

Curriculum Vitae

MARSHA S. LEWIS

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EMPLOYMENT

Voinovich School of Leadership and Public Service

Ohio University, Athens, Ohio.

April 2023 to Present

Senior Executive-in-Residence. Lead and support mixed-methods research projects in public health and education. Serve on Ohio University's research team implementing Ohio's Medicaid Technical Assistance & Policy Program (MedTAPP) through partnership with the Ohio Colleges of Medicine Government Resource Center.

Private Consultant – Data analysis, program evaluation, and implementation of evidence-based interventions.

April 2021 to April 2023

Voinovich School of Leadership and Public Service

Ohio University, Athens, Ohio.

December 2020 to Present

Emerita Associate Professor & Senior Associate Dean of Leadership and Public Affairs.
Senior Data Analyst and Director of Special Projects.

Voinovich School of Leadership and Public Affairs

Ohio University, Athens, Ohio.

July 2017 to December 2020

Senior Associate Dean. Assists the Dean in all strategic and operational areas. Works with key internal and external stakeholders. Helps coordinate all operational activities of the School.

Voinovich School of Leadership and Public Affairs

Ohio University, Athens, Ohio.

August 2016 to July 2017

Associate Dean. One of three part-time associate deans. Responsible for overseeing the Voinovich School's strategic initiatives and operations.

Voinovich School of Leadership and Public Affairs

Ohio University, Athens, Ohio.

August 2015 to December 2020

Associate Professor. Conduct applied research and teach courses/workshops in public sector strategy development and program performance. Manage various applied research projects. Serve as Associate Director of the Ohio Education Research Center.

Voinovich School of Leadership and Public Affairs

Ohio University, Athens, Ohio.

January 2009 to August 2015

Assistant Professor. Conduct applied research and teach courses/workshops in public sector strategy development and program performance. Manage various applied research projects.

Voinovich School of Leadership and Public Affairs

Ohio University, Athens, Ohio.

January 2004 to December 2009

Senior Research Associate. Lead research efforts related to public sector strategy development and program performance. Manage data analysis for various applied research projects in education, public health, and economic development. Teach professional development courses in strategic use of data.

Voinovich Center for Leadership and Public Affairs

Ohio University, Athens, Ohio.

June 2000 to January 2004

Managing Director, Ohio University Executive Leadership Institute. Responsible for ongoing management, curriculum development, and content delivery of the Center's capstone leadership program for public and nonprofit executives.

Institute for Local Government Administration and Rural Development

Ohio University, Athens, Ohio.

April 1997 to June 2000

Assistant Director, Management Advisory Services. Conducted applied research projects and coordinated various local and state government partnerships.

Institute for Local Government Administration and Rural Development

Ohio University, Athens, Ohio.

June 1994 to April 1997

Public Management and Policy Specialist. Worked with local governments and development organizations on public management projects; coordinated staffing and applied policy research for the Appalachian Delegation of the Ohio General Assembly; conducted research on small business development and Ohio Appalachian demographics.

Licking County Joint Vocational School, Newark, Ohio.

August 1988 to August 1993

Social Studies Teacher. Instructed approximately 120 students per day in American History and American Government. Coordinated activities such as Ohio First Vote and Ohio Citizen Bee.

EDUCATION

Ohio University, Athens, Ohio

Ph.D. Educational Research and Evaluation, 2013

Ohio University, Athens, Ohio

Master of Public Administration, 1995
Outstanding MPA Student Award

Rio Grande College, Rio Grande, Ohio

B.S. Social Sciences, 1988
Outstanding Social Sciences Student

Miami University, Oxford, Ohio

Honors Program, 1983-1984

PUBLICATIONS

Hutzel, M., White, J., and Lewis, M. (2021). *Logan-Hocking School Climate Transformation Grant Year 2 Evaluation Report*. Athens, OH: Ohio University, Voinovich School of Leadership and Public Affairs.

Woodruff, S. B., Dixon, M. L., Hutzel, M., O'Connell, A., Robison, D., Morio, K., White, J., Li, Y., Lewis, M., MacKenzie, A. H., Meehan, C., Hatsu, I., Slaughter, A., and Matthews, L. (2020). *Investing in student wellness and success: Case studies to examine and improve impact, Final report*, July 15, 2020. Oxford, OH: Miami University, Discovery Center for Evaluation, Research, and Professional Learning.

Lewis, M., Fuller, M., & Wilson, N. (2018) *Ohio Related Services Survey*. Athens, OH: Voinovich School of Leadership and Public Affairs, Ohio University.

SLDS Workgroup on Teacher Labor Market Analysis. (2018). *What are the placement patterns and demographic implications of new teachers, based on the location of the assigned school and the distance from the teacher prep program and the teacher's permanent address while in postsecondary?* (CEDS Connect 3111). U.S. Department of Education, National Center for Education Statistics, Common Education Data Standards (CEDS). <https://ceds.ed.gov/connectReport.aspx?uid=3111>.

