



OHIO
UNIVERSITY

Board of Trustees

Ohio University

Athens, Ohio

Minutes

January 22, 2016

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ROLL CALL

Chair Anderson called the meeting to order at 10:14am. She asked Senior Associate Vice President for IT and Administrative Services Joseph Lalley for an update on whether weather might affect the meeting. SAVP Lalley provided a weather report and expected traffic delays, urging Trustees returning to the Cleveland area to use caution.

Secretary David Richard Moore called role. Present were: Chair Sandra Anderson, Vice Chair David Wolfort, Trustees Janetta King, Janelle Simmons, Peggy Viehweger, N. Victor Goodman, Dave Scholl, Kevin B. Lake, and Cary Cooper, National Trustees Laura Brege and David Pidwell, Student Trustees Sharmaine Wilcox and Patrick J. Roden, and President Roderick McDavis.

APPROVAL OF AGENDA

Chair Anderson called for the approval of the Agenda. Trustee Scholl moved. Trustee Viehweger seconded. With all in favor, the agenda was approved.

APPROVAL OF MINUTES

Chair Anderson called for the approval of the minutes of the October 2015 Board of Trustees meeting. Vice Chair Wolfort moved, Trustee King seconded. With all in favor, the minutes were approved.

REPORTS

Report from the Chair

Chair Anderson welcomed new National Trustees Laura Brege and David Pidwell, both of whom are Ohio University alumni. She provided an overview of Trustee Brege's and Trustee Pidwell's backgrounds. Trustees Brege and Pidwell thanked the Board and Ohio University for the opportunity to serve on the Board, and stated that they were honored and looking forward to it.

Chair Anderson thanked the individuals and groups who had provided tours of campus on Thursday. She relayed that half of the Trustees had visited University College, and half had visited the Voinovich School of Leadership and Public Affairs. Chair Anderson spoke of learning more about academic help resources available to students, and about students living in a house for

First Generation college students. She asked Trustees to provide comment on their experiences on the tours.

Trustee Scholl provided a report on the Voinovich School, and relayed learning about the history of the school. Trustee Scholl spoke fondly of Senator Voinovich, for whom the school is named. He highlighted Senator Voinovich's commitment to innovation, entrepreneurship and economic growth. He applauded Voinovich School Dean Mark Weinberg's commitment to fostering entrepreneurial spirit, and elevating the reputation of the Voinovich School.

Report from the President

Chair Anderson introduced President McDavis, who provided his President's Report. President McDavis reported on potential outcomes of upcoming state legislation regarding the "conceal and carry" of firearms on campus. President McDavis stated that permissive language allows university boards to evaluate whether or not to permit weapons on campus. Among the points of pride that President McDavis presented were:

- OHIO Volleyball's MAC tournament championship win
- OHIO and Honors Tutorial College alumnus John Swartz' role as co-producer of Star Wars: The Force Awakens
- OHIO nursing students raise \$100,000 for Race for the Cure
- Ohio University's switch from coal to natural gas
- Ohio University's ranking as a top producer of research licensing revenue
- National media coverage of the Innovation Center's mobility device that allowed a puppy born without front legs to walk.
- Forensics students' first place finish in a national criminalistics evaluation.

University Spotlight

President McDavis introduced the University Spotlight, featuring the OHIO Reach Scholars Program, which supports the unique needs of university students emancipated from foster care. Dr. Marlene Dela Cruz-Guzman, director of Office for Multicultural Student Access and Retention (OMSAR), provided an introduction of the reach of the new program, and then asked students in the program to speak about their experiences with the program.

Student Michael Outrich said that he arrived on campus with nothing except his belongings in trash bags, but was determined to succeed at university to escape poverty. He said that during breaks, he didn't have a home to go to, and during family weekends, he did not have anyone coming to visit him. He stated that when he struggled with university, he did not know who to turn to for advice.

A letter was read from emancipated foster student Kimberly Moore, which said that Ms. Moore initially had a difficult time at college, and felt alone. She did not talk to anyone about her family situation, because she did not think anyone would understand. She said that when she got involved with OHIO Reach, it made her realize that she was not alone. She had the opportunity to go to Washington with Mr. Outrich to advocate for emancipated foster students.

Student Corey Hayes stated that he did not come from a foster care situation, but had been asked by Dr. Jacob Okumu, Coordinator for Student Outreach and Developmental Services, to serve as a mentor for the inaugural OHIO Reach Scholars program. He said that when he began mentoring, he felt awkward because he did not know if he would be able to relate. Mr. Hayes stated that he has learned much about how to better relate to students from different backgrounds, and concluded, "I have found my family."

Chair Anderson thanked the students for their presentation, and applauded their determination. She asked the students how they found Ohio University, or how Ohio University found them. Mr. Outrich said that he had originally visited Ohio University for its meteorology program. Vice Chair Wolfort asked how the OHIO Reach Program started. Dr. Okumu stated that he met Mr. Outrich three years ago and became aware that Mr. Outrich and some of his friends had nowhere to go over Ohio University's winter break, so he invited the students to stay in his apartment while he was out of town for the holidays. The Board thanked the students for their presentation, and indicated that they felt very emotional about the presentation. Chair Anderson relayed that that they were thrilled to have the students as part of the Ohio University community, and told them that no matter what, they would always have a family in the Bobcat family.

Report from the Faculty Senate Chair

Dr. Beth Quitslund, chair of the faculty senate presented her annual report on behalf of Ohio University Faculty Senate. Her presentation focused on two main topics:

- Faculty contributions to and perspectives on affordability, efficiency, and innovation.
- Shared governance and faculty roles

She reported that faculty are collaborating to maximize the quality and affordability of student educational experience.

Regarding textbook affordability, Dr. Quitslund reported that Brad Cohen, Senior Vice Provost for Instructional Innovation, had reached out to find ways that faculty might already be using innovative ways to reduce textbook costs for students. She relayed that Vice Provost Cohen had been a “superb partner for faculty with good ideas.” She stated that seven faculty who submitted their current ways to keep costs down are saving their students a total of about \$50,000 a year, while the introduction of nine new proposals would save students an additional \$75,000 a year.

Additionally, said Dr. Quitslund, Ohio University Libraries are offering modest incentives to encourage faculty to use cost-efficient alternatives for course materials.

She reported that faculty are also working on streamlining curricular processes to ensure that students will receive innovative coursework more quickly. She pointed out that the University Curriculum Council (UCC) is working on efforts to fast track the review and approval process for updating courses. Additionally, Dr. Quitslund reported that Faculty Representative David Thomas was leading the charge to improve the software that is used by the UCC for the curricular process. The software updates will make it easier for programs to propose service learning and cross-listed courses.

Dr. Quitslund presented a proposal for a faculty- and instructor-focused innovation accelerator to allow faculty to pursue pilot projects in academic innovation to enhance the quality of an Ohio University education. She said the accelerator would help faculty to develop innovative ideas and provide start-up funds for a small number of promising academic innovations. The goal is to motivate faculty to imagine new ways to improve academic innovation.

Dr. Quitslund reported on faculty senate discussion surrounding student affordability, and the cost-benefit of Intercollegiate Athletics. She lauded the Intercollegiate Athletics for their support of student athlete success, but cited news questioning the benefit of collegiate athletics to both athletes and universities in the last year. She stated that while many faculty are proud of

the accomplishments of student athletes at Ohio University, there are concerns regarding financial costs that are more difficult to address because of legal, economic, and competitive constraints. She stated that Faculty Senate voted last spring to endorse USHR 275, since replaced by HR 27-31 (National Collegiate Athletics Accountability Act), a bill to mandate a set of protections for student athletes while creating a commission to examine and alleviate some of the problems that athletics can bring to higher education. She asked the Board of Trustees to look at the bill and consider supporting it.

Finally, she noted the importance of shared governance at the university, designed to better serve students, even when views differ. She noted that the faculty remain concerned about the number of Group I faculty employed at Ohio University. She stated that there has been a drop in the number of tenure-track faculty positions, despite student enrollment increases. Dr. Quitslund said these matters to shared governance, because tenured faculty often speaks out on behalf of both students and faculty without the same employment protections.

Chair Anderson thanked Dr. Quitslund for her presentation, and noted how valuable the information is to the Board. Student Trustee Wilcox mentioned that she was thankful for all of the faculty at Ohio University. President McDavis also thanked faculty for their valuable contributions during the AQIP reaccreditation process.

COMMITTEE REPORTS

Joint Academics and Resources Committee

Chair Anderson reported on the Joint Committee proceedings. She stated that there were four topics that were presented, and no new action items that came out of the Joint Committee meeting. The four topics were:

- Proposal for a rate increase for the second cohort of OHIO Guarantee students.
- A review on the Comprehensive Master Plan (CMP)
- An Update on the report for the Governor's Task Force on Affordability and Efficiency
- Ohio University Fact Sheets

Chair Anderson reported on the budget update and the process in which rate increases are proposed, which were presented to the Board by Executive Vice President and Provost (EVPP) Pamela Benoit and Vice President of Finance and Administration (VPFA) Stephen Golding. Chair Anderson noted that the new budget process, discussion of which now starts in the fall instead of the spring, allows for consideration over a multi-year planning period. She reported that there are multiple people and groups across the university who are involved in helping to form the budget. She cited revenue growth, faculty and staff compensation, capital improvement planning and deferred maintenance strategies, and student affordability as commitments the university must consider.

She stated that, over the last three years, Ohio University has succeeded in shrinking the gap between where it is ranked, with regard to faculty compensation, compared to other Inter-University Council of Ohio (IUC) institutions in Ohio, and is moving towards its goal of becoming third in the state for faculty compensation.

Chair Anderson stated that the university continues to work to reduce the backlog of deferred maintenance. She stated that the Century Bond allows the university to spend about \$10 million a year for deferred maintenance, while incurring an annual debt service of \$1.7 million, and that current and future budget plans must take into account the money needed to support that carry out the deferred maintenance plan.

Chair Anderson reported that Craig Cornell, Senior Vice Provost for Strategic Enrollment Management, had spoken about strategic enrollment,

Signature Scholarship Funds, and the individualized support that students will need to succeed. She cited that Trustees had asked questions regarding the correlation between metrics used to track the success of students and the allocation of Signature funds. She relayed that various, unique challenges exist for students that must be taken into consideration when evaluating metrics.

Chair Anderson reiterated that there is no rate increase requested for current students, and that the only rate increases that have been requested are for new, incoming freshmen, with a 1.7 percent rate increase. She cited the rich discussion among Trustees regarding how Ohio University compares to peers in tuition rates, and about Ohio University's commitment to educating Ohio citizens, compared to other institutions that admit up to 30% non-resident students.

She reported that the Trustees discussed speculation in *The Post*, Ohio University's student-run newspaper, that there was a budget shortfall. She relayed the resulting discussion and clarification that Ohio University would never propose a non-balanced budget, and that budget planning will continue into spring.

Chair Anderson reported on the Comprehensive Master Plan update, and stated that the presentation given by Shawna Bolin, University Planner, and Kevin Peterson, Ayers Saint Gross consultant, was excellent. She outlined the five core ideas that shape the Campus Master Plan: stewardship, Ohio University's distinctive geographic setting, a campus of greens, integration of greens, and the need for a welcoming campus; she invited the community to review the proposals in the presentation. The presentation highlighted the need to preserve the campus, the need to balance housing across the greens, and the potential to connect the West Union Street corridor with the rest of campus.

She relayed that the Campus Master Plan outlines the creation of new greens, including the Ridges Green, the West River Green, and the Union Street Green, and offers suggestions for the improvement of the campus' riverfront. She reported on outlined plans for utilities and bicycle/pedestrian parkways. Chair Anderson reported that the gradual shift in the campus core over the years has resulted in the need for better pedestrian pathways in the Park Place corridor. She spoke about a proposed Clippinger Hall renovation that serves as an example of the ability to incrementally implement the

Campus Master Plan. She cited questions from Trustee Wolfort about energy efficiency in moving forward with the Campus Master Plan.

Chair Anderson stated that the Board will hear the final recommendations regarding the Campus Master Plan at the March Board of Trustees meeting (March 10-11, 2016), at which point they will be evaluated for vote. Additionally, the Board has requested recommendations for the possible repurposing of 29 Park Place, as well as presidential housing options.

Chair Anderson reported on the update on the Governor's Task Force for Affordability and Efficiency, and outlined Trustee requirements for a submitted report.

Chair Anderson also reported on Senate Bill 6 Scores, which measure the financial strength of universities. She reported that Ohio University placed first among Ohio's public universities, by a wide margin, for the third consecutive year.

University Academics Committee

University Academics Committee Chair Scholl reported on the University Academics Committee meeting. He outlined a dashboard presentation provided by Dean Dennis Irwin of the Russ College of Engineering. Enrollment, reputation and research funding have increased in the past decade, and the Russ College is witnessing strong post-graduation feedback from students, most of whom report having found employment within six months of graduation. Trustee Scholl relayed that Dean Irwin reported on the over one hundred companies that come to the engineering job fair each year, and that the four-year graduation rate had increased substantially in recent years. He said that Dean Irwin had also spoken of the research being done by engineering faculty regarding current issues, including improving the safety of hydraulic fracturing, and improving drone safety and technology.

