



OHIO
UNIVERSITY

Board of Trustees

Ohio University

Athens, Ohio

Minutes

January 20, 2017

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**Ohio University Board of Trustees
Main Board Meeting
Friday, January 20, 2017
Walter Hall, 10:15 a.m**

Present: Chair Wolfort, Trustees Lake, Scholl, Cooper, Viehweger, Smullen, Goodman, Coleman, Student Trustees Roden and Mauro, National Trustees Brege and Pidwell. Alumni Representative Teplitzky, President McDavis, and Board Secretary David Moore.

Chair Wolfort called the January 2017 meeting of the Ohio University Board of Trustees was called to order at 10:20am.

Trustee Wolfort asked for a motion to approve the agenda. Trustee Lake motioned, Trustee Coleman seconded. The Agenda was approved.

Trustee Wolfort asked for a motion to approve the minutes. Trustee Lake motioned, Trustee Coleman seconded. The minutes were approved.

Trustee Wolfort opened by saying that the Board had had an amazing experience visiting the Immersive Media Group, and felt it was a worthy investment.

President McDavis presented his final President's Report, by reflecting on what had been accomplished in the past 13 years, including:

- The Strategic Plan
- Enrollment Records
- Three new, named academic colleges (Scripps, Heritage and Patton)
- Three Centers of Excellence
- Urban and Appalachian Scholars programs
- Increased Diversity (188.7% increase in students of color)
- Five new residence halls
- 13 new buildings
- Ohio Innovation Fund partnership
- OHIO Guarantee
- Transition from quarters to semesters
- Sustainability Plan
- Two new campuses
- Promise Lives Campaign
- Century Bond Debt Management strategy
- Interlink Alliance

- Global Strategy
- Innovation Strategy
- Campus Master Plan
- Honoring historic moments

He noted that the Tantrum Theater will be winning big awards for their premiere season, and reminded Trustees that three academic colleges now have a presence in Dublin (Heritage, Health Sciences and Professions, and Fine Arts.)

President McDavis introduced the University Spotlight: The Coalition of Rural and Appalachian Schools (CORAS), in the Patton College of Education. Dean Renee Middleton gave a synopsis of the program.

Dr. Murray, a CORAS partner, presented on the history of CORAS. He said that the coalition was established in 1990. However, superintendents had been advocating for several years prior to the establishment, regarding the inequity of the heavy reliance on property taxes for supporting schools, as it disadvantaged rural areas. He said that the mission of the Coalition of Rural and Appalachian Schools “is to advocate for the support of public schools of Appalachian Ohio in the continuous improvements of educational opportunities available to all the region’s children.”

Jon Saxton, past president of CORAS, talked of the statewide impact of CORAS. He said that his wife was an OHIO alumna, he holds two masters degrees from OHIO, and his two children are currently OHIO students. His son is currently in basic training in Missouri with the Bobcat Battalion, and his daughter is a red-shirted junior and co-captain of OHIO Bobcat Softball.

Cindy Hartman, Associate Director of CORAS, presented on the recent achievements of CORAS, most notably regarding transportation research, and DOE ESSA policy implementation in Ohio. She spoke of Dr. Samuel E. Hicks, who was an OHIO faculty member, and who has an endowment that supports an executive in residence fellowship. The partnership supports 135 school district partners, 1,004 early field candidates in schools, and 401 professional intern candidates.

Dean Middleton thanked President McDavis for his advocacy and support of programs that improve educational access in Appalachia.

Dr. Murray thanked Ohio University for its support of CORAS, and Dean Middleton for her leadership in CORAS.

Chair Wolfort said that he thought CORAS was a fantastic initiative. He commended Middleton’s leadership.

Trustee Scholl congratulated the presenters on their work to improve Appalachian education, and the positive impact it makes from an Appalachian business investment perspective.

President McDavis closed by thanking the board for their support over the years.

Trustee Wolfort thanked President McDavis for his work, and his “remarkable accomplishments.”

Dr. Joe McLaughlin, Chair of the Faculty Senate, presented a **report on behalf of Faculty Senate**.

He focused on the following topics:

- **Concealed Carry (Ohio SB 199/HB 48) and academic freedom:** Faculty Senate passed a resolution with near unanimity urging Ohio University to take no action to change current policies regarding concealed carry on Ohio University campuses. Currently, firearms are not permitted on campus or in campus buildings.
- **Title IX and Due Process:** Dr. McLaughlin reminded the Board that faculty should be involved in all stages of Title IX policy development.
- **Faculty Resources:** He noted that the “faculty resources” section of the US World and News Report, Ohio University had dropped 85 spaces. He said that conversations with Institutional Research and the Provost’s Office had revealed that the weightings had heavily affected those statistics, but that Ohio University had actually improved in a number of categories for faculty resources, but we are slipping in class size. He also noted that it was important to note that ongoing and increased curricular diversity should be an important consideration for the Board, and important for the health of higher education.
- **Group I Hiring Trends:** He noted that the Group-I tenure hires have flagged between 2009 and 2015, but had, in the past year, actually increased, which he felt was positive. He noted that some states have passed bills that would eliminate tenure, which is a grave concern for faculty.
- **Shared Governance:** Dr. McLaughlin said that the five senates came together to request a taskforce that investigated cultural competence and understanding. He lauded the support and quick approval that President McDavis threw behind the taskforce.

Dr. McLaughlin thanked President McDavis for his work.

He said that the faculty were especially thankful for the open communication from the Board regarding the Presidential Search. He noted that the transparency of the search has been essential, and that other institutions of higher education, in recent years, have been very secretive, and that it has resulted in some poor decisions in leadership.

Trustee Roden asked if faculty had specifically expressed concern about larger class sizes, or felt it was hurting academic quality. Dr. McLaughlin said that many faculty of lower enrollment courses, which attract a smaller audience, were concerned that the academic/curricular diversity would diminish due to focus on course efficiency that is based on financial considerations, rather than academic ones.

Building an Innovation Culture

Vice President for Research and Creative Activity and Dean of the Graduate College Joseph Shields and Senior Vice President for Strategic Initiatives Steve Golding, and students Faith Voinovich and Collin Espinoza, presented on Ohio University's innovation culture. VP Shields said that OHIO has a long history of support for innovation, most notably early on through the work of Dr. Will Konneker. He outlined Ohio University's current innovation ecosystem, focusing on three of the many programs involved in innovation at Ohio University:

- **Innovation Strategy:** built to position OHIO to engage with the big challenges of the 21st century. He said the focus is to incentivize interdisciplinary collaboration for innovation, in four categories. It provides internal investments for programs/pitches demonstrating innovation, durable impact, and interdisciplinary teamwork from multiple departments. There is a multi-stage RFP process that involves easy entry, high degree of transparency, external validation, etc. In Cycle 1, four major projects were funded:
 - **Immersive Media**
 - **Shale Economy**
 - **Osteoporosis Diagnostic Technology**
 - **Academic Innovation Accelerator**

There are 47 investigators in these projects, with all colleges represented.

VP Shields stated that there have also been five planning grants awarded in 2016, including a diabetes think tank, ARTS Research Teaching and Service Learning Lab, Digitally Connected Environmental Monitoring, and Smartworks for Enterprise Innovation.

VP Shields relayed that Cycle 2 has resulted in 31 letters of intent, with 172 proposed investigators (submitted in October 2016). 22 pre-proposals submitted with 12 planning units listed, with 168 investigators from 14 planning units listed. VP Shields and his team have met with various investigators to help them strengthen their proposals. The accepted proposals will demonstrate exactly what their metrics will be, what success will look like, will require annual reporting, program success measured by durable impact, success already achieved in interdisciplinary collaboration, etc.

C-Suite: VP Shields introduced students Faith Voinovich and Collin Espinoza, who presented on C-Suite, which is designed to enable and empower students to live and grow through creativity, innovation, and entrepreneurship. Ms. Voinovich spoke of the initiative's goals. Mr. Espinoza spoke of the "hub and spoke" model, and how University Planner Shawna Bolin had worked with them to identify potential "maker space." Ms. Voinovich reported that the Central Classroom 3rd floor was identified for C-Suite specific renovation. Mr. Espinoza reported on the conceptual space plan, which would provide flexible space for collaboration, idea generation, learning and mentorship, including experiential classroom, MVP lab, micro-meeting rooms, and open collaboration space. Ms.

Voinovich reported that C-Suite was in the process of raising \$1,000,000 for the 3rd floor renovation, and had been reaching out to potential sponsors, both individual and corporate.

- **Ohio Innovation Fund:** SVP Steve Golding presented on the Ohio Innovation Fund, and recent updates. SVP Golding said that the university is already taking a multi-pronged investment in innovation and technology commercialization, but was strengthening those programs through the new Innovation Fund, partnering with Ohio State University to provide \$39 million to support technology start-ups. Ohio University decided to design this fund because “all the pieces are in place” already, including:
 - World-class technologies at Ohio’s universities and institutions,
 - Active technology commercialization offices, ESPs, angel investor communities, and later-stage investors.
 - Leading customers and partners in key technology areas

SVP Golding provided specifics about various investment and technology partners that currently exist, and outlined the investment criteria, which included that the team chosen has unique expertise in the target sector

SVP Golding provided specifics regarding the recipients of the first five investments, which included SaaS workflow and document management company, and a subcutaneous drug delivery device.

SVP Golding presented on the collaborative approach that the fund was taken to encourage student and faculty involvement in the research. He said that they were measuring success through the following metrics:

- Demonstrated projected rates of return
- Leveraging and widespread adoption of university and research institution technology
- Expanded start-up employment opportunities for Ohio students and employees
- Groom and import corporate level talent
- Attracting and recruiting new entrepreneurs to the state, and stopping those leaving
- Additional capital and co-investment in Ohio companies
- Justification for fund II.

VP Shields welcomed comments and questions from the Board. Chair Wolfort said they could certainly engage in a robust discussion about the “fabulous work” that the innovation initiatives were doing. He thanked the presenters for their work.

Chair Wolfort asked the individual Board committees to report out on their meetings.

Academics: Trustee Goodman reported. He stated that the committee heard presentations by Dean Frank with the College of Arts and Sciences dashboard. He highlighted the

following Quote from Author Peter Cappelli: ““To be clear, the idea is not that there will be a big financial payoff to a liberal arts degree. It is that there is no guarantee of a payoff from very practical, work-based degrees either, yet that is all those degrees promise. For the liberal arts, the claim is different and seems more accurate, that it will enrich your life and provide lessons that extend beyond any individual job. There are centuries of experience providing support for that notion.” The committee also heard from Inter-Collegiate Athletics regarding retention of student-athletes (98.5% first-year retention rate), and received an update from the Heritage College of Osteopathic Medicine on a core curriculum change.

Trustee Goodman said that the Academics Committee discussed all consent agenda items thoroughly, and voted to leave them on the consent agenda.

Audit: Trustee Coleman reported. She said that Chief Audit Executive Jeff Davis provided an internal report, and also gave a staffing update. The committee had no resolutions or consent agenda items.

Governance: Trustee Cooper reported. He said that the committee heard reports on affiliated entities, a revision to the by-laws, and renaming of standing committees. Committee approved the revisions, which will be presented for board consideration at the March Board of Trustees meeting. The committee had no resolutions or consent agenda items.

Resources: Trustee Scholl reported. He said that the committee had three resolutions to bring before the full Board, and asked for motions to approve on each:

- **Tuition/Fee increase**

**FISCAL YEAR 2017-2018
OHIO UNIVERSITY
ACADEMIC YEAR 2017-2018 TUITION, FEE AND RATE INCREASES**

RESOLUTION 2017 – 3598

WHEREAS, the appropriate planning and consultations within the University have been completed, resulting in recommendations for tuition, fee and rate increases for purposes of investment in identified strategic priorities; and

WHEREAS, these recommendations assume a 2% cap on tuition, fee and rate increases for students not subject to the tuition guarantee will be authorized by the General Assembly and effective July 1, 2017; and

WHEREAS, Revised Code Section 3345.48 states that tuition, fee and rate increases for students who are subject to the tuition guarantee shall not be greater than the sum of the 60-month rate of inflation as measured by the Consumer Price Index plus the percentage amount increase authorized by the General Assembly for the applicable fiscal year; and

WHEREAS, these recommendations are consistent with the limitations set forth in Section 3345.48 for students who are subject to the tuition guarantee;

NOW THEREFORE, BE IT RESOLVED that the Board of Trustees adopts the fee schedules attached hereto as Exhibits A through D, effective Fall Semester 2017 unless otherwise noted.

Trustee Goodman motioned, Trustee Viehweger seconded. Chair Wolfort called for a vote. With all in favor, the motion passed.

