



OHIO
UNIVERSITY

Board of Trustees

Ohio University

Dublin Campus

Agenda

August 27, 2015



BOARD ACTIVITIES for August 27, 2015
College of Health Sciences and Professions -
Dublin Integrated Education Center, Dublin Campus
Activity & Committee Meeting Schedule

Thursday, August 27, 2015

- 7:45 a.m. Meet at the Dublin Campus, College of Health Sciences and Professions Integrated Education Center, 6805 Bobcat Way, Dublin, Ohio 43016
- Ongoing Trustee Hospitality/Break Room, Room 249
- 8:00 a.m. Executive Committee – Executive Session, Room 249
- 9:30 a.m. Governance Committee, Room 246/247
- 9:30 a.m. Audit Committee, Room 245
- 10:30 a.m. Joint Committee Meeting, Room 246/247
- 12:00 p.m. Trustee Luncheon - Continuation of Joint Committee Meeting (if necessary) & Updates with Dana McDaniel– Trustees, President, Board Secretary, President’s Council, Faculty Reps, Room 249
- 1:00 p.m. University Resources Committee, Room 246/247
- 1:00 p.m. University Academics Committee, Room 245
- 3:00 p.m. Board Meeting, Room 246/247
- 5:00 p.m. Media Availability, Room 251
- 6:15 p.m. Bus will leave for dinner from the Hampton Inn Dublin
- 6:30 p.m. Reception – Trustees, President, Vice Presidents and Board Secretary
Hyde Park, 6360 Frantz Rd., Dublin, OH
- 7:00 p.m. Dinner – Trustees, President, Vice Presidents and Board Secretary
Hyde Park, 6360 Frantz Rd., Dublin, OH



BOARD ACTIVITIES FOR August 28, 2015
College of Health Sciences and Professions -
Dublin Integrated Education Center, Dublin Campus

Retreat Schedule

Friday, August 28, 2015

- 7:45 a.m. Meet at the Dublin Campus, College of Health Sciences and Professions Integrated Education Center, 6805 Bobcat Way, Dublin, Ohio 43016
- Ongoing Hospitality/Break Room, 249
- 8:00 a.m. Welcome – Chair Anderson, President McDavis, & Facilitator Bob Zemsky, Room 246/247
- 8:15 a.m. Trustee Workshop with Facilitator Bob Zemsky, Innovation Strategy / CICEP / OHIO for Ohio & Governor’s Task Force Update, Room 246/247
- 10:00 a.m. Break
- 10:15 a.m. Reconvene Trustee Workshop, Room 246/247
- 12:00 p.m. Trustee Luncheon - Trustees, President, Board Secretary, Facilitator Bob Zemsky, President’s Council, Room 249
- 1:15 p.m. Afternoon Session, Comprehensive Master Plan Update and Work Session, Shawna Bolin, Director and University Planner, Ayers Saint Gross (Consultant) - Kevin Petersen & Luanne Greene, Room 246/247
- 4:30 p.m. Wrap-up and Adjournment



Contact Information:

Dublin Campus
College of Health Sciences and Professions Integrated Education Center
6805 Bobcat Way
Dublin, Ohio 43016
614-793-5634

Tucci's
35 North High Street
Dublin, Ohio 43017
614-792-3466

Hyde Park Prime Steakhouse
6360 Frantz Rd.
Dublin, OH
614-717-2828

AGENDA
Board of Trustees Meeting
Dublin Integrated Education Center
Room 246/247, Dublin Campus
3 p.m. - Thursday, August 27, 2015

OPEN SESSION

Roll Call

Approval of Agenda

1. Minutes of Board of Trustees' Meeting of June 26, 2015.

Comments from the Chair of the Board of Trustees

2. Report from the President

Committee Reports and Information Items and items apart from the Consent Agenda

- Joint Resources & Academics Committee
- University Academics Committee
- University Resources Committee
- Audit Committee
- Governance Committee
- Executive Committee

Consent Agenda

Any trustee may request, in advance of action on the consent agenda, that any matter set out in this consent agenda be removed and placed on the regular agenda for discussion and action.

All matter listed within the Consent Agenda have been distributed to each member of the Ohio University Board of Trustees for reading and study, are considered to be routine, and will be enacted by one motion of the Board with no separate discussion.

Tab 11 -Resolution, Institute Name Change

Tab 14 -Resolution, Construction Projects Approval – Schematic Design

Tab 15 -Resolution, Construction Projects Approval – Construction

Tab 16 -Resolution, AEP Easements on Athens & Eastern Campuses

Unfinished Business

New Business

Communications, Petitions, and Memorials

Announcement of Next Stated Meeting Date

Adjournment

AGENDA

**Joint Academics and Resources Committee
Dublin Integrated Education Center
Room 246/247, Dublin Campus
Thursday, August 27, 2015 – 10:30 a.m.**

3. FY16 Budget Update
4. Governor's Task Force Update
5. Sexual Misconduct Update
6. Post Campaign Strategy

AGENDA
University Academics Committee
Dublin Integrated Education Center
Room 245, Dublin Campus
1 p.m. – Thursday, August 27, 2015

Academic Quality – Dashboard

7. University Dashboard

Standing Reports and Updates

8. Community Standards Update

9. Faculty Compensation Update

Academic Quality – Initiatives

10. AQIP Update

11. **Consent Agenda**, Institute Name Change

AGENDA
University Resources Committee
Dublin Integrated Education Center
Room 246/247, Dublin Campus
1 p.m. – Thursday, August 27, 2015

12. Financial Update – Preliminary June, 2015
13. Endowment Review
14. **Consent Agenda**, Construction Projects Approval - Schematic Design
15. **Consent Agenda**, Construction Projects Approval - Construction
16. **Consent Agenda**, AEP Easements on Athens & Eastern Campuses
17. Building Plaque Policy

AGENDA
Audit Committee
Dublin Integrated Education Center
Room 245, Dublin Campus
9:30 a.m. – Thursday, August 27, 2015

18. Andrew Powers, OUPD
 - Plante Moran External Audit Update
19. Chief Audit Executive Presentation

AGENDA
Governance Committee
Dublin Integrated Education Center
Room 246/247, Dublin Campus
9:30 a.m. – Thursday, August 27, 2015

- 20. Review of Board Bylaws
- 21. **Resolution**, Amendment to Board Bylaws
 - National Trustee Selection Update
 - Format for minutes of Board meetings

AGENDA
Executive Committee
Dublin Integrated Education Center
Room 249, Dublin Campus
8:00 a.m. – Thursday, August 27, 2015

- 29 Park Place Update
- UMA/AMA Update
- Affiliated Entity Status Update

EXECUTIVE SESSION

By-Laws of the Ohio University Board of Trustees

Revised August 28, 2014

Revised April 19, 2013

Revised September 6, 2012

Revised April 24, 2011

Revised February 10, 2010

Revised January 23, 2009

Revised February 8, 2008

Revised December 17, 2004

Revised September 20, 2002

Revised June 23, 1990

Revised July 14, 1989

Article I. Corporate Authority and By-Laws

Section 1. The Board of Trustees of the Ohio University, a body corporate and politic, hereby adopts these Bylaws for the purpose of governing its activities in accordance with Chapter 3337 of the Ohio Revised Code.

Section 2. No By-Laws shall be enacted, amended, or repealed, except by a vote of a majority of the members (5 votes) of the Board authorized to vote, and then only after thirty (30) days notice of a proposed change has been given to all members.

Section 3. The Board shall be comprised of nine Trustees and two student Trustees, all appointed by the governor of the State of Ohio in accordance with Section 3337.01 of the Ohio Revised Code. The Board shall also include two national Trustees and the chair of the Ohio University Alumni Association Board of Directors or his or her designee. One national Trustee shall be appointed by the Board for a term of one year beginning on July 1, 2010. One national Trustee shall be appointed by the Board for a term of three years beginning on July 1, 2010. Thereafter, both national Trustees shall serve terms of three years.

Section 4. The nine Trustees appointed by the Governor shall hold voting privileges. The two student trustees, the two national trustees and the chair of the Ohio University Alumni Association Board of Directors may not vote on Board matters but their opinions and advice will be actively solicited and welcomed in Board deliberations.

Article II. Officers of the Board

Section 1. Officers of the Board shall be as follows:

- (a) Chairperson
- (b) Vice-Chairperson
- (c) Secretary
- (d) Treasurer

Section 2. The Chairperson shall preside at all meetings of the Board, and unless otherwise directed by the Board, shall have the authority to appoint members of and to fill vacancies on all standing and special committees. He or she shall serve as Chairperson of the Executive Committee. Subject to these By-Laws, he or she shall fix the date and time of all regular, special, and emergency meetings, and perform such other duties as may be pertinent to the office of the Chairperson.

Section 3. The Vice-Chairperson, in the absence or incapacity of the Chairperson, shall assume the duties and obligations of the Chairperson.

Section 4. The Secretary shall keep minutes of all Board meetings and shall promptly distribute copies to all Board members. He or she shall be responsible for the orderly preservation of all records pertaining to Board business, and shall perform all other duties customary to the office or assigned by the Chairperson or by Board action.

Section 5. The Treasurer shall be responsible for the fiscal management of the University, including supporting budget preparation, the preparation of all officially required financial reports, management of investments, coordination of audits with auditors, including federal and state auditors, overseeing relationships with financial reporting agencies, and all other financial responsibilities generally or specifically assigned by the Board or the President.

Article III. Election of Officers

Section 1. The Chairperson, Vice-Chairperson, Secretary, and Treasurer shall be elected annually by the Board.

Section 2. The Chairperson and Vice-Chairperson shall each serve for one year and shall be eligible for re-election to their respective offices for a period up to three (3) consecutive years. The Secretary and the Treasurer shall be eligible for annual election to these offices without a yearly limitation.

Section 3. In the event of a vacancy in an Officer position, the Board shall elect a successor from among its members to serve the remainder of the vacant term.

Article IV. The President and Presidential Duties

Section 1. On the basis of mutual good faith and any contractual relationship pointing to continuous service, the President of the University shall be elected from year to year, and shall be entitled at all times to one (1) year severance notice or one (1) year salary if terminated.

Section 2. The President shall attend all meetings of the Board and shall, in an advisory capacity, have a voice in its deliberations. He or she shall have the authority to initiate any subject at Board meetings.

Section 3. The President shall be responsible to the Board for the administration and discipline of the University.

Article V. Meetings

Section 1. Regular Meetings. The Board shall hold no fewer than five (5) regular meetings a year, with the date and time fixed in accordance with the provisions of Article II. Section 2.

Section 2. Special and Emergency Meetings. Special and emergency meetings may be held upon the call of the Chairperson or upon the written request of three (3) Board members to the Secretary.

Section 3. Notice of Meetings. The Secretary shall notify all Board members and the President at least five days in advance of all regular and special meetings and at least one day in advance of all emergency meetings. Public notice of all meetings shall be given in accordance with the requirements of Revised Code Section 121.22. Any person may determine the time and place of all regularly scheduled meetings and the time, place, and purpose of all special meetings by contacting University Communications and Marketing or on the internet at <http://www.ohio.edu/trustees/>.

Section 4. Attendance. It shall be the policy of the Board to require full attendance at all meetings of the Board and committees in accordance with Revised Code Section 3.17. Excuses for absence from meetings shall be communicated to the Secretary at least two (2) days before meetings. Persistent unreasonable absences in violation of Ohio law shall be cause, at the pleasure of the Chairperson, for reporting such delinquency to the appropriate authority of the State of Ohio.

Section 5. Quorum and Voting. Five Trustees appointed by the Governor, (the "Voting Trustees") shall constitute a quorum for the conduct of the ordinary business of the Board. An affirmative vote of six Voting Trustees shall be necessary to elect or remove a President and an affirmative vote of five Voting Trustees shall be necessary to adopt any other resolution or action of the Board.

Section 6. Agenda. The Secretary shall consult with the chairs of the Standing Committees and then prepare a proposed agenda for each Regular Meeting. The proposed agenda shall be delivered to the President for his or her review and then to the Chairperson of the Board for final approval.

Article VI. Standing and Special Committees

Section 1. Standing Committees of the Board, consisting of no fewer than three (3) members each, shall be appointed annually or for longer terms by the Chairperson of the Board, and each Standing Committee shall consider and make recommendations for action by the Board on the various policy matters enumerated below as follows:

(a) University Academics. Responsibilities will include the academic plan; enrollment management; student life; intercollegiate athletics; diversity; research and technology transfer policies and activities; information technology; communications and marketing; academic appointments; promotion and tenure policies and procedures; academic program reviews; and awarding of degrees.

(b) University Resources. Responsibilities will include financial operations; business organization and practices; human resources; university advancement; relations with local, state, and federal legislative and administrative agencies; recommending of the schedule of tuition and fees; borrowing of funds; naming, location, planning, construction, and maintenance and renovation of University facilities and grounds; the purchase, sale and lease of lands and buildings; reviewing and monitoring of all investments including the endowment; contract oversight on public utilities and other large contracts; and recommending of investment policy, advising the Board on investments and appointment of investment advisors to assure compliance with Revised Code Section 3345.05.

(c) Audit. Responsibilities will include the oversight of the internal audit functions, annual or other periodic audits of financial operations, the recommendation of the appointment of an external audit firm to the Board of Trustees, the receipt of the reports of the internal auditor and the external audit firm, and the university's accountability and compliance procedures.

(d) Governance. Responsibilities will include the recommendation of general governance policies and procedures, the nomination of Board officers and recommendation of candidates for future trustees and national trustees. At the last meeting in each fiscal year, the Committee shall review these Bylaws to determine whether any changes are appropriate and shall recommend any such changes to the Board of Trustees.

(e) Executive. Responsibilities will include consulting with the President on the appointment of executive officers and business not specifically assigned to another Standing or Special Committee.

Section 2. The Executive Committee shall be made up of the Chair and Vice Chair of the Board of Trustees and the Chairs of University Academics and University Resources Committees and have broad powers to act in all matters not deemed by the Chairperson of the Board and the President of the University as of importance to command the immediate attention of the entire Board. All actions of the Executive Committee shall be subject to

approval by the Board, except those wherein the Board has delegated to the Executive Committee or the President full power to act for the Board.

Section 3. Special committees may be appointed by the Chairperson of the Board as the Board may deem necessary.

Section 4. The Chairperson of the Board and the President shall be ex-officio non-voting members of all Standing Committees and Special Committees.

Article VII. Parliamentary Authority

Section 1. When not in conflict with any of the provisions of these By-Laws, the Robert's Rules of Order Newly Revised shall govern the proceedings of the Board.

Statement of Expectations for Members of the Board of Trustees of Ohio University

*Adopted by the Board of Trustees on April 24, 2009
Amended on June 22, 2012*

This Statement of Expectations is intended to provide guidelines and information to assist members of the Board of Trustees in fulfilling their roles and responsibilities in service to Ohio University and the citizens of the State of Ohio.

1. The Role of the Board

- a. The Board of Trustees is the governing body of Ohio University. It is a body politic and corporate under Ohio law and has the right to sue and be sued. The General Assembly has conferred upon the Board the authority to: adopt rules for the governance of the institution; hire and supervise the President, faculty and staff; oversee university finances; and control university property and facilities.
- b. The Board serves the citizens of the State of Ohio. It is responsible for ensuring that the university offers students an educational experience of the highest quality and produces research that provides economic and cultural benefits to the citizens of Ohio. It is also responsible for making efficient and effective use of state resources by working with the Governor, the Board of Regents and the other state universities through the University System of Ohio.
- c. The Board's primary concerns are strategic governance and accountability. It should adopt a strategic plan designed to ensure the long-term fulfillment of the university's teaching, research and service mission, monitor progress in achieving the plan's goals and update the plan as necessary. It should provide oversight to protect the university's fiscal integrity and make sure that the President, faculty and staff comply with all applicable laws and perform their responsibilities ethically and competently.
- d. The Board should adopt a procedure governing the creation and monitoring of corporate entities affiliated with the university.
- e. The Board should govern through the President and should refrain from becoming involved in day-to-day operations.
- f. The Board should recognize the important role that the principle of shared governance plays in institutions of higher education. It should seek input from faculty, staff and students and whenever possible incorporate their views into its decisions.

2. The Role of Individual Trustees

- a. Members of the Board of Trustees are stewards of the public trust. They have a fiduciary obligation to act in the best interests of the university and the State of Ohio. They must adhere to the highest ethical standards and perform their university duties without regard to any personal interests they may have. Trustees should understand and comply with state ethics laws and keep themselves informed of developments in these laws. They should avoid situations that may give rise to even the appearance of a conflict of interest and promptly disclose any conflicts of interest that may occur.
- b. Trustees should understand that they serve the institution as a whole and are not advocates for any particular unit or constituency of the university.
- c. Student Trustees have a unique responsibility to ensure that the views of students are heard in Board deliberations. They should also share with other students the Board's perspectives on University issues. In performing both of these functions, they should keep in mind the needs of all constituencies within the university.
- d. The Chair of the Ohio University Alumni Association Board of Directors is responsible for ensuring that the views of alumni are presented to the Board and for communicating to alumni the Board's perspectives on university issues.
- e. Service on the Board is a time consuming professional commitment. Trustees should attend all meetings of the Board and committees and should give notice to the Chair when they are unable to do so. Trustees should also make an effort to participate in conferences and other programs designed to educate and update Trustees and to attend commencements, convocations and other special events on campus.
- f. Trustees should be attentive during meetings and refrain from multitasking. They should treat the opinions of their colleagues on the Board as well as others participating in Board discussions with civility and respect and should be open to alternative points of view. They should respect and protect the confidentiality of matters discussed in executive sessions and should refrain from publicly or privately criticizing other Trustees or impugning their motives.
- g. Trustees should strive to make informed decisions based on an analysis of objective data. In their deliberations they should rely on the application of sound management principles and prudent business judgment. To ensure thorough consideration of Board decisions, they should review briefing materials and be prepared to actively participate in discussions.
- h. In order to make good decisions, Trustees need to engage in robust and thorough discussions of university issues in public meetings. Disagreements will occur and Trustees should seek productive ways to resolve them. Once a consensus is reached on an issue, all Trustees should respect the final decision of the Board.

- i. Trustees should keep themselves informed about issues and events at the local, state and national level that may affect the university and higher education in general.
- j. Trustees are encouraged to offer financial support to the university in accordance with their means.
- k. Trustees should understand and comply with the Ohio Public Records and Open Meetings Laws and should keep themselves informed of developments in these laws.

3. The Board's Relationship with the President

- a. The Board delegates responsibility for all aspects of institutional management to the President. The Board and individual Trustees should refrain from involvement in operational matters except as necessary to fulfill their fiduciary duties.
- b. The Board and the President should agree on clearly defined institutional goals and strategies for achieving them.
- c. The Board should hold the President accountable for achieving institutional goals. Evaluation of the President should be an ongoing process with the Board offering candid and constructive feedback as necessary. In accordance with Board policy, formal evaluations should be conducted on a regular basis.
- d. The President reports to the Board as a whole and not to individual Trustees. Trustees who have concerns about the President's performance should convey them to the Board Chair who will take appropriate action to address the concern. The Chair will report back to the Trustee who raised the concern in a timely manner.
- e. Individual Trustees should develop a comfortable working relationship with the President. They are encouraged to interact with the President one-on-one as needed to share information, concerns or advice but they should remember that when they do so they are not speaking for the entire Board.

4. The Board's Relationship with Internal Constituencies

- a. Trustees are encouraged to interact informally with administrators, faculty and students, bearing in mind that they do so as individual members of the Board. They should avoid any statements that would give rise to the perception that they speak for the entire Board.
- b. When interacting with faculty, staff and students, Trustees should not disclose matters deemed confidential by the Board in executive session, advocate for their personal position on university issues or criticize other members of the university community.

- c. Trustees should submit requests for information about institutional issues to the Board Secretary who will facilitate a response from the appropriate university official.
- d. Consistent with the principle of shared governance, the faculty, through the Faculty Senate, plays an active advisory role to the administration and the Board of Trustees on all academic matters, including but not limited to academic standards, research, admissions, curriculum and the granting of degrees. The Faculty Senate initiates policies relating to university-wide academic matters, the rights and responsibilities of faculty and faculty grievances. The Board should respect the role of the Senate in these areas and should also consider advice from the Senate on matters of general concern to the university community.
- e. The Board should encourage the President and administrators to involve individual faculty and students in the development of institutional goals and priorities. The active participation of faculty and students in these matters will give them a broader understanding of institutional governance and will enrich the Board's understanding of faculty and student views on university issues.

5. Relationships with External Entities

- a. The Board Chair is the only Trustee authorized to make public statements on behalf of the entire Board.
- b. When asked to comment on Board actions or deliberations, Trustees may defer to the Chair or the President. If Trustees choose to speak publicly on issues relating to the university or higher education in general they should make it clear that they are stating their personal views and are not expressing the formal position of the Board or the university.
- c. When individual Trustees communicate with federal, state or local officials on issues relating to higher education, they should take care not to create the perception that they speak for the Board or the university unless they have been authorized by the Chair or the Board to do so.
- d. When individual Trustees are presented with concerns about university operations, these matters should be communicated to the President and/or the Chair.
- e. While Trustees should seek information and ask questions of others, they should refrain from publicly criticizing the President or other members of the University Community. Criticisms or concerns that Trustees may have about the President or other members of the University Community should be conveyed to the Chair who will determine the appropriate method for the Board to address the issue.



