Board of Trustees
Ohio University
Athens, Ohio

Minutes

March 11, 2016
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ROLL CALL

Chair Anderson, Vice Chair Wolfort, Trustees King, Scholl, Simmons, Cooper and Viehweger, National Trustees Brege and Pidwell, Alumni Representative Mann Keppner, Student Trustees Wilcox and Roden, Faculty Representatives Thomas and McLaughlin, Board Secretary Moore, and President McDavis.

The Chair Anderson called the Main meeting of Ohio University Board of Trustees to order at 10:03am.

APPROVAL OF AGENDA

Chair Anderson asked for approval of the agenda. Trustee King moved to approve the agenda. Trustee Scholl seconded. With all in favor, the agenda was approved.

APPROVAL OF MINUTES

Chair Anderson asked for approval of the minutes of the January 2016 Board Meeting. Trustee Wolfort moved to approve the minutes. Trustee Simmons seconded. With all in favor, the minutes were approved.

REPORTS

Report from the Chair

Chair Anderson opened the Main meeting by announcing her pride in President McDavis, who had the previous afternoon (Thursday, March 10, 2016) announced that he would not renew his contract past its June 30, 2017 expiration, and would step down as President of Ohio University at that time.

Chair Anderson relayed that President had been named Dublin Business Person of the Year, and congratulated him for his work in establishing the Dublin campus, which had been among the reasons he had been awarded the honor.

Chair Anderson announced that the March 11, 2016 meeting also be the would be her last as her term as Trustee ends May 13th, and said that she was proud and honored to have served her alma mater. She noted that she would continue to work with Ohio University as a member of the Ohio University Foundation Board of Trustees. She especially thanked Executive Vice President and Provost (EVPP) Pam Benoit, Vice President of Finance and Administration (VPFA) Stephen Golding, and President McDavis for their dedicated work at the university. She thanked Shawnee Meek, Assistant to the Board of Trustees, and Randy Nogrady, Senior Manager of Information Technology Field Support, who oversee implementation of the Board of
Trustees meetings. Chair Anderson also thanked all the Board Secretaries Davis, Mather, and Moore who had served while she was on the Board.

Chair Anderson then handed the floor to Student Trustee Sharmaine Wilcox, for whom the March meeting would be her last as a Student Trustee. Trustee Wilcox said that she was very honored to serve, and was very sad to be leaving. Chair Anderson predicted that Wilcox would, “in a few years,” be back as a Board Trustee, appointed by the Governor.

**Report from the President**

President McDavis relayed Ohio University’s vision statement, and showed a map of the various OHIO campuses and centers.

He outlined the Ohio House of Representatives-approved bill that would authorize the State Auditor to implement performance audits on two and four year universities. The bill is currently in the Senate Finance Committee.

He outlined the House of Representatives-passed bill regarding the right to carry concealed guns on college campuses. The bill is currently being reviewed by the Senate. President McDavis relayed that the permissive language allows university boards to make the decision about whether or not to allow guns on campus. If they do not, any person found with a conceal/carry weapon on campus will be charged with a minor misdemeanor.

President McDavis reported on the ongoing Vice President for Student Affairs search. He said that the Search Committee had narrowed the field of applicants to two candidates, both of whom had recently conducted on-campus interviews.

President McDavis outlined some Ohio University points of pride. These highlights included:

- An Ohio University student team’s recent first place win in Walt Disney Imagineering’s 25th Imaginations Design Competition.
- Ohio University’s recent win in the national Recycle-mania competition.
- The Equity and Inclusion Award won jointly by University Registrar Deb Benton and Lesbian, Gay, Bisexual, and Transgender (LGBT) Center Director delfin bautista for their work on the Preferred Name Policy.
- OHIO Men’s and Women’s basketball teams, who were doing well this season, and who had both headed to the Mid-American Conference (MAC) tournament. By the time of the Board of Trustees Main Meeting,
the women had been knocked out of the tournament, but the men were still in the running.

- Ohio University’s ranking as the 14th largest green power college/university, according to the Environmental Protection Agency (EPA).
- Ohio University’s ranking as one of the most beautiful campuses in nation. President McDavis thanked the grounds staff in the audience, for their efforts to keep Ohio University beautiful. President McDavis asked staff integral to campus beauty to stand and be recognized. These individuals included Susan Calhoun, John Brant, Rudy Baumgartel, and Scott Blower.

President McDavis spoke of the Dublin award he had won, and the support he had received from members of his administration in increasing Ohio University’s presence and influence in Dublin.

**University Spotlight**

Elaine Goetz, Ohio University Sustainability Specialist and Engineer, and Professor of Art John Sabraw presented their work to turn acid drainage into paint pigments.

Ms. Goetz said that Ohio is extensively mined, and therefore has experienced quite a lot of acid mine drainage. She reported that acid mine drainage occurs when metal sulfides comes into contact with oxygen and water to create sulfuric acid, the major component of acid mine drainage.

Ms. Goetz reported that the project began when the group realized it could collect oxides that result as a byproduct of acid mine drainage and extract usable paint pigments such as yellow oxide and red ochre.

Ms. Goetz said that the engineering involved in extracting pigment is quite complicated. While the group has produced the pigments on a small scale, they are hoping to raise the approximately $3.366 million it would take to make facility that could produce the pigments commercially. They project that the completed facility could make a $285,000 profit annually, approximately $1000 per ton of pigment, with a production capability of 1000 tons of pigment per year.

Professor Sabraw makes art from the acid mine drainage oxides. He said that he and Ms. Goetz had met because their kids were on the same soccer team. They collaborated to make “Detox” Red paint, which is now being manufactured by Gamblin Paints, and will be released on Earth Day. The first 500 tubes will be distributed for free to artists around the world, who will
then create art to be displayed in an internationally-touring show. Professor Sabraw outlined just how far acid mine drainage travels via tributaries and waterways, and paints the issue as a local issue with global consequences.

Trustee Cooper asked if there were a possibility to patent the technology for paint extraction. Professor Sabraw said that since the extraction process is a known process, the paint project is not eligible for a patent; however, Professor Sabraw said that a chemical extraction process they are developing might yield a patent at a later date.

Chair Anderson thanked the group for their presentation and work to connect an issue of local import to the larger world. “This is just really cool, and very inspiring,” she said. She then opened the floor to the other Trustees for comment and questions.

Trustee Brege said that she remembered the original 1804 grant for this project, which came through the Ohio University Foundation Board, and was pleased to see the project moving forward so positively. “It’s extraordinary how much you have done with this project so quickly,” she said.

Trustee Cooper referenced the Raccoon Creek acid mine drainage clean-up efforts, and asked if Professor Sabraw’s project could somehow be woven into that restoration. Professor Sabraw said that they were looking into multiple opportunities in the area.

Trustee King relayed a story about how her family had originally come to the region for employment in the mines, and wondered if outreach might help people feel proud of their heritage in the aftermath of mining. Professor Sabraw said that other nations that have experienced industrial, environmental damage have contacted him to discuss how they might capitalize on that very idea.

Trustee Scholl said he was very proud to see another reminder that the Russ College’s “Create for Good” campaign is not just a slogan, but also a guiding message for projects in the engineering college.

Trustee Wilcox said that she thought it was wonderful that the professors were involving students in this project, and helping them learn the process.

All expressed awe at the work that the group is doing.

President McDavis presented the documentation from Ohio University that will go out in advance of the surveys for the 2016 US News and World Report college rankings.
President McDavis asked Dr. Joseph Shields, Dean of the Graduate College and Vice President for Research and Creative Activity (VPRCA), to talk about Ohio University’s acceptance into the Oak Ridge Organization. VPRCA Shields said that the organization was interested in having Ohio University as a member because of its unique research, and said that membership in such an organization was an honor and a very big deal for the university.

Innovation Strategy Discussion

President McDavis introduced EVPP Benoit and VPRCA Shields for an update on the Innovation Strategy. VPRCA Shields said that the Innovation Strategy began as an initiative in 2014. The concept of innovation emerged as a unifying strategy. The initiative focused on several internal and external strategies. Development focused on four portfolios:

- Digitally connected world
- Energy and environment
- Health and Wellness
- Vibrant Societies and Economies

The largest initial innovation grants for the Innovation Strategy have gone to projects researching shale economy, immersive media, and osteoporosis diagnostics.

Dr. David Bayless, professor of Mechanical Engineering and Director of the Ohio Coal Research Center, and Brad Cohen, Senior Vice Provost for Instructional Innovation (SVPII) presented “Preventing a Bust: Innovations for Sustainable and Enhanced Economic Outcomes from Shale,” one of the research projects awarded an innovation grant.

Dr. Bayless described how the team is working to reduce methane emissions produced by shale extraction. He said he struggles with how the process of drilling uses Ohio so heavily, and then exports the extracted materials elsewhere to add value. He said he would like to develop a process to produce the products on a smaller, low-cost scale that brings and keeps good jobs and money to the Ohio Valley region.

SVPII Cohen spoke fondly of the extensive collaboration that resulted in the investigative group, and how he saw the possibility to create a tailwind behind faculty instead of confronting them with a headwind that slows them down. He reported that there is a tendency to teach what we have always taught, and to resist innovation and change in the classroom. He said that it is vital to find a way to allow faculty to work innovatively through an academic innovation accelerator. SVPII Cohen outlined the way that the academic
innovation accelerator is designed to work, previously outlined by Dr. Beth Quitslund, Chair of Ohio University’s Faculty Senate, in the January Board of Trustees meeting.

Trustee Viehweger asked if the equipment that has been used in the shale drilling process could be repurposed for the presented experiment? – Dr. Bayless said that the equipment, and the modification it would need to serve the research, would be very expensive.

Trustee Scholl pointed out that Secretary Moore was listed as a co-investigator on the accelerator project. Dr. Shields followed up that Secretary Moore was actually a co-investigator on two of the four innovation strategy awarded research projects.

Trustee Scholl, whose successful business Diagnostic Hybrids had started out as an Ohio University Innovation Center incubator project, noted that in order to be able to convince people to invest in potential projects, Ohio University would need to find ways to quantify and demonstrate the value of various research projects. He stated that he thought the accelerator would provide a great start in doing that.

Trustee King noted that Ohio University’s location in Appalachia and its ability to conduct research makes it uniquely positioned to make community contributions that no other institution in the area has the opportunity to do. “If we don’t ask the questions and find the solutions, no one will,” she said. She congratulated the presenters on their research and innovation.

Chair Anderson added that the Board of Trustees is excited to hear more about these projects as they move forward.
COMMITTEE REPORTS

Joint Academics and Resources Committee

Chair Anderson provided a report on the Joint Committee, listed the four topics presented, and provided a brief overview of each:

**FY2017 Budget Update**

- Increased fees for HCOM
- Several program fees for various e-campus and regional campus programs

**Governor’s Taskforce on Affordability and Efficiency**

- The Board is obligated to make and deliver a report to the State of Ohio by July 1st on its work to integrate taskforce recommendations.
- The Board decided that President’s Council (which consists of the President, Provost, Vice President for Student Affairs, Vice President for Advancement, Vice President of Finance and Administration, the President's Chief of Staff) will take ownership of taskforce recommendation implementation
- Board consensus was that there be reciprocal budgetary investment from the state if the Board is to work to reduce costs.