- **Rover Pipeline, Eastern Campus Easement**

**RESOLUTION TO APPROVE EASEMENT REQUEST
FROM ROVER PIPELINE, LLC**

RESOLUTION 2017- 3599

WHEREAS, Rover Pipeline, LLC (“Rover”) has proposed to build an interstate natural gas pipeline that crosses under the property of the University’s Eastern campus; and

WHEREAS, the proposed alignment of the new pipeline easement parallels existing easements granted for three other existing pipelines and does not impair future development of the University’s Eastern campus as contemplated by the Ohio University Eastern Campus Master Plan; and

WHEREAS, upon approval by the Federal Energy Regulatory Commission (“FERC”), Rover would have the legal right to condemn and take the portion of University land necessary for the project; and

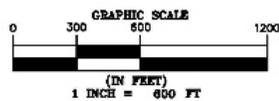
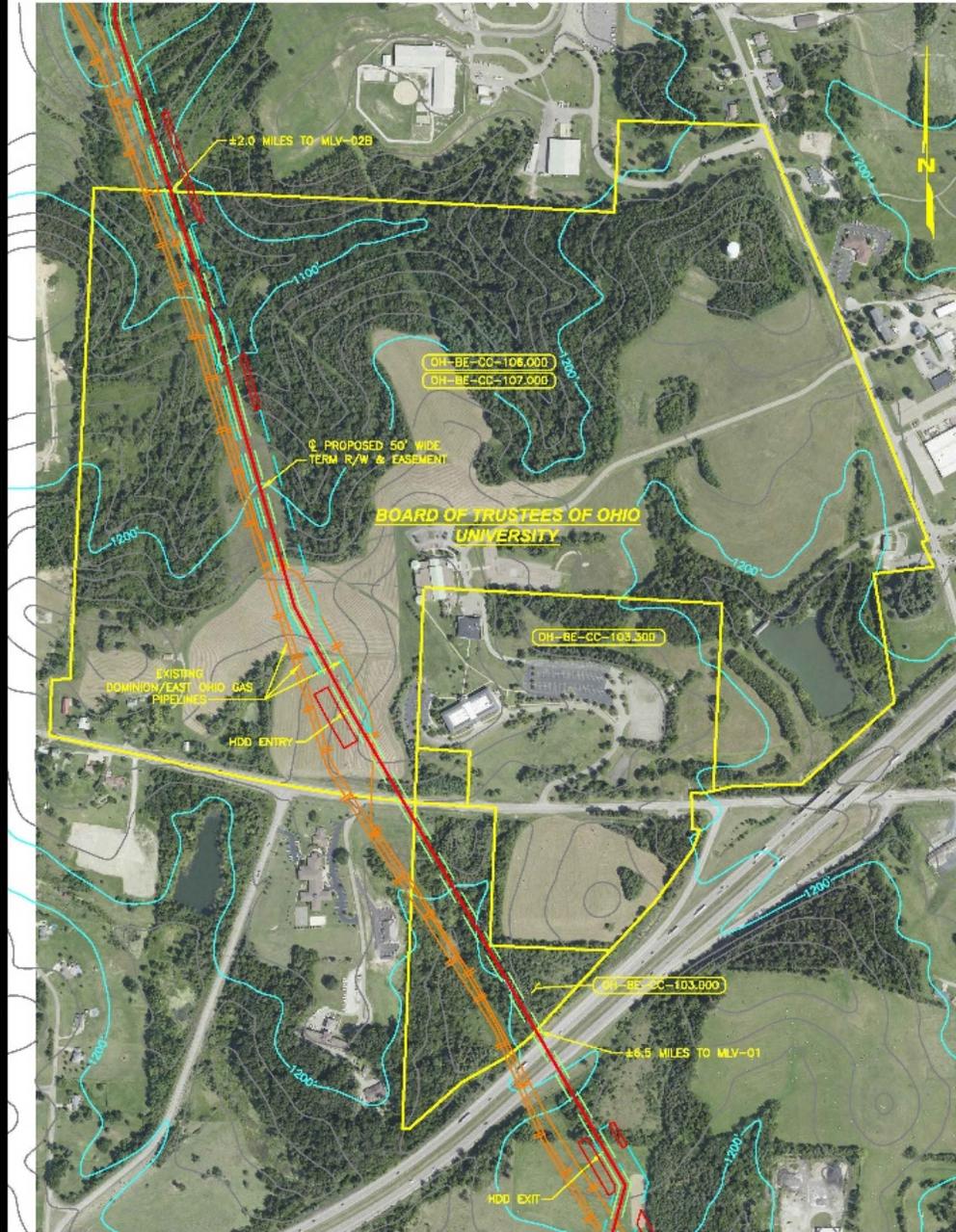
WHEREAS, the University has negotiated an easement that is more favorable to the institution than the likely result of such an eminent domain proceeding;

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees hereby approves the request by Rover for a 25-year easement, subject to renewal and FERC approval, across the area depicted in the attached map, in exchange for payment of at least \$334,823.32, and upon such other terms and conditions approved by the President.

BE IT FURTHER RESOLVED, that the Board of Trustees hereby authorizes the President or his designee to execute the corresponding easement and other appropriate documentation in accordance with Ohio law.

Trustee Cooper motioned, Trustee Goodman seconded. Chair Wolfort called for a vote. With all in favor, the motion passed.

BELMONT COUNTY, OHIO



REV.	DESCRIPTION	BY	DATE
1	ADDED PROPOSED ROW TO EXHIBIT	CM	8/17/17
2	ADDED DATE OF RECORDING SYSTEM NO. 1	ETC	8/16/17

ROVER PIPELINE LLC

SAM
SOUTH AMERICAN SURVEYING AND MAPPING LLC

4801 SOUTHWEST PARKWAY
RICHMOND TWP. SATEP 100
AUSTIN, TEXAS 78755
OFF: 512.447.0676
FAX: 512.326.3029
EMAIL: INFO@SAM-LLC.COM
Texas P. E. Registration No. 12562709

ROVER PIPELINE LLC
HOUSTON, TEXAS

EXHIBIT
874

OH-BE-CC-103.000, OH-BE-CC-103.300,
OH-BE-CC-106.000, OH-BE-CC-107.000
BELMONT COUNTY, OHIO

SCALE: 1" = 600' DRAWN BY: RCW PROJ. No.: 9450

PROJ. CLARINGTON TO CADIZ SHEET No.: 1 OF 1

- **University Terrace property purchase**

**RESOLUTION TO AUTHORIZE PURCHASE OF
REAL PROPERTY AT 4 UNIVERSITY TERRACE, ATHENS, OHIO**

RESOLUTION 2017 - 3600

WHEREAS, a two (2) story building located at 4 University Terrace, Athens, Ohio (“Property”), which is adjacent to the College Green, and previously leased by the University for student housing; and

WHEREAS, purchase of the Property would meet several strategic goals of the University’s real estate function, including by providing support to the institution’s academic mission and enhancement of campus borders; and

WHEREAS, the Property can house approximately 36 students for Residential Housing; and

WHEREAS, after being approached by the Property’s current owner (Beta Chapter of Delta Tau Delta House), University officials have successfully negotiated purchase of the Property for \$2,000,000.00, which is below the appraised value according to appraisals obtained by the University.

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees hereby authorizes the President or designee to acquire the Property for the purchase price of \$2,000,000.00, subject to completion of customary due diligence to the satisfaction of the President or designee.

BE IT FURTHER RESOLVED, that the Board of Trustees hereby authorizes the President or designee to execute appropriate legal documents to complete the purchase of the Property and any related personal property and fixtures in accordance with Ohio law.

Trustee Lake motioned, Trustee Scholl seconded. Chair Wolford called for a vote. With all in favor, the motion passed.

Trustee Scholl reported that the Resources Committee had four consent agenda items, which the committee decided should stay on the consent agenda and come before the full Board for a vote.

Trustee Scholl said that the Resources Committee heard a presentation on C-Suite, which, if it were summarized in one word, that word would be: “Awesome.”

Joint Academics and Resources: Chair Wolfort reported: The joint committee had presentations on the following topics: FY 18 Undergraduate Fees, Housing Development updates, an Easement for a pipeline on the Eastern campus, and an update of the Utilities Master Plan.

The details of the presentations are in the agenda online and the details of our discussion will be in the minutes.

Executive: Chair Wolfort said that the Executive Committee received an update on the state of national and statewide discourse on the topics of sanctuary campuses, and “concealed carry” of firearms on campus from EVPP Benoit. He said that the Executive Committee then went into executive session. The Executive Committee went into Executive Session to consider the employment or compensation of a public employee, to consider the purchase or sale of property for public purposes, to protect the confidentiality of student information, and to discuss threatened or pending litigation.

Chair Wolfort read the resolution for a University Medical Associates (UMA) merger and new partnership with Athens Medical Associates (AMA) and Ohio Health. Chair Wolfort noted that the benefits of the partnership were: improved efficiency, improved patient care, improved recruitment of quality doctors, and more collaborative opportunities for medical students. Chair Wolfort provided detailed information about the plan for the partnership and entity affiliation.

**HERITAGE COLLEGE OF OSTEOPATHIC MEDICINE
FACULTY PRACTICE PLAN**

RESOLUTION 2017 – 3601

WHEREAS, in Resolution No. 1978-395, this Board approved the creation of Ohio University Medical Associates, Inc., a for-profit corporation, (“OUMA”) to enable the faculty in the College of Osteopathic Medicine to engage in the practice of medicine for the purpose of enhancing their teaching and research activities and to provide healthcare services to the citizens of Southeastern Ohio; and

WHEREAS, in Resolution No. 2001-1782, this Board approved the restructuring of OUMA, then known as Ohio University Osteopathic Medical Center, Inc., into a non-profit corporation; and

WHEREAS, on August 29, 2003, a successor non-profit corporation to Ohio University Osteopathic Medical Center, Inc. was formed under the name of University Medical Associates, Inc., (“UMA”); and

WHEREAS, OhioHealth Corporation, (“OHC”), is a non-profit, 501(c)(3) tax-exempt organization that operates 12 hospitals, including O’Bleness Health System in Athens, Ohio; and

WHEREAS, OhioHealth Physician Group, Inc., (“OPG”), is an Ohio professional corporation and a wholly owned subsidiary of OHC; and

WHEREAS, Athens Medical Associates, LLC, (“AMA”) is an Ohio limited liability company with OPG as its sole member; and

WHEREAS, the University, UMA, and OHC have engaged in negotiations for the purpose of creating an integrated, community-based health care delivery system in Southeastern Ohio recognized and preferred for clinical excellence, academic research and innovation and cost-effective services, (“the Affiliation”); and

WHEREAS, pursuant to the Affiliation, OPG will purchase the assets of UMA and certain assets of the University; and

WHEREAS, after the effective date of the Affiliation, OPG will employ the UMA physicians who are members of the OU-HCOM faculty in Athens County, Ohio for the purpose of engaging in a clinical practice through OPG’s subsidiary, AMA, pursuant to a full-time employee lease arrangement between OPG and AMA; and

WHEREAS, after the effective date of the Affiliation, OU-HCOM will continue to employ the OU-HCOM faculty physicians for the purpose of carrying out their teaching and research activities on behalf of OU-HCOM; and

WHEREAS, in accordance with the terms of the Affiliation, OPG, as the sole member of AMA, will manage the clinical practices of the OU-HCOM faculty physicians in Athens, County, Ohio as well as the practices of other physicians employed by AMA; and

WHEREAS, in accordance with the terms of the Affiliation, OPG, through AMA will operate a new clinical medical practice in Athens, Ohio under the name “OhioHealth Physician Group Heritage College”; and

WHEREAS, in accordance with the terms of the Affiliation, the University will engage OPG, through AMA, to provide all clinical services for the University’s Campus Care facilities and services; and

WHEREAS, the University has determined that the Affiliation will facilitate long-term financial stability for the clinical practices of OU-HCOM faculty physicians and enhance the ability of OU-HCOM to attract and retain highly qualified faculty; and

WHEREAS, the Parties have determined that the Affiliation will provide opportunities for future collaboration between OU and OHC in research and medical education;

NOW THEREFORE, BE IT RESOLVED AS FOLLOWS:

1. The President is hereby authorized to enter into the Affiliation on behalf of the University by executing a Master Affiliation Agreement, a Student Health Services Agreement and other appropriate agreements with OHC and UMA, (“the Agreements”), subject to legal review and approval and the satisfaction of all pending conditions precedent.
2. Upon the execution and closing of all of the Agreements, OPG and AMA shall be recognized jointly as the practice plan for physicians employed as faculty in the Ohio University Heritage College of Medicine in Athens County, Ohio. OU-HCOM faculty physicians shall be authorized to enter into employment agreements with OPG and to engage in a clinical practice operated by OPG and AMA under the name “OhioHealth Physician Group Heritage College”, subject to compliance with University, OU-HCOM, OPG and AMA policies.

Trustee Lake motioned. Trustee Scholl seconded. With all in favor, the resolution passed.

Chair Wolfort said that the Executive Committee met again Thursday evening to hear updates and vote on an interim president. Dr. David Descutner was named as the interim president of Ohio University.

Resolution - Interim President

Chair Wolfort said that Dr. David Descutner, former University College Dean and current Special Assistant in HCOM, was willing to serve as interim president, and will now enter into contract.

INTERIM PRESIDENT
RESOLUTION 2017 - 3602

WHEREAS, Dr. Roderick J. McDavis has announced that he will step down from his position as President of Ohio University effective February 17, 2017; and

WHEREAS, this Board is currently engaged in a search for a successor to Dr. McDavis; and

WHEREAS, the Board will require the services of an Interim President to provide leadership to the University until a successor to Dr. McDavis is appointed; and

WHEREAS, the Board has determined that Dr. David Descutner possesses the qualifications and experience to serve as Interim President of Ohio University, and

WHEREAS, Dr. Descutner has stated that he is willing to serve in this position;

NOW THEREFORE, BE IT RESOLVED AS FOLLOWS:

1. The Board hereby appoint Dr. David Descutner to serve as Interim President of Ohio University.
2. The Chair is authorized to enter into an Interim President employment agreement with Dr. Descutner upon such terms as he deems appropriate.