Trustee Scholl reported that the committee heard a dashboard presentation from Director of Intercollegiate Athletics Jim Schaus, and Assistant Director NCAA Eligibility Student Athlete Success Jenny Pollack, who reported on NCAA academic eligibility and retention of student athletes. They noted that the six-year graduation rate is 71 percent, above the national average of 68 percent. Ohio University ranked third in the Mid-American Conference (MAC) for graduation rates. Trustee Scholl highlighted that the academic progress rate (APR) of Ohio University for fourteen of the sixteen teams is above 970 over multiple years, out of a high score of 1000. The NCAA has the ability to implement sanctions against universities whose teams score under 930. The APR is designed to track the academic progress and retention of student athletes who receive financial aid. Trustee Scholl also noted that eight OHIO teams had improved their APR score since last year. Ohio University student athletes had a cumulative grade point average (GPA) of 3.19, the highest since 2009.

Trustee Scholl reported that the committee heard about OHIO, NCAA, and MAC efforts to improve academic progress and student-athlete health. He specifically mentioned the NCAA/MAC Sports Science Institute Mental Health Summit, an Ohio University initiative focused on the identification and establishment of best practices concerning student-athlete mental health.

Trustee Scholl relayed that the committee heard from EVPP Benoit regarding the recent reaccreditation visit by the Higher Learning Commission's Academic Quality Improvement Program (AQIP). She said

the preliminary report is very positive, with no significant issues cited in the exit report. EVPP Benoit lauded Michael Williford, Associate Provost for Institutional Accreditation, who oversaw the reaccreditation efforts, and the faculty, staff and students of the university for its involvement in the reaccreditation process. Reaccreditation was recommended by accreditors to Higher Learning Commission (HLC). Ohio University expects a final decision on reaccreditation in February 2016. President McDavis reported that the university is delighted with the outcome, and was appreciative of the efforts by Ohio University students, staff and faculty to help with the visit.

Trustee Scholl reported that the committee had heard from Craig Cornell, Senior Vice Provost for Strategic Enrollment, about student enrollment rates and strategic enrollment initiatives. Enrollments at Ohio University remain robust. Trustee Scholl reported that the university continues to meet and surpass many enrollment goals, including the enrollment of Ohio residents. Ohio University maintains an 85/15 ratio of resident to non-resident students. Enrollment has increased 39.6 percent between Fall 2008 and Fall 2015, the highest of any Ohio school in that period. Trustee Goodman asked about potential negative impacts of continued growth, citing housing, dining and program capacity. Vice Provost Cornell said that he is in regular contact with colleges and programs across the university where such capacity issues may occur, and noted that much of the enrollment increase comes in the form of online enrollment, which limits some of the potential capacity issues. Future demographics of graduating high school seniors will increase slightly over the next few years, with a drop expected in 2021.

The committee also heard from EVPP Benoit regarding State Low-Enrollment Programs and Small-Class Reporting. EVPP Benoit discussed the resolution that recommended the university adopt a plan to monitor and evaluate academic courses. New Ohio Revised Code 3345.35 requires that the Board of Trustees evaluate all OHIO courses and programs based on enrollment and student performance. For courses with low enrollment as defined by the Chancellor of the Ohio Department of Higher Education, the Board is asked to consider offering the course through a regional collaboration. The first evaluation was to be completed by January 1, 2016, with subsequent reports due every five years. Ohio University completed its report, based on required elements, including:

- Narrative defining low-enrollment, based on three measures (three-year graduation rate, productivity, and cost): No Ohio University programs have outliers on all three measures, and only six programs

have an outlier on one of the three measures. Those six programs were rigorously evaluated, and it was decided that they should be maintained.

- Focus on low-enrollment courses: Thousands of courses were reviewed, with 4.6 percent of classes falling under the threshold. On regional campuses, 2,000 courses were reviewed, with 11.6 percent falling under the threshold for low-enrollment courses. The report for the Chancellor outlines the recommendations of the Board and university regarding those courses.

The resolution is based on the statute laid out in the Ohio Revised Code, and recommends that, moving forward, deans and chairs of university colleges and departments include low-enrollment evaluation as part of their annual review process.

**RESOLUTION TO ADOPT PLAN FOR MONITORING AND
EVALUATING ACADEMIC COURSES AND PROGRAMS**

RESOLUTION 2016 -- 3521

WHEREAS, the University is committed to ensuring that courses and programs are scheduled and offered in ways that are pedagogically appropriate and efficiently managed; and

WHEREAS, Ohio Revised Code 3345.35, enacted in 2015, requires the governing boards of each state institution of higher education to evaluate courses and programs based on enrollments; and

WHEREAS, the legislation also requires governing boards to evaluate the benefits of delivering the course through a regional collaboration; and

WHEREAS, evaluation of courses and programs is a complex undertaking requiring analysis of a multitude of factors and careful formulation of an appropriate response;

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees hereby approves the University's submission of a Course and Program Management Plan, consistent with the attached submission to the Department of Higher Education, and directs University administration to implement such Plan.

ATTACHMENT A

MONITORING AND EVALUATING ACADEMIC PROGRAM SIZE AND PRODUCTIVITY

OHIO UNIVERSITY 12/23/2015

Ohio University monitors program quality, efficiency, and size of academic programs through routine internal management processes (course scheduling processes, faculty teaching workload management) and formal oversight (academic program review, curricular design and approval). In addition, a University scorecard has been developed to provide central oversight of program size and efficiency. This scorecard is updated annually for review by the Provost and is used in the five year review by the Board of Trustees in compliance with Section 3345.35 of the Ohio Revised Code.

The scorecard includes three measures that monitor program size and productivity for Athens campus programs. Two of the measures allow for external, discipline specific comparison based on the National Study of Costs and Productivity (Delaware Cost Study). These three measures and the thresholds that have been set for them are as follows:

1) Degrees granted, three year average

The purpose of this measure is to identify programs that, based on size, could have difficulty filling discipline specific requirements or upper level courses. Programs that fall below 15 students are highlighted and cross referenced to ascertain whether they teach a large proportion of interdisciplinary courses or whether the program size causes difficulty abiding by the small class guidelines.

2) Credit hours produced by faculty FTE

This measure is based on total FTE faculty divided by the number of credit hours they produced during the academic year. This information is compared to discipline specific peer information and programs are highlighted if they are outliers within their peer group as identified by the Delaware Cost Study.

- 3) Cost per student FTE: Computed based on total instructional cost divided by the number of FTE students during the academic year. This information is compared to discipline specific peer information and programs are highlighted if they are outliers within their peer group as identified by the Delaware Cost Study.

The scorecard includes a single measure to monitor program size and productivity for associate degrees and regional campus programs. Given the nature of these programs, comparative information is not available through the Delaware Study. Given the shorter length of the associate degree and that often the same coursework is used for students seeking bachelor's degrees, a lower degrees per year threshold (5) was set for these programs.

ATTACHMENT B

MONITORING AND EVALUATING LOW ENROLLMENT CLASSES

OHIO UNIVERSITY 12/23/2015

I. Policy Overview and Definitions

Section 3345.35 of the Ohio Revised Code requires that each state institution of higher education provide its trustees with a report of all courses and programs based on enrollment and student performance. This evaluation is to be performed by January 1, 2016, and the first day of January every fifth year thereafter, with reports due to the Chancellor 30 days after the evaluation.

The Chancellor has defined low enrollment courses as those class sections that fall below 120% of the minimum threshold, as defined by the University. Based on this definition, the following guidelines (Table 1) apply at Ohio University. These definitions were developed upon careful consideration of factors recognized by the Ohio Department of Education to be considered in setting class size. The resulting guidelines allow departments and colleges reasonable flexibility to strategically manage class sizes based on issues of quality, centrality to OHIO's mission, cost-effectiveness, and demand.

Table 1: Ohio University Guidelines for Monitoring of Small Classes

| Campus | Course Level | OHIO Minimum Threshold | Chancellor Minimum Threshold (120%) |
|----------|-------------------|------------------------|-------------------------------------|
| Athens | 1000-2000 | 8 | 10 |
| Athens | 3000-4000 | 6 | 7 |
| Athens | Graduate | 4 | 5 |
| Athens | Developmental | 6 | 7 |
| Regional | All Undergraduate | 6 | 7 |

II. Identification

Based on the above definitions, a central report was developed for the University by the Office of Institutional Research in consultation with the University Registrar. This report consisted of all lecture courses that fell below the guidelines, and was reviewed and cleaned to assure that independent study or other clinical and field experiences were removed. The final lists were then distributed to college offices where they were individually reviewed and colleges recommended an appropriate action and described the reason for the low enrollment of each individual class listed in the report.

The reports that were distributed listed a total of 507 classes to be reviewed, approximately half of those courses were regional campus courses and half were from the Athens campus. Overall, less than 5% of classes on Athens campus and less than 12% of classes on the regional campuses fell into the low enrollment category. Of those classes identified as low enrollment on the Athens campus, the distribution fell across the different course categories as follows: 1000-2000 (10%), 3000-4000 (35%), developmental (11%), graduate (23%), and less commonly taught languages (LCTL) (21%).

Prior to the central report being developed, class size was primarily monitored at the college level. Each college has guidelines in place and used the tools provided by the Office of the University Registrar to monitor class sizes and determine when to combine or close sections or when new sections needed to be added. This process by the colleges will remain the primary method of managing class size and the review of the central report will be a follow-up process after the term to monitor success.

III. Summary of Results

A summary of the compiled feedback is provided in Table 2 below that indicates courses at each of the levels denoted in the small class policy (1000-2000 level, 3000-4000 level, graduate, developmental, and regional). In addition, Less Commonly Taught Languages (LCTLs) were separated into their own category for Athens campus. These courses make up a significant proportion of small courses overall (21%) and are

also frequently identified as candidates for sharing with other institutions. Collaborative efforts are already underway with other state institutions to share in the teaching of some of these courses.

The following methods of course reduction were available for colleges to categorize the courses:

- Candidate for Sharing: There is a possibility of designing the course to be shared with other institutions.
- Change Modality: There is a possibility of moving to on-line or to hybrid in order to increase enrollment.
- Course Elimination: Able to remove course from the curriculum or phase it out.
- Other: Courses falling into this category included some already in phase out, some that are temporarily small because of facilities that are changing, or temporary courses available to accommodate semester conversion.
- Reduce Sections or Reschedule: Class sections can be combined or scheduled less frequently.
- No Action: Colleges are required to review all courses that fall below the minimum guidelines but may request a small number of exemptions (no action) based on reasons including pedagogical reasons, centrality to the mission of the program or the institution, cost-effectiveness or because cost containment efforts are already in place. Exempt courses should comprise a small percent of the overall curriculum.

Table 2: Distribution of Small Classes Fall 2014-Spring 2015

ATHENS CAMPUS

| Course Level | Total Low Enrolled | Candidate for Sharing | Change Modality | Course Elimination | Other | Reduce Sections Reschedule | No Action |
|--------------|--------------------|-----------------------|-----------------|--------------------|-------|----------------------------|-----------|
| Overall | | | | | | | |
| Number | 265 | 33 | 1 | 5 | 4 | 65 | 147 |
| Percent | 100% | 12% | 0% | 2% | 2% | 25% | 55% |
| 1000-2000* | | | | | | | |
| Number | 32 | 0 | 0 | 0 | 0 | 8 | 24 |
| Percent | 100% | 0% | 0% | 0% | 0% | 25% | 75% |

| | | | | | | | |
|--|------|-----|----|----|-----|-----|-----|
| 3000-4000* | | | | | | | |
| Number | 91 | 0 | 1 | 4 | 7 | 23 | 56 |
| Percent | 100% | 0% | 1% | 4% | 8% | 25% | 62% |
| Developmental* | | | | | | | |
| Number | 27 | 0 | 0 | 0 | 0 | 14 | 13 |
| Percent | 100% | 0% | 0% | 0% | 0% | 52% | 48% |
| Graduate* | | | | | | | |
| Number | 61 | 0 | 0 | 1 | 8 | 18 | 34 |
| Percent | 100% | 0% | 0% | 2% | 13% | 30% | 56% |
| Less Commonly Taught Languages (LCTL) | | | | | | | |
| Number | 54 | 33 | 0 | 0 | 0 | 0 | 21 |
| Percent | 100% | 61% | 0% | 0% | 0% | 0% | 39% |
| *non-LCTL Only | | | | | | | |

REGIONAL CAMPUSES

| Course Level | Total Small | Candidate for Sharing | Change Modality | Course Elimination | Other | Reduce Sections Reschedule | No Action |
|-----------------------|-------------|-----------------------|-----------------|--------------------|-------|----------------------------|-----------|
| Regional Total | | | | | | | |
| Number | 242 | 14 | 15 | 16 | 17 | 65 | 115 |
| Percent | 100% | 6% | 6% | 7% | 7% | 27% | 48% |
| Chillicothe | | | | | | | |
| Number | 63 | 4 | 3 | 15 | 17 | 6 | 18 |
| Percent | 100% | 6% | 5% | 24% | 27% | 10% | 29% |
| Eastern | | | | | | | |
| Number | 17 | 0 | 0 | 0 | 0 | 16 | 1 |
| Percent | 100% | 0% | 0% | 0% | 0% | 94% | 6% |
| Lancaster | | | | | | | |
| Number | 54 | 0 | 12 | 0 | 0 | 22 | 20 |
| Percent | 100% | 0% | 22% | 0% | 0% | 41% | 37% |
| Southern | | | | | | | |
| Number | 35 | 10 | 0 | 1 | 0 | 4 | 20 |
| Percent | 100% | 29% | 0% | 3% | 0% | 11% | 57% |
| Zanesville | | | | | | | |
| Number | 73 | 0 | 0 | 0 | 0 | 17 | 56 |
| Percent | 100% | 0% | 0% | 0% | 0% | 23% | 77% |