**AQIP**

- The Higher Learning Commission has reaccredited Ohio University. Ohio University received a glowing review from AQIP.
- Dr. Mike Williford was honored and thanked for his efforts.
- Dr. Quitslund was also thanked for her engagement in the reaccreditation process.

**Comprehensive Master Plan (CMP) update (both Athens and Dublin)**

- The Board of Trustees received a published book full of detail regarding various plans for the CMP.
- The Board lauded University Planner Shawna Bolin, who it said has led Ohio University well on the CMP, and has put thousands of hours into the final project.
- The Board agreed that Ohio University will be guided by the CMP as it moves forward with building innovation and renovation. Chair Anderson relayed that the Board looks forward to seeing the greens expanded.
• Presenters outlined how the Campus Master Plan and the Capital Improvement Plan would interact during implementation.

• At the August Board of Trustees meeting, resolutions will be presented to approve first individual projects from CMP.

• Chair Anderson thanked Ohio University staff and faculty for their ongoing updates all the way through policy formulation, and said how much the Board appreciates these status reports.

• Dublin Campus Master Plan – Osteopathic Heritage Foundation gave a transformative gift that will help Ohio University build on the potential of the Dublin Campus. The Dublin CMP will guide the future of the unique Dublin Campus, through academics, outreach, and research.
Resources Committee

Committee Chair King reported on the Resources Committee. She said that the thorough presentation and discussion in the Joint Committee allowed the Resources committee to be very effective in its evaluation of Resources agenda items.

FISCAL YEAR 2016-2017
OHIO UNIVERSITY
ACADEMIC YEAR 2016-2017 TUITION, FEE AND RATE INCREASES

RESOLUTION 2016 -- 3531

WHEREAS, the appropriate planning and consultations within the University have been completed, resulting in recommendations for tuition, fee, and rate increases for purposes of investment in identified strategic priorities.

NOW THEREFORE, BE IT RESOLVED that the Board of Trustees adopts the fee schedules attached hereto as Exhibits A through D, effective Fall Semester 2016 unless otherwise noted.
Exhibit A

Summary of Fee Requests

<table>
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<tr>
<th>Fee</th>
<th>Increase Request*</th>
<th>Exhibit</th>
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<td>HCOM Tuition &amp; Fees</td>
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<tr>
<td>Off-Campus programs</td>
<td>See Exhibit</td>
<td>C</td>
</tr>
<tr>
<td>Student Fees</td>
<td>See Exhibit</td>
<td>D</td>
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## Exhibit B

**Ohio University**  
**Athens Campus**  
**College of Osteopathic Medicine**  
**FY 2017 Graduate Student Tuition & Fee Schedule**  
*(Per Semester)*

### Medical Students

<table>
<thead>
<tr>
<th>Credit Hours</th>
<th>Instructional Fees</th>
<th>General Fees</th>
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<th>Non-Resident Surcharge</th>
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## Exhibit C

**Ohio University**

**Off Campus Graduate Programs**

Changes to FY17 Student Tuition & Fee Schedule

*(Per credit hour)*

### Existing

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<tr>
<th>Program</th>
<th>Instructional Fee</th>
<th>General Fee</th>
<th>Program Fee</th>
<th>Special Svvs/ Materials Fee</th>
<th>Ohio Resident Total</th>
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<th>Out-of-State Resident Total</th>
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<tr>
<td>Full-Time MBA</td>
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### Proposed

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<td>19</td>
<td>771</td>
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<td>Master of Physician Assistant Practice</td>
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<td>New</td>
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<td>795</td>
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<td>800</td>
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*Effective Summer 2016*
## Exhibit D

### Request for New or Increase of Student Course Fees

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<th>Course ID</th>
<th>Course Title</th>
<th>Dept</th>
<th>Fee Name</th>
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<th>Amount Recommended to BPC</th>
<th>Amount Recommended to BOT</th>
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<td>ART 3230</td>
<td>Ceramics Wheel Throwing II</td>
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### College of Health Sciences and Professions

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<td>Lower Extremity Examination Gross Anatomy Lab</td>
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<td>ARSW</td>
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### CHILlicothe

#### Patton College of Education

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### ECAM

#### College of Business

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<th>Amount Requested</th>
<th>Amount Recommended to BPC</th>
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### Lancaster

#### Patton College of Education
### Exhibit D

#### Request for New or Increase of Student Course Fees

<table>
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<th>Course ID</th>
<th>Course Title</th>
<th>Dept</th>
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**College of Fine Arts**

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<th>Amount Recommended to BOT</th>
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**SOUTHERN**

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**Patton College of Education**

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**Regional Higher Education**

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### Exhibit D

## Request for New or Increase of Student Course Fees

<table>
<thead>
<tr>
<th>Course ID</th>
<th>Course Title</th>
<th>Dept</th>
<th>Fee Name</th>
<th>Current Amount</th>
<th>Amount Requested</th>
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### ZANESVILLE

#### College of Arts and Sciences

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<th>Dept</th>
<th>Fee Name</th>
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#### Patton College of Education

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#### College of Fine Arts

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<th>Current Amount</th>
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#### College of Health Sciences and Professions

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Committee Chair King moved the resolution. Trustee Simmons seconded. With all in favor, the resolution passed.

Committee Chair King said that the Resources Committee decided that a resolution regarding the Century Bond, Endowment, and Non-Endowment Investment Policies would remain on the consent agenda.

APPROVAL OF THE OHIO UNIVERSITY COMPREHENSIVE MASTER PLAN 2016

RESOLUTION 2016 -- 3532

WHEREAS, the University updates its Campus Master Plan every ten years, and the current 2006 campus master plan no longer adequately reflects the University’s strategic goals; and

WHEREAS, on March 13, 2015, the University initiated a series of comprehensive planning processes that have facilitated important strategic decisions regarding future investments in and development of the University’s Athens campus; and

WHEREAS, the Board of Trustees approved the preparation of a master plan update for the Athens Campus and master plan development for the Dublin Campus by Resolution 2014-3407; and

WHEREAS, the Board of Trustees authorized the contract for master planning services by Resolution 2014-3428, which contract was awarded to Ayers Saint Gross; and

WHEREAS, the planning team presented a five-phase process and work plan; and

WHEREAS, the planning team engaged with students, faculty, staff, alumni, and local community throughout the process; and

WHEREAS, the planning team held several workshops with the Board of Trustees throughout the process to gather feedback and input, which generated consensus on the direction of the plan; and

WHEREAS, the planning team presented the draft plan at the January 2016 Board Meeting; and
WHEREAS, the planning team has submitted the Comprehensive Master Plan 2016 for the Board’s review; and

WHEREAS, the Capital Funding and Priorities Committee has recommended and the President has approved the Comprehensive Master Plan 2016;

NOW THEREFORE, BE IT RESOLVED that the Ohio University Board of Trustees does hereby approve and adopt the Comprehensive Master Plan 2016 final report dated March 3, 2016, as the current Athens campus master plan.

Committee Chair King moved the resolution. Vice-chair Wolfort seconded. With all in favor, the resolution passed.

Committee Chair King said that the Resources Committee heard from SAVP Lalley about the unanticipated need to repair a culvert on South Green Drive. The Resources Committee felt that the repair was indeed necessary, and decided that the resolution for the repair should remain on the consent agenda.

Committee Chair King then reported on various construction projects resolutions, including projects that would begin in the summer of 2016. She said that the Resources Committee was aware that as some of the projects shift, there is sometimes a need to re-evaluate and increase funding for the construction project. She said that the Resources Committee discussed the various reasons for financial fluctuations, and talked about the auditing process that serves to provide accountability when projects cost more than anticipated. Faculty Representative McLaughlin asked if Ohio University was still in line with the Housing Master Plan, to which SAVP Lalley responded that yes, the university remains on track in its housing plans. Committee Chair King reported that the Resources Committee decided that the resolutions for construction would remain on the consent agenda.

Committee Chair King reported that the Resources Committee had heard a financial update from SAVP Deb Shaffer, including projected budget surpluses and shortfalls per fee type.

Finally, Committee Chair King said that the Resources Committee had heard an update on university work to move toward equity in pay structure, known as the COMP 2014 implementation plan.
President McDavis thanked the Resources Committee for approving the Campus Master Plan, and lauded the book that outlines the plan. President McDavis praised University Planner Shawna Bolin and her team for their “extraordinary work in developing the Campus Master Plan.”
Academics Committee

Academics Committee Chair Scholl reported on the Academics Committee. He reported that the Committee had heard a dashboard presentation from Patton College of Education Dean Renee Middleton. The Committee learned that the dashboard is updated frequently, and that diversity in the Patton College has improved in recent years. Committee Chair Scholl said that the Academics Committee learned that service learning and practicum opportunities exist for students on international, national and local levels. Committee Chair Scholl reported that College of Education students gain both urban (Columbus) and rural (Appalachian) teaching experiences during their training at the Patton College of Education. He also reported that 70 percent of Patton College graduates stay in Ohio post-graduation.

Committee Chair Scholl stated the Academics Committee felt that, given the salary of starting educators, college financial debt is a serious concern, but reported that Dean Middleton stated that there is sometimes additional tuition compensation available for students depending on their academic area of focus.

Committee Chair Scholl relayed that the Patton College of Education has received national awards, and recommended that the Board of Trustees look at Dean Middleton’s presentation.

Committee Chair Scholl reported that the Academics Committee had heard from Chief Information Officer (CIO) Craig Bantz regarding an Information Technology update. Committee Chair Scholl reported that CIO Bantz had updated the Academics Committee on significant network upgrades that had been implemented. He said that the Committee also heard about a new project to create an innovative classroom learning environments that will also be cost-effective, and will set Ohio University apart from other universities. Faculty Representative Thomas said he felt blessed to have knowledgeable IT staff to help him with his technology needs in the classroom.

Committee Chair Scholl reported that the Committee had heard from Senior Vice Provost for Strategic Management Craig Cornell regarding enrollment efforts. They heard that while the number of applications is slightly down from where it has been at this time in previous years, Ohio University is ahead on the number of deposits received, which shows that students are committing to OHIO earlier in the year.

Committee Chair Scholl reported that Ohio University has reached a major benchmark of 40,000 students across all campuses.
Committee Chair Scholl also reported that the Academics Committee learned of improvements in first to second semester retention of students (2.5 percent), and reminded the Board that it is a significant achievement, and translates into about $1 million in revenue. He also reported that the loan default rate of Ohio University students had also dropped by 6 percent between 2012 and 2014, the biggest reduction in such metrics in the state of Ohio.