White, J., Hopkins, R., Hutzel, Shockley, D., Lewis, M. Hutzel, M., and Crabtree, D. (2018). Effective Science Professional Development in a Small Appalachian School District. *Research in the Schools*. Vol. 25 (1), 59-71.

Lewis, M., Cox, C., Fuller, M., Hutzel, M., Nian, Q., Wilson, P., & Zagorsky, J. (2018). *Ohio Educator Supply and Demand Study*. Columbus, Ohio. Ohio Education Research Center.

Southeast Ohio Science Partnership, 2016-17 Evaluation, with Margaret Hutzel. Athens, OH: Voinovich School of Leadership and Public Affairs, Ohio University, October, 2017.

Ohio Gifted Community School Feasibility Study, with Pamela Wilson, Lauren Porter, and Holly Craycraft. Columbus, OH. Ohio Department of Education. June 2017.

Southeast Ohio Science Partnership, 2015-16 Evaluation, with Margaret Hutzel, Natalie Wilson, and Nick Strahan. Athens, OH: Voinovich School of Leadership and Public Affairs, Ohio University, November 2016.

Evaluation of the Ohio Resident Educator Program, Year 5 Summative Evaluation Report, with Sarah Woodruff, Julia DeGreg, Margaret Hutzel, Christopher Cox, Debra Zorn, and Yi Li..Oxford, OH: Miami University, Discovery Center for Evaluation, Research, and Professional Learning, August 2016.

Ohio Shared Services Collaborative: Optimizing Efficiencies in a Cross-District Consortium—Year 2 Evaluation Report, with Daniel Kloepper. Athens, OH: Voinovich School of Leadership and Public Affairs, Ohio University, August 2016.

Ohio High School Financial Literacy Education Survey Report. Columbus, OH: Ohio Education Research Center, November 2016.

Evaluation of the Ohio Resident Educator Program, Summative Evaluation Report, with Sarah Woodruff, Julia DeGreg, Margaret Hutzal, Christopher Cox, Debra Zorn, Julie Morrison, and Yi Li. Oxford, OH: Miami University, Ohio's Evaluation & Assessment Center for Mathematics and Science Education, June 2015.

Ohio's Student Growth Measures: A Study of Policy and Practice, with Anirudh Ruhil and Margaret Hutzal. Columbus, OH: Ohio Education Research Center, May 2015.

Ohio Appalachian Collaborative: Straight A Fund Personalized Learning Network Evaluation—Spring 2015 Synopsis, with Margaret Hutzal, Anirudh Ruhil, and Daniel Kloefer. Athens, OH: Voinovich School of Leadership and Public Affairs, September 2014.

Evaluation of the Ohio Resident Educator Program, Year 3 Annual Evaluation Report, with Sarah Woodruff, Debra Zorn, Christopher Cox, Margaret Hutzal, Julie Morrison, and Yi Li. Oxford, OH: Miami University, Ohio's Evaluation & Assessment Center for Mathematics and Science Education, August 2014.

Licking County Shared Services Feasibility Study Final Report, with Debra Zorn & Karen Ludwig. Cincinnati, OH: University of Cincinnati Evaluation Services Center, April 2014.

Lewis, M. (2013). *A Series of Sensitivity Analyses Examining the What Works Clearinghouse's Guidelines on Attrition Bias.* (Electronic Thesis or Dissertation). Retrieved from <https://etd.ohiolink.edu/>

Implementation of the Collaborating on Economic Success in Appalachia (COESA) High School-Higher Education Alignment Project, with Barry Oches, Aleksey Kolpakov, and Anirudh Ruhil. Columbus, OH: Ohio Education Research Center, September 2013.

Southeast Ohio Shared Services Center Collaborative: Final Evaluation Report, with Barry Oches & Dana Larsen. Athens, OH: Ohio University Voinovich School of Leadership and Public Affairs, September 2013.

Evaluation of the Ohio Resident Educator Program, Year 2 Annual Evaluation Report, with Sarah Woodruff, Debra Zorn, Christopher Cox, Margaret Hutzal, Julia DeGreg, Julie Morrison, Regina Warfel, Yi Li, & Holly Raffle. Oxford, OH: Miami University, Ohio's Evaluation & Assessment Center for Mathematics and Science Education, September 2013.

Ohio Teacher-Student Data Link/Roster Verification Survey: Spring 2013 Results, with Anirudh Ruhil & Nicole Yandell. Athens, OH: Ohio University Voinovich School of Leadership and Public Affairs, August 2013.

Rio Connection: Jackson Focus on Mathematics and Science Teaching Year 3 Evaluation, with Margaret Hutzal. Athens, OH: Ohio University Voinovich School of Leadership and Public Affairs, Spring 2025

Affairs, August 2013.

Rio Connection: Focus on Third Through Eighth Grade Earth and Space Science: An Ohio Board of Regents Improving Teacher Quality Grant Evaluation, with Margaret Hutzell. Athens, OH: Ohio University Voinovich School of Leadership and Public Affairs, August 2013.