IV. Courses Identified for Sharing

Table 3: Courses Targeted for Regional Collaboration

ATHENS CAMPUS

AKAN 1110 Elementary Twi (Akan) I
 AKAN 1120 Elementary Twi (Akan) II

REGIONAL CAMPUSES

FR 1110 Elementary French I
 FR 1120 Elementary French II

AKAN 2110 Intermediate Twi (Akan) I
AKAN 2120 Intermediate Twi (Akan) II
HIND 1120 Elem Hindi-Urdu II
HIND 2110 Int Hindi-Urdu I
HIND 2120 Int Hindi-Urdu II
HIND 5120 Elem Hindi-Urdu II
HIND 5210 Int Hindi-Urdu I
HIND 5220 Int Hindi-Urdu II
INDO 1110 Elem Indonesian/Malay I
INDO 1120 Elem Indonesian/Malay II
INDO 1120 Elem Indonesian/Malay II
INDO 2110 Int Indonesian/Malay I
INDO 2110 Int Indonesian/Malay I
INDO 2120 Int Indonesian/Malay II
INDO 2120 Int Indonesian/Malay II
INDO 3110 Adv Indonesian I
INDO 3120 Adv Indonesian II
INDO 5120 Elem Indonesian/Malay II
INDO 5210 Int Indonesian/Malay I
INDO 5220 Int Indonesian/Malay II
INDO 5310 Adv Indonesian I
INST 2100 Africa's Children
KHMR 1110 Elem Khmer I
KHMR 5220 Int Khmer II
THAI 2110 Intermediate Thai I
THAI 2120 Intermediate Thai II
THAI 3110 Advanced Thai I
THAI 3110 Advanced Thai I
WOL 1110 Elementary Wolof I
WOL 1120 Elementary Wolof II
WOL 5120 Elementary Wolof II

MKT 2020 Marketing Principles
SAM 4700 Managing Strategically
GEOL 1010 Introduction to Geology
PHIL 2350 Business Ethics
PSY 3610 Ind & Org Psych
SOC 2600 Criminal Justice
SOC 3630 Juvenile Delinquency
EDMC 3010 Curriculum Develop Mid Child
HLTH 3300 Community Health Epidemiology
HLTH 4210 Health Care Finance I
HLTH 4220 Health Care Finance II
CTCH 2900 Special Topics

Trustee Scholl moved the resolution. Trustee Viehweger seconded. With all in favor, the motion passed.

Trustee Scholl spoke about a presentation provided by Dr. Elizabeth Sayrs, Interim Dean of the College of Fine Arts, and Dr. Cary Frith, Interim Dean of the Honors Tutorial College. The two deans outlined the Ohio Honors Program, a proposal that was approved at the November meeting of the University Curriculum Council (UCC). The proposed program is a university-wide honors program available to all students, and would capitalize on existing infrastructure and courses to engage highly-motivated students.

Trustee Scholl then moved on to the consent agenda, which focused on new programs, program reviews, and a program recommended for inactivation. He stated that most of the discussion surrounded program reviews. Trustee Scholl recommended that documents on program review be made available to Trustees in advance, and as soon as possible, so that the committee could conduct a diligent review of the programs prior to the Board meeting. Trustee Scholl also recommended that a more standardized document be made to more uniformly evaluate the programs. Regarding timing of document delivery, EVPP Benoit stated that the documents are provided as soon as possible, and Dr. Quitslund noted that the initial reviews, which are completed in April, cannot be evaluated by the UCC review committee until after the semester ends. Dr. Quitslund stated that since the committee comprises faculty who do not work during the summer, the review process cannot begin until September. Dr. Quitslund offered several suggestions that might help to expedite the review process in order to provide reviews to Trustees sooner.

Trustee Scholl recommended that all seven consent agenda items be moved to the full board for consideration, and relayed that there are three new programs being recommended: Masters of Education in Human and Consumer Sciences; a Doctor of Nursing Practice; and an International baccalaureate degree. Additionally, a program with no students or faculty has been recommended for inactivation.

Secretary Moore pointed out a minor typo on the resolution documents, and clarified that the Equine Studies program is offered on the Southern campus. Trustee Scholl stated that the resolution should remain on the consent agenda, with subsequent correction of the typo.

University Resources Committee

University Resources Committee Chair Janetta King reported on a presentation from Advancement that outlined gifts including the types and amounts. Trustee King noted that the Trustees discussed what was learned from the Capital Campaign, and how to take those lessons to improve future campaigns. She said that Trustees were primarily impressed with the scholarship funds, and the success of providing matching funds for donations.

Trustee King then moved on to the resolution on rate increases for second cohort of the OHIO Guarantee. She listed where background materials could be found if further review was needed.

Trustee King moved that the resolution for the OHIO Guarantee cohort fees be approved. Trustee Scholl seconded the motion. With all in favor, the motion passed.

**FISCAL YEAR 2016-2017
OHIO UNIVERSITY
ACADEMIC YEAR 2016-2017 TUITION, FEE AND RATE
INCREASES**

RESOLUTION 2016 -- 3522

WHEREAS, the appropriate planning and consultations within the University have been completed, resulting in recommendations for tuition, fee, and rate increases for purposes of investment in identified strategic priorities; and

WHEREAS, these recommendations are consistent with the 0% limitation on tuition, fee and rate increases for students not subject to the tuition guarantee, as set forth in Am. Sub. H.B. 64, passed by the 131st General Assembly and effective on June 30, 2015; and

WHEREAS, Revised Code Section 3345.48 states that tuition, fee and rate increases for students who are subject to the tuition guarantee shall not be greater than the sum of the 60-month rate of inflation as measured by the Consumer Price Index plus the percentage amount increase authorized by the General Assembly for the applicable fiscal year; and

WHEREAS, these recommendations are consistent with the limitations set forth in Section 3345.48 for students who are subject to the tuition guarantee;

NOW THEREFORE, BE IT RESOLVED that the Board of Trustees adopts the fee schedules attached hereto as Exhibits A through C, effective Fall Semester 2016 unless otherwise noted.

Exhibit A

| | Cohort 2015-16 & Continuing Students | | Cohort 2016-17 OHIO Guarantee Rates | |
|---|--|---------|---|---------|
| | Increase Request | Exhibit | Increase Request* | Exhibit |
| Athens Undergraduate Instructional and General Fee | 0.0% | -- | 1.7% | B |
| Athens Non-resident Surcharge | 0.0% | -- | 5.6% | B |
| Athens Campus Residential Housing Rates | 0.0% | -- | 3.5% | C |
| Athens Campus Culinary Services Rates | 0.0% | -- | 2.0% | C |

**All Increased Effective Fall 2016*

Trustee King said the committee recommended that resolutions on the consent agenda regarding construction schematics remain on the consent agenda.

Trustee King reported that the committee heard a report on Ohio University’s energy infrastructure, and relayed that Ohio University had been named an EPA Green Power Partner due to many of the efforts that President McDavis had spoken about in the Resources committee meeting. She stated that not a lot of institutions have that designation.

Trustee King said the committee recommended that a list of construction projects remain on the consent agenda and that the Belmont County water tower easement remain on the consent agenda.

Trustee King stated that she wanted to emphasize the discussion regarding the President Street Academic Center. She stated that the idea is that the

building will be removed to introduce green space, and, ultimately, new academic space for College of Business students. Trustee King noted discussion from Trustee Wilcox, a student in the College of Business, regarding the importance of increased space for the College of Business and the current limitations the college faces. Trustee King pointed out that, in the next five years, Ohio University will be building and renovating 500,000 square feet of space, and that it is very important to remember that the Resources Committee rarely gets these sorts of resolutions requiring demolition. Trustee King reported that the committee and Board had heard from community members and the city. She stated that the Board and university want to maintain good relations with the community, but on some points, “we will simply have to agree to disagree.”

**APPROVAL TO PROCEED WITH CONSTRUCTION FOR
PRESIDENTIAL STREET ACADEMIC CENTER SITE
IMPROVEMENTS – CONSTRUCTION PHASE AND BUDGET
AMENDMENT**

RESOLUTION 2015 --3523

WHEREAS, for the Presidential Street Academic Center Site Improvements project, the Board of Trustees previously approved a total project budget of \$1,000,000 (2015-3453) and authorized expenditures of \$200,000 (2015-3453), and University administration seeks to amend the total project budget of \$1,000,000 by an additional \$500,000 for a new total project budget of \$1,500,000 and seeks to increase the previously authorized expenditures amount of \$200,000 by an additional \$1,300,000 for a total authorized expenditures of \$1,500,000 to undertake construction and complete the project to be funded by Internal Loans;

NOW THEREFORE, BE IT RESOLVED that the Ohio University Board of Trustees approves the requests described above, authorizes the receipt of appropriate bids or proposals and authorizes the President or his designee to accept and award contracts within the total project budgets identified.

Trustee King moved that the resolution for removal of the President Street Academic Center be approved. Trustee Wolfort seconded. With all in agreement, the motion passed.

Trustee King moved that a second, related resolution concerning an easement on the President Street Academic Center be approved.

**RESOLUTION TO APPROVE EASEMENT TO
AMERICAN ELECTRIC POWER**

RESOLUTION 2016 --3597

WHEREAS, the University has requested that American Electric Power relocate certain electric facilities and construct appropriate new facilities in the vicinity of West Union Street and South Congress Street;

WHEREAS, the work requested by the University will facilitate possible future work in the West Union Street, Congress Street and President Street area of campus;

WHEREAS, the proposed work also will improve the area aesthetic by relocating existing overhead utilities underground;

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees hereby approves the granting of an easement to American Electric Power or appropriate affiliate to allow the construction, relocation and maintenance of electric facilities in the vicinity of West Union Street and South Congress Street.

BE IT FURTHER RESOLVED, that the Board of Trustees hereby authorizes the President or his designee to execute the corresponding easements and other appropriate documentation in accordance with Ohio law.

Trustee Goodman seconded. With all in agreement, the motion passed.

Finally, Trustee King praised the financial update report that was given by Deb Shaffer, Senior Associate Vice President for Finance and Administration, as being very complete, very thorough, and said that the Resources Committee is very spoiled in how well the material is presented. Trustee King said that, given recent stock market fluctuations, the Board will continue to receive timely updates on Ohio University's financial strength, and position.

Audit Committee

Audit Committee Chair Goodman reported on the Audit Committee. He stated that the committee heard a report from Audit Executive Jeff Davis, who provided an update on internal audits and office operations. Mr. Davis provided an outline and update on the 2016 audit plan. Trustee Goodman stated that everything appeared to be in order, and the committee had no issues with the presentation. He noted that Institute of Internal Auditors require that an institution must be externally reviewed every five years. He reported that the committee agreed to use the external auditor that Mr. Davis suggested, and that the process will begin in March.

The committee heard that Mr. Davis would like additional processes in place for presentation of his internal audits. Trustee Goodman relayed that Mr. Davis feels that this will be helpful to the departments he works with, and will provide a pathway for continuous improvement. Trustee Goodman also noted that a resolution revising the charter of the Audit Committee was presented and approved in 2011, updating a 2009 resolution introducing the charter. Trustee Goodman asked that the Board review the documents that Mr. Davis will be sending them to identify if there are any areas that the Board feels should be updated, revised, added, or eliminated.

Governance Committee

Governance Committee Chair Janelle Simmons reported on the activities of the Governance Committee. She stated that the committee had reviewed three issues. The first issue concerned the 2016-2017 Ohio University Board of Trustees meeting dates. Trustee Simmons stated that the October Board of Trustees meeting dates would shift from October 13-14, 2016 to October 20-21, to avoid interfering with observation of Yom Kippur.

She stated that the Board would return to the Dublin campus for its 2016 retreat in August.

Trustee Simmons concluded that the Student Trustee Alumni Reunion will be held again this year in March.

Executive Committee

Chair Anderson reported that the committee voted to go into executive session on Thursday afternoon and Friday morning to discuss personnel and real estate matters. She stated that there were no action items to report from those executive committee sessions.

Consent Agenda

Chair Anderson then introduced the consent agenda.

MAJOR AND DEGREE PROGRAM REVIEWS

RESOLUTION 2016 -- 3524

WHEREAS, the continuous review of academic programs is essential to the maintenance of quality within an educational institution, and

WHEREAS, Ohio University has had for many years a rigorous program of internal review, and

WHEREAS, Section 67 of Am. Sub. H.B. 694 requires the college and university Board of Trustees to “initiate on-going processes for the review and evaluation of all programs of instruction presently conducted by the institutions for which they are responsible.”

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees of Ohio University hereby accepts the program reviews for the following seven programs:

College of Arts and Sciences

- Department of English
- Department of Psychology

College of Engineering and Technology

- Department of Engineering Technology and Management

College of Health Sciences and Professions

- School of Social and Public Health

Ohio University - Chillicothe

- Environmental Engineering Technology

Ohio University - Southern

- Equine Studies

Ohio University - Lancaster

- Deaf Studies and Interpreting

**PATTON COLLEGE OF EDUCATION &
DEPARTMENT OF HUMAN AND CONSUMER SCIENCES
MASTER OF EDUCATION IN
HUMAN AND CONSUMER SCIENCES**

RESOLUTION 2016 -- 3525

WHEREAS, the Department of Human and Consumer Sciences in the Patton College of Education has developed a concentration in Family and Consumer Sciences Education with Teaching Licensure, and

WHEREAS, the proposed program has completed University Curriculum Council approval, and

WHEREAS, in the area of family and consumer sciences, demand for qualified educators in Ohio currently is greater than can be served by existing programs and is expected to continue to increase; and

WHEREAS, the proposed clinical program, which can be completed in four academic terms, will

- Permit students to receive a master's degree;
- Provide teacher licensure at the graduate level; and
- Prepare students to work in an educational or business setting.