Regarding the US News and World Report rankings, for which Ohio University is currently preparing documentation, Committee Chair Scholl reported that Vice Provost Cornell had told them that Ohio University consistently ranks in the top ten in the area of estimated graduation rate based on student demographics versus actual graduation rate, which suggests that Ohio University students who were considered less likely to thrive in college are consistently doing better than expected at Ohio University. Committee Chair Scholl said that the Academics Committee did not have time to hear reports on student success and completion, and did not get to discipline-specific AQIP results. Committee Chair Scholl thanked Provost Benoit for recommending an excellent modification on reporting and review.

The Academics Committee decided to keep four resolutions concerning program name changes on the consent agenda.

The Academics Committee adjourned at 4:00pm
Governance Committee

Governance Committee Chair Simmons reported on the Governance Committee. She said that the Committee had heard a report from Faculty Senate Chair Beth Quitslund requesting a Faculty Senate constitution change that would increase the number of number of Group II faculty representatives in Faculty Senate. The Governance Committee decided to keep the resolution for the requested representation change on the consent agenda.

Committee Chair Simmons reported that ethics training for the Board of Trustees will occur in June.

Finally, Committee Chair Simmons reported on the Governance Committee’s nominations for Board of Trustees Chair and Board of Trustees Vice Chair for the upcoming year. It was recommended that Vice Chair Wolfort be named Chair, and that Trustee King be named Vice Chair.

Chair Anderson moved to accept Vice Chair Wolfort’s nomination. Trustee Scholl seconded. With all in favor, the motion passed.

Vice Chair Wolfort said that he appreciated the endorsement and nomination. He said that he had a thick skin, but as he moved through the long line, he realized that his friends were leaving him behind, referencing the recent announcements that Chair Anderson and President McDavis would both soon be leaving their stations at the university.

Chair Anderson moved to accept Trustee King’s nomination. Trustee Viehweger seconded. With all in favor, the motion passed.

Committee Chair Simmons stated that Governor Kasich now had the nominations for the next Ohio University Student Trustee, and would be making a choice by April 1, 2016.

Committee Chair Simmons next spoke about documentation. She said that the Board website had not been updated recently, and asked the Trustees to review the Board bylaws before the June Board of Trustees Meeting in order to provide any recommendations for edits or update.

Committee Chair Simmons stated that the Board Retreat would take place in Dublin in August. She also relayed that the March 2017 meeting would be changed to March 16-17th due to original date’s conflict with Ohio University’s spring break.

She also reported that the Governance Committee had had interesting discussion on the Board Meeting format. It was decided that the Joint
Committee was needed for greater and additional discussion among Trustees prior to voting on sensitive subjects. Committee Chair Simmons added that individual committees will be asked to shorten their reporting out during the main meeting.

Chair Anderson reported on choices for Committee Chairs for the upcoming year. She said that she and incoming Chair Wolfort had collaborated to name new Committee Chairs for upcoming year. The Committee Chairs for the upcoming year are:

1. Trustee Scholl: Resources
2. Trustee Goodman: Academics
3. Trustee Cooper: Governance
4. Trustee Simmons: Audit

As dictated by Board Bylaws, Chair Anderson said that the Executive Committee would be comprised of the following individuals: Trustees Wolfort, King, Scholl and Goodman.
Audit Committee

In Audit Committee Chair Goodman’s absence, Scholl reported on the Audit Committee.

He said that the Audit Committee had heard an update from Plante Moran regarding the External Audit.

Trustee Scholl said that the Audit Committee had then heard an update on the 2016 Audit Plan from Chief Audit Executive CAE Jeff Davis. He said that the schedule for the audit had been discussed in detail. Additionally, he said that CAE Davis had described the two significant management compliance initiatives that were currently underway:

- The Payment Card Industry Data Security Standard (PCI DSS)
- Health Care Insurance Portability and Accountability Act (HIPAA)

Trustee Scholl reported that CAE Davis had updated them on the External Assessment timeline, and had finished by telling the Audit Committee that all construction audits had been approved, which was good news.

The Audit Committee adjourned at 4:00pm
Executive Committee

Chair Anderson reported that the Executive Committee had met during a working lunch on Thursday, and had held Executive Session on Friday at breakfast.

Chair Anderson reported on the FCC Spectrum Auction, in which broadcast stations are being asked to give up their frequencies, but will then be given new frequencies. Ohio University will be asked to come up with an auction strategy if it chooses to participate. Chair Anderson reported that WOUB and WOUC may be affected by the auction. She said that the auction could result in revenue, but there is no clear consensus on payment. She said that, regardless of whether Ohio University participates in the auction or not, both radio stations will continue to operate.

SCRIPPS COLLEGE OF COMMUNICATION
FCC SPECTRUM AUCTION

RESOLUTION 2016 -- 3533

WHEREAS, the Federal Communications Commission has initiated a Reverse Incentive Spectrum auction that could affect frequencies licensed to Ohio University for use by WOUB (Athens, OH) and WOUC (Cambridge, OH) in its public broadcasting operations for television; and

WHEREAS, the University must determine whether it will participate in the spectrum auction and it must formulate an auction strategy in the event that it does participate;

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees of Ohio University hereby directs the President to appoint Authorized Representatives to participate in the spectrum auction on behalf of the University.

BE IT FURTHER RESOLVED, that the Board directs the Authorized Representatives to develop an auction strategy in consultation with the Executive Vice President and Provost and the Vice President for Finance and Administration, and to implement that strategy and to make decisions in the auction that will best serve the interests of the University and the University community.
Trustee Scholl moved the resolution. Trustee King seconded. With all in favor, the motion passed.

Chair Anderson reported on Executive Committee discussion regarding the Park Place Corridor. She said the Executive Committee is evaluating the potential transformation of the corridor. She said that while the Executive Committee did not have a resolution to present at the March meeting, she believed that 29 Park Place would be preserved, protected and renovated for the future use of the university, but that it will no longer be used as presidential housing.

Chair Anderson reported that the Executive Committee had gone into Executive Session to discuss President McDavis’ announcement that he will step down when his contract ends at the end of June, 2017. Chair Anderson thanked him for his advance notice and noted “the impossible task of filling his shoes.” Chair Anderson also thanked Mrs. McDavis for all of her work and dedication to the university.

Chair Anderson reported that, by law (the Ohio Revised Code) it is this Board’s responsibility to hire and evaluate our President, and that it would conduct the search with help from the university community. Chair Anderson outlined the Board’s initial plans for the presidential search:

1. The Board has appointed a “Search Subcommittee” to provide oversight and guidance throughout the search and to serve as members of the larger search committee once identified. The Executive Committee of the Board will comprise the Search Subcommittee. The Executive Committee for next year will be Chair-elect Wolfort, Vice Chair-elect King, Trustee Scholl, and Trustee Goodman. Additionally, Chair-elect Wolfort has asked Chair Anderson to participate on the Search Subcommittee as well. Between now and the June board meeting the Search Subcommittee will meet as needed.

2. Board Secretary Moore and General Counsel Biancamano (the administrative team) will staff this process and will bring on others as needed.

3. Terry MacTaggart, consultant for the Association of Governing Boards, will be retained to assist Ohio University in the presidential search. Dr. MacTaggart will gather information from the university community to help guide the search for the new president. Dr. MacTaggart will interview members of the university community to assist the board in developing our expectations for our next leader and to gather advice on how to conduct the search.
4. The administrative team (Moore and Biancamano), under the direction of the Subcommittee will develop a timetable for the search. The Board hopes to have a new president chosen by late fall 2016 or early in the 2017 calendar year with the intent that the new president will be able to take office at the end of June 2017.

5. The Search Committee will consist of 21 individuals, including the five members of the Subcommittee. Additionally, an alternate or two may be selected to ensure continuity of the committee. The Search Subcommittee will make recommendations to the Board as to who might be invited to participate on the Search committee. Constituents such as faculty members, students, deans, alumni, community members, and senior staff were mentioned as possible members for consideration. Appointees to the Search Committee will be asked to sign a confidentiality statement.

6. The search subcommittee will recommend a search firm to the Board at the June meeting. The search subcommittee will utilize the University’s RFP process to invite search firms to participate.

7. A communication plan will be established to keep the university community and press informed on the search process on a timely basis.

8. The search subcommittee, with the assistance of Dr. MacTaggart, will draft the charge for the search committee.

9. The board will create budgets and a transition plan.

It was noted that the board will do its best to respect the privacy of candidates while adhering to public record laws. The intent is to have these elements in place by the June meeting so that the search committee can begin its business in July.
CONSENT AGENDA

CENTURY BOND, ENDOWMENT, AND NON-ENDOWMENT INVESTMENT POLICIES

RESOLUTION 2016 -- 3534

WHEREAS, the Resources Committee of the Board of Trustees has reviewed and recommended formal adoption of the Century Bond and Deferred Maintenance Program Investment Policy as adopted by the Foundation board February 12, 2016, as it applies to long-term investments associated with the University’s Century Bond and Deferred Maintenance Program, and

WHEREAS, the Resources Committee of the Board of Trustees has reviewed and recommended formal adoption of General Endowment Fund Investment Policy as adopted by the Foundation board February 12, 2016, as it applies to endowment funds, which is also covered by Ohio Law (Section 3345.16 of the Revised Code) where the endowment investments are managed by The Ohio University Foundation, and

WHEREAS, The Board of Trustees has previously adopted a non-endowment investment policy that complies with Section 3345.05 of the Revised Code, and

WHEREAS, any funds invested as diversified pool investments, pursuant to the aforementioned non-endowment investment policy, will be further governed by the aforementioned endowment funds investment policy.

NOW, THEREFORE, BE IT RESOLVED, that the Board of Trustees recommends adoption of Century Bond and Deferred Maintenance Program Investment Policy and the General Endowment Fund Investment Policy as
adopted by the Foundation board February 12, 2016, as it applies to the University endowment funds and long-term century bond funds.

**BE IT FURTHER RESOLVED**, that the performance of the endowment and century bond investments, as well as any future modifications to the Century Bond and Deferred Maintenance Program Investment Policy or the General Endowment Fund Investment Policy, will be presented to the Resources Committee for their review as necessitated by changes to the policies, and

**BE IT FURTHER RESOLVED**, that the Board of Trustees has empowered The Ohio University Foundation’s Investment Sub-Committee to act on its behalf in accordance with the aforementioned investment policies, and

**BE IT FURTHER RESOLVED**, that the aforementioned investment policies supersede all previously adopted investment related policies; and all prior resolutions concerning the aforementioned investment policies of the Board of Trustees not specifically referenced herein shall be rescinded.