Trustee Goodman moved, Trustee Viehweger seconded. With all in favor, the resolution passed.

The Board asked Dr. Descutner to rise. He received a standing ovation from the Board and audience. Dr. Descutner thanked the Board for the opportunity to serve.

Chair Wolfort introduced the Consent Agenda with following resolutions.

Consent Agenda

HONORS TUTORIAL COLLEGE & DEPARTMENT OF SOCIAL AND PUBLIC HEALTH BACHELOR OF SOCIAL WORK IN SOCIAL WORK

RESOLUTION 2017 - 3603

WHEREAS, the Department of Social and Public Health in the College of Health Sciences and Professions has developed a Bachelor of Social Work degree in social work for students enrolled in the Honors Tutorial College, and

WHEREAS, the proposed program has completed University Curriculum Council approval, and

WHEREAS, the proposed degree program

- Will offer an individualized, liberal-arts based course of study for high-achieving students; and
- Will offer another option suited to students with interests in social work; and
- Will balance breadth and rigor with freedom for independent academic and interdisciplinary achievement; and
- Will offer study and career opportunities in a region that has growing need for social workers owing to the economic and health problems endemic to the Appalachian area.

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees of Ohio University hereby approves offering the Bachelor of Social Work in social work by the Department of Social and Public Health through the Honors Tutorial College.

**COLLEGE OF ARTS AND SCIENCES
BACHELOR OF SCIENCE IN
MATHEMATICS – METEOROLOGY**

RESOLUTION 2017 - 3604

WHEREAS, the Department of Mathematics in the College of Arts and Sciences has requested that the Bachelor of Science in Mathematics – Meteorology be suspended, and

WHEREAS, the request for suspended status has been approved by the University Curriculum Council, and

WHEREAS, the lack of faculty expertise and declining enrollment have led to request for program suspension, and

WHEREAS, the sole remaining student will change to the major offered in the Department of Geography.

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees of Ohio University hereby accepts placing the Bachelor of Science degree program in Mathematics – Meteorology on suspended status.

**COLLEGE OF HEALTH SCIENCES AND PROFESSIONS
SCHOOL OF NURSING
NAME CHANGE FOR THE
MASTER OF SCIENCE in
NURSING ACUTE CARE NURSE PRACTITIONER**

RESOLUTION 2017 – 3605

WHEREAS, the School of Nursing in the College of Health Sciences and Professions has proposed a name change to Master of Science in Nursing Adult-Gerontology Acute Care Nurse Practitioner, and

WHEREAS, the proposed name change has been approved by the University Curriculum Council, and

WHEREAS, the proposed name change has been required to be in alignment with the Advanced Practice Registered Nurses (APRN) Consensus Model for national certification, and

WHEREAS, the name change will not impact curricular resources or faculty staffing.

NOW THEREFORE, BE IT RESOLVED that the Master of Science in Nursing Acute Care Nurse Practitioner be renamed Master of Science in Nursing Adult-Gerontology Acute Care Nurse Practitioner.

**COLLEGE OF FINE ARTS
SCHOOL OF MUSIC
NAME CHANGE FOR THE
MASTER OF MUSIC – PERFORMANCE/CONDUCTING**

RESOLUTION 2017 – 3606

WHEREAS, the School of Music in the College of Fine Arts has proposed a name change to Master of Music in Conducting (Choral, Orchestral, Wind), and

WHEREAS, the proposed name change has been approved by the University Curriculum Council, and

WHEREAS, the proposed name change has been requested by the National Association of Schools of Music in order to be consistent with national practice and to align to standards, and

WHEREAS, the name change will not impact curricular resources or faculty staffing.

NOW THEREFORE, BE IT RESOLVED that the Master of Music – Music Performance/Conducting be renamed Master of Music in Conducting (Choral, Orchestral, Wind).

**PATTON COLLEGE OF EDUCATION NAME CHANGE FOR THE
CENTER FOR PROFESSIONAL DEVELOPMENT SCHOOL
PARTNERSHIPS**

RESOLUTION 2017 – 3607

WHEREAS, the Center for Professional Development School Partnerships in the Patton College of Education has proposed a name change to the OHIO Center for Clinical Practice in Education, and

WHEREAS, the proposed name change has the support of the Dean of the Patton College of Education and the Vice President for Research and Creative Activity, and

WHEREAS, the proposed name change:

- reflects the broader focus of the Center to develop and support programming that positively impacts PK-12 student learning and education preparation beyond the Professional Development School model;
- reflects the broader focus of the Center to seek cross-collaborations both within and across units of the Patton College; and
- is more sensitive to the current lexicon in educator preparation.

NOW THEREFORE, BE IT RESOLVED that the Center for Professional Development School Partnerships be renamed the OHIO Center for Clinical Practice in Education.

MAJOR, DEGREE, AND COLLEGE PROGRAM REVIEWS

RESOLUTION 2017 – 3608

WHEREAS, the continuous review of academic programs is essential to the maintenance of quality within an educational institution, and

WHEREAS, Ohio University has had for many years a rigorous program of internal review, and

WHEREAS, the Higher Learning Commission through its Criterion 4A requires, “The institution maintains a practice of regular program reviews.”

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees of Ohio University hereby accepts the program reviews for the following four programs:

College of Communication

- School of Media Arts and Studies

College of Fine Arts

- School of Music

Regional Higher Education – Chillicothe, Lancaster, and Southern

- Human Services Technology
- Law Enforcement Technology

**RESOLUTION TO AUTHORIZE STRATEGIC UPDATE
TO HOUSING MASTER PLAN**

RESOLUTION 2017- 3609

WHEREAS, in February 2011, the Board of Trustees approved the Housing Master Plan (Resolution 2011 – 3204), which outlined a ten-year housing strategy to improve the learning community, enhance the University’s competitiveness with peer institutions and develop recommendations on financial needs, bed count and mix of uses; and

WHEREAS, the University completed a Comprehensive Master Plan in 2016 which incorporated all areas of the University including Residential Housing; and

WHEREAS, the University has several strategic plans and initiatives which guide the direction of the University including the Comprehensive Master Plan, the Ohio Guarantee, the Strategic Enrollment Plan, and the Internal Bank model, all of which bear on the University’s housing strategy; and

WHEREAS, the University is implementing projects in the FY17-22 Capital Improvement Plan (CIP) and continually updating the six-year CIP with future project needs, funding and debt implications; and

WHEREAS, it is appropriate to transition the University’s Housing Master Plan to a Housing Development Plan to align it with these significant plans and initiatives; and

WHEREAS, University staff are completing a competitive selection process to identify a consultant to assist with the Housing Development Plan update.

NOW THEREFORE, BE IT RESOLVED that the Board of Trustees hereby authorizes the University’s Housing Development Plan and further authorizes the President or designee to select an appropriate consultant firm for this work and to execute corresponding agreements, not to exceed \$500,000 in price, in accordance with Ohio law.

**CENTURY BOND, ENDOWMENT, AND NON-ENDOWMENT INVESTMENT
POLICIES**

RESOLUTION 2017 - 3610

WHEREAS, The Board of Trustees of Ohio University is vested by Ohio Law (Section 3345.05 of the Revised Code) with certain responsibilities, as follows:

- 1) that title to investments made by the Board of Trustees with funds derived from tuition, fees, subsidy and other revenues be held in trust by the Board of Trustees, and
- 2) that the Board of Trustees adopts an investment policy that complies with certain requirements as set forth in the statute, and
- 3) that the Board of Trustees establishes an Investment Committee that meets at least quarterly, and

WHEREAS, the Resources Committee of the Board of Trustees has reviewed and recommended formal adoption of the Century Bond and Deferred Maintenance Program Investment Policy as adopted by the Foundation board November 5, 2016, as it applies to long-term investments associated with the University's Century Bond and Deferred Maintenance Program, and

WHEREAS, the Resources Committee of the Board of Trustees has reviewed and recommended formal adoption of General Endowment Fund Investment Policy as adopted by the Foundation board November 5, 2016, as it applies to endowment funds, which is also covered by Ohio Law (Section 3345.16 of the Revised Code) where the endowment investments are managed by The Ohio University Foundation, and

WHEREAS, The Board of Trustees has previously adopted a non-endowment investment policy that complies with Section 3345.05 of the Revised Code, and

WHEREAS, any funds invested as diversified pool investments, pursuant to the aforementioned non-endowment investment policy, will be further governed by the aforementioned endowment funds investment policy.

NOW, THEREFORE, BE IT RESOLVED, that the Board of Trustees recommends adoption of Century Bond and Deferred Maintenance Program Investment Policy and the General Endowment Fund Investment Policy as adopted by the Foundation board November 5, 2016, as it applies to the University endowment funds and long-term century bond funds.

BE IT FURTHER RESOLVED, that the performance of the endowment and century bond investments, as well as any future modifications to the Century Bond and Deferred Maintenance Program Investment Policy or the General Endowment Fund Investment Policy, will be presented to the Resources Committee for their review as necessitated by changes to the policies, and

BE IT FURTHER RESOLVED, that the Board of Trustees has empowered The Ohio University Foundation's Investment Sub-Committee to act on its behalf in accordance with the aforementioned investment policies, and

BE IT FURTHER RESOLVED, that the aforementioned investment policies supersede all previously adopted investment related policies; and all prior resolutions concerning the aforementioned investment policies of the Board of Trustees not specifically referenced herein shall be rescinded.

**ESTABLISHMENT OF UNIVERSITY QUASI-ENDOWMENTS
HERITAGE COLLEGE SCHOLARSHIP MATCH PROGRAM
AND
OHF PRIMARY CARE ENDOWED SCHOLARSHIP**

RESOLUTION 2017 – 3611

WHEREAS, The Board of Trustees of Ohio University is responsible for oversight of the financial condition of the institution, and

WHEREAS, the Board of Trustees has the ability to establish quasi-endowments, or funds functioning as endowments, to be utilized at the discretion of the University, and

WHEREAS, The Ohio University Foundation Board of Trustees and, specifically, the Investment Sub-Committee is entrusted by The Board of Trustees of Ohio University with the oversight to invest funds established as University quasi-endowments, and

WHEREAS, University quasi-endowments are invested alongside endowments of the University and The Ohio University Foundation and managed in accordance with The Ohio University Foundation's investment policy and spending policy, and

WHEREAS, the following quasi-endowments are requested to be established:

Heritage College Scholarship Match Program: A \$1 million matching program that will provide quasi-endowed scholarship funds for every dollar given to eligible scholarship endowments in the Heritage College of Osteopathic Medicine.

OHF Primary Care Endowed Scholarship: The creation of this quasi-endowment, in the amount of \$2.5M, will generate a perpetual income stream to provide scholarship funding for Heritage College students pursuing careers in primary care.

NOW, THEREFORE, BE IT RESOLVED, that the Board of Trustees of Ohio University hereby approves the establishment of the above listed funds.

BE IT FURTHER RESOLVED, that the Treasurer of Ohio University, be and hereby is, directed and authorized to administer policies and procedures to manage these quasi-endowments.

**APPROVAL TO PROCEED WITH CONSTRUCTION FOR THE
PERMANENT CAMPUS BOILER – CONSTRUCTION PHASE AND BUDGET
AMENDMENT,**

**CENTRAL CLASSROOM 3rd FLOOR C-SUITE RENOVATION,
FRONT FOUR TRANSFORMER REPLACEMENT,
OUS ENERGY AND EFFICIENCY HVAC IMPROVEMENTS
PHASE II,
OUZ HERROLD HALL RENOVATION PHASE I,
PEDEN STADIUM MASONRY STABILIZATION & REPAIR,
PEDEN STADIUM SCOREBOARD REPLACEMENT,
PORTER HALL CLASSROOM IMPROVEMENTS, AND
WALTER HALL CLASSROOM IMPROVEMENTS**

RESOLUTION 2017 - 3612

WHEREAS, for the Permanent Campus Boiler project, the Board of Trustees previously approved a total project budget and authorized expenditures of \$15,000,000 (2015-3468, 2015-3505), and University administration seeks to amend the total project budget and authorized expenditure amount by an additional \$2,500,000 for a new total budget and total authorized expenditure amount of \$17,500,000 to undertake construction and complete the project to be funded by Century Bonds (EIP);

WHEREAS, for the Central Classroom 3rd Floor C-Suite Renovation project, University administration requests approval for the total project budget and authorized expenditures of \$1,000,000 to undertake construction and complete the project to be funded by State Capital Appropriations (\$600,000), Gifts and Pledges and an Internal Loan (400,000);

WHEREAS, for the Front Four Transformer Replacement project, University administration requests approval for the total project budget and authorized expenditures of \$1,600,000 to undertake construction and complete the project to be funded by Housing & Residence Life Reserves;

WHEREAS, for the OUS Energy and Efficiency HVAC Improvements Phase II project, University administration requests approval for the total project budget and authorized expenditures of \$873,689 to undertake construction and complete the project to be funded by State Capital Appropriations;

WHEREAS, for the OUZ Herrold Hall Renovation Phase I project, University administration requests approval for the total project budget and authorized expenditures of \$2,000,000 to undertake construction and complete the project to be funded by State Capital Appropriations;

WHEREAS, for the Peden Stadium Masonry Stabilization and Repair project, University administration requests approval for the total project budget and authorized expenditures of \$622,000 to undertake construction and complete the project to be funded by Century Bonds;

WHEREAS, for the Peden Scoreboard Replacement project, University administration requests approval for the total project budget and authorized expenditures of \$715,000 to undertake construction and complete the project to be funded by Athletics Reserves (\$165,197) and Internal Loan (\$549,803);

WHEREAS, for the Porter Hall Classroom Improvements project, University administration requests approval for the total project budget and authorized expenditures of \$500,000 to undertake construction and complete the project to be funded by the Classroom Improvements Fund;

WHEREAS, for the Walter Hall Classroom Improvements project, University administration requests approval for the total project budget and authorized expenditures of \$600,000 to undertake construction and complete the project to be funded by the Classroom Improvements Fund;

NOW THEREFORE, BE IT RESOLVED that the Ohio University Board of Trustees approves the requests described above, authorizes the receipt of appropriate bids or proposals and authorizes the President or his designee to accept and award contracts within the total project budgets identified.