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees of Ohio University hereby approves offering the Master of Education in Human and Consumer Sciences in the Department of Human and Consumer Sciences in the Patton College of Education.

**COLLEGE OF HEALTH SCIENCES AND PROFESSIONS
SCHOOL OF NURSING
DOCTORATE OF NURSING PRACTICE**

RESOLUTION 2016 -- 3526

WHEREAS, the School of Nursing in the College of Health Sciences and Professions has proposed offering a Doctorate of Nursing Practice, and

WHEREAS, the proposed program has completed University Curriculum Council approval, and

WHEREAS, the Doctor of Nursing Practice is a clinical professional doctorate that prepares post-baccalaureate and post-master's students to assume advance practice registered nursing or leadership roles; and

WHEREAS, the post-baccalaureate students will be prepared in direct care roles such as nurse practitioner, or indirect care roles, such as nurse administrator; and

WHEREAS, the program holds potential for interdisciplinary educational links with current programs in Interdisciplinary Health Studies, Physician Assistant Practice, and Nursing.

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees of Ohio University hereby approves offering the Doctorate of Nursing Practice by the School of Nursing in the College of Health Sciences and Professions.

INTERNATIONAL BACCALAUREATE COURSE CREDIT

RESOLUTION 2016 -- 3527

WHEREAS, the International Baccalaureate is an international educational foundation founded in 1968 that offers educational programs for a worldwide community; and

WHEREAS, the International Baccalaureate mission statement is “The International Baccalaureate aims to develop inquiring, knowledgeable and caring young people who help to create a better and more peaceful world through intercultural understanding and respect. To this end the organization works with schools, governments and international organizations to develop challenging programs of international education and rigorous assessment. These programs encourage students across the world to become active, compassionate and lifelong learners who understand that other people, with their differences, can also be right”; and

WHEREAS, the International Baccalaureate diploma program curriculum core covers theory of knowledge, the extended essay, and creativity activity and service through the following subject areas: language and literature, language acquisition, individuals and societies; sciences, mathematics, and the arts; and

WHEREAS, Ohio Revised Code Section 3345.38, enacted in 2015, requires the board of trustees of each state institution of higher education to adopt and implement a policy to grant undergraduate course credit to a student who has successfully completed an international baccalaureate diploma program; and

WHEREAS, such policy must establish conditions for granting course credit, including minimum scores required on examinations constituting the International Baccalaureate diploma program in order to receive credit;

WHEREAS, the policy also must identify specific course credit or other academic requirements, including the number of credit hours or other course credit that the institution will grant to a student who completes the diploma program; and

WHEREAS, Ohio University's current practice is to award up to nine semester hours of undergraduate course credit for certain international baccalaureate examinations graded five or above;

NOW, THEREFORE, BE IT RESOLVED that the Ohio University Board of Trustees hereby adopts the attached policy entitled International Baccalaureate Course Credit, which complies with the requirements of the Ohio Revised Code, and directs that this policy be implemented by appropriate University offices.

BE IT FURTHER RESOLVED that periodic revisions to the policy necessary for establishing conditions for granting course credit and identifying specific course credit or other academic requirements may be implemented by appropriate University offices.

**COLLEGE OF FINE ARTS &
SCHOOL OF DANCE, FILM, AND THEATER
MASTER OF ARTS IN
THEATER HISTORY AND CRITICISM**

RESOLUTION 2016 -- 3528

WHEREAS, the Division of Film in the School of Dance, Film, and Theater in College of Fine Arts has requested the Master of Arts degree in Theater History and Criticism be placed on inactive status, and

WHEREAS, the request for inactive status has been approved by the University Curriculum Council, and

WHEREAS, the inactive status is based on insufficient faculty in the last five years to offer the degree, and

WHEREAS, the last students admitted to the degree program were in academic year 2008-2009 and have been awarded the degree;

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees of Ohio University hereby accepts placing the Master of Arts degree in Theater History and Criticism on inactive status.

**APPROVAL TO PROCEED WITH DESIGN FOR
SEIGFRED HALL ROOF AND WINDOW REPLACEMENT -
CONCEPTUAL DESIGN THROUGH DESIGN DEVELOPMENT
PHASES (COMBINE PROJECTS),
AND SOUTH GREEN COMPREHENSIVE SITE DESIGN SWEEP
PHASE B – BUDGET AND SCOPE AMENDMENT**

RESOLUTION 2016 -- 3529

WHEREAS, for Seigfred Hall Roof And Window Replacement project, the Board of Trustees previously authorized expenditures of \$180,000 and a total project budget of \$1,800,000 for the Seigfred Hall Roof project (2015-3517) and also authorized expenditures of \$90,000 and a total project budget of \$800,000 for Seigfred Hall Window Replacement project (2015-3517), and University administration seeks approval to combine the two projects resulting in authorized expenditures of \$270,000 and a total project budget of \$2,600,000 to undertake conceptual design through design development to be funded by Century Bonds 2016 (\$329,000) and State Appropriations (\$2,271,000);

WHEREAS, for the South Green Comprehensive Site Design Sweep Phase B project, the Board of Trustees previously approved a total project budget of \$1,061,000 (2015-3505) and authorized expenditures of \$150,000 (2015-3505), and University administration seeks to increase the authorized expenditures amount by \$65,000 for total authorized expenditures of \$215,000 to undertake design with the total project to be funded by Residential Housing;

NOW THEREFORE, BE IT RESOLVED that the Ohio University Board of Trustees approves the requests described above, authorizes the receipt of appropriate bids or proposals and authorizes the President or his designee to accept and award contracts within the total project budgets identified.

**APPROVAL TO PROCEED WITH CONSTRUCTION FOR 2016
STEAM DISTRIBUTION SYSTEM REPAIRS – DESIGN AND
CONSTRUCTION PHASES,
BOYD HALL FLAT ROOF – DESIGN AND CONSTRUCTION
PHASES,**

**COLLEGE GREEN EXTERIOR PAINT AND WINDOW
REPAIR – BUDGET AMENDMENT,
FACTORY STREET SUBSTATION SINKHOLE PHASE I -
SOIL STABILIZATION,
GROVER CENTER E-112 EXPANSION – CONSTRUCTION
PHASE,
OUL BRASEE HALL FITNESS CENTER – CONSTRUCTION
PHASE AND BUDGET AMENDMENT,
AND VAN VORHES DRIVE IMPROVEMENTS AND
UNIVERSITY TERRACE REPAIRS – CONSTRUCTION
PHASE AND BUDGET AMENDMENT**

RESOLUTION 2016 -- 3530

WHEREAS, for the 2016 Steam Distribution System Repairs project, University administration requests approval for the total project budget of \$1,500,000 and seeks authorized expenditures of \$1,500,000 to undertake design, construction and complete the project to be funded by Energy Infrastructure Project Debt;

WHEREAS, for the Boyd Hall Flat Roof project, University administration requests approval for the total project budget of \$573,000 and seeks authorized expenditures of \$573,000 to undertake design, construction and complete the project to be funded by Departmental Culinary Services;

WHEREAS, for the College Green Exterior Paint and Window Repair project, the Board of Trustees previously approved a total project budget of \$860,500 (2015-3486) and authorized expenditures of \$860,500 (2015-3486), and University administration seeks to amend the total project budget of \$860,500 by an additional \$289,500 for a new total project budget of \$1,150,000 and seeks to increase the previously authorized expenditures amount of \$860,500 by an additional \$289,500 for a total authorized expenditures of \$1,150,000 to undertake construction and complete the project to be funded by State Appropriations;

WHEREAS, for the Factory Street Substation Sinkhole Phase I - Soil Stabilization project, University administration requests approval for the total project budget of \$1,000,000 and seeks authorized expenditures of \$1,000,000 to undertake design, construction and complete the project to be funded by Emergency Projects – Century Bond;

WHEREAS, for the Grover Center E-112 Expansion project, the Board of Trustees previously approved a total project budget of \$11,000,000 (2015-3467) and authorized expenditures of \$550,000 (2015-3467), and University administration seeks to increase the authorized expenditure amount by \$10,450,000 for a total authorized expenditures of \$11,000,000 to undertake construction and complete the project to be funded by Departmental Funds;

WHEREAS, for the OUL Brasee Hall Fitness Center project, University administration requests approval for the total project budget of \$589,000 and seeks authorized expenditures of \$589,000 to undertake design, construction and complete the project to be funded by State Appropriations (\$235,545) and Regional Higher Education (\$353,455);

WHEREAS, for the Van Vorhes Drive Improvements and University Terrace Repairs project, the Board of Trustees previously approved a total project budget of \$1,302,000 (2015-3453) and authorized expenditures of \$132,000 (2015-3453), and University administration seeks to reduce the authorized project budget amount by \$452,000 for a new total project budget of \$850,000 and seeks to increase the previously authorized expenditures amount of \$132,000 by an additional \$718,000 for a total authorized expenditures of \$850,000 to undertake construction and complete the project to be funded by State Appropriations;

NOW THEREFORE, BE IT RESOLVED that the Ohio University Board of Trustees approves the requests described above, authorizes the receipt of appropriate bids or proposals and authorizes the President or his designee to accept and award contracts within the total project budgets identified.

**RESOLUTION TO APPROVE EASEMENT RENEWAL
TO BELMONT COUNTY**

RESOLUTION 2016 -- 3596

WHEREAS, the Board of Trustees approved an easement to Belmont County to authorize the construction and maintenance of a water tower by Belmont County on University land north of existing buildings on the Eastern campus (Resolution 1988-1003);

WHEREAS, the easement from the University to Belmont County became effective in 1990 and includes a renewal option, which Belmont County has exercised;

WHEREAS, University leadership have concluded that the requested easement renewal is appropriate;

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees hereby approves the renewal of a 25-year easement to Belmont County in connection with its water tower on the Eastern campus, for nominal consideration and subject to the County's obligation to maintain and repair the water tower.

BE IT FURTHER RESOLVED, that the Board of Trustees hereby authorizes the President or his designee to execute the corresponding easement and other appropriate documentation in accordance with Ohio law.

Trustee King moved to approve the consent agenda. Vice Chair Wolford seconded the motion. With all in agreement, the motion carried.

There was no unfinished business.

There was no new business.

Memorials

President McDavis paid tribute to Wilfred Konneker, an alumnus and friend of Ohio University, who recently passed away. He was a successful businessman and scientist. He was the father of the Innovation Center, and served on both the Foundation Board of Trustees and the Ohio University Board of Trustees. He was the recipient of Alumni Medal of Merit, Alumnus of the Year award, and an honorary degree, among many other accolades, all from Ohio University. He also helped to establish the Cutler Scholars program. President McDavis stated that he was a blessing to Ohio University, and keeping it in his heart and mind throughout his life. President McDavis stated that it was an honor to know him, and he will never be forgotten.

Trustee Scholl spoke of his friendship with Wilfred Konneker, which began when Trustee Scholl was a student at Ohio University. He spoke fondly of his mentorship, and getting to work for and with Konneker. He was a thinker, a doer, honest, and authentic. His philanthropy is everywhere on campus. He was about people, and I will miss him. I am very grateful to have known him. Trustee Scholl thanked President McDavis for helping Dr. Konneker's initiatives succeed. He spoke of how much he missed him.

Trustee Anderson noted that Konneker was an orphan who came to Ohio University, was transformed, and never stopped giving back. She mentioned that Dr. Konneker funded a full scholarship specifically for a student who came from the high school that Trustee Anderson and Dr. Konneker both attended, which was situated in a poor district. She noted that her nephew was also a recipient of the scholarship, and stated that the scholarship made a huge difference to her hometown and her family. She recommended that everyone should aspire to be like Dr. Konneker.

Secretary Moore announced that the Board of Trustees would reconvene in Athens on March 10-11, 2016.

Chair Anderson wished everyone safe travels, and adjourned the Main Board Meeting at 12:27pm.

APPENDIX

Ohio University Board of Trustees Joint Committee Meeting Margaret M. Walter Hall Thursday, January 21, 2016

Present: Chair Sandra J. Anderson, Vice Chair David A. Wolford, Trustees Janelle N. Simmons, Janetta King, Peggy Viehweger, N. Victor Goodman, Kevin B. Lake, Dave Scholl, Cary R. Cooper, National Trustees Laura A. Brege and David W. Pidwell, Student Trustees Sharmaine Wilcox and Patrick J. Roden, Alumni Representative Julie Mann Keppner, Faculty Representative Joe McLaughlin, Faculty Senate Chair Beth Quitslund (representing Faculty Representative David O. Thomas), Secretary David Richard Moore and President Roderick J. McDavis.

Chair Anderson called the meeting to order at 8:30am.

Chair Anderson introduced and welcomed new National Trustees Laura Brege and David Pidwell. She stated that Trustee Brege is a graduate of the Honors Tutorial College, and serves on the Ohio University Foundation Board. Trustee Brege stated that she was pleased to have the opportunity to serve on the Board of Trustees. Trustee Pidwell, a graduate of the Russ College of Engineering, is also a member of the Foundation Board. Trustee Pidwell stated that it is a pleasure to work with the university where he has been so active in other ways.