Project S.H.A.R.E. (Schools Harnessing Administrative Resources Efficiently) Feasibility Study Final Report, with Debra Zorn & Karen Ludwig. Cincinnati, OH: University of Cincinnati Evaluation Services Center, June 2013.

Rio Connection: Jackson Focus on Mathematics and Science Teaching Year 2 Evaluation, with Margaret Hutzell & Emily Price. Athens, OH: Voinovich School of Leadership and Public Affairs, August 2012.

Ohio Department of Education Student Teacher Linkage System Survey Results, with Anirudh Ruhil, Nicole Yandell & Emily Price. Athens, OH: Voinovich School of Leadership and Public Affairs, June 2012.

Ohio Value-Added High Schools Final Report, Columbus, OH: Battelle for Kids, March 2012.

A Talk with Gene Glass: The Status of Public Education, Athens Ohio: Ohio University Institute for Democracy in Education, Patton College of Education, March 2012.

Rio Connection: Jackson Focus on Mathematics and Science Teaching Year 1 Evaluation, with Margaret Hutzell. Athens, OH: Voinovich School of Leadership and Public Affairs, August, 2011.

Ohio Value-Added High Schools: Year 1 Process Evaluation, with Aimee Collins. Athens, OH: Voinovich School of Leadership and Public Affairs, April, 2010.

Study #2—Teacher Evaluation, & Teacher and Administrator Interviews, in *T-CAP Three-Year Pilot Initiative: Bringing Classroom-Level Value-Added Data to 40 Pioneering Ohio Schools and Conducting Research to Inform Policy*. Columbus, OH: Battelle for Kids, March 2010.

The Public Value Approach to Strategic Management, with Dr. Mark L. Weinberg. *Museum Management and Curatorship*, 24 (3), 253-269, September 2009.

Ohio District and Community School Value-Added Specialist Survey, with Anirudh V.S. Ruhil. Athens, OH: Voinovich School of Leadership and Public Affairs, 2009.

Value-Added Analysis Systems in Practice: A Survey-based Inquiry in Two States, with Daniel McCaffrey, Anirudh V.S. Ruhil, and Yuan Kun. Athens, OH: Voinovich School of Leadership and Public Affairs, 2008.

Access and Success Appalachian Ohio Report 3: Analysis of Spring 2008 Survey and Selected Secondary Data Sources, with Lesli Johnson, Nicole Yandell, & Anirudh V.S. Ruhil. Athens, OH: Voinovich School of Leadership and Public Affairs, 2008.

The 2008 Ohio School Administrator Survey: A Report to the Ohio Department of Education, With Anirudh V.S. Ruhil & Nicole Yandell. Athens, OH: Voinovich School of Leadership and Public Affairs, 2008.

Access and Success Appalachian Ohio Report 2: Preliminary Analysis of High School Students Survey, with Holly Raffle, Anirudh V.S. Ruhil, & Nicole Yandell. Athens, OH: Voinovich School of Leadership and Public Affairs, 2008.

Access and Success Appalachian Ohio Report 1: Analysis of Selected State and National Data, with Amy Jennings, Lesli Johnson, Barry Oches, & Anirudh V.S. Ruhil. Athens, OH: Voinovich School of Leadership and Public Affairs, 2007.

Nursing and Allied Health Professional Education Consortium: Study Summary Report, with Susan Isaac. Athens, OH: Voinovich School of Leadership and Public Affairs, 2007.

Achievement Gains Study of SOAR Pilot and Match Districts, with Anirudh V.S. Ruhil. Athens, OH: Voinovich Center for Leadership and Public Affairs, 2006.

SOAR Leadership Study: A Preliminary Report on Fourteen High Implementer School Districts, with Lesli Johnson. Athens, OH: Voinovich School of Leadership and Public Affairs, 2006.

The 2006 Ohio School Administrator Survey: A Report to the Ohio Department of Education. (with Anirudh V.S. Ruhil & Nicole Yandell). Athens, OH: Voinovich School of Leadership and Public Affairs, 2006.

A strategy and performance profile of local development districts, with Mark L. Weinberg, Hugh Sherman & Eleni Zulia. Athens, OH: Voinovich Center for Leadership and Public Affairs, 2005.

Achievement gains study of SOAR pilot and match districts: Phase 1 Report to Battelle for Kids, with Lesli Johnson & Robert Barcikowski. Athens, OH: Voinovich Center for Leadership and Public Affairs, 2004.

Value Creation in the Public Sector—The Superintendent's Role in Implementing Strategy, with Lesli Johnson. Athens, OH: Voinovich Center for Leadership and Public Affairs, 2004.

How can academic librarians create value? With Mark L. Weinberg, Hugh Sherman & Eleni Zulia. In E.D. Garten et al (Eds.), *Advances in Library Administration and Organization*, Vol. 22, 297-314, 2005.