**RESOLUTION TO APPROVE EASEMENTS
FOR ELECTRIC FACILITIES AND TO APPROVE
RELEASE OF EASEMENT**

RESOLUTION 2017- 3613

WHEREAS, American Electric Power has installed electric facilities and requested easements under University property near Dairy Lane, East Union Street and the Hockhocking Adena Bikeway; and

WHEREAS, documenting AEP's facilities with appropriate easements will protect the University's interests; and

WHEREAS, it is appropriate to release an unused historical easement previously granted to the University on the 23 West Union Street Parcel;

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees hereby approves the granting of easements to AEP or its affiliates to allow for the operation and maintenance of electric lines and related equipment in the areas depicted in the enclosed maps, upon terms and conditions negotiated and approved by the President or his designee.

BE IT FURTHER RESOLVED, that the Board of Trustees hereby approves the release of an unused easement to the owner of the corresponding parcel, as depicted in the enclosed map.

BE IT FURTHER RESOLVED, that the Board of Trustees hereby authorizes the President or his designee to execute the corresponding easements, release and other appropriate documentation in accordance with Ohio law.

Trustee Scholl moved. Trustee Coleman seconded. Chair Wolfort called for a vote. With all in favor, the consent agenda was passed.

There was no old business.

There was no new business.

There was no unfinished business.

Chair Wolfort stated that there was a special recognition to make.

Chair Wolfort said that the university would be experiencing an exciting few weeks, including the Board evaluation of potential presidential candidates, who had been on campus in the previous weeks. He said that Dr. Descutner will begin his term as interim president on February 17th. From February 1- February 16, 2017, Dr. Descutner will hold the title of Special Assistant to the President. Chair Wolfort lauded President McDavis for his life's work for universities and especially for Ohio University. He provided a very brief recap of the President's accomplishments in the past 12-13 years. Chair Wolfort asked Secretary Moore to read resolutions conferring emeritus status on President McDavis and First Lady McDavis.

**RESOLUTION OF APPRECIATION
AND EMERITUS STATUS**

RESOLUTION 2017 – 3596

WHEREAS, Dr. Roderick J. McDavis will step down as President of Ohio University on February 17, 2017; and

WHEREAS, Dr. McDavis returned to his beloved alma mater to provide over twelve years of exemplary and visionary leadership as the 20th President of Ohio University, serving as the institution’s first African American president; and

WHEREAS, his tenure has been marked by milestones that have forever positively altered the course of Ohio University, including the development and implementation of momentous initiatives and strategic priorities that will impact the university for decades to come, including The OHIO Guarantee, The Century Bond Debt Management Strategy, The Campus Master Plan, The OHIO Match program, and The Six-Year Capital Improvement Plan; and

WHEREAS, Dr. McDavis was integral to the success of the most significant fundraising campaign in Ohio University’s history, the Promise Lives Campaign, helping to raise over half a billion dollars in student, faculty, staff, and institutional support; and

WHEREAS, he has championed access to higher education for students from underserved backgrounds through the development of important diversity and inclusion initiatives, the design and implementation of the Urban and Appalachian Scholars Programs, and service as a mentor to many students, faculty, and administrators; and

WHEREAS, Dr. McDavis has overseen the naming of three colleges: the Gladys W. and David H. Patton College of Education, the Scripps College of Communication, and the Heritage College of Osteopathic Medicine; and

WHEREAS, his leadership has been instrumental to the growth and expansion of Ohio University, resulting in the opening of new campuses in Dublin and Cleveland, an historic increase in student enrollment, the construction of thirteen new buildings, and the development of extensive online learning programs; and

WHEREAS, Dr. McDavis has worked tirelessly to improve and strengthen the relationships between Ohio University and various partners, including the City of Athens,

the Athens Police Department, intercollegiate athletics organizations, and numerous international universities; and

WHEREAS, he is a gifted administrator, dedicated educator, skilled leader, devoted alumnus, and compassionate mentor.

NOW, THEREFORE, BE IT RESOLVED that with gratitude for his outstanding service as President and esteem for his many contributions to Ohio University, the Ohio University Board of Trustees hereby confers upon Roderick J. McDavis the status of President Emeritus.

Chair Wolfort motioned. Trustee Coleman seconded. Chair Wolfort called for a vote. With all in favor, the motion passed.

**RESOLUTION OF APPRECIATION
AND EMERITA STATUS**

RESOLUTION 2017 – 3597

WHEREAS, Mrs. Deborah A. McDavis will step down as First Lady of Ohio University on February 17, 2017; and

WHEREAS, for over twelve years, First Lady McDavis has tirelessly supported the mission of Ohio University with grace, intelligence, wit, compassion, and dedication; and

WHEREAS, she has served as an outstanding ambassador, an venerable presence, and a tireless fan for Ohio University events; and

WHEREAS, she was integral to the success of the most significant fundraising campaign in Ohio University’s history, the Promise Lives Campaign, which raised over half a billion dollars in student, faculty, staff, and institutional support; and

WHEREAS, she has been a steadfast proponent of the importance of philanthropy and charitable giving in higher education; and

WHEREAS, she has warmly welcomed and hosted esteemed visitors to the university, including notable alumni, authors, innovators, academics, international diplomats, legislators, and United States President Barack Obama; and

WHEREAS, she has assiduously advocated for child and adult literacy programs, high-quality K-12 education in Appalachia, and academic excellence in higher education; and

WHEREAS, she has been a generous benefactor and enthusiastic campaigner for students in the Ohio University Urban and Appalachian Scholars Programs; and

WHEREAS, she quickly established herself as a committed alumna in spirit, and, in an honor bestowed upon her by the Ohio University Alumni Association, was named an Honorary Alumna of Ohio University; and

WHEREAS, she has established herself as an incredible role model, mentor, and representative of Ohio University, and has exuded true Bobcat Spirit in all of her deeds.

NOW, THEREFORE, BE IT RESOLVED that with gratitude for her outstanding service as First Lady and esteem for her many contributions to Ohio University, the Ohio University Board of Trustees hereby confers upon Deborah A. McDavis the status of First Lady Emerita.

Chair Wolfort motioned. Trustee Coleman seconded. Chair Wolfort called for a vote. With all in favor, the motion passed.

Wolfort spoke of his daughter, an Ohio University alumna of the College of Fine Arts, whose birthday is celebrated in a month-long event. He asked that the university community do the same for the McDavises.

Secretary Moore stated the next meeting would be March 16 – 17, 2017 on the Athens Campus.

The January 2017 Meeting of the Board of Trustees was adjourned at 12:37pm.

APPENDIX



**Ohio University Board of Trustees
Joint Committee: Academics and Resources
Thursday, January 19, 2017
Walter Hall**

Present: Chair Wolfort; Vice Chair King; Trustees Lake, Goodman, Smullen, Scholl, Cooper, Viehweger, Coleman; National Trustees Pidwell and Brege, Students Trustees Mauro and Roden, Faculty Representatives Thomas and Williams, President McDavis, and Secretary of the Board Moore

Chair Wolfort called the meeting to order at: 9:58am.

Athens Medical Association (AMA)/ University Medical Associates (UMA)/ Ohio Health Merger

Executive Vice President and Provost (EVPP) Pam Benoit introduced the Heritage College of Osteopathic Medicine's (HCOM) Executive Dean Ken Johnson and Steve Davies, CEO of UMA. Dean Johnson and Ohio University's General Counsel John Biancamano presented on the AMA/UMA/Ohio Health merger.

Dean Johnson spoke of the partnership between HCOM and Ohio Health, and outlined the role and duties of UMA, which oversees the university student healthcare center. Dean Johnson stated that the merger will enhance the ability of the college to provide efficient health care, retain physicians, and enhance collaboration.

Mr. Biancamano stated that negotiations were ongoing, but said that they were close to getting a final agreement to sign.

Chair Wolfort asked if President McDavis would be a signer. Dean Johnson said they hoped he would, and added "We have been working on this for a very long time."

No other trustees presented questions.

President McDavis commented that the merger was a 6-year project in the making, and said that the merger would be a major benefit to the region. President McDavis said that the merger would be one of the few of its kind in the US between a university and a major healthcare provider.

Chair Wolfort thanked the group for all of their work on the project.

Financial Update – FY18 Athens Undergraduate Fees

Vice President for Finance and Administration (VPFA) Deb Shaffer and EVPP Benoit presented a financial update regarding the FY18 undergraduate fees.

VPFA Shaffer said it was important to present the full, detailed picture to the Board.

VPFA Shaffer reminded the Board that there had been a correction in the formula, and the resulting change impacted the at-risk weightings, which brought less funding to Ohio University. So, for FY18, because there is uncertainty, Ohio University is assuming that the State Share of Instruction (SSI) will remain flat, and all projections are based on that assumption. She said that they are hoping that the State will support the 4.4% increase in SSI. Chair Wolfort asked what that percentage would amount to in dollars, if approved. VPFA Shaffer said that it would be approximately a \$60 million increase if approved, but that the budget planners are assuming flat-funding. Universities were also asked by state to submit 90% funding budgets.

President McDavis said that they are confident that they will be able to persuade the governor to increase support, but that, given the challenges that Ohio currently has, Ohio University is working to fight to keep the SSI that it has.

VPFA Shaffer said that \$5.2 million is being absorbed by academic colleges based on the previous year's corrected amount.

EVPP Benoit presented on tuition, room and board. Ohio University has switched to a common application, which significantly changes the yield, with little ability to predict what the final yield will be. They are planning for a non-Guarantee tuition cap of 2%, (\$1.3 million), a Guarantee tuition cap of 2% plus 1.3% CPI (\$1.8 million.) Athens undergraduate enrollment growth is expected to increase by 150 students, and by 193 overall, which will yield an additional \$2.2 million, not all of which was revenue, due to the increased costs associated with increased enrollment, like incremental financial aid. She said that Ohio University is currently seeing a higher rate of application as a result of the Common Application (Common App), a program that allows potential students to apply to multiple colleges and universities at once. She said that Vice Provost for Strategic Enrollment Craig Cornell would talk more about preparation for increased capacity considerations and techniques to improve retention numbers in the Academics Committee.

Trustee Scholl asked if VPFA Shaffer and EVPP Benoit had used conservative retention and enrollment rates while formulating the budget. He said that from a financial perspective Ohio University could not get aggressive with expectations and aspirations.

VPFA Shaffer said that they had not changed the numbers, and that they had worked with the same enrollment rate equation as in previous years, with a five-year average.

Trustee Scholl asked if the increased enrollment would bump up revenue at all. EVPP Benoit and VPFA Shaffer affirmed that it would. Trustee Scholl again asked for clarification that the planners were being very conservative in their blocks. EVPP Shaffer and Benoit affirmed.

Trustee Scholl asked if the rolling admissions coupled with the increased application rate was causing students to commit to Ohio University at an earlier date.

Vice Provost Craig Cornell said that Ohio University's first-time inclusion in Common App has resulted in an earlier financial aid application package deadline. Vice Provost Cornell said that they are making decisions on how to choose the best students based on the metrics.

Trustee Scholl said he would like to see information on the efficiency of financial aid dollars spent versus retention. Asked if the financial aid was "sticky," or if the students the financial aid was going to were high-risk, as far as their expected retention. Were students coming to Ohio University, getting financial aid dollars, and then leaving? He said he would like to see metrics that evaluate the efficiency of financial aid dollars. EVPP Benoit said it was an excellent question and would that they would need to significantly increase analysis. She stated that she was sure they would be able to do a regression analysis that would show the Trustees those kinds of metrics.

VPFA Shaffer said that they are assuming flat revenue growth and investment returns for the upcoming year. EVPP Benoit said that the effects of the faculty buyout, and the resulting hiring of early and mid-career faculty was beginning to bear fruit as far as research revenue was going.

VPFA Shaffer and EVPP Benoit presented on compensation. EVPP Benoit said that the faculty raise pool is still "TBD" because they are waiting on the Inter-University Council results showing faculty compensation quality, and trying to balance all of the stresses on the budget.

Trustee Goodman asked if the Board had modified their request of being third in the state for faculty compensation. EVPP Benoit and VPFA Shaffer said no. Trustee Goodman said he assumed that Finance and Administration and the Provost's Office were taking into consideration the reduced state support in their projections.

VPFA Shaffer responded that they are taking into consideration flat-growth in their predictions.

Trustee Scholl asked about salary increases and the new overtime salary rules, and asked how that would affect the budget.

VPFA Shaffer said that the impact of the FLSA injunction was \$700,000. Ohio University decided not to pursue the injunction, and delayed decision until the result of the injunction was known.

