



OHIO
UNIVERSITY

Board of Trustees

O h i o U n i v e r s i t y

Board Meeting Minutes

June 22-23, 2017

Roll Call.....	4
Approval of Agenda	4
Approval of the June 23, 2017 Minutes.....	4
Reports.....	4
<i>Report from the Chair.....</i>	<i>4</i>
<i>Report from the President</i>	<i>5</i>
Discussion Topic: Zanesville Nursing Program	6
Committee Reports and Resolutions	6
<i>Joint Committee.....</i>	<i>6</i>
<i>Academics and Student Success Committee.....</i>	<i>7</i>
RESOLUTION 2017-3631.....	8
<i>Risk Management Committee.....</i>	<i>10</i>
RESOLUTION 2017-3632.....	11
<i>Governance and Compensation Committee.....</i>	<i>12</i>
RESOLUTION 2017-3633.....	13
RESOLUTION 2017-3634.....	15
<i>Resources, Facilities and Affordability Committee</i>	<i>16</i>
RESOLUTION 2017-3635.....	17
RESOLUTION 2017-3636.....	20
RESOLUTION 2017-3637.....	22
RESOLUTION 2017-3638.....	26
RESOLUTION 2017-3639.....	28
RESOLUTION 2017-3640.....	30
RESOLUTION 2017-3641.....	32
<i>Executive Committee.....</i>	<i>33</i>
Consent Agenda.....	34
RESOLUTION 2017-3642.....	35
RESOLUTION 2017-3643.....	48
RESOLUTION 2017-3644.....	50
RESOLUTION 2017-3645.....	51
RESOLUTION 2017-3647.....	55
RESOLUTION 2017-3648.....	56
RESOLUTION 2017-3649.....	57
RESOLUTION 2017-3650.....	58
RESOLUTION 2017-3651.....	59
RESOLUTION 2017-3652.....	60
RESOLUTION 2017-3653.....	61
RESOLUTION 2017-3654.....	62
RESOLUTION 2017-3656.....	64
RESOLUTION 2017-3657.....	65
RESOLUTION 2017-3658.....	66
Unfinished Business.....	67
New Business	67
Communications, Petitions, and memorials.....	67
<i>Certificate of Appreciation: J. Bryan Benchoff.....</i>	<i>68</i>
President and the Board of Trustees of Ohio University.....	69

Certificate of Appreciation: Pamela Benoit..... 71
President and the Board of Trustees of Ohio University..... 72
Adjournment 73
Appendix: Subcommittee Minutes 73
Academics and Student Success Committee..... 74
Resources, Facilities and Affordability Committee Meeting..... 86
Joint Committee Meeting..... 94
Governance and Compensation Committee Minutes.....101
Audit and Risk Management Committee Meeting103



**Ohio University Board of Trustees
June Meeting of the Board of Trustees
Friday, June 23, 2017
Zanesville Campus**

Chair Janetta King called the June Meeting of the Ohio University Board of Trustees to order at 10:30am.

Roll Call

Board Secretary David Moore called roll.

Present: Chair Janetta King, Vice Chair Dave Scholl, Trustees Cary Cooper, Dell Robinson, Victor Goodman, and Janelle Coleman, National Trustees Dave Pidwell, and Laura Brege, Alumni Representative Ron Teplitzky, and President Duane Nellis.

Approval of Agenda

Chair King asked to approve the agenda for the 2017 June Meeting of the Board of Trustees. Vice Chair Scholl moved to approve the agenda; Trustee Robinson seconded; Chair King called for a vote; with all in favor, the agenda was approved.

Approval of the June 23, 2017 Minutes

Chair King asked to approve the minutes of the March meeting of the Board of Trustees; Trustee Coleman moved to approve the minutes; Vice Chair Scholl seconded; Chair King called for a vote; With all in favor, the minutes were approved.

Reports

Report from the Chair

Chair King welcomed new Trustee Dell Robinson to the Board. Trustee Robinson thanked the board and said he looked forward to the opportunity.

Chair King thanked Ohio University - Zanesville for its hospitality. She outlined that, as per approvals made in the 2017 March meeting of the Ohio University Board of Trustees, the individual committees now have new names to better reflect the business conducted in each meeting.

Report from the President

Chair King asked President Nellis to present his Presidential Report.

President Nellis thanked the Board and said how thrilled he and First Lady Ruthie Nellis are to be a part of the Ohio University family. He noted that he had the opportunity to come to Ohio University Zanesville before the meetings to meet with faculty, staff, and students.

Chair King noted that Dr. Nellis had taken action to continue the Upward Bound program, despite the federal decision not to continue funding. She said that the program, and his decision, were consistent with Ohio University's mission to educate the Appalachian region, and stated that she appreciated his leadership on the issue.

President Nellis noted individuals who were moving into new roles outside the university: Executive Vice President and Provost Pam Benoit, Vice President for Advancement Bryan Benchoff, Vice Provost for Diversity and Inclusion Shari Clarke, and Associate Vice President for Alumni Relations Jennifer Neubauer. President Nellis thanked Drs. David Descutner, Tom Davis, Peter Mather and Elizabeth Sayrs for their work in interim roles at the university. He welcomed Matthew Shaftel (newly announced Dean of the College of Fine Arts) and Jeremy Webster (Dean of Ohio University – Zanesville) to their new roles at Ohio University.

President Nellis outlined his Bobcat Beacons of Excellence report, which included:

- 2017 Commencement Ceremonies
- The Speaking Bobcats, Ohio University's debate team, won five national titles
- International Week celebrated cultural diversity
- 6 OHIO Fulbright Award winning students
- OHIO Baseball team were the 2017 Mid-American Conference (MAC) champions
- Jordyn Zimmerman – wrote an essay published by a national publication regarding Ohio University's excellence in helping improve access and retention for students with autism
- An Ohio University student picked to be an Oxfam representative.
- Professor Luke Pittaway picked up the Despande award for entrepreneurship on behalf of Ohio University
- A Chronicle of Higher Education article featuring Ohio University's response to President Trump's so-called travel ban.
- Ohio University instructor Kari Gunter-Seymour's winning of a national poetry award
- The Scripps College of Communication's Summer Coding Camp, which hosted middle school-aged girls.
- Dr. Amanda Maynard – named one of the best doctors in America
- Culinary Services' District on West Green's national awards for food service
- Successful Universal Design for Learning investigative efforts at Ohio University
- The Great Comet, a Broadway musical written by Ohio University alumnus Dave Malloy, being nominated for multiple Tony Awards

- David Michael Crane's honorary degree awarding, and Pulitzer Prize-winning Ohio University alumnus' Wes Lowery service as Commencement Speaker
- An Ohio University alumnus recognized with Gerald Ford award
- Pete Souza's recognition for his excellent service as President Obama's photographer

Discussion Topic: Zanesville Nursing Program

President Nellis introduced the Ohio University - Zanesville nursing program as his presidential highlight. The presenters were Dr. William Willan (Executive Dean, Regional Higher Education), Pam Sealover (Associate Director of Nursing), Lynn Tincher (Clinical Manager), Sarah Pierce (Clinical Mentor), and Callie Hansgen (Student).

Pam Sealover spoke briefly about the program before introducing Sarah Pierce, former student who now works with Genesis Health Care and Ohio University - Zanesville in nursing, mentoring current students. Genesis Health Care has partnered with Ohio University to deliver training to students. Students work with professionals to socialize themselves to the world of nursing. The development of the clinical nursing model involved students, faculty, and trained nursing staff working together to better enhance learning and critical thinking, said Ms. Pierce. She added that the group developed very specific goals to better help students.

Vice Chair Scholl said the board appreciated the opportunity to meet with nursing students the previous day, and that he was always surprised, on regional campuses, to see how important allied health programs were. He said he was thankful for the leadership, advocacy, and dedicated mentorship that was offered to students by regional campus faculty, staff, and community collaborations. Dean Willan said that a lot of the collaborations come about as a result of a need within the community, and allowed for better town/gown relationships that enhanced both.

Vice Chair Scholl said the nursing program model seemed like a very pioneering program, and that it would surely lead to expansion across campuses. He said he would like to see the story told on a more public level so that more people could know about its success.

Lynn Tincher and Sarah Pierce gave a presentation on the history of the school of nursing at Zanesville, and its gradual and large expansion due to need of community and student. Many programs are geared for pre-licensure students.

Committee Reports and Resolutions

Joint Committee

Vice Chair Scholl reported on the Joint Committee and noted the subjects about which the committee members heard— budget, the Capital Improvement Plan (CIP), the Utilities Master Plan (UMP), as well as recruitment and retention. The Board expressed appreciation for the information in order to make informed decisions. Vice Chair Scholl

also noted that Vice President for Student Affairs (VPSA) Jason Pina gave the committee a report on executive administration.

Academics and Student Success Committee

Goodman reported that the Academics Committee received Regional Higher Education's Dashboard from Executive Dean Willan. The committee received a report from Executive Vice President and Provost Benoit on approved certificate programs from 2016-2017, as well, a list of faculty who were promoted and tenured this year. Craig Cornell, Senior Vice Provost for Strategic Enrollment Management gave the committee a status report of Enrollment for the Summer Term.

The committee also had a presentation from Vice President of Student Affairs Jason Pina on revisions to the Code of Conduct. The proposed changes include:

- Amended interim suspension process, which shifts the authority to issue an interim suspension to the Dean of Students and provides the student an opportunity to appeal the interim suspension.
- Clarification of the scope of the Code and the definition of a student to encompass all Ohio University students.
- Updated appeal processes that address the makeup of the University Appeal Board and that include the ability for the appellate body to return a matter to the original hearing body when appropriate.
- Additionally, a number of minor updates were made to align with practice, clarify language, specify order of events in hearing processes, reference new University policies, and update formatting to comply with Ohio Legislative Services requirements.

As a result, the Code of Conduct Revision resolution was reviewed by the committee and is recommended for approval.

REVISED STUDENT CODE OF CONDUCT

RESOLUTION 2017-3631

WHEREAS, Ohio University holds as its central purpose the intellectual and personal development of its students, and

WHEREAS, Ohio University has expectations for the behavior of its students, both on and off campus, and

WHEREAS, those expectations are articulated through the Student Code of Conduct, and

WHEREAS, the Student Code of Conduct must be formally reviewed every two years, and the Board of Trustees approved the current version, which became effective in August 2015, by Resolution 2015-3449, and

WHEREAS, the Review and Standards Committee, the university committee charged with reviewing and making recommended changes to the Code, along with the Office of Community Standards and Student Responsibility, the office charged with implementing the Code, researched, benchmarked, and proposed revisions to the Code, and

WHEREAS, Student Senate, Graduate Student Senate, and Faculty Senate were each given the opportunity to provide feedback and the proposed revisions to the Student Code of Conduct was open for public comment on the web, and

WHEREAS, the proposed revisions to the Student Code of Conduct have been approved by the Review and Standards Committee, and

WHEREAS, the President recommends approval of the proposed revisions to the Student Code of Conduct to the Board of Trustees.

NOW THEREFORE, BE IT RESOLVED that the Board of Trustees approves the proposed revisions to the Student Code of Conduct, attached hereto as Exhibit A, which will go into effect on August 24, 2017.

Trustee Goodman moved the resolution; Trustee Robinson seconded; Chair King called for a vote; with all in agreement the motion passed.

Executive President and Provost Benoit presented the committee list of faculty who have requested Faculty Fellowship Leaves. Each year Ohio University provides faculty with the opportunity to request leave from their campus responsibilities to concentrate on their research and scholarly activity. These requests, received and approved by the academic and university leadership, are presented to the Board for approval.

As a result, the Faculty Fellowship Leave Approval resolution was reviewed by the committee and is recommended for retention on the consent agenda.

Additionally, Provost Benoit presented to the committee a list of Emeriti Nominations. The individuals named have rendered dedicated service to Ohio University and have been recommended by their supervisors for emeriti status upon their retirement from Ohio University.

Factors considered in these recommendations include length of service, quality of teaching and/or research, contributions to the University and committee work, and services to society beyond the University. These nominations have been recommended by the Provost and the President.

The Emeriti Nomination Approval resolution was reviewed by the committee and is recommended for approval on the consent agenda.

Provost Benoit presented an overview of changes to the bylaws of the Regional Campus Coordinating Council. The most significant change to the existing by-laws is the combining of the offices of Vice-Chair and Secretary into one position. Additionally, language regarding the timing of the three meetings each year has been altered to fit the semester system and titles have been changed to align with current positions and reporting lines.

The Regional Campus Coordinating Bylaws Approval resolution was reviewed by the committee and is recommended for retention on the consent agenda.

Along with the change in bylaws Provost Benoit has asked the committee to approve the appointments and re-appointments of the Regional Coordinating Council Members.

The Appointment to the Regional Coordinating Council resolution was reviewed by the committee and is recommend for retention on the consent agenda.

Provost Benoit, in response to the Ohio Revised Code that requires boards of trustees evaluate courses and programs based on enrollment and performance, and the Governor's Task Force on Affordability and Efficiency which recommended "Institutions should consider consolidating programs that are duplicated at other college and universities in their geographical region," presented a report that recommends no action on 18 programs that might be considered duplicative and continued consideration of 4 more programs.

The Reporting Duplicate Programs resolution which affirms the initial report on duplicate programs was reviewed by the committee and is recommend for retention on the consent agenda.

Provost Benoit introduced resolutions proposing new programs including an online bachelors degree in psychology, a masters degree in hospitality and tourism, a masters degree in arts education, a masters degree in blended early childhood education and special education, a masters in athletic training, a bachelors in public health for students in the honor tutorial college.

These new program resolutions were reviewed by the committee and are recommended for retention on the consent agenda.

Finally, Provost Benoit presented resolutions for Program Reviews for African American Studies, Classics and World Religions, Visual Communications, Interdisciplinary Arts, Associate of Arts and Associate of Science, and the Bachelor of Specialized Studies & Associate in Individualized Studies.

The Major, Degree, and College Program Review Acceptance resolution was reviewed by the committee and is recommended for retention on the consent agenda.

Committee Chair Goodman reported that detailed minutes of the committee's discussions will be made available on the Board of Trustees website.

Risk Management Committee

Vice Chair Scholl reported that the Audit Committee received the Chief Audit Executive's Report and the FY18 Audit plan from Jeff Davis and that the committee recommended "Approval of the Internal Audit Plan."

- **Resolution, Internal Audit Annual Audit Plan:**

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INTERNAL AUDIT
ANNUAL AUDIT PLAN
RESOLUTION 2017-3632

WHEREAS, the Board of Trustees of Ohio University has established an independent, objective assurance and appraisal activity to evaluate and improve effectiveness of risk management and internal management controls, and

WHEREAS, the Board of Trustees has approved an Ohio University Internal Office Charter requiring Board of Trustees authorization of an annual audit plan initiated to evaluate internal management controls, and

WHEREAS, the Chief Audit Executive charged with initiating audits pursuant to the plan proposes an annual audit plan for authorization by the University Trustees, and

WHEREAS, the proposed plan will be conducted during the period of July 2017 through June 2018, and

WHEREAS, time for unplanned special projects is separately allotted in the audit plan. Further revisions to the plan will be administratively reviewed and approved by the President and the Chair of the Audit and Risk Management Committee, and

NOW, THEREFORE, BE IT RESOLVED that the Ohio University Board of Trustees does authorize the proposed audit plan.

Trustee Scholl moved; Trustee Robinson seconded; Chair King called for a vote; with all in agreement, the motion passed.

Vice Chair Scholl stated that the minutes of the committee's discussion will be made available on the Board of Trustees website.

Governance and Compensation Committee

Committee Chair Cooper reported that the Governance Committee received Human Resources Report which included the Compensation Biennial Equity Review, and an update on AFSCME and FOT Union Contracts

Additionally, Committee Chair Cooper reported that the following resolutions were reviewed by the committee and were recommended for inclusion and approval:

- Resolution: Election of Treasurer
This resolution re-elects Deb Shaffer as the Treasurer of the Board of Trustees for the year beginning July 1, 2017 and ending June 30, 2018.

ELECTION OF TREASURER

RESOLUTION 2017-3633

RESOLVED, that Deborah Shaffer be elected Treasurer of the Board of Trustees for the year beginning July 1, 2017, and ending June 30, 2018.

Trustee Cooper moved; Trustee Scholl seconded; Chair King called for a vote; with all in favor, the motion passed.