What works, Change through Strategy—Public Value and Performance, with Mark L. Weinberg, Hugh Sherman & Eleni Zulia. *Journal of Community Corrections*, XIV (1), 7-10, 2004.

Measuring Public Value Creation. Refereed Conference Proceedings of the Third International Conference on Theory and Practice in Performance Measurement and Management, With Mark Weinberg & Hugh Sherman. Boston, MA. 2002.

The Art and Craft of Technology Business Incubation: Best practices, strategies and tools from more than 50 Programs (1996), with Louis G. Tornatzky, Yolanda Batts, Nancy McCrea, & Louisa Quittman. Research Triangle Park, NC: Southern Technology Council.

Survey of State Incubation Programs. With Mark Weinberg. In *Incubating New Enterprises: A Guide to Successful Practice*. Gregg A. Lichtenstein and Thomas S. Lyons (Eds.). Washington, D.C.: The Aspen Institute, 1996.

State Government Support of Business Incubators (1995). With Mark Weinberg. *Commentary*, Vol. 19 (1), 17-21.

Environmental Science in Action: Strip Mining in Appalachia (1993). In *Biosphere 2000: Protecting our Global Environment*, 224-227. Donald G. Kaufman and Cecilia M. Franz (Eds.) New York: Harper Collins College Publishers.

CONFERENCE PRESENTATIONS

Lewis, M. *A Public Value Model for Educational Leadership*. Addis Abba University (Ethiopia) College of Education and Language Studies Seminar through Rutgers Graduate School of Education. May 2, 2025.

O'Connell, A. A., Stuckey, T., Bowen, N., Lewis, M., & Ruhil, A. (2024). *Educator and leadership challenges in selecting and implementing evidence-based interventions in schools and districts*. AERA Presentation, Philadelphia PA April 11-14th.

Lewis, M., Bowen, N. K., O'Connell, A. (2023). *Using ESSA tiers of evidence and online databases to find the best interventions for students*. Paper presentation at the School Social Work Association of America Annual Conference, Denver, CO, March 29 – April 1, 2023.

O'Connell, A.A., Bowen, N., Lewis, M.S., Stuckey, T., Ruhil, A., Stephany, K., & Gowdy, K. (2022). *High-need Areas in the Use of Evidence-based Interventions: Baseline findings from an EBI Training Program*. Presented at the AERA Annual Conference, San Diego, CA: April 2022.

O'Connell, AA, Lewis, M., Ruhil, A., Stuckey, T., Bowen, N., Stephany, K. & Gowdy, K. (2021). *Evidence-based Intervention Training for Education (EBITE): Facilitating Use of EBIs in Districts and Schools*. Society for Research on Educational Effectiveness (SREE), Sept. 26 - 29, 2021.

O'Connell, AA, Lewis, M., Ruhil, A., Stuckey, T., Bowen, N., Stephany, K. & Gowdy, K. (2021). *Building on Local Context to Facilitate Use of Evidence-based Interventions in Districts and Schools*. Presented at the online conference for the What Works Global Summit (WWGS), October 18 - 26, 2021.

Using ESSA Tiers of Evidence and Online Databases to Find the Best Interventions for Students. With Natasha Bowen. 2023 International School Social Work Conference, Broomfield, CO., March 2023 (Invited).

High School Teacher Credentialing for Dual Credit: Challenges, Solutions, and Student Impacts. With Margaret Hutzal, Daniel Kloepper, and Anirudh Ruhil. Presented at the 2019 National Forum to Advance Rural Education. Louisville, KY, October 2019.

Solving a Rural Problem: Course Sharing and Dual Credit in Appalachian Ohio. With Margaret Hutzal and Daniel Kloepper. Presented at the 2018 National Forum to Advance Rural Education. Denver, CO., September 2018.

Addressing Teacher Labor and Teacher Quality Questions. With Angie Tombari & Jay Pennington. Presented at the 2018 National Center for Educational Statistics STATS-DC Data Conference. Washington D.C., July 2018.

Regional Rural Revitalization. With Jessie Cannon, Tasha Werry, & Brad Mitchell. Presented at the 2017 National Forum to Advance Rural Education. Columbus, OH., October 2017.

Ohio's Teacher Evaluation System: What the First Two Years of Data Tell Us. With Anirudh Ruhil. Presented at the 2016 Midwestern Educational Research Association Annual Conference. Evanston, IL, October 2016.

College in Rural High Schools: Experiences of Dual Enrollment Teachers, With Margaret Hutzal, Daniel Kloepper, Julie Haines, and Robert Krauss. Presented at 2016 Rural Education National Forum. Columbus, OH, October 2016.

What Teacher Evaluation Systems Tell Us. Presented at the 2016 Midwestern Symposium on Teacher Evaluation. Findlay, OH, May 2016.

Getting to Good Results via P.I.-Evaluator Collaboration. With Margaret Hutzal. Presented at 2015 American Evaluation Association Annual Conference. Chicago, IL, November 2015.