Chair Wolfort asked VPFA Shaffer if there is a plan to re-invest that \$5.2million into the reserves, and if not, why not?

VPFA Shaffer said there is not a plan to reinvest, and said she would explain more regarding that topic at the end of presentation.

VPFA Shaffer presented on other expenses, and said that all of the potential expense had already been anticipated.

Non-operating activity – VPFA Shaffer said that the entire industry had experienced losses, and that Ohio University had done slightly worse than others in the industry in previous years. She said that as of this year, Ohio University has rebounded, based on returns through November. They anticipate a 7.2% return for FY17.

Chair Wolfort asked if, for the most part, these are unrealized losses. VPFA Shaffer affirmed.

Trustee Viehweger asked why there is such a significant difference between the Internal Bank's FY17 budget (\$9.2 million) versus the FY17 Forecast (\$4.0 million). VPFA Shaffer said that it had to do with the fact that the Internal Bank has a significant portion of its capital invested in short-term. She said that Ohio University has an edge in the short-term versus long-term investments as far as rising interest rates go, and that it actually had an opposite effect on our short-term portfolio.

VPFA Shaffer said that, regarding capitalized costs, regardless of how the line items look, Ohio University is not actually spending more than in the previous year. The differing numbers are the result of endowment funds that are not yet actually in the bank.

Trustee Scholl asked, regarding the gifts line, is the FY16 actual accounting for dollars that are actually in the bank?

VPFA Shaffer replied that Ohio University's current projection is based on both open pledges and actual gifts.

Chair Wolfort asked if there are increases in depreciation.

VPFA Shaffer said that there are not. Over the past few years, Ohio University has been spending at a slower rate, which has reduced depreciation.

Trustee Scholl noted that the Board is going to be talking about quasi-endowments and asked if those are not yet accounted for in the budget.

VPFA Shaffer replied that they are accounted for in the budget planning, but that budget planners have not made them line items pre-Board approval.

VPFA Shaffer said that Ohio University is doing better than budget, even though it looks like it is not. Ohio University is budgeting to bring in reserves from the previous year. She said it is in our savings account. We said that we would only use those savings for investment, and not plugging a gap in budget, and would not allot them until the money is in the bank.

Chair Wolfort asked if the delayed receipt of cash last year increased the endowment in the current year. VPFA Shaffer replied that the university's pipeline of cash is lower this year than it has been in years past, and indicated a need to bring that number back up.

Trustee Scholl asked if the lesser gift amount is the result of a replenishment issue. VPFA Shaffer said that Ohio University is experiencing a lull due to the push during the capital campaign.

Chair Wolfort asked VPFA Shaffer to explain and clarify the 2% reserve. He reported that her predecessor only ever budgeted at 98% to allow leeway and flexibility.

VPFA Shaffer said that Ohio University budget planners reserve 2% of undergraduate tuition and 2% of SSI, and that can fluctuate, based on what it is. Also, she said, investments, based on current market performance, can fluctuate wildly, so now, budget planners reserve an additional, flat \$4.5 million that is added into the academic support.

Chair Wolfort asked if there was a number that we're growing to that we would be satisfied with? I do not want us to get to that federal issue where there is a cap on reserves, and we have to either spend it, or experience a future reduction in SSI.

VPFA Shaffer said that it is laid out in the budget book, and that the current balance of the Strategic Opportunity Fund is \$30 million, budgeted over five years. We set a model so that we do not overcommit, and don't invest money that is not there. By the end of this fiscal year, we are projecting \$22 million in our Strategic Opportunity Fund, so we will have consumed \$8 million. She said that she and EVPP Benoit could provide an update, as it is something they watch closely.

Chair Wolfort said he would appreciate it, as he would just like to know how Ohio University applies those dollars.

EVPP Benoit gave a few examples of the projects and programs that are supported out of the Strategic Opportunity Fund, such as the GRID Lab that the Trustees had seen that morning, OHIO Match Scholarship Program, and the Ohio Innovation Fund.

Chair Wolfort noted that there was \$878,000 spent in Immersive Media, which he felt was impressive compared with the results that money produced. He said it would be nice to have a detailed breakdown of where these reserves are spent.

Trustee Scholl agreed. He said that these wonderful initiatives are impressive, and that Trustees would like to be able to show people how they are realized and broken down within the constraints of a tight budget.

FY18 Planning – Resources and Investments

EVPP Benoit presented on planning for FY18. She said that on the resources side, Deb presented the variables that are constraints for the university, including a \$5.6 million loss of SSI, flat endowment distributions, and constrained tuition growth. EVPP Benoit said that she would be presenting on the various investments that the university is committed to making, such as signature financial aid, compensation initiatives, deferred maintenance, the Innovation Strategy, OHIO for Ohio, endowed scholarships, and the Advancement strategy. She said that online learning is another investment priority, because it also serves as a revenue stream for the university. She said that the investments were important to time correctly, with careful consideration of when each could be rolled out.

VPFA Shaffer presented on trends regarding tuition and state appropriations. She said that state appropriations have remained relatively flat, while growth of tuition has risen at a higher rate. She said that, with those two variables considered in addition to student headcount, the state appropriations have actually declined. VPFA Shaffer presented a chart that shows Ohio University's ten-year tuition rate increase versus the increases of other campuses. It remains about on par with other universities in Ohio. Miami of Ohio's tuition rate increases were shown as being significantly higher than those of other universities.

Trustee Viehweger said that she had heard that Miami's significant increase was the result of increased out-of-state student enrollment, and asked for clarification on that part of the graph. VPFA Shaffer said that the graph represented only the in-state tuition increases. She said that the out-of-state fee was separated out, because Finance and Administration was trying to get an "apple-to-apples" comparison of tuition.

President McDavis added that Miami's rate increase is the result of a strategy they took many years ago, with permission from the state, to significantly increase tuition rates, so that is the reason they fall so far outside the chart from other universities in Ohio.

Trustee Scholl asked if Room and Board were included in the rate increase chart. VPFA Shaffer and EVPP Benoit said it did not. Trustee Scholl speculated that other universities might keep tuition rates flat while increasing room and board fees to make ends meet, thus making it look like they were keeping tuition low, while still charging the same amount that other universities do, overall. He said that he felt like that would not actually help improve the affordability of college, but would certainly give some universities the outward appearance that they were improving affordability.

President McDavis said that he felt the OHIO Guarantee had put Ohio University in a unique position to keep prices stable, in a way that other universities could not. He added that there were of course uncertainties about how the OHIO Guarantee would work out in the long term, but said that it was benefitting Ohio University right now. VPFA Shaffer added that both demand and retention were up since the implementation of the OHIO Guarantee. Chair Wolfort asked what some of the pitfalls might be in the future with the OHIO Guarantee. VPFA Shaffer said that, just like the stock market, there would be fluctuations. Ohio University had not anticipated the state-implemented tuition cap, but the OHIO Guarantee had allowed it to move forward while other universities suffered. She said that, in the future, if the market fluctuated significantly, it might be of detriment to the rates fixed in the OHIO Guarantee, since Ohio University would not be able to shift rates according to market fluctuation. However, she said, it forces a discipline to budget well, since the fees are set for four years. EVPP Benoit said that parent feedback has been very positive, as they also are able to better budget for the cost.

President McDavis said that it is very helpful regarding scholarship distribution, as well. Students are not left wondering if their \$15,000 scholarship will cover as much one year as it does the next.

Vice Chair King said that the Board felt very comfortable with the OHIO Guarantee based on the fact that Finance and Administration and the Provost's Office had been so transparent about both the potential benefits and potential consequences of the Guarantee program.

EVPP Benoit said that national trends show that the State of Ohio has done very well to keep tuition rates down, over the period between 2008 and 2015.

Trustee Pidwell asked EVPP Benoit how Ohio University's out-of-state enrollment had changed as a result of Ohio's tuition restraint. EVPP Benoit replied that it has allowed Ohio University to be very efficient in targeting potential out-of-state applicants from specific states where Ohio University's out-of-state tuition is competitive with their state's in-state tuition rate. Trustee Scholl added that it would be great to see that presented in real dollars, as an 83% average increase in one state's tuition might result in a dollar amount that is still lower than Ohio's rate. VPFA Shaffer said they could do that.

VPFA Shaffer presented on trends in SSI. She noted that Ohio University has done better than other institutions in Ohio regarding the amount of SSI it receives, but that even slight fluctuations can have a very real impact on costs. Provost Benoit presented a chart that showed that the state of Ohio was doing much better than the national average regarding the amount of state appropriations awarded in higher education, but commented that we are not doing as well as we might expect, especially given the number of students we have, because state appropriations are lower than they should be. VPFA Shaffer said that, all the same, Ohio University's overall financial health is putting it in a good position despite the lower SSI.

EVPP Benoit reported on trends in enrollment. She noted that while there are positive trends in regional and medical school enrollment, there is also an interesting trend in significantly increased online graduate enrollments since 2007.

VPFA Shaffer presented on Senate Bill 6 (SB6), and spoke of Ohio University's trends in SB6 ratio. She said that Ohio University has dropped in its ratio primarily due to taking on strategic debt. VPFA Shaffer said it is impressive that our financial rating hasn't dropped because of our debt. The reason for that, according to the financial ratings officials, is because Ohio University's debt is well-planned. President McDavis said that the Board, Finance and Administration, Provost's Office, and the rest of the university should all be proud of the numbers reflecting Ohio University's financial health. VPFA Shaffer said that the financial ratings officials noted in their analysis the strength of the Board at Ohio University, and were impressed with the Board's management.

EVPP Benoit reported on the FY18 resource and investment growth, showing comparative incremental revenues (currently \$2.1 million, estimated) versus the incremental costs for investments (currently \$13.3 million, estimated).

Trustee Coleman asked EVPP Benoit to talk a little about the Regionals Business Model as it relates to the OHIO for Ohio investments. She asked why OHIO for Ohio and the Regionals Business Model were separated in the slide on Resource and Investment Growth. EVPP Benoit replied that the Regionals Business Model was a piece of OHIO for Ohio, but not entirely enclosed within it. VPFA Shaffer said that one of the reasons the Regionals were pulled out was because about half of the total dollar reduction in SSI impacted the regional campuses, which were already facing challenges regarding falling enrollment. She said that there was an immediate impact that needed to be addressed to support the regional campuses while they transitioned to the new model.

Trustee Viehweger asked about where Dublin and Cleveland investments would fall in the investment framework presented in the slide. VPFA Shaffer said that programmatic investments (like the medical programs in Cleveland, or the Physician's Assistant program in Dublin, would be coming out of the individual colleges' budgets (in her example, HCOM and the College of Health Sciences and Professions (CHSP), respectively.) Any capital or infrastructure investments would come out of the university's budget, as presented in the slide.

The Trustees thanked EVPP Benoit and VPFA Shaffer for their report.

Housing Development Plan Update

Dean of Students and Associate Vice President for Student Affairs Jenny Hall-Jones presented on the Housing Development Update. She said that Housing and Residence Life was in the process of choosing a consultant to update the 2012 Housing Development Plan. She said while they had not yet chosen a consultant, she would be asking the Board for approval of \$500,000 for the potential fee schedule of the consultant firm once it is chosen. Dr. Hall-Jones said that they did not anticipate the firm to cost

\$500,000, but had increased their requested amount so that they would not have to come back to the Board to ask for more money. She added that she would be available to give more in-depth analysis and answer questions in the Resources Committee.

Eastern Campus ET Rover Pipeline Easement

Senior Associate Vice President of Technologies & Administrative Services Joe Lalley presented on the Rover Pipeline Project, and the potential ramifications of partnerships and agreements. He provided an overview of the pipeline project on the Eastern campus, and how the Eastern campus might be affected if the easement was approved. He said that the proposed easement does not preclude future development by OHIO as outlined in the Campus Master Plan. Mr. Lalley does not expect any significant impact from the pipeline construction. Mr. Lalley showed the Board where the proposed pipeline right-of-way would be. He said that no buildings would be disturbed as a result of the easement.

Trustee Goodman asked Mr. Lalley to clarify that Ohio University would not be allowed to build on the land for 20 years. Mr. Lalley affirmed that was correct, but said that Ohio University can still enjoy use of the land. Trustee Goodman noted that Ohio University has three previous pipeline deals, and asked for confirmation that the pipeline won't affect or negate any of those contracts. Mr. Lalley said it would not. Trustee Scholl asked for confirmation that Ohio University will not incur an indemnity for potential accidents. Mr. Lalley said that it would not, and that the contract and pipeline were heavily regulated and carefully negotiated.

Utilities Master Plan (UMP) Update

Mr. Lalley presented on the Utility Master Plan. He introduced Rick Borkowicz (RMF Engineering) and Steve Wood (Associate Vice President of Facilities Management and Safety (AVP)), who helped to present.

Mr. Lalley briefly recounted the evolution of the Utility Master Planning, and provided a timeline of the Master Plan's history. Mr. Lalley stated that he would define the Need of the UMP. He said that these had never been a comprehensive utility master plan previously, and indicated that the organization of the plan was very complicated. Mr. Lalley said there were coordinated planning efforts that involved identifying project strategies, deferred maintenance projects, etc.

AVP Wood presented the scope of the work, which included mapping existing utilities, and identifying existing condition of utilities. During the mapping project, new discoveries were made: Ohio University's energy utilities changed, and previously unknown critical projects were identified.