- Resolution: Election of Secretary

This resolution re-elects David Moore as the Secretary of the Board of Trustees for the year beginning July 1, 2017 and ending June 30, 2018.

ELECTION OF SECRETARY TO THE BOARD

RESOLUTION 2017-3634

RESOLVED, that Dr. David R. Moore be elected Secretary to the Board of Trustees for a term beginning July 1, 2017 and ending June 30, 2018.

Trustee Cooper moved; Trustee Coleman seconded; Chair King called for a vote; with all in favor, the motion passed.

The Governance and Compensation Committee also considered an amendment to the bylaws that would change the name of the Risk Management Committee to the Audit and Risk Management Committee. That change to the bylaws will be circulated to the Trustees at least 30 days before our next meeting for comment with the intent of having a resolution to consider in our August meeting.

Committee Chair Cooper reported that there were no consent agenda items from the Governance and Compensation Committee and that detailed minutes of the committee's discussion will be made available on the Board of Trustees website.

Resources, Facilities and Affordability Committee

Committee Chair Coleman reported that the Resources, Facilities, and Affordability Committee received updates on University Advancement, Treasury and Debt, the Park Place and Small House Planning strategies, and Wayfinding & Signage Guidelines. Additionally, they heard a Financial Update and the Facility Project Status Report.

Committee Chair Coleman reported that the following resolutions were reviewed by the committee and are recommended for approval:

- Resolution: University Budget Approval
This resolution authorizes the Vice President of Finance and Administration to incorporate tuition and fee increases permitted by state law and previously approved by the Board of Trustees, as well as other adjustments required by the budget adopted by the Ohio General Assembly after the date of this Resolution.

FISCAL YEAR 2017-2018
UNIVERSITY BUDGET

RESOLUTION 2017-3635

WHEREAS, the appropriate planning and consultation has been completed within the University, resulting in recommendations for budget priorities, and

WHEREAS, the University has developed a funded budget consistent with the provisions of the state budget.

NOW THEREFORE, BE IT RESOLVED that the Fiscal Year 2017-2018 budgets of the expected revenues and expenses as presented are hereby approved subject to the following conditions:

1. The Vice President of Finance and Administration, in conjunction with the Executive Vice President and Provost and with approval of the President, is authorized to make adjustments during the fiscal year to ensure that total expenditures do not exceed available resources;
2. The Vice President of Finance and Administration is authorized to incorporate tuition and fee increases permitted by state law and previously approved by the Board of Trustees (Resolutions 2017-3598 and 2017-3617 and any related resolutions adopted at the June 2017 meeting), as well as other adjustments required by the budget adopted by the Ohio General Assembly after the date of this Resolution.

Proposed FY18 University Budget

		<i>(in millions)</i>					
		FY14	FY15	FY16	FY17	FY17	FY18
		Actuals	Actuals	Actuals	Budget	Forecast	Budget
REVENUES							
1	State Appropriations	\$ 153.4	\$ 161.1	\$ 163.6	\$ 164.9	\$ 165.1	\$ 166.8
2	State Appropriations - Capital	5.2	11.8	11.7	29.0	14.0	32.5
3	Gross Undergraduate Tuition & Fees	294.8	298.1	304.5	302.5	303.7	303.6
4	Undergraduate Financial Aid	(49.9)	(51.3)	(57.8)	(62.6)	(60.1)	(62.5)
5	Net Undergraduate Tuition & Fees	245.0	246.7	246.7	239.9	243.6	241.1
6	Gross Graduate Tuition & Fees	85.4	94.0	100.1	112.8	107.4	115.3
7	Graduate Financial Aid	(29.7)	(29.9)	(28.5)	(28.4)	(28.7)	(28.2)
8	Net Graduate Tuition & Fees	55.7	64.2	71.6	84.4	78.7	87.1
9	Room & Board	83.7	90.0	95.9	97.2	95.7	92.9
10	Grants and Contracts	45.9	47.8	47.4	46.6	51.2	49.6
11	Facilities & Admin Costs Recovery	6.8	6.7	6.8	6.6	7.0	6.0
12	Gifts	26.9	31.2	28.0	27.1	14.3	20.0
13	Endowment Distributions	-	-	-	-	-	-
14	Investment Income	93.7	(2.9)	(18.6)	58.3	88.0	54.3
15	Other External Sales	60.4	73.4	50.3	60.0	79.2	45.4
16	Total Revenues	\$ 776.7	\$ 730.1	\$ 703.3	\$ 814.1	\$ 836.8	\$ 795.7
EXPENSES & INDIRECT COST ALLOCATIONS							
17	Total Salaries, Wages, & Other Payroll	309.7	330.8	343.7	363.8	358.1	367.6
18	Total Benefits	109.6	100.7	119.6	119.1	120.5	125.1
19	Supplies & Services	205.8	215.5	193.6	198.0	200.9	193.3
20	Capitalized Costs	3.9	3.8	6.5	-	4.1	-
21	Depreciation	36.4	39.7	43.0	45.2	49.9	50.1
22	Internal Loan - Principal & Interest	-	-	-	-	-	-
23	Debt Service - Principal	-	-	-	-	-	-
24	Debt Service - Interest	10.0	18.7	24.2	26.2	25.9	28.4
25	Internal Sales	(22.4)	(22.2)	(22.3)	(22.4)	(23.6)	(22.1)
26	Total Direct Expenses	\$ 653.0	\$ 687.0	\$ 708.2	\$ 729.9	\$ 735.8	\$ 742.5
ALLOCATIONS & TRANSFERS							
27	Internal Allocations & Transfers	(0.1)	-	-	7.6	-	-
28	Administrative Cost Allocations	-	-	-	-	-	-
29	Capital Cost Allocation	-	-	-	-	-	-
30	Subvention Allocation	-	-	-	-	-	-
31	Subvention Distribution	-	-	-	-	-	-
32	Total Allocations and Transfers	\$ (0.1)	\$ -	\$ -	\$ 7.6	\$ -	\$ -
33	Total Expenses & Cost Allocations	\$ 652.9	\$ 687.0	\$ 708.2	\$ 737.6	\$ 735.8	\$ 742.5
34	Results of Operations	\$ 123.7	\$ 43.1	\$ (4.9)	\$ 76.5	\$ 101.0	\$ 53.2
35	Transfers (from) Operating Reserve	-	-	-	(12.0)	-	-
36	Transfers to (from) Quasi Endowments	-	-	-	-	-	-
37	Provisions for Facility and Equipment Renewal	-	-	-	6.2	-	-
38	Transfers to (from) Plant Fund - Project Related	(2.4)	(4.5)	(3.2)	(6.2)	-	-
39	Net Results	\$ 126.2	\$ 47.7	\$ (1.8)	\$ 88.5	\$ 101.0	\$ 53.2
40	Transfer Net Results to Fund Balance	-	-	-	-	-	-
41	Adjusted Net Results	\$ 126.2	\$ 47.7	\$ (1.8)	\$ 88.5	\$ 101.0	\$ 53.2

Committee Chair Coleman moved; Trustee Scholl seconded; Chair King called for a vote; with all in agreement, the motion passed.

- Resolution: Other Fees Approval

This resolution establishing tuition and fee rates for new off campus graduate programs and for maintaining the current discounted rate for the eCampus undergraduate and correctional education programs.

**FISCAL YEAR 2017-2018
OHIO UNIVERSITY
ACADEMIC YEAR 2017-2018 TUITION, FEE AND RATE
INCREASES**

RESOLUTION 2017-3636

WHEREAS, the appropriate planning and consultations within the University have been completed, resulting in recommendations for establishing tuition and fee rates for new off-campus graduate programs (attachment A) and for maintaining the current discounted rate for the eCampus undergraduate and correctional education programs;

NOW THEREFORE, BE IT RESOLVED that the Board of Trustees adopts the fee schedules attached hereto as Exhibits A & B, effective Fall Semester 2017.

Committee Chair Coleman moved; Trustee Robinson seconded; Chair King called for a vote. With all in agreement, the motion passed.

Exhibit A

OHIO UNIVERSITY
OFF CAMPUS GRADUATE PROGRAMS
Changes to FY18 STUDENT TUITION & FEE SCHEDULE
(PER CREDIT HOUR)

Change Type	Proposed	Instructional Fee	General Fee	Program Fee	Special Svcs/Materials Fee	Ohio Resident Total	Non-Resident Fee	Out-of-State Resident Total
New Program Fee	Professional Masters of Accountancy	505	3	569	0	1077	19	1096
New Program Fee	Online Masters of Accountancy	505	3	552	115	1175	19	1194
New Program Fee	Full-time Masters of Accountancy	505	78	50	0	633	496	1129

All Effective Fall Semester 2017

Exhibit B

OHIO UNIVERSITY
ELEARNING PROGRAMS
FY18 STUDENT TUITION & FEE SCHEDULE
(PER CREDIT HOUR)

Academic Program	Instructional Fee	General Fee	Program Fee	Special Svcs/Materials Fee	Ohio Resident Total	Non-Resident Fee	Out-of-State Resident Total
eCampus Undergraduate Programs*	237	3	0	0	240	3	243
Correctional Education	237	3	0	100	340	3	343

*Includes online RN to BSN Program, Online Bachelor Completion Program, Correspondence, Independent Study, and Course Credit by Exam

- Resolution: Tuition Fee and Rate increases

This resolution was not in the agenda. Committee Chair Coleman asked Secretary Moore to read the resolution and asked the Trustees to take a moment to review the exhibits attached to the resolution.

**FISCAL YEAR 2017-2018
OHIO UNIVERSITY
ACADEMIC YEAR 2017-2018 TUITION, FEE AND RATE
INCREASES**

RESOLUTION 2017-3637

WHEREAS, the appropriate planning and consultations within the University have been completed, resulting in recommendations for establishing revised tuition, fee and rate increases for Ohio University's Regional Campuses (attachment A) to support quality academic programming;

WHEREAS, these recommendations assume up to a \$10 per credit hour tuition, fee and rate increase as permitted and proposed by the Senate Finance Committee as part of the FY 2018-19 State Operating Budget deliberations;

WHEREAS, these tuition, fee and rate increases must be authorized by the General Assembly and effective July 1, 2017; and

NOW THEREFORE, BE IT RESOLVED that the Board of Trustees adopts the fee schedule attached hereto as Exhibit A, effective Fall Semester 2017.

Exhibit A

OHIO UNIVERSITY

REGIONAL CAMPUSES - LOWER DIVISION (≤ 60 HOURS) FY 2018 UNDERGRADUATE STUDENT TUITION & FEE SCHEDULE (PER SEMESTER)

EASTERN CAMPUS, SOUTHERN CAMPUS AND PROCTORVILLE CENTER

Credit Hours	Instructional Fees	General Fees	Resident Total	Non-Resident Surcharge	Non-Resident Total
1	226	3	229	96	325
2	452	6	458	192	650
3	678	9	687	288	975
4	904	12	916	384	1,300
5	1,130	15	1,145	480	1,625
6	1,356	18	1,374	576	1,950
7	1,582	21	1,603	672	2,275
8	1,808	24	1,832	768	2,600
9	2,034	27	2,061	864	2,925
10	2,260	30	2,290	960	3,250
11	2,260	30	2,290	960	3,250
12-20*	2,490	33	2,523	1,043	3,566

*Beyond 20 Hours: Resident Fee is \$132/hr. and Non-Resident Fee is \$201/hr.

CHILLICOTHE, LANCASTER, ZANESVILLE CAMPUSES & CAMBRIDGE AND PICKERINGTON CENTERS

Credit Hours	Instructional Fees	General Fees	Resident Total	Non-Resident Surcharge	Non-Resident Total
1	233	3	236	199	435
2	466	6	472	398	870
3	699	9	708	597	1,305
4	932	12	944	796	1,740
5	1,165	15	1,180	995	2,175
6	1,398	18	1,416	1,194	2,610
7	1,631	21	1,652	1,393	3,045
8	1,864	24	1,888	1,592	3,480
9	2,097	27	2,124	1,791	3,915
10	2,330	30	2,360	1,990	4,350
11	2,330	30	2,360	2,189	4,549
12-20*	2,572	33	2,605	2,388	4,993

*Beyond 20 Hours: Resident Fee is \$132/hr. and Non-Resident Fee is \$201/hr.

**Zanesville Campus students are charged an \$8 Security Fee

Exhibit A

OHIO UNIVERSITY
REGIONAL CAMPUSES - UPPER DIVISION (> 60 HOURS)
FY 2018 UNDERGRADUATE STUDENT TUITION & FEE SCHEDULE
 (PER SEMESTER)

EASTERN CAMPUS, SOUTHERN CAMPUS AND PROCTORVILLE CENTER

Credit Hours	Instructional Fees	General Fees	Resident Total	Non-Resident Surcharge	Non-Resident Total
1	233	3	236	96	332
2	466	6	472	192	664
3	699	9	708	288	996
4	932	12	944	384	1,328
5	1,165	15	1,180	480	1,660
6	1,398	18	1,416	576	1,992
7	1,631	21	1,652	672	2,324
8	1,864	24	1,888	768	2,656
9	2,097	27	2,124	864	2,988
10	2,330	30	2,360	960	3,320
11	2,563	30	2,593	960	3,553
12-20*	2,605	33	2,638	1,043	3,681

*Beyond 20 Hours: Resident Fee is \$132/hr. and Non-Resident Fee is \$201/hr.

CHILlicoTHE, LANCASTER, ZANESVILLE CAMPUSES & CAMBRIDGE AND PICKERINGTON CENTERS

Credit Hours	Instructional Fees	General Fees	Resident Total	Non-Resident Surcharge	Non-Resident Total
1	233	3	236	199	435
2	466	6	472	398	870
3	699	9	708	597	1,305
4	932	12	944	796	1,740
5	1,165	15	1,180	995	2,175
6	1,398	18	1,416	1,194	2,610
7	1,631	21	1,652	1,393	3,045
8	1,864	24	1,888	1,592	3,480
9	2,097	27	2,124	1,791	3,915
10	2,330	30	2,360	1,990	4,350
11	2,563	30	2,593	2,189	4,782
12-20*	2,605	33	2,638	2,388	5,026

*Beyond 20 Hours: Resident Fee is \$132/hr. and Non-Resident Fee is \$201/hr.

**Zanesville Campus students are charged an \$8 Security Fee

Committee Chair Coleman moved; Trustee Scholl seconded; Chair King called for a vote; with all in agreement, the motion passed.

- Resolution: the Ohio University FY2019-FY2024 Six Year Capital Improvement Plan, the FY18 Annual plan, and the FY19-FY20 State Capital Projects Plan

This resolution is endorsed by the Facilities Planning Advisory Council, made up of faculty, staff, and student representatives, has reviewed and provided their endorsement of the plan

**APPROVAL OF THE OHIO UNIVERSITY FY2019–FY2024
SIX YEAR CAPITAL IMPROVEMENT PLAN,
THE FY18 ANNUAL PLAN, AND THE FY19-
FY20 STATE CAPITAL PROJECTS PLAN FOR
FUTURE STATE SUBMISSION**

RESOLUTION 2017-3638

WHEREAS, the University’s Capital Planning Team has undertaken the update of the University’s six-year capital improvement plan within a comprehensive campus context, and

WHEREAS, this FY2019-FY2024 Six Year Capital Improvement Plan is an update to the Board of Trustees approved FY2017-FY2022 Six Year Capital Improvement Plan and embodies the concepts incorporated within it, and

WHEREAS, the plan includes the FY19-FY20 State Capital Appropriation project requests for future State submission, and

WHEREAS, the plan includes the FY18 Annual Capital Plan, and

WHEREAS, the priorities of the Deans and Vice Presidents have been considered, and their endorsement of the plan given, and

WHEREAS, the Facilities Planning Advisory Council made up of faculty, staff, and student representatives has reviewed and provided their endorsement of the plan, and

WHEREAS, the Capital Funding and Priorities Committee has approved and made recommendation to the President, and

WHEREAS, the FY18 Annual, FY2019–FY2024 Six Year Capital Improvement Plan, and FY19-FY20 State Capital Plan have been approved by the President.

NOW THEREFORE, BE IT RESOLVED that the Ohio University Board of Trustees does hereby approve the attached FY2019–FY2024 Six Year Capital Improvement Plan, the FY18 Annual Capital Plan, and the FY19-FY20 State Capital Project Requests.

Committee Chair Coleman moved; Trustee Robinson seconded; Chair King called for a vote. With all in agreement, the motion passed.