A Look at the Near Term Results of Transformational Change in Ohio's Teacher Evaluation System. With Anirudh Ruhil. Presented at 2015 Midwest Educational Research Association Annual Conference. Evanston, IL, October 2015.

Developing a Rural Research Agenda, with Tori Cirks, Erin Joyce, and John Hill. Presented at 2015 Rural Education National Forum. Columbus, OH, October 2016.

The Design and Implementation of Educator Evaluation Systems: Variability of Systems and the Role of a Theory of Action. With Thanos Patelis, Erica Hall, Lisa Foehr, Anirudh V.S. Ruhil, and Lori Lofton. Presented at the National Council of State School Officers' 2014 National Conference on Student Assessment. New Orleans, LA, June 2014.

A Successful High School/Higher Ed Collaborative: A Case Study. With Margaret Hutzal, Aleksey Kolpakov, and John Roush. Presented at the 2014 Connect for Success Conference, Columbus, OH, June 2014.

OERC Research Related to Student Growth Measures and Educator Effectiveness. With Jill Lindsey. Presented at the June 2004 Ohio Education Research Center Conference, Columbus, OH. June 2014.

Ohio Research Findings about Student Growth Measures for Teacher and Principal Evaluation Frameworks. With Suzanne Franco, Jill Lindsey, and Anirudh V.S. Ruhil. Presented at the 2014 Annual Meeting of the American Educational Research Association. Philadelphia, PA, April 2014.

An Imperial Investigation of Ohio's Teacher Evaluation System. With Anirudh Ruhil, Lauren Porter, Emily Price, and Suzanne Franco. Presented at the Annual Conference of the Northeast Education Research Association, Rocky Hill, CT. October 2013.

An Imperial Investigation of Ohio's Teacher Evaluation System. With Anirudh Ruhil, Lauren Porter, Emily Price, and Suzanne Franco. Presented at the Annual Conference of the Midwest Education Research Association, Evanston, IL. October 2013.

Student Growth: Value-Added and Beyond. With Anirudh Ruhil and Suzanne Franco. Presented at the Ohio School Boards Association Capital Conference, Columbus, OH. November 2013.
Research Related to Student Growth Measures, with Jill L. Lindsey. Presented at the Ohio

Education Research Center's 2013 Symposium on Examining Ohio's Approach to Measuring Student Success, Columbus, OH, September 2013.

Research Related to Student Growth Measures, with Jill L. Lindsey. Presented at the Ohio Education Research Center's 2013 Symposium on Examining Ohio's Approach to Measuring Student Success, Columbus, OH, September 2013.

Implementation of the Collaborating on Economic Success in Appalachia High School-Higher Ed Alignment Project. With Brenda Haas, J.R. Roush, and Chris Shaffer. Presented at the Annual Conference of the Ohio Education Research Center, Columbus, OH. June 2013.

Using Student Growth Measures in Ohio's Educator Evaluation System: Does it Make the Most of Evaluation, with Anirudh V.S. Ruhil, Jill L. Lindsey, & Suzanne Franco. Presented at the 2013 Annual Meeting of the Eastern Evaluation Research Society, Absecon, N.J., April 2013.

Advanced Program Evaluation Literacy, with Debra Zorn. Presented at the 2012 Ohio Prevention & Education Conference, Columbus, OH, December 2012.

An Introduction to R: Monte Carlo Simulation- With Emily Price and Gordon Brooks. Developed and presented at the 2012 annual meeting of the Midwest Educational Research Association, Evanston, IL., November 2012

Ohio University Report on Roster Verification, With Chris Woolard. Presented at the Center for Educational Leadership and Technology's Teacher-Student Data Link Collaboration Summit, Charlotte, NC, November 2012.

Dynamic Ecologies: How Can Evaluators Help Organizations Manage Change, with Holly Raffle, Kathlyn Steedly, & Debra Zorn. Presented at the 2012 Annual Meeting of the American Evaluation Association, Minneapolis, MN, October 2012.

Driving with Data- With Holly Raffle. Revised for and presented at the Urban Minority Alcoholism and Drug Abuse Outreach Programs Annual Conference, August 2012, Columbus, OH.

Transformational Leadership Behaviors and a Demonstration, with Kate Heynoski. Presented at the 2012 Battelle for Kids Principals Academy, June 2012.

Value-Added Assessment and Roster Verification. Presented at the Annual Conference of the Ohio Education Research Center, Columbus, OH, June 2012.

Process-Driven Results: The Ohio Strategic Prevention Framework. With Holly Raffle and Kathlyn Steedly. Presented at the 2012 Ohio Program Evaluators Group Spring Exchange, Columbus, OH, May 2012.

Cultivating the SPF with Vision, Value and Strategy, with Holly Raffle. Presented at the Ohio Department of Alcohol and Drug Addition Services' Annual Strategic Prevention Framework Conference, Columbus, OH, May 2012.