President McDavis welcomed Trustees Pidwell and Brege, and introduced the first presentations for the morning.

Ohio University Budget Update

Executive Vice President and Provost (EVPP) Pam Benoit and Vice President for Finance and Administration (VPFA) Stephen Golding summarized the efforts to improve the budget process, which includes engaging colleges in the planning to form a complete idea of their budget needs and priorities, and beginning the budget planning process in the fall of the previous fiscal year instead of in the spring, which allows for more time to make projections.

In overview, they confirmed the key strategic priorities that must be addressed and balanced in the budgeting process: (1) Revenue growth and innovation strategy; (2) Faculty and staff compensation; (3) Capital improvement plan and deferred maintenance; and (4) Student affordability and financial aid.

Chair Anderson asked EVPP Benoit and VPFA Golding to describe Ohio University's Budget Planning Council (BPC). EVPP Benoit and VPFA Golding described the advisory council, composed of faculty, students, faculty senate representatives, administrative senate representative, and classified senate representatives. The council is

charged with monitoring and reviewing the University budget model, reviewing and recommending approval of tuition, fees, and internal rate requests, and receiving and reviewing the General Fee Committee's recommendations to the President.

EVPP Benoit and VPFA Golding also provided updates on the Faculty Compensation Plan. EVPP Benoit noted that the University is reviewing benefits, including healthcare, and ongoing efforts to revise healthcare benefits in order to avoid the Affordable Care Act "Cadillac" tax. She noted that some of the expense growth expected in the Financial Year 2017 (FY17) budget will be due to compensation impacts. She and VPFA Golding reiterated that Ohio University is working to achieve a ranking of third among Inter-University Council peers for faculty total compensation.

Vice Chair Wolfort asked for clarification on the distance between where Ohio University started out, and where it is now. VP Golding stated that despite pay raises at peer institutions, Ohio University has shrunk the gap between where we are in relation to the third ranked institution, largely due to Ohio University's increased annual raise percentage and that we should achieve the goal. If not, we will need to plan for a fourth year of additional compensation.

Capital Plan

VPFA Golding provided an update on the Capital Plan, including deferred maintenance planning (particularly through the Century Bond program) and capital improvement planning. He stated that, while complex and more difficult, multi-year planning has allowed finance and budget staff to become more sophisticated in their ability to develop priorities.

He noted that as budget and finance staff evaluates plans on a multi-year scale, they look ahead at what Ohio University may need to do in terms of debt issuance. Accordingly, he presented a forecast for potential debt issuance over the next several years. It is important for planning purposes to know what longer-term financial resources are or are not available for various capital improvements.

2nd Cohort OHIO Guarantee Rate Increases

The Board is being asked to approve Tuition, Room and Board increases for incoming freshman and transfer students, as the 2nd cohort under the OHIO Guarantee program. For continuing students and the 1st cohort, no increases are requested for tuition, room or board. For incoming students, the proposed increases are 1.7% for tuition (an additional \$196 annually), 5.6% for the non-resident surcharge (an additional \$500 annually), 3.5% for room (an additional \$223 annually), and 2.0% for board (an additional \$90 annually).

Regarding the strategic priority of Student Affordability, VPFA Golding reported that Ohio University has made significant investments in financial aid, including the Signature Awards Program. Trustee Anderson asked Craig Cornell, Senior Vice Provost for Strategic Enrollment Management, to describe the Signature Program

Vice Provost Cornell stated that the Signature Program is designed to use scholarship dollars most effectively on a need basis, to better ensure that students who are accepted at Ohio University enroll at Ohio University, and do not go elsewhere due to lack of finances. He stated that each student with need is evaluated on an individual basis, and that the pool of available Signature funds is allocated based on individual need.

Trustee Scholl asked if Vice Provost Cornell tracks the correlation between Signature Funds and first-year student retention, which would be a marker to assess whether our need-based financial aid and award efforts are producing meaningful results. Vice Provost Cornell reported that his office does track that metric in order to ensure that aid results in better retention and student success. EVPP Benoit added that there are other unique challenges that first-generation and first-year students face that are not related to aid; for that reason, she urged caution in focusing exclusively on that metric to evaluate success.

Under the proposal, all students currently on campus will experience no increase in tuition, room and board. VPFA Golding said that the only increases will be for the 2nd cohort coming in to Ohio University this next fall.

VPFA Golding stated that, for residential students, there will be a 1.7% increase in tuition (\$196) for FY17, and a \$500 increase in non-residential students. He stated that the non-residential price increase is not expected to impact non-resident enrollment. A discussion ensued regarding the higher non-residential surcharges that are imposed by other universities in Ohio, and the different strategic priorities of OHIO versus other institutions with respect to attracting non-Ohio students.

Trustee Viehweger asked about non-residential enrollment rates. Vice Provost Cornell responded that Ohio University's non-resident enrollment rate had been about 10 percent of the student population, and that as of this year, it had risen to 13 percent. Trustee Viehweger asked if there were plans to further increase that number, as other institutions have, as a means of improving on-campus diversity. EVPP Benoit replied that Ohio University wants to ensure that it is maintaining its commitment to providing educational access to Ohioans, and noted that the Ohio legislature has praised Ohio University for its Ohio recruitment efforts. Our mission and focus are on educating Ohio's citizens. VPFA Golding stated that the state government is not matching the funds for out-of-state students. We need a mix of students to balance the financial aspects appropriately.

Vice Chair Wolfort stated that non-resident students seem to be getting a bargain with their rate increase, compared to other Ohio institutions, and asked if they were staying in Ohio after graduation to pursue their careers. EVPP Benoit reported that there is a growing trend of Ohio University graduates staying in Ohio upon graduation. Chair Anderson noted that out-of-state alumni still contribute back to OHIO, as exemplified by National Trustees Brege and Pidwell.

President McDavis reported that, as Ohio State and Miami attempt to reach 33% non-resident student enrollment, Ohio University is benefitting by focusing on and attracting Ohio-resident students, who are increasingly recognizing the value of an OHIO education.

The discussion turned to the recommendation to increase room and board rates for the incoming freshman class. In response to a question from Trustee Roden, VPFA Golding noted that the 20-meal program is used as a metric, as most incoming freshmen opt for the 20-meal program. Trustee Roden noted that many students do not use their full meal plan each week and perhaps should be encouraged to opt for the 14-meal program. VPFA Golding responded that it is common for students to reduce their meal plans in their second year, and that the University is responding to the meal-plan demand from incoming freshmen and their families. He did note that BPC recommended that culinary services reevaluate the various meal plans that they offer to students, to provide more financial choice.

Trustee Anderson reported that she had an email exchange with Carl “Eddie” Smith, President of Ohio University Graduate Student Senate (GSS), who reported that he was the only dissenting vote on BPC to the rate increase (\$90 per school year) for board. She promised Mr. Smith that his position and concerns would be shared during the board meeting. VPFA Golding explained that Mr. Smith had opposed the 20-meal, all-you-can-eat plan, and preferred a pay-as-you-go option. VPFA Golding indicated that only one of Ohio University’s dining halls was equipped to handle that sort of cash/credit transaction, and that it would be expensive to implement elsewhere. VPFA Golding stated that, while Mr. Smith feels very strongly about his point of view, it was not broadly supported by the students with whom culinary services regularly works. EVPP Benoit added that the BPC heard from several others, including students and faculty, who were compelling in their support for the current plan options.

Faculty Representative McLaughlin, who voted in favor of the meal plan rate increase at BPC, added that GSS President Smith was also concerned about sustainability, referring to studies on food waste and obesity in college students.

Vice Chair Wolfort asked whether the proposed budget increases will allow Ohio University to remain competitive with other Ohio schools. VPFA Golding replied that a comparative analysis will have to be done on a four-year basis to see if Ohio University’s OHIO Guarantee plan is comparable to the rates of non-guarantee schools.

Trustee King inquired about reports on speculations about “budget shortfalls” that appeared in a recent issue of The Post. EVPP Benoit stated that Ohio University had not yet finished or closed the budget, and that they (Benoit and Golding) would never bring a non-balanced budget to the Board for approval. She added that Ohio University is now planning on a multi-year basis, which is beneficial when it comes to creating priorities. EVPP Benoit stated that a consequence of that is that Ohio University is having to make projections many years in advance, and then solving for budget challenges. The Post article referring to a “shortfall” was not accurate because the budget is still in process and

will be finalized as a balanced budget for presentation to the board. The fact is that Ohio University's budget and revenue are actually growing, not shrinking. The challenge is to balance that revenue against the costs of compensation, financial aid, capital planning, programs and needs of the individual colleges, and other expenses.

Trustee Goodman noted that the story about a so-called "budget shortfall" was unsettling to the Trustees, because of questions raised by outsiders. He noted that it was inaccurate and premature to speculate about a non-balanced budget.

Trustee Scholl asked whether colleges and programs have sufficient time to engage in the budget process. EVPP Benoit responded that the process provides two sets of opportunities to engage, as we move to a cycle where they will have multiple opportunities to engage. VPFA Golding added that the budget plan used to have a much shorter timeframe. Now, the longer planning period allows Ohio University to take a comprehensive look at the budget, which is no small feat for a university. VPFA Golding noted that the Post article was issued without having had any interviews with Finance and Administration to better understand the budget planning process. Apparently, the student reporter felt that the headline and story was clear; however, the article left the mistaken impression that the university had set a deficit budget. EVPP Benoit noted that the article took into consideration only the costs to be addressed without focusing on the revenue side of the budget, which has been growing.

President McDavis said that one of the exciting things about the OHIO Guarantee is that Ohio University will be able to consider and offer a budget much earlier in the year than it has in the past. He said that it is important for Ohio University to be transparent, but it is also important for the people reporting on Ohio University to be accurate.

Mr. Golding summarized the various considerations underlying the proposed fee increases, including multi-year planning assumptions. He stated that when the Board next meets, it will have a sense of financial projections for the next five years, instead of just for the upcoming year. The Resolution to approve the modest increases in tuition, room and board for the incoming cohort will be presented in the Resources Committee later in the day.

Comprehensive Master Plan

University Planner Shawna Bolin and Kevin Peterson of Ayers Saint Gross provided a presentation on the Campus Master Plan. This has been several years in the making. Ms. Bolin will ask for final approval of the plan at the March 2016 meeting. This has been a collaborative project that engaged many different university and community members. Ms. Bolin outlined the five core ideas that evolved from this collaboration and that the team used as a framework:

- Stewardship of Assets
- A Distinctive Setting
- A Campus of Greens

- Connected and Integrated
- Welcoming and User Friendly

Mr. Peterson said that the campus has been built by past generations, the topography of the area, and designed around historic buildings. The campus is shaped by past decisions and its physical environment; this plan leverages those past decisions. It is important to maintain the integrity of the past while continuing to seek the highest and best use and to build for the future. This includes improving efficiency of space usage while taking into consideration the culture of the campus, and keeping the campus pedestrian-friendly.

Space challenges include the buildings north of the Hocking River that are in the floodplain. For example, once improvements start, Clippinger's basement would become unusable, given its location in the floodplain. He and Ms. Bolin laid out the plans for renovation of Clippinger Hall.

Ms. Bolin praised Ayers Saint Gross for being able to deliver what the university had asked for: improvements that could be implemented incrementally, over the longer period of time that the Master Plan dictates. She and Mr. Peterson presented a series of slides, maps and photos to illustrate the recommended long-term plans for OHIO's 212 buildings and 1,800 acres on the Athens campus.

The potential plans and improvements included these:

- Preserve and enhance the campus riverfront and campus aesthetics: Access to the riverfront can be improved. The plan presents possibilities for additional connections to the riverfront, and adding more riverfront attractions.
- Balance new construction against demolition of inadequate buildings.
- Preserving and maintaining the unique historic core of the campus: This includes preserving small buildings and houses that serve as university offices and centers.
- New opportunities to partner with the City of Athens: An example is to enhance the West Union Street gateway into campus.
- Balanced Housing Strategy: This includes looking at opportunities for renovation on the West Green and new construction on the South Green. Mr. Peterson suggested that the Heritage College of Osteopathic Medicine (HCOM), (currently in Grosvenor Hall) and the Russ College of Engineering (currently in Stocker Hall) could be moved to new spaces in order to ease their respective space constraints while also freeing up space for housing on West Green.
- Clarify our Greens: This includes both existing greens (College, North, West, East, South, Ridges) and newly designated greens (West River, South River, East River, Union).

- Utility System: Once the utility system is installed, it will be very expensive to build on top of, and also very difficult to move. Therefore, effective long-term planning is essential.
- Plans for Bicycle Transport and Pedestrian Pathways: For example, building a pedestrian tunnel beneath Richland Avenue, to improve pedestrian safety and reduce accidents.
- Park Place corridor improvements: This area has experienced a significant change in pedestrian traffic with the building of the new Baker University Center and a shift of the campus' center. The recommendation is to refocus the corridor for student activity and program space, even potentially closing the road to vehicular traffic, or reducing access to vehicles. This idea will, of course, require coordination with the City of Athens
- Move campus visitor center and improve campus signage for visitors and new students: Mr. Peterson noted that the campus can be very challenging and confusing for new visitors. He suggested that a Visitor's Center might be located in space front of the Convocation Center.

The board asked questions about and discussed the impact of changing the Park Place corridor into a student activity and program space, particularly with respect to 29 Park Place. The street is no longer residential in character. The board asked the campus planners to investigate the board's options with respect to future presidential housing and to report back in March on the various options the board should consider.