- Resolution: Utilities Master Plan

This resolution approves the Utility Master Plan which ascertained current conditions of the university's energy generation and distributions systems and identified investments needed to support campus goals and provides important strategic direction regarding future investments and development of the University's Athens campus.

**APPROVAL OF THE OHIO UNIVERSITY
UTILITY MASTER PLAN 2017**

RESOLUTION 2017-3639

WHEREAS, the University initiated a Utility Master Plan to ascertain current conditions of its energy generation and distributions systems and identify investments needed to support campus goals; and

WHEREAS, the University initiated a series of comprehensive planning and assessment meetings that have facilitated important strategic decisions regarding future investments and development of the University's Athens campus; and

WHEREAS, the Board of Trustees authorized the contract for master planning services by Resolution 2014-3408, which contract was awarded to RMF Engineering; and

WHEREAS, the planning team engaged with students, faculty, staff, alumni, and local community throughout the process; and

WHEREAS, the planning team submitted the Utilities Master Plan 2017 for the Board's review; and

WHEREAS, the Capital Funding and Priorities Committee approved the Utility Master Plan 2017 on December 6, 2016;

NOW THEREFORE, BE IT RESOLVED that the Ohio University Board of Trustees does hereby approve and adopt the Utility Master Plan 2017 final report dated May 2017 as the current Athens campus utility master plan, subject to on-going review of a possible transition in the water-heating system until completion of the University's updated sustainability plan.

Trustee Coleman moved; Trustee Robinson seconded; Chair King called for a vote; with all in agreement, the motion passed.

Before the Consent Agenda was addressed, Committee Chair Coleman announced that the Committee recommends that the Facility Projects – Construction resolution be removed from Consent Agenda, split into two resolutions, one for the Sook Academic Center and one for the Ellis Hall Renovation in order to vote on them separately.

Trustee Coleman moved to remove Facility Projects Construction Resolution from the Consent Agenda; Trustee Scholl seconded; Chair King called for a vote; with all in agreement, the motion passed.

- Facility Projects – Construction 1
This resolution requests for approval to undertake construction on the following projects:

THE SOOK ACADEMIC CENTER

**APPROVAL TO PROCEED WITH CONSTRUCTION FOR
THE SOOK ACADEMIC CENTER**

RESOLUTION 2017-3640

WHEREAS, for the Sook Academic Center project, the Board of Trustees previously approved a total project budget of \$6,165,180 and authorized expenditures of \$620,000 (2016-3543), and University administration seeks to amend the total project budget of \$6,165,180 by \$888,000 for a new total project budget of \$7,053,180 and seeks approval to amend the previously authorized expenditure amount of \$620,000 by \$6,433,180 for new authorized expenditures of \$7,053,180 to complete construction;

NOW THEREFORE, BE IT RESOLVED that the Ohio University Board of Trustees approves the requests described above, authorizes the receipt of appropriate bids or proposals and authorizes the President or his designee to accept and award contracts within the total project budgets identified.

Trustee Coleman moved; Trustee Goodman seconded; Chair King called for a vote; Trustee Scholl abstained; the motion passed.

- Facility Projects – Construction 2

This resolution requests for approval to undertake construction on the following projects:

THE ELLIS HALL RENOVATION

**APPROVAL TO PROCEED WITH CONSTRUCTION FOR
THE ELLIS HALL RENOVATION**

RESOLUTION 2017-3641

WHEREAS, for the Ellis Hall Renovation project, the Board of Trustees previously approved at total project budget of \$13,000,000 and authorized expenditures of \$1,300,000 (2016-3570), and University administration seeks to increase the authorized expenditure amount of \$1,300,000 by \$11,700,000 for new authorized expenditures of \$13,000,000 to complete construction;

NOW THEREFORE, BE IT RESOLVED that the Ohio University Board of Trustees approves the requests described above, authorizes the receipt of appropriate bids or proposals and authorizes the President or his designee to accept and award contracts within the total project budgets identified.

Trustee Coleman moved; Trustee Goodman seconded; Chair King clarified that these two resolutions were pulled from the Consent Agenda to give Trustee Scholl an opportunity to abstain to ensure there wasn't an appearance of a conflict of interest, Chair King called for a vote; with all in agreement, the motion passed.

The following consent agenda items were reviewed by the committee and are recommended for inclusion and full board approval as part of the Consent Agenda:

- **Consent Agenda Item: Establishment of Quasi-Endowment WOUB Fund**
This resolution authorizes the creation of a quasi-endowment that will provide perpetual support for WOUB television and radio, as well as its affiliate stations. Funds will support technology, equipment needs, and special projects as determined by WOUB leadership, and general operational needs.
- **Consent Agenda Item: Land Exchange with the City of Athens**
This resolution hereby approves the conveyance of the Habitat Parcel at 525 West Union Street to the City of Athens in exchange for the Moore Avenue Parcel.
- **Consent Agenda Item: Utility Easement Request from Horizon Telecom**
This resolution approves Horizon Telecom's request to install a fiber optic line to service the AT&T Store located at 743 East State Street, which is located on ground owned by the University.

- **Consent Agenda Item: Use of Under-speed Cars on University Roads**

This resolution authorizes the use of Under-speed Cars on University roads in accordance with the applicable terms of City of Athens Ordinance

- **Consent Agenda Item: Facility Projects – Design**
This resolution authorizes the University to undertake the following design projects.

CONVOCATION CENTER VIDEOBOARD INSTALLATION,

THE GAMERTSFELDER HALL BATHROOM RENOVATION,

THE PICKERING HALL RESTROOM UPGRADES,

THE TIFFIN AND PERKINS HALL ROOF REHABILITATION

There were no further resolutions or consent agenda items to bring forward.

Detailed minutes of the committee's discussions will be made available on the Board of Trustees website.

Executive Committee

Chair King reported on the Executive Committee. She stated the Executive Committee went into Executive Session to consider the employment or compensation of a public

employee, to consider the purchase or sale of property for public purposes, to protect the confidentiality of student information, and to discuss threatened or pending litigation.

Consent Agenda

Chair King clarified that the board has an intact consent agenda sans the Facility's Project – Construction Resolutions that were removed and voted on previously.

Chair King asked for a motion to approve of the consent agenda. Trustee Coleman moved to approve the consent agenda; Trustee Goodman seconded; with all in favor, the consent agenda was approved as follows:

FACULTY FELLOWSHIP AWARDS

RESOLUTION 2017-3642

WHEREAS, the proposed 2017-2018 Faculty Fellowship Leaves listed below have been reviewed in accordance with University policy and found to be meritorious,

THEREFORE, BE IT RESOLVED that the listed leaves be approved, and

BE IT FURTHER RESOLVED that the Executive Vice President and Provost may approve changes in the conditions of the fellowships, but not the total number of fellowships granted for the academic year.

Name	Terms	Department	College	Brief Description
Kuchta, Shawn	Fall and Spring	Biological Sciences	College of Arts and Sciences	Strengthen expertise in quantitative analysis of Next Generation Sequencing data. Complete several manuscripts and assemble data for grant preparation to the National Science Foundation. Assist five graduate students with thesis publication. Collaborate with graduate students on field projects in Northern Ohio and Nelsonville.
Lee, Daewoo	Spring	Biological Sciences	College of Arts and Sciences	Study two research topics, molecular mechanisms underlying dopamine neural development and maintenance in mammalian midbrain and reprogramming of human induced pluripotent stem cells at Dr. Kwang-Soo Kim's laboratory at Harvard University.
Tanda, Soichi	Spring	Biological Sciences	College of Arts and Sciences	Complete two manuscripts for publication in peer-reviewed journals and complete a grant proposal, which is a culmination of collaborative work over the last ten years on <i>Clic</i> genes in mice and fruit flies.

Name	Terms	Department	College	Brief Description
Owens, William	Spring	Classics and World Religions	College of Arts and Sciences	Complete manuscript of book on the representation of slavery in the Greek novel and associated shorter studies on stoicism and slavery in Xenophon of Ephesus, slavery of Psyche on Apuleius, and narcissism and the slave owner of Achilles Tatius.
Jones, Paul	Fall and Spring	English	College of Arts and Sciences	Complete a full draft of current book project "Nevermore: Edgar Allan Poe, Queerness, and the End of Time," a study of Poe's writing through the lens of recent developments in queer theory that have constructed queerness as more of a temporal orientation than a sexual one.
LeMay, Eric	Spring	English	College of Arts and Sciences	Undertake background research and skill acquisition to create a multimedia memoir about the birth of his son and the nature of affection, an "electronic literature" project of a multimedia and interactive nature created for and meant to be experienced on electronic devices.
Snyder, Carey	Fall and Spring	English	College of Arts and Sciences	Complete a collection of coedited writings entitled "Women, Periodicals, and Print Culture in Britain, 1890s-1920s" and finishing research and writing for three chapters in book project "Beatrice Hastings: Debating Feminism and Modernism in The New Age."

Name	Terms	Department	College	Brief Description
Dyer, James	Spring	Geography	College of Arts and Sciences	Analyze collected data and write and submit a manuscript on the application of a GIS-based water balance tool within National Park units, develop new research on drone-based forest ecology, and creation of a drone activity for Field Methods course.
Sinha, Gaurav	Fall and Spring	Geography	College of Arts and Sciences	Consult with USGS Center for Excellence in Geographic Information Science to help create ontologies and feature extraction algorithms for the USGS National Map information system. Work collaboratively on the Spatial Literacy, Reasoning and Thinking project through publications and pedagogic capacity building.
Uspenskiy, Vladimir	Spring	Mathematics	College of Arts and Sciences	Work on several long-standing open problems in the areas of topology, topological algebra, and dynamical systems. Compile information with the intent of writing a textbook for undergraduates.
Gallego, Muriel	Spring	Modern Languages	College of Arts and Sciences	Continue and expand research on current trends of mood use in Central Argentina. Analyze existing data, design new instruments for obtaining new data. Produce three scholarly publications.
Lascar, Amado	Spring	Modern Languages	College of Arts and Sciences	Write a second novel in a trilogy book project entitled "La llave conduce al fuego (The Key Leads to the Fire). Trilogy focuses around the Chilean coup of 1973 when Pinochet's

Name	Terms	Department	College	Brief Description
				regime took over command of the country and ran a vicious dictatorship until 1989.
Briscoe, Robert	Fall and Spring	Philosophy	College of Arts and Sciences	Serve as a Fulbright-Scotland Visiting Professor at the University of Glasgow. Work on project regarding the ways empirical research in vision science can be used to address philosophical problems concerning the nature of pictorial experience.
Ehrlich, Philip	Spring	Philosophy	College of Arts and Sciences	Write a portion of a monograph on his s-hierarchical theory of surreal numbers that he has been developing over a period of thirty years.
Brune, Carl	Fall and Spring	Physics and Astronomy	College of Arts and Sciences	Perform collaborative research in low-energy nuclear physics at Lawrence Livermore National Laboratory's National Ignition Facility in Canada.
Drabold, David	Spring	Physics and Astronomy	College of Arts and Sciences	Travel to the University of Cambridge and the University of Oxford to work with collaborators to conduct research on novel modeling of amorphous materials.
Jung, Peter	Spring	Physics and Astronomy	College of Arts and Sciences	Complete projects in actin trafficking in axons through dynamic actin networks and dynamic regulation of axonal morphology by neurofilament transport.
Jungkunz, Vincent	Fall and Spring	Political Science	College of Arts and Sciences	Rewrite dissertation into the form of a book "The Power of Silence: Why Silence Matters" for publication. Project examines silence and the

Name	Terms	Department	College	Brief Description
				diverse ways that silence becomes an important resource for political conflict and empowerment.
Kendhammer, Brandon	Fall	Political Science	College of Arts and Sciences	Complete contracted book manuscript entitled "Go Slow? Nigeria's Uncertain Democracy." This project is one of the first global assessments of the state of Nigeria's democratic institutions since its 1999 return to civilian rule.
Sullivan, Kathleen	Fall	Political Science	College of Arts and Sciences	Complete co-authored book manuscript entitled "Garbage in the Cities" that focuses on the private resources (municipal garbage collection) that governments rely on to get their work done.
Tadlock, Barry	Spring	Political Science	College of Arts and Sciences	Travel throughout Ohio to interview office holders about welfare policies in their regions to revitalize work begun earlier on the Rural Welfare Reform Project, begin project on transgender politics, and revamp materials for two political science courses.
Zoccola, Peggy	Fall	Psychology	College of Arts and Sciences	Learn, implement, and disseminate the results of two innovative methodological techniques to test for the presence and the correlation of multiple phenotypes of biological stress-responding across existing datasets. Co-write a book draft "Becoming a Health Psychologist."
Henderson, Debra	Fall and Spring	Sociology and Anthropology	College of Arts and Sciences	Work on final phase of collecting twenty years of longitudinal data on the impact of the 1996 Personal Responsibility and Work Opportunity Act

Name	Terms	Department	College	Brief Description
				(welfare reform) on poor families in rural Appalachia and write scholarly book on findings.
Tatarek, Nancy	Spring	Sociology and Anthropology	College of Arts and Sciences	Complete data analysis and begin a book manuscript on existing data from current project on Appalachian Population History that identifies trends in population disease and physical health. Investigate the effects historically of extractive industries on the health of southeastern Ohio residents.
Fodor, Andrew	Spring	Finance	College of Business	Complete existing research projects and start multiple new projects. Refresh course materials for a capstone graduate course in the MBA program.
Stoner, Jason	Fall and Spring	Management and Strategic Leadership	College of Business	Work on a research project that will be composed of three manuscripts regarding the effect of flow states on resource renewal, burnout, and workplace performance.
Matta, Vikram	Spring	Management Information Systems	College of Business	Work toward certification in Team Based Learning (TBL) as a Trainer-Consultant, use the certification to improve incorporation of TBL techniques into Analytics curriculum, and further research on user-generated content online.
McDiarmid, Duane	Spring	Art + Design	College of Fine Arts	Conduct site research and initiate production of a new performance based art project derived from objects in a Blue Earth County Historical Society collection relating to the 1862 mass hanging of Dakota prisoners of war

Name	Terms	Department	College	Brief Description
				and the subsequent exile of the Dakota and Winnebago People of Minnesota. Produce large-scale sculptural objects to be used in onsite performances.
Lincoln, Michael	Fall	Dance, Film, and Theater	College of Fine Arts	Visit at least three University Resident Theatre Association member institutions and interview institution leaders about the working relationship between the professional theater and the university partner. Goal is to study established partnerships to understand what makes them successful to determine a clearer roadmap for Tantrum Theater's sustainability.
Ramsey, Erik	Spring	Dance, Film, and Theater	College of Fine Arts	Research and write a new play employing the all-too-common scab on American roadways: roadkill. Play will explore how Americans relate to their environment, ignoring the corpses right under the noses of their cars, as they glide past encased in glass.
Buchanan, Charles	Spring	Interdisciplinary Arts	College of Fine Arts	Complete, edit, and submit book entitled "Manuscript Painting and Polemics in Central Italy during the Early Gregorian Reform."
Janson, Gregory	Fall	Social and Public Health	College of Health Sciences and Professions	Expand research on emotional maltreatment of children in classrooms by teachers. Create two short books to submit to a publisher. One directed at practitioners to help to identify, raise awareness, and make policy recommendations and one

Name	Terms	Department	College	Brief Description
				at researchers in the context of childhood trauma and brain development, creating a framework for future research and policy.
Ryan, Timothy	Fall and Spring	Social and Public Health	College of Health Sciences and Professions	Conduct field-based study of carbon monoxide sources in 25-30 Athens area homes. Perform collaborative laboratory-based work on the efficacy of lubrication on industrial hearing protection.
Nowak, Felicia	Fall and Spring	Biomedical Sciences	Heritage College of Osteopathic Medicine	Complete the generation and establish a colony of ArhGAP39 (Porf-2) null mice to comprehensively determine the role of Porf-2 in brain development, function and degeneration in vivo.
Eland, David	Fall and Spring	Osteopathic Manipulative Medicine	Heritage College of Osteopathic Medicine	Update text on osteopathic manipulative medicine, creating yoga resources for patients and medical students, and possible participation as a Fulbright Specialist in program development in Ecuador or Australia.
White, Allison	Spring	Office Technology	Ohio University, Chillicothe	Research factors that affect undergraduate degree completion and retention resulting in a greater understanding of factors that force students (many of whom are non-traditional) to drop or "stop-out" and not finish their degrees. Understanding these factors can result in better student advising and degree completion.