**APPROVAL TO PROCEED WITH DESIGN FOR SOUTH GREEN DRIVE CULVERT REPAIR – DESIGN THROUGH BIDDING PHASE**

**RESOLUTION 2016 -- 3535**

**WHEREAS**, for the South Green Drive Culvert Repair project, University administration requests approval for the total project budget of $2,000,000 and seeks approval for authorized expenditures of $200,000 to undertake design through bidding to be funded by State Appropriations;

**NOW THEREFORE, BE IT RESOLVED** that the Ohio University Board of Trustees approves the request described above, authorizes the receipt of appropriate bids or proposals and authorizes the President or his designee to accept and award contracts within the total project budget identified.
APPROVAL TO PROCEED WITH CONSTRUCTION FOR
BACK SOUTH DEMOLITION (Cady, Foster, Brough) PHASE I –
CONSTRUCTION PHASE AND BUDGET AMENDMENT II,
BAKER WEST 82 RENOVATION – CONSTRUCTION PHASE AND
BUDGET AMENDMENT,
BOYD HALL BATHROOM UPGRADE SUMMER 2016 –
CONSTRUCTION PHASE AND BUDGET AMENDMENT,
COLLEGE OF BUSINESS/CSC RENOVATION – SCOPE REVISION AND
BUDGET AMENDMENT II,
COLLEGE OF COMMUNICATION PHASE II – CONSTRUCTION PHASE
AND BUDGET AMENDMENT III,
COPELAND HALL CHILLER REPLACEMENT – CONSTRUCTION
PHASE AND BUDGET AMENDMENT,
CRAWFORD HALL ELECTRICAL AND FIRE SYSTEM UPGRADE –
CONSTRUCTION PHASE,
JAMES HALL LOBBY, BATHROOM AND APARTMENT UPGRADE –
CONSTRUCTION PHASE AND BUDGET AMENDMENT,
JEFFERSON HALL RENOVATION – CONSTRUCTION PHASE AND
BUDGET AMENDMENT AND
MACKINNON HALL BATHROOM UPGRADE – CONSTRUCTION
PHASE

RESOLUTION 2016 -- 3536

WHEREAS, for the Back South Demolition (Cady, Foster, Brough) Phase I project, the Board of Trustees previously approved a total project budget of $1,460,000 (2015-3518) and authorized expenditures of $1,460,000 (2015-3518), and University administration seeks to amend the total project budget of $1,460,000 by an additional $142,000 for a new total project budget of $1,602,000 and seeks to increase the previously authorized expenditure amount of $1,460,000 by an additional $142,000 for total authorized expenditures of $1,602,000 to undertake construction and complete the project to be funded by Residence Life Reserves;

WHEREAS, for the Baker West 82 Renovation project, the Board of Trustees previously approved a total project budget of $1,800,000 (2015-3517) and authorized expenditures of $225,000 (2015-3715), and University administration seeks to amend the total project budget of $1,800,000 by an additional $200,000 for a new total project budget of $2,000,000 and seeks to increase the previously authorized expenditure amount of $225,000 by an additional $1,775,000 for total authorized expenditures of $2,000,000 to undertake construction and complete the project to be funded by Culinary
Reserves;

WHEREAS, for the Boyd Hall Bathroom Upgrade Summer 2016 project, the Board of Trustees previously approved a total project budget of $925,000 (2015-3517) and authorized expenditures of $200,000 (2015-3715), and University administration seeks to amend the total project budget of $925,000 by an additional $385,000 for a new total project budget of $1,310,000 and seeks to increase the previously authorized expenditure amount of $200,000 by an additional $1,110,000 for total authorized expenditures of $1,310,000 to undertake construction and complete the project to be funded by Residence Life Reserves;

WHEREAS, for the College of Business/CSC Renovation project, the Board of Trustees previously approved a total project budget of $3,460,000 (2015-3468) and authorized expenditures of $3,460,000 (2015-3468), and University administration seeks to amend the total project budget and authorized expenditure amount of $3,460,000 by an additional $200,000 for a new total project budget and authorized expenditures of $3,660,000 to undertake construction and complete the project to be funded by Gifts ($3,460,000) and College of Business Reserves ($200,000);

WHEREAS, for the College of Communication Phase II project, the Board of Trustees previously approved a total project budget of $19,300,000 (2015-3506) and authorized expenditures of $19,300,000 (2015-3506), and University administration seeks to amend the total project budget and authorized expenditure amount of $19,300,000 by an additional $350,000 for a new total project budget and authorized expenditures of $19,650,000 to undertake construction and complete the project to be funded by Safety Reserves;

WHEREAS, for the Copeland Hall Chiller Replacement project, the Board of Trustees previously approved a total project budget and authorized expenditures of $600,000 (2015-3518), and University administration seeks to amend the total project budget and authorized expenditure amount of $600,000 by an additional $150,000 for a new total project budget and authorized expenditures of $750,000 to undertake construction and complete the project to be funded by the Energy Infrastructure Project Initiative;

WHEREAS, for the Crawford Hall Electrical and Fire System Upgrade project, the Board of Trustees previously approved a total project budget of $800,000 (2015-3517) and authorized expenditures of $200,000 (2015-3517) for design, and University administration seeks to increase the authorized
expenditure amount of $200,000 by an additional $600,000 for total authorized expenditures of $800,000 to undertake construction and complete the project to be funded by Residence Life Reserves;

WHEREAS, for the James Hall Lobby, Bathroom and Apartment Upgrade project, the Board of Trustees previously approved a total project budget of $1,255,000 (2015-3517) and authorized expenditures of $350,000 (2015-3715), and University administration seeks to amend the total project budget of $1,255,000 by an additional $1,870,700 for a new total project budget of $3,125,700 and seeks to increase the previously authorized expenditure amount of $350,000 by an additional $2,775,700 for total authorized expenditures of $3,125,700 to undertake construction and complete the project to be funded by Residence Life Reserves;

WHEREAS, for the Jefferson Hall Renovation project, the Board of Trustees previously approved a total project budget of $44,000,000 (2015-3517) and authorized expenditures of $6,110,000 (2015-3715), and University administration seeks to decrease the total project budget of $44,000,000 by $4,000,000 for a new total project budget of $40,000,000 and seeks to increase the previously authorized expenditure amount of $6,110,000 by an additional $33,890,000 for total authorized expenditures of $40,000,000 to undertake construction and complete the project to be funded by Culinary Reserves ($9,300,000), Residence Life Reserves ($4,000,000) and Residence Life Internal Bank Loan ($26,700,000);

WHEREAS, for the MacKinnon Hall Bathroom Upgrade project, the Board of Trustees previously approved a total project budget of $925,000 (2015-3715) and authorized expenditures of $200,000 (2015-3715) for design, and University administration seeks to increase the previously authorized expenditure amount of $200,000 by an additional $600,000 to undertake construction and complete the project to be funded by Residence Life Reserves;

NOW THEREFORE, BE IT RESOLVED that the Ohio University Board of Trustees approves the requests described above, authorizes the receipt of appropriate bids or proposals and authorizes the President or his designee to accept and award contracts within the total project budgets identified.
WHEREAS, the Tropical Disease Institute in the Heritage College of Osteopathic Medicine has proposed a name change to the Infectious and Tropical Disease Institute, and

WHEREAS, the proposed name change has the support of the Executive Dean of the Heritage College of Osteopathic Medicine and the Vice President for Research and Creative Activity, and

WHEREAS, the proposed name change:

- reflects the broader focus of the Institute on the impact of infection and immunity on the health of local, national and international populations;
- reflects faculty member interests in disease, immunology and public health issues that are present world-wide;
- should facilitate the building and recruitment of an effective and diverse faculty cluster, promote collaborations, and increase the likelihood of securing extramural funding;
- aligns well with the Heritage College of Osteopathic Medicine’s future direction in promoting primary health care research; and
- should foster inter-professional training and collaborative research programs across the university.

NOW THEREFORE, BE IT RESOLVED that the Tropical Disease Institute be renamed the Infectious and Tropical Disease Institute.
WHEREAS, the Community Health Services major in the Department of Social and Public Health in the College of Health Sciences and Professions has proposed a name change to Community and Public Health, and

WHEREAS, the proposed name change has been approved by the University Curriculum Council,

WHEREAS, the proposed name change:

- describes the major more accurately; and
- provides better undergraduate student recruitment opportunities; and
- will not impact resources or faculty.

NOW THEREFORE, BE IT RESOLVED that the Community Health Services major be renamed Community and Public Health.

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WHEREAS, the School of Music in the College of Fine Arts has proposed a name change to Master of Music – Performance: Emphasis in Performance/Pedagogy, and

WHEREAS, the proposed name change has been approved by the University Curriculum Council, and

WHEREAS, the proposed name change:
reflects emphasis given to pedagogy and pedagogical techniques; and
provides opportunities to consistently list the degree in all university publications; and
will not impact curricular resources or faculty.

NOW THEREFORE, BE IT RESOLVED that the Master of Music – Music Performance/Pedagogy be renamed Master of Music – Performance: Emphasis in Performance/Pedagogy.

COLLEGE OF FINE ARTS
SCHOOL OF MUSIC
NAME CHANGE FOR THE
ORCHESTRAL INSTRUMENTS: STRINGS, WOODWINDS, BRASS, OR PERCUSSION MAJOR

RESOLUTION 2016 -- 3540

WHEREAS, the Orchestral Instruments: Strings, Woodwinds, Brass, or Percussion major in the School of Music in the College of Fine Arts has proposed a name change to Instrumental Performance, and

WHEREAS, the proposed name change has been approved by the University Curriculum Council, and

WHEREAS, the proposed name change:

• reflects current instruction; and
• provides study for traditions not typically found within the orchestral realm (e.g., non-Western percussion, saxophone, or Euphonium); and
• will not impact curricular resources or faculty.

NOW THEREFORE, BE IT RESOLVED that the Orchestral Instruments: Strings, Woodwinds, Brass, or Percussion major be renamed Instrumental Performance.
APPROVAL OF CHANGES TO THE
FACULTY SENATE CONSTITUTION
EXPANDING NON-TENURE-TRACK FACULTY REPRESENTATION

RESOLUTION 2016 -- 3541

WHEREAS, more than two-thirds of the Faculty Senate has approved an Amendment to the Faculty Senate Constitution to Increase the Numbers of Faculty Senators Representing Group II and Clinical Faculty; and

WHEREAS, a vote of faculty eligible to participate in Faculty Senate elections has also approved the Amendment by a majority of those voting; and

WHEREAS, Section VI (A), Article 3.9 of the Faculty Senate Constitution states that Amendments to the Constitution require the approval of the Board of Trustees;

NOW THEREFORE, BE IT RESOLVED that the Board of Trustees approves the Amendment to the Faculty Senate Constitution attached hereto as Exhibit A.
EXHIBIT A

Resolution to Increase the Numbers of Faculty Senators representing Group II and Clinical Faculty
Faculty Senate
Professional Relations Committee
Approved February 1, 2016

Whereas the current number of faculty senators representing Group II and Clinical faculty does not adequately represent those constituencies; and

Whereas Group II and Clinical faculty are eligible for full-time and long term contracts; and

Whereas Group II and Clinical Faculty are eligible for service; and

Whereas all faculty, regardless of tenure status, enjoy the protections of academic freedom for their shared governance activities

In the spirit of shared governance, be it resolved that the Faculty Senate Constitution be amended to

II.C.3.b.x. Group II faculty (with a FTE of 0.80 or above) have the right to stand for election and to vote to elect up to nine senators from the Group II faculty to serve on Faculty Senate.