Vice Chair Wolfort noted the importance of thinking about HCOM's campuses in Dublin and Cleveland, and to avoid building redundancies when thinking about a new HCOM location for the Athens campus.

The board engaged in a robust discussion with many questions for the campus planners. For example, Trustee Viehweger asked about access and traffic flow to the Ridges, particularly if academic and administrative offices relocate there. Mr. Peterson noted ongoing talks with the City of Athens to improve and ease traffic flow.

Trustees Roden and Wilcox posed questions about other student-focused uses for 29 Park Place, similar to the neighboring house used by the Honors Tutorial College. Ms. Bolin welcomed continuing input from students and community members.

Trustee Pidwell asked further questions about potentially making Park Place a pedestrian-only roadway, and suggested a tunnel under the road to accommodate traffic flow. Mr. Peterson answered that some cities/universities limit automobile access to various areas during the day, and then open them up in the evening, as an effort to improve safety and traffic flow. Space planning and the City of Athens are looking options for various areas of the campus.

Chair Anderson noted that the opportunities for the Park Place corridor have been brewing for a long time. The discussions must include the City of Athens because it is their street. If Park Place is to be changed to a pedestrian, student-focused corridor, then the board needs to discuss and decide the future use of 29 Park Place. Trustee Wilcox commented that because it is becoming such a student focused corridor; it important to provide more access for and use by students. Chair Anderson noted that the significant changes in pedestrian traffic alone in the corridor seems to warrant a change in usage. She also noted that 29 Park Place used to be a private residence on a quiet street at what was then the edge of campus, and was acquired by Ohio University in the 1950's. Dr. Baker (OU's 14th president) was the first president to reside there. In other words, historically, 13 previous presidents resided elsewhere over the decades.

In response to the Board's questions and discussion, Ms. Bolin stated a team would be assembled to investigate and plan for other options for 29 Park Place and for the Park Place corridor, which was once on the edge of campus and now is at the heart of it. Options and recommendations will then be presented at the March board meeting.

Vice Chair Wolfort noted that students were given the opportunity to come up with new ideas for usage of the space that once housed the Oasis restaurant. He said there are many good existing ideas, and urged the Campus Master Plan to incorporate suggestions from students in designing, renovating and building.

Chair Anderson praised Ms. Bolin and her team for their "amazing work" on the Campus Master Plan.

Vice Chair Wolfort asked whether the Campus Master Plan considers energy efficiency in planning new buildings and renovating spaces. Mr. Peterson replied that they do evaluate different energy-efficiency ideas, including looking at ways to improve efficiency in existing spaces, such as replacing windows with more energy-efficient options. Ms. Bolin noted that, in terms of potential energy-cost savings, just as there are dollars that will be spent, there are high savings to be had from maximizing use of space.

Trustee Scholl stated that with renovations of historic buildings, there is always a question of which buildings will stay and which buildings will go. He asked Ms. Bolin to explain how those decisions are made with respect to the President Street Academic Center (PSAC). Ms. Bolin replied that the PSAC demolition discussion began prior to the beginning of the Campus Master Plan, so the Campus Master Plan only evaluated use for the space that will occur as a result. Further discussion of plans for PSAC and the accompanying Resolutions will be taken up separately during the Resources Committee later in the day.

Trustee Cooper noted that the planning stops at the river. He asked if, before 85,000 square feet of space is destroyed, there is any concrete planning to better control or change the flow of the river to reduce the risk of flooding. Ms. Bolin replied that no plans

for changing or controlling the river had been discussed in the development of the Campus Master Plan.

Chair Anderson thanked Ms. Bolin and Mr. Peterson for their presentation, stating it was very well done, and very critical for the future of the university. No board action is required at this time, and we will look forward to the proposal at the March meeting for board approval.

Governor's Task Force

VPFA Golding and EVPP Benoit presented an update on the report that the university must prepare for the Governor's Task Force on Affordability and Efficiency. VPFA Golding outlined the various action steps and progress that Ohio University is developing in response to the various recommendations from the Task Force, for presentation at the March Board of Trustees meeting.

Vice Chair Wolfort asked how the task force recommendations might affect Ohio University's faculty compensation and our strategic priority to move up to third in the state rankings for faculty compensation. VPFA Golding responded that maintaining the financial pool will be essential for Ohio University to continue to shrink the gap for faculty salary, despite the growth of competitors' salaries.

No board action is required at this time. This agenda item was for information and updates, which will continue regularly up to and after the required reports are due to the Governor's office.

Fact Sheets

EVPP and VPFA Golding presented updated Ohio University fact sheets. The Trustees indicated that they were very pleased to have updated fact sheets, which are filled with valuable data and comparisons. President McDavis highlighted that part of the Fact Sheet that shows several years of Senate Bill 6 scores, which is a measurement of financial strength. Ohio University has ranked highest in the state for three years in a row on this metric, which is a source of pride and the result of hard work by our campus leaders.

Chair Anderson adjourned the Joint Committee meeting at 11:11am.

Ohio University Board of Trustees
University Academics Committee Meeting
Margaret M. Walter Hall
Thursday, January 21, 2016

Present were Chair Dave Scholl, Trustees Cary Cooper, N. Victor Goodman, Peggy Viehweger, and David A. Wolfort; Faculty Representative Beth Quitslund; Student Trustee Patrick J. Roden; and National Trustee Laura A. Brege.

Chair Scholl called the meeting to order at 1:50 PM.

Academic Quality - Russ College of Engineering and Technology Dashboard

Dennis Irwin, dean of the college, provided an overview of what engineering is and reviewed the college's mission, strategic plan, and the college's efforts toward both. Student enrollment has increased steadily and significantly. The college has seen increases in residential undergraduate enrollments, residential graduate students seeking Ph.D. degrees, and off-campus graduate students seeking online M.S. degrees. To meet student demand, eleven new faculty were hired for 2015. The college's reputation has increased significantly over the past decade, so recruiting high caliber faculty has become much easier.

Research funding has also increased significantly.

Exit surveys sent to students who graduated at the close of the 2014-2015 academic year received an 86.9% response rate. 94.9% of responders had either obtained jobs within six months of graduation (77.1%) or entered a graduate program (17.8%). Top employers included: Honda, Parker Hannifin, DuPont, Dominion, Nationwide, and the U.S. Army. Career fairs held in the spring and fall provide opportunities for employers and engineering students to meet. Over 100 companies attended job fairs offered by the college.

The college has benefited from increased endowments and continues to reach out to alumni. Russ College graduates are generally found on the east coast, the Midwest, and southern California. Endowment money primarily goes to scholarships, lab equipment, and research support.

Trustee Viehweger noted that the graduation rate has increased and that the college should be proud of that. Dean Irwin responded that there have been efforts such as an increase in remediation, an increase in the consistency in mathematics instruction, etc. that have helped.

In response to other questions, Dean Irwin described the college's primary research foci as energy, pipeline corrosion, remediation of frack water, and drone technology for rescue applications. Many students pursue minors or second degrees.

Intercollegiate Athletics Update and Dashboard

Jim Schaus, Director of Intercollegiate Athletics, introduced Jenny Polak, Assistant Director, NCAA Eligibility and Student-Athlete Success, who highlighted a few items on the dashboard.

Student-athletes are pursuing degrees in over 91 majors and 49 minors.

Ms. Polak noted that, for 2014-2015, the estimated Academic Progress Rate (APR) for 14 of 16 teams will post above a 970 multiyear score. The Academic Progress Rate (APR) is a multi-year measurement of academic progress and an institution's retention of student-athletes. The APR is designed to track student-athletes who receive athletics financial aid. The maximum score that a team can receive is 1000; meaning that all students on the team remained academically eligible to compete and either remained enrolled at the university or graduated. The minimum multiyear score must be 930 or above to avoid NCAA sanctions.

OHIO's student athletes had a cumulative GPA of 3.129 after spring of 2014-2015 (the highest since 2009) and were retained at a rate of 88.4% last year.

The department's strategic goals include: increasing student-athletes' academic success through giving additional focus to at-risk students, increasing communication between coaches and academic staff, and developing and implementing a new penalty structure; and expanding the current self-evaluation process.

Faculty involvement is being encouraged through initiatives such as the "Chat with the 'Cats" event, in its third year, where faculty are invited to engage in discussion with Athletics staff, coaches, and student-athletes.

To address student-athlete mental health, the MAC and NCAA have designed the Mid-American Conference/NCAA Sports Science Institute Mental Health Summit. As a collaborative effort, a student-athlete mental health task force, comprised of administrators and student-athletes, was established here at OHIO to identify best practices.

The four and six year graduation rates have increased.

Trustees noted that the graduation rate was very good and engaged in a discussion about financial aid eligibility and continuation for injured students.

Academic Quality Improvement program (AQIP) Accreditation Update

Executive Vice President and Provost (EVPP) Pam Benoit announced that the accreditation visit is complete and the preliminary report is very positive. She thanked Michael Williford, Associate Provost for Institutional Accreditation, the campus community, and the Board for all of the hard work that went into the preparation and completion of the visit.

Associate Provost Williford, provided the committee with an overview of the AQIP Comprehensive Quality Review visit, noting that accreditation activities (action projects) are always ongoing. Significant numbers of documents were reviewed, including

academic catalogs, policies and procedures, handbooks, minutes, brochures, program reviews, specialized accreditation reports, financial statements, and much more. The seven AQIP reviewers met with trustees, the president, the executive vice president and provost, deans, academic leaders, vice presidents, Athens leaders, students, faculty, staff, and others.

No significant issues were communicated at the exit interview with the reviewers and the preliminary report was positive. There were no issues found in the areas of federal compliance or regional campus system. Ohio University meets all criteria for accreditation (all 21 components), with no identified need for monitoring or follow-up as we enter the next cycle. Reaffirmation of accreditation was recommended to the Higher Learning Commission Institutional Actions Council which makes the final decision. This decision is expected in February of this year. The expectation is that OHIO's next review would be in 3 years when AQIP will study Portfolio Systems.

Associate Provost Williford read two paragraphs from the report that were especially gratifying. He noted that he had never seen a report with that sort of positive language.

Chair Scholl congratulated Williford, Benoit, and the campus community.

Enrollment Update

Craig Cornell, Senior Vice Provost for Strategic Enrollment Management, provided this update. Enrollments at OHIO remain robust, competitive, and in line with strategic enrollment objectives.

Dr. Cornell answered the question posed by Trustee Wolfort about the number of available traditional-age students, estimating that 175,000 is the approximate pool of high school graduates in Ohio. The Trustees asked Dr. Cornell how the future demographics looked over the next several years, and he indicated that the number of high school seniors over the next few years shows a slight increase with a fairly significant drop projected in 2021.

Freshman enrollment for fall 2015 increased by 1.9% over fall 2014. That includes a 1% increase in "first time, ever enrolled" students. Enrollment has increased by 39.6% between fall 2008 and fall 2015. As the university has met and surpassed many enrollment goals outlined in the Strategic Enrollment Management Plan (SEMP), we have begun to engage the next iteration of the SEMP with significant emphasis on capacities and ways to continue to shape enrollment while growing in targeted ways.

Sr. Vice Provost Cornell responded to Trustee Goodman's question about potential negative impacts from continued growth including housing, dining, program capacities, and other concerns suggesting that there are areas for growth that would not require hiring new faculty or cause other concerns. Sr. Vice Provost Cornell communicates regularly with staff in the colleges and elsewhere regarding where growth makes sense.

Dr. Cornell pointed out that Ohio University is a real leader in the state for undergraduate online programs.

State Low Enrollment Programs and Small Class Reporting

Executive Vice President and Provost Pam Benoit discussed the resolution to adopt a plan for monitoring and evaluating academic courses.

Section 3345.35 of the Ohio Revised Code requires that the boards of trustees of each state institution of higher education evaluate all courses and programs based on enrollment and student performance. For courses with low enrollment, as defined by the chancellor, boards are asked to evaluate the benefits of delivering the course through a regional collaboration. The evaluations are to be done by January 1, 2016, and the first day of January every fifth year thereafter, with reports to the chancellor due 30 days after the evaluation. Final guidelines were delivered to institutions November 23, 2015. By January 31, 2016 each board of trustees shall submit its findings to the Chancellor.

The report included low enrollment courses and provided a list of courses that could be targeted for regional collaboration. Low enrollment courses may contribute to the institutions reputation, serve a particular group of students, or be valuable for other reasons. With input from deans, plan to use three measures: 3-year average of degrees granted; credit hours produced by faculty FTE; and instructional cost per student FTE (as compared to external discipline specific data). While the state only requires that this be done every five years, OHIO will be doing it annually.

Following discussion about comparator data and quality assessment of programs, Trustee Scholl recommended that the resolution be moved forward to the full Board for consideration.

OHIO Honors Program

Elizabeth Sayrs, Interim Dean of the College of Fine Arts, and Cary Frith, Interim Dean of the Honors Tutorial College, provided this information.

The OHIO Honors program was approved at the November, 2015 meeting of the University Curriculum Council. OHIO Honors is a university-wide honors program that will allow highly- engaged undergraduate students in all academic majors (except Honors Tutorial College) as well as undecided, transfer, and relocated students to participate.

The Program effectively combines curricular and co-curricular honors experiences that already exist. With HTC oversight, the student develops an individualized honors engagement pathway in areas such as leadership, community service, and research/creative activity. Further, the Program will employ a Contract Course Model, which means a student can turn any existing course into a qualifying “honors experience” – with the permission of the instructor – by developing a contract to do additional or more in-depth work for the course.