Name	Terms	Department	College	Brief Description
Shonia, Giorgi	Spring	Arts and Sciences	Ohio University, Lancaster	Conduct projects on math theory and related to instructional technology including researching analytic functions on unit ball in various Banach spaces and analyzing the Office Mix platform for online content design.
Trautman, Linda	Fall	Arts and Sciences	Ohio University, Lancaster	Write two manuscripts and co-edit a volume on the presidential election of 2016.
Wanat, Matthew	Spring	Arts and Sciences	Ohio University, Lancaster	Continue scholarship on sustainability and American literature and film including producing two annotated bibliographies and other works on the "Literature of Extraction" concerning works on the technologies of coal and natural gas extraction.
Wang, Ping-Yuan	Spring	Arts and Sciences	Ohio University, Lancaster	Work on manuscript of edited volume, as editor and contributor, "The Lives of Women in Catholic Europe in Five Episodes, 1500-1700."
Hale, Korcaighe	Spring	Arts and Sciences	Ohio University, Zanesville	Compile a book proposal and conduct research on the occurrence of historical presentism in science fiction visual media, most notably that of television programs.
Higazi, Tarig	Spring	Arts and Sciences	Ohio University, Zanesville	Teach and engage students in research at Prince Sultan Military College of Health Sciences in Saudi Arabia, in parasitology, molecular biology, and tropical diseases.
Shirvani, Sheida	Spring	Communication Studies	Ohio University, Zanesville	Explore the differences across refugee groups in the area of specific physical and mental health needs.

Name	Terms	Department	College	Brief Description
House, Sheryl	Fall	Nursing	Ohio University, Zanesville	Conduct in-depth curriculum evaluation, specific to each campus, based on BSN program graduates' performance on the NCLEX-RN and HESI exams. Compare HESI exam results to NCLEX-RN exam results to determine the ability of the HESI to identify strengths and weaknesses of BSN students at OHIO on the NCLEX-RN.
Horton Jr., David	Spring	Counseling and Higher Education	Patton College of Education	Participate in workshops and seminars related to teaching, observe classroom teaching, develop a new research project, collect and analyze data, complete existing research projects, and revise and develop course materials.
Pillay, Yegan	Spring	Counseling and Higher Education	Patton College of Education	Extend research in pursuit of international and national recognition as the developer of a PTSD psychometric instrument to be used with the Somali communities in the USA and worldwide. Convene expert panel of collaborators from the Somali community, coordinate English to Somali translation of the PTSD assessment instrument, field test the translated instrument.
Gut, Dianne	Fall	Teacher Education	Patton College of Education	Continue work and scholarship in the area of mentoring educational professionals. Finish work on one co-authored book on creating a culture of mentoring, lead preparation of a second co-authored

Name	Terms	Department	College	Brief Description
				book focused on a model of collaborative mentorship.
Gu, Tingyue	Spring	Chemical and Biomolecular Engineering	Russ College of Engineering and Technology	Serve as visiting professor at Nankai University in Tianjin, China. Work on microbial extraction of metals from power plant coal ash and sludge from wastewater treatment.
Kim, Sang-Soo	Fall	Civil Engineering	Russ College of Engineering and Technology	Travel to Delft University of Technology, Netherlands to collaborate with an expert in theoretical modeling of asphalt materials, develop graduate class materials on theoretical performance modeling, and prepare a manuscript for a peer reviewed journal on theoretical validation of Asphalt Binder Cracking Device using experimental data collected over the last seven years.
Bartone, Chris	Fall	Electrical Engineering and Computer Science	Russ College of Engineering and Technology	Work with graduate students and collaborators at the Wright Patterson Air Force Base on an innovative approach to antenna design that can be used to mitigate jamming attempts (jamming GPS signals).
Braasch, Michael	Fall and Spring	Electrical Engineering and Computer Science	Russ College of Engineering and Technology	Serve as Visiting Erskine Fellow at the University of Canterbury in Christchurch, New Zealand to teach and conduct collaborative GPS and UAV research. Visit helicopter operators around the U.S. in an effort to research and develop wire-strike prevention systems.

Name	Terms	Department	College	Brief Description
Kodi, Avinash	Fall	Electrical Engineering and Computer Science	Russ College of Engineering and Technology	Initiate new research using artificial neural networks in photonic networks for building a platform that combines communication and computing to achieve higher energy efficiency and make it a more secure platform for multicore architectures. Visit several national and international institutions to gather new data and ideas on the topic, prepare a large-scale research proposal.
Chadwick, Amy	Fall and Spring	Communication Studies	Scripps College of Communication	Design and complete a research project on emotions in persuasive health communication and improve quantitative statistical techniques.
Peterson, Brittany	Spring	Communication Studies	Scripps College of Communication	Complete data collection on two projects: ethnography of a local nonprofit and an interview-based interpretive study. Write two articles for publication.
Howard, Steve	Fall	Media Arts and Studies	Scripps College of Communication	Study concerning children of members of a progressive Islamic reform movement in Sudan to determine factors possibly associated with them staying away from extremist tendencies.
Novak, Beth	Spring	Media Arts and Studies	Scripps College of Communication	Research augmented and virtual reality technologies appropriate for both interaction and storytelling. Create a project suitable for exhibit.
Kruse Daniels, Natalie	Spring	Environmental Studies	Voinovich School of Leadership and Public Affairs	Conduct research into digitally connected environmental monitoring of climate change and water quality impairment through review of current literature, collaboration

Name	Terms	Department	College	Brief Description
				with internal partners and external teams, and gathering and analyzing preliminary data for future funding application.

Leaves Requested	
Fall	12
Spring	31
Fall and Spring	14
Total	57

FACULTY AND ADMINISTRATIVE EMERITI AWARDS

RESOLUTION 2017-3643

WHEREAS, the following individuals have rendered dedicated and outstanding service to Ohio University, and

WHEREAS, their colleagues and supervisors have recommended action to recognize their service,

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees hereby approves emeriti status for the following individuals upon their retirement from Ohio University.

Name	College/Unit	Years of Service	Title
Douglas Bolon	College of Health Sciences and Professions	24	Associate Professor Emeritus of Health Services Administration
Patricia Cambridge	Scripps College of Communication	21	Assistant Professor Emerita of Journalism
William P. Christy	Ohio University, Zanesville	22	Assistant Professor Emeritus of Music and Interdisciplinary Arts
Jeffery Scott Connor	College of Arts and Sciences	27	Professor Emeritus of Mathematics
Sally J. Fusner	Ohio University, Zanesville	26	Associate Professor Emerita of Nursing
Jeffrey James Gieseey	Russ College of Engineering and Technology	29	Associate Professor Emeritus of Electrical Engineering and Computer Science
Robert Patrick Hassett	College of Arts and Sciences	22	Associate Professor Emeritus of Biological Sciences
Herman Wiley Hill, Jr.	Honors Tutorial College	33	Director Emeritus of the Cutler Scholars Program
Joseph L. Hudak	Ohio University, Eastern	30	Assistant Professor Emeritus of Social and Public Health
Sandra J. Jones	Ohio University, Zanesville	15	Associate Professor Emerita of Nursing
Mary Carter Keifer	College of Business	41	Associate Professor Emerita of Business Law
Kaye Martin	Ohio University, Lancaster	14	Associate Professor Emerita of Middle Childhood Education
Zanemvula Zakes Mda	College of Arts and Sciences	15	Professor Emeritus of English
Name	College/Unit	Years of Service	Title

Jan Palmer	College of Arts and Sciences	36	Associate Professor Emeritus of Economics
Nicolae H. Pavel	College of Arts and Sciences	27	Professor Emeritus of Mathematics
Mark W. Phillips	College of Fine Arts	33	Distinguished Professor Emeritus of Music
Rosemary Rossiter	College of Arts and Sciences	34	Professor Emerita of Economics
Frank Lee Schwartz	Heritage College of Osteopathic Medicine	13+	Professor Emeritus of Specialty Medicine
Peter J. Souza	Scripps College of Communication	1	Professor Emeritus of Visual Communication
Robert Stanley Staron	Heritage College of Osteopathic Medicine	31	Associate Professor Emeritus of Anatomy
Quoc-Phong Vu	College of Arts and Sciences	22+	Professor Emeritus of Mathematics (Posthumous)
A. Michael Williford	Office of the Executive Vice President and Provost	31	Associate Provost Emeritus

REVISED REGIONAL CAMPUS COORDINATING COUNCIL BY-LAWS

RESOLUTION 2017-3644

WHEREAS, Ohio University benefits from the close relationship between its regional campuses and the communities they serve, and

WHEREAS, Regional Campus Coordinating Councils provide regular opportunities for feedback on campus plans regarding academic programming, relationships with governmental and administrative agencies, and campus facilities, and

WHEREAS, Regional Campus Coordinating Councils are regularly consulted on matters of public concern, and

WHEREAS, Regional Campus Coordinating Councils provide leadership for campus development initiatives, and

WHEREAS, the Regional Campus Coordinating Councils By-Laws periodically are reviewed and revised, and

WHEREAS, the Regional Campus Coordinating Councils participated in the most recent review and revision of the by-laws and approved the recommended revisions, and

WHEREAS, the proposed revisions have been approved by the Regional Deans, and

WHEREAS, the Executive Vice-President and Provost recommends approval of the proposed revisions to the Regional Campus Coordinating Council By-Laws.

NOW THEREFORE, BE IT RESOLVED that the Board of Trustees approves the proposed revisions to the Regional Campus Coordinating Council By-Laws, attached hereto as Exhibit A, which will go into effect on August 24, 2017.

APPOINTMENT TO REGIONAL COORDINATING COUNCILS

RESOLUTION 2017-3645

BE IT RESOLVED by the Ohio University Board of Trustees that the following persons be appointed to membership on the Coordinating Council at each of the regional campuses of Ohio University.

Ohio University - Chillicothe

Rachel Foster Reappointment of a third three-year term beginning July 1, 2017, and ending at the close of business June 30, 2020.

Deb Russell Reappointment of a second three-year term beginning July 1, 2017, and ending at the close of business June 30, 2020.

Ohio University - Eastern

Aaron Bruggeman Reappointment of a second three-year term beginning July 1, 2017, and ending at the close of business June 30, 2020.

Jennifer Compston- For a three-year term beginning July 1, 2017, and ending at the

Strough close of business June 30, 2020, vice Keith Sommer, whose term expired.

Perry Nardo Reappointment of a third three-year term beginning July 1, 2017, and ending at the close of business June 30, 2020.

Harry White Reappointment of a third three-year term beginning July 1, 2017, and ending at the close of business June 30, 2020.

Ohio University - Lancaster

Theresa Byers For a three-year term beginning July 1, 2017, and ending at the close of business June 30, 2020, vice Tonya Hixenbaugh, whose term expired.

Judith M. Root For a one-year term beginning July 1, 2017, and ending at the close of business June 30, 2018, vice Robert Clark, who resigned.

Mareion Royster Reappointment of a third three-year term beginning July 1, 2017, and ending at the close of business June 30, 2020.

David L. Scheffler For a three-year term beginning July 1, 2017, and ending at the close of business June 30, 2020, vice Amy Eyman, whose term expired.

Chris Veidt Reappointment of a second three-year term beginning July 1, 2017, and ending at the close of business June 30, 2020.

Ohio University - Southern

Vincenzo Fressola

For a three-year term beginning July 1, 2017, and ending at the close of business June 30, 2020, vice Keith Molihan, whose term expired.

Ohio University - Zanesville

Michael Bullock

Reappointment of a third three-year term beginning July 1, 2017, and ending at the close of business June 30, 2020.

John Ulmer

Reappointment of a third three-year term beginning July 1, 2017, and ending at the close of business June 30, 2020.

REPORTING DUPLICATE PROGRAMS

RESOLUTION 2017-3646

WHEREAS, Section 3345.35 of Ohio Revised Code requires that boards of trustees evaluate courses and programs based on enrollment and student performance, and

WHEREAS, the Ohio Governor's Task Force on Affordability and Efficiency recommended reporting on duplicate programs within an assigned geographical region of the state and with co-located campuses, and

WHEREAS, associate and bachelor degree programs identified as duplicative within the Southeast region and co-located campuses have been assessed as not targeted or being considered for action, and

WHEREAS, the Initial Report on Duplicate Programs was submitted to the Chancellor's office of the Ohio Department of Higher Education on April 30, 2017;

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees of Ohio University hereby affirms the Initial Report on Duplicate Programs.

COLLEGE OF ARTS AND SCIENCES
DEPARTMENT OF PSYCHOLOGY
BACHELOR OF ART IN
PSYCHOLOGY (ONLINE)

RESOLUTION 2017-3647

WHEREAS, the Department of Psychology in the College of Arts and Sciences has developed an online Bachelor of Art degree in psychology, and

WHEREAS, the proposed program has completed University Curriculum Council approval, and

WHEREAS, the proposed degree program

- Is designed to offer a psychology degree to students in the bachelor completion program; and
- Will offer the same curriculum as residential campus based students; and
- Will be the first Ohio state school offering an online completion program; and
- Will offer opportunities for students for employment in all fields of psychology or as an entry to graduate study.

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees of Ohio University hereby approves offering the online Bachelor of Art in psychology by the Department of Psychology in the College of Arts and Sciences.

COLLEGE OF EDUCATION
DEPARTMENT OF TEACHER EDUCATION
MASTER OF EDUCATION
ART EDUCATION

RESOLUTION 2017-3648

WHEREAS, the Department of Teacher Education in the College of Education has developed a master's program in art education, and

WHEREAS, the proposed program has completed University Curriculum Council approval, and

WHEREAS, the proposed program

- Will recognize post-baccalaureate experience relevant to a classroom setting, and
- Will permit obtaining a master's degree and complete teaching licensure requirements at the graduate level, and
- Will prepare students to work in public or private educational settings or business.

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees of Ohio University hereby approves offering the master's program in art education by the Department of Teacher Education in the College of Education.

COLLEGE OF EDUCATION
DEPARTMENT OF TEACHER EDUCATION
MASTER OF EDUCATION
BLENDED EARLY CHILDHOOD AND SPECIAL EDUCATION

RESOLUTION 2017-3649

WHEREAS, the Department of Teacher Education in the College of Education has developed a blended master's program in early childhood and special education, and

WHEREAS, the proposed program has completed University Curriculum Council approval, and

WHEREAS, the proposed blended program

- Will utilize adult learning principles to increase the quantity and quality of early childhood education/early childhood intervention specialist teachers; and
- Will improve services and outcomes for children from birth to age 8 years and their families; and
- Is aligned with professional standards, and
- Will provide opportunities for employment as an early childhood teacher, early childhood intervention specialist, itinerant early childhood special education teacher, early intervention provider, behavior analyst/interventionist, early childhood center director, and researcher.

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees of Ohio University hereby approves offering the blended early childhood and special education master's program by the Department of Teacher Education in the College of Education.

COLLEGE OF EDUCATION
DEPARTMENT OF HUMAN AND CONSUMER SCIENCES
MASTER OF SCIENCE IN HUMAN AND CONSUMER SCIENCES
HOSPITALITY AND TOURISM

RESOLUTION 2017-3650

WHEREAS, the Department of Human and Consumer Sciences in the College of Education has developed a master's program in hospitality and tourism, and

WHEREAS, the proposed program has completed University Curriculum Council approval, and

WHEREAS, the proposed major program

- Will offer an experiential and scholarly professional preparation; and
- Will offer opportunities for students for employment in leadership in industry positions in hospitality and tourism operations or as an entry to doctoral study.

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees of Ohio University hereby approves offering the master's program in hospitality and tourism by the Department of Human and Consumer Sciences in the College of Education.

COLLEGE OF HEALTH SCIENCES AND PROFESSIONS
DEPARTMENT OF
APPLIED HEALTH SCIENCES AND WELLNESS
MASTER OF SCIENCE IN
ATHLETIC TRAINING (PROFESSIONAL PREPARATION)

RESOLUTION 2017-3651

WHEREAS, the Department of Applied Health Sciences and Wellness in the College of Health Sciences and Professions has developed a professional (entry-level) Master of Science in Athletic Training (MSAT) degree, and

WHEREAS, the proposed program has completed University Curriculum Council approval, and

WHEREAS, the proposed degree program

- Is needed to comply with revised accreditation standards of the Commission on Accreditation of Athletic Training education (CAATE); and
- Will offer a professional (entry-level) complement to an accredited post-professional MSAT; and
- Will result in the concurrent elimination of the current undergraduate athletic training degree; and
- Will offer employment opportunities for students as a result of increased awareness of long-term effects of athletic injuries, mandated athletic healthcare coverage for secondary school (and younger) student-athletes, and an increased participation in club sports.