Driving with Data, With Barry Oches & Holly Raffle. Presented at the Ohio Department of Alcohol and Drug Addition Services' Annual Strategic Prevention Framework Conference, Columbus, OH, May 2012.

Evidence of Improved Math and Science Instruction in Appalachian Ohio (Poster Session), with Jacob White. Presented at the U.S. Department of Education Math Science Partnership Regional Conference, Chicago, IL, April 2012.

Sensitivity Analyses Examining the What Works Clearinghouse Treatment of Overall and Differential Attrition, with John Hitchcock, Gordon Brooks, and George Johanson. Presented at the 2012 Annual Meeting of the American Educational Research Association, Vancouver, BC, April 2012.

Driving with Data, with Barry Oches and Holly Raffle. Presented at the 2011 Ohio Prevention & Education Conference, Columbus, OH.

Tracking and Measuring Fidelity of Implementation Over Time and Across Tenure, with Jonathan Olivito. Presented at the 2011 Ohio Program Evaluators' Group Spring Exchange, Columbus, OH.

Leading with Vision, Value and Strategy. With Mark Weinberg. Workshop presentation at the American Association of Colleges of Osteopathic Medicine National Conference. Baltimore, MD, April 2011.

Examining and Comparing Popular Software Packages When Handling Missing Data, with John Hitchcock, Robert Barcikowski, Christine Chrombacher, Li Yanju, and Deyu Xu. Presented as a symposium at the 2010 Annual Meeting of the Midwest Educational Research Association, Columbus, OH.

Through the Looking Glass, Darkly? Longitudinal Analysis of Value-Added Data Use and its Impact on Student Achievement, with Anirudh V.S. Ruhil. Presented at the 2010 Annual Meeting of the Midwest Educational Research Association, Columbus, OH.

Exclusionary Policy: Including 'Other' Underrepresented Populations—Appalachians. Presented at the Achieving Wider Access to Higher Education Conference, New York, NY. Ford Foundation and Howard Samuels Center, February, 2010.

Appalachian Ohio Access, Retention, and Postsecondary Pathways. Presented at the 2009 Ohio College Access and Success Annual Conference, Columbus, OH.

Access and Success: Appalachian Ohio, with Dr. Lesli Johnson, Dr. Anirudh Ruhil, and Nicole Yandell. Presented at the 2008 Ohio Appalachian Center for Higher Education Conference, Marietta, OH.

What Students and Their Parents Say about College Access: Lessons from Appalachian Ohio, with Dr. Anirudh V.S. Ruhil and Nicole Yandell. Presented at the 2008 Ohio College Access Network Conference, Columbus, OH.

Factors Influencing Higher Education Access for Appalachian Ohio Students 1992 and 2008, with Dr. Brenda Haas. Presented at 2008 annual meeting of the Student Financial Aid Research Conference, Baltimore, MD.

The Superintendent's Role in Implementing a School Reform Strategy, with Dr. Lesli Johnson, Dr. Anirudh V.S. Ruhil, and Dr. Mark Weinberg. Presented at the 2008 Annual Meeting of the American Educational Research Association, New York.

Evaluating District-Level Reforms via Propensity Scores: An Empirical Investigation, With Dr. Anirudh V.S. Ruhil. Presented at the 2007 Annual Meeting of the American Educational Research Association, Chicago, IL.

Teacher Preparation and Accountability: A Roundtable on Value-Added as Accountability. Sponsored by Battelle for Kids, Columbus (Ohio), May 2007. (With Anirudh V.S. Ruhil)

Developing a Concordance Table of Ohio Proficiency and Achievement Tests, Presented at the 2006 Annual Meeting of the Midwest Educational Research Association, Columbus, OH.

Piloting Your District to New Heights: Lessons Learned from Early Implementers of Project SOAR, with Dr. Lesli Johnson and Dr. Anirudh V.S. Ruhil. Presented at the Battelle for Kids 2006 National Value-Added Conference, Columbus, OH.

Propensity Scores in Educational Research: A Critical Survey with Empirical Applications, with Anirudh V.S. Ruhil. Presented at the 2006 Annual Meetings of the Mid-Western Educational Research Association, Columbus, OH.

Using a Free Test Analysis Program with Teacher-Made Tests in the K-12 Setting, with Dr. Gordon Brooks. Presented at the 2005 Annual Meeting of the Midwest Educational Research Association, Columbus, OH.

The SOAR Pilot Studies on Leadership and Implementation, with Dr. Michael Nicholson, Dr. Lesli Johnson, and Dr. Anirudh V.S. Ruhil. Presented at the Battelle for Kids 2005 National Value-Added Conference, Columbus, OH.

Initial Findings of SOAR School Participation Related to Academic Gains and Leadership, with Dr. Lesli Johnson. Presented at the Battelle for Kids 2004 National Value-Added Conference, Columbus, OH.