II.C.3.e.xii. Clinical faculty (with a FTE of 0.80 or above) have the right to stand for election and to vote to elect at least one at-large senator to Faculty Senate to represent the Clinical faculty in HCOM and CHSP.

VI. A. Article 1 Composition and Election
1. The Faculty Senate shall be composed of faculty members with faculty status, with or without tenure.

b. By 2018 and thereafter, ten Senators shall be elected by the non-tenure track faculty members (Group II and Clinical faculty) of the degree-granting colleges with deans or academic units with a dean's equivalent of the Athens campus and Group II faculty of each of the regional campuses. Representation shall be in proportion to the numbers of such faculties eligible to serve on the Faculty Senate, with the following provisions: Each Athens campus college with a minimum of 20 eligible Group II faculty members will elect one or more senators to represent that college; all colleges on the Athens campus with fewer than 20 Group II faculty shall be combined to elect at-large senator(s) from those
colleges to serve on Faculty senate; all Group II faculty on regional campuses shall combine to elect at-large Group II senators from regional campuses to represent those faculties. Clinical faculty from HCOM and CHSP shall elect at least one at-large senator from among their ranks to represent those faculty.

c. The election shall be conducted in accordance with the Rules of Election stated in the Senate Bylaws

d. The allocations and election of Group II and Clinical Faculty senators will reflect the proportion of Group II and Clinical faculty at the annual faculty census prior to elections.

Be it further resolved that increasing the number of non-tenure track senators from two to ten shall be accomplished over three years, to stagger the terms for these seats. Seats will be added in the following way (so long as this allocation reflects the appropriate proportional representation):

In 2016, the number of non-tenure-track faculty senators shall be increased with four additional senators (one at-large Group II Senator from regional campuses, one from CHSP, one from COB and one at-large Clinical Faculty member from HCOM and CHSP). In 2017, three additional senators shall be elected (one from A&S, one from Education, and one at large senator from regionals). In 2018, one additional senator shall be elected (an at-large senator from other colleges on the Athens campus that have fewer than 20 Group II faculty), for a total of ten non-tenure track Senators who are Group II or Clinical faculty elected by the Group II and Clinical faculty of Ohio University. If any new senators for Group II or the Clinical faculty seats unexpectedly vacate their seats before 2018, these will also be elected during the next regular election.
Vice Chair Wolfort moved to approve the consent agenda. Trustee Cooper seconded. With all in favor, the consent agenda was approved.

**UNFINISHED BUSINESS**

There was no unfinished business.

**NEW BUSINESS**

There was no new business.

**COMMUNICATIONS, PEITIONS, AND MEMORIALS**

President McDavis presented Student Trustee Wilcox with a certificate of Appreciation. The Board of Trustees gave Student Trustee Wilcox a standing ovation. Student Trustee Wilcox thanked the Board for its impact on her life, and how it would change her future.

President McDavis presented Chair Anderson with a certificate of Appreciation. “We said a lot of nice things about Trustee Anderson last night,” he related. “Board members serve 9 year terms. It is a tremendous commitment, and we very much appreciate it. On behalf of a very grateful university, we present this certificate.” The Board of Trustees gave Anderson a standing ovation.

Chair Anderson said that it had been such a journey to go from a farm kid in Ross County to the first person in her family to go to college. She mentioned that many in her family have since joined the Ohio University family as students and alumni.

**ANNOUNCEMENT OF THE NEXT STATED MEETING DATE**

Secretary Moore announced the next Board of Trustees meeting dates: June 23-24, 2016.

Trustee Simmons acknowledged that the sorority Kappa Alpha Psi was celebrating 50 years on Ohio University’s campus. President McDavis thanked Jamie Patton for representing his Greek organization today.

**ADJOURNMENT**

The Main Meeting of the Ohio University Board of Trustees adjourned at 12:14pm.
APPENDIX

Ohio University Board of Trustees
Joint Academics and Research Committee Meeting
Margaret M. Walter Hall, Room 125/127
Thursday, March 10, 2016

Present: Chair Sandra Anderson, Vice Chair Dave Wolford, Trustees Janetta King, Peggy Viehweger, Janelle Simmons, Dave Scholl, Cary Cooper, National Trustee David Pidwell, Student Trustees Sharmaine Wilcox and Patrick J. Roden, President Roderick J. McDavis, Secretary David R. Moore, and Faculty Representatives David Thomas and Joe McLaughlin.

Chair Anderson called to order the meeting of the Joint Committee at 9:28am.

Chair Anderson welcomed attendees, and introduced President McDavis, who outlined the topics that would be presented in the Joint Committee Meeting.

- Update on FY2017 Budget
- Update on the Efficiency and Affordability Task Force
- Academic Quality Improvement Plan (AQIP) Results
- Comprehensive Master Plan (CMP)

Update on FY2017 Budget

Executive Vice President an Provost (EVPP) Benoit provided an update on the FY17 University Budget, which is scheduled to come before the Board in June for final approval. She spoke of various fees that have been approved by Budget Planning Council:

- HCOM: 3.5% fee increase

- Professional Graduate Fees – fees for four programs have been revised, and new fees have been added for four new programs. Benoit indicated that the fees are market-driven.

- Fees for various regional, eLearning, graduate programs – Fee proposals have been reviewed by Student Fee Committee (SFC) and Budget Planning Council (BPC).

Chair Anderson asked for clarification regarding the discrepancy between the amount of certain fees as requested and the amount of fees ultimately approved by SFC and BPC. EVPP Benoit explained the process of how individual fee changes are examined and determined to be appropriate or necessary.
Student Trustee Wilcox shared her experience in serving on the SFC, and explained that the council had gone through each program fee individually, and had spent a lot of time understanding the reasons for added fees.

Trustee Scholl expressed concern about the proposed raise in fees on regional campuses, since cost is a more sensitive issue for regional campus students. EVPP Benoit clarified that the fees would not be applied across the board, but for students who were taking specific courses or programs that have a higher overhead. She cited the Equestrian Program on the Southern Campus as an example of a course that would have increased fees.

**Efficiency & Affordability Task Force Update:**

Vice President for Finance and Administration (VPFA) Golding provided an update on the Affordability Task Force. The board is obligated to approve and send a report by July 1 to the Chancellor in response to the recommendations of the Task Force. He indicated that the purpose of the task force was to require boards to make recommendations for reducing college costs. The task force has given specific ownership to the President’s Council for recommendations and approval. VPFA Golding indicated that Heather [NOTE: please include her last name] (from Communications Finance) will work part-time with the Provost’s Office on the recommendations. VPFA Golding showed an organizational structure flowchart for addressing the Task Force recommendations. Recommendations are being organized among those from the Governor’s Task Force, the Ohio University task force, and Huron (our outside consultant).

Laura Nowicki of Procurement is working with University task force to make recommendations regarding the improvement of efficiency for university contracts and state contracts.

VPFA Golding said that OHIO is already implementing some of the Task force recommendations, and would be working to fine tune the process to increase affordability.

VPFA Golding said that there were 46 policy recommendations in Governor’s report requiring university response. He indicated that the Senate had requested several reports which relate to the same subjects. VPFA Golding indicated that universities had convinced the Governor that separate reports might not be the most efficient use of time.

VPFA Golding reported that the efficiency question is rife with politics - “One person’s idea of a bureaucratic hurdle is another person’s way of holding people accountable,” he said.

Trustee Viehweger asked if there were any ways to profit from the University’s airport, or to capitalize on outsourcing. VPFA Golding said that the university continues to look into opportunities, and gave an example of landing fees that the University could apply as well as stating that the University’s airport staff have investigated whether there could be cost-savings in outsourcing and found that the cost-savings of outsourcing labor would be negligible.
VPFA Golding discussed prioritizing and timing of recommendations – e.g., what would be recommended now, in 1-2 years, and in five years.

VPFA Golding said he met with Ohio State University representatives regarding cost-reductions. He said that while Ohio State had set the standard, and that people had perceived it as a good idea, there is concern about how to actually implement all of the ideas proposed for cost reduction.

Trustee Scholl asked about cost diagnostics, and whether there will be tangible, numbered targets to meet cost affordability. VPSA Golding said that the exercise had to be implemented, but that the recommendations also had to be institution-specific. There may not be the same ability across institutions to generate the same types of cost-savings and reductions.

Vice Chair Wolfort asked that while the cost efficiencies might not be seen in a single year after the recommendations were implemented, we would look for improvement over a period of time. VPFA Golding indicated that Ohio University is focused on smart growth and revenue generation as it moves forward with efficiency implementation.

VPFA Golding said that he and EVPP Benoit had researched and focused on growing the institution’s revenue. He said that OHIO had been working on affordability before the task force, and that they would be focused on it after the task force had concluded its study.

Trustee Wolfort expressed concern about state government forcing universities to make various recommendations and cuts that do not take into consideration the impact of state funding and State Share of Instruction (SSI).

President McDavis added that there is a sense among Ohio university presidents that institutions are being asked more and more to assess how they conduct their business at their institutions, but that there needs to be reciprocal investment and regulatory changes and othersupport from the government. Investment in two-year and four-year institutions adds value to the state.

Trustee Cooper asked if the government had provided any kind of incentive to improve savings, to which VPFA Golding replied that no incentive had been given. “There is no bucket of government funds promised at the end of this rainbow,” VPFA Golding stated.

David Thomas thanked Chair Anderson for her sensitivity and recognition of the amount of additional work that this administration is putting into this task force project, since it is a burden on faculty and staff that distracts from the work of the university on teaching, learning and research.

VPFA Golding will present an update on the Task Force report in June.

**Academic Quality Improvement Program (AQIP) Update**

EVPP Benoit provided an update on AQIP accreditation. She outlined the amount of work that had been done to prepare for the AQIP site visit. She said that she could not have imagined a more glowing report. The AQIP report stated that there were “Integrity,
responsibility, ethical practices evident” at Ohio University. Ohio University received accreditation reaffirmation until 2025-2026, with no monitoring or follow up.

EVPP Benoit encouraged Trustees to read the report to see how Ohio University had excelled in its commitment to improvement. She commended Dr. Mike Williford for his commitment to leading the efforts by Ohio University in the reaccreditation process. The board lead a standing ovation to honor Dr. Williford.

President McDavis presented a certificate of appreciation to Dr. Williford to recognize his work in academic assessment and accreditation. Dr. Williford thanked the board, noting that his unofficial title at the university was “university nag.” He appreciated everyone’s hard work in the accreditation process. Trustee Viehweger also thanked EVPP Benoit for her leadership and hard work in the accreditation process.

**Comprehensive Master Plan Approval, Six Year Capital Improvement Plan Update, and Dublin Master Plan Process Update**

Chair Anderson introduced University Planner (UP), Shawna Bolin, who provided a presentation asking for final approval of the Comprehensive Campus Master Plan (CMP).