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees of Ohio University hereby approves offering the professional Master of Science in Athletic Training by the Department of Applied Health Sciences and Wellness in the College of Health Sciences and Professions.

**HONORS TUTORIAL COLLEGE &
DEPARTMENT OF SOCIAL AND PUBLIC HEALTH
BACHELOR OF SCIENCE IN
PUBLIC HEALTH**

RESOLUTION 2017-3652

WHEREAS, the Department of Social and Public Health in the College of Health Sciences and Professions has developed a Bachelor of Science degree in public health for students enrolled in the Honors Tutorial College, and

WHEREAS, the proposed program has completed University Curriculum Council approval, and

WHEREAS, the proposed degree program

- Will offer an individualized, liberal-arts based course of study for high-achieving students; and
- Will offer another option suited to students with interests in health-related fields; and
- Will balance breadth and rigor with freedom for independent academic and interdisciplinary achievement; and
- Will offer opportunities for students to pursue multiple careers tracks in both public and private sectors as well as advanced study in the physical and natural sciences.

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees of Ohio University hereby approves offering the Bachelor of Science in public health by the Department of Social and Public Health through the Honors Tutorial College.

MAJOR, DEGREE, AND COLLEGE PROGRAM REVIEWS

RESOLUTION 2017-3653

WHEREAS, the continuous review of academic programs is essential to the maintenance of quality within an educational institution, and

WHEREAS, Ohio University has had for many years a rigorous program of internal review, and

WHEREAS, the Higher Learning Commission through its Criterion 4A requires, “The institution maintains a practice of regular program reviews.”

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees of Ohio University hereby accepts the program reviews for the following six programs:

College of Arts and Sciences

- African American Studies
- Classics and World Religions

College of Communication

- Visual Communication

College of Fine Arts

- Interdisciplinary Arts

University College

- Associate of Arts / Associate of Science
- Bachelor of Specialized Studies / Associate in Individualized Studies

**ESTABLISHMENT OF QUASI-ENDOWMENT
WOUB FUND**

RESOLUTION 2017-3654

WHEREAS, the Board of Trustees of The Ohio University Foundation is responsible for oversight of the financial condition of the institution, and

WHEREAS, the Board of Trustees has the ability to establish quasi-endowments, or funds functioning as endowments, to be utilized at the discretion of the Foundation and subject to the intent of the donor, and

WHEREAS, The Ohio University Foundation Board of Trustees and, specifically, the Investment Committee is entrusted by the Board of Trustees of Ohio University with the oversight to invest funds established as Foundation quasi-endowments, and

WHEREAS, Foundation quasi-endowments are invested alongside endowments of the University and The Ohio University Foundation and managed in accordance with The Ohio University Foundation's investment policy and spending policy, and

WHEREAS, the following quasi-endowment is requested to be established:

WOUB Fund: This quasi-endowment would provide perpetual support for WOUB television and radio, as well as its affiliate stations. Funds would support technology and equipment needs, special projects as determined by WOUB leadership, and general operational needs.

NOW, THEREFORE, BE IT RESOLVED, that the Board of Trustees of Ohio University hereby approves the establishment of the above listed fund.

BE IT FURTHER RESOLVED, that the Treasurer of Ohio University, be and hereby is, directed and authorized to administer policies and procedures to manage this quasi-endowment.

**RESOLUTION TO APPROVE LAND EXCHANGE WITH
THE CITY OF ATHENS**

RESOLUTION 2017-3655

WHEREAS, Ohio University owns title in fee simple to .378 acres of land located at 525 West Union Street in Athens, where Habitat for Humanity of Southeast Ohio currently is located (“Habitat Parcel”); and

WHEREAS, the University and the City of Athens informally agreed several years ago to exchange the Habitat Parcel for approximately .14 acres of land owned by the City at the eastern-most portion of Moore Avenue in Athens (“Moore Avenue Parcel”); and

WHEREAS, the University’s acquisition of the Moore Avenue Parcel would facilitate future campus development in that corridor; and

WHEREAS, the parties recently reaffirmed their agreement on this matter and wish to implement the exchange of these parcels.

NOW THEREFORE, BE IT RESOLVED, that the Ohio University Board of Trustees hereby approves the conveyance of the Habitat Parcel to the City of Athens in exchange for fee simple title to the Moore Avenue Parcel.

BE IT FURTHER RESOLVED, that the President or his designee is hereby authorized to oversee the process to finalize this land exchange, including through the Ohio Department of Administrative Services and the General Assembly, and to execute the appropriate agreements and other documents necessary to memorialize the transaction in accordance with Ohio law.

**RESOLUTION TO APPROVE UTILITY EASEMENT REQUEST
FROM CHILLICOTHE TELEPHONE COMPANY
d.b.a. HORIZON TELECOM**

RESOLUTION 2017-3656

WHEREAS, Chillicothe Telephone Company d.b.a. Horizon Telecom has requested the University's approval of the installation of a fiber optic line to service the AT&T Store located at 743 East State Street, which is located on ground owned by the University; and

WHEREAS, the AT&T Store requires high-speed internet service to operate its business; and

WHEREAS, Horizon presented a plan to run an overhead fiber optic line from an existing utility pole into the back of the AT&T Store; and

WHEREAS, this request has been reviewed and approved by University staff and the Ohio Department of Administrative Services.

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees hereby approves the request by Chillicothe Telephone Company d.b.a. Horizon Telecom for a 25-year utility easement as depicted in the attached map.

BE IT FURTHER RESOLVED, that the Board of Trustees hereby authorizes the President or his designee to execute the corresponding easement and other appropriate documentation in accordance with Ohio law.

Horizon Telecom Easement



Horizon will drop an overhead fiber optic line into the back portion of the AT&T Store.

743 East State Street

10' wide strip - 4,381 sq. ft.

One time consideration of \$4,404.00

25 year term

RESOLUTION TO AUTHORIZE USE OF UNDER-SPEED VEHICLES ON UNIVERSITY ROADS

RESOLUTION 2017-3657

WHEREAS, Ohio Revised Code sections 4511.214 and 4511.215 empower government authorities to authorize the use of under-speed and similar utility vehicles (“USVs”) on public roadways, subject to reasonable restrictions;

WHEREAS, the City of Athens recently adopted ordinances allowing USVs on city roads (i) when operated by or on behalf of a state entity or municipality; (ii) when operated during declared special events, projects, festivals or emergencies; and (iii) when operated by a person with a disability, subject to Ohio Revised Code section 4503.44; and

WHEREAS, the University’s roads are closely intertwined with the City’s roads, and thus it is important to ensure consistency and clarity in the application of traffic laws to University roads on and near campus.

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees hereby authorizes the use of USVs on University roads in accordance with the applicable terms of City of Athens Ordinances 7.02.42 through 7.02.44 as of the date of this resolution.

BE IT FURTHER RESOLVED, that the Board of Trustees hereby directs the President or his designee to communicate and memorialize regulations pertaining to the use of USVs as required by Ohio law and as otherwise appropriate.

**APPROVAL TO PROCEED WITH DESIGN FOR THE
CONVOCATION CENTER VIDEOBOARD INSTALLATION,
THE GAMERTSFELDER HALL BATHROOM RENOVATION,
THE PICKERING HALL RESTROOM UPGRADES 2018, AND
THE TIFFIN AND PERKINS HALL ROOF REHABILITATION**

RESOLUTION 2017-3658

WHEREAS, for the Convocation Center Videoboard Installation project, University administration requests approval for the total project budget of \$1,979,705 and authorized expenditures of \$160,000 to undertake design through contract administration;

WHEREAS, for the Gamertsfelder Hall Bathroom Renovation project, University administration requests approval for the total project budget of \$2,000,000 and authorized expenditures of \$270,000 to undertake design through contract administration;

WHEREAS, for the Pickering Hall Restroom Upgrades 2018 project, University administration requests approval for the total project budget of \$1,100,000 and authorized expenditures of \$203,000 to undertake design through contract administration;

WHEREAS, for the Tiffin and Perkins Hall Roof Rehabilitation project, University administration requests approval for the total project budget of \$2,800,000 and authorized expenditures of \$304,000 to undertake design through contract administration;

NOW THEREFORE, BE IT RESOLVED that the Ohio University Board of Trustees approves the requests described above, authorizes the receipt of appropriate bids or proposals and authorizes the President or his designee to accept and award contracts within the total project budgets identified.

Unfinished Business

Chair King asked if there was any unfinished business. Secretary Moore stated that there were a couple small changes to our past minutes that needed to be read into the record as follows: The January 2016 minutes used the resolution number 3554 twice that has been corrected and 3553 is now the number of the resolution regarding Faculty Fellowship Leave. Also, In June of 2016 there was a resolution without a resolution number; the number 3596 has been utilized. Lastly, in that same meeting's minutes a resolution was numbered 3397 and that number should have been 3597. All of the resolutions were approved by unanimous vote. These changes are simply for housekeeping and official records. The updates have been made to the website and the archives.

New Business

There was no new business.

Communications, Petitions, and memorials.

Chair King noted that several executive team members were moving into new positions at new institutions. Vice President for Advancement (VPA) Bryan Benchoff received a Certificate of Appreciation from the Board. VPA Benchoff said it had been an honor and a privilege to serve at Ohio University.

Certificate of Appreciation: J. Bryan Benchoff

Vice President for University Advancement and President & CEO of The Ohio University Foundation

2011-2017

FOR your distinguished service as Vice President for University Advancement and President and CEO of The Ohio University Foundation;

FOR your contributions to the development of the OHIO Match Scholarship program;

FOR your tireless commitment to first achieving, and then exceeding the lofty goals set in
The Promise Lives Campaign, which ultimately raised over half a billion dollars in support of our university community;

FOR your commitment to promoting and strengthening important institutional scholarship programs like the Manasseh Cutler Scholars Program, the Appalachian Scholars Program, and the Urban Scholars Program;

FOR your development of the Advancing Ohio initiative, which will position Ohio University for success in its next great capital campaign;

FOR your work to cultivate a culture of philanthropy amongst Ohio University friends, alumni, faculty, staff, and students;

FOR your fierce advocacy of the Ohio University community;

FOR those personal and professional qualities of loyalty, dedication, fairness, and kindness which have brought you the respect of colleagues, students, and alumni and our deep regard;

WE thank you and affirm our appreciation.

Conferred as a Mark of Esteem by the

President and the Board of Trustees of Ohio University.

CHAIR OF THE BOARD

PRESIDENT

SECRETARY

Janetta D. King, <i>Chair</i>	Peggy J. Viehweger
David R. Scholl, <i>Vice Chair</i>	Laura A. Brege, <i>national trustee</i>
Janelle N. Coleman	David W. Pidwell, <i>national trustee</i>
Cary R. Cooper	Ronald Teplitzky, <i>alumni representative</i>
N. Victor Goodman	Brooke Mauro, <i>student trustee</i>
Dell Robinson	Faith Voinovich, <i>student trustee</i>
Diane Smullen	

EVPP Benoit received a Certificate of Appreciation from the Board. EVPP Benoit thanked everyone, and said successes were because of the team she worked with. She asked everyone to keep up the great work.

Certificate of Appreciation: Pamela Benoit

Executive Vice President and Provost, 2009-2017

FOR your distinguished service as Executive Vice President and Provost of Ohio University;

FOR your strategic approach to educational access, innovation and globalization, which has significantly advanced Ohio University's progress in its third century;

FOR your tireless commitment to the development and implementation of multiple initiatives, including the The OHIO Guarantee, the OHIO Signature Awards Program, and expansion of E-Learning infrastructure;

FOR your work to develop Ohio University's strategic enrollment management plan, which has led to the considerate recruitment and selection of Ohio University students;

FOR your instrumental input in the development and implementation of the Responsibility-Centered Management budget plan, which has led to better accountability and responsible use of university funds;

FOR your essential role in the designing the Innovation Strategy, which now employs OHIO's strengths to address and solve the challenges of our region, nation, and world;

FOR your commitment to promoting accountability, educational integrity, and fiscal responsibility throughout the University community;

FOR your assiduous work to position Ohio University for continued excellence and a strong academic future;

FOR your advocacy of Ohio University's students, faculty and staff;

FOR those personal and professional qualities of loyalty, dedication, fairness, and kindness which have brought you the respect of colleagues, students, and alumni and our deep regard;

WE thank you and affirm our appreciation.

Conferred as a Mark of Esteem by the

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Diane Smullen	

Adjournment

Secretary Moore announced that the next meeting of the Ohio University Board of Trustees would be on August 22-23, 2017 at the Dublin OH campus.

The June Meeting of the Ohio University Board of Trustees adjourned at 12:16pm.

Appendix: Subcommittee Minutes



OHIO
UNIVERSITY

Ohio University Board of Trustees
Academics and Student Success Committee
Thursday, June 22, 2017
Zanesville Campus

Present: Committee Chair Victor Goodman, Chair Janetta King, Trustee Dell Robinson, National Trustee Laura Brege, Faculty Representative David Thomas, President Duane Nellis

Committee Chair Victor Goodman called the meeting to order at 1:30 p.m.

Academic Quality— Regional Higher Education (RHE) Dashboard Update

Executive Vice President and Provost (EVPP) Pam Benoit introduced William Willan, Executive Dean of Regional Higher Education, to update the committee on the RHE Academic Quality Dashboard.

Dean Willan reported that RHE at Ohio University continues to provide outreach and access to the communities of Southeastern (primarily Appalachian) Ohio. RHE encompasses five campuses and two centers that together enroll more than 6,000 students, approximately 46% of whom are first-generation; regional-campus students earned 1,400 degrees in 2015–16, and approximately 60% of students remain in their communities after graduation.

While the outreach and access mission of RHE has remained constant since its inception, Dean Willan stated that changes in higher education at the state and national level have profoundly affected regional campus operations and will exert continued pressures for change.

Quality Assurance

- In addition to RHE's hiring standards for faculty and the involvement of Athens schools and departments in Group I & II faculty searches; course clearances for all instructors; and participation in all promotion and tenure decisions, RHE and the College of Arts and Sciences have established a joint advisory committee to provide input on academic and procedural concerns. RHE is now working with the Patton College of Education to establish a similar committee.
- Among the steps that RHE has taken to meet the Higher Learning Commission's standards for quality assurance is the development of an

RHE Assessment Council. This council is working with programs to review and revise their existing learning outcomes as necessary, and to incorporate student learning outcome data, such as performance on licensure examinations, into program and curricular processes. RHE continues to require terminal degrees for full-time professors in baccalaureate programs, and master's degrees plus experience in applied fields and/or advanced certifications for applied associate degrees. The OHIO Assessment Clearinghouse is providing data to guide program improvements as necessary.

Enrollments

- Regional campus enrollments across the state and nation have been in decline since 2010, when the economic recovery began, and have shifted toward more traditional-age, part-time, and online students seeking baccalaureate degrees. This trend seems likely to continue through 2022. Continuing enrollment declines will probably be exacerbated by smaller high-school graduating classes and increases in transfer credits.
- The Ohio Department of Higher Education reports that the main campuses of public institutions in Ohio experienced little change in enrollments from 2012 to 2016, but regional campuses experienced an 18% loss of FTE and community colleges saw a 32% loss of FTE. Ohio University regional campuses fared somewhat better, experiencing a 13% loss of FTE during that period.

President Nellis asked whether all of OHIO's regional campuses were seeing declines. Dean Willan responded that all are seeing this effect, though on different schedules; enrollments at the Eastern and Zanesville campuses declined earlier and have since leveled out, while Chillicothe and Lancaster are now seeing declines.

Committee Chair Goodman asked about completion/retention figures. Dean Willan responded that many students enrolled in 2008 because they had few options during the economic downturn. These individuals had less commitment to completion and were more likely to drop out as the economy recovered. Also, more students now are traditional-age, and they are increasingly interested in transferring to baccalaureate programs, which also affects completion rates.

Committee Chair Goodman asked what the assessment begun two years ago on learning outcomes has shown. Dean Willan responded that the outcomes have been developed but not fully implemented into all programs yet, so the effects will not yet be visible.