The Relationship Between Strategic Management and Program Performance. With Mark Weinberg, Hugh Sherman, and Lydia Kyei-Blankson. Presented at the 2004 Annual Meeting of the Midwest Educational Research Association, Columbus, OH.

A Strategic Management Model for Public Education. With Mark Weinberg and Hugh Sherman. Paper presented at the 2004 annual meeting of the American Educational Research Association, San Diego, CA. April 2004.

A Computer Program for Friendly Introductory Statistics Help, with Dr. Gordon P. Brooks, Holly Raffle, and Dr. Valerie Blom. Presented at the American Statistical Association's 2004 Joint Statistical Meetings, Toronto, Ontario, Canada.

RESEARCH GRANTS AND CONTRACTS (FUNDED, PI, Co-PI, or Key Personnel)

2020-2023. Institute for Education Sciences (PI: A. O'Connell-OSU) Building Local Collaborative Capacity for Selecting, Implementing and Evaluating Evidence-based Interventions. U.S. Department of Education. \$775,817.

2020. Investing in Student Wellness and Success Evaluation. Miami University. \$13,000.

2019-2023. Evaluation of Logan Hocking Local Schools Climate Transformation. Logan Hocking Local School District. \$352,000.

2019. Ohio Related Services Survey. The Ohio Department of Education & Muskingum Valley Educational Service Center. \$10,000.

2017. Educator Supply and Demand Study. The Ohio State University (Ohio Education Research Center). \$31,758.

2017. Principal Issues Work Group. The Ohio State University (Ohio Education Research Center). \$10,450.

2016. Gallia County Shared Services Initiative Evaluation. Gallia-Vinton Educational Service Center, \$7,500.

2016. Gifted School Feasibility Study. The Ohio State University (Ohio Education Research Center). \$21,230.

2016. BFK Impact Analysis. Battelle for Kids. \$17,250.

2016. Ohio Resident Educator Program Evaluation. Miami University. \$14,000.

2016. Examining Patterns of Value-Added Scores. The Ohio State University. \$25,909.

2015. Examining Patterns of Value-Added Scores. The Ohio State University. \$83,000.

2015. SE Ohio Science Partnership Needs Assessment and Evaluation. Gallia-Vinton Educational Service Center. \$20,000.

2015. Ohio Roster Verification Survey 2014-15. Ohio Department of Education. \$23,100.

2015. Ohio Resident Educator Program. Miami University. \$33,333.33.

2015-2019. Muskingum Valley Educational Service Center. Optimizing Transportation Efficiencies Evaluation. \$65,000.

2014-2019. Ohio Appalachian Collaborative Personalized Learning Network Evaluation. Battelle for Kids. Co-Principal Investigator with Lesli Johnson (Ohio University). \$250,000.

2014. Data Matters Consortium Evaluation. Arts and College Preparatory Academy. \$57,400.

2014. Lean Ohio Boot Camp. Ohio Development Services Agency. \$34,922.14.

2014. Lean Ohio Boot Camp. Ohio Development Services Agency. \$3,077.86.

2014. Ohio Education Research Center. The Ohio State University. \$105,583.

2014. Ohio Appalachian Collaborative Data Analytics Project. Battelle for Kids. \$11,000.

2014. Ohio Resident Educator Program Evaluation. Ohio Department of Education (contracted through Miami University). \$50,000.

2013-2014. Student Growth Measures Research Support. The Ohio State University. \$39,497.

2013-2014. ODE Student-Teacher Linkage System Survey. Ohio Department of Education. \$30,000.

2013-2014. Licking County Shared Services Feasibility Study. Licking Heights Local School District. \$22,500.

2013-2014. Rio Connections: Jackson Focus on Mathematics and Science Teaching. Gallia-Vinton Educational Service Center. \$14,000.

2013. Feasibility Study for Shared Services. Barnesville School District. \$25,000.

2012-2013. Ohio Resident Educator Program Evaluation. Ohio Department of Education (contracted through Miami University). \$38,504.

2012-2013. Student Growth Measures Research Support. The Ohio State University. \$38,504.

2012. OCAN Performance Data. Ohio College Access Network. \$5,000.

2012. Ohio Resident Educator Program Evaluation. Ohio Department of Education (contracted through Miami University). \$30,000.

2012-2013. Rio Connection: Focus on 3-8 Earth And Space Sciences. Gallia-Vinton Educational Service Center. \$9,000.

2012-2013. Southeastern Ohio Regional Service Center Collaborative. Muskingum Valley Educational Service Center. \$40,000.

2012-2013. ODE Student-Teacher Linkage System Survey. Ohio Department of Education. \$20,000.

2012. OCAN Performance Data. Ohio College Access Network. \$10,000.

2011-2012. Rio Connections: Jackson Focus on Mathematics and Science Teaching. Gallia-Vinton Educational Service Center. \$15,000.

2011-2012. Rio Connection: Gallipolis Focus on Science Education. Gallia-Vinton Educational Service Center. \$5,600.