Ms. Bolin said that the planning process involved five steps, three of which are now completed.

- Assess
- Test
- Final Plan
- Envision
- Synthesize

Deans said that they appreciated the opportunity to see the needs of their colleagues, in addition to their own college’s needs.

UP Bolin thanked the Board for their engagement in formulating the CMP.

The CMP core ideas involved:

1. Stewardship of Assets – Space needs and smart growth
2. Protecting our Distinctive Setting – keeping OHIO the unique and special place that students, colleagues and alumni indicate is important to them moving forward.
4. Connection and Integration – providing a sense of unity across campus.
5. Welcoming and User-Friendly – Improving Signage on Campus for easier visitor use.
Chair Anderson asked how much time had been invested in the CMP. UP Bolin indicated that 10,000 hours had been invested, and that at least 500 different people had been involved in building the plan.

UP Bolin outlined how the CMP would interact with the Capital Improvement Plan, and indicated that not all of the CMP recommendations would be implemented quickly.

Chair Anderson commented that without CMP, folks in different areas would be singing their own songs about their own needs, and it would be a cacophony. The CMP allows us to form a songbook. Trustee Pidwell commented that the CMP was a very detailed, investigative plan; it is a piece of art.

Trustee Pidwell asked questions about plans for improving access for persons with disabilities. UP Bolin responded that we are looking to improve access, adding elevators, and improving pathways.

President McDavis commented that we have been working for several years on accessibility issues, and are now working to implement them in every project we undertake.

UP Bolin thanked everyone for their help in helping to create the final plan.

President McDavis acknowledged Chris Knisely, President of City Council, who was in attendance at the board meeting, and thanked the city for participating in the planning process.

UP Bolin then reviewed the Capital Improvement Plan (CIP), including the timing and funding sources for projects in the near term. The Six Year CIP will be presented for approval in the August board meeting. Ms. Bolin focused on three projects that will be presented to the board at the June meeting:

- **Clippinger Renovation Strategy, Phase 1** – requires careful implementation that does not shut down the whole building at any given time ($42,600,000 est. in phase 1, $26,688,480 in phase 2, $28,866,260 in phase 3, $6,782,110 in phase 4)

- **Seigfred Hall Programmatic Renovations and Mechanical** – Improvement of mechanical, exterior and interior improvements

- **Ellis Hall Infrastructure Renewal** – mechanical, electric, office updates, and improvement of ADA accessibility.

Vice Chair Wolford asked about the impact of construction on current statements, who may be here while the construction is going on, but may have graduated before they see the final product.

Candace Boeninger, Assistant Vice Provost & Director of Undergraduate Admissions, (introduced by President McDavis) stated we are working on ways to show students how the improvements will benefit future generations.
Faculty Representative Thomas stated that work is often disruptive while it is undertaken and asked how will the CMP address the various impacts of the construction.

UP Bolin replied that we will be addressing the potential impacts, and will be sharing our strategies and recommendations to reduce disruption.

Vice Chair Wolfort noted that Seigfred has been in poor shape for years, and it is only getting worse. He asked whether the proposed renovations will sufficiently address all of the needs of the building, the students and the faculty?

EVPP Benoit replied we have to prioritize according to cross-university needs and economic restrictions as we make improvements. We look at university needs from a total-university perspective, and prioritize projects according to programmatic needs.

Vice Chair Wolfort cautioned against doing partial work that may require more updates and more money later.

EVPP Benoit replied that we have gift funding for McCracken. We do not have gift funding for Seigfred, so we are economically limited by how much we can do in Seigfred at the moment.

Trustee Viehweger suggested that we consider public/private collaboration and partnerships regarding university improvement.

UP Bolin replied we are certainly taking into consideration the various possibilities for additional funding as we move forward.

VPSA Golding replied we are looking at only 1/3 of the conversation, with respect to the University’s priorities: We must also work on implementation of COMP 2014 and Financial Aid priorities, which necessarily limits what we can do financially on campus improvement. We are looking at private/public partnerships, but we need to make sure that the partnerships are economically helpful, and that they will improve our finances across the board.

With respect to state capital appropriations, the Capital Commission is projected to have approximately $425 million to distribute to all of Ohio’s public four year and two year institutions over two years. We may receive about $25 million from the Capital Commission, whereas OHIO’s deferred maintenance needs alone are $2 billion.

Ms. Bolin next presented an update on the Dublin Campus Master Plan, with respect to goals and vision for development in Dublin.

Vice Chair Wolfort harkened back to the transformative gift from the Osteopathic Heritage Foundation and inquired whether the original gift document is being fulfilled in the current planning for the Dublin campus.

President McDavis replied that we are working to maximize the impact of the gift, and maximize its programmatic possibility across not just the medical school, but also Ohio University.
EVPP Benoit added that we are looking to build an innovative campus in Dublin, OH. Our vision for its development has led to the gift of acreage from the City of Dublin, and interest from elsewhere.

Vice Chair Wolfort stated that we need to maintain the institutional knowledge of these multi-partner investments that we do not take on more than our share of costs in the long-run.

President McDavis responded that we are seeing that Dublin is very interested in embracing Ohio University, and having us in the city, as an investment opportunity. He believes that Ohio University will become the same kind of valuable community resource in Dublin that our branches in Lancaster and Chillicothe have become, and that they will become entrenched assets in the community.

VPSA Golding noted that Dublin is interested in working with Ohio University to develop facilities that are complementary to each other, and not competitive. As we move forward with development in the engineering and biomedical fields, Dublin will be a valuable partner, as our growth will in turn make it more valuable as they attract business to the area. They will be able to capitalize on our growth, and vice versa.

Vice Chair Wolfort asked questions about priorities among our various campuses, nothing the discussion about resources for upgrading Seigfred Hall on the Athens campus, as we also discuss new investments in Dublin and now Cleveland.

EVPP Benoit responded that we are looking to Dublin because Dublin has a greater potential for revenue creation and growth that could then be used to build on the Athens campus.

VPFA Golding stated some of the programs we are offering in Dublin are there because there are markets and needs for those programs in Dublin that don’t exist in Athens.

Faculty Representative Thomas asked about the potential for overlapping with Ohio State on opportunities for development and program growth on the Dublin campus.

President McDavis responded that we have had discussions with Ohio State that indicate that we may become partners in areas that overlap, whether academic or research-oriented.

Trustee Viehweger commented that some educational programs or opportunities may be more appropriately located outside of the main campus.

EVPP Benoit provided an example: the business school is interested in building in Dublin to allow partnerships with various Dublin businesses that would like their employees to attain or finish degrees that would improve the business. These potential professional programs better serve Dublin, which has a larger base of businesses/professional students than they would Athens.
Chair Anderson noted that the Tantrum Theatre is an additional example. The Theatre provides an opportunity for our students and will draw an audience that would not otherwise come to Athens.

UP Bolin described Dublin’s plan for an innovation district, with proximity and walkability in a mixed-use area.

Trustee Scholl commented on the benefits that Dublin offers, including inspiration for business innovation, and also affordable, attractive housing for people in their 20s-30s.

In summary: The Dublin Master Plan that is underway will provide a framework to guide OHIO through and towards future development and near term projects for the Dublin campus. Among other things, we will look for opportunities and programs that advance OHIO’s mission and that cannot be accomplished in Athens. Ms. Bolin will continue to provide updates to the board on the status of the Dublin Master Plan.

The Joint Committee meeting adjourned at 11:39am.
Present: Committee Chair Janette King, Trustees Sandy Anderson, and Janelle Simmons, National Trustee David Pidwell, Student Trustee Sharmane Wilcox, Alumni Representative Julie Mann Keppner, Faculty Representative Joe McLaughlin, and President Roderick J. McDavis.

Committee Chair King called the meeting to order at 1:52 pm.

- Resolution, Academic Year 2016-2017 Other Tuition, Fee and Rate Increase Approval

Vice President for Finance and Administration (VPFA) Stephen Golding noted that the resolution for fee increases discussed in the morning’s Joint Academics and Resources Committee meeting is the first item on the Resources agenda. No further discussion occurred during Resources.

Trustee Anderson moved to recommend approval to the full board of the Academic Year 2016-2017 Other Tuition, Fee and Rate Increase resolution. Trustee Simmons seconded. With all in agreement, the motion passed.

- Consent, Investment Policy Revisions

Chief Finance and Investment Officer (CFIO) Candice Casto discussed the minor revisions reviewed and approved by The Ohio University Foundation at their February 2016 meeting and which now require University Board approval. The most significant revisions to the General Endowment Fund and Century Bond and Deferred Maintenance Program Investment Policies are updates to the investment policies’ attachments to reflect a change from investments in U.S. large cap value and U.S. large cap growth equities to an S&P 500 index fund.

The Committee recommended that the Investment Policies resolution be retained on the consent agenda for the March 11, 2016 Board of Trustee meeting.

- NACUBO Endowment Update

CFIO Casto reminded the committee that the NACUBO-Commonfund Study of Endowments is an annual study of investment performance with participants from over 800 higher education institutions and their related foundations. Ohio University is included in the $501M - $1B endowment value category. Over time, Ohio University has met and at times exceeded the NACUBO peer performance, but Ohio University lagged the NCSE average for the 1-, 3-, 5- and 10-year periods ended June 30, 2015. CFIO Casto
remarked that the market has been volatile and performance against benchmarks can change significantly in a relatively short period of time. The Foundation’s investment manager, Hirtle Callaghan, operates as a value investor, purchasing asset classes with relatively low values and selling asset classes with relatively high values to take advantage of value in the market. In the short-term, this intentional strategy has contributed to underperformance. However, performance against benchmarks has begun to improve in recent months. All performance is presented net of fees; the Investment Sub-committee of the Foundation actively looks at the fees charged. The Board will hear updates on endowment performance at each upcoming meeting within the financial forecast, and a presentation specific to endowment performance for FY2016 will be presented at the August meeting.

- **Resolution, Ohio University Comprehensive Master Plan (CMP) 2016**

  Committee Chair King noted that the resolution to approve and adopt the final CMP was presented during this morning’s Joint Academics and Resources Committee meeting. No further discussion of the CMP ensued.

  Trustee Simmons moved to recommend approval to the full board of the Ohio University Comprehensive Master Plan 2016 resolution. Trustee Anderson seconded. With all in agreement, the motion passed.

- **Consent, Construction Projects Approval – Schematic Design**

  Senior Associate Vice President for Information Technology and Administrative Services (SAVP) Joseph Lalley, shared a brief summary of the South Green Drive Culvert Repair project for schematic design approval. This problem was not anticipated which is why the project is not part of an approved capital plan. There has been severe washout of the ground under the roadway and loss of the roadway could have serious implications for campus operations.

  The Committee recommended that the Schematic Design resolution be retained on the Consent Agenda for the March 11, 2016 Board of Trustee meeting.