- Dean Willan stated that headcount enrollments at Ohio University's regional campuses have declined by 5% between 2012 and 2016, due to a substantial increase in College Credit Plus (CC+) students. RHE experienced a 60% increase in dual-enrollment students under the CC+ program, despite a number of competitors aggressively recruiting CC+ students. Dean Willan predicted that over the next several years students will bring increasing numbers of credit hours to all Ohio University campuses, thereby decreasing demand for lower-level courses.

Chair King asked what is driving the competitors to aggressively recruit CC+ students. Dean Willan responded that the state subsidy for these students is the main driver, especially for those institutions that are providing courses in partnership with high schools; this model works well for them. Committee Chair Goodman asked how CC+ was affecting quality. Dean Willan responded that those students who test into OHIO courses tend to do well. He added that, with regard to transferring credits from other sources, OHIO is essentially required to accept them.

- To counter negative enrollment trends, Dean Willan noted, the regional campuses will need to focus on retention, on building transfer partners, on developing applied undergraduate and graduate degree opportunities for in-demand jobs, and on increasing outreach through online programming. He noted that OHIO has partnerships with 20 community colleges in Ohio and West Virginia that create pathways to baccalaureate degree programs in Technical and Applied Studies and Applied Management. RHE also has expanded its collaboration with Zane State College and has agreements with secondary schools creating pathways to associate degrees in Environmental Engineering Technology. In addition, RHE's communities are partners for field and clinical experience, internships and employment after graduation as well as a resource to recruit adjunct faculty. Dean Willan further noted that RHE hosts nearly 800 campus and community events annually, including conferences, festivals, competitions, dinners and performances.

Budget

- Dean Willan reviewed budget trends and strategies to increase efficiencies. He noted that current projections for net undergraduate tuition at the regional campuses from June 2014 to June 2018 show a 10% decrease of approximately \$3.5 million. As a result of efficiencies related to staffing, reorganizations, reductions in force, and other operational changes, RHE projects total direct expenses to decrease by 7% (approximately \$4 million) over the same period. Dean Willan further noted a financial gap of \$1.5 million over a two-year period related to the

CC+ program, which is decreasing demand for lower-level courses. RHE is monitoring the financial impact of the program closely.

Current Initiatives

- Dean Willan provided an overview of current initiatives either undertaken by or affecting RHE. Trustee King asked Dean Willan what potential he sees in OHIO for Ohio for the regional campuses. Dean Willan stated that the OHIO for Ohio initiative promises to provide opportunities to expand RHE academic programming in partnership with Athens colleges as well as with community colleges and Columbus-area businesses and industries. He noted the flexibility to be even more responsive to needs and opportunities in regional campuses' communities.

Dean Willan noted that improved coordination of electronically mediated courses, along with shared services between and among campuses, should build on currently realized improvements in OHIO's Affordability and Efficiency efforts. He also noted that RHE is working with College of Health Sciences and Professions (CHSP) to explore the potential for expansion of health programs at Eastern, Lancaster and Dublin. He added that RHE is also working on expanding access to baccalaureate programming in partnership with the College of Arts & Sciences. He also highlighted RHE's partnership with the Scripps College of Communication on the ESPN Project with Athletics, which enables OHIO students to gain experience doing live sports broadcasts on ESPN3 as part of a course taught by faculty member Don Moore, who is based at OHIO's Southern campus.

- Initiatives showing promise in generating additional income streams for RHE include asset monetization such as leasing available space at campuses and centers and/or the sale of surplus properties.
- Dean Willan also stated that RHE is working on a unified course scheduling approach, which will further increase efficiencies in serving students. He added that an effort to increase the digital marketing of RHE's online programs and the development of new online programming are expected to increase enrollments.

Dean Willan stated that RHE will continue to be challenged by economic and demographic factors for the foreseeable future. Given current budget pressures and evolving student demographics, OHIO's regional campuses must embrace change in order to develop a sustainable structure. Dean Willan noted that staffing models and academic programming are being examined in light of both their efficacy and their efficiency in maintaining the high quality of education for which OHIO is known. Dean Willan concluded by recommending that the potential benefits of the regional campuses becoming a college, perhaps with an applied focus, should be explored.

Chair King inquired about the support services that RHE should be offering to its population of non-traditional students. She related that, in a conversation with a student, she was told that many students who dropped out are single mothers; she asked whether childcare and flexible scheduling could help retain these students. Dean Willan responded that RHE has explored such options, including providing childcare through agreements with providers. However, it is not a unified approach across campuses; in some cases more could be done, though he added that because all campuses are unique a one-size-fits-all approach would not likely be appropriate.

Standing Reports and Updates

Resolution, Code of Conduct

Vice President for Student Affairs Jason Pina and Martha Compton, Director of Community Standards & Student Responsibility, provided background on a draft resolution to the Student Code of Conduct. Committee Chair Goodman reminded the committee that the Student Code of Conduct was last revised in August 2015 and must be formally reviewed every two years. Director Compton noted that prior to 2015 the last change had been 40 years earlier. She described the process of developing proposed revisions, which included benchmarking best practices; soliciting input on proposed revisions from Student Senate, Graduate Student Senate, Faculty Senate and the general public; and submitting the proposed revised Code to the president for review and endorsement.

Director Compton highlighted several major proposed changes to the Student Code of Conduct, including the following:

- shifting the interim suspension process to the Dean of Students instead of the president and allowing appeals during the interim suspension period;
- clarifying the scope to include all OHIO students (including those in eLearning, College Credit Plus, extension, et al.);
- clarifying that “student status begins upon acceptance to the university”;
- extending the Code to currently enrolled students charged with a serious violation of law, regardless of when it occurred (e.g., a current student indicted for something that occurred prior to their application or enrollment);
- amending the composition of the University Appeal Board to add two students and one faculty/staff member; and
- allowing the Appeal Board to return matters to the original hearing authority when appropriate (e.g., if new information is available);

In addition, Director Compton noted some minor revisions to clarify language; reference new University policies (e.g., updating the hazing-related provisions to refer to new Policy 23.010); specify the order of events in hearing processes (e.g., when registration holds may be applied); and update formatting to comply with Ohio Legislative Services requirements.

President Nellis asked Director Compton to provide more details to the committee on the extensive student input process undertaken to inform the suggested modifications to the Code of Conduct. She outlined the groups contacted and ways in which input was solicited (e.g., providing drafts and meeting with representative student and faculty groups, revising the draft Code based on their input, posting the revised draft for public feedback, and incorporating that feedback into further revisions).

Committee Chair Goodman noted that language in the Student Code provides that a charge in criminal court resulting in a reduced penalty has no impact on the University's process. Director Compton explained that because OHIO is not a court of law but an educational institution with an administrative, educational discipline process, the University's goal is to hold all students accountable to our institutional standards, which may be higher than the criminal justice system. She noted that OHIO and other institutions do not use the "beyond reasonable doubt" standard but instead apply a "preponderance of the evidence" standard to deliberation of student conduct cases, and as required by the U.S. Department of Education in Title IX cases. She added that more than 80% of students charged under the Student Code accept responsibility for their behavior. Finally, Director Compton stated that students have two levels of appeals, in an effort to ensure that the University's evidentiary standard is met, and hearings are audio-recorded and kept.

Committee Chair Goodman asked about the language providing for appeals in light of new evidence or when sanctions may be "extraordinarily disproportionate" or procedurally flawed. Director Compton replied that the revised process allows requests for a new hearing. She stated that a "procedural defect" refers to flaws that would not impact the outcome (e.g., putting an incorrect date on a form); in practice, when she sees a procedural defect after a hearing she immediately reassigns it for a new hearing to forestall a potential appeal.

Committee Chair Goodman motioned that the resolution be moved to the main board meeting; Chair King seconded; with all in favor the motion passed.

Resolution, FY17 Certificate Approvals

EVPP Benoit requested approval of the following 13 new certificate programs, which were proposed and approved through the Programs Committee of University Curriculum Council, for FY17:

1. Appalachian Studies – Undergraduate
(Dept. of Social and Public Health, College of Health Sciences and Professions)
2. Bioethics and Society – Graduate
(Office of Advanced Studies, College of Osteopathic Medicine)
3. Geospatial Information Science (Online)– Graduate
(Dept. of Geography, College of Arts and Sciences)
4. Geospatial Information Science: Geospatial Analysis & Programming
(Online)– Graduate
(Dept. of Geography, College of Arts and Sciences)
5. Graduate Health Policy – Graduate
(Dept. of Interdisciplinary Health Studies, College of Health Sciences and Professions)
6. Middle East and North African Studies – Undergraduate
(Dept. of History, College of Arts and Sciences)
7. Nurse Educator Post-Master’s (Online)– Graduate
(School of Nursing, College of Health Sciences and Professions)
8. Performing Arts Health and Wellness – Undergraduate
(School of Applied Health Sciences and Wellness, College of Health Sciences and Professions)
9. Psychiatric Mental Health Nurse Practitioner Post-Master’s – Graduate
(School of Nursing, College of Health Sciences and Professions)
10. Supply Chain Management – Undergraduate
(Dept. of Management, College of Business)
11. Teaching English as a Foreign Language (Online) – Graduate
(Dept. of Linguistics, College of Arts and Sciences)
12. Technology and Society – Undergraduate
(Dept. of Economics, College of Arts and Sciences)
13. Transition to Work – Graduate
(Dept. of Teacher Education, College of Education)

President Nellis commented that he was pleased to see online graduate certificates in the list, and he appreciates the movement in this direction. EVPP Benoit added that it shows responsiveness to student interest.

Committee Chair Goodman motioned that the resolution be moved to the main board meeting; Trustee Robinson seconded; with all in favor the motion passed.

Promotion and Tenure Update

EVPP Benoit updated the committee on the results of the promotion and tenure review process for Group I faculty and annual promotion process for Group II faculty. She noted that for Group I faculty, there were 12 promotions to Associate Professor with Tenure, 19 promotions to Professor, 1 promotion to Professor with Tenure, and 3 awards of tenure. Among Group II faculty there were 18 promotions to Associate Lecturer and 4 promotions to Senior Lecturer. There were no clinical faculty reviewed this cycle.

Names, details and historical data were provided to the committee members in their Board agenda materials.

Consent Agenda Items

EVPP Benoit noted the following items on the consent agenda:

- **Faculty Fellowship Awards:** Each year Ohio University provides faculty with the opportunity to request leave from their campus responsibilities to concentrate on their research and scholarly activity. These requests, received and approved by the academic and university leadership, were presented to the Board for approval.
Chair King moved, Trustee Robinson seconded, and the committee unanimously approved keeping this item on the consent agenda.
- **Emerita/Emeritus Recommendations:** The individuals named have rendered dedicated service to Ohio University and have been recommended by their supervisors for emeriti status upon their retirement from Ohio University. Factors considered in these recommendations include length of service, quality of teaching and/or research, contributions to the University and committee work, and services to society beyond the University. These nominations have been recommended by the Provost and the President.
Trustee Robinson moved, Chair King seconded, and the committee unanimously approved keeping this item on the consent agenda.
- **Regional Campus Coordinating Council Bylaws:** The most significant change to the existing by-laws is the combining of the offices of Vice-Chair and Secretary into one position. Additionally, language regarding the timing of the three meetings each year has been altered to fit the semester system and titles have been changed to align with current positions and reporting lines.
Chair King moved, Trustee Robinson seconded, and the committee unanimously approved keeping this item on the consent agenda.
- **Regional Campus Coordinating Council Appointments:**

Trustee Robinson moved, Chair King seconded, and the committee unanimously approved keeping this item on the consent agenda.

Academic Quality—Initiatives

Enrollment Update

Craig Cornell, Senior Vice Provost for Strategic Enrollment Management, updated the Committee on the Summer Term enrollment. The following key points were noted:

- As of June 16, 2017, preliminary summer unduplicated headcount was down 297. This is due to declines in undergraduate (including eLearning) and RHE, which are down 462 and 155 respectively from a year ago. However, graduate and medical unduplicated headcounts were up by 146 and 174 respectively. Similar trends were visible in unduplicated FTE figures in total for all campuses, which were down 127.2. The latter declines were slightly lower, as fewer students were taking more courses.
- Analysis by both headcount and FTE demonstrate the challenging market that summer enrollments continue to demonstrate.

SVP Cornell added that international enrollments were also down, and Admissions plans to pursue more initiatives to reverse that decline. Furthermore, many students from outside the area appear to be going home and taking courses at nearby institutions over the summer in order to save money, then transfer them to OHIO. He suggested that increased marketing of online courses could appeal to those students. OHIO might also be able to leverage the newer centers, e.g., Beavercreek and Cleveland, to offer summer courses closer to those students' homes.

Faculty Representative Thomas affirmed these ideas and asked how the Board could become more involved in developing ideas for creative summer offerings. SVP Cornell agreed and welcomed the opportunity to discuss ideas at the Board retreat.

Committee Chair Goodman asked what impact the national conversation about immigration is having on international enrollments. SVP Cornell said federal immigration policies (or the possibility of them) are definitely having an impact at OHIO and institutions across the country. However, he is also optimistic about OHIO's developing efforts to recruit in China, and he anticipates that the enrollments will begin to rebound barring any further changes at the national level.

Committee Chair Goodman noted that the recent dip in enrollment at

OHIO, taken out of the context of years of record enrollments, has raised unjustified concerns. He sees it, however, as not cause for concern. SVP Cornell agreed that the long-term perspective provides vital context for the current enrollment figures.

Trustee Robinson asked about the impact of bridge programs on enrollment. SVP Cornell deferred to EVPP Benoit, who stated that they are quite effective at bringing in and retaining students and very important to OHIO's retention strategy.

President Nellis noted that this year's freshman class, although down, is still perhaps the 3rd largest class in OHIO's history. SVP Cornell agreed that it may indeed be the 3rd or 4th largest.

National Trustee Brege added that West Coast institutions are marketing very aggressively to Asian students. EVPP Benoit agreed, and added that Canada is now picking up many of the international students who used to come to the US.

Consent Agenda Item: Duplicative Programs Reporting

EVPP Benoit introduced a draft resolution to affirm the Initial Report on Duplicate Programs that was submitted to the Chancellor's office of the Ohio Department of Higher Education on April 30, 2017. OHIO was placed in the Southeast region, which also includes Shawnee State University. OHIO has one duplicate program at the co-located campus shared by Ohio University Zanesville and Zane State College. In the Duplicative Programs report, of the programs identified as potentially duplicative, "No Action" was recommended for 18 programs, while four programs (three bachelor-level and one associate-level) were identified as being considered for action.

EVPP Benoit noted that the rationale for recommending "No Action" on 18 programs included factors such as robust enrollment; strong retention and completion; successful placement in graduate/professional schools; "in-demand jobs;" interrelationships with other degree programs; attainment of specialized accreditation; unique areas of specialization; the scholarly productivity of faculty and students; program reputation and ranking; and centrality to the institutional mission.

Faculty Representative Thomas commented to the Board that the Ceramics graduate program used to be 4th or 5th in the country. The bachelor's degree in Ceramic Arts and Ceramics is one of the four programs being considered for action.

Committee Chair Goodman recommended moving this Consent Agenda item forward to the full Board. Chair King moved and Trustee Robinson seconded, and the motion was kept on the consent agenda.