OHIO Honors Program extends OHIO’s focus on academic excellence by supporting the recruitment of highly engaged students, increasing retention, and increasing academic engagement opportunities across campus. Entering the Program will ultimately be available up until the end of a student’s sophomore year, making broad access for the

recruitment of transfer and relocate students and students that are “late bloomers” for an honors program.

The first year would include a learning community. Students would learn about choosing honors pathways at the end of the freshman year. The program will involve high-touch honors advising that engages with their home college advisor. A set number of honors experiences would be required each year. Students would complete a capstone course during their senior year. On and off-campus extracurricular experiences can be incorporated.

The program will start with a small pilot of 50-75 students, and grow to cohorts of 200-250, for a total population of approximately 800-1000 students when fully phased in. Including existing honors and scholars’ programs, this will bring the percentage of undergraduates involved in an honors program to about 7%, the national average for public universities.

It is not anticipated that this program will directly compete with Honors Tutorial College because it will attract a larger array of students with potentially different qualifications than HTC.

Student Trustee Roden expressed enthusiasm for this new program, suggesting it will be popular among many students. Trustee Viehweger commented that this Honors Program should significantly impact in a positive way our students’ ability to qualify for nationally competitive awards and recognition. The presenters agreed with this assessment.

Consent Agenda Items:

Program Reviews

EVPP Benoit provided this update.

Trustee Scholl initiated discussion by thanking the internal and external reviewers for their diligent effort, and commented that these 3rd party audits of Programs can provide valuable information and perspective, and reminded the Committee that a new Program Review Policy had been adopted in June 2015 under which these 7 Program Reviews were conducted.

Trustee Scholl continued by making two suggestions for future consideration regarding the Program Review process:

- first, since the board packet contained a relatively large volume of important information that committee members would be reading on relatively short notice, Trustees requested that the documentation be provided as soon as it is available for dissemination, with the idea this would enable more time for the committee to review them (in this case in late November as they were stamped then as “complete”); and
- second, that effort be made to develop an additional, standardized document that perhaps would better reflect the view of senior leadership (Chairs/Deans)

regarding the entire Program review findings, in terms of expectations and strategies moving forward (or not).

Trustee Scholl asked that program reviews be submitted to the Committee as soon as they are available. EVPP Benoit noted that they are presented to the board as soon as they are finished.

Faculty Senate Chair Beth Quitslund explained the program review timeline and noted that reviews completed in April cannot be reviewed by the UCC programs review committee before the end of classes. The committee is comprised of faculty who are not working during the summer, so review cannot begin until September. She went on to give an overview of what a timeline might be.

In three cases, EVPP Benoit asked deans to provide additional information regarding the action steps that are being taken in response to the program reviews. Going forward, when a program review is being submitted to the committee, the dean's response and action plan will be included so the committee can see the response to the feedback in the program review. Trustee Scholl thanked Provost Benoit and the deans for acting swiftly to provide this added information.

Trustee Scholl moved that all seven program reviews be left on the consent agenda and moved forward to the full Board Meeting, with the caveat that the letters describing actions or resolutions to issues in the reviews become a part of the process in the future.

Trustee Scholl moved that items below remain on the consent agenda and be moved forward to the full Board for consideration:

Masters of Education in Human and Consumer Science
Doctor of Nursing
International Baccalaureate Degree
Theater Program Suspension

Trustee Scholl adjourned the meeting at 4:02 PM.

**Ohio University Board of Trustees
Resources Committee Meeting
Margaret M. Walter Hall
Thursday, January 21, 2016**

Committee Chair Janetta King called the meeting to order at 1:52 pm. Other board members present included Trustees Janelle Simmons, Sandy Anderson, KB Lake, National Trustee David Pidwell, Student Trustee Sharmaine Wilcox, Alumni Representative Julie Mann Keppner, Faculty Representative Joe McLaughlin, and President Roderick J. McDavis.

● **Advancement Update**

Vice President for University Advancement & President and CEO of the Ohio University Foundation, Bryan Benchhoff, provided an update on the conclusion of the Promise Lives Campaign and the future of OHIO's Advancement including the total attainment achieved during the Promise Lives Campaign, the impact of the support received as part of The Promise Lives Campaign and the future plans for maximizing Advancement efforts at the University.

Chair King asked how donations get divided into useful categories. Dr. Benchhoff explained that it is the donor's wish as to how donors' gifts are spent.

Chair King asked to what extent do you feel like the excitement around scholarships and their use can be a continued throughout the years. Dr. Benchhoff stated that he has every expectation that as we continue fundraising efforts, scholarships will continue to be available for use in years to come.

President Roderick McDavis stated it would be great if the state of Ohio would create a pool of money and challenge public universities to raise money so that universities could really make an impact on educational affordability.

Faculty Representative Joe McLaughlin expressed concern about the amount of money spent to execute the campaign. Mr. McLaughlin hopes a cost/benefit analysis is taking place and benchmarking is occurring. Dr. Benchhoff stated that we have tools to determine our return on investment and to track our effectiveness. Dr.

Benchhoff stated that we now have the tools to understand where we should be moving forward and where we should be pushing back; as each term passes we make sure we are investing wisely.

- **Resolution, OHIO Guarantee 2nd Cohort**

Vice President of Finance and Administration (VPFA), Stephen T. Golding presented the OHIO Guarantee 2nd Cohort Tuition and Fee, Room and Board Resolution to the Resource Committee for their consideration and adoption. VPFA Golding noted that if the resolution was adopted the Board would be approving an increases of 1.7 percent to the undergraduate instructional and general fee; 5.6 percent for the non-resident surcharge; 3.5 percent to the Residential Housing rates; 2 percent to the Culinary Services rates and would be locked in for four years or time to degree.

Trustee Anderson moved to recommend approval to the full board of the OHIO Guarantee 2nd Cohort resolution; Trustee Lake provided a second, unanimous approval.

Executive Vice President and Provost (EVPP) Pam Benoit and VPFA Golding walked the trustees through the planning assumptions underpinning the FY2017 budget. Central among these are key institutional priorities of programmatic/revenue growth and The Innovation Strategy; faculty and staff compensation; facilities capital plan and deferred maintenance; and student affordability and financial aid.

The wide-ranging budget discussion served to illustrate the University's stated commitment to a multi-year budget planning process and greater transparency of potential costs and revenues. VPFA Golding stressed that the numbers are preliminary, but that beginning budget discussions earlier in the year allows for more informed and thoughtful strategic planning at the college level under Responsibility Centered Management (RCM).

Trustee Anderson moved to recommend approval to the full board of the OHIO Guarantee 2nd Cohort resolution; Trustee Lake provided a second, unanimous approval.

Consent, Construction Projects Approval – Schematic Design

Senior Associate Vice President for IT and Administrative Services, Joseph Lalley, shared brief summaries of the two projects presented for schematic design approval including projects for Seigfred Hall roof and window replacement, conceptual design through design development and South Green comprehensive site design sweep phase B, budget and scope amendment.

The Committee recommended that the Schematic Design resolution be retained on the Consent Agenda for the January 22, 2015 Board of Trustee meeting.

● Energy Infrastructure Projects (EIP) Conservation Update

SAVP Lalley then provided a project and budget update, discussed challenges and updated the committee on the 2015 energy savings from the Energy Infrastructure Project Initiative.

During the update SAVP Lalley stated that in November, 2015 Ohio University announced its intent to purchase 50 percent of its electric needs from renewable sources by December 31, 2015. This action meets the 2011 Sustainability Plan goal to have 20 percent of campus on a renewable energy source four years early. On Thanksgiving Day 2015 the last coal fire was extinguished and boilers were stowed five weeks ahead of the December 31, 2015 commitment. In December 2015 Ohio University became an EPA Green Power partner and two temporary boilers, Rufus and Manasseh, were commissioned.

Trustee Anderson commented that we should take a moment to celebrate these accomplishments. We often spend a lot of time on problems and should take a moment to recognize our victories.

Trustee Anderson asked what is an EPA Green Power partner. SAVP Lalley explained that green power partners are organizations or corporations recognized in the industry that are committed to renewable energy typically using electricity from low impact hydropower, solar and wind installations, etc. Ohio University is

being recognized for our commitment to renewable energy by purchasing renewable energy certificates.

Trustee Anderson asked if this partnership is something that our peer institutions are doing. SAVP Lalley suggested that some peer MAC institutions are participating including the University of Buffalo.

SAVP Lalley then provided an Energy Infrastructure Project Initiative budget update and discussed challenges of the initiative. In September 2015, a sinkhole appeared in the Lausche electric switch yard. Temporary repairs were made to stabilize the electric gear. We will be requesting approval from the board to make emergency repairs while we undertake design for a permanent fix which we estimate will cost about \$7M. In addition, we have potential costs related to the Chilled Water distribution system that were discovered as part of the Utility Master Plan that are outside the scope of the EIP. We will be reporting back to the board at a future meeting with a strategy for addressing these concerns.

Following the budget discussion, SAVP Lalley conveyed the impact and energy savings. He stated that 14.6 million gallons of water and \$139,000 was saved. In energy conservation, the University experienced a 3 percent energy reduction when adjusted for degree days and has saved \$428,00 through the end of December 2015. The actual savings are higher because of unseasonably warm weather.

- **Consent, Construction Projects Approval – Construction**

Mr. Lalley provided brief summaries of the seven projects presented for construction approval including projects for the 2016 steam distribution repairs, Boyd Hall flat roof repair, College Green exterior paint and window repair budget amendment, Factory Street substation sinkhole budget amendment, Grover Center E-112 expansion, Ohio University Lancaster Brasee Hall fitness center upgrade budget amendment and Van Vorhees Drive improvements and University Terrace repairs budget amendment.

With regard to the College Green Exterior Paint and Window Repair project, Trustee Anderson recalled a statement from Trustee Wolfort made during the Joint Session that we have to spend money to save money. Trustee Anderson asked in terms of the College Green Exterior Paint and Window Repair project if this was a case where we are spending money to save money. SAVP Lalley agreed that this is an example of

a project that will save money in the future. He stated that we are not just expecting energy cost savings, but maintenance savings as well.

In discussing the Factory Street sinkhole Trustee Anderson asked the nature of the project schedule. SAVP Lalley stated the work will begin this Monday pending the Board's approval.

SAVP Lalley then introduced Dean Randy Leite to elaborate on the Grover Center E-112 Expansion project.

Dean Leite explained that the Grover Center E-112 Expansion involves 25 percent of the building's square footage. There has been significant growth in programming and number of students within the College of Health Science and Professions and therefore more demand for space. Dean Leite stated that when the space was created in 2001 it was considered state-of-the art and now in 2016 the space is outdated.

Trustee Anderson asked if the space the Board visited recently is the simulation lab. Dean Leite stated that it was the simulation lab and that visitors can easily see how crowded the space can be.

Chair King asked that giving the growth of the program, how long will the space be sufficient. Dean Leite answered by saying yes, because of the amount of physical space we are adding, these improvements will be sufficient for a long time. Dean Leite noted that technology will of course continue to evolve but that the College is using mobile dividers so that space can be changed day to day depending on programmatic needs.

The Committee recommended that the Construction resolution be retained on the Consent Agenda for the January 22, 2015 Board of Trustee meeting.

- **Consent, Belmont Co. Water Tower Easement Renewal**

SAVP Lalley conveyed that the Board of Trustees formerly approved a 25 year easement to Belmont County (Resolution 1988-1003) to allow the county to construct and maintain a water tower on University land north of existing buildings on the Eastern Campus. The easement from the University to Belmont County became effective in 1990 and includes a renewal option, which Belmont County has exercised. University leadership has concluded that the requested easement renewal is appropriate. SAVP Lalley asked the committee for approval of the renewal of a 25-year easement to Belmont County in connection with its water tower on the Eastern campus, for nominal consideration and subject to the County's obligation to maintain and repair the water tower.

The Committee recommended that the Belmont Co. Water Tower Easement Renewal resolution be retained on the Consent Agenda for the January 22, 2015 Board of Trustee meeting.

- **PSAC AEP Easement**

SAVP Lalley stated that the University has requested that American Electric Power relocate certain electric facilities and construct appropriate new facilities in the vicinity of West Union Street and South Congress Street. The work requested by the University will facilitate possible future work in the West Union Street, Congress Street and President Street area on campus. The proposed work will also improve the area aesthetic by relocating existing overhead utilities underground.

SAVP Lalley asked the Committee to approve the granting of an easement to American Electric Power or appropriate affiliate to allow the construction, relocation and maintenance of electric facilities in the vicinity of West Union Street and South Congress Street.

Trustee Anderson asked if the Administration is asking for expenditures of resources. SAVP Lalley answered no, but the Administration is making this recommendation regardless of decisions made about and around PSAC.

VPFA Golding added that AEP has been a willing partner throughout this process.

Chair King moved to recommend approval to the full board of the PSAC AEP Easement resolution; Trustee Anderson provided a second, unanimous approval.

- **Construction Projects – PSAC**

SAVP Lalley introduced Dean Hugh Sherman, College of Business, to discuss the requirement for additional space for the College of Business to support programmatic expansions that require additional flexible space.

SAVP Lalley expressed that the College of Business program needs require larger, flexible, multi-use spaces to support training, programs, large-group activities and events that will encourage interdisciplinary collaboration. SAVP Lalley explained that the purpose of this project is to improve the site for planned, future construction. The existing structure is not viable for the planned academic needs of the College of Business.