- **Consent, Construction Projects Approval – Construction**

  SAVP Lalley provided a brief summary of the ten projects included as part of the Construction request - demolition of three South Green residence halls, five residence hall projects including the Jefferson Hall renovation, College of Communication phasing, CSC renovation for the College of Business, renovations to Baker West 82 and the Copeland Hall chiller replacement. Several of the budget amendments were the result of finding that mechanical systems in residence halls were not stacked similarly floor-to-floor.

  SAVP Lalley reviewed Jefferson Hall Renovation site plans and discussed some reconfiguration of entrances to address ADA concerns. Executive Director of Residential
Housing Pete Trentacoste discussed the Learning Living concepts incorporated into the Jefferson Hall space and Associate Vice President for Auxiliaries Gwyn Scott discussed the retail venue which will replace the traditional dining hall and more fully support the residents of the northeast area of campus. The renovation will result building occupancy / bed revenue losses of less than a 6%. An inviting new entrance for Culinary will be at the corner of E. Union and Stewart Streets.

Trustee Anderson questioned budget changes in construction projects since there have been several noted as part of this presentation – some favorable as with Jefferson’s $4M budget reduction and others unfavorable as with the budget increases in several residence hall projects resulting from unforeseen mechanical issues. SAVP Lalley discussed the diligence of project managers in estimating project costs. Contingencies are built into the original estimates, but at times, the best estimates at initial approval do not consider all the issues that are uncovered as design moves forward.

Committee Chair King reminded the committee that there have been more expansive audit procedures implemented for construction project processes, budgets and timelines. SAVP Lalley discussed post-completion audits as well as the multiple approval points for some large projects.

Trustee Simmons asked about the communication planning around the demolition of the three residence halls. These actions need to be communicated to alumni to avoid any bad feelings. Mr. Trentacoste discussed that there have been tours done of some of the dormitories over the past couple of years and will be again this Homecoming and there will be an opportunity to acquire bricks from those buildings.

Faculty Representative McLaughlin asked whether the internal loan noted as a funding source for Jefferson Hall renovation will result in additional fees to students to cover the loan payback. Mr. Trentacoste remarked that this project is still being accomplished within the original Housing Master Plan framework and will not result in any fee requests beyond those which were part of that approved plan. Jefferson Hall will be offline starting this summer until August 2017. AVP Scott also noted that a temporary retail venue will be put in place until Culinary comes online in December 2016.

The Committee recommended that the Construction resolution be retained on the Consent Agenda for the March 11, 2016 Board of Trustee meeting.

- Summer 2016 Construction

SAVP Lalley discussed the plethora of projects slated for the summer construction season and the sources of funds for the $49.8M in projects. Projects include 10 roof improvement projects, window replacements on the college green and at Seigfred Hall, a number of site improvement projects across campus, infrastructure, chiller and HVAC projects, interior bathroom upgrades, and Baker West 82 renovation. Several projects will extend into the Fall semester. SAVP Lalley noted that the planning has considered
traffic patterns, impacts to pedestrians, and only minimal impact is anticipated to campus parking over the summer.

- **Financial Update**

Senior Associate Vice President for Finance and Administration (SAVP) Deb Shaffer shared that a $2.3M operating surplus is currently projected for FY16 as compared with the budgeted deficit of $7.1M and the projected deficit of $3.6M shared with the Board in January. There are no substantial changes from what was reported in January. The projected unfavorable variance of investment income versus budget of $110M, at a projected loss of $45M for the year ended June 30, 2016, is driving a forecasted decrease in Net Assets of $24.2M - the market is currently bouncing a bit more favorably. SAVP Shaffer also reported that due to the issuance of another technical directive, in 2018 we will be required to record the post retirement benefits, primarily consisting of health care, associated with the state pension liability recorded as part of GASB 68. She indicated the amount could be substantial.

- **Annual Human Resources Report**

VPFA Golding introduced Chief Human Resources Officer (CHRO) Colleen Bendl to discuss the COMP2014 implementation strategy. COMP2014 was implemented in FY 2014 in response to the DOL Resolution Agreement. Implementation of the compensation strategy created inversion and compression challenges within our pay structure for existing employees. A multi-year strategy was developed to address these anticipated issues and the first year of that strategy was implemented in January 2016. The strategy for year one focused on Compa-ratios, the method used to evaluate and determine where compensation adjustments are warranted due to length of time an employee is in a job, that were below “1” for employees who were also below the midpoint in their respective pay grades. Since COMP2014 implementation 24% of new hires have been hired above the midpoint – the balance of new hires were hired between the market reference point and midpoint for the pay grade.

Committee Chair King adjourned the meeting at 2:40 pm.
Ohio University Board of Trustees  
University Academics Committee  
Margaret M. Walter Hall, Room 125/127  
Thursday, March 10, 2016

Present: Committee Chair Dave Scholl; Trustees Cary Cooper, Peggy Viehweger, and David A. Wolfort; Student Trustee Patrick Roden; and Faculty Representative David Thomas

Committee Chair Scholl called the meeting to order at 2:00 p.m.

Patton College of Education Dashboard

Dean of the Patton College of Education, Renee Middleton, provided an overview of the college’s performance, challenges, and accolades. The college’s dashboard is updated regularly and can be found online on the college’s website. There has been continued growth in the college’s diversity. Study abroad and other opportunities encourage international for global experience. Members of the faculty are encouraged to include a global component in their curriculum. Local opportunities provide opportunities for a rural experience. Urban experiences are also provided.

Trustee Cooper asked where students go for the urban experience. Dean Middleton replied that those take place in Columbus, Ohio in cooperation with Columbus City Schools.

Dean Middleton reported that stipends for graduate students have been increased to make the college more competitive in recruiting students; the college hopes to increase these further to be more competitive with aspirational peers.

Committee Chair Scholl asked how the 900 graduate students broke out – masters vs. doctoral students. Dean Middleton noted that approximately are 80% are masters and 20% doctoral.

To meet quality standards for teachers, a 3.0 GPA is now required to enter the Teacher Education program.

Trustee Cooper asked how many of the 82% of undergraduates who enter education fields after graduation remain in Ohio. Dean Middleton noted that the majority of graduates, almost 70%, stay in Ohio.

Trustee Wolfort asked how graduates handle their student debt given the low salaries that entry level teachers make. Dean Middleton replied that it can be a challenge; some options are available now and the college works to identify others. Graduates who are willing to go into high demand areas such as Special Education, Foreign Languages, sciences, and math and are willing to remain in Ohio can sometimes get increased financial aid.
Faculty Representative Thomas asked if the college’s enhancing recruitment by bringing another recruiter on board meant that certain areas of the state were being targeted. Dean Middleton replied that the college targeted all areas of Ohio. She noted that about 30% of the students in the college come from Ohio’s rural areas. The rest come from urban and suburban areas across Ohio.

**IT Update**

Executive Vice President and Provost (EVPP), Pam Benoit, introduced the University’s new Chief Information Officer (CIO) Craig Bantz who summarized the Office of Information Technology (OIT) led projects, new leadership strategies, and other information, including upcoming endeavors.

IT covers every aspect of the University, from students’ access to dorms, to intervening with a student who is having a problem, to active learning classrooms and other classroom technology. The support of academic activities is paramount.

CIO Bantz noted that one of OIT’s major accomplishments was to improve the expected Disaster Recovery Time from 30 days to 48 hours.

Of particular note is that OIT added 17,000 devices fall semester which put a severe strain on the network. In six weeks, OIT staff put in long hours and rebuilt the core network; normally this would take 8 months to two years.

To improve communication with students, OIT uses social media to keep students informed. These updates sometimes occur every few minutes.

Regarding smart classroom, it is estimated that it would cost 37–38 million dollars to retrofit our classrooms. By the time the last one was completed the first one would be out of date. CIO Bantz proposes building a platform that can be updated through software rather than having classrooms expensively hardwired.

Committee Chair Scholl asked if the proposed system would be similar to cloud based computing. CIO Bantz said that it would and that the University is moving to more cloud based systems.

Trustee Scholl remarked that he did not realize how many transactions were needed for just getting into dorms, issuing pay cards, etc. and asked if CIO Bantz was concerned about security for cloud-based systems considering regional security breaches. CIO Bantz noted that IT Head of Security, Ed Carter, was in attendance and was working to ensure that security was addressed. CIO Bantz noted that he believes OIT has developed a way to move forward to have strong security.
Committee Chair Scholl asked if CIO Bantz felt comfortable with resources he currently had available to him. CIO Bantz replied that OIT was in the process of determining where any gaps exist and what resources may be required.

Faculty Representative Thomas noted that CIO Bantz was blessed with excellent IT staff who have done so much to support academics at Ohio University.

Trustee Wolfort asked if there was a way to cut costs by combining the buying power of students and the university. Currently, students are paying for cell phone and other services individually. Would it be possible to use the buying power of the students as a whole and the university to obtain lower rates for students? CIO Bantz noted that there is currently an Affordability Initiative, led by Brad Cohen who is the Senior Vice Provost for Instructional Innovation, that looks into leveraging our size and scale to assist with cost.

Faculty Representative Thomas asked about the cost of new phones and if they were necessary for everyone. He had heard that the cost was over 600 dollars per phone. CIO Bantz replied that the cost was something over 100 dollars per phone, but that yes, the phone needs of the campus were being considered.

CIO Bantz, in closing, noted that OIT was certainly looking at the best way to do many things, but that there would always be a strong focus on academic support.

**Enrollment Update**

Senior Vice Provost for Strategic Enrollment Management, Craig Cornell, provided an update of Ohio University’s current enrollment, enrollment projections, and other information.

Overall enrollment stands at 40,025; Ohio University is officially a 40,000 student institution.

Freshman applications are down by over 400, but commitments and housing deposits are up from last year.

Committee Chair Scholl if student quality was remaining the same. Vice Provost Cornell replied that we are consistent in all areas.

Trustee Wolfort asked about our percentage of graduating high school students from the state of Ohio. Vice Provost Cornell noted that we enroll about 4000 of the 130,000 high school graduates in Ohio. He also noted that the 130,000 number does not reflect whether or not those students are interested in pursuing a college degree.

Trustee Wolfort asked how diverse we are as far as where our students come from within the state of Ohio. Vice Provost Cornell noted that we are one of the most diverse in that
our students come from all over Ohio. We have a very broad geographically diverse group.

Vice Provost Cornell noted information that was not included with the presentation. Ohio University’s preliminary default rate (students who default on their student loans) was received from the Federal Government. This year’s report noted that the default rate is 8.8%; the previous rate was 11.1%. Over the past two years, we’ve had the biggest drop in the default rate in the state of Ohio. Default management prevention strategies, etc. have helped with the drop. The rate is based on a 3-year average and includes the regional campuses.