2011-2012. OCAN Near Peer College Advising Model Evaluation. Ohio College Access Network. \$11,109.

2011. OCAN Data Analysis Project. Ohio College Access Network. \$5,000.

2011. Ohio Appalachian Educators' Institute: Rural People, Rural Policy Initiative. W.K. Kellogg Foundation. \$20,000.

2011-2012. Battelle for Kids High School Value-Added Carnegie Implementation Project Evaluation. Battelle for Kids. \$15,000.

2010-2011. Rio Connection: Jackson Focus on Mathematics and Science Teaching. Gallia-Vinton Educational Service Center. \$13,000.

2010. Ohio Appalachian Educators' Institute: Rural People, Rural Policy Initiative. W.K. Kellogg Foundation. \$20,000.

2010. Adams and Brown Counties Needs Assessment. Shawnee State University. \$19,857.

2009-2012. Ohio Appalachian Community and Business Economic Adjustment Assistance. U.S. Economic Development Administration. \$401,333.

2009. Region 10 P-16 Data Profiles. Ohio Appalachian Center for Higher Education. \$5,000.

2009-2010. Value-Added High Schools. Battelle For Kids. \$20,075.

2009. Ohio Appalachian Educators' Institute: Rural People, Rural Policy Initiative. W.K. Kellogg Foundation. \$20,000.

2009. Region 7 P-16 Data Profiles. Ohio Appalachian Center for Higher Education. \$13,680.

2009-2010. Statewide Value-Added Implementation Study (Co- Principal Investigator with Anirudh Ruhil). Battelle for Kids. \$18,000.

2008. Ohio Appalachian Educators' Institute: Rural People, Rural Policy Initiative. W.K. Kellogg Foundation. \$20,000.

2008. Ohio School Administrator Survey. Ohio Department of Education. \$32,483.

2008-2009. TCAP Joyce Foundation Teacher Effectiveness Study (Co-Principal Investigator with Anirudh Ruhil). Battelle for Kids. \$40,865.

2008-2010. TCAP Pilot Program (Co-Principal Investigator with Anirudh Ruhil). Battelle for Kids. \$58,576.

2008. Transformative Leadership: A Collaborative Approach to Building the New Learning Culture. Martha Holden Jennings Foundation. \$50,000.

2007-2009. Access and Success—Appalachian Ohio: College Access, Retention, postsecondary Pathways, and Completion (Co-Principal Investigator with Valerie Conley). Ohio College Access Network. \$100,000.

2007. Ohio Appalachian Educators' Institute: Rural People, Rural Policy Initiative. W.K. Kellogg Foundation. \$20,000.

2006. KnowledgeWorks Edventures Rural Learning Curves Map. KnowledgeWorks Foundation. \$25,000.

2006-2007. Building Capacity for Professional Learning. Martha Holden Jennings Foundation. \$18,500.

2006-2007. Workforce Redesign Training (Co-Principal Investigator with Stephanie Howe and Amanda Spickard). Workforce Development Office. \$69,552.

2006-2007. Value-Added High Schools (Co-Principal Investigator with Anirudh Ruhil). Battelle for Kids. \$40,000.

2006-2007. Guernsey, Monroe, and Noble County Tobacco Evaluation (Co-Principal Investigator with Robin Lindquist-Grantz). Cambridge Guernsey Health Department. \$7,600.

2006. Workforce Redesign Training (Co-Principal Investigator with Stephanie Howe). Workforce Development Office. \$29,358.

2006. Muskingum Valley Tobacco-Free Coalition Evaluation. Zanesville-Muskingum County Health Department. \$15,000.

2006. Northern Appalachian Tobacco Free Coalition Evaluation. Tuscarawas County General Health District. \$16,500.

2006. 2006 Ohio School Administrator Survey. Ohio Department of Education. \$7,801.

2005-2006. Guernsey, Monroe and Noble County Tobacco Project. Cambridge Guernsey Health Department. \$15,200.

2005. Ohio University Executive Leadership Institute for ODRC Executive Staff. Ohio Department of Rehabilitation and Correction. \$19,800.

2004-2005. Northern Appalachian Tobacco Free Coalition Evaluation. Tuscarawas County General Health District. \$16,500.

2004-2005. Muskingum Valley Tobacco-Free Coalition Evaluation. Zanesville-Muskingum County Health Department. \$15,000.

RECOGNITION OF SCHOLARSHIP

March 2010, received Museum Management and Curatorship Journal's Best Paper Award" for 2009 for the following publication:

Weinberg, M.L., and Lewis, M. (2009). The public value approach to strategic management. *Museum Management and Curatorship*, 24:3, 253-269.

2021, Awarded Faculty Emeritus Status by Ohio University

ADVISORY GROUPS

Ohio's Evidence-Based Clearinghouse Review Panel
Ohio Student Growth Measures Advisory Committee

PROFESSIONAL MEMBERSHIPS

American Educational Research Association
American Evaluation Association