Program Actions—Consent Agenda Items

EVPP Benoit noted the following items on the consent agenda:

- New Program – Arts & Sciences Bachelor of Art in Psychology (Online)
Trustee Robinson moved, Chair King seconded, and the motion carried to keep it on the consent agenda.
- New Program – Patton College of Education Master of Science in Human and Consumer Sciences Hospitality and Tourism
Chair Goodman asked for clarification about whether this is a new degree. Ann Paulins, Senior Associate Dean of the Patton College, clarified that this major joins an existing major in that degree.
Chair King moved, Trustee Robinson seconded, and the motion carried to keep it on the consent agenda.
- New Program – Patton College of Education Master of Education in Arts Education
President Nellis asked if these graduates would teach at the K-12 level. Senior Associate Dean Paulins replied that it will be a multi-age degree, likely grades 4-12.
Chair King moved, Trustee Robinson seconded, and the motion carried to keep it on the consent agenda.
- New Program – Patton College of Education Master of Education in Blended Early Childhood and Special Education
Trustee Robinson moved, Chair King seconded, and the motion carried to keep it on the consent agenda.
- New Program, College of Health Sciences and Professions, Master of Science in Athletic Training (Professional Preparation). This will replace a bachelor's degree in this area.
Trustee Robinson moved, Chair King seconded, and the motion carried to keep it on the consent agenda.
- New Program – Honors Tutorial College, Bachelor of Science in Public Health
Chair King moved, Trustee Robinson seconded, and the motion carried to keep it on the consent agenda.
- Major and Degree Program Reviews (6)
 - African American Studies
 - Classics and World Religions
 - Visual Communications
 - Interdisciplinary Arts

- Associate of Arts/Associate of Science
- Bachelor of Specialized Studies/Associate in Individualized Studies

Committee Chair Goodman noted the concerns written by Interim University College Dean Peter Mather in the synopsis of the Bachelor of Specialized Studies/Associate in Individualized Studies review, about the lack of structure and its impact on advising, an important feature of this kind of program. EVPP Benoit invited Interim Dean Mather forward to address the concerns. Interim Dean Mather responded that the assessment of objectives is underway now that objectives have been finalized. He added that the program is developing advising blocks to alleviate advising concerns. Furthermore, the nature of the program requires a considerable amount of administrative paperwork, and the process is being digitized to streamline and simplify the administrative burden. Committee Chair Goodman asked whether the committee should approve the slate of reviews or withhold approval on this one. EVPP Benoit responded that the committee could decide whether to request a follow-up report or whether they feel satisfied that the steps Interim Dean Mather outlined to address the concerns identified in the report make the program viable (not just “conditionally viable”).

Chair King moved, Trustee Robinson seconded, and the motion passed to keep all six program reviews on the consent agenda.

Committee Chair Goodman adjourned the meeting at 3:12 pm.



Ohio University Board of Trustees

Resources, Facilities and Affordability Committee Meeting

Thursday, June 22, 2017

Zanesville Campus

Committee Chair Janelle Coleman called the meeting to order at 1:30 pm. Other board members present included Vice Chair Dave Scholl, Trustee Cary Cooper, National Trustee David Pidwell, Alumni Representative Ronald Teplitsky, and Faculty Representative Joe McLaughlin.

● **Resolution, FY18 University Budget Approval**

No additional discussion.

Vice Chair Scholl made a motion to recommend approval of the FY18 University Budget Approval resolution to the full board; Trustee Cooper provided a second; Committee Chair Coleman called for a vote; the motion was unanimously approved.

● **Resolution, FY18 Other Fees Approval**

No additional discussion.

Trustee Cooper made a motion to recommend approval of the FY18 Other Fees Approval resolution including Exhibits A-B to the full board; Vice Chair Scholl provided a second; Committee Chair Coleman called for a vote; the motion was unanimously approved.

- **Resolution, FY18 Regional Tuition and Fees Approval**

No additional discussion.

Trustee Cooper made a motion to recommend approval of the FY18 Regional Tuition and Fees Approval resolution to the full board; Vice Chair Scholl provided a second; Committee Chair Coleman called for a vote; the motion was unanimously approved.

- **Resolution, FY2019-FY2024 Six Year CIP, FY18 Annual Plan, and FY19-FY20 State Capital Approval**

Vice Chair Scholl commended the work on the CIP effort.

Trustee Cooper made a motion to recommend approval of the FY2019-FY2024 Six Year CIP, FY18 Annual Plan, and FY19-FY20 State Capital Approval resolution to the full board; Vice Chair Scholl provided a second; Committee Chair Coleman called for a vote; the motion was unanimously approved.

- **Resolution, Utilities Master Plan**

No additional discussion.

Trustee Cooper made a motion to recommend approval of the Utilities Master Plan resolution to the full board; Vice Chair Scholl provided a second; Committee Chair Coleman called for a vote; the motion was unanimously approved.

- **Consent, University Quasi-Endowment**

Vice President of Finance and Administration (VPFA), Deb Shaffer discussed the request to establish a University quasi-endowment in the amount of approximately \$14.1M in net proceeds from the recent FCC spectrum auction. The total proceeds from the auction of approximately \$18.4M less \$4.3M to be incurred by WOUB for related, approved costs results in the \$14.1M for the quasi-endowment creation. The auction net proceeds will provide perpetual support for WOUB television and radio as well as affiliated stations

and help WOUB to build a sustainable operating plan. The plan has been approved by Scripps College of Communication's Dean Titsworth. The annual spending allocation as well as approved quasi corpus are available to meet needs.

Vice Chair Scholl made a motion to recommend that the resolution for the Establishment of a University Quasi-Endowment be retained on the Consent Agenda; Trustee Cooper provided a second; Committee Chair Coleman called for a vote; the motion was unanimously approved.

- **Advancement Fundraising Update**

VPFA Shaffer introduced this agenda item as a response to the directive to increase fundraising efforts and progress on the development of a plan to increase annual fundraising. JR Blackburn, Assistant Vice President for Development (AVPD), and Joe Pauwels, Assistant Vice President for Advancement Services (AVPAA), began the presentation with a review of the OHIOMatch program launched in 2013 for undergraduate scholarships – final commitments will be taken in FY19. University match funds for this program, \$3.35M provided in match to date on \$6.7M in donor gifts, come from the University's Strategic Opportunity Reserve.

The structure of University Advancement and the functions of the four major areas – Development, Alumni Association / Alumni Relations, Advancement Services and Foundation Finance - were discussed as well as a review of definitions for some standard Advancement terminology. The distinction between Commitments and Cash Received and the differences in the financial accounting for those gifts based on restrictions or contingencies were also discussed. Planned gifts have increased significantly in recent years. Pledges have decreased following the end of the campaign which is typical, but current pledge levels are additionally impacted by our low staffing levels. Due to the decline in Pledges Receivable, VPFA Shaffer expressed concern over sustaining the annual levels of total cash received. The University's past default rate on pledges of 12% is higher than the national average of 5-7%. Increases in Planned Giving serve to extend the date of gift realization out into the future, but those planned gifts, resulting from successful donor stewardship, are very important as they have resulted in our extraordinary, transformational gifts over the past decade.

ROI and Cost per Dollar Raised were presented and discussed.

Relationship management and production targets for FY18-FY22 are based on the past activity, implementation of staffing and talent management plans, and the projection necessary to generate the increased annual giving levels. The demographic of our donor base – 50% being under 50 years of age – will result in lower gift values and lower ROI. The post-campaign staffing plan takes into account that 30% of budgeted Development staff positions are vacant, resulting in lower than budgeted gifts. The staffing plan is taking into consideration hiring a mix of talent to hit the targeted donor populations in the largest regional markets. Full staffing is 107 FTE.

The trustees thanked President of the Foundation and Vice President of Advancement Bryan Benchhoff for successfully completing the last campaign and AVPs Blackburn and Pauwels were thanked for their hard work to develop a plan to achieve the planned growth in fundraising dollars. The trustees recognized that loss of talented staff at the end of a hard-fought campaign is to be expected, but also stressed that retention of trained and enthusiastic fundraisers is a key to success...they are our best storytellers. Tom Davis was also recognized as the incoming Interim President of the Foundation and Vice President of Advancement.

● **Treasury and Debt Update**

VPFA Shaffer discussed the updated Debt Capacity and Affordability presentation prepared by the Treasury Management office and Prager & Co., LLC. Highlights include:

- In January 2017 S&P and Moody's both affirmed the University's long-term ratings of A+ and Aa3 respectively,
- The current CIP anticipates additional debt of \$200M which is likely to pressure the University's current Aa3 rating. As the CIP is implemented, the Treasury Team will continue to perform sensitivity analyses to determine exposure to risk of a downgrade,
- Based on the current project cashflows, the Treasury Team recommends the University issue additional debt for CIP projects no later than Spring or Summer 2019.

Another component of the capital financing strategy which the Board authorized at the August 2016 meeting involves establishing a \$50M bank line of credit (LOC) to provide bridge financing for the CIP. An RFP was issued this spring and the Treasury Team has analyzed RFP responses and will make an award based on their review. The \$50M LOC will allow the University to mitigate liquidity risk.

● **Consent, Facility Projects – Design**

Associate Vice President Architecture, Design and Construction (ADC), Greg Robertson, discussed the four projects for approval to undertake design through contract administration – Convocation Center Videoboard Installation, Gamertsfelder Hall Bathroom Renovation, Pickering Hall Restroom Upgrades 2018, and Tiffin and Perkins Hall Roof Rehabilitation.

VPFA Shaffer noted that the funding for the Convocation Center Videoboard Installation project will be funded by Athletic resources.

Vice Chair Scholl made a motion; Trustee Cooper provided a second; Committee Chair Coleman called for a vote; the Committee recommended that the resolution for Facility Projects – Design be retained on the Consent Agenda.

- **Consent, Facility Projects – Construction**

AVP Robertson discussed the two projects for Construction approval – Ellis Hall Renovation and Sook Academic Center which includes an amendment request to increase the budget by \$888K. Design considerations and strategies for the Sook Academic Center resulted in increased square footage with some offsetting reductions in finishes and aesthetics. The one acceptable bid received has resulted in an increase in estimated costs of \$888K with potential for additional downside risk based on what might be found during site work. Cost increases are also partially driven by premium pricing from contractors due to the large quantity of work available and the distance to Athens for most contractors. AVP Robertson explained changes to business process within ADC related to timing of project bidding in the context of annual cycles to maximize pricing quotes. The Sook Academic Center increase will be entirely funded by additional gifts to be secured by Athletics.

Vice Chair Scholl moved to take Sook Construction Approval off of the consent agenda; Trustee Cooper provided a second; Committee Chair Coleman called for a vote; the Committee unanimously approved the motion.

Trustee Pidwell made a motion to recommend approval of the Facility Projects – Sook Construction resolution to the full board; Committee Chair Coleman provided a second; the motion was approved; Trustee Scholl abstained.

Vice Chair Scholl made a motion to recommend approval of the Facility Projects – Ellis Hall Construction resolution to the full board; Trustee Cooper provided a second; Committee Chair Coleman called for a vote; the Committee recommended that the resolution be retained on the Consent Agenda.

AVP Robertson provided a brief update to the Trustees of the summer projects in progress on the Athens campus. A Seigfred Phase II project is being put together now for building systems and mechanicals. The College of Fine Arts is evaluating their priorities for future projects, inclusive of Phase III of Seigfred.

The next three Consent Agenda resolutions were considered in one action:

- **Consent, City Land Exchange**

VPFA Shaffer discussed this agreement with the City of Athens to swap University owned land where the Habitat for Humanity is located on West Union Street in exchange for City owned land currently serving as the eastern-most portion of Moore Avenue. The acquisition of the Moore Avenue parcel by the University would facilitate future development of the new Heritage College building and the Union Street Green. If the Board approves, a formal process will commence including approval by the Ohio Department of Administrative Services and the General Assembly.

- **Consent, Horizon Easement**

VPFA Shaffer discussed the granting of a 25-year utility easement to the Chillicothe Telephone Company d.b.a. Horizon Telecom. In exchange for the easement Horizon will make a one-time payment to the University of \$4,404. Board approval will allow the AT&T Store located at 743 East State Street to install a fiber optic line from Horizon Telecom. The University and the Ohio Department of Administrative Services have both approved this request.

- **Consent, Under-Speed Vehicles**

VPFA Shaffer discussed the resolution to permit use of certain under-speed vehicles (USVs) on University roadways. Since municipal and University roadways are intertwined in and near campus and the University uses USVs throughout its operations,

adopting the city's new regulations will ensure consistency in the enforcement of traffic laws on the roadways.

Vice Chair Scholl made a motion; Trustee Cooper provided a second; Committee Chair Coleman called for a vote; the Committee recommended that the following resolutions be retained on the Consent Agenda:

**City Land Exchange,
Horizon Easement, and
Under-Speed Vehicles**

- **Park Place and Small House Planning Strategy Update**

Associate Vice President University Planning (AVP), Shawna Bolin advised that progress on the Park Place Strategy has been delayed to allow the input and involvement of President Nellis. The Small House work group has continued their work and have completed analyses of the House's existing conditions, age, deferred maintenance, and accessibility needs and have been mapping the results to arrive at final recommendations. The group has looked at how other universities have handled similar repurposing of real estate. The University's Small Houses have been identified as either

- 1) working well for the University,
- 2) could work well for University use but more than likely a different occupant/program, or
- 3) does not work well but could provide opportunity for the community.

Up to \$24M in need for all houses has been identified, \$5M has been set aside through the CIP and alternative funding strategies are being considered. Trustee Pidwell indicated that in some instances the most viable option may be demolition due to condition and cost to refurbish. The Board requested that removal of old homes be a consideration of the work group's recommendations.

- **Wayfinding and Signage Guidelines Update**

AVP Bolin noted that new wayfinding and signage guidelines are finalized and serve as the current standard for the university and that campus signage will be updated in phases as identified in the 6 year CIP.

- **Information Items: No Discussion**

At 3:30 pm Committee Chair Coleman adjourned the meeting.



Ohio University Board of Trustees

Joint Committee Meeting

Thursday, June 22, 2017

Zanesville Campus

Present: Chair Janetta King, Vice Chair Dave Scholl, Trustees Cary Cooper, Dell Robinson, Victor Goodman, and Janelle Coleman, National Trustees Dave Pidwell and Laura Brege, Alumni Representative Ron Teplitzky, Faculty Representative David Thomas, and President Duane Nellis.

Chair King called the meeting to order at 9:30am. Chair King thanked the faculty, staff, and students for their hospitality. Jeremy Webster, Dean of Ohio University, Zanesville was thanked for hosting the Trustees. Chair King also recognized President Nellis, Student Trustee Faith Voinovich, and Trustee Dell Robinson and welcomed them to their new roles.

Chair King reviewed the Board's Spring Retreat that focused on budget matters. Chair King stated that the Spring Retreat was added to the schedule at the urging of former Chair Dave Wolford to ensure the Board had an in-depth understanding of the budget and the budget creation process.

Operating Forecast and FY18 Budget Planning

Chair King introduced Deb Shaffer, Vice President of Finance and Administration (VPFA) and Pam Benoit, Executive Vice President and Provost (EVPP) to present the budget. EVPP Benoit began by reviewing the budget development process, which is iterative over the entire year, with input from Deans, the Budget Planning Council, and other constituents. VPFA Shaffer discussed the influence of the State of Ohio Budget Bill that is still not complete as of this meeting. VPFA Shaffer stressed that this budget mirrors what is expected from the state budget which the Board approved in March. New to this meeting is an increase at regional campuses that reflects the State Budget Bill expectations. VPFA Shaffer confirmed that the State Share of Instruction (SSI) appears to match expectations and, as of now, looks like it won't be reduced. VPFA Shaffer reviewed the changes to budget expectations that were largely driven by changes in

enrollment expectations from a slight increase to a slight decrease. Trustee Scholl stated that it looks like the university was \$30M off expectations and that amount had been managed down to \$15M. VPFA Shaffer stated that that was accurate and that they would be using \$15M of budget reserves to maintain a balanced budget.

EVPP Benoit reviewed the revenue and expense drivers of the budget including state appropriations, endowment, tuition, financial aid, enrollments, compensation, the capital improvement plan (CIP), and strategic investments. Enrollments are down from last year but still are the third highest in the history of the university. EVPP Benoit pointed out that regional enrollments are down while the Athens campus enrollments are up. EVPP Benoit reviewed Strategic Investments which are continually being reviewed to determine where to continue investments. VPFA Shaffer reviewed the Strategic Opportunity Reserve and its relationship to Signature Scholarship Program. VPFA Shaffer mentioned the compensation plan and reminded the Trustees that in this budget there are no increases (except for HCOM and staff equity due to prior commitments) in compensation this year and that they are waiting for data on the university's comparative position among state institutions. VPFA Shaffer stated that compensation expenses are still growing, despite holding levels steady, due to growth in some programs. The CIP is the largest driver of operating expense increases (through the accumulation of debt). Debt is reviewed not only on the basis of capacity but also affordability and the Treasury and Debt Advisory committee provides recommendations on appropriate levels of debt for the university.

EVPP Benoit reviewed how budget reductions were managed through reducing administrative costs which yielded \$4.8M in cuts. Trustee Scholl asked about investments in compliance and whether compliance capabilities had been reduced. EVPP Benoit stated that reductions were targeted to preserve compliance responsibilities. EVPP Benoit reviewed reductions implemented in the Colleges to reduce their budgets to assist with managing deficiencies.