Trustee Wolfort asked if we talk to our students about default, etc. Vice Provost Cornell replied that there are several strategies, including borrowing counseling, coaching, etc. Trustee Wolfort asked if we publish testimonies by students regarding how they navigated finances, paid off their debt, etc. Vice Provost Cornell deferred the question to Valerie Miller, Director of Financial Aid and Scholarships. Director Miller said that she didn’t know of any. Trustee Wolfort remarked that he has several Ohio University alumni working for him who are very proud of the fact that they have paid off their student debt. He would like to have a way for those students to share their story should they wish to do so. Vice Provost Cornell replied that if Trustee Wolfort would send him some of those names, these testimonials could be added to some Ohio University sites where students comment about various topics.

**Agenda Abbreviated Due to Time Constraints**

Being short on time, EVPP Benoit asked that the committee discuss the Rankings and the consent agenda items and delay the Persistence Plus and Accreditation agenda items until a future meeting.

Committee Chair Scholl, having no dissents from the committee, agreed.

**OHIO in the College Rankings**

Barbara Wharton, Associate Provost for Institutional Research and Effectiveness, described where the University falls in various rankings and how those rankings are viewed by the general public and prospective students and their families.

Trustee Viehweger asked about the continued use of a 6-year graduation rate. Associate Provost Wharton noted that the rate continues to be used because it is a federal standard.

Committee Chair Scholl asked if the actual graduation rate being higher than the predicted graduation rate indicates that we do very well with helping students to perform well and exceed expectations.

Associate Provost Wharton replied that it does. Committee Chair Scholl and Trustee Viehweger noted that this is a ranking of which the University should be very proud.
Faculty Representative Thomas asked if program name can affect ranking or keep a program from being included in rankings. EVPP Benoit replied that it can, because sometimes the name does not identify the program enough to have it pulled into the rankings.

**Persistence Plus (Supporting University Student Success & Completion Initiatives)**  
Deferred to a future meeting.

**Discipline Specific Accreditation Update**  
Deferred to a future meeting.

**Consent Agenda**

EVPP Benoit asked if there were any questions or clarifications needed.

Hearing none, Committee Chair Scholl noted that he will move those forward to the full board for consideration.

Consent Agenda, Name Change Tropical Disease Institute  
Consent Agenda, Name Change Community Health Services Major  
Consent Agenda, Name Change Music Performance/Pedagogy Program  
Consent Agenda, Change Orchestral Instruments: Strings, Woodwinds, Brass, or Percussion Major

**Other Comments**

Committee Chair Scholl noted that in the context of discussion from the previous Academics Committee meeting in January there has been a change recommended by EVPP Benoit regarding how program reviews will be reviewed by the committee. An executive summary with recommendations, internal and external reviews, and letters from the dean and chair/director regarding how they were taking action on the review will be included in future agendas. The larger body of information will be available to the committee on a website as a resource. The academic committee will be informed when that information becomes available and will be accessible well ahead of when the board materials are distributed to facilitate earlier access by Committee members.

With all committee members present supporting the new process, it will be tried when the next program reviews come up for review and then re-assessed to ensure the new process is meeting the needs of the Committee.

Committee Chair Scholl expressed his appreciation to EVPP Benoit and others for the responsiveness with which the committee’s requests have been made over the past year.

Committee Chair Scholl adjourned the meeting at 3:26 p.m.
Present were Chair Simmons, Trustees Cooper, Viehweger, and Wolfort, Student Trustee Wilcox, Secretary to the Board David Moore and General Counsel John Biancamano.

The meeting was called to order at 3:35 PM.

1. **Tab 27. Consent Agenda, Faculty Senate Constitution Changes**

Beth Quitslund, Chair of the Faculty Senate, presented a Resolution approving an amendment to the Faculty Senate Constitution that would increase the numbers of Senators representing Group II and Clinical Faculty. There were no objections to the Resolution and it will remain on the Consent Agenda.

2. **Ethics Training for the Board**

Secretary Moore reported that the annual ethics training for the Board will occur at the June meeting.

3. **Election of Chair and Vice Chair**

Trustee Viehweger made a motion to nominate Trustee Wolfort to serve as Chair of the Board for the coming year and Trustee King to serve Vice Chair. Trustee Cooper seconded; the motion passed. The Committee will present these nominations for approval by the full Board.

4. **Student Trustee Selection Update**

Secretary Moore reported that five students have been recommended to the Governor for appointment as a Student Trustee for the coming year. The university has been advised that the Governor will select one of them for the position by the first week of April.

5. **Review of Documentation**

Secretary Moore reminded the Committee that the Board is required to review its Bylaws for possible amendment on an annual basis. He also noted that the Board website has not been reviewed recently. Chair Simmons will ask Board members to review the Bylaws and the website and to send any suggestions to Secretary Moore in time for the June meeting.
6. **Board Retreat**

   Secretary Moore asked the Committee to think about topics for discussion at the Board retreat in Dublin on August 25 and 26.

7. **Format of Board Meetings**

   Secretary Moore suggested that the Committee evaluate the current format of Board meetings. Trustee Wolfort reminded the Committee that the Joint Committee format was introduced to give the full Board more time to discuss significant issues. He also passed on Trustee Goodman’s concern with the current practice of devoting a significant amount of time in the Friday morning meeting to reports on committee meetings from the previous day.

   The Committee discussed ways to spend more time in the main board meetings on academic and student matters. Secretary Moore stated that committee chairs have been asked to shorten their reports. Chair Simmons and Secretary Moore will review this modified format with the other Board members.

8. **Board Meeting Calendar for 2016-2017**

   Secretary Moore advised the Committee that the proposed date for the March, 2017 meeting overlaps with Spring break next year. He suggested that the March meeting be held on March 16 and 17, 2017. The Committee will recommend this change to the schedule.

The Committee adjourned at 4:12 PM.
Ohio University Board of Trustees
Audit Committee Meeting
Margaret M. Walter Hall, Room 125/127
Thursday, March 10, 2016

Present: Trustee Dave Scholl, Trustees Janetta King and Sandra Anderson, National Trustee David Pidwell, Student Trustee Patrick Roden, Alumni Representative Julie Mann Keppner and President Roderick McDavis.

Trustee Scholl, serving as Audit Committee Chair, called the meeting to order at 3:33pm.

FY 2016 External Audit Planning
Keith Martinez, Plante Moran partner and Danny Sklenicka, Plante Moran manager held their annual pre-audit planning meeting with the Audit Committee; this was for the upcoming FY2016 external audit. Topics included an outline of Plante Moran’s deliverables, responsibilities and communication with the Audit Committee.

Trustee Scholl asked if GASB 75 (Postemployment Benefits other than Pensions) would be factored into Ohio Senate bill 6 ratios. Mr. Sklenicka said it would be included. Trustee Anderson asked if it was similar to GASB 68 (Accounting and Financial Reporting for Pensions). Mr. Martinez stated that it was similar to GASB 68. Trustee Scholl asked how many years remained in their contract. Mr. Martinez indicated the contract continued for the FY2016 audit (current fiscal year) and the FY2017 audit.

FY16 Audit Plan Status
Jeff Davis, Chief Audit Executive summarized the FY2016 audit plan completion for planned audits and follow-up audits. Mr. Davis also discussed the audit timeline for the current audits.

Management Compliance Initiatives
Mr. Davis discussed two ongoing management compliance initiatives. Ohio University has contracted with an outside firm, RSM (formerly McGladrey), to assist with an assessment of compliance with the Payment Card Industry Data Security Standard (PCI DSS). The firm will assist with completing and developing the required paperwork and policies. The project is being led by the University Bursar. Ohio University has also contracted with outside counsel to perform a Health Care Insurance Portability and Accountability Act (HIPAA) assessment. The project is being led by the Legal Affairs Office. Internal Audit is involved in both projects.

Trustee Anderson noted the significance of these projects and thanked management for this work. Trustee Scholl asked if we have done this work before. Mr. Davis responded that not at this level. Trustee Scholl asked if the HIPAA work would include other campuses. Jennifer Johnson, Associate General Counsel, provided information about the work and said it did include the Athens, Dublin and Cleveland campuses.
**External Assessment Update**
Mr. Davis updated the committee on the Institute of Internal Auditors external assessment. The assessment will include a review of internal audit documents, processes and procedures. The final report is expected in April. Trustee Scholl commented that he and Trustee Goodman had spoken with the reviewer. Trustee Scholl said the reviewer was very experienced and thought it would be a good process. President McDavis spoke about the review and agreed it was a good process.

**Construction Auditing Update**
Mr. Davis reviewed the current status of an outside firm’s (Baker Tilly) construction audits. The Housing Phase I final closeout audit is in progress. The McCracken Hall and Jefferson Hall construction audits have been approved and are underway. Another outside firm (CBIZ) is conducting an audit of a performance contract related to energy efficiency improvements.

Audit Committee Chair Scholl adjourned the Audit Committee meeting at 4:03 pm.
Ohio University Board of Trustees
Executive Committee Meeting
Margaret M. Walter Hall, Room
Thursday, March 10, 2016

Present: Chair Sandra J. Anderson, Vice Chair David A. Wolfort, Trustees Janelle N. Simmons, Janetta King, Peggy Viehweger, Dave Scholl, Cary R. Cooper, National Trustees Laura A. Brege and David W. Pidwell, Student Trustees Sharmaine Wilcox and Patrick J. Roden, Alumni Representative Julie Mann Keppner, Secretary David Richard Moore, President Roderick J. McDavis.

Chair Anderson called the meeting to order at 11:58am.

President McDavis reported on the status of the search for a New Trustee. Ohio University is waiting to hear from the Governor’s office on their selection.

Chair Anderson suggested that the committee move into Executive Session to consider the employment, dismissal, discipline or compensation of a public employee and to consider the purchase or sale of property for public purposes. Vice Chair Wolfort moved to adjourn to Executive Session; Trustee Viehweger provided a second, the motion was passed unanimously at 12:04pm.

At 1:45pm Trustee Scholl motioned to adjourn out of Executive Session; Vice Chair Wolfort provided a second, the motion was passed unanimously.

Chair Anderson adjourned the Executive Committee meeting at 1:46pm.
Ohio University Board of Trustees  
Executive Committee Meeting  
University Inn  
Friday, March 11, 2016  

Present: Chair Sandra J. Anderson, Vice Chair David A. Wolfort, Trustees Janelle N. Simmons, Janetta King, Peggy Viehweger, Dave Scholl, Cary R. Cooper, National Trustees Laura A. Brege and David W. Pidwell, Student Trustees Sharmaine Wilcox and Patrick J. Roden, Alumni Representative Julie Mann Keppner, Secretary David Richard Moore, President Roderick J. McDavis.

Chair Anderson called the meeting to order at 7:30am.

Chair Anderson suggested that the committee move into Executive Session to consider the employment, dismissal, discipline or compensation of a public employee and to consider the purchase or sale of property for public purposes. Vice Chair Wolfort moved to adjourn to Executive Session; Trustee Cooper provided a second, the motion was passed unanimously at 7:31am.

At 1:45pm Trustee King motioned to adjourn out of Executive Session; Vice Chair Simmons provided a second, the motion was passed unanimously.

Chair Anderson adjourned the Executive Committee meeting at 9:40am.