SAVP Lalley noted that this project is consistent with the Campus Master Plan. This area will remain designated as an academic area of campus for the College of Business.

SAVP Lalley explained that Ohio University administration was tasked by the Board of Trustees with the stewardship of the buildings and grounds of its campuses. Over the past several years, the trustees, on recommendation from the university administration, have approved the renovation and re-purposing of over 300,000 square feet of space in the Schoonover Center (formerly Baker Center), McCracken Hall, Tupper Hall and Lindley Hall. Furthermore, the administration expects to bring forward in the next one to three years recommendations to renovate over 530,000 square feet of space in Ellis Hall, Morton Hall, Seigfred Hall and Alden Library. SAVP Lalley stated that the decision to recommend to the Board of Trustees the removal of a facility from the Ohio University building inventory comes after exhausting reasonable possibilities for the re-use of the space that are consistent with the academic mission and program needs of the unit destined to occupy the space.

SAVP Lalley conveyed why PSAC, in its present state, will not work for the College of Business, in that, the program is in need of larger spaces, open floor plans and higher ceilings to meet their academic needs. SAVP Lalley stated that even if certain areas of the floor slabs could be removed to make some taller spaces, the relocation

of the load bearing main corridor walls is technically complex and prohibitively expensive.

SAVP Lalley shared the need to perform this work now. Ohio University took the PSAC building off line in 2003 and chose not to demolish the building until a new use could be found or a determination made that it should come down. During that time the university has spent approximately \$15,000 per year to heat the building (approximately \$180,000) and also performed minimal maintenance until a recommendation could be made. The roof membrane has delaminated on the northwest and southwest corners and has completely failed. The roof failure has allowed extensive amounts of water into the building causing significant interior water damage, plant growth and the start of mold development. The windows are in poor condition with some damage and extensive leaks. We have determined the building will not support the academic mission of the college.

The recommendation from SAVP Lalley is to document architectural features of the buildings, continue to preserve original drawings and documents related to the building, raze the facility, and restore the site to a green space for the interim while the College of Business continues fundraising efforts for a new facility.

SAVP Lalley then provided the Committee's previous approvals regarding PSAC in which the Committee previously approved a total project budget of \$1,000,000 (2015-3453) and authorized expenditures of \$200,000 (2015-3453). SAVP Lalley then stated that University administration seeks to amend the total project budget of \$1,000,000 by \$500,000 for a new total project budget of \$1,500,000 and seeks to increase previously authorized expenditures amount of \$200,000 by an additional \$1,300,000 for total authorized expenditures of \$1,500,000 to undertake construction and to complete the project, funded by internal loans.

Trustee Anderson asked to be reminded as to why this project had been previously presented to the Board. SAVP Lalley explained that this project was approved in January 2015 for design with the intent of construction approval in March 2015. During the time between January – March 2015, the University discovered unforeseen site condition related to utilities and hazardous materials that have now been resolved. This requires an increase in the total project budget. Now that those factors are resolved, the Administration is now ready to bring this project back to the Board.

Trustee Anderson asked how long the building has been out of commission. Dean Sherman stated the building has not been in use for approximately sixteen years. VPFA Golding added that the building was taken off line in 2003.

Trustee Anderson then asked why the building was decommissioned. SAVP Lalley stated that the University experienced a lack of funding and several buildings were decommissioned during this time, including Tupper Hall, Lindley Hall and PSAC. SAVP Lalley stated the University takes the stewardship of buildings seriously and has taken the opportunity to renovate and re-commission a set of core buildings on campus over the last few years and intends to renovate buildings whenever possible.

Trustee Anderson commented that the Board has heard a number of recent voices raising questions about the future plans for the building including letters from the Athens Mayor and the Athens Historical Society.

President McDavis stated that the University has a good, ongoing relationship with these entities. He commented that the University has many historical buildings and pay a lot of money to maintain those historical buildings and that we do not come to the Board lightly with the recommendation to demolish a building. President McDavis stated that he is very appreciative and very much respects these questions and recommendations, but we are, first and foremost, an academic institution and that our buildings were built at a time that did not take into consideration how we are teaching students today and going forward.

Student Trustee Wilcox explained that Copeland Hall is not suitable as an innovative student environment that fosters creativity due to its narrow hallways and low ceilings. She stated that it is not a space for collaborative learning and programs. Ms. Wilcox also noted that due to the lack of larger, flexible spaces, College of Business events have spilled over into other spaces on campus such as Baker Center reserving highly sought after, communal space for long periods of time, making that space unavailable to the rest of campus.

Trustee Lake stated that the Board has had the opportunity to hear a number of voices concerning the project and applauded the manner and civility that has been expressed by all parties.

Dean Sherman agreed that all parties involved have been very complimentary on the Master Planning process and how we arrive at decisions.

SAVP Lalley ended by again stating that University Administration takes the stewardship of our buildings very seriously. We reached out to the City of Athens, the Athens Historical Society and other potentially concerned entities. We agreed in some areas and agreed to disagree in others.

Trustee Anderson moved to recommend approval to the full board of the PSAC Project resolution; Trustee Lake provided a second, unanimous approval.

Financial Update

Senior Associate Vice President for Finance and Administration, Deb Shaffer, shared with the committee the forecasted financial results for the current fiscal year ending June 30, 2016. This is the same all-funds presentation format as recent meetings.

The current FY 2016 projection for net results includes a net operating deficit of \$3.6M as compared to the FY 2016 budgeted deficit of \$7.1M demonstrating planning unit commitment to close the budgeted deficit.

The university is expecting less than budgeted undergraduate net tuition due to a decline in credit hour production at Regional Campuses (more part-time students) and a larger than projected decrease in the ELIP/OPIE programs in the College of Arts & Sciences. Net graduate tuitions are trending \$1.6M ahead of budget as a result of program growth in Arts & Sciences, Business and HCOM Dublin. Room and board revenue is expected to be \$1.5M more than budget primarily as a result of the record freshman enrollment which increased residents by 250 over the previous Fall 2014-15 term. Gifts for operations are expected to be \$3.0M less than budgeted. With the closing of The Promise Lives Campaign at June 30, 2015, significant efforts were made to accelerate pledge commitments and payments. Consequently, FY 15 gifts were higher than budget and gifts for FY 16 will be less. Salary and benefit costs are under budget mainly due to vacancies for faculty and staff positions. Higher than budgeted operating expenses relate to a broad spectrum of expenses, inclusive of professional services, supplies, travel, maintenance, utilities, cost of goods sold, bad debt, insurance and communications. Although an increase over budget in FY 16, this is actually a projected decrease of \$4.6M over prior year. A significant portion of operating expense variations can be attributed to the changes in revenues in Other External Sales.

Non-operating results include a forecasted reduction in Endowment Value of \$17.1M after consideration for new gifts to the endowment of \$9.6M, Investment Income of \$0.1M, and Endowment Distributions of \$26.7M. FY 16 capital spending is forecasted at \$154M from multiple sources, a portion of which was funded in prior years which is why the current year projected net is negative. Century bond activity includes forecasted use of \$40M of principal for EIP and deferred maintenance projects. A reduction in Working Capital is planned in the amount of \$45.9M primarily as a result of expenditures against the Capital Plan. Overall, there is a forecasted increase in Net Assets of \$8.9M for FY 16 on a fully consolidated, GAAP adjusted basis.

SAVP Shaffer informed the committee that investment forecasts were based on target portfolio returns for the remainder of the fiscal year after actual returns (losses) through November. The market has continued to decline in December and January to-date, -1.7% and -6.2% respectively, for an estimated \$89M loss fiscal year-to-date. This will decrease the FY16 forecasted results in the report.

The balance sheets as of June 30, 2014, June 30, 2015 and September 30, 2015 was presented. SAVP Shaffer explained that the quarterly close process will continue to evolve over the next year resulting in both Forecasted Financial Results report (P&L budget-actual comparison) as well as a forecasted balance sheet. This will begin to present the total forecast picture to the Board on a regular basis and will serve as a planning tool for impact analysis of financial scenarios/decisions.

Finally, SAVP Shaffer reviewed and provided an update on the Century Bond activities through November 30, 2015 and reviewed current FY16 forecasts for the Century Bond and Internal Bank. Ms. Shaffer discussed the negative market returns over the past calendar year and the impact on the Century Bond program and University working capital which is utilized to make Century Bond interest payments in excess of earnings and internal loan payments. The University is spending slightly slower than planned against the program, although commitments are on track to be spent. All guiding principles of the program are being met, inclusive of minimum balance against debt reserve.

Trustee Lake asked – What real assets did we invest in? SAVP Shaffer stated that assets are co-mingled with our long-term pool including Commodities, real estate, private equity, and fixed income hedge funds.

Trustee Lake asked if we pay any taxes on returns. SAVP Shaffer said we do not and explained that we have to use the proceeds in Ohio for facilities, which was the intended use. As long as we are using them within this plan, our tax advisors determined that we are not required to pay any tax.

At 3:49 pm meeting was adjourned.

**Ohio University Board of Trustees
Audit Committee Minutes
Margaret M. Walter Hall
Thursday, January 21, 2016**

Trustee N. Victor Goodman, called the meeting to order at 4:10 p.m. Other committee members present included Trustee Janetta King, Trustee Dave Scholl, Trustee Julie Mann Keppner, Trustee David Pidwell, and Student Trustee Patrick Roden. President Roderick McDavis and Trustee Sandra J. Anderson were also present.

Internal Audit Update

Jeffrey Davis, Chief Audit Executive, provided an update on the Internal Audit Office operations. Topics included an update on the FY16 audit plan, external assessment update, recommendation status reporting process, construction auditing, and NCAA agreed upon procedures.

There was no unfinished business.

Meeting adjourned at 4:35 p.m.

**Ohio University Board of Trustees
Governance Committee Minutes
Margaret M. Walter Hall
Thursday, January 21, 2016**

Present were Chair Janelle Simmons, Trustees Cary Cooper, Kevin B. Lake, Peggy Viehweger, Laura Brege and Dave Wolfort, Student Trustee Sharmaine Wilcox, Secretary to the Board David Richard Moore and General Counsel John Biancamano.

The meeting was called to order at 4:09 PM.

1. Selection of 2016 meeting dates

Secretary Moore provided a summary of planned meeting dates for the coming year. He stated that he had discussed the proposed schedule with members of University leadership and reported that no objections were raised.

Trustee Wolfort pointed out a possible problem with scheduling a Board meeting on October 13 and 14, 2016. The Jewish holidays end on the 12th and it may be difficult for some Board members to get to Athens for the morning of the 13th.

After discussion, the Committee agreed to tentatively recommend a proposed schedule with the October meeting moved to the 20th and the 21st. Secretary Moore will let the Committee know if any problems arise from this change.

2. Selection of location for 2016 retreat

After discussion, the Committee agreed to recommend that the retreat be held in Dublin, as it was last year.

3. Student Trustee Reunion Event

The Committee discussed the possibility of holding a reunion of past student trustees, as was done in conjunction with the March meeting last year. There was general agreement that this event was very successful.

The Committee asked Secretary Moore to investigate the possibility of holding another reunion at the coming March meeting and to work with Student Trustees Wilcox and Roden on the activities agenda for the event.

The Committee adjourned at 4:30 PM.

**Ohio University Board of Trustees
Executive Committee Meeting
Ohio University Inn
Thursday, January 21, 2016**

Present: Chair Sandra J. Anderson, Vice Chair David A. Wolfort, Trustees Janelle N. Simmons, Janetta King, Peggy Viehweger, N. Victor Goodman, Dave Scholl, Cary R. Cooper, National Trustees Laura A. Brege and David W. Pidwell, Student Trustees Sharmaine Wilcox and Patrick J. Roden, Alumni Representative Julie Mann Keppner, Secretary David Richard Moore, President Roderick J. McDavis.

Chair Anderson called the meeting to order at 4:40 pm.

Chair Anderson stated that the committee move into Executive Session to consider the employment, dismissal, discipline or compensation of a public employee and/or to consider the purchase or sale of property for public purposes. Vice Chair Wolfort moved to adjourn to Executive Session; Trustee Simmons provided a second, the motion was passed unanimously at 4:44pm.

At 6:34pm Trustee King motioned to adjourn out of Executive Session; Vice Chair Wolfort provided a second, the motion was passed unanimously.

Chair Anderson adjourned the Executive Committee meeting at 6:35pm.

**Ohio University Board of Trustees
Executive Committee Meeting
Ohio University Inn
Friday, January 22, 2016**

Present: Chair Sandra J. Anderson, Vice Chair David A. Wolfort, Trustees Janelle N. Simmons, Janetta King, Peggy Viehweger, N. Victor Goodman, Kevin B. Lake, Dave Scholl, Cary R. Cooper, National Trustees Laura A. Brege and David W. Pidwell, Student Trustees Sharmaine Wilcox and Patrick J. Roden, Alumni Representative Julie Mann Keppner, Secretary David Richard Moore, President Roderick J. McDavis.

Chair Anderson called the meeting to order at 7:35 am.

Chair Anderson stated that the committee move into Executive Session to consider the employment, dismissal, discipline or compensation of a public employee and/or to consider the purchase or sale of property for public purposes. Trustee King moved to adjourn to Executive Session; Vice Chair Wolfort provided a second, the motion was passed unanimously at 7:38 am.

At 9:52 am Trustee Goodman motioned to adjourn out of Executive Session; Trustee King provided a second, the motion was passed unanimously.

Chair Anderson adjourned the Executive Committee meeting at 9:53 am.