Mr. Borkowicz presented on UMP Chilled Water. He said that Ohio University lacks enough chilled water to accommodate future growth. He proposed that a new chilled water plant was needed, as Ohio University does not meet current needs capacity. He added that capacity is an issue approximately 30-40 days a year.

Mr. Borkowicz reported that the majority of electricity for campus is received from AEP, and that steam is used to heat. He said that Ohio University has adequate capacity for the next ten years, but a new energy plant will be needed. He stated that the Lausche Heating Plant generates hot water for entire campus, which is an energy-inefficient process. He recommended that there be a shift to building-based water heating. Regarding sustainability planning, Mr. Borkowicz noted that despite the unavailability of wind and solar, there had been a very impressive carbon load reduction.

Mr. Borkowicz said that within the CIP and Deferred Maintenance Prioritization, there is currently a \$175 million funding gap between needs and available funds. This will lead to tough choices to reduce backload. Chair Wolford said there was a lot to digest from the presentation. Trustee Scholl noted that he felt the presentation was excellent.

Trustee Cooper asked if the Ridges was included with campus infrastructure, or if it was a stand-alone system. AVP Wood said it was a stand-alone system, and would remain so. He clarified that the electric infrastructure was linked in to Ohio University's electric, but that the Ridges had their own on-site heating, cooling, and water distribution network.

Trustee Cooper asked for clarification regarding the ground-based heating that presenters had mentioned earlier. Mr. Lalley said that in the winter, Ohio University extracts heat from the ground, and in the summer, puts heat back into the ground through its network. He reported that this system was no longer adequate to meet the university's growing heating and cooling needs, and said that other options were being evaluated to reduce our carbon footprint while also not creating redundant systems to manage heating and cooling needs separately.

Trustee Scholl said that Trustee Cooper brought up a good point, and asked if the Ridges had also been evaluated as part of the UMP strategy, or if the utilities there would be worked into the public/private collaborative that was being evaluated for the Ridges. Mr. Lalley said that the Ridges had been evaluated, but was part of a separate planning strategy, the Ridges Master Plan (RMP), and asked VPFA Shaffer to provide more information in that regard. VPFA Shaffer responded that they would go more into the details of the RMP at Friday's meeting, but said that the associated Ridges utilities function and improvement costs were being worked into the development of the Ridges, and that the university had made it clear to developers that they would need to take that into consideration.

Trustee Goodman asked for clarification regarding cost. He said that he saw \$178 million as the number presented for "must-do" projects in today's presentation, but had notes that referenced \$228.6 million in "must-dos" from a previous presentation. He asked why there was a difference in the two numbers, and which infrastructure needs had to be met right now, versus which were needs that were projected for the future.

VPFA Shaffer responded that in determining the utilities infrastructure needs, they had identified those needs that were critical for the present, and which would become part of

the deferred maintenance plans as part of investment for the future. Those identified needs were then input into a database, and further evaluated based on the need for improvement (safety issues, end of life cycle, impact, etc.) The resulting highest priorities that emerged from that evaluation were separated into “must-dos” and which would be investments for the future. She said that the \$228 million referred to the deferred maintenance backlog, not specifically to the utilities. Of that total amount, Finance and Administration included \$126 million, plus the \$71 million referenced as prioritized funded projects. She said that they didn’t address \$55 million of those costs because they didn’t have adequate funding, and because, priorities-wise, they were not things that needed to be done right now.

VPFA Shaffer said that the slide (slide 66 of the presentation) referencing the various costs was included because when she comes back to the Board, those unfunded projects will become part of the “tough decisions that will have to be made.” She said that until now, Ohio University had never had a blueprint of its infrastructure needs, and gave kudos to the team that not only identified the issues, but provided a strategy for how to address those utilities and capacity needs in the next two decades, while also balancing the other programmatic needs of the university.

VPFA Shaffer stated that as far as the current Capital Investment Plan (CIP 2017-2022) went, the \$15 million number was the one that showed what repairs that were critical right now to keep Ohio University’s energy infrastructure operational, or are the result of the increased capacity needs of bringing new infrastructure online. She said they were looking for funding strategy solutions, and had identified some, but not all, of the solutions. VPFA Shaffer said that they were in talks with auxiliaries to find out the appropriate level of cost-sharing for existing utilities, while also taking into consideration the new projects that were adding to the cost, and where those projects might be able to absorb cost, and which appropriate colleges could absorb cost. Beyond that, she said, the university would have to identify where they were willing to make trade-offs.

Trustee Scholl asked if gifts to off-set building costs were being considered. EVPP Benoit said that they were, but that it can be very difficult to secure that kind of a gift for cost-offset.

Vice Chair King offered congratulations to the team for the scope of their work, and for delivering the in-depth reports that would help the Board move forward in planning.

Trustee Smullen asked if the utilities planning that was occurring in the presented plan would eventually lead to efficiencies that will offset future costs. Mr. Lalley said that there were, but that because the university was not metered, Utilities knows at a macro level what the energy output is overall, but not what the energy needs of individual buildings are. He said that the chiller compressors that had been installed in Spring 2016 had resulted in decreased energy usage, but that they couldn’t pinpoint exactly where that energy-reduction had occurred. He said that he was in the process of metering buildings to be able to address efficiencies and inefficiencies specifically. He added that as the university abandons its domestic water heating, they know that the costs will go down.

Trustee Smullen added that, regarding repairs, would there be energy and improvement efficiencies built in there. Mr. Lalley affirmed that there would be. Chair Wolfort added that safety and security would always be the number one priority, and Mr. Lalley agreed. He added that Chair Wolfort and Trustee Cooper had both personally inspected the steam tunnels, and could verify that they were in much better shape than before the project began.

Chair Wolfort said that the Board understood the increased costs, and difficult decisions that would need to be made in the future regarding utilities improvement, and thanked the presenters for their work.

Prior to adjourning for lunch, the Board did not have time to hear informational items update regarding the Advancement Strategy Update, the OHIO for Ohio Update, and fact sheets for January 2017.

The Joint Meeting of the Board of Trustees adjourned for lunch at 12:10pm.



**Ohio University Board of Trustees
University Academics Committee
January 19, 2017 pm, Thursday
Margaret M. Walter Hall, Room 125/127**

Present: Committee Chair Victor Goodman; Trustees Janelle Coleman, Janetta King, Kevin B. Lake, David A. Wolfort; Student Trustee Mauro, National Trustee David Pidwell, Alumni Representative Ron Teplitzky, Faculty Representative Thomas

Committee Chair Goodman called the meeting to order at 1:49 p.m.

College of Arts & Sciences Dashboard

Executive Vice President and Provost Pam Benoit introduced Robert Frank, Dean of the College of Arts and Sciences, to update the committee on the college's Academic Quality Dashboard. Dean Frank noted that over the five years summarized by the dashboard, the measures of student academic quality and success, as well as demographics, have been stable. The number of tenure-track faculty has increased modestly, and measures of scholarly activity (grants and publications) remained strong. Recent efforts to increase faculty salaries have been effective.

Committee Chair Goodman asked Dean Frank to elaborate on graduation numbers. Dean Frank noted that they are typical and difficult to move. He noted that they have made progress on time to degree.

Trustee Wolfort asked about retention rates and whether/how they're slightly below the university average. Dean Frank said they were comparable, though he would like for them to be higher. He said many students start in an academically challenging major (most notably biology), but that many do not succeed on that path and switch to another major.

Dean Frank showed data on students changing majors, which is considerable, normal and, he noted, healthy given that a majority of students are young and still discovering their interests and skills.

Alumni Representative Teplitzky asked whether attrition in, e.g., chemistry and biology could be reduced with additional effort or whether it was inevitable. Dean Frank said it was likely not to move much. Student Trustee Mauro added that she believed this effect is considerable. Trustee Wolfort asked whether the sizeable difference indicated that some type of competency testing would be helpful, so that students did not struggle for a while and then leave. Dean Frank said efforts were underway, including advising and

placement tests. However, a certain amount of transition will always be normal. Trustee Lake added that this issue is not unique to Ohio University. He later expressed that students should not be discouraged from pursuing their goals, and that supporting them is important.

Committee Chair Goodman asked for clarification that the reference to faculty salaries included only Arts & Sciences. Dean Frank confirmed that this was the case.

Dean Frank highlighted ways in which the college is well aligned with the university's priorities, citing the following examples:

- Faculty are frequent recipients of top university awards for their teaching and research, and many have international reputations for their scholarly work.
- Faculty actively engage in innovative academic programs including those associated with the curricular themes, on-line learning and experiential learning. Dean Frank also noted that undergraduate involvement in authentic research strongly enhances the curricular experience. The college is also experimenting with innovative course formats that encompass larger lecture series.
- Exemplary efforts in student services include pre-professional advising for students interested in medicine or law, co-curricular activities such as internships and service learning, and the new STEMStart program. The college is hopeful that STEMStart will have a positive, measurable impact on academic performance in freshman science courses.

Dean Frank also noted several ways in which the college is active in university-wide initiatives:

- Faculty contributed substantially to several successful Innovation Strategy proposals including the Academic Innovation Accelerator.
- Three college buildings (Ellis, Morton, Clippinger) are important components of the Capital improvement Plan.
- The college has been active in efforts to diversify the faculty and student populations. They are engaging in 13 new programs to reach out to new sub-populations. For both assistant and associate professors, there are structures in place to help them move forward in the tenure/promotion process. Last year, all search committees went through training on best practices in recruiting more-diverse applicant pools.
- The college has partnered on multiple projects with other academic units, Student Affairs, regional campuses, and administrative units.
- The college has taken a leading role in building stronger relationships with a number of local organizations such as Rural Action and the Wayne National Forest, and international partners such as the University of Leipzig.

National Trustee Pidwell asked if there was interest in incorporating co-teachers from industry (beyond just guest lecturing). Dean Frank confirmed that there was such interest and opportunities are being explored.

Dean Frank noted improving results on alumni satisfaction surveys related to academic advising and career-planning support, areas which have been of concern in previous surveys and still have room for improvement. He cited efforts underway to address these areas, including Career Week, emphasis on internships, a Careers in the Liberal Arts course, alumni outreach, and creation of a joint position with the Center for Leadership & Career Development.

Dean Frank also presented national data showing that humanities and social-sciences majors eventually close the wage gap with professional majors. He stated that the humanities and liberal arts equip students with broad skills, as opposed to narrow technical majors that equip graduates with entry-level skills. However, entry-level skills are an area in which the liberal arts can boost graduates' initial job-seeking. A potential partnership with Revature is intended to enable Arts & Sciences students to go through a coding skills "boot camp" and get a guaranteed job as a computer coder upon graduation; this approach is one way to help provide students with the best of both worlds. Chair Goodman observed that it is important to convey the message of the benefits of the liberal-arts degree in order to go beyond the often-limited focus on job training.

Intercollegiate Athletics Update & Dashboard

Jim Schaus, Director of Athletics (DA), and Randee Duffy, Senior Associate Athletic Director (SAAD), presented an update and dashboard overview of the academic progress of students participating in intercollegiate athletics. Highlights included the following:

- Student-athletes collectively posted the highest GPA in the athletic department's history. Last year's retention rate was 96.5%.
- OHIO's annual Federal Graduation Rate (FGR) and Graduation Success Rate (GSR) both improved (by 2 and 3 percentage points, respectively).
- Estimated 2015-16 data indicate 11 of OHIO's 16 teams improved their multiyear Academic Progress Rate (APR) or remained the same. Fifteen teams will post above a 970 multiyear score, with 13 posting above 980. All teams exceeded the 930 minimum score.

Trustee Wolfort asked whether loss of eligibility is captured in the APR. SAAD Duffy responded that one of each student's possible two points per term is academic eligibility, so loss of eligibility will be reflected in the APR.

- Ohio student-athletes are currently pursuing degrees in 93 different majors, as well as 19 minors and 23 certificates.
- SAAD Duffy provided an overview of academic support services provided to student-athletes through the Intercollegiate Athletic's (ICA's) Office of NCAA

Eligibility and Student-Athlete Success. At-risk students receive academic advising, weekly academic progress meetings, communication with faculty about academic progress, and monitoring to help them maintain their eligibility. Student Trustee Mauro asked about whether services such as meetings and tutoring appointments are set or whether they are just available. SAAD Duffy confirmed that they are set and students' attendance is monitored.

- The Intercollegiate Athletics Committee's 4th annual Chat with the 'Cats event last spring had its highest participation since the event's inception. The event gives OHIO faculty the opportunity to meet and chat with the coaches and administration.
- Last year OHIO's Student-Athlete Advisory Committee (SAAC) and the Athens Community Center After School program collaborated on eight events, with student-athletes leading activities for area kids. September's event with the Men's and Women's Basketball teams received particularly high praise from Community Center staff.
- The Mid-American Conference (MAC) has implemented four new pilot policies to aid in balancing the demands of academic and athletic responsibilities. (They are not new to OHIO however; our coaches have already been using them as a best-practices model for current student-athletes.)
 - Two weeks off all athletic activity after championships
 - 1 week off at start of semester for student-athletes in their off seasons
 - No practice or required team activity for at least 8 hours after returning to campus from an away competition
 - At least 24 hours' notice of changes to practice schedule

Student Trustee Mauro asked whether the first two policies would include things like weight lifting and conditioning. SAAD Duffy affirmed that coaches may not require it either explicitly or implicitly. But if students want to work out, they may do so away from team facilities and staff.