OHIO
UNIVERSITY

Board of Trustees

Ohio University

Southern Campus

Minutes

June 26, 2015

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ROLL CALL

Chair Sandra J. Anderson called the meeting to order at 10:07am, and Secretary Mather called the roll.

Present: Chair Sandra J. Anderson, Vice Chair David Wolfort, Trustees Janetta King, Kevin B. Lake, N. Victor Goodman, Dave Scholl, Janelle Simmons, and Cary Cooper.

Also Present: National Trustee Peggy Viehweger; Student Trustee Sharmaine Wilcox; President Roderick J. McDavis; and Board Secretary Peter C. Mather

APPROVAL OF AGENDA

Trustee Wolfort moved to accept the agenda, Trustee Simmons seconded, the motion carried.

APPROVAL OF MINUTES

Trustee King moved to accept the minutes, Trustee Wolfort seconded, the motion carried.

REPORTS

Report from the Chair

Chair Anderson shared the Trustees' appreciation for the hospitality extended by Dean Nicole Pennington, the staff, faculty, and students at the OU-Southern Campus

Report from the President

President McDavis presented his report with a review of Ohio University's Vision, Strategic Priorities and Core Values. Slides from the President's Report are available in the meeting materials

University Spotlight

The University Spotlight was provided by the Art program at the Southern Campus. The presentation began with an introduction by Senior Lecturer of Art, Tom Suter.

Mr. Suter introduced two students, Kelsey Dillow and Valerie Windhorst, who shared their transformative experiences as students in the Ohio University art program. Kelsey explained that she began her education in Ironton, and then transitioned to the Athens campus, where she works in the Kennedy Museum of Art. Valerie described her rich experiences at the Ohio University Southern Campus, and explained that as a single mother, the accessibility of the Ironton campus provided her with an opportunity for higher education that she would not have had otherwise.

COMMITTEE REPORTS

Joint Academics and Resources Committee

Chair Anderson reported that the Joint Committee Meeting included four topics: 2016 Operating Budget, 2016 Capital Budget, The Ridges Framework Plan, and the Governor's Task Force on Affordability and Efficiency.

Focusing on the 2016 Operating Budget, Executive Vice President and Provost (EVPP) Pam Benoit provided the Trustees with the context of the current budget status, including discussing the challenges of the current budget model and the importance of enhancing programs that support student persistence and academic success. She also discussed specific financial commitments at Ohio University, which added financial pressure. These included: implementation of The OHIO Guarantee; student aid enhancements through scholarship and need-based grant programs; program expansion; the faculty compensation program and COMP 2014; the Century Bond, deferred maintenance and Central Bank; the Innovation Strategy; the Housing Development Plan; and undergraduate advising and other student success initiatives.

Chair Anderson reported that Vice President for Finance and Administration (VPFA) Steve Golding reviewed the top budget drivers for FY16. On the revenue side, those include tuition and fees, SSI, and endowment. VPFA Golding indicated that expenses are driven primarily by employee compensation, capital improvements, and programmatic investments.

Chair Anderson reported that Ohio University has applied for and received designation as an Innovation and Economic Prosperity University by the Association of Public and Land-grant Universities (APLU), in recognition of its strong commitment to economic engagement. OHIO is one of 18 U.S. institutions this year to receive the designation. Dr. Benoit noted that OHIO now qualifies to submit an application for APLU's 2015 Innovation and Economic Prosperity University Awards, which will be given out at the association's annual meeting in November.

Chair Anderson explained that EVPP Benoit and VPFA Golding presented to the Joint Committee on the Capital Improvement Plan (CIP). VPFA Golding highlighted projects completed in 2015, and described four project categories, or "buckets," which include 1) previously approved projects, 2) deferred maintenance, 3) Projects involving major building renovation and programmatic rehabilitation and 4) long term visioning projects. Mr. Golding noted that the Board materials include a list of all ongoing projects, which include several academic buildings, residential areas, parking areas, roads, and energy infrastructure.

Chair Anderson noted that Shawna Bolin, Director of University Planning & Space Management and Dr. Joe Shields, VP for Research and Creative Activity & Dean of the Graduate College, presented on the Ridges Framework Plan. Ms. Bolin described reasons why the Ridges are an asset for the University, and discussed goals and objectives of the Framework Plan. This presentation served as a follow up to one that was given to the Board in October 2014. The thrust of the presentation was that the full potential of the Ridges as an asset for the University is not yet fully realized. The continued planning process for the Ridges will focus on supporting the University's mission, which requires considering the Ridges in the larger campus context. As a result, the current document takes the form of a *Framework Plan* that will make it possible for a fully developed concept for The Ridges to emerge from the University's Comprehensive Master Plan in 2016.

The Governor's Task Force on Affordability and Efficiency in Higher Education has been established to review and recommend ways in which state-sponsored institutions can be more efficient, offering education of equal or higher value while decreasing costs. Institutions of higher education are expected to develop

recommendations related to operating efficiencies, revenue generation and student affordability by October 1, 2015.

Target areas identified by the Task Force include:

- Efficiencies, such as administrative staffing; shared services; benefits review; organization of departments; teaching loads (non-research faculty)
- Structure, such as low-enrollment and low-performing programs; and co-locations of colleges and regional programs
- Time to degree completion
- Innovative Funding, such as asset utilization, and other revenue sources

Chair Anderson reported that an institutional initiative, endorsed by the President's Council, was already underway to examine efficiency and affordability options. The OHIO process will include a Campus Steering Committee, comprised of deans, chairs and directors, faculty, administrative and classified staff, administrators and students.

Chair Anderson noted that VPFA Golding highlighted that, in order to meet the institutional objectives identified by the Board of Trustees, OHIO will need to raise the revenue side of the balance sheet.

VPFA Golding reviewed the project plan's framework, which includes identifying target areas of opportunity both for efficiencies and revenue enhancements. The process would include a 10-year retrospective review of revenues, expenditures, and attention to growth areas. Mr. Golding shared the process timeline, with final recommendations coming forward in late September.

University Resources Committee

Trustee Janetta King provided the report from the Resources Committee. She noted that the meeting opened with a report from Elaine Goetz, Sustainability Specialist in the Office of Sustainability. Dr. Goetz discussed the Sustainability Tracking, Assessment and Reporting System (STARS), which is used for assessing performance and progress on the University Sustainability Plan. At this early stage, the reports have indicated strong performance on the STARS criteria.

Resolution, Other Fees Approval

Trustee Wolfort moved the resolution for the Ohio University Heritage College of Osteopathic Medicine's (OU-HCOM) Instructional Fee, Regional Campus fees, off-campus programs, and various other student fees for FY16. These fees were not part of the tuition and fees resolutions presented in the March 2015 meeting. Trustee Simmons seconded the motion. With all in favor, the motion carried.

**FISCAL YEAR 2015-2016
OHIO UNIVERSITY
ACADEMIC YEAR 2015-2016 TUITION, FEE AND
RATE INCREASES**

RESOLUTION 2015 -- 3471

WHEREAS, the appropriate planning and consultations within the University have been completed, resulting in recommendations for tuition, fee, and rate increases for purposes of investment in identified strategic priorities; and

WHEREAS, these recommendations are consistent with the 2% limitation set forth in Am. Sub. H.B. 59, passed by the 130th General Assembly and effective on June 30, 2013;

NOW THEREFORE, BE IT RESOLVED that the Board of Trustees adopts the fee schedules attached hereto as Exhibits A through F, effective Fall Semester 2015 unless otherwise noted.

BE IT FURTHER RESOLVED, that the Board of Trustees authorizes the President, with the approval of the Chair of the Board, to make adjustments to the fee schedules attached hereto as Exhibits A through F to comply with any requirements of State law adopted by the Ohio General Assembly after the date of this Resolution.

BE IT FURTHER RESOLVED, that the Board of Trustees authorizes the President, with the approval of the Chair of the Board, to make adjustments to the Fee Schedules adopted by this Board in Resolution No. 2015 - 3448 on January 23, 2015 to comply with any requirements of State law adopted by the Ohio General Assembly after the date of this Resolution.

Fee	Increase Request*	Attachment
OUHCOM Instructional Fee	4.80%	A
OUHCOM Technology/Medical resource Fee	4.91%	A
Regional Campus Lower Division – OUL, OUC, OUZ	1.96%	B
Regional Campus Lower Division – OUE, OUS	2.00%	B
Regional Campus Upper Division	1.11%	C
Off-Campus programs	See attachment	D
Student Fees	See attachment	E
eLearning Programs	No Increase – Reaffirming per OBOR Requirement	F

**All increases effective Fall 2015*

OHIO UNIVERSITY
ATHENS CAMPUS
COLLEGE OF OSTEOPATHIC MEDICINE
FY 2016 GRADUATE STUDENT TUITION & FEE SCHEDULE
 (PER SEMESTER)

MEDICAL STUDENTS

Credit Hours	Instructional Fees	General Fees	Resident Total	Non-Resident Surcharge	Non-Resident Total	Technology Fee
1	592	23	615	252	867	18
2	1,184	46	1,230	504	1,734	36
3	1,776	69	1,845	756	2,601	54
4	2,368	92	2,460	1,008	3,468	72
5	2,960	115	3,075	1,260	4,335	90
6	3,552	138	3,690	1,512	5,202	108
7	4,144	161	4,305	1,764	6,069	126
8	4,736	184	4,920	2,016	6,936	144
9 and above	16,028	616	16,644	6,830	23,474	513

Attachment B

**OHIO UNIVERSITY
REGIONAL CAMPUSES - LOWER DIVISION (≤ 60 HOURS)
FY 2016 UNDERGRADUATE STUDENT TUITION & FEE SCHEDULE
(PER SEMESTER)**

EASTERN CAMPUS, SOUTHERN CAMPUS AND PROCTORVILLE CENTER

Credit Hours	Instructional Fees	General Fees	Resident Total	Non-Resident Surcharge	Non-Resident Total
1	220	3	223	86	308
2	440	6	446	172	616
3	660	9	669	258	924
4	880	12	892	344	1,232
5	1,100	15	1,115	430	1,540
6	1,320	18	1,338	516	1,848
7	1,540	21	1,561	602	2,156
8	1,760	24	1,784	688	2,464
9	1,980	27	2,007	774	2,772
10	2,200	30	2,230	860	3,080
11	2,418	30	2,448	946	3,385
12-20*	2,418	33	2,451	989	3,439

*Beyond 20 Hours: Resident Fee is \$124/hr and Non-Resident Fee is \$183/hr

CHILICOTHE, LANCASTER, ZANESVILLE CAMPUSES & CAMBRIDGE AND PICKERINGTON CENTERS

Credit Hours	Instructional Fees	General Fees	Resident Total	Non-Resident Surcharge	Non-Resident Total
1	227	3	230	189	419
2	454	6	460	378	838
3	681	9	690	567	1,257
4	908	12	920	756	1,676
5	1,135	15	1,150	945	2,095
6	1,362	18	1,380	1,134	2,514
7	1,589	21	1,610	1,323	2,933
8	1,816	24	1,840	1,512	3,352
9	2,043	27	2,070	1,701	3,771
10	2,270	30	2,300	1,890	4,190
11	2,497	30	2,527	2,079	4,606
12-20*	2,513	33	2,546	2,268	4,814

*Beyond 20 Hours: Resident Fee is \$124/hr and Non-Resident Fee is \$183/hr

**Zanesville Campus students are charged an \$8 Security Fee

OHIO UNIVERSITY
REGIONAL CAMPUSES - UPPER DIVISION (> 60 HOURS)
FY 2016 UNDERGRADUATE STUDENT TUITION & FEE SCHEDULE
(PER SEMESTER)

EASTERN CAMPUS, SOUTHERN CAMPUS AND PROCTORVILLE CENTER

Credit Hours	Instructional Fees	General Fees	Resident Total	Non-Resident Surcharge	Non-Resident Total
1	227	3	230	86	316
2	454	6	460	172	632
3	681	9	690	258	948
4	908	12	920	344	1,264
5	1,135	15	1,150	430	1,580
6	1,362	18	1,380	516	1,896
7	1,589	21	1,610	602	2,212
8	1,816	24	1,840	688	2,528
9	2,043	27	2,070	774	2,844
10	2,270	30	2,300	860	3,160
11	2,497	30	2,527	946	3,473
12-20*	2,513	33	2,546	989	3,535

*Beyond 20 Hours: Resident Fee is \$124/hr and Non-Resident Fee is \$183/hr

CHILlicothe, LANCASTER, ZANESVILLE CAMPUSES & CAMBRIDGE AND PICKERINGTON CENTERS

Credit Hours	Instructional Fees	General Fees	Resident Total	Non-Resident Surcharge	Non-Resident Total
1	227	3	230	189	419
2	454	6	460	378	838
3	681	9	690	567	1,257
4	908	12	920	756	1,676
5	1,135	15	1,150	945	2,095
6	1,362	18	1,380	1,134	2,514
7	1,589	21	1,610	1,323	2,933
8	1,816	24	1,840	1,512	3,352
9	2,043	27	2,070	1,701	3,771
10	2,270	30	2,300	1,890	4,190
11	2,497	30	2,527	2,079	4,606
12-20*	2,513	33	2,546	2,268	4,814

*Beyond 20 Hours: Resident Fee is \$124/hr and Non-Resident Fee is \$183/hr

**Zanesville Campus students are charged an \$8 Security Fee

Changes to Off-Campus Graduate Program Tuition Tables for FY16 (All Effective Fall Semester 2015)

Existing	Instructional Fee	General Fee	Program Fee	Special Svcs/ Materials Fee	Ohio Resident Total	Non-Resident Fee	Out-of-State Resident Total
Professional MBA	505	3	407	0	915	19	934
Masters in Engineering Management	505	3	98	0	606	19	625
Masters in Civil Engineering	505	3	192	0	700	19	719
Masters of Science in Nursing Online	505	3	89	0	597	19	616

Change Type	Proposed	Instructional Fee	General Fee	Program Fee	Special Svcs/ Materials Fee	Ohio Resident Total	Non-Resident Fee	Out-of-State Resident Total
Revised	Professional MBA	505	3	413	0	921	19	940
Revised	Masters in Engineering Management	505	3	98	8	614	19	633
Revised	Masters in Civil Engineering	505	3	192	8	708	19	727
Renamed	Masters of Science in Nursing Online (ED/Admin track)	505	3	89	0	597	19	616
New	Masters of Science in Nursing Online (FNP track)	505	3	156	0	664	19	683
New	Masters of Science in Nursing Hybrid (FNP track)	505	78	67	0	650	496	1146
New	Masters of Science in Nursing Hybrid (ED/Admin track)	505	78	14	0	597	496	1093
New	Physician's Assistant Masters	505	3	34	0	542	19	561
New	Master of Financial Economics	505	78	149	0	732	496	1228
New	Masters of Sports Administration	505	78	43	0	626	496	1122
New	Dual MBA/Masters of Sports Administration	505	78	43	0	626	496	1122
New	Graduate Workshops	130	3	0	0	133	19	152

New or Increase of Student Course Fees					Fiscal Year: FY16	
Course ID	Course Title	Dept/School	Fee Name	Current Amount	FY16 Amount Recommended to Board of Trustees	
ATHENS						
College of Business						
SASM 6580	Revenue Generation and Marketing	SA	Course Materials	\$0.00	\$40.00	
College of Health Sciences and Professions						
AT 5100	Orthopedics Appliance	AHSW	Casting Lab Fee	\$60.00	\$95.00	
AT 6210	Human Anatomy for Athletic Trainers	AHSW	Cadaver Fee	\$125.00	\$135.00	
EXPH 5180	CPR/First Aid II	AHSW	CPR/First Aid II Renewal Certification Fee	\$0.00	\$10.00	
NRSE 2220	Foundations of Nursing Practice	NRSE	HESI Testing and Simulation Lab Fee	\$180.00	\$270.00	
NRSE 3130	Nursing Care of Adults I	NRSE	HESI Testing and Simulation Lab Fee	\$230.00	\$240.00	
NRSE 3140	Mental Health Nursing	NRSE	HESI Testing	\$80.00	\$90.00	
NRSE 3230	Nursing Care of Adults II	NRSE	HESI Testing and Simulation Lab Fee	\$230.00	\$240.00	

New or Increase of Student Course Fees				Fiscal Year: FY16	
Course ID	Course Title	Dept/School	Fee Name	Current Amount	FY16 Amount Recommended to Board of Trustees
NRSE 4120	Management and Leadership in Nursing	NRSE	HESI Testing	\$80.00	\$90.00
NRSE 4140	Nursing Care of Children and Families	NRSE	HESI Testing and Simulation Lab Fee	\$230.00	\$240.00
NRSE 4400	Professional Practice in Nursing	NRSE	HESI Testing and FNP Lab Fee	\$160.00	\$180.00
NRSE 6923	Family Nurse Practitioner In Practice	NRSE	Lab Fee	\$55.00	\$195.00
PT 7030	Clinical Skills and Examination I	RCS	Physical Therapy Examination Kit	\$42.00	\$64.00
PT 7650	PT Management: Physical Agents	RCS	Wound Care Kit	\$0.00	\$15.00
PT 7710	Orthopedics I: Upper Quarter	RCS	Orthopedic Physical Therapy Treatment Supplies	\$26.00	\$35.00
CHILlicothe College of Arts and Sciences					
BIOS 3210	General Microbiology Lab Fee	BIOS	Lab Fee	\$0.00	\$50.00

New or Increase of Student Course Fees				Fiscal Year: FY16	
Course ID	Course Title	Dept/School	Fee Name	Current Amount	FY16 Amount Recommended to Board of Trustees
CHEM 1210	Principles of Chemistry I	CHEM	Lab Fee	\$0.00	\$40.00
CHEM 1220	Principles of Chemistry II Lab	CHEM	Lab Fee	\$0.00	\$40.00
CHEM 1500	Concepts of Chemistry	CHEM	Lab Fee	\$0.00	\$35.00
CHEM 1510	Fundamentals of Chemistry I Lab	CHEM	Lab Fee	\$0.00	\$40.00
CHEM 1520	Fundamentals of Chemistry II Lab	CHEM	Lab Fee	\$0.00	\$20.00
College of Health Sciences and Professions					
NRSE 2220	Foundations of Nursing Practice	NRSE	HESI Testing and Simulation Lab Fee	\$180.00	\$340.00
NRSE 2230	Health Assessment	NRSE	Simulation Lab Fee	\$230.00	\$280.00
NRSE 3130	Nursing Care of Adults I	NRSE	HESI Testing and Simulation Lab Fee	\$230.00	\$290.00
NRSE 3140	Mental Health Nursing	NRSE	HESI Testing	\$80.00	\$90.00

New or Increase of Student Course Fees				Fiscal Year: FY16	
<u>Course ID</u>	<u>Course Title</u>	<u>Dept/School</u>	<u>Fee Name</u>	<u>Current Amount</u>	<u>FY16 Amount Recommended to Board of Trustees</u>
NRSE 3230	Nursing Care of Adults II	NRSE	HESI Testing and Simulation Lab Fee	\$230.00	\$290.00
NRSE 4120	Management and Leadership in Nursing	NRSE	HESI Testing	\$80.00	\$90.00
NRSE 4140	Nursing Care of Children and Families	NRSE	HESI Testing and Simulation Lab Fee	\$230.00	\$290.00
NRSE 4400	Professional Practice in Nursing	NRSE	HESI Testing and FNP Lab Fee	\$160.00	\$280.00
NURS 1110	Foundations of Nursing and Assessment Across the Lifespan	NRSE	Simulation/ Lab Fee	\$190.00	\$293.00
NURS 1210	Adult Health I: ADN	NRSE	HESI Testing and Simulation Lab Fee	\$190.00	\$325.00
NURS 2030	Licensed Practical Nurse to Registered Nurse Transition	NRSE	Typhon, HESI Testing and Simulation Lab Fee	\$275.00	\$367.00
NURS 2110	Adult Health II: ADN	NRSE	HESI Testing and Simulation Lab Fee	\$190.00	\$302.00
NURS 2210	Adult Health II: ADN	NRSE	HESI Testing and Simulation Lab Fee	\$190.00	\$303.00

New or Increase of Student Course Fees					Fiscal Year: FY16	
Course ID	Course Title	Dept/School	Fee Name	Current Amount	FY16 Amount Recommended to Board of Trustees	
Regional Higher Education						
MAT 2020	Clinical Techniques II	OUC	Lab Supplies	\$0.00	\$40.00	
Russ College of Engineering and Technology						
ENGT 1150	Welding and Fabrication	ISE	Materials Fee	\$0.00	\$25.00	
ENGT 1170	Metal Machining	ISE	Materials Fee and Machinist Set	\$0.00	\$100.00	
EASTERN College of Arts and Sciences						
CHEM 1210	Principles of Chemistry I	CHEM	Lab Fee	\$35.00	\$40.00	
CHEM 1220	Principles of Chemistry II	CHEM	Lab Fee	\$35.00	\$40.00	
CHEM 1510	Fundamentals of Chemistry I	CHEM	Lab Fee	\$35.00	\$40.00	
CHEM 3080	Organic Chemistry Laboratory	CHEM	Organic Chemistry Laboratory	\$0.00	\$68.00	