Jason Pina, Vice President of Student Affairs (VPSA), began a presentation on auxiliary services (culinary and housing) budgets. VPSA Pina acknowledged the good work of the many staff and resident advisors who work in the area. Several years ago, the Housing Master Plan established a 3.5% annual planned increase. There are fluctuations on the number of residents as buildings come on and off line. We have about \$300M in deferred maintenance in this administrative area.

VPSA Pina reported that the unit contributes substantially to the Clippinger renovation as well as the scholarship program at the university. The unit has approximately \$50M in reserves to fund phase 2 construction. Over the past six years, Housing and Residence Life has invested over \$180M towards renovation and new construction. Excluding new construction projects, the average annual expenditure towards residence hall improvements has been \$12.5M. The Housing and Residence Life Capital Budget is focused on enhancing the student experience, addressing deferred maintenance and advancing the Housing Development Plan. We are currently utilizing Mackey-Mitchell Architects and MGT Company to update the Housing Development Plan.

VPSA Pina began reviewing the Culinary Services budget. VPSA Pina reported that last year this unit was moved from Finance and Administration to Student Affairs. There are 15 food venues across campus mostly residing in multipurpose buildings. This unit also makes substantial contributions to the scholarship program as well. VPSA Pina reported that we are in the process of the second round of renovations.

Trustee Cooper asked if Jefferson Hall was finished? VPSA Pina reported that it should be done when the school year begins this fall. Trustee Scholl mentioned a previous presentation on the wonderful staff in the unit. Trustee Scholl asked about survey results on the student experience. VPSA Pina reported that the survey of the student experience has been very positive regardless of whether they resided in new or more mature buildings. Trustee Scholl mentioned that it was fantastic that Culinary made 18-20% of the purchases locally. VPSA Pina said they were having conversations on determining specific definitions for “local” but they intend to continue to support the regional economy. VPFA Shaffer mentioned that Culinary has won multiple awards on their services.

VPFA Shaffer highlighted the use of reserves; the budget uses \$23M of reserves. \$7M is from Auxiliary Services and was planned for this type of purpose. Additional funds come from strategic reserves and, again, they were designed to be used in a way to make sure there was cash on hand before it was spent. There is an additional \$6M (approximately) that is coming from reserves that will have to be paid back.

Trustee King thanked VPFA Shaffer for the transparency of the presentation and that it maintains awareness of what it means to use reserves while acknowledging that there were difficulty discussions on how to solve these challenges. National Trustee Pidwell asked that since we have worked hard to balance the budget, have we put ourselves at greater risk in future years. VPFA Shaffer replied that we are using the central bank to manage reserves. The June 30, 2017 working cash and investment balance was projected at \$329.7M. The reserves labeled Strategic Opportunity Reserves (SOR) is where we may have reduced flexibility in the future. Trustee Scholl mentioned SOR is funded from 2% annual allocation from SSI and tuition. Faculty Representative Thomas asked about a projection one year from now. VPFA Shaffer responded that they were trying to leverage reductions in administration and working with academic colleges and their Deans to determine how they can contribute to financial sustainability. EVPP Benoit added that they were looking at a variety of scenarios to increase enrollments across the university system which would improve future budgets.

Special Assistant to the President, David Descutner, mentioned how long the academic leadership team had been working on these budget challenges and that they have been extremely collaborative. National Trustee Pidwell asked about the status of Responsibility Centered Management (RCM) at the university and will changes in the

RCM methodology impact the budget in the next few years. VPFA Shaffer replied that it won't change what the Trustees approve because the revenues and expenses stay the same; it is the allocations that change under RCM. Trustee Scholl suggested that RCM had proven to have cultural effect that improves the decision process and maintains mission focus. President Nellis added that the reality is that RCM has been a tailored process and with a new administration we have unique opportunity to look at RCM and determine what flexibility is required to make decision that are in the best interest of our academic core.

VPFA Shaffer stated that the Budget resolutions will be coming forward in the Resources Committee for approval in the Main Board meeting.

FY18 Annual and Six-Year Capital Improvement Plan FY2019 – FY2024

Shawna Bolin, Associate Vice President, University Planning (AVP) presented the Ohio University's Capital Improvement Plan FY18 Annual, and FY2019–FY2024 (CIP). AVP Bolin shared with the Committee the process of developing the CIP update including asking units for their priorities, examining deferred maintenance, developing the budget, and looking at the impact on the university as a whole. The CIP is the culmination of a yearlong effort to capture in one document the capital expenditure priorities of the colleges, schools and administrative departments. Incorporated in this plan is a comprehensive view of the entire University including the Athens, Regional, and extension Campuses' Facilities, Infrastructure and deferred maintenance needs, Information Technology, and University Initiatives. The CIP is driven by the academic strategic plan, market competitiveness, enrollment projections, technology and pedagogical changes, state of facilities and infrastructure, and financial and economic conditions. This CIP along with various planning efforts such as the Utility Master Plan, Comprehensive Master Plan, and the Building Condition Assessments serve as a blueprint to address capital needs and respective funding and financing over the next six years.

AVP Bolin reviewed themes of the CIP and provided a set of significant project examples.

Trustee Goodman asked about the Small House Strategy and if the state had been contacted about resources they may have. AVP Bolin responded that she would pursue those resources at the appropriate time.

AVP Bolin provided special attention to the process for solving administrative and academic support space needs and will have more details in a future meeting. AVP Bolin demonstrated the funding for the CIP. The allocations each year decline to try to mirror economic conditions.

AVP Bolin stated that the Board is being asked to approve the FY18 annual plan as well as the FY19-FY20 State Capital Request. If the state allocates less than planned they will return for approval in October.

Vice Chair Scholl and VPFA Shaffer clarified that every project that exceeds 500K is brought to the board for approval so that approving the CIP is not the exclusive approval process for all of the projects in discussion.

AVP Bolin continued with a description of how the impacts of these investments are tracked and evaluated including the building renovation age balance and continued by reviewing the balance of a number of buildings. AVP Bolin showed how debt has assisted in addressing the backlog of renovations and that the university is moving into a target range for per square foot costs across campus. The goal is to move from a backlog of deferred maintenance to a stable pattern of preventative maintenance. The university currently spends more on deferred maintenance and less on preventative but they want to flip that model. AVP Bolin reports that they will come back in the fall to present how they might do that. AVP Bolin mentioned that all colleges on campus will have a programmatic impact on projects that are described in the CIP. VPFA Shaffer reviewed the CIP investments on the debt portfolio. The plan does assume a continued issuance of debt; the biggest challenge the university has to affordability is debt.

National Trustee Pidwell asked if there was anything that was being delayed because of lack of funding that put anyone's welfare at risk. AVP Bolin answered that by continuing investments the university is able to maintain safety. Trustee Pidwell asked if we have any donated funds for projects that are awaiting additional funds for completion. AVP Bolin answered that there were no projects that met that criteria. Faculty Representative Thomas mentioned that it was difficult for disabled faculty and students to get around. AVP Bolin responded that she is working with transit, which now reports to her office, to improve mobility and will continue to strive to improve access. Chair King asked about prioritizing local vendors. VPFA Shaffer stated that we follow state procurement policies and guidelines but most of our contractors do come from the state of Ohio. Vice Chair Scholl asked if they could investigate how much debt leverage we used to removed deferred maintenance and how does it compare to other institutions. VPFA Shaffer stated that we were in a better position than peers. AVP Bolin noted that the board would be asked to approve the plan in the Resources Committee.

Utility Master Plan

Steve Wood, Associate Vice President for Facilities Management, (AVP) was introduced to discuss the Utility Master Plan (UMP). AVP Wood stated that the plan was the result of about 30 months of collective work. AVP Wood reminded the Trustees that at the March Board meeting it was highlighted how the UMP will be incorporated into the Six-Year Capital Improvement Plan and that they released the draft of the UMP for review and comment. The UMP was designed around three guiding principles, 1) manage risks, 2) promote sustainability, and 3) enable future growth. The plan balances facilities

deferred maintenance with infrastructure deferred maintenance. Wood mentioned that the funding gap and shortfall from planned funding and estimated future costs.

AVP Wood described the vetting process for the plan had undergone including; expert advisors, key consumers, internal advisory groups, and campus stakeholders. AVP Wood also emphasized that the UMP did not analyze domestic water, storm and sanitary sewer, natural gas, and information technology related infrastructure.

AVP Wood recommended that the Board approve and adopt the Utility Master Plan as the current Athens campus utility master plan, subject to on-going review of a possible transition in the water-heating system until completion of the University's updated sustainability plan. The UMP builds upon past investment, supports the University's Strategic Priorities and directs future development with the goals of improving system reliability and redundancy; supporting our sustainability principles of responsible energy usage and incorporating renewable energy sources; and operating and expanding energy production while modernizing our energy system infrastructure. This plan will inform and influence University resource decisions for the next decade and beyond, providing a long-term view that guides utility related investment decisions on the Athens Campus.

Lastly, AVP Wood updated the Board on a permit required for a storm water retention program and a partnership with the local community. Chair King thanked Wood for his presentation.

Impact of Financial Aid on Student Recruitment and Retention

Chair King welcomed, Craig Cornell, Senior Vice Provost (SVP) to share details on the impact that the Signature Award Program has had on both freshman recruitment and retention success. SVP Cornell stated that the university gives out approximately \$500,000,000 of financial aid each year to students. Of that, approximately 57% is loans, 4% is student employment, and 39% is grants and scholarships. Grants and scholarships come from outside groups, federal and state funds, internal funds (centrally awarded and fee waivers). President Nellis asked what percent of our students receive Pell Grants. SVP Cornell replied that it was around 37%. SVP Cornell continued by further breaking down centrally awarded funds (which total around 50 million dollars) and concentrated on \$27M of non-needbased scholarships designated as the Signature Award Program (SAP). SVP Cornell also mentioned that many students with need-based scholarships also receive non-needbased scholarships. The SAP benefits the university by assisting the university in recruiting and retaining students in a highly competitive environment to improve net tuition revenue. Yield has been increasing as a result of the program while aligning with the Student Enrollment Management Plan. 82% of freshman receive some sort of an award. The SAP strategically connects with the OHIO Guarantee so that families know how much assistance they'll receive throughout their college experience. Trustee Goodman asked about the requirements for renewal. SVP Cornell mentioned that students need to have a 3.0 to maintain their scholarships. Trustee Coleman pointed out the SAP in combination with the Ohio Guarantee leads to stress reduction for many

families. EVPP Benoit reiterated the value of being able to plan for the long-term. SVP Cornell stated that the results have led to enrollment growth, increased retention, and net tuition revenue improvements.

Chair King thanked SVP Cornell for his work.

Chair King concluded the meeting at 12:09pm.



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Ohio University Board of Trustees

Governance and Compensation Committee Minutes

Thursday, June 22, 2017

Zanesville Campus

Present were Committee Chair Cooper, Chair King, Trustee Goodman, National Trustee Brege, and Alumni Representative Teplitsky, Secretary to the Board David Moore and General Counsel John Biancamano.

The meeting was called to order at 3:45 PM.

1. Human Resources Report

Chief Human Resources Officer Colleen Bendl reported on the biennial compensation equity review conducted in compliance with the 2014 Department of Education Resolution Agreement.

Ms. Bendl also gave the Committee updates on the new AFSCME labor agreement, the one year extension of the FOP officers' agreement and the recognition of a new Fraternal Order of Police (FOP) unit for lieutenants.

2. Election of the Treasurer and the Secretary to the Board of Trustees

Committee Chair Cooper presented two resolutions, one to elect Deborah Shaffer to serve as Treasurer of the Board and the other to elect David Moore to the position of Secretary to the Board.

Trustee Goodman offered a motion to recommend both resolutions to the full Board. Chair King seconded. The motion was approved unanimously.

3. Bylaws

The Committee discussed a proposal to change the name of the Risk Management Committee to Audit and Risk Management Committee. The Committee asked Secretary Moore to prepare a draft of the Bylaws reflecting this change and to present it for approval at the August meeting.

The Committee adjourned at 3:59 PM.



Ohio University Board of Trustees

Audit and Risk Management Committee Meeting

Thursday, June 22, 2017

Zanesville Campus

Present: Acting Committee Chair Dave Scholl, Trustee Janelle Coleman, Trustee Dell Robinson, National Trustee David Pidwell and President Duane Nellis.

Acting Committee Chair Scholl called the meeting to order at 3:43 pm.

FY 2017 External Audit Update

Chief Audit Executive (CAE) Jeff Davis provided the Audit Committee with an update on the status of the FY17 audit. Plante Moran was unable to attend the meeting. There were no audit results to report as a result of their interim audit work. The audit is progressing as expected and they will be back on campus to complete the audit prior to the October 15th deadline. Acting Committee Chair Scholl asked CAE Davis to provide detail on the external auditor selection process and it was noted that Plante Moran is completing their 10th year with the University. It was also mentioned that Plante Moran has been granted a two-year extension by the Ohio Auditor of State.

FY17 Audit Plan Status

CAE Davis summarized the FY17 audit plan completion. Several audits were recently completed with final reports to be issued in the next few weeks.

FY18 Audit Plan Resolution

CAE Davis discussed the proposed FY18 audit plan. The plan includes six audits. Trustee Janelle Coleman made a motion to approve a resolution accepting the annual audit plan. The motion was seconded by Trustee Dell Robinson. Vote was unanimous. CAE Davis also discussed additional audit activity that will take place in FY18.

Construction Auditing

CAE Davis updated the committee on the status of construction auditing on campus. Acting Committee Chair Scholl asked CAE Davis to provide a summary of how the University had determined to use the services of a construction auditing firm. CAE Davis provided background on the history of construction auditing at Ohio University.

Recent External Reviews

CAE Davis updated the committee on the results of three recent external reviews. The audits were performed by the Ohio Department of Education, the Department of Veterans Affairs, and the Federal Aviation Administration. The results of all three audits were positive with no corrective action required. The trustees and President Nellis made positive comments regarding the successful external reviews.

Summary of the Audit Process

CAE Davis provided a brief summary of the audit process for the three new members of the audit committee.

Audit Committee and Internal Audit Charters

CAE Davis briefly discussed the two charters that govern the internal audit operation. They are the Audit Committee Charter and the Internal Audit Charter.

Unresolved Recommendations

CAE Davis provided the committee with an update on the process related to tracking recommendations issued by Internal Audit and the current status of recommendations. National Trustee Pidwell inquired about three recommendations on two regional campuses that were well beyond managements expected implementation date. CAE Davis explained that there were some difficulties in getting those recommendations cleared. Acting Committee Chair Scholl asked how the committee might assist in getting corrective action implemented when there is a delay. CAE Davis stated he would consider the best options and report back at the August meeting. Trustee Robinson asked if cost verses benefit was considered in the process of issuing recommendations. CAE Davis stated that it was considered.

Other Questions/Comments

Trustee Robinson and President Nellis both inquired about the NCAA Agreed Upon Procedures review. CAE Davis explained that the Internal Audit Office performs the review under the supervision of Plante Moran. All working papers are reviewed by Plante Moran and Plante Moran issues the final report in their name.

Trustee Robinson asked about the audit cycle and how frequently a college or department would be audited. CAE Davis stated the current goal was at least every five years for the colleges and departments. The risk assessment conducted each year by the Internal Audit Office is important in that analyses.

Related to the FY18 audit of the VP for Research Office, President Nellis asked about export controls and how that was managed. CAE Davis responded that export controls would be included in the audit of the VP for Research office.

Trustee Pidwell and Acting Committee Chair Scholl asked about Internal Audit's audit relationship with the Ohio University Foundation. CAE Davis was asked if he had seen the foundation's risk heat map. CAE Davis stated that he had not seen the heat map. CAE Davis provide some detail on audit work performed related to the foundation. Acting Committee Chair Scholl suggested CAE Davis reach out to Candice Casto, Chief Finance and Investment Officer for Foundation Operations (CFIO), and consider attending a Foundation Audit Committee meeting. Mr. Davis stated he would contact CFIO Casto and attend a future meeting.

Acting Committee Chair Scholl discussed the quality assessment review the office had undergone in April of 2016 and some of the recommendations that were part of that review. Trustee Scholl asked Mr. Davis to provide President Nellis and the committee members with a copy of that report.

There was no unfinished business.

Acting Committee Chair Scholl adjourned the Audit Committee meeting at 4:29 pm.