Committee Chair Goodman expressed that these provisions are good, but many programs are adept at following the letter but not the spirit of them. He noted that ESPN has a strong influence on creating such incentives. DA Schaus and SAAD Duffy responded that ICA takes these guidelines very seriously and listens to what students need. SAAD Duffy added that coaches are explicitly forbidden to pressure students not to pursue a particular major just because it may limit time devoted to athletics (with, e.g., summer internships).

Committee Chair Goodman asked about meal plans for the student athletes. DA Schaus outlined the ICA's practices to ensure that they are getting the nutrition they need, including meal plans and healthy snacks.

Faculty Representative Thomas observed that he was impressed with the quality of OHIO's student-athletes. He also suggested that Chat with the 'Cats be done twice per year instead of once. He then asked how NCAA guidelines impact ICA. DA Schaus noted that while there are many regulations to follow, in his opinion the relationship has never been in a more positive and supportive place.

Enrollment Update

Craig Cornell, Senior Vice Provost for Strategic Enrollment Management (SVPSEM), provided preliminary up-to-date information following the Spring Semester start date of January 9. The following highlights were noted:

- Our retention rate for first-year (freshman) students entering in fall 2015 was 81.5%, which is 2.4% higher than the previous year. The increase returns our first-year retention rate to levels similar to 2008-09 and 2009- 2010 (81.5 and 81.4%, respectively). This year's preliminary mid-year retention rates appear to be holding as well.
- Enrollments are strong in all campuses and all modalities. At the current early pace, we would meet or slightly exceed our all-time record for spring enrollments. E-learning is currently down slightly, but given the nature of online programs that number does not follow a typical annual cycle.

New Ohio high school graduation projections show a significant multi-year decline. OHIO's enrollment strategy anticipated and accommodated that trend, so we are doing considerably better than would have been projected. Out-of-state enrollments, retention rates and outreach efforts are contributing to this success.

Trustee Wolfort asked what tools our competitors are using that we are not. SVPSEM Cornell noted the importance of multi-modal programs and innovative programs. We are also looking at increasing our marketing budget and developing our next campaign in concert with the university's branding campaign. Trustee Wolfort noted that other institutions observe and can copy what OHIO is doing. SVPSEM Cornell acknowledged that this is in fact happening.

SVPSEM Cornell highlighted OHIO's new "Official Bobcat" social-media initiative and distributed facsimiles of the cards that students receive with their acceptance letters. The students are encouraged to share photos of themselves with their Official Bobcat cards.

SVPSEM Cornell noted that they are working with all colleges to increase yield numbers. They are moving admissions timelines up in order to facilitate this process.

Applications for next year are up. The Common Application is likely contributing to the increase, by making it easier for students to apply. Because this is our first

year with the Common Application, however, we do not yet know how yields will be affected. SVPSEM Cornell emphasized that our goal is to ensure that no student will lose a “seat” who is otherwise eligible and likely to succeed at OHIO.

Alumni Representative Teplitzky asked about the effect of the Common Application on our admission fees. Trustee Wolfort asked whether there was any difference in applications with Appalachian students. Candace Boeninger, Associate Vice Provost for Strategic Enrollment Management and Director of Undergraduate Admission, noted that 7 of the 14 public institutions in Ohio are now on the Common Application, so it is now commonplace for guidance counselors everywhere to turn to the Common Application. Consequently, we are seeing good response in Appalachian and urban school districts. But we are also still investing in “boots on the ground” strategies in our outreach. She also stated that rather than the limiting “early decision” process such as Miami University uses, OHIO offers an “early action” option for students; applications are reviewed quickly so that responses can be made at the earliest date, which is nationally set at May 1.

Academic Quality Points of Pride: Graduate Writing & Research Center

Joseph Shields, Vice President for Research and Creative Activity, introduced Dr. Talinn Phillips to update the committee on the Graduate Writing & Research Center. Dr. Phillips was one of the founders of the GWRC, which was formed in 2012 with a grant from the Konneker Fund and was initially a collaborative project between the Student Writing Center and University Libraries. In 2014 the GWRC joined the Graduate College. Last year the GWRC provided over 1200 sessions to more than 250 graduate students and received excellent student evaluations.

Dr. Phillips noted that the GWRC offers graduate students one-on-one writing tutoring by a diverse group of tutors recruited from all across campus; writing workshops; writing groups; and thesis/dissertation tutoring. Tutors also provide research support, from methodology development to statistical analysis; to our knowledge, the GWRC is the only writing center in the world that is integrating research support into its services for graduate students. They are also working to expand support services to include career preparation as well as presentation development. All GWRC services are free to students.

Dr. Phillips introduced David Johnson, a doctoral student in the Department of English and Assistant Director of the GWRC, to discuss the tutor experience; and Jenna Alvarez, a doctoral student in the Patton College of Education, who provided the perspective of receiving ongoing tutoring support.

Committee Chair Goodman expressed admiration that much of the writing and research assistance is being provided by peer graduate students, and even in areas outside their own disciplines. Dr. Phillips agreed. She noted that there is a difference between helping undergraduate and graduate students; with the former, a tutor is likely to be able to guess generally how to help the student, but in the latter case, every project outside a tutor’s discipline is a new experience.

National Trustee Pidwell noted that he was impressed with the service and considered it practically a necessity rather than a luxury. Dr. Phillips responded that writing demands are increasing and increasingly diverse. Even good students coming in need to learn new forms of writing, and assistance needs to be embraced as vital not remedial.

Alumni Representative Teplitzky asked whether texting and other forms of social media were affecting students' ability to write. Dr. Phillips declined to identify a causal connection but suggested that while this is itself a new form of communication with its own forms, anyone can benefit from learning to consider factors such as audience and purpose.

Trustee Wolfort expressed, and Committee Chair Goodman concurred, that the committee was very impressed with this program.

HCOM Core Curriculum

Ken Johnson, dean of OU-HCOM, introduced OU-HCOM staff to update the committee on the OU-HCOM curricular revision. Jody Gerome Zuchowski, Assistant Dean, noted that the revisions were recently approved by the University Curriculum Council (UCC) and the Commission on Osteopathic College Accreditation (COCA). She added that the new curriculum will operate on the same academic calendar as the rest of Ohio University.

Peter Coschigano, Associate Professor of Biomedical Sciences, provided a brief update of the changes. The new curriculum will further embed osteopathic principles, while incorporating contemporary and critical elements such as updated content, inter-professionalism and professionalism, competency-based education, asynchronous learning, patient-centered healthcare delivery methods, and the change from fee- to value-based care.

Nicole Wadsworth, Associate Dean for Academic Affairs, stated that OU-HCOM has been approved for the Transformative Care Curriculum, an innovative demonstration project developed in partnership with the Cleveland Clinic. This new pathway, to be implemented at our Cleveland campus, integrates medical school and residency in a continuous longitudinal program, decreases the medical school period of time (and tuition) from 4 to 3 years, is seamlessly integrated into a co-designed population-based integrated care model, and builds community health partnerships. The program is the only one of its kind in the nation, and only 32 medical schools in the country in the AMA's Accelerating Change in Medical Education initiative, which is designed to create the medical school of the future.

Trustee Wolfort asked whether we were subtracting time from instruction. Associate Dean Wadsworth explained that the fourth year is typically given to exploring a variety of residencies; in this program, since the students are committing to a primary-care track, they do not need this step. Committee Chair Goodman asked how the new program requirements compare to medical school instruction elsewhere. Associate Dean Wadsworth clarified that only eight Cleveland students are participating in the pilot; the

rest will largely follow the regular curriculum. Also, she added that the new curriculum rearranges instructional components and does diminish the total amount of time, but it still meets accreditation requirements for instruction. Dean Johnson added that the instructional time has been 30% longer than accreditation standards require, and even with the changes it is still 20% longer. Students who successfully complete the program have been guaranteed employment as a primary care physician with Cleveland Clinic.

Alumni Representative Thomas asked when the program will be reviewed to see how it is working. Dean Johnson replied that there are reviews built into the accreditation cycle at one and three years.

Consent Agenda

EVPP Benoit noted the following items on the consent agenda. Committee Chair Goodman mentioned that the School of Music program review seemed to indicate that issues noted by the dean had not been addressed: HVAC and the need for a piano tech. Dean Elizabeth Sayrs noted that the HVAC issue is scheduled to be fixed this summer; it was delayed due to concern that the originally planned system would not be adequate. With regard to the second issue, COFA is now advertising for a piano tech.

Chairman Goodman recommended the committee move the following Consent Agenda items forward to the full Board:

- New Program: HTC Bachelor of Social Work
- Program Suspension: CAS Mathematics-Meteorology
- Name Change: CHSP Master of Science in Nursing Acute Care Nurse Practitioner
- Name Change: COFA Master of Music – Music Performance/Conducting
- Name Change: PCOE Center for Professional Development School Partnerships
- Program Reviews

Benoit requested that, due to time constraints, the Academic Points of Pride presentation on the Library, originally on the agenda for this meeting, be moved to the agenda of the next meeting.

Upon a motion by Trustee Coleman, seconded by Trustee Wolfort, Committee Chair Goodman adjourned the meeting at 4:02 pm.



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**Ohio University Board of Trustees
Resources Committee Meeting
January 19, 2017, 1:45 pm
Walter Hall**

Committee Chair David Scholl called the meeting to order at 1:45 pm. Other board members present included Trustee Cary Cooper, Trustee Janetta King Trustee Diane Smullen, Trustee Peggy Viehweger, Student Trustee Patrick Roden, National Trustee Laura Brege, Faculty Representative Susan Williams, and President Roderick J. McDavis.

Trustee Scholl opened the meeting noting that the first three agenda items are resolutions pertaining to discussions from the morning's Joint Academics and Resources Committee meeting.

- **Resolution, FY18 Athens Undergraduate Fees Approval**

No additional discussion.

Trustee Viehweger made a motion to recommend approval of the FY18 Athens Undergraduate Fees resolution to the full board; Trustee King provided a second; the motion was unanimously approved.

- **Consent, Housing Development Plan Consultant**

No additional discussion.

The Committee recommended that the Consent resolution for the Housing Development Plan be retained on the Consent Agenda for the January 20, 2017 Board of Trustee meeting.

- **Resolution, Eastern Campus ER Rover Pipeline Easement**

Trustee Viehweger inquired about an annual fee option rather than the \$334K one-time payment for this long-term easement. University management had reviewed this option and determined that the upfront, one-time payment was the most prudent.

Trustee Cooper made a motion to recommend approval of the Eastern Campus ET Rover Pipeline Easement resolution to the full board; Trustee Smullen provided a second; the motion was unanimously approved.

- **Treasury Update**

VPFA Shaffer reminded the Trustees that at their August 2016 meeting the Board authorized the issue of \$125M in new-money tax exempt bonds as well as the refunding of several past bond series. The process has been ongoing, the rating agency meetings occurred last week, we have received notice that S&P will be affirming their A+ rating with stable outlook and the Moody's rating is expected before the end of January. The rating agencies as well as the Ohio Department of Higher Education Chancellor's office have been very complementary of the Treasury function and the debt structure oversight the University has put in place. Mr. Rob Kanzer and Mr. James Still from Prager & Co., LLC, were introduced to present on the proposed structure for the \$170M bond issue planned for the end of February or early March 2017.

Mr. Kanzer reported that Prager has been working with the University's Treasury team over the past two years with development and implementation of debt strategy and the Internal Bank. The anticipated structure of the 2017 issue includes:

- 1) the University will issue fixed rate debt for the Series 2017 transaction,
- 2) the University will pursue a matched maturity refunding with the same maturity structure as the refunded bonds and a long-dated bullet structure for the new money debt, and
- 3) couponing structures will be dependent on market at the time of pricing.

Regarding the refunded issues, the cash flow savings on the \$40M of existing debt is calculated to be \$6.5M or approximately \$320K annually with the matched-maturity refunding maintaining the same maturity schedule as the original issues.

The new money bullet structure includes annual interest payments with sinking fund principal maturities spread out over 4 years – 2045-2048. The evolution of the University's sophisticated Treasury function with the hiring of a Treasury Director in 2014, the existence of board approved guiding principles, and the Internal Bank model provide the infrastructure and assurance that the University is well equipped to manage the bullet structure. Management/governance structure is established in the Debt Management Guiding Principles – a revised version was distributed prior to this session edited based on input from several trustees. The revision calls for the restructuring of the Century Bond Advisory Committee (CBAC) to a more comprehensive Treasury and Debt Advisory Committee. Both Trustees Scholl and Viehweger serve on the current CBAC and praised management's meeting preparation and the committee's ability to focus on and discuss the complexities in those meetings. Trustee Scholl suggested it may be valuable for the Prager representatives to attend those conference call meetings with the expanded scope. Committee members include the Resource committee representation, chair of the Foundation's Investment Sub-Committee, Assistant Professor David Stowe from the College of Business along with Treasury and Finance staff members. The Committee discussed positioning a member from the Board to serve a longer term on the oversight committee to achieve continuity – this may be a topic for the Governance Committee.

The August 2016 Board action provides management with the necessary authorization for the bond issuance. Given favorable market conditions at the time of issue, a bullet structure is recommended as it allows OHIO to better leverage bond proceeds with the capabilities of its Internal Bank. Our Treasury team modeling demonstrates the bank outflows and inflows to be sufficient to manage the 2045-2048 bullet principal payments.