New or Increase of Student Course Fees				Fiscal Year: FY16	
Course ID	Course Title	Dept/School	Fee Name	Current Amount	FY16 Amount Recommended to Board of Trustees
CHEM 3090	Organic Chemistry Lab II Lab	CHEM	Organic Chemistry Lab II Lab	\$0.00	\$68.00
College of Fine Arts					
THAR 2300	Practicum in Production Design	THAR	Materials Fee	\$0.00	\$10.00 per credit hour
College of Health Sciences and Professions					
EXPH 4150	Physiology of Exercise Lab	AHSW	Lab Fee	\$0.00	\$15.00
Patton College of Education					
EDEC 2301	Emergent Mathematics and Science Birth through Five Years Fee	TEDU	Materials Fee	\$0.00	\$10.00
EDEC 3801	Play and Creativity in Early Childhood Education Fee	TEDU	Materials Fee	\$0.00	\$15.00
ECAM					
College of Health Sciences and Professions					
NRSE 6923	Family Nurse Practitioner in Practice	NRSE	Lab Fee	\$0.00	\$195.00
LANCASTER					
College of Arts and Sciences					

New or Increase of Student Course Fees					Fiscal Year: FY16	
Course ID	Course Title	Dept/School	Fee Name	Current Amount	FY16 Amount Recommended to Board of Trustees	
BIOS 2010	Elementary Microbiology	BIOS	Lab Fee	\$25.00	\$50.00	
BIOS 3210	General Microbiology	BIOS	Lab Fee	\$25.00	\$50.00	
CHEM 1210	Principles of Chemistry I	CHEM	Lab Fee	\$35.00	\$40.00	
CHEM 1220	Principles of Chemistry II	CHEM	Lab Fee	\$35.00	\$40.00	
CHEM 1510	Fundamentals of Chemistry I	CHEM	Lab Fee	\$35.00	\$40.00	
College of Fine Arts						
ART 1121	Introduction to Drawing	ART	Materials Fee	\$30.00	\$50.00	
ART 1151	Introduction to Painting	ART	Materials Fee	\$50.00	\$60.00	
Regional Higher Education						
EM 2120	Introduction to MultiMedia Production	OUL	Materials Fee	\$0.00	\$35.00	

New or Increase of Student Course Fees					Fiscal Year: FY16	
Course ID	Course Title	Dept/School	Fee Name	Current Amount	FY16 Amount Recommended to Board of Trustees	
EM 2160	Introduction to Video Production	OUL	Materials Fee	\$0.00	\$35.00	
MAT 2020	Clinical Techniques II	OUL	Lab Supplies	\$0.00	\$40.00	
Russ College of Engineering and Technology						
ENGT 1150	Welding and Fabrication	ISE	Materials Fee	\$0.00	\$25.00	
ENGT 1170	Metal Machining	ISE	Materials Fee and Machinist Set	\$0.00	\$100.00	
SOUTHERN College of Arts and Sciences						
CHEM 1210	Principles of Chemistry I	CHEM	Lab Fee	\$0.00	\$40.00	
CHEM 1220	Principles of Chemistry II Lab	CHEM	Lab Fee	\$0.00	\$40.00	
CHEM 1500	Concepts of Chemistry	CHEM	Lab Fee	\$0.00	\$35.00	
CHEM 1510	Fundamentals of Chemistry I Lab	CHEM	Lab Fee	\$0.00	\$40.00	

New or Increase of Student Course Fees					Fiscal Year: FY16	
Course ID	Course Title	Dept/School	Fee Name	Current Amount	FY16 Amount Recommended to Board of Trustees	
CHEM 1520	Fundamentals of Chemistry II Lab	CHEM	Lab Fee	\$0.00	\$20.00	
College of Fine Arts						
ART 1100	Seeing and Knowing the Visual Arts	ART	Materials Fee	\$5.00	\$7.00	
ART 1111	Introduction to Digital Art	ART	Materials Fee	\$43.00	\$100.00	
ART 1141	Introduction to Digital Photography	ART	Materials Fee	\$25.00	\$50.00	
ART 1151	Introduction to Painting	ART	Materials Fee	\$53.00	\$60.00	
ART 1161	Introduction to Ceramics	ART	Materials Fee	\$52.00	\$125.00	
ART 1181	Introduction to Graphic Design	ART	Materials Fee	\$20.00	\$55.00	
ART 1200	Description	ART	Materials Fee	\$25.00	\$47.00	
ART 1210	Function	ART	Materials Fee	\$25.00	\$48.00	

New or Increase of Student Course Fees					Fiscal Year: FY16	
Course ID	Course Title	Dept/School	Fee Name	Current Amount	FY16 Amount Recommended to Board of Trustees	
ART 1220	Image	ART	Materials Fee	\$25.00	\$50.00	
ART 1230	Structure	ART	Materials Fee	\$25.00	\$50.00	
ART 1240	Visual Art in Practice and Theory	ART	Materials Fee	\$5.00	\$7.00	
ART 2210	Ceramics Hand Building	ART	Materials Fee	\$50.00	\$125.00	
ART 2220	Ceramic Wheel Throwing	ART	Materials Fee	\$50.00	\$125.00	
ART 2420	Etching/Relief	ART	Materials Fee	\$75.00	\$115.00	
ART 2710	Traditional Practices in Painting	ART	Materials Fee	\$26.00	\$60.00	
ART 2720	Experimental Drawing and Painting	ART	Materials Fee	\$65.00	\$125.00	
ART 2820	Digital Photography	ART	Materials Fee	\$0.00	\$94.00	

New or Increase of Student Course Fees				Fiscal Year: FY16	
Course ID	Course Title	Dept/School	Fee Name	Current Amount	FY16 Amount Recommended to Board of Trustees
ART 3530	Letterpress and Bookmaking	ART	Letterpress and Bookmaking	\$75.00	\$100.00
ART 3550	Animation	ART	Materials Fee	\$0.00	\$75.00
College of Health Sciences and Professions					
NRSE 2220	Foundations of Nursing Practice	NRSE	HESI Testing and Simulation Lab Fee	\$180.00	\$340.00
NRSE 2230	Health Assessment	NRSE	Simulation Lab Fee	\$230.00	\$280.00
NRSE 3130	Nursing Care of Adults I	NRSE	HESI Testing and Simulation Lab Fee	\$230.00	\$290.00
NRSE 3140	Mental Health Nursing	NRSE	HESI Testing	\$80.00	\$90.00
NRSE 3230	Nursing Care of Adults II	NRSE	HESI Testing and Simulation Lab Fee	\$230.00	\$290.00
NRSE 4120	Management and Leadership in Nursing	NRSE	HESI Testing	\$80.00	\$90.00
NRSE 4140	Nursing Care of Children and Families	NRSE	HESI Testing and Simulation Lab Fee	\$230.00	\$290.00

New or Increase of Student Course Fees					Fiscal Year: FY16	
Course ID	Course Title	Dept/School	Fee Name	Current Amount	FY16 Amount Recommended to Board of Trustees	
NRSE 4400	Professional Practice in Nursing	NRSE	HESI Testing and FNP Lab Fee	\$160.00	\$260.00	
NURS 1110	Foundations of Nursing and Assessment Across the Lifespan	NRSE	Simulation/ Lab Fee	\$190.00	\$293.00	
NURS 1210	Adult Health I: ADN	NRSE	HESI Testing and Simulation Lab Fee	\$190.00	\$325.00	
NURS 2030	Licensed Practical Nurse to Registered Nurse Transition	NRSE	Typhon, HESI Testing and Simulation Lab Fee	\$275.00	\$367.00	
NURS 2110	Adult Health II: ADN	NRSE	HESI Testing and Simulation Lab Fee	\$190.00	\$302.00	
NURS 2210	Adult Health III: ADN	NRSE	HESI Testing and Simulation Lab Fee	\$190.00	\$303.00	
Patton College of Education						
REC 1150	Whitewater Rafting	RSP	Whitewater Rafting Trip Costs Fee	\$0.00	\$175.00	
Regional Higher Education						
EM 2120	Introduction to MultiMedia Production	OUS	Materials Fee	\$0.00	\$35.00	

New or Increase of Student Course Fees					Fiscal Year: FY16	
Course ID	Course Title	Dept/School	Fee Name	Current Amount	FY16 Amount Recommended to Board of Trustees	
EM 2150	Introduction to Web Design	OUS	Materials Fee	\$0.00	\$55.00	
EM 2160	Introduction to Video Production	OUS	Materials Fee	\$0.00	\$35.00	
EM 2180	Introduction to Digital Media	OUS	Materials Fee	\$0.00	\$50.00	
EQU 1060	Introduction to Western Riding	OUS	Equine Studies Fee	\$188.00	\$450.00	
EQU 1061	Introduction to English Riding	OUS	Equine Studies Fee	\$188.00	\$450.00	
EQU 1062	Equestrian Teaching Techniques	OUS	Equine Studies Fee	\$188.00	\$450.00	
EQU 2050	Ohio University Southern Equestrian Teams	OUS	Equine Studies Fee	\$188.00	\$450.00	
EQU 2060	Advanced Western Riding	OUS	Equine Studies Fee	\$188.00	\$450.00	
EQU 2061	Advanced English Riding	OUS	Equine Studies Fee	\$188.00	\$450.00	

New or Increase of Student Course Fees					Fiscal Year: FY16	
Course ID	Course Title	Dept/School	Fee Name	Current Amount	FY16 Amount Recommended to Board of Trustees	
EQU 2063	Training and Evaluating Horses for Lesson Programs	OUS	Equine Studies Fee	\$188.00	\$450.00	
ZANESVILLE						
College of Health Sciences and Professions						
NRSE 2220	Foundations of Nursing Practice	NRSE	HESI Testing and Simulation Lab Fee	\$180.00	\$340.00	
NRSE 2230	Health Assessment	NRSE	Simulation Lab Fee	\$230.00	\$280.00	
NRSE 3130	Nursing Care of Adults I	NRSE	HESI Testing and Simulation Lab Fee	\$230.00	\$290.00	
NRSE 3140	Mental Health Nursing	NRSE	HESI Testing	\$80.00	\$90.00	
NRSE 3230	Nursing Care of Adults II	NRSE	HESI Testing and Simulation Lab Fee	\$230.00	\$290.00	
NRSE 4120	Management and Leadership in Nursing	NRSE	HESI Testing	\$80.00	\$90.00	
NRSE 4140	Nursing Care of Children and Families	NRSE	HESI Testing and Simulation Lab Fee	\$230.00	\$290.00	

New or Increase of Student Course Fees				Fiscal Year: FY16	
Course ID	Course Title	Dept/School	Fee Name	Current Amount	FY16 Amount Recommended to Board of Trustees
NRSE 4400	Professional Practice in Nursing	NRSE	HESI Testing and FNP Lab Fee	\$160.00	\$280.00
NURS 1110	Foundations of Nursing and Assessment Across the Lifespan	NRSE	Simulation/ Lab Fee	\$190.00	\$293.00
NURS 1210	Adult Health I: ADN	NRSE	HESI Testing and Simulation Lab Fee	\$190.00	\$325.00
NURS 2030	Licensed Practical Nurse to Registered Nurse Transition	NRSE	Typhon, HESI Testing and Simulation Lab Fee	\$275.00	\$367.00
NURS 2110	Adult Health II: ADN	NRSE	HESI Testing and Simulation Lab Fee	\$190.00	\$302.00
NURS 2210	Adult Health III: ADN	NRSE	HESI Testing and Simulation Lab Fee	\$190.00	\$303.00

Student Course Fees Not Recommended for Approval					Fiscal Year: FY16	
Course ID	Course Title	Dept/School	Fee Name	Current Amount	FY16 Amount Requested	
ATHENS						
College of Health Sciences and Professions						
AT	2102	Lower Extremity Examination Gross Anatomy Lab	AHSW	Cadaver Fee	\$90.00	\$60.00
AT	2152	Upper Extremity Examination Gross Anatomy Lab	AHSW	Cadaver Fee	\$50.00	\$80.00
AT	3100	Orthopedics Appliance	AHSW	Casting Lab Fee	\$60.00	\$95.00
EXPH	3180	CPR/First Aid II	AHSW	CPR/First Aid II Renewal Certification Fee	\$0.00	\$10.00
NRSE	2250	Health Assessment	NRSE	Simulation Lab Fee	\$250.00	\$280.00
EASTERN						
College of Arts and Sciences						
CHEM	1520	Fundamentals of Chemistry II	CHEM	Lab Fee	\$35.00	\$40.00
LANCASTER						
College of Arts and Sciences						
CHEM	1500	Concepts in Chemistry	CHEM	Lab Fee	\$35.00	\$40.00
CHEM	1520	Fundamentals in Chemistry II	CHEM	Lab Fee	\$35.00	\$40.00
SOUTHERN						
College of Fine Arts						
ART	1171	Introduction to Printmaking	ART	Materials Fee	\$65.00	\$70.00

New or Increase of Broad-Based Fees			Fiscal Year: FY16		
ATHENS				FY16 Amount Recommended to Board of Trustees	
Office/Dept/School	Fee Name	Current Amount			
Undergraduate Admissions	Application Fee for International Undergraduate Admission to the Athens Campus	\$45.00	\$70.00		
Undergraduate Admissions	Application Fee for Undergraduate Admission to the Athens Campus	\$45.00	\$50.00		

OHIO UNIVERSITY
ELEARNING PROGRAMS
FY 2016 STUDENT TUITION & FEE SCHEDULE
(PER CREDIT HOUR)

Academic Program	Instructional Fee	General Fee	Program Fee	Special Svrs/ Materials Fee	Ohio Resident Total	Non-Resident Fee	Out-of-State Resident Total
eCampus Undergraduate Programs*	237	3	-	-	240	3	243
Correctional Education	237	3	-	100	340	3	343

*Includes online RN to BSN Program, Online Bachelor Completion Program, Correspondence, Independent Study, Course Credit by Exam

Resolution, FY16 Capital Improvement Plan Approval

Trustee Scholl moved to approve the FY2016 Capital Improvement Plan; Trustee Wolfort seconded, the motion carried.

**APPROVAL OF THE OHIO UNIVERSITY
FY16 CAPITAL IMPROVEMENT PLAN**

RESOLUTION 2015 -- 3472

WHEREAS, the University has undertaken the development of a FY16 Capital Improvement Plan, and

WHEREAS, this FY16 Capital Improvement Plan has been developed in the context of the FY2015-FY2020 Six Year Capital Improvement Plan, approved by the Board of Trustees in Resolution 2013-3366, and embodies the concepts incorporated within it, and

WHEREAS, the priorities of the Deans and Vice Presidents have been considered, and their endorsement of the plan given, and

WHEREAS, the Capital Funding and Priorities Committee has approved and made recommendation to the President, and

WHEREAS, the FY16 Capital Improvement Plan has been approved by the President.

NOW THEREFORE, BE IT RESOLVED that the Ohio University Board of Trustees does hereby approve the attached FY16 Capital Improvement Plan.

FY16 Capital Improvement Plan

FY15-20 OP	Functional Category	BUILDING	Total Est Project Budget	Cum Spending through FY15	FY 2016			
					Century Bond Funding	STATE	Institutional / Gifts	TOTAL
Approved / In Progress Projects								
X	ACADEMIC/RESEARCH	CSC	\$3,400,000	\$385,000	\$0	\$0	\$2,400,000	\$2,400,000
X	ACADEMIC/RESEARCH	CORROSION CTR	\$1,000,000	\$0	\$0	\$0	\$1,000,000	\$1,000,000
X	ACADEMIC/RESEARCH	GROVER	\$11,000,000	\$950,000	\$0	\$0	\$9,950,000	\$9,950,000
X	ACADEMIC/RESEARCH	MCCRACKEN	\$32,798,000	\$10,898,000	\$0	\$0	\$21,900,000 *	\$21,900,000
X	ACADEMIC/RESEARCH	MORTON	\$1,500,000	\$0	\$0	\$1,500,000	\$0	\$1,500,000
X	ACADEMIC/RESEARCH	PSAC	\$1,000,000	\$0	\$0	\$0	\$1,000,000	\$1,000,000
X	ACADEMIC/RESEARCH	SCHOONOVER	\$17,000,000	\$12,780,000	\$0	\$0	\$4,014,000 *	\$4,014,000
X	DUBUN	DUBUN	\$780,000	\$0	\$0	\$0	\$780,000	\$780,000
X	DUBUN	HSP DUBUN	\$5,600,000	\$7,000,000	\$0	\$0	\$1,600,000	\$1,600,000
X	AUXILIARIES	AIRPORT	\$290,095	\$136,905	\$0	\$0	\$113,190	\$113,190
X	AUXILIARIES	AUX/STORAGE	\$1,950,000	\$0	\$0	\$0	\$1,950,000	\$1,950,000
X	AUXILIARIES	JEFFERSON	\$44,000,000	\$1,000,000	\$0	\$0	\$2,260,000	\$2,260,000
X	AUXILIARIES	CRAWFORD	\$900,000	\$360,000	\$0	\$0	\$600,000	\$600,000
X	AUXILIARIES	HOUSING PHASE I	\$110,000,000	\$106,500,000	\$0	\$0	\$3,500,000 *	\$3,500,000
X	AUXILIARIES	ACCESS CONTROL - PHASE I AND II	\$2,000,000	\$500,000	\$0	\$0	\$1,500,000	\$1,500,000
X	INFRASTRUCTURE	Energy Infrastructure Project	\$75,000,000	\$7,440,000	\$40,285,000	\$0	\$0	\$40,285,000
X	INFRASTRUCTURE	BOBCAT LANE/OWBOW TRAIL	\$1,890,000	\$425,000	\$0	\$1,465,000	\$0	\$1,465,000
Subtotal			\$216,188,095	\$148,981,705	\$40,285,000	\$2,905,000	\$49,427,190	\$92,677,190
					*To be reimbursed from future planned bond issuances			
Deferred Maintenance								
	ACADEMIC/RESEARCH	ALDEN LIBRARY			\$2,000,631	\$3,800,000	\$0	\$5,800,631
	ACADEMIC/RESEARCH	BAKER UNIVERSITY CENTER			\$250,000	\$0	\$0	\$250,000
	ACADEMIC/RESEARCH	BENTLEY HALL			\$250,000	\$425,000	\$0	\$675,000
	ACADEMIC/RESEARCH	CSC			\$200,000	\$0	\$0	\$200,000
	ACADEMIC/RESEARCH	CLIPPINGER LABORATORIES			\$2,000,000	\$0	\$0	\$2,000,000
	ACADEMIC/RESEARCH	ELLIS			\$1,617,797	\$0	\$0	\$1,617,797
	ACADEMIC/RESEARCH	GLIDDEN HALL				\$189,000	\$0	\$189,000
	ACADEMIC/RESEARCH	LASHER HALL			\$180,000	\$200,000	\$0	\$380,000
	ACADEMIC/RESEARCH	LIH HALL			\$0	\$2,700,000	\$0	\$2,700,000
	ACADEMIC/RESEARCH	MEMORIAL AUDITORIUM			\$0	\$1,366,700	\$0	\$1,366,700
	ACADEMIC/RESEARCH	MORTON			\$671,616	\$800,000	\$0	\$1,471,616
	ACADEMIC/RESEARCH	PUTNAM HALL			\$400,000	\$360,000	\$0	\$760,000
	ACADEMIC/RESEARCH	SEGFRED HALL			\$1,476,229	\$1,902,695	\$0	\$3,378,924
	ACADEMIC/RESEARCH	SING TAO			\$0	\$62,000	\$0	\$62,000
	ACADEMIC/RESEARCH	STOCCER			\$250,000	\$0	\$0	\$250,000
	INFRASTRUCTURE	College Green			\$110,000	\$750,000	\$0	\$860,000
	INFRASTRUCTURE	Deferred Maintenance Inventory			\$0	\$0	\$1,000,000	\$1,000,000
	INFRASTRUCTURE	Richard Avenue Sidewalk/Lighting			\$200,000	\$0	\$0	\$200,000
	INFRASTRUCTURE	Rufus Street Realignment			\$90,000	\$805,650	\$0	\$895,650
	INFRASTRUCTURE	Utility Metering			\$800,000	\$1,000,000	\$0	\$1,800,000
	INFRASTRUCTURE	OLD HEATING PLANT			\$250,000	\$0	\$0	\$250,000
	INFRASTRUCTURE	VenueHeats			\$80,000	\$634,000	\$0	\$714,000
	INFRASTRUCTURE	Emergency Undesignated fund			\$1,900,000	\$0	\$0	\$1,900,000
	UNIVERSITY SUPPORT	CHILES			\$693,859	\$450,000	\$0	\$1,143,859
	UNIVERSITY SUPPORT	BIRD ARENA			\$0	\$0	\$450,000	\$450,000
Subtotal					\$12,558,926	\$15,140,945	\$1,450,000	\$29,149,911
Recurring Capital Uses, General Renewals, and planned Serial Spending								
	ACADEMIC/RESEARCH	PLANNING, PROGRAMMING & DESIGN			\$0	\$0	\$5,000,000	\$5,000,000
X	AUXILIARIES	DINING MINOR RENOVATIONS			\$0	\$0	\$600,000	\$600,000
X	AUXILIARIES	HOUSING MINOR RENOVATIONS			\$0	\$0	\$3,100,000	\$3,100,000
X	AUXILIARIES	HOUSING ROOF REPLACEMENTS			\$0	\$0	\$1,900,000	\$1,900,000
X	AUXILIARIES	PRINTING SERVICES RENEWALS			\$0	\$0	\$0	\$0
X	INFRASTRUCTURE	ADA Priorities			\$900,000	\$0	\$0	\$900,000
X	INFRASTRUCTURE	SAFETY			\$1,000,000	\$0	\$0	\$1,000,000
X	REGIONALS	CHILlicothe			\$0	\$1,100,000	\$0	\$1,100,000
X	REGIONALS	EASTERN			\$0	\$900,000	\$0	\$900,000
X	REGIONALS	LANCASTER X			\$0	\$1,200,000	\$0	\$1,200,000
X	REGIONALS	SOUTHERN X			\$0	\$1,000,000	\$0	\$1,000,000
X	REGIONALS	ZANESVILLE			\$0	\$1,100,000	\$0	\$1,100,000
X	UNIVERSITY SUPPORT	CLASSROOM UPGRADES			\$0	\$0	\$1,000,000	\$1,000,000
X	UNIVERSITY SUPPORT	GIT APPLICATIONS			\$0	\$0	\$6,150,000	\$6,150,000
X	UNIVERSITY SUPPORT	GIT INFRASTRUCTURE			\$0	\$0	\$4,000,000	\$4,000,000
Subtotal			\$0	\$0	\$1,900,000	\$5,200,000	\$25,950,000	\$30,050,000
TOTALS			\$216,188,095	\$148,981,705	\$54,343,926	\$23,305,945	\$74,227,190	\$151,877,061

Resolution, FY16 University Budget Approval

Trustee King noted the final budget approval would be dependent upon the resolution of the state of Ohio budget, which was to be resolved by June 30, 2015. Thus the budget approval resolution allows for changes pending the final disposition of the state budget. Any changes to the budget are required to occur in consultation with Board Chair Sandra Anderson. Trustee King moved to accept the resolution, Trustee Wolford seconded, and the motion carried with unanimous support.

Trustee King noted that the budget approval discussion was followed by discussions on construction projects, with a particular focus on sustainability and energy initiatives.

**FISCAL YEAR 2015-2016
UNIVERSITY BUDGET**

RESOLUTION 2015 -- 3473

WHEREAS, the appropriate planning and consultation has been completed within the University, resulting in recommendations for budget priorities, and

WHEREAS, the University has developed a balanced budget consistent with the provisions of the state budget.

NOW THEREFORE, BE IT RESOLVED that the Fiscal Year 2015-2016 budgets of the expected revenues and expenses as presented are hereby approved subject to the following conditions:

1. The Vice President of Finance and Administration, in conjunction with the Executive Vice President and Provost and with approval of the President, is authorized to make adjustments in instructional and general expense allocations during the fiscal year to ensure the total does not exceed available unrestricted resources;

2. Expenditures for restricted funds shall be limited to the resources generated.

BE IT FURTHER RESOLVED, that the Board of Trustees authorizes the President, with the approval of the Chair of the Board, to make adjustments to the Fiscal Year 2015-2016 budgets of the expected revenues and expenses to reflect any changes in State appropriations or to comply with any requirements of State law adopted by the Ohio General Assembly after the date of this Resolution.

Resolutions, Residence Hall Namings

Trustee King invited Jenny Hall-Jones, Dean of Students, to present the backgrounds of the four individuals selected for the distinction of having new residence halls named for them.

Trustee Wolfort moved the resolution to approve the naming of one New Phase I Residence Hall the Arthur D. Carr Hall; Trustee Lake seconded, the motion passed.

**NAMING OF NEW PHASE I RESIDENCE HALL
ARTHUR D. CARR HALL**

RESOLUTION 2015 -- 3474

WHEREAS, there are four new residence halls on the Athens campus that are yet to be named, and Ohio University has a rich history and tradition, and

WHEREAS, Arthur Carr graduated from Athens High School in 1902, and

WHEREAS, Arthur Carr is believed to be the first African-American student-athlete at Ohio University in 1903, where he was the quarterback and one of 17 members of the football team, and

WHEREAS, Arthur Carr graduated from Ohio University in 1905, and

WHEREAS, Arthur Carr graduated from Howard University Medical School in 1912 and taught at Howard University Medical School for 45 years, and

WHEREAS, Arthur Carr's family owned a portion of the land where Peden Stadium now sits, and

WHEREAS, Ohio University recognizes the opportunity to highlight the contributions of a local alumni and scholar.

NOW THEREFORE, BE IT RESOLVED that one of the new residence halls be named the *Arthur D. Carr Hall*.

Trustee King moved the resolution to approve the naming of one New Phase I Residence Hall the Evelyn Coulter Luchs Hall; Trustee Wolfort seconded the motion, the motion passed.

**NAMING OF NEW PHASE I RESIDENCE HALL
EVELYN COULTER LUCHS HALL**

RESOLUTION 2015 -- 3475

WHEREAS, there are four new residence halls on the Athens campus that are yet to be named, and Ohio University has a rich history and tradition, and

WHEREAS, Evelyn Coulter Luchs was the first woman trustee of Ohio University in 1949, and

WHEREAS, Evelyn Coulter Luchs was a graduate of Ohio University where she was voted most outstanding student in 1927, and

WHEREAS, Evelyn Coulter Luchs received a Certificate of Merit Award from Ohio University for national contributions to education and religion, and

WHEREAS, Evelyn Coulter Luchs was known for her interest and participation in civic and welfare activities, and

WHEREAS, Evelyn Coulter Luchs was the president of the Ohio Council of Church Women and was actively involved in the National Council of Protestant and Presbyterian Church Women, and

WHEREAS, Evelyn Coulter Luchs was on President Nixon's Committee on Government Contracts and was on the Board of Trustees of the International University of Tokyo, and

WHEREAS, Ohio University recognizes the opportunity to highlight our first woman trustee and an OHIO alumna.

NOW THEREFORE, BE IT RESOLVED that one of the new residence halls be named the *Evelyn Coulter Luchs Hall*.

Trustee King moved the resolution to approve the naming of one New Phase I Residence Hall the Claude R. Sowle Hall; Trustee Lake seconded, the motion passed.

**NAMING OF NEW PHASE I RESIDENCE HALL
CLAUDE R. SOWLE HALL**

RESOLUTION 2015 -- 3476

WHEREAS, there are four new residence halls on the Athens campus that are yet to be named, and Ohio University has a rich history and tradition, and

WHEREAS, Claude Sowle was president of Ohio University from 1969 – 1974, and

WHEREAS, President Sowle is the only university president who does not have a building named in his honor, and

WHEREAS, President Sowle led Ohio University during a tumultuous time which included the closing of the university as a result of the riots in 1970 after the Kent State shootings, and

WHEREAS, President Sowle was known for his transparency in office, facilitating open budget hearings that were broadcast live over the campus radio stations, and

WHEREAS, under President Sowle's tenure the first equal opportunities office and the Ombuds Office were created, and

WHEREAS, under President Sowle's tenure the Honors College was restructured to include the tutorial format and become the current Honors Tutorial College, and

WHEREAS, Ohio University recognizes the opportunity to highlight the contributions of one of our past presidents

NOW THEREFORE, BE IT RESOLVED that one of the new residence halls be named the *Claude R. Sowle Hall*.

Trustee King moved the resolution to approve the naming of one New Phase I Residence Hall the Tomoyasu and Sumiko Tanaka Hall; Trustee Simmons seconded, the motion passed.

**NAMING OF NEW PHASE I RESIDENCE HALL
TOMOYASU AND SUMIKO TANAKA HALL**

RESOLUTION 2015 -- 3477

WHEREAS, there are four new residence halls on the Athens campus that are yet to be named, and Ohio University has a rich history and tradition, and

WHEREAS, Tomoyasu Tanaka was a member of the physics and astronomy faculty from 1971 – 1989 and is widely considered the father of the OHIO-Chubu relationship, and

WHEREAS, Tomoyasu Tanaka mentored Venkatraman Ramakrishnan, who received his Ph.D. from Ohio University in 1976 and received the Nobel Prize in Chemistry in 2009, and

WHEREAS, Tomoyasu Tanaka was appointed emeritus professor of physics and astronomy, and

WHEREAS, Sumiko Susuki Tanaka co-founded and co-funded the Exchange Program for developmentally disabled and elderly citizens, and frequently opened her home to exchange students, and

WHEREAS, Ohio University recognizes the opportunity to highlight one of our most celebrated international relationships.

NOW THEREFORE, BE IT RESOLVED that one of the new residence halls be named the *Tomoyasu and Sumiko Tanaka Hall*.

Resolution, Affiliated Entities Policy

Trustee King noted that the Resources Committee and the entire Board has discussed the proposed Affiliated Entities Policy. Trustee King moved to approve this resolution, seconded by Trustee Scholl. The motion passed with six Trustees voting for, and Trustee Goodman voting against. Trustee Lake was not present for the vote.

BOARD OF TRUSTEES POLICY ON AFFILIATED ENTITIES

RESOLUTION 2015 -- 3478

WHEREAS, Ohio University desires to cause the creation of one or more corporations or other appropriate business entities (“Affiliated Entities”) that will be operated as entities separate from the University to pursue public purposes that are consistent with the University’s mission; and

WHEREAS, any such Affiliated Entities will be created to engage in other appropriate activities that will advance the teaching, research and service mission of

the University and the economic development and general welfare of the City of Athens, Southeastern Ohio and the State of Ohio as a whole; and

WHEREAS, this Board desires to adopt guidelines for the establishment, management and oversight of Affiliated Entities to ensure that they are created and operated in compliance with the requirements of Ohio law and in accordance with prudent business practices, that they conform to their purposes as stated in their founding documents and adhere to the highest ethical standards.

NOW THEREFORE, BE IT RESOLVED that the Ohio University Board of Trustees hereby adopts the Policy on Affiliated Entities attached hereto as Exhibit A and directs that all future proposals for the creation of Affiliated Entities must comply with the requirements of this Policy.

BE IT FURTHER RESOLVED that this Board directs the President to provide to the Board an annual report on the activities of all Affiliated Entities and their progress in achieving the purposes for which they were created.

Ohio University Board of Trustees

Policy on Affiliated Entities

In recent years, many public universities in Ohio have participated in the creation of affiliated non-profit entities (“Affiliated Entities”) to pursue business-related activities in support of their university missions. This policy provides a framework for establishing Affiliated Entities at Ohio University and a procedure for the ongoing monitoring of their activities and the University’s relationships with them by the Board of Trustees. Existing Affiliated Entities shall comply with the management and oversight-related requirements of this policy.

A. Definition of an Affiliated Entity

An Affiliated Entity is:

1. a legal entity that is separate from the University;
2. formed or operated to support a public purpose that is consistent with the mission of the University; and
3. created, controlled, or strongly influenced by the University and/or receives significant support from the University in the form of funds, staff or other resources.

B. Creation of Affiliated Entities

University resources may be used to establish or support Affiliated Entities, subject to review and approval by the Board of Trustees. The Board may approve the creation of an Affiliated Entity upon a written recommendation from the President, which should address the proposed Affiliated Entity’s purpose and objectives, corporate and governance structure, scope of activities, budget and business plan, and associated risks. Particular attention should be paid to the level of University involvement and control and to the financial or other resources committed to the Affiliated Entity. In preparing the recommendation, the President should ensure that the Executive Vice President and Provost, the Vice President for Finance and Administration and the Office of Legal Affairs have been consulted.

C. Guiding Principles for Affiliated Entities at Ohio University

In its decisions relating to approval and ongoing oversight of Affiliated Entities, the Board of Trustees will be guided by the following principles:

1. An Affiliated Entity may be established to promote, enable, sponsor, or complement educational, scientific, research, charitable, health-care related, cultural activities, or community and regional service activities for the benefit of the University and in a manner consistent with the University’s mission.

2. Affiliated Entities must be managed in a manner consistent with their own enabling documents and the University's purpose, mission, and procedures.
3. Affiliated Entities must use sound fiscal and accounting procedures.
4. The details of the University's relationship with each Affiliated Entity – including the University's oversight of the Affiliated Entity – shall be memorialized in a memorandum of agreement that must be approved by the President.
5. While Affiliated Entities may be heavily dependent upon the University at their inception, their business strategy should include a plan for achieving self-sufficiency within a reasonable period of time. The memorandum of agreement with the University should include milestones for the achievement of financial and organizational independence.
6. Directors, officers and employees of an Affiliated Entity must adhere to the highest standards of ethics. Each Affiliated Entity must adopt and enforce an appropriate conflict of interest policy.

Existing Affiliated Entities shall promptly comply with appropriate management and oversight requirements described above, including execution of appropriate memoranda of agreement with the University.

The President will provide to the Board an annual report on the activities of Affiliated Entities and their progress in achieving the goals for which they were created. The report shall include information concerning the compensation of the Entity's employees. The President may recommend the dissolution of Affiliated Entities that are no longer viable or that are not serving their intended purposes.

D. Oversight of Affiliated Entities

Affiliated Entities will be created to engage in private sector business activities that complement the University's mission. To achieve this goal, they must maintain a requisite degree of independence and separateness from the University. At the same time, because they will be supported with University resources, the University must exercise an appropriate level of oversight over their activities. The University's interests will be protected as follows:

1. Affiliated Entity articles of incorporation, bylaws and similar founding documents may require that a majority of the corporate board be comprised of individuals nominated by the President of the University ("University Directors"). If the University does not have a majority, the bylaws may require the affirmative vote of a supermajority including at least one University Director to approve certain significant corporate actions such as:
 - a. amendment of the articles of incorporation and bylaws;

- b. dissolution of the corporation or sale, lease or disposition of substantially all of its assets;
- c. creation or dissolution of subsidiaries;
- d. approval of budgets; and
- e. incurring significant legal or financial obligations.

2. The University Directors who are University employees will receive letters of appointment from the President confirming that service on the Affiliated Entity board of directors is within the scope of their University duties. The letters of appointment will instruct the University Directors to consult with appropriate offices and individuals regarding significant corporate actions.

The letters of appointment will advise University Directors that in performing their fiduciary obligation to act in the best interest of the Affiliated Entity, they will be responsible for ensuring that:

- a. the corporation is governed and managed in compliance with state and federal law and in conformance with its articles of incorporation and regulations;
 - b. prudent business judgment is exercised in the performance of all corporate activities;
 - c. the corporation complies with the terms of its agreements with the University;
 - d. University resources are used in compliance with terms under which they are provided;
 - e. the corporation complies with the terms of agreements entered into with other governmental units and private business entities; and
 - f. corporate management and employees adhere to the highest standards of ethical business behavior.
3. Affiliated Entities will enter into a memorandum of agreement with the University that states the amount and appropriate use of grants, loans or other resources provided by the University to the corporation and requirements for repayment of loans or distribution to the University of excess revenue. The memorandum of agreement shall require the Affiliated Entity to procure or

otherwise arrange for appropriate directors' and officers' insurance for its directors and officers. The memorandum of agreement also must require the Affiliated Entity to submit an annual report to the University in a form to be determined by the Vice President for Finance and Administration. At a minimum, such reports should include the following:

- a. financial statements and footnotes;
- b. audit procedures (either audited statements or AUP as determined by University);
- c. 990/990-T and/or respective required tax filings;
- d. annual budget reports;
- e. disclosure of contingent liabilities and litigation;
- f. minutes from board meetings; and
- g. disclosure of significant events that change financial profile or operations of the organization.

Resolution, Ohio Transformation Group

Trustee King moved to approve the resolution to create the Ohio Transportation Group, seconded by Trustee Simmons. The motion passed with six Trustees voting for, and Trustee Goodman voting against. Trustee Lake was not present for the vote.

**AUTHORIZATION FOR CREATION OF A NEW UNIVERSITY
AFFILIATE – OHIO TRANSFORMATION GROUP**

RESOLUTION 2015 -- 3479

WHEREAS, the Board of Trustees has adopted the Policy on Affiliated Entities to regulate the establishment, management and oversight of business entities that are affiliated with the University, to ensure that they are created and operate in a manner

consistent with the University's mission, the founding documents of the entity, prudent and ethical business practices and Ohio law;

WHEREAS, the President has recommended the establishment of a new affiliate, to be known as OHIO Transformation Group, that will serve as a strategic planning entity for projects intended to improve the communities in which the University maintains a presence throughout Ohio; and

WHEREAS, the proposal for OHIO Transformation Group reflects a prudent business plan for accomplishing objectives that will advance the University's mission, includes appropriate means for University oversight and is consistent with the Policy on Affiliated Entities.

NOW THEREFORE, BE IT RESOLVED that the Board of Trustees hereby authorizes the establishment of the affiliated entity OHIO Transformation Group (or similar name available for use by a corporate entity under state and federal law), and authorizes and directs the President and/or his designees to perform such actions and execute such documents as may be necessary or desirable to effect the establishment of this entity;

BE IT FURTHER RESOLVED that OHIO Transformation Group is hereby directed to make annual and other periodic reports to the Board of Trustees in accordance with the Policy on Affiliated Entities;

BE IT FURTHER RESOLVED that the relationship between OHIO Transformation Group and the University be memorialized in a memorandum of agreement and that the entity shall operate in accordance with that agreement; and

BE IT FURTHER RESOLVED that the Board of Trustees hereby authorizes the President to nominate appropriate officers and employees of the University and others to serve as directors of OHIO Transformation Group, with such University officers and employees representing the University in this capacity as part of their official duties and responsibilities to the University, entitling them to any immunity, indemnity, insurance and representation to which University officers and employees are entitled.

Resolution, Emergency Repairs College of Fine Arts and Education

Trustee King noted that there was an emergency resolution added following posting of the agenda materials. Trustee Wolfert moved, Trustee Scholl seconded, the motion carried.

**APPROVAL TO PROCEED WITH CONSTRUCTION FOR
THE COLLEGES OF FINE ARTS AND EDUCATION HEATING
DISTRICT EMERGENCY REPAIRS –
DESIGN THROUGH CONSTRUCTION PHASES**

RESOLUTION 2015 -- 3480

WHEREAS, during the May 2015 steam shutdown, the University discovered conditions in the utility tunnels that serve the buildings of the Colleges of Fine Arts and Education that require immediate repair before the system can be restarted;

WHEREAS, these buildings are currently without domestic hot water and a source of heat and repairs must be completed before the 2015-2016 heating season;

WHEREAS, for the Colleges of Fine Arts and Education Heating District Emergency Repairs – Design through Construction Phases project, University administration requests approval for the total project budget of \$2,000,000 and seeks authorization for expenditures of \$2,000,000 to undertake design, construction and to complete the project to be funded by Energy Infrastructure Project debt;

NOW THEREFORE, BE IT RESOLVED that the Ohio University Board of Trustees approves the request described above, authorizes the receipt of appropriate bids or proposals and authorizes the President or his designee to accept and award contracts within the total project budget identified.

Trustee King noted that the Resources Committee received a report from Ms. Mary Jane Darby and Mr. Rob Kanzer of Prager & Co., LLC, Investment Bankers. The

firm is providing debt management and analysis services previously provided by Beth Greene, former university Director of Debt Management, and Prager was also selected to provide cash management services to the University, working with the University's Director of Treasury Management on the Century Bond and Central Bank initiatives.

Trustee King reported that information was circulated to the Trustees concerning a Building Plaque Policy. She noted that further discussion of this policy is expected to occur at the August meeting.

The Resources Committee recommended passing the following Consent Agenda Items:

- Consent, Construction Projects Approval – Schematic Design
- Consent, Construction Projects Approval – Construction
- Consent, Richland Avenue AEP Easement
- Consent, Dublin Integrated Education Center - Capital Spending Authorization
- Consent, Creation of a New University Affiliate – OHIO Transformation Group

Academics Committee

Trustee Scholl reported on the proceedings of the Academics Committee. The Committee began by acting on the Consent Agenda items. All of the following items were moved forward for consideration by the full board.

- Consent, Faculty Fellowship Awards
- Consent, Emerita/Emeritus Recommendations
- Consent, Regional Coordinating Council Appointments
- Consent, Schoonover Institute for Storytelling and Social Change
- Consent, Master of Education in Teaching and Learning
- Consent, HTC Geological Sciences Bachelor of Science
- Consent, Rehabilitation Counseling Name Change
- Consent, Department of Health Sciences and Professions Name Change

- Consent, Major and Degree Program Reviews
 - A&S Department of History
 - CHSP School of Nursing
 - RCENT Department of Chemical and Biomolecular Engineering
 - RCENT Department of Civil Engineering
 - RCENT Department of Industrial and Systems Engineering
 - RCENT Department of Mechanical Engineering
 - RCENT School of Electrical Engineering and Computer Science

Trustee Scholl reported that Vice President for Student Affairs (VPSA) Ryan Lombardi provided the Division of Student Affairs Dashboard to the Academics Committee. Some highlights of the report include:

- Significant decline in reports of high-risk drinking activities since 2009
- The Student Review and Consultation Committee reviews student behavioral concerns. The Committee has experienced an increase in cases reviewed, And on a related note, there has been an increase in numbers of students seeking support from Counseling and Psychological Services.

Trustee Scholl indicated that Trustee Goodman requested an in-depth discussion among Trustees occur on handling issues of sexual misconduct.

Trustee Scholl noted that there were a number of Standing Reports and Updates, including: the Tobacco Free Campus Update, the Program Review Process Update, FY15 Certificate Approvals, and the Promotion and Tenure Update

Academic Quality Initiatives that were discussed by the Committee include: AQIP, Enrollment, College Credit Plus, and Retention Initiatives.

Governance Committee

Trustee Janelle Simmons reported on the proceedings of the Governance Committee. She began by providing a brief report on Trustee attendance at the

Association for Governing Boards annual meeting in April. She also noted that the Governance Committee is working on revisions to the Board bylaws. The proposed changes will be sent to the Trustees and brought forward for action in the August meeting.

Trustee Simmons moved to approve the resolution to elect President Roderick J. McDavis as President, Trustee Goodman seconded, the motion carried.

ELECTION OF PRESIDENT

RESOLUTION 2015 -- 3481

RESOLVED that Roderick J. McDavis be elected President of Ohio University for the year beginning July 1, 2015, and ending June 30, 2016.

Trustee Simmons moved to approve the resolution to elect Stephen Golding as Treasurer, Trustee Goodman, the motion carried.

ELECTION OF TREASURER

RESOLUTION 2015 -- 3482

RESOLVED that Stephen Golding be elected Treasurer of Ohio University for the period beginning July 1, 2015, and ending June 30, 2016.

Audit Committee

Trustee Victor Goodman provided an overview of the proceedings from the Audit Committee.

Jeffrey Davis, Chief Audit Executive, provided an update on the Internal Audit Office operations. Topics included an update on the FY15 audit plan, construction auditing and the FY16 Audit Plan. Trustee Goodman noted that Keith Martinez and Danny Sklenicka of Plante Moran provided the Audit Committee with an update on the FY 2015 audit.

Resolution, FY16 Internal Audit Plan

Trustee Goodman moved for the approval of the FY16 Internal Audit Plan, seconded by Trustee King, the motion carried.

INTERNAL AUDIT, ANNUAL AUDIT PLAN

RESOLUTION 2015 -- 3483

WHEREAS, the Board of Trustees of Ohio University has established an independent, objective assurance and appraisal activity to evaluate and improve effectiveness of risk management and internal management controls; and

WHEREAS, the Board of Trustees has approved an Ohio University Internal Office Charter requiring Board of Trustees authorization of an annual audit plan initiated to evaluate internal management controls; and

WHEREAS, the Chief Audit Executive charged with initiating audits pursuant to the plan proposes an annual audit plan for authorization by the University Trustees; and

WHEREAS, the proposed plan will be conducted during the period of July 2015 through June 2016; and

WHEREAS, time for unplanned special projects is separately allotted in the audit plan. Further revisions to the plan will be administratively reviewed and approved by the President and the Chair of the Audit Committee;

NOW, THEREFORE, BE IT RESOLVED that the Ohio University Board of Trustees does authorize the proposed audit plan.

Trustee Goodman reported that the Board voted in executive session to receive a report from Matthew Dalton Director of Data Security.

Executive Committee

Chair Anderson reported on the proceedings of the Executive Committee. She began by offering a resolution to approve the hiring of David R. Moore as the Secretary to the Board of Trustees.

Chair Anderson moved, Trustee Lake second the motion, the motion carried.

SECRETARY TO THE BOARD OF TRUSTEES

RESOLUTION 2015 -- 3484

WHEREAS, the Board has reviewed the results of the search conducted to fill the position of Secretary to the Board of Trustees; and

WHEREAS, the Board has determined that Dr. David R. Moore is exceptionally well qualified to fill this position;

NOW THEREFORE, BE IT RESOLVED that the President is authorized to offer the position of Secretary to the Board of Trustees to Dr. David R. Moore and to negotiate and execute an appropriate employment agreement effective July 1, 2015.

Chair Anderson shared that the Committee agreed to move forward the three Honorary Degree nominees, and to keep those resolutions on the Consent Agenda.

Chair Anderson reported that the Trustees received a report on the Student Investment Group. She noted that there would be a request at a future meeting to move the source of these investment funds from the Foundation to the University.

The Executive Committee report also included a report from VPFA Golding on Presidential Housing. This included information regarding the accommodations offered by OHIO's peer institutions. The report also included information regarding the cost of repairs for 29 Park Place. Chair Anderson noted that Mr. Golding would have a report to the Trustees in the near future.

Chair Anderson reported that the Trustees also engaged in an evaluation of President McDavis' performance, pursuant to the Board Policy for Annual and Comprehensive Presidential Performance Reviews. As provided in that policy, Chair Anderson will prepare a memorandum addressed to the president to summarize the board's discussions on the annual performance review.

Chair Anderson provided an oral summary of the Board's evaluation of the President. The Trustees all agree that President McDavis has done an outstanding job this past year. Chair Anderson conveyed many positive comments from individual Trustees concerning Dr. McDavis' leadership. In general, the Board reports it is very happy with the performance of both the President and Mrs. McDavis in service to Ohio University.

CONSENT AGENDA

Trustee Scholl moved to accept the Consent Agenda, Trustee Wolford seconded, and the motion carried.

APPROVAL TO UNDERTAKE DESIGN FOR ALDEN LIBRARY ROOF REPLACEMENT AND APPROVAL FOR THE SITE PLAN FOR THE DUBLIN CAMPUS SURFACE PARKING ADDITION

RESOLUTION 2015 -- 3485

WHEREAS, for the Alden Library Roof Replacement project, University administration requests approval for the total project budget of \$2,200,000 and seeks authorization for expenditures of \$235,000 to undertake design. Total project

budget to be funded by FY2015 Deferred Maintenance Debt (\$300,000) and State Appropriations (\$1,900,000);

WHEREAS, for the Dublin Campus Surface Parking Addition project, the Board of Trustees approved a total project budget of \$780,000 and authorized expenditures of \$780,000 (2015-3454), and University administration requests approval of the site plan to complete the project to be funded by Internal Reserves (\$630,000) and Dublin Campus Department Funding (\$150,000);

NOW THEREFORE, BE IT RESOLVED that the Ohio University Board of Trustees authorizes the receipt of bids or proposals and the President or his designee to accept and award contracts within the total project budgets identified.

**APPROVAL TO PROCEED WITH CONSTRUCTION FOR
THE BENTLEY HALL ROOF REPLACEMENT,
THE BUSH AIRPORT MAINTENANCE PLAN: 7/25 RUNWAY
REHABILITATION BUDGET AMENDMENT,
THE COLLEGE GREEN PAINTING AND WOOD REPAIR BUDGET
AMENDMENT,
THE CLIPPINGER HALL ROOF REPLACEMENT,
THE CRAWFORD HALL BATHROOM RENOVATION BUDGET
AMENDMENT,
THE MORTON HALL ROOF REPLACEMENT,
THE MULTIPHASE CORROSION CENTER OFFICE ADDITION
BUDGET AMENDMENT,
THE READ HALL ROOF REPLACEMENT BUDGET AMENDMENT,
THE OUE HEALTH AND PHYSICAL EDUCATION CENTER ROOF
REPLACEMENT,
EIPI: THE GAS LINE UPGRADES BUDGET AMENDMENT,
EIPI: TEMPORARY CAMPUS BOILERS BUDGET AMENDMENT,
AND EMERGENCY CAMPUS REPAIRS FUNDS ESTABLISHMENT**

RESOLUTION 2015 -- 3486

WHEREAS, for the Bentley Hall Roof Replacement project, University administration requests approval for the total project budget of \$575,000 and seeks authorization for expenditures of \$575,000 to undertake design, construction and to complete the project to be funded by FY2016 Deferred Maintenance Debt (\$150,000) and State Appropriations (\$425,000);

WHEREAS, for the Bush Airport Maintenance Plan: 7/25 Runway Rehabilitation project, the Board of Trustees previously approved a total project budget of \$2,400,000 and authorized expenditures of \$136,905 (2015-3454), and University administration seeks to amend the total project budget of \$2,400,000 by \$336,905 for a new total project budget of \$2,736,905 and seeks approval to increase the previously authorized expenditure amount of \$136,905 by \$2,600,000 to undertake construction and complete the project to be funded by Institutional Reserves/10% Airport Match (\$250,055) and 90% FAA (\$2,486,850);

WHEREAS, for the College Green Painting and Wood Repair project, the Capital Funding and Priorities Committee previously approved a total project budget \$750,000 and authorized expenditures of \$750,000 (prior to approval matrix implementation), and University administration seeks to amend the total project budget of \$750,000 by an additional \$110,500 for a new total project budget of \$860,500 to undertake construction and complete the project to be funded by State Appropriations (\$750,000) and FY2016 Deferred Maintenance Debt (\$110,500);

CAPITAL SPENDING AUTHORIZATION FOR THE DUBLIN INTEGRATED EDUCATION CENTER

RESOLUTION 2015 -- 3487

WHEREAS, in March 2014, the Board of Trustees approved a ground lease (2014-3388) to accomplish the development of what is now called The Integrated Education Center, an 86,000-square-foot facility that includes an auditorium, library and student lounge, as well as classrooms, labs, conference rooms and offices on the ground floor for use by the Physician Assistant program;

WHEREAS, the ground lease was executed with Dublin Bobcat I, LLC, a subsidiary of The Daimler Group, Inc., to develop, own, and manage the facility;

WHEREAS, in conjunction with the ground lease, the University entered into a space lease with Dublin Bobcat I, LLC, to lease office, classroom, and laboratory space in the facility;

WHEREAS, in order to lower lease costs, the University pre-purchased certain developer improvements with a value of \$3,500,000 to design and construct infrastructure to support operation of the building;

WHEREAS, the College of Health Sciences and Professions has directly purchased and funded \$4,200,000 in major items such as lab, audio visual and IT equipment, and furniture using college unrestricted reserves;

WHEREAS, the University has agreed to make \$900,000 of additional tenant improvements to be repaid according to provisions of a sublease agreement with Columbus State Community College;

WHEREAS, University administration requests approval for the total project budget of \$8,600,000 for the procurement of identified components of tenant improvements, major equipment, and related infrastructure costs funded by University Reserves (\$4,400,000) and the College of Health Sciences and Professions (\$4,200,000);

NOW THEREFORE, BE IT RESOLVED that the Ohio University Board of Trustees authorizes project capital spending within the total project budget identified.

**RESOLUTION TO APPROVE AN EASEMENT FOR CONSTRUCTION
AND RELOCATION OF
ELECTRIC FACILITIES**

RESOLUTION 2015 -- 3488

WHEREAS, the City of Athens is making a series of improvements to and along Richland Avenue, which are intended to improve safety, ease traffic flow and enhance sightlines; and

WHEREAS, to facilitate this work, American Electric Power (AEP) and the City of Athens have requested an easement from the University to construct, relocate and maintain electric lines and related equipment along Richland Avenue, as depicted on the attached drawing; and

WHEREAS, the City's improvements to Richland Avenue will enhance and restore an important thoroughfare to the University's campus.

NOW THEREFORE, BE IT RESOLVED that the Board of Trustees hereby approves the granting of an easement to AEP or its affiliate to allow for construction, relocation and maintenance of electric lines and related equipment in the area depicted in the attached drawing, upon terms and conditions negotiated and approved by the President or his designee.

BE IT FURTHER RESOLVED that the President or his designee is hereby authorized to execute the relevant easement and related documents in accordance with Ohio law.

FACULTY FELLOWSHIP AWARDS

RESOLUTION 2015 -- 3489

WHEREAS, the proposed 2015-2016 Faculty Fellowship Leaves listed below have been reviewed in accordance with University policy and found to be meritorious.

THEREFORE, BE IT RESOLVED that the listed leaves be approved, and

BE IT FURTHER RESOLVED that the Executive Vice President and Provost may approve changes in the conditions of the fellowships, but not the total number of fellowships granted for the academic year.

College/Reg. Campus	Department	First Name	Last Name	Term(s)	Brief Description of Leave
College of Arts and Sciences	Dept. of Biological Sciences	Elizabeth	Crockett	Fall and Spring	Develop collaboration and plan for the first permanent exhibit on the biology of Antarctic fishes at a major public aquarium.
College of Arts and Sciences	Dept. of Biological Sciences	Patrick	Hassett	Spring	Advance two research projects: an NSF collaborative grant with Dr. Jose Giner of SUNY-ESF; research developed from an earlier collaboration with Dr. EL Crockett of Ohio University.
College of Arts and Sciences	Dept. of Biological Sciences	Donald	Miles	Fall and Spring	Expand research on responses of reptiles and amphibians to climate change and human-altered environments.
College of Arts and Sciences	Dept. of Classics & World Religions	Lynne	Lancaster	Fall and Spring	Work on book project with a working title of "Late Antique Vaulted Architecture in the Roman Empire from Constantine to Justinian."
College of Arts and Sciences	Dept. of English	Loreen	Giese	Fall	Complete final chapter of book. Travel to London to finish the primary research in the London Metropolitan Archives and the British Library.
College of Arts and Sciences	Dept. of English	Katarzyna	Marciniak	Fall and Spring	Work on book project, "Lenin in Los Angeles: Socialist Hauntology."
College of Arts and Sciences	Dept. of English	Dinty	Moore	Spring	Complete a book manuscript, "The (Not So) Divine Comedy. A Prose Re-envisioning of Dante's Epic Journey."
College of Arts and Sciences	Dept. of English	Albert	Rouzie	Fall and Spring	Build upon previous research of the Writing Studies-centered curriculum with a series of case studies of individual students over two semesters of English 1510 - Writing and Rhetoric.
College of Arts and Sciences	Dept. of Env. & Plant Biology	Allan	Showalter	Spring	Develop a new research area in my lab involving medicinal plants. Collaborate with colleague in Porto, Portugal on the role of arabinogalactan proteins in plant cell walls on pollen growth and development.
College of Arts and Sciences	Dept. of Env. & Plant Biology	Sarah	Wyatt	Spring	Enhance knowledge of "big data" science. Work with the GeneLab at NASA Ames Research Center, Mountain View, CA. Contribute to the setup of infrastructure related to the GeneLab initiative and using their data analysis tools and

College/Reg. Campus	Department	First Name	Last Name	Term(s)	Brief Description of Leave
					infrastructure to enhance analysis of data generated in OU lab.
College of Arts and Sciences	Dept. of Geological Sciences	David	Kidder	Fall	Research distinguishing the hothouse climate state from cooler greenhouse and icehouse states and their effects on ancient oceans.
College of Arts and Sciences	Dept. of History	Miriam	Shadis	Fall and Spring	Complete research and draft a manuscript for book project "Mothers, Daughters, Sisters, Saints: Gender and State Formation in Early Medieval Portugal." Visit Portuguese archives and libraries.
College of Arts and Sciences	Dept. of Linguistics	Liang	Tao	Fall and Spring	Complete 3 manuscripts out of both linguistic studies and experimental studies on language development in Mandarin Chinese and reading development by native Mandarin speakers and Mandarin Chinese learners.
College of Arts and Sciences	Dept. of Mathematics	Wei	Lin	Fall and Spring	Visit other programs to learn from their teaching and research activities and establish new connections and collaborations with them.
College of Arts and Sciences	Dept. of Modern Languages	R Christopher	Coski	Spring	Complete translation of a 600-page French-language scholarly work, by Pierre-Andre Burton, "Aelred of Rievaulx (1110-1167): An Existential and Spiritual Biography."
College of Arts and Sciences	Dept. of Modern Languages	Barbel	Such	Spring	Continue and expand research on German-Jewish writer and Holocaust survivor Alfred Gong (1921-80). Prepare for publication Gong's unpublished novel Die Entmenschlichungsmaschine (The De-humanizations Machine).
College of Arts and Sciences	Dept. of Physics & Astronomy	Justin	Frantz	Fall and Spring	Perform and complete formal process of joining the ATLAS Collaboration based at the Large Hadron Collider at CERN, Switzerland.

College/Reg. Campus	Department	First Name	Last Name	Term(s)	Brief Description of Leave
College of Arts and Sciences	Dept. of Physics & Astronomy	Martin	Kordesch	Fall and Spring	Research at the Naval Research Laboratory in Washington DC.
College of Arts and Sciences	Dept. of Physics & Astronomy	Eric	Stinaff	Fall	Develop and grow new sample structures, pursue new research avenues, including photonic crystals and sensor architectures, strengthen collaboration with researchers at the Naval Research Lab in Washington, DC.
College of Arts and Sciences	Dept. of Political Science	Susan	Burgess	Fall and Spring	Consolidate recently published articles on radical politics into two book-length manuscripts and an edited volume.
College of Arts and Sciences	Dept. of Political Science	Michael	Burton	Fall and Spring (deferred to 2016-17)	Extend the reach of skills and scholarship as they relate to strategic thinking in political settings.
College of Arts and Sciences	Dept. of Political Science	Andrew	Ross	Spring	Research and writing a new book entitled "Global Sensitivity: Mediated Empathy and Political Connectivity in The Digital Age."
College of Arts and Sciences	Dept. of Psychology	Claudia	Gonzalez-Vallejo	Fall and Spring	Serve as Visiting Professor at the University of Chile, Cognitive Science Department. Complete manuscript, submit grant to National Science Foundation (NSF).
College of Arts and Sciences	Dept. of Sociology & Anthropology	Diane	Ciekawy	Spring	Complete a book manuscript entitled "The Magic of Arrested Development: Kajiwe's Uganda War Kuvoyera Movement in Coastal Kenya."
College of Arts and Sciences	Dept. of Sociology & Anthropology	Howard	Welser	Fall and Spring	Complete four in-progress research papers. Develop and implement a system for distributed organizational control in a major technological organization.
College of Business	Dept. of Marketing	Yong	Wang	Spring	Literature review and synthesis, data collection in multiple emerging markets, and statistical analysis and validation of results, for research project tentatively named "A Study of How Global Industrial Brands Build Customer Equity in Emerging Markets."

College/Reg. Campus	Department	First Name	Last Name	Term(s)	Brief Description of Leave
College of Business	School of Accountancy	Ann	Gabriel	Spring	Complete research projects currently in process and research and evaluate opportunities for Masters of Accountancy (MAcc) programs in the Columbus area.
College of Fine Arts	School of Art + Design	Arthur	Werger	Fall and Spring	Further professional activities in the medium of intaglio printing; prepare for 3 solo exhibitions and numerous group exhibits; visiting artist residencies and workshops include a month long residence at School of Art & Design in Halle, Germany.
College of Fine Arts	School of Dance, Film, and Theater	Tresa	Randall	Fall	Complete three additional chapters of a book manuscript on German-American choreographer and educator Hanya Holm and prepare the manuscript for review by Oxford University Press.
College of Fine Arts	School of Dance, Film, and Theater	Louis-Georges	Schwartz	Fall and Spring	Develop a book "Cinema Hostis." Complete archival work in Paris, Oakland, and New York. Stage approximately 12 experimental screenings called Common Cinema Laboratories.
College of Health Sciences and Professions	Dept. of Social & Public Health	Jennifer	Chabot	Spring	Serve as Fulbright U.S. Scholar All Discipline Teaching Award recipient at Hamilton, Ontario at McMaster University.
College of Health Sciences and Professions	School of Rehab. & Communication Sci.	David	Russ	Spring and Summer	Learn two new experimental techniques: muscle proteomics and using dissociated single muscle fibers to assess excitation-contraction coupling. Submit grant proposals.
Ohio University Chillicothe	Dept. of Mathematics	Lakhdar	Hammoudi	Spring	Finish translation and analysis of the Arabic 1427 CE mathematics book "Key to Arithmetic" by Al-Kashi in collaboration with Professor Nuh Aydin from Kenyon College.
Ohio University Chillicothe	Dept. of Political Science	Nicholas	Kiersey	Fall and Spring	Complete a current book project entitled "Negotiating Crisis: Neoliberal Power in Austerity Ireland."

College/Reg. Campus	Department	First Name	Last Name	Term(s)	Brief Description of Leave
Ohio University Chillicothe	Educational Studies	Mary	Trube	Spring	Develop a text, with working title Global Early Childhood Education: Programs and Practices, suitable for undergraduate and graduate programs, and used as primary text for EDEC 2600 Global Early Childhood Programs.
Ohio University Lancaster	Professional Studies Division	Christine	Wolfe	Fall	Conduct research into experiences of K-12 school principals in Ohio's Appalachian counties. Conduct face-to-face interviews to learn about their experiences as educators in a region with robust cultural constraints and significant geographic and economic challenges.
Ohio University Zanesville	Dept. of Biology	Tarig	Higazi	Spring	Teach and perform research with undergraduate students at the Prince Sultan Military College of Health Sciences in Dhahran Kingdom, Saudi Arabia.
Ohio University Zanesville	Dept. of Mathematics	Viet Dung	Nguyen	Spring	Carry out research on some open problems of the Representation Theory of Artinian rings. Main focus will be work on the Pure Semisimplicity Conjecture.
Ohio University Zanesville	School of Nursing	Sally	Fusner	Fall	Complete a comprehensive curriculum review of the OU associate director of nursing (ADN) programs.
Patton College of Education	Dept. of Counseling & Higher Education	Christine	Bhat	Fall and Spring	Develop research projects on cyberbullying and prevention initiatives with international partners.
Patton College of Education	Dept. of Educational Studies	Gordon	Brooks	Fall	Develop software to add scale analysis and exploratory factor analysis functionality to applicant's TAP software.
Patton College of Education	Dept. of Educational Studies	Jaylyne	Hutchinson	Spring	Focus on the processes of gender identity development, utilizing participatory philosophical methods - culminating in draft book manuscript
Patton College of Education	Dept. of Teacher Education	Eugene	Geist	Spring	Write a book for NAEYC currently under contract. Work on collecting data and implementing a program that was recently put forward in a

College/Reg. Campus	Department	First Name	Last Name	Term(s)	Brief Description of Leave
					Konneker Grant.
Russ College of Engineering and Technology	School of Elec. Engineering & Computer Sci.	Wojciech	Jadwisienczak	Fall and Spring	Research innovative semiconductor nanostructure growth and characterization. Materials growth will be conducted at the University of Puerto Rico (UPR).
Scripps College of Communication	E.W. Scripps School of Journalism	Aimee	Edmondson	Fall	Complete archival research, interviews, and to finish a book manuscript examining libel law and its evolution in the 1960s.
Scripps College of Communication	E.W. Scripps School of Journalism	Yusuf	Kalyango	Spring	Work on a book project with colleague examining challenges journalists in various countries experience, as they work under difficult conditions, to maintain their journalism core principles of independence.
Scripps College of Communication	School of Communication Studies	Jerry	Miller	Spring	Complete research focusing on the impact of political debates, with an emphasis on emotional appeals, use of reported speech and the creation of appeals defining what is meant by being American.

Historical Information		
Academic Year End	Number Awarded	Number Taken
2012	40	40
2013	43	40
2014	58	61*
2015	42	40
2016	47	tbd

*three leaves were deferred from 2012-13

FACULTY AND ADMINISTRATIVE EMERITI AWARDS

RESOLUTION 2015 -- 3490

WHEREAS, the following individuals have rendered dedicated and outstanding service to Ohio University, and

WHEREAS, their colleagues and supervisors have recommended action to recognize their service.

NOW THEREFORE, BE IT RESOLVED that the Board of Trustees hereby approves emeritus/emerita status for the following individuals upon their retirement from Ohio University.

First Name	Middle Name	Last Name	College/Unit	Years of Service	Emeritus/Emerita Title
Elliot	Marc	Abrams	College of Arts and Sciences	30	Professor Emeritus of Anthropology
Don	E.	Adleta	College of Fine Arts	20	Professor Emeritus of Art
Huzoor		Akbar	Heritage College of Osteopathic Medicine	34	Associate Professor Emeritus of Pharmacology
Paul	E.	Cadamagnani	Heritage College of Osteopathic Medicine	35	Professor Emeritus of Internal Medicine
Elizabeth	Fuller	Collins	College of Arts and Sciences	23	Professor Emerita of World Religions
Marsha	Lyn	Dutton	College of Arts and Sciences	17	Professor Emerita of English
Teresa	Jean	Franklin	Patton College of Education	17	Professor Emerita of Educational Studies
Thomas	Rudy	Franz	College of Arts and Sciences	45	Professor Emeritus of Spanish
Christine		Freeman	College of Arts and Sciences	28	Assistant Professor Emerita of English
AnnCorinne		Freter-Abrams	College of Arts and Sciences	29	Professor Emerita of Anthropology
Mary	Ann	Goetz	Ohio University Zanesville	28	Assistant Professor Emerita of Nursing
Claudia	Lee	Hale	Scripps College of Communication	25	Professor Emerita of Communication Studies

Norma	Jean	Humphreys	College of Fine Arts	19	Assistant Dean Emerita of the College of Fine Arts
Peter	W.	Klein	Russ College of Engineering & Technology	24	Professor Emeritus of Engineering Technology and Management
First Name	Middle Name	Last Name	College/Unit	Years of Service	Emeritus/Emerita Title
G.	Daniel	Lassiter	College of Arts and Sciences	27	Professor Emeritus of Psychology
Raymie	E.	McKerrow	Scripps College of Communication	20	Professor Emeritus of Communication Studies
Joan	Scanlon	McMath	Patton College of Education	25	Professor Emerita of Teacher Education
Jennie		Nelson	College of Arts and Sciences	13	Associate Professor Emerita of English
Michael	G.	Nern	Ohio University Zanesville	28	Associate Professor Emeritus of English
Robert	E.	Peppers	College of Fine Arts	25	Professor Emeritus of Art
Myra	Kathleen	Rose-Grippa	College of Health Sciences & Professions	29	Professor Emerita of Nursing
Madeleine	Denise	Scott	College of Fine Arts	35	Professor Emerita of Dance
Brian	D.	Shapiro	Finance and Administration	30	Information Technologist Emeritus
Mark	A.	Shatz	Ohio University Zanesville	32	Professor Emeritus of Psychology
Rick	C.	Shriver	Ohio University Zanesville	23	Associate Professor Emeritus of Electronic Media
Joseph	Warren	Slade, III	Scripps College of Communication	25	Professor Emeritus of Media Arts and Studies, Central Region Humanities Center Director Emeritus
Frederick	Littleton	Toner	College of Arts and Sciences	19	Professor of Emeritus of French

APPOINTMENT TO REGIONAL COORDINATING COUNCILS

RESOLUTION 2015 -- 3491

BE IT RESOLVED by the Ohio University Board of Trustees that the following persons be appointed to membership on the Coordinating Council at each of the regional campuses of Ohio University.

Ohio University - Chillicothe

- Joseph A. Uhrig For a one-year term beginning July 1, 2015, and ending at the close of business June 30, 2016, vice Mike Haller who resigned.
- Tim Nusbaum Reappointment of a second three-year term beginning July 1, 2015, and ending at the close of business June 30, 2018.
- Carvel Simmons Reappointment of a third three-year term beginning July 1, 2015, and ending at the close of business June 30, 2018.

Ohio University - Eastern

- Julie R. Selmon For a three-year term beginning July 1, 2015, and ending at the close of business June 30, 2018, vice Neil Ritchie, whose term expired.

Ohio University - Lancaster

- Marie C. Ward For a three-year term beginning July 1, 2015, and ending at the close of business June 30, 2018, vice Robert Walker, whose term expired.

Robert Clark Reappointment of a third three-year term beginning July 1, 2015, and ending at the close of business June 30, 2018.

Angela Krile Reappointment of a second three-year term beginning July 1, 2015, and ending at the close of business June 30, 2018.

Ohio University - Southern

W. Mack Anderson For a three-year term beginning July 1, 2015, and ending at the close of business June 30, 2018, vice Sandy Carroll, whose term expired.

D.R. Gossett For a three-year term beginning July 1, 2015, and ending at the close of business June 30, 2018, vice Dianne Clement, who resigned.

Tyler W. Walters For a three-year term beginning July 1, 2015, and ending at the close of business June 30, 2018, vice Robert Compton, whose term expired.

Joe Freeman Reappointment of a third three-year term beginning July 1, 2015, and ending at the close of business June 30, 2018.

Ohio University - Zanesville

John W. Imes For a three-year term beginning July 1, 2015, and ending at the close of business June 30, 2018, vice Thomas Lyall, whose term expired.

Diane L. Jones For a three-year term beginning July 1, 2015, and ending at the close of business June 30, 2018, vice Donna Adornetto, whose term expired.

Bryan Chandler Reappointment of a second three-year term beginning July 1, 2015, and ending at the close of business June 30, 2018.

Judy Rebic

Reappointment of a third three-year term beginning July 1, 2015, and ending at the close of business June 30, 2018.

**VICE PRESIDENT FOR RESEARCH AND CREATIVE ACTIVITY
BARBARA GERALDS SCHOONOVER INSTITUTE FOR
STORYTELLING AND SOCIAL IMPACT**

RESOLUTION 2015 -- 3492

WHEREAS, faculty and staff in the Scripps College of Communication have established a unique and successful program in digital storytelling, and

WHEREAS, the establishment of the Barbara Gerald Schoonover Institute for Storytelling and Social Impact will allow Ohio University to become an international leader in the use of narrative and emerging technologies to impact society, and

WHEREAS, the proposed Institute has the support of the Executive Vice President and Provost, Vice President for Research and Creative Activity, Dean of the Scripps College of Communication and the Director of the School of Communication Studies.

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees of Ohio University hereby approves the establishment of the Barbara Gerald Schoonover Institute for Storytelling and Social Impact.

**PATTON COLLEGE OF EDUCATION
DEPARTMENT OF TEACHER EDUCATION
MASTER OF EDUCATION IN
TEACHING AND LEARNING**

RESOLUTION 2015 -- 3493

WHEREAS, the Department of Teacher Education in the Patton College of Education has developed a Master of Education degree in Teaching and Learning, and

WHEREAS, the proposed program has completed University Curriculum Council approval, and

WHEREAS, the proposed three-semester degree is designed for individuals

- Who do not teach in traditional elementary or secondary schools and are not seeking licensure; and
- Who are interested in concepts related to teaching and learning, whether domestic or international; and
- Who may teach in higher education or offer professional development and training to businesses, or work in an international educational setting.

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees of Ohio University hereby approves offering the Master of Education in Teaching and Learning in the Department of Teacher Education in the Patton College of Education

**HONORS TUTORIAL COLLEGE &
DEPARTMENT OF GEOLOGICAL SCIENCES
BACHELOR OF SCIENCE IN
GEOLOGICAL SCIENCES**

RESOLUTION 2015 -- 3494

WHEREAS, the Department of Geological Sciences in the College of Arts and Sciences has developed a Bachelor of Science degree in Geological Sciences for students enrolled in the Honors Tutorial College; and

WHEREAS, the proposed program has completed University Curriculum Council approval; and

WHEREAS, the proposed degree program

- Will offer high-achieving students a curriculum focused on geology and allied sciences; and
- Will provide opportunity to work one-on-one with faculty in tutorial sessions and in research toward public dissemination of the outcomes at a professional venue; and
- Will offer students opportunities toward graduate school and/or employment in industry or government, such as oil and gas, mining, and geological surveys.

NOW THEREFORE, BE IT RESOLVED that the Board of Trustees of Ohio University hereby approves offering the Bachelor of Science in Geological Sciences by the Department of Geological Sciences through the Honors Tutorial College.

**PATTON COLLEGE OF EDUCATION
NAME CHANGE FOR THE
REHABILITATION COUNSELING PROGRAM**

RESOLUTION 2015 -- 3495

WHEREAS, the Department of Counseling and Higher Education in the Patton College of Education has proposed a name change for the Rehabilitation Counseling program to the Clinical Rehabilitation Counseling program, and

WHEREAS, the proposed name change has completed approval through the University Curriculum Council, and

WHEREAS, the proposed name change:

- reflects a combined identity between the dual accreditation of Rehabilitation Counseling from the Council of Rehabilitation Education (CORE) and the accreditation of Clinical Mental Health Counseling from the Council for Accreditation of Counseling and Related Education Programs (CACREP); and
- will not impact program hours, resources or faculty.

NOW THEREFORE, BE IT RESOLVED that the Rehabilitation Counseling program be renamed the Clinical Rehabilitation Counseling program.

**COLLEGE OF HEALTH SCIENCES AND PROFESSIONS
NAME CHANGE FOR THE
DEPARTMENT OF HEALTH SCIENCES AND PROFESSIONS**

RESOLUTION 2015 -- 3496

WHEREAS, the Department of Health Sciences and Professions in the College of Health Sciences and Professions has proposed a name change to the Department of Interdisciplinary Health Studies; and

WHEREAS, the proposed name change has completed approval through the University Curriculum Council; and

WHEREAS, the department currently includes:

- 1) Bachelor of Science in Integrated Healthcare Studies (BS6357);
- 2) Certificate in Global Health-Undergraduate (CTCLHL);
- 3) Certificate in Global Health-Graduate (CTGLHG); and

WHEREAS, the following programs will relocate from the Department of Social and Public Health to the Department of Interdisciplinary Health Sciences:

- 1) Certificate in Clinical Informatics (CTCING);
- 2) Certificate in African Community Health (CTACHG);
- 3) Certificate in Gerontology-Undergraduate (CTGERO);
- 4) Certificate in Gerontology-Graduate (CTGERG); and

WHEREAS, the prefix HSP will be changed to IHS.

NOW THEREFORE, BE IT RESOLVED that the Department of Health Sciences and Professions be renamed the Department of Interdisciplinary Health Studies.

MAJOR AND DEGREE PROGRAM REVIEWS

RESOLUTION 2015 -- 3497

WHEREAS, the continuous review of academic programs is essential to the maintenance of quality within an educational institution; and

WHEREAS, Ohio University has had for many years a rigorous program of internal review; and

WHEREAS, Section 67 of Am. Sub. H.B. 694 requires the college and university Board of Trustees to “initiate on-going processes for the review and evaluation of all programs of instruction presently conducted by the institutions for which they are responsible.”

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees of Ohio University hereby accepts the program reviews for the following seven programs:

College of Arts and Sciences

- Department of History

College of Health Sciences and Professions

- School of Nursing

College of Engineering and Technology

- Department of Chemical and Biomolecular Engineering
- Department of Civil Engineering
- Department of Industrial and Systems Engineering

- Department of Mechanical Engineering
- School of Electrical Engineering and Computer Science

HONORARY DEGREE AWARD

RESOLUTION 2015 -- 3498

WHEREAS, the University Committee on Honorary Degrees has recommended that Ohio University honor the person listed below through the conferral of an honorary degree,

Cheryl J. Hurley, Honorary Doctor of Letters

NOW, THEREFORE, BE IT RESOLVED that the Board of Trustees of Ohio University approves the degree recommended be conferred at an appropriate time in the future.

Ms. Cheryl J. Hurley

As the President and Chief Executive of the Library of America, Cheryl J. Hurley has been responsible for the preservation and celebration of America's historic literary works. The Library of America, a nonprofit publishing house, has collected and published over 300 volumes of writing by American writers both familiar and underappreciated, in order to protect American voices that may otherwise be silenced by time's passage.

Ms. Hurley, a 1969 graduate of Ohio University (B.A., English) has overseen the Library of America since its inception in 1979, she has worked to cultivate a love of literature in casual readers who may be picking up an author's work for the first time. With thoughtful curation of an author's writings, Ms. Hurley has been able to show that in addition to providing enjoyment to the reader, literature is essential to understanding the American historical and cultural landscape.

Ms. Hurley is also committed to publishing original works, without the editing or censorship that may have occurred in the author's own era. The goal is to present the

works as the author initially intended. Additionally, Ms. Hurley campaigns tirelessly to ensure that the entirety of the Library of America's collection is supported by philanthropy that will allow each work to stay in print in perpetuity.

Under Ms. Hurley's guidance, the Library of America also has collected scores of firsthand accounts to capture eras and subjects that transformed America, and provide a narrative history. These collections glean the writing of Americans both illustrious and unknown, from diaries, songs, letters, news reports, and memoirs, and contribute to a greater understanding of major American trials as they affected everyday people. Events examined include the Civil War, World War II, the Vietnam War, slavery, immigration, civil rights, and the writing of the American Constitution.

For her commitment to leading the effort to preserve great literature for future generations, for providing an intimate lens through which to view history and literature, and for her dedication to promoting philanthropy in the arts, Ms. Cheryl J. Hurley is an excellent candidate for an honorary degree.

HONORARY DEGREE AWARD

RESOLUTION 2015 -- 3499

WHEREAS, the University Committee on Honorary Degrees has recommended that Ohio University honor the person listed below through the conferral of an honorary degree,

James M. Abraham, Doctor of Public Service

NOW, THEREFORE, BE IT RESOLVED that the Board of Trustees of Ohio University approves the degree recommended be conferred at an appropriate time in the future.

Brigadier General James M. Abraham

With 76 years of service to Ohio University, Brig. Gen. James M. Abraham has established himself as a dedicated advocate for his alma mater. Brig. Gen. Abraham earned both of his bachelor's degrees from Ohio University, in electrical and industrial engineering, in 1943 and 1948, respectively.

In the interim between earning these two degrees, Brig. Gen. Abraham served in the European theater during World War II under Gen. Robert S. Patton, Jr. He fought on Omaha Beach in the invasion of Normandy, for which he earned multiple military honors, including: the Legion of Merit; four Bronze Stars; three Meritorious Service Medals; three Army Commendation medals; the Normandy Medal; and the French diploma of appreciation.

He has remained committed to both the development and enrichment of military leadership and to Ohio University. Brig. Gen. Abraham is credited with the development and implementation of the nation's first Simultaneous Membership Program (SMP), an initiative that eliminated the inherent contractual conflict for concurrent service in multiple branches of the military. The SMP also allowed National Guard and Reserve Officer Training Corps (ROTC) cadets to earn a full tuition waiver.

The overwhelming success of the pilot program's first year, in 1977, was singularly responsible for the continuation of the ROTC program at Ohio University, which the United States Army had previously slated for deactivation. In addition, the achievements of the program were noted by Governor Jim Rhodes, who then expanded the program to all public universities in Ohio. The program that Brig. Gen. Abraham championed was used as a blueprint when other states adopted the SMP.

In addition to his contributions to military enrichment, Brig. Gen. Abraham is also one of the founders of the Ohio University's first radio station, WOUB, in 1943. He was later named the chief engineer of the station. In 1980, Brig. Gen. Abraham became a founding member of the advisory board for the Russ College of Engineering and Technology, on which he still serves as a tireless advocate for the development of students in science, technology, engineering and mathematics

(STEM) fields. He has further proven his commitment establishing ten undergraduate scholarships at Ohio University.

For his commitment to country, academics, and community, as well as his campaign to develop the nation's future generations of military, intellectual, and community leaders, Brig. Gen. James M. Abraham has marked himself as an exceptionally worthy recipient of an honorary degree.

HONORARY DEGREE AWARD

RESOLUTION 2015 -- 3500

WHEREAS, the University Committee on Honorary Degrees has recommended that Ohio University honor the person listed below through the conferral of an honorary degree,

John Lewis Gaddis, Honorary Doctor of Humane Letters

NOW, THEREFORE, BE IT RESOLVED that the Board of Trustees of Ohio University approves the degree recommended be conferred at an appropriate time in the future.

John Lewis Gaddis, Ph.D.

Dr. John Lewis Gaddis is a revered historian whose body of work has resulted in numerous academic awards. His publications on American foreign policy, the Cold War, security, and strategy are considered to be among the most respected in the field. His work is credited with shaping much of the discussion regarding the Cold War, and is widely regarded as being essential to the greater understanding of the era. The New York Times has declared him "the Dean of Cold War Historians." A faculty member of Ohio University for twenty-eight years, and now on faculty at Yale University, Dr. Gaddis is a Distinguished Professor of History and the founder of the Contemporary History Institute, of which he was also director during his time at Ohio University. His OHIO students regarded him as an outstanding and esteemed professor in the classroom.

Dr. Gaddis has earned many honors and awards for his work, including: the Bancroft Prize, which he won for his first book, *The United States and the Origins of the Cold War* (1972); the National Historical Society Prize; the Harry S. Truman Book Award for his book *The Cold War: A New History* (2005); the National Book Critics Circle Award; the 2011 American History Book Prize; the National Humanities Medal, presented to him by President George W. Bush; and the 2012 Pulitzer Prize for his biography *George F. Kennan: An American Life*. Dr. Gaddis has also received multiple visiting professorships and fellowships, including the Wilson Center Fellowship and the Guggenheim Fellowship. He was both the Eastman Professor and the Harmsworth Professor of American History at the University of Oxford.

For his extensive and vital contributions to the study of American foreign policy, his tireless dedication to excellence in teaching and research, and his guidance of future generations of scholars and historians, Dr. John Lewis Gaddis is exceptionally qualified to receive an honorary degree from Ohio University.

UNFINISHED BUSINESS

There was no unfinished business.

NEW BUSINESS

There was no new business.

COMMUNICATIONS, PETITIONS, AND MEMORIALS

President McDavis announced that this was the last meeting for Board Secretary Pete Mather, and read a certificate of appreciation acknowledging Secretary Mather's service to the Board and University.

ANNOUNCEMENT OF NEXT STATED MEETING DATE

Secretary Mather announced that the next Board of Trustees meeting will be held on August 27th in Dublin, Ohio. The retreat will be held on the following day.

ADJOURNMENT

Chair Anderson adjourned the meeting at 12:19pm

APPENDIX

Ohio University Board of Trustees

Joint Committee Meeting

June 25, 2015

Present: Board Chair Sandra J. Anderson, Trustees David Wolfort, Janetta King, Kevin B. Lake, N. Victor Goodman, Dave Scholl, Janelle Simmons, Cary Cooper, National Trustee Peggy Viehweger, Student Trustee Sharmaine Wilcox, Faculty Representatives David Thomas and Ben Stuart, President Roderick J. McDavis, and Board Secretary Pete Mather

Chair Anderson convened the meeting at 9:33am.

The Joint Committee Meeting included four topics: 2016 Operating Budget, Capital Budget, The Ridges Framework Plan, and the Governor's Task Force on Affordability and Efficiency

FY2016 Capital Budget

President McDavis provided a backdrop to the FY16 Ohio University Budget discussion, indicating that conversations are ongoing in Columbus regarding the state budget. Executive Vice President and Provost Pam Benoit highlighted challenges to the current business model: pressures to maintain affordability, contraction in the pool of domestic students, and the need for investment in facilities and technology.

Executive Vice President and Provost Pam Benoit highlighted the most pressing challenges from the 2015 Education Advisory Board Provost Survey. They include:

- Developing a sustainable business model in the face of lean budgets
- Enfranchising faculty in the new budget reality and fostering an academic culture that embraces innovation
- Aligning the institution around student success by creating accountability for student retention and graduation
- Making the right investments in next generation learning

EVPP Benoit noted several specific financial pressures at Ohio University, including supporting students through financial aid and controlling educational costs; maintaining competitiveness of faculty and staff compensation; investment in strategic priorities and expansion of programs; and dealing with deferred maintenance backlog and process improvement upgrades.

EVPP Benoit reviewed the programs that are supporting these initiatives, including the OHIO Guarantee, student aid enhancements through scholarship and need-based grant programs; program expansion; the faculty compensation program and COMP 2014; Century Bond, deferred maintenance and central bank; innovation strategy; housing development plan; and undergraduate advising and other student success initiatives.

Vice President for Finance and Administration Steve Golding then reviewed the top budget drivers for FY16. On the revenue side, that included tuition and fees, SSI, and endowment. Expenses are driven

primarily by employee compensation, capital improvements, and programmatic investments. VP Golding noted that Athens undergraduate enrollment growth adds \$1.1M to FY16 (accounting for financial aid), while guaranteed and continuing tuition adds \$4.9M. HCOM enrollment growth in Athens, at Dublin and Cleveland also add to revenue. Revenues from the state are projections at this time. VP Golding noted that the current forecast calls for an increase of \$14.6M from FY15 by the state, with the increase partially attributed to increase of degrees conferred and course completion. VP Golding noted that the budget increase discussed in Columbus at this time is not reflected on the revenue line of the materials provided to the Board, but if passed as presently constituted would add another \$1M to the 183.7M reflected in the materials. Mr. Golding also noted that revenue from endowment and annual giving has increased each year since 2011, including a \$2.3M increase in spending allocation from FY15 to FY16. Based on questions from Trustee Viehweger, Mr. Golding provided background on how decisions have been made regarding administrative costs for endowment and annual giving.

On the expense side, employee compensation is the largest driver, with a \$33M increase from FY15 to FY16. The rise in cost corresponds to the projected 2% raise pool, the faculty compensation plan, a 1% equity pool, and increased healthcare costs. In response to a question from Chair Anderson, VP Golding indicated that compensation increases that are contractually binding are moving forward. Other increases will be contingent upon the state budget. Mr. Golding noted that the compensation increase is expected to show up on employees' pay in September. However, it will be retroactive to July 1st. In response to additional questions regarding the commitment to insuring the Board's previous action to bring faculty salaries to the top quartile of state salaries, VP Golding and EVPP Benoit discussed pressures on the budget and other important considerations. However, Dr. Benoit reiterated that the commitment to compensation is a strong priority.

Capital improvement costs include the century bond service, including the energy infrastructure project at \$4.1M and deferred maintenance (\$2.6M); and CIP major debt service, with the largest cost going to Housing Phase I (\$5.9M) and McCracken Hall (\$1.3M). New programmatic investments include the new Dublin Integrated Education Center, the Innovation Strategy, Instructional Innovation, Dual Enrollment Programs, and the University Calendar. VP Golding noted that the \$100M Investment Strategy is an important aspect of the financial and programmatic strategy. He noted that the Investment Strategy is supported by the decision to budget at 98%, and supports academic and research programs, student success programs, infrastructure, and community and economic development.

EVPP Benoit announced to the Board that the University has applied for and received designation as an Innovation and Economic Prosperity University by the Association of Public and Land-grant Universities, in recognition of its strong commitment to economic engagement. OHIO is one of 18 U.S. institutions this year to receive the designation, which acknowledges universities working with public and private sector partners in their states and regions to support economic development through a variety of activities, including innovation and entrepreneurship, technology transfer, talent and workforce development, and community development. OHIO received the designation after submitting an application that went through a rigorous independent review process by a panel of reviewers representing other universities and also national nonprofit and industry partners.

Dr. Benoit mentioned that OHIO now qualifies to submit an application for APLU's 2015 Innovation and Economic Prosperity University Awards, which will be given out at the association's annual meeting in November.

Capital Improvement Plan Budget (CIP)

The Six-Year CIP covering the period from FY2015 – FY2020 was approved by the Board in November 2013. Each year, the Trustees have an opportunity to revisit the plan, and decide on projects slated for the current year.

EVPP Benoit discussed prioritization, including financial feasibility, deferred maintenance, and programmatic impact. Dr. Benoit pointed out that the FY16 Capital Plan includes: Active and In-Progress Projects; Deferred Maintenance Priorities; Recurring, Renewal, and Residual Projects; and Major Building Renovations and Programmatic Rehabilitation. Dr. Benoit noted that the next Six-Year CIP would coincide with the presentation of the draft Campus Master Plan to the Board of Trustees in January 2016.

VPFA Golding highlighted projects completed in 2015:

- Allen Student Advising Center
- Bobcat Depot
- HCOM Cleveland
- Lindley Hall
- Tupper Hall
- Energy Infrastructure
 - Chiller 2 Replacement
 - Mulberry Street and Park Place Tunnel Repairs
 - Annual Steam Shutdown

Mr. Golding described four project “buckets.” Previously approved projects and deferred maintenance have already been developed and are underway. Projects involving major building renovation and programmatic rehabilitation and long term visioning projects are in need of additional review by the Board. The Board materials include a list of all ongoing projects, which include several academic buildings, residential areas, parking areas, roads, and energy infrastructure.

VPFA Golding shared that a number of projects involving major building renovations are included in the Comprehensive Master Plan and have not yet been scheduled, as matters related to design, swing space, and financial availability are under development. Mr. Golding also reviewed examples of projects related to future visioning. These include an Auxiliaries Center, Ridges Development, Daycare Expansion, Real Estate Strategies, College of Business Expansion, Sook Academic Center, Campus Recreation Improvements, and an Arts and Education Center.

Mr. Golding shared the FY16 Annual CIP, and indicated that this would come forward as a resolution to the Resources Committee later in the day. The funding sources for each of the projects were presented (i.e., Century Bond, State, or Institutional Gifts). The projects were also categorized as Approved/In Progress; Deferred Maintenance; and Recurring Capital Lines, General Renewals, and planned Biennial Spending.

The FY17 – FY18 State Capital Submission would occur at the end of the calendar year, and the Six Year Capital Improvement Plan was currently being developed, with attention to Financial Feasibility, Maintenance and Programmatic Priorities, and Metric Reviews (Age Balance, Back Log).

The Ridges Framework Plan Update

Shawna Bolin, Director of University Planning & Space Management and Dr. Joe Shields, VP for Research and Creative Activity & Dean of the Graduate College, presented on the Ridges Framework Plan. VP Shields reviewed composition of the Ridges Advisory Committee, in particular acknowledging the leadership of Dr. Ben Stuart and Donna Goss in chairing the building and land subcommittees. Dr. Shields also provided an update on the visioning process for this important asset for the campus.

Ms. Bolin overviewed the Ridges as an asset for the University and discussed goals and objectives of the Framework Plan. Those include identifying programs for buildings and land that support the strategic mission of Ohio University; stabilize and protect worthy structures; make the Ridges accessible for appropriate uses; utilize sustainable development strategies; engage the local community; develop clear site organization for the overall property; capitalize on partnerships to facilitate implementation; and redevelop the Ridges as a natural extension of the campus structure.

Ms. Bolin reviewed different “land zones,” including a Land Lab, Tier 1 Development, Dairy Lane Corridor, Tier 2 Development, and the Historic Green. She reviewed recommendations and possibilities for each of these zones.

Ms. Bolin also noted that the buildings are adaptable for mixed-use occupants from office to conference to residential and more. In order to deem most appropriate use, it is important to establish an understanding of the physical condition, significance, suitability, and adaptability of the structures.

VP Shields noted that the project could require years or decades due, in part, to the cost of building renovations and infrastructure such as parking and utilities. He also noted that strong connection between the Ridges Framework Plan and the Comprehensive Master Plan. As specific uses are identified, partnerships and financial options will be explored. Dr. Shields closed by reviewing the planning timeline, culminating with the Comprehensive Master Plan Approval in January through March 2016.

Governor’s Task Force on Affordability and Efficiency in Higher Education

Vice President of Finance and Administration Steve Golding stated that the Task Force has been established to review and recommend ways in which state-sponsored institutions can be more efficient, offering education of equal or higher value while decreasing costs. Institutions of higher education are expected to develop recommendations related to operating efficiencies, revenue generation and student affordability by October 1, 2015.

Target areas identified by The Task Force include:

- Efficiencies, such as administrative staffing; shared services; benefits review; organizations of departments; teaching loads (non-research faculty)
- Structure, such as low-enrollment and low performing programs; and co-locations of colleges and regional programs
- Innovative Funding, such as asset utilization; time to degree; and other revenue sources

VP Golding noted that a proposal for an institutional initiative, endorsed by the President’s Council, was already underway to examine efficiency and affordability options. The OHIO process will include a Campus Steering Committee, comprised of deans, chairs and directors, faculty, administrative and classified staff, administrators and students.

VP Golding highlighted the point that, in order to meet the institutional objectives identified by the Board of Trustees, OHIO will need to raise the revenue side of the balance sheet.

VP Golding reviewed the project plan or process, which includes identifying target areas of opportunity both for efficiencies and revenue enhancements. The process would include a 10-year retrospective review of revenues, expenditures, and attention to growth areas. Mr. Golding shared the process timeline, with final recommendations coming forward in late September.

Chair Anderson Adjourned the meeting of the Joint Committee.



**Resources Committee Meeting
June 25, 2015, 1:30 pm**

Committee Chair Janetta King called the meeting to order at 2:00 pm. Other board members present included Trustee Janelle Simmons, Trustee Sandy Anderson, Trustee KB Lake, Trustee David Wolford, Student Trustee Sharmaine Wilcox, Faculty Representative Ben Stuart, and President Roderick J. McDavis.

- **Sustainability Reporting**

VP Golding reminded that this report was originally scheduled for March and got delayed to this meeting. He introduced Elaine Goetz, Sustainability Specialist in the Office of Sustainability. Ms. Goetz reported that the STARS (Sustainability Tracking, Assessment and Reporting System) reporting presented today is new for the University – this is OHIO’s first reporting through STARS. STARS reporting, which runs on an every three year cycle, assesses the performance and progress on the existing University Sustainability Plan. OHIO received a silver rating which is an excellent first year reporting outcome. Strengths noted in the report included the OU Foundation SIAC – Sustainable Investing Advisory Committee. There are several Ohio peers participating in the STARS rating system and a report of IUC schools will be compiled for the board. It was noted that there should be more

communication on the website and to prospective students regarding Sustainability successes, as well as more outreach to students across campus to encourage their involvement.

- **Resolution, Other Fees Approval**

VP Golding recognized those who have worked together so diligently on moving the processes for operating and capital budgeting forward – SAVP Finance and Administration Deb Shaffer, Budget Director Chad Mitchell, and SAVP Information Technology and Administrative Operations Joe Lalley. He reviewed that the FY16 University and Capital budgets were discussed in detail as part of the Joint committee session earlier in the day and that the next 3 resolutions pertain to those discussions.

VP Golding discussed the other student fees included in the first resolution – HCOM Instructional Fee, Regional Campus fees, Off-campus programs and various other student fees. He noted that if the state budget passes as it is currently configured, none of the undergraduate fee increases for continuing students will go into effect since there will be a state zero percent (0%) tuition cap for undergraduate students not part of the Fall 2015 Guarantee cohort.

Trustee King moved to recommend approval to the full board of the Fee Schedules and Exhibits A through F for FY16 rates effective Fall Semester 2015; Trustee Wolfort provided a second, unanimous approval.

- **Resolution, FY16 Capital Improvement Plan Approval**

Trustee King moved to recommend approval to the full board of the FY2016 Capital Improvement Plan; Trustee Anderson provided a second, unanimous approval.

- **Resolution, FY16 University Budget Approval**

Trustee King clarified that there will likely be no need to institute budget cuts based on the news so far from the state regarding the FY16/17 state biennial budget. VP Golding assured the Trustees that any adjustments made to the budget following the June meeting approvals will be reported at the August meeting.

Trustee King moved to recommend approval to the full board of the FY2016 University Budget; Trustee Simmons provided a second, unanimous approval

- **Consent, Construction Projects Approval – Schematic Design**

SAVP Joe Lalley provided a brief summary of the request to undertake schematic design for two projects. VP Golding pointed out the symbol accompanying the first project information designating funding provided via Century Bond proceeds. This symbol will be attached to all Century Bond funded projects.

The Committee recommended that the Schematic Design resolution be retained on the Consent Agenda for the June 26, 2015 Board of Trustee meeting.

- **Consent, Construction Projects Approval – Construction**

SAVP Lalley provided a brief summary of the twelve projects included as part of the Construction request including 5 roof replacement projects, an airport runway project, College Green painting and window repair, 2 Energy Infrastructure Projects (EIP) and establishment of a \$1.5M Emergency Campus Repairs Fund.

For many deferred maintenance projects, Mr. Lalley noted that funding information may identify 90% State funding with 10% from Century Bond proceeds. The Century Bond funds allow for projects getting started while Controlling Board approval is secured for the state funds.

The establishment of an Emergency Campus Repairs Fund of \$1.5M is being requested to provide available funding to react to emergencies, pending future board meeting approval of a fully developed project. This will accelerate the schedule for repairs. Replenishment of the Emergency funds will occur when the full project is approved by the board.

Regarding the University's commitment to alternative energy solutions, SAVP Lalley stated that the University's reliance on steam has made moving away from fossil fuels difficult. Many options and solutions for optimizing fuel alternatives and favorable utility pricing are being explored, studied, and considered. A rigorous process is underway and metrics are in place – examples include successful EPA permitting, eliminating coal as a fuel source by December 31, 2015, and attaining 20% renewable fuel sources on campus by 2020 – and are continually being evaluated. Eliminating coal as a fuel source will reduce the University's carbon footprint by 48%.

The Committee recommended that the Construction resolution be retained on the Consent Agenda for the June 26, 2015 Board of Trustee meeting.

- **Resolution, Colleges of Fine Arts and Education Heating District Emergency Repairs**

Mr. Lalley brought forward a resolution to provide approval for funding the emergency heating district repairs for the section which services Seigfred and McCracken Halls. The need for immediate repairs was discovered during the May 2015 steam shutdown and those repairs must be complete by the start of the Fall 2015 heating season.

Trustee King moved to recommend approval to the full board of the Colleges of Fine Arts and Education Heating District Emergency Repairs; Trustee Simmons provided a second, unanimous approval.

- **Consent, Richland Avenue AEP Easement**

SAVP Lalley described the need for the Richland Avenue AEP Easement to allow for the ongoing upgrades to Richland Avenue.

The Committee recommended that the resolution approving granting of the Easement for Construction and Relocation of Electric Facilities to AEP in connection with the Richland Avenue improvements be retained on the Consent Agenda for the June 26, 2015 Board of Trustee meeting.

- **Resolutions, Residence Hall Namings (4)**

Mr. Ryan Lombardi, Vice President Student Affairs, introduced Jenny Hall-Johns, Dean of Students, and Pete Trentacoste, Director of Residential Housing, to discuss the process of identifying naming options for the four residence halls. Working since January 2014, the naming committee researched significant contributors to Ohio University's history, striving to recognize those who could be recognized for 'firsts' at Ohio University.

Trustee King moved to recommend approval to the full board to name one New Phase I Residence Hall the Arthur D. Carr Hall; Trustee Simmons provided a second, unanimous approval.

Trustee King moved to recommend approval to the full board to name one New Phase I Residence Hall the Evelyn Coulter Luchs Hall; Trustee Simmons Anderson provided a second, unanimous approval.

Trustee King moved to recommend approval to the full board to name one New Phase I Residence Hall the Claude R. Sowle Hall; Trustee Anderson provided a second, unanimous approval. Trustee King moved to recommend approval to the full board to name one New Phase I Residence Hall the Tomoyasu and Sumiko Tanaka Hall; Trustee Simmons provided a second, unanimous approval.

- **Consent, Dublin Integrated Education Center - Capital Spending Authorization**

VP Golding discussed the development of the Integrated Education Center in Dublin and the building and leasehold improvements and major equipment and furniture purchases necessary to support the operation of the building and tenants. A total of \$8.6M has been or will be spent on improvements to that developer-owned building to accommodate university occupancy and/or reduce future operating lease expense.

The Committee recommended that the Dublin Integrated Education Center Capital Spending Authority resolution be retained on the Consent Agenda for the June 26, 2015 Board of Trustee meeting.

- **Resolution, Affiliated Entities Policy**

Mr. John Biancamano, General Counsel, discussed the Affiliated Entities Policy. The policy deals with accountability and guidelines for affiliates, requiring that they operate according to Ohio law, in a business-like manner and serve the mission of the university. Missions for universities have evolved beyond teaching, research, and service to include economic development for the regions they serve. This policy calls for board review and approval requirements and establishes principles for sound accounting and reporting, including annual reporting by the President to the University Board of

Trustees. It is an expectation that any affiliate should have a plan for attaining self-sufficiency. The policy is applicable to all existing as well as newly created entities.

Trustee King moved to recommend approval to the full board of the Policy on Affiliated Entities; Trustee Lake provided a second; the motion passed with an abstention by Trustee Wolfort.

- **Consent, Creation of a New University Affiliate – OHIO Transformation Group**

Mr. John Biancamano, General Counsel, discussed the establishment of a new University-affiliated entity – OHIO Transformation Group. VP Golding discussed possible projects that this entity would facilitate such as development on the Ridges, initiatives emanating from the work of OU4C, accessing federal and state grants not available to public entities, entering into partnerships for community projects or property development.

Included among currently existing affiliated entities of the university are TechGrowth and two non-profit corporations created under grants to the Heritage College. The board has had discussion in the past of the possible need for affiliate entities for real estate transactions.

Trustee King moved to recommend approval to the full board of the Creation of a New University Affiliate – OHIO Transformation Group; Trustee Anderson provided a second; the motion passed with an abstention by Trustee Wolfort.

- **Annual Debt Capacity Update**

Ms. Shaffer introduced Ms. Mary Jane Darby and Mr. Rob Kanzer from Prager & Co., LLC, Investment Bankers. The firm is providing financial advisory services, a portion which was previously provided by Beth Greene, former Director of Debt Management, and also to provide services which we can no longer receive directly from our Bond Investment Bankers following the new Municipal Advisor Rules. Prager will also assist with cash flow and liquidity modeling, working with the University's Director of Treasury Management on the Century Bond and Central Bank initiatives.

Based on the favorable rating agency commentary during the 2014 issuance, the market position of the University, and the strong strategy and fiscal discipline behind the transactions which have stressed some ratios (Century Bond/Deferred Maintenance Strategy), Prager feels that it is possible for the University to secure additional debt of \$150-200M over the next five years while maintaining the current (AA3/A+) credit ratings. Risks that may jeopardize this analysis include: weakening of the State of Ohio's financial health, decline in state support, lower enrollments or reductions in net tuitions to support operations, and impacts arising from the implementation of GASB 68 (state pension liability recording) compliance.

SAVP Shaffer noted that there were no surprises in this debt capacity report. There is no new debt planned in FY16. The 6-Year CIP that will be brought to the board in the fall will reflect cash needs and the need for additional borrowing.

- **Building Plaque Policy**

VP Golding asked the trustees to review the recommendations contained in the Building Plaque Policy handout and will bring it back for further discussion with the Board in August.

- **Advancement Update**

The Advancement Update will be added to the President's Report at tomorrow morning's full board meeting.

At 4:00 pm meeting was adjourned.

University Academics Committee Thursday, June 25, 2015

Present were Trustees Dave Scholl, Cary Cooper, and N. Victor Goodman; Faculty Representative David Thomas; and National Trustee Peggy Viehweger.

Trustee Scholl called the meeting to order at 1:55 PM.

Trustee Scholl requested that the order for the Academics Committee agenda be modified so that the Committee could dedicate sufficient and quality time to issues of a more strategic nature. Thus, this meeting considered consent agenda items first, followed by dashboards, updates/reports and then strategic discussions and initiatives.

To that end, the committee Chair highlighted each Consent Agenda item and asked Trustees if there were any questions regarding the consent agenda items.

- Consent Agenda, Faculty Fellowship Awards – identifying professional opportunities for 27 faculty and staff.
Trustees asked about the cost of fellowship leaves. Executive Vice President and Provost (EVPP) Pam Benoit noted that the absence of faculty due to fellowship leaves must be at no added cost to the department or university.
- Consent Agenda, Emerita/Emeritus Recommendations – recognizing exemplary service to 47 individuals.
- Consent Agenda, Regional Coordinating Council Appointments – 8 new appointees plus several re-appointments.
- Consent Agenda, Schoonover Institute for Storytelling and Social Change
- Consent Agenda, Master of Education in Teaching and Learning
Trustees asked why this degree is being added and how that can be done without cost. EVPP Benoit responded that there are no new courses being created. This is for students who are not pursuing teaching certifications and will focus on those seeking professional opportunities in the higher education setting.

- Consent Agenda, HTC Geological Sciences Bachelor of Science
- Consent Agenda, Rehabilitation Counseling Name Change
- Consent Agenda, Department of Health Sciences and Professions Name Change
- Consent Agenda, Major and Degree Program Reviews
 - A&S Department of History
 - CHSP School of Nursing
 - RCENT Department of Chemical and Biomolecular Engineering
 - RCENT Department of Civil Engineering
 - RCENT Department of Industrial and Systems Engineering
 - RCENT Department of Mechanical Engineering
 - RCENT School of Electrical Engineering and Computer Science

Trustees asked how issues identified during program reviews are addressed. EVPP Benoit responded that follow up is dependent on the issue identified and is done in a timely manner.

After a brief discussion, Trustee Scholl moved that the consent agenda items be moved forward for consideration by the full Board. There was unanimous concurrence.

Academic Quality – Dashboard

- **Student Affairs Dashboard:**

Vice President for Student Affairs (VPSA) Ryan Lombardi introduced Student Affairs staff in attendance and provided an overview of the Division of Student Affairs, including its organizational structure, activities and collaborations in support of student success, support, engagement, and learning at Ohio University.

VPSA Lombardi noted that some numbers on the dashboard (which assesses 19 different parameters; provided in board materials) have increased due to the dashboard being a snapshot in time that was taken when the dashboard was due for the Board agenda. It is noteworthy that 88% of 1st year students are involved in extra-curricular activities, an indicator of early engagement that is expected to track to enhanced retention. Further, and as a result of various programs, the number of students reporting high-risk drinking activities has declined significantly since 2009. The Student Review and Consultation Committee (SRCC) reviews concerns when students are reported to exhibit behavior or communicate in a fashion that raises concern - for the student's welfare or for the welfare of others in the community. The SRCC has seen an increase, over time, in the number of cases they reviewed from 140 to 160. This is due largely to increased enrollment and to developing a caring campus climate and increased awareness.

VPSA Lombardi noted that Counseling & Psychological Services (CPS) client volume has increased to 21,000 since the snapshot for the dashboard was taken.

VPSA Lombardi noted that Greek life is still a very important part of the campus scene at Ohio and is supported. For example, students who do not have disciplinary issues on their records

can live in a Greek house beginning their second year, even though the university policy is that students must remain in student housing during the first two years.

VPSA Lombardi highlighted attainment of a key strategic enrollment goal - 25% of the incoming class is first generation college students – and various programs the university has instituted to address and support their unique needs.

VPSA Lombardi closed his presentation by emphasizing the significant and supportive collaboration his office receives across the entire campus that enhances the likelihood for student success at OHIO.

Trustees thanked Vice President Lombardi for his strong service to OHIO, and wished him good luck as he moves on to a new appointment at Cornell University.

Trustee Goodman asked that EVPP Benoit lead an in depth discussion on the University's sexual harassment policy. Trustee Scholl said that he would work with EVPP Benoit to add the topic to a future agenda.

Standing Reports and Updates

- Tobacco Free Campus Update
Interim Ombudsman Judy Piercy introduced the three year process overview and also provided a video, produced by University Communications and Marketing (UCM). Information in Chinese and Arabic will be posted on the website. Ms. Piercy reported that cessation classes and medication are available. Right now, e-cigarettes will not be allowed until the FDA changes its opinion. Trustees asked how rules would be enforced – and learned that the approach used will focus on attaining and maintaining a climate of “compliance,” not enforcement.
- Program Review Process Update
EVPP Pam Benoit discussed the strategies the University has used to improve the process. Three changes were identified as new and leading to a much improved process. First, Dr. Barr-Meiej was appointed to head this effort. Second, the process itself has been streamlined. Third, better communication and easier access to relevant directives and information is available via a new, dedicated website. Program reviews will be much more consistent across the University's campuses. Internal reviewers, faculty within Ohio University, have been trained and participate in program reviews outside their own programs. By next fall the program review backlog should be completely cleared up.
- FY15 Certificate Approvals
EVPP Benoit noted that certificate programs are in high demand, so the university is expanding the number of certificate programs and looking at options for stacking certificates on top of degree programs. EVPP reported that the total number of certificate programs at OHIO is 79.
- Promotion and Tenure Update
Thirty eight (38) faculty were awarded promotion and/or tenure. The Trustees asked why the number of those receiving promotion and/or tenure was lower than previous years. EVPP

Benoit noted that this relative number is directly related to the number of faculty hired six years ago.

Academic Quality – Initiatives

- AQIP Update – In summary, OHIO is on-track for a successful site visit by the reviewers in November 2015.

EVPP Benoit provided the committee with the AQIP overview with focus on Category 7 of the accreditation process (Measuring Effectiveness [ME]). ME involves how OHIO collects, analyzes, distributes, and uses data, information and knowledge, and use of Dashboards to manage the institution/organization and drive performance improvement. Multiple areas/items were identified, with two being highlighted - Office of Institutional Research and the use of Dashboards to monitor attainment of specific goals. Of special mention was University efforts to ensure that not only the colleges, but also the departments and schools tie their strategic plans to the university strategic plan. While activities in the departments and schools are in line with the university's strategic plan, that is not always expressed in their individual strategic plans and will be a point of future emphasis

- Enrollment Update – In summary, OHIO exceeded its fall 2015 enrollment goals for number and quality of student.

Vice Provost for Enrollment Management, Craig Cornell, provided the update. Mr. Cornell reported that when compared to enrollments with other institutions in Ohio, over 3 year and 1 year periods, OHIO is leading the state. Enrollments are up overall and the average high school GPA and ACT scores are also up. As is the case across the United States, there were fewer international student applications. However, international student admissions should hold steady. International student diversity is very good. Multicultural student growth is significant. In addition to the information provided in the agenda, Vice Provost Cornell noted, in response to a question by the Trustees, that 53% of Ohio University's admitted students did not qualify for or did not request need-based aid.

- College Credit Plus (CC+) – This state-mandated program is in its infancy and thus remains a work in progress with significant potential to support student success and affordability issues. Vice Provost Cornell provided this presentation. CC+ is legislation that replaces all of Ohio's post-secondary enrollment programs. Students in grades 7-12, who qualify for college admission, may take college courses. This is a good way to create pipeline opportunities and expose students to college coursework early. This is an opportunity to reduce student debt, but does create some financial strain on high schools, colleges and universities. Grades in CC+ courses will become a part of the student transcripts, as these students are admitted to a university, so poor grades in the courses could affect the students' admission to some institutions. Also, completing a class unsuccessfully could result in parents having to pay the cost of the class. The university is making every effort to ensure that students and their parents are informed. One program OHIO initiated is to reduce the cost of books, i.e., makes the cost of books the difference between the initial cost of the book and the value of the book once it is returned.

- Retention Initiatives Update – In summary, retention is taken very seriously as a measure of student success, and invokes multiple innovative strategies to improve on the goal. Elizabeth Sayers, Vice Provost for Undergraduate Education and Dean of University College, provided an overview of student retention efforts at Ohio University. Trustees were informed that OHIO’s retention rate (as defined by freshman returning for their sophomore year) increased 1.4% to 80.2% for Fall 2014. There are a number of new, as well as long-standing, initiatives focused on improving student success as measured by retention rate, both on the Athens campus and regional campuses. Highlights included:
 - MapWorks – an analytical tool that looks at multiple factors to identify “at-risk” students determine “full engagement”; tool is intended to provide and early warning system for students that may be/are “retention risks”;
 - Student Success Advisors – seven (7) new professionals have been hired to drive student success and retention;
 - First Generation Initiative – identifies ways to support the unique needs of students who are the first in their families to attend college;
 - Learning Communities – after a relatively slow start when begun in 1999, the learning communities have become a strong and key staple for improving student engagement and retention.

Trustees asked what a reasonable “best” retention rate would be, i.e., “what should we aspire to?” The question was referred to Barbara Wharton, Associate Provost for Institutional Research and Effectiveness. Currently, Ohio University is doing very well at 80%; however, some institutions with a similar profile to Ohio University reach 85-90%. Average is 74% in Ohio.

Trustee Scholl adjourned the meeting at 4:00 PM

Ohio University Board of Trustees

Governance Committee

Minutes

Thursday, June 24, 2015

Present were Chair Simmons, Trustees Cooper, Lake, Wolfort and Viehweger, Student Trustee Wilcox, Secretary to the Board Pete Mather and General Counsel John Biancamano.

The meeting was called to order at 4:16 PM

1. Retreat 2015

Secretary Mather reported that the Board retreat in August will be held at the Dublin Campus. The agenda is still being developed.

2. Review of Board Bylaws

Mr. Biancamano reviewed proposed changes to the Bylaws recommended by Trustee Cooper. He also mentioned a question raised by Trustee Goodman about Article III, Section 2, which refers to service as chair for up to three years.

The Committee asked Mr. Biancamano to delete the phrase “for a period up to three (3) consecutive years” from Article III, Section 2. He will prepare a new version of the amended Bylaws for final approval in August.

3. Report on AGB Conference

Chair Simmons and members of the Committee discussed the AGB Conference in Arizona. Six trustees, President McDavis and Secretary Mather attended. All found it to be a valuable educational experience.

4. National Trustee Selection Update

Secretary Mather reported that President McDavis has contacted potential candidates for the position of National Trustee. He hopes to make a final recommendation in August.

5. Election of President

The Committee approved a motion to nominate Roderick J. McDavis to serve as President for the coming year.

6. Election of Treasurer

The Committee approved a motion to nominate Steve Golding to serve as Treasurer for the coming year.

The Committee adjourned at 4:45 PM.



**AUDIT COMMITTEE MEETING
OHIO UNIVERSITY – SOUTHERN CAMPUS
Dingus Building, Room 100
June 25, 2015 – 3:30 PM**

Trustee N. Victor Goodman, called the meeting to order at 4:10 p.m. Other committee members present were Trustee Janetta King and Trustee Dave Scholl. President Roderick McDavis and Trustee Sandra J. Anderson were also present.

Internal Audit Update

Jeffrey Davis, Chief Audit Executive, provided an update on the Internal Audit Office operations. Topics included an update on the FY15 audit plan, construction auditing and the FY16 Audit Plan.

Trustee Dave Scholl made a motion to approve a resolution accepting the annual audit plan. The motion was seconded by Trustee Sandra J. Anderson. Vote was unanimous.

Plante Moran - FY15 Audit

Keith Martinez and Danny Sklenicka of Plante Moran provided the Audit Committee with an update on the FY 2015 audit.

At 4:20 p.m. Trustee N. Victor Goodman motioned to adjourn to executive sessions. Trustee Janetta King seconded. The executive session was to discuss details relative to the security arrangements and emergency response protocols for a public body or a public office, if disclosure of the matters discussed could reasonably be expected to jeopardize the security of the public body or public office. R.C. 121.22(G)(6).

The committee unanimously voted to forward the FY15 Audit to the full Board.

There was no unfinished business.

Meeting adjourned at 5:05p.m.

PRESIDENT'S REPORT

presented to

Ohio University Board of Trustees

August 27, 2015

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Overview

- **Vision, Values & Priorities**
- **OHIO for Ohio**
- **Legislative Update**
- **Welcome, Class of 2019!**
- **Cleveland Campus**
- **New Housing Complex**
- **The Promise Lives Capital Campaign**
- **Points of Pride**

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Vision Statement

Ohio University will be the nation's best transformative learning community where students realize their promise, faculty advance knowledge, staff achieve excellence, and alumni become global leaders.

Core Values

Excellence is our hallmark

- Outstanding people, ideas, and programs drive our educational mission.

Integrity, civility and diversity define our community

- These values guide our leadership in a global society.

Stewardship enhances our legacy

- As Ohio's first institution of public higher education, we are mindful of our accountability to the public trust.

Strategic Priorities



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OHIO for Ohio



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Legislative Update

On June 30th, Ohio Governor John Kasich signed the two-year budget for the state of Ohio into law

- The state budget bill includes a 4.5 percent increase in State Share of Instruction in FY 2016 and a 4.0 percent increase in FY 2017
- It mandates that institutions of higher education freeze college tuition and general fees for the next two years for in-state undergraduate students, with an exception for students who are participating in a guaranteed tuition program
- It requires that public universities thoroughly explore opportunities for additional cost reductions
- It also enabled implementation of The OHIO Guarantee this fall

Welcome, Class of 2019!

OHIO welcomed the Class of 2019 through a series of Opening Week events



Photo courtesy of UCM

- This year's class is OHIO's largest and the first benefitting from The OHIO Guarantee
- Opening Week highlights included:
 - ✓ OHIO's first class photo
 - ✓ Formal induction into the OHIO family during First Year Student Convocation
 - ✓ The Student Involvement Fair

Cleveland Campus

Ohio University and its Heritage College of Osteopathic Medicine launched a new campus in Cleveland

- The campus, located at South Pointe Hospital in Warrensville Heights, is a partnership with Cleveland Clinic, a long-time teaching affiliate of the Heritage College
- The inaugural class of 51 medical students started classes on July 8th



Photo courtesy of OU-HCOM

New Housing Complex

On August 29th, OHIO will celebrate the grand opening of a new housing complex on South Green Drive

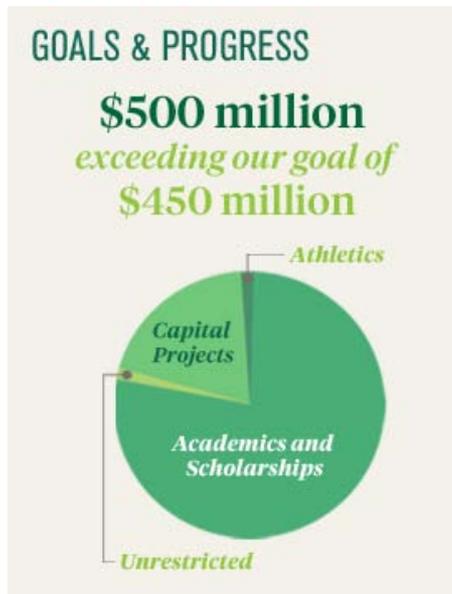
- The new complex features a living learning center and four new residence halls, which will house more than 900 students
- It also places the central office for the Department of Housing and Residence Life nearer to the core of the residential community
- The grand opening ceremonies will feature tours and a dedication ceremony to honor new hall namesakes



Photo courtesy of Residential Housing

The Promise Lives Capital Campaign

Ohio University achieved **\$500,142,968.93**
through the Promise Lives Capital Campaign



- The campaign, which ended in June, received support from more than 76,000 donors
- This includes nearly 45,000 alumni, who contributed nearly \$276 million
- More than \$220 million has been committed to endowed accounts
- Almost 7,000 donors gave at least \$1,000

The Promise Lives Capital Campaign

Advancement Travel



- Dallas, TX
- Hamilton, MA
- Rockport, MA
- San Francisco, CA
- Los Angeles, CA
- Cleveland, OH

Points of Pride



Photo courtesy of Office of Sustainability

Ohio University joined with the City of Athens to celebrate our Bicycle Friendly Community Award and the reopening of the Hock-Hocking Adena Bikeway

Points of Pride

The Heritage College “coated” its largest class of student doctors and the largest medical school class in the state during the annual White Coat Ceremony on July 25th



Points of Pride



Ethan Ida, a senior engineering technology and management major, was selected to receive the Society of American Engineers (SAME) ROTC Award of Merit

Points of Pride



Dr. Kuangmin Li, a researcher at OHIO's Avionics Engineering Center and recent Ph.D. graduate, won the 2015 William E. Jackson Award from the Radio Technical Commission for Aeronautics (RTCA)

Points of Pride



Photo courtesy of E.W. Scripps School of Journalism

Nerissa Young, an instructor in the E.W. Scripps School of Journalism, won the David L. Eshelman Outstanding Campus Adviser Award from the Society of Professional Journalists

Points of Pride



Photo courtesy of Patton College

Marcy Keifer Kennedy, director of OHIO's Professional Development School (PDS) Partnership Program, was named to the American Association of Colleges for Teacher Education (AACTE)'s new Clinical Practice Commission (CPC)

Points of Pride

The Ohio University Lancaster Athletic Department was awarded the 2014-15 Ohio Regional Campus Conference All Sports Award



Photo courtesy of Ohio University Lancaster

Points of Pride

Ohio University Press had five books place on Library Journal's African Studies bestseller list, more than any other press

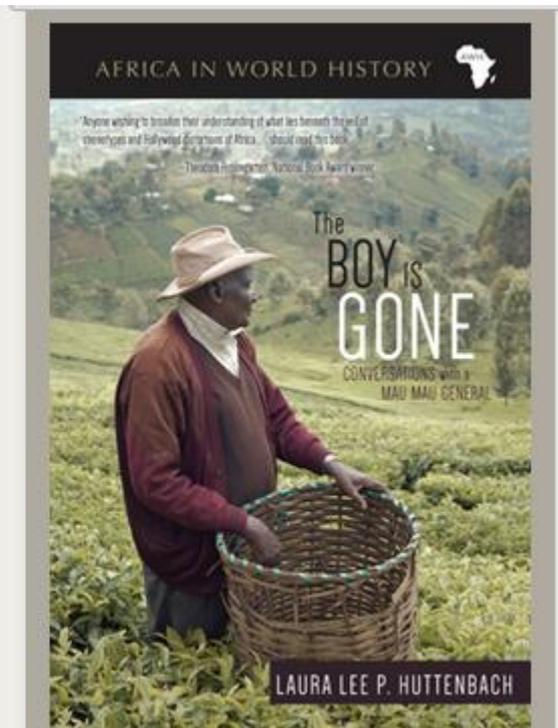
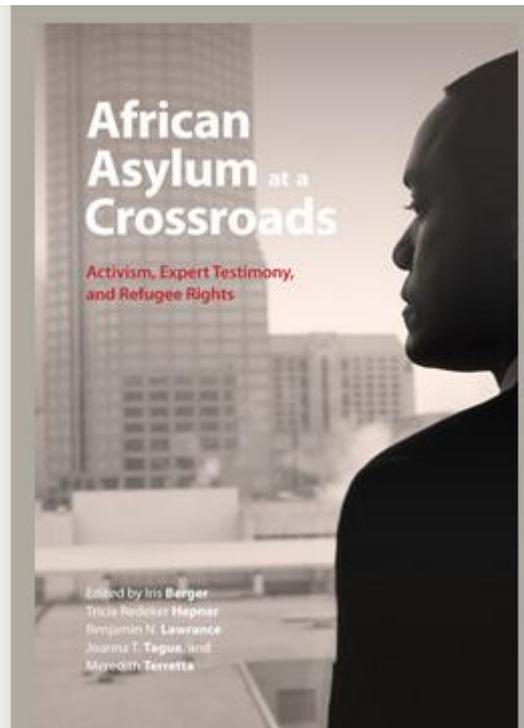
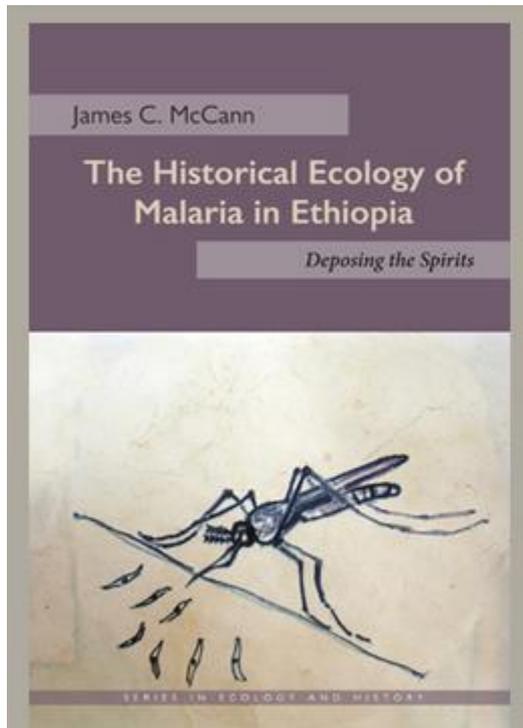


Photo courtesy of Ohio University Press

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Points of Pride

Ohio University received a \$60,000 grant from the Ohio Attorney General's Office to support emancipated foster care students through the Ohio Reach Scholars Program



Photo courtesy of UCM

Points of Pride



Photo courtesy of Ohio Today magazine

More than 300 employees attended *Ohio Today* magazine's celebration of OHIO women

PRESIDENT'S REPORT

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Ohio University Board of Trustees

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Interoffice Communication

Date: August 6, 2015

To: The President and Board of Trustees

From: Pamela J. Benoit, Executive Vice President and Provost
Stephen T. Golding, Vice President Finance & Administration, CFO and Treasurer

Re: **FY16 University Budget**

At the August meeting we will provide an update of the University Budget after the completion of the State of Ohio Biennial Budget. Because the Biennial Budget was not passed until after the June BOT meeting, the FY16 budget was revised to conform to the Biennial Budget. Our presentation will focus on the changes to our final FY16 Budget, the status of key Budget assumptions, and the impact of the Biennial Budget for future planning.

Changes to FY16 Budget

Item	Planning Assumption	Final State Budget	Financial Impact vs. Planning Assumption
State Appropriations - SSI	2% Appropriation Growth	4.7% Appropriation Growth	+ 3.7M
		Adjustment for Guarantee	- \$0.7M
		Subtotal	+ \$3.0M
UG Tuition - Regionals	2% Tuition Increase	Tuition Freeze	- \$0.4M
UG Tuition - Athens Continuing	2% Tuition Increase	Tuition Freeze	- \$2.6M
UG Tuition - Athens Guarantee	5.1% Tuition Increase	6% Tuition Cap	NA
UG Tuition		Subtotal	- \$3.0M
		Grand Total	+ \$0.0M

State Appropriations - Line-items	Flat Appropriation Growth - 9 programs	Flat Appropriation Growth - 8 programs; Appalachian New Economy Partnership program growth	+ \$0.8M
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As mentioned by President McDavis in his address to the University community on the FY16 Budget, the Biennial Budget added additional SSI to offset the Tuition freeze for Undergraduate students. For the FY16 University Budget, the additional SSI will hold the revenue budget harmless relative to the impact of the Guarantee tuition increase and the tuition freeze for continuing and Regional Campus students. The FY16 Budget has been modified to reflect this change in Tuition and SSI revenue.

In addition to the changes to Tuition and SSI, the Appalachian New Economy Partnership program in the Voinovich School received an additional \$800K through a line-item State Appropriation. This program is a highlight of the Ohio University's efforts to promote Community and Economic Development. As announced in June, Ohio University was recognized as an Innovation and Economic Prosperity University by the