VPFA Shaffer updated the Trustees on the Century Bond 2-Year Review recently conducted during the January 12, 2017 CBAC conference call meeting. VPFA Shaffer reviewed the CBAC meeting materials with the Resources Committee, highlighting the Century Bond Dashboards which are updated for each meeting. Overall, all components of the guiding principles are being met, the principles have served the program well, and the amount and balance of oversight is working well for financial management purposes. Market timing and performance have kept returns lower than modeled but higher than benchmarks. Due to the performance being below the modeled returns, both the CBAC and the University Board approved a delayed payback model until the Century Bond model is in equilibrium. This payback obligation is clearly shown in the Century Bond Model materials. Another Century Bond item worthy of mention to-date was the decision/approval in June 2016 of the reallocation of \$11M from the Lausche \$90M tranche to fund Clippinger deferred maintenance.

- **Consent, Investment Policy Approvals**

Foundation Chief Financial and Investment Officer, Candice Casto discussed the changes to the General Endowment Investment Policy and the Century Bonds and Deferred Maintenance Program Investment Policy. The policy changes proposed pertain to moving to new performance benchmarks for evaluating investment performance for the aggregate portfolio, and adding a responsibility for the Investment Sub-committee to conduct a formal performance evaluation of the Managing Fiduciary once every three years. The Foundation board approved the changes at their November, 2016 meeting.

The Committee recommended that the Consent resolution for the Investment Policy Approvals be retained on the Consent Agenda for the January 20, 2017 Board of Trustee meeting.

- **Consent, University Quasi-Endowments**

CFIO Casto discussed establishing two University quasi-endowments requested by the Heritage College of Osteopathic Medicine to honor the match commitments included within the Vision 2020 Funding Agreement executed in June 2011 - the Heritage College Scholarship Match Program in the amount of \$1M and the OHF Primary Care Endowed Scholarship in the amount of \$2.5M.

The Committee recommended that the Consent resolution for the Establishment of University Endowments be retained on the Consent Agenda for the January 20, 2017 Board of Trustee meeting.

- **Investment Sub-Committee (ISC) Report – Managing Fiduciary Review**

The Hirtle, Callaghan & Co. (HC) advisor evaluation performed last fall was discussed. HC had been lagging benchmark and the executive leadership of HC had recently transitioned. The results of a survey of Foundation trustees involved with its Investment Sub-Committee and several members of the university finance team resulted in HC receiving a passing grade on the important services they provide. Trustee Scholl participated in the review process as the Resources Committee Chair for the University board – the relationship with and involvement by the OHIO board is an important component of the oversight. HC has held true to their value-based investing strategy as approved by the ISC, and has not altered to chase short-term returns resulting in the past performance lag. The ISC recommended a follow-up review of HC be conducted in Fall 2017, following this period of HC team transition and the ISC transition of new members. Several Foundation trustees, VPFA Shaffer and CFIO Casto have planned a site visit to the HC Philadelphia offices in March.

- **Consent, Facility Projects – Construction**

Senior Associate Vice President Joe Lalley provided an update on the Constellation NewEnergy contract performance issue discussed at the October 2016 meeting. The project is still not complete making it nearly 2 years overdue. The contractor assigned a new project manager in November. They have been providing daily updates and expect their punch list to be completed by the end of January. Measurement and verification reporting from Constellation will follow to prove performance with oversight by Internal Audit.

Moving to the Facility Projects - Construction request for approval, SAVP Lalley discussed the \$2.5M budget amendment for the Permanent Campus Boiler Project resulting in a revised project budget of \$17.5M. The project has been ongoing since March 2015. During the design phase it was discovered that the water treatment system for the boiler feed required replacement and that modifications were needed to Boilers #1 and #4. Incorporating the additional work into the Boiler Project was determined the most cost effective approach.

Director of University Planning and Space Management Shawna Bolin shared plans for the Central Classroom 3rd floor C-Suite renovation, a project being driven by students requesting a dedicated, comprehensive space for their own innovation and collaboration. She believes this to be a high-impact, innovative and entrepreneurial project with the opportunity to grow if successful. \$600K of the \$1M project budget has been identified, with fundraising underway for the \$400K balance. This project will be discussed with the board more fully as part of the main meeting discussion topic.

Associate Vice President for Architecture, Design and Construction Greg Robertson discussed the scope and funding of seven new construction projects including transformer replacement for the Front Four South Green Residence Halls, HVAC Improvements Phase II on the Southern Campus, Zanesville Campus Herrold Hall Phase I replacement

of mechanicals and upgrade of academic spaces, Peden Stadium masonry stabilization and repair and score board replacement, and classroom improvements for both Porter and Walter Halls. The projects on the Southern and Zanesville campuses will result in energy savings and cost avoidance. Methods and metrics to quantify savings and cost avoidance derived from our CIP/Utility strategies are being developed and will be reported as part of our efforts under the Affordability and Efficiency initiatives.

The Committee recommended that the Consent resolution for Facility Projects – Construction be retained on the Consent Agenda for the January 20, 2017 Board of Trustee meeting.

● **Consent, Real Estate Easement – Athens**

SAVP Lalley discussed the Real Estate Easement resolution which provides for granting easements to AEP for the operation and maintenance of electric lines and related equipment under University property near Dairy Lane, East Union Street, and Hockhocking Adena Bikeway. The resolution also seeks approval to vacate an easement near South Congress Street that was granted to the University in 1915 but is not utilized.

The Committee recommended that the Consent resolution for Real Estate Easements - Athens be retained on the Consent Agenda for the January 20, 2017 Board of Trustee meeting.

● **Information Items: No Discussion**

Informational Updates provided in the materials were briefly reviewed as follows:

- Financial Update
 - Trustees commended the Financial Update narrative report and how it has evolved. VPFA Shaffer noted that this meeting's report was enhanced to add a chart of material items effecting performance and forecasted net results, with visuals to reflect directional impact on net results.
- Facility Project Status Report
 - Trustee Scholl also remarked that the Facilities Project Status Report, which he referred to it as the Board's '360° report', provides valuable summary-level facility project data and milestones for the Trustees.
- Park Place and Small House Planning Updates
 - Ms. Bolin noted that an Open House is planned for the end of February to discuss the Park Place planning; a Board update will occur in March
 - A robust Small House work session was held last week; the work group is gaining understanding of deferred maintenance needs of the houses and their potential uses; a Board update is planned for March
 - Trustees commented that the October 2016 tour of the small houses was informative and beneficial for their understanding of the issues

At 3:35 pm meeting was adjourned.



**Ohio University Board of Trustees
Audit Committee
Friday, January 20, 2017
Walter Hall**

Present: Audit Committee Chair Janelle Coleman, Trustees Dave Scholl Peggy Viehweger and David Wolfort, National Trustee Laura Brege, Alumni Representative Ronald Teplitzky, Student Trustee Patrick Roden and President Roderick McDavis.

Audit Committee Chair Coleman called the meeting to order at 4:14 PM.

FY17 Audit Plan Status

Jeff Davis, Chief Audit Executive discussed the FY17 audit plan. The NCAA Agreed Upon Procedures and the audit of Campus Recreation were recently completed. The audits of Transportation and Parking Services and IT General Controls are in progress and nearing completion. The audits of the College of Business and the Heritage College of Osteopathic Medicine will be underway beginning in February 2017.

Construction Auditing Update

Mr. Davis provided a summary of recent construction auditing. Construction auditing projects currently in progress include McCracken Hall, Jefferson Hall, Back South Demolition and Clippinger Hall. Phase 1 Housing was recently completed. Mr. Davis also discussed locally administered capital projects and Ohio Revised Code Section 3345.01. Mr. Davis also reviewed the budget for construction projects. Trustee Teplitzky asked about the cost savings from the general conditions analysis performed by Baker Tilly on the Jefferson Hall project. Trustee Wolfort asked if a scorecard could be developed related to construction auditing to measure the savings on the audit projects. Senior Associate Vice President Joe Lalley and Mr. Davis stated they would work to develop a score card. Chair Coleman asked how construction projects were selected for audit. Mr. Davis described the process.

NCAA Agreed Upon Procedures

Mr. Davis discussed the NCAA Agreed Upon Procedures (AUP) review Internal Audit completed as part of Plante Moran's (University's external auditor) work. Internal Audit (IA) contributed approximately 300 hours and the final report was shared with the Audit Committee.

Staffing Update

Mr. Davis updated the committee on the office's current staffing. Ashlee Bevan, Senior Auditor, joined the office December 1st. Ashlee was previously with the University's Budget Office and prior to that worked for the Ohio Auditor of State for approximately 10 years. The office has six full time employees and three student interns.

External Auditor Evaluation

Mr. Davis presented the external auditor evaluation process and evaluation criteria. The evaluation is required by the Audit Committee Charter. Mr. Davis discussed the criteria and Plante Moran's performance. Management had positive comments regarding Plante Moran's performance. Mr. Davis also discussed the possibility of extending Plante Moran's contract for an additional two years. Trustee Wolfort stated he has been pleased with Plante Moran's performance. Deb Shaffer, VP for Finance & Administration, commented that due to the major chart of accounts redesign that will be implemented in FY18, having Plante Moran as the auditor, should result in a smoother transition. Plante Moran is aware of the details of the implementation and would be in a better position to audit the implementation of the new chart of accounts. The committee agreed that going forward with an extension on Plante Moran's contract was appropriate.

IA Outstanding Recommendations

Mr. Davis summarized IA outstanding (unresolved) recommendations. IA provides a report of all recommendations and their status to the committee prior to each meeting. The intended purpose is to keep the Audit Committee informed of the status of recommendations and improve communications and coordination between IA and management regarding the status of outstanding recommendations. Trustee Scholl commented on the implementation date of one of the recommendations. Trustee Scholl asked about the Campus Recreation audit and was concerned about cash handling in that department. Mr. Davis commented on the results of the audit. Trustee Scholl also commented on the list of unresolved recommendations and the role of the committee as it relates to recommendations where corrective action is not timely implemented.

There was no unfinished business.

Audit Committee Chair Coleman adjourned the meeting at 4:44 PM.



**Ohio University Board of Trustees
Governance Committee
Thursday, January 19, 2017
Walter Hall**

Present were Chair Cooper, Trustees King, Goodman, Lake, Smullen and Pidwell, Student Trustee Mauro, Secretary to the Board David Moore and General Counsel John Biancamano.

The meeting was called to order at 3:00 PM.

1. Affiliated Entities Policy Annual Report

Associate General Counsel Grant Garber reviewed the requirements of the Affiliated Entities Policy and discussed the Annual Report that he and Assistant Vice President for Finance Julie Allison had compiled, with assistance from the various affiliated entities. Trustee Pidwell suggested that in the future, the report for each entity should include a summary of any legal, administrative or financial issues that require attention. The next Affiliated Entities Report will be presented to the Committee in January, 2018.

2. Board Bylaws

The Committee reviewed proposed changes to the Board Bylaws. Trustee Lake made a motion to send the amendments to the full Board for approval in March. Trustee Smullen seconded and the motion passed.

The Committee adjourned at 4:45 PM.



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**Ohio University Board of Trustees
Executive Committee
January 19, 2017, 4:45 pm, Thursday
Walter Hall**

Present: Chair David A. Wolfort; Vice Chair Janetta King; Trustees Cary Cooper, Dave Scholl, Diane Smullen, Peggy Viehweger, Victor Goodman, Kevin B. Lake; Janelle Coleman, Student Trustee Mauro; National Trustees David Pidwell and Laura Brege; Alumni Representative Ron Teplinsky, and Secretary David Richard Moore.

Chair Wolfort called the meeting to order at 4:49pm.

The Committee received a draft of bylaw changes from the Foundation. No discussion or action was required.

Chair Wolfort suggested that the committee move into Executive Session to consider the employment of a public employee. Trustee Goodman moved to adjourn to Executive Session; Trustee Lake provided a second. Chair Wolfort called asked for the role to be called. The Executive Committee adjourned into Executive Session by a vote of 9-0 at 5:00pm.

At 6:00pm Trustee Goodman motioned to adjourn out of Executive Session; Trustee Coleman provided a second; Chair Lake asked for a roll call. The motion was passed unanimously and the Executive Session was adjourned.

Chair Wolfort adjourned the meeting at 6:01pm.



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**Ohio University Board of Trustees
Executive Committee
January 20, 2017, 7:45 am, Friday
Ohio University Inn**

Present: Chair David A. Wolfort; Trustees Cary Cooper, Dave Scholl, Diane Smullen, Peggy Viehweger, Victor Goodman, Kevin B. Lake; Janelle Coleman, Student Trustee Mauro; National Trustees David Pidwell and Laura Brege; Alumni Representative Ron Teplinsky, and Secretary David Richard Moore.

Chair Wolfort called the meeting to order at 8:00am.

The Committee received an overview of the current status of the “Conceal Carry” legislation as well as information on the “Sanctuary Campus” movement.

Chair Wolfort suggested that the committee move into Executive Session to consider the appointment, discipline, or compensation of a public employee and for the purchase or sale of property. Trustee Goodman moved to adjourn to Executive Session; Trustee Lake provided a second. Chair Wolfort called asked for the role to be called. The Executive Committee adjourned into Executive Session by a vote of 8-0 at 8:44am.

At 9:54pm Trustee Goodman motioned to adjourn out of Executive Session; Trustee Cooper provided a second; Chair Wolfort asked for a roll call. The motion was passed unanimously and the Executive Session was adjourned.

Chair Wolfort adjourned the meeting at 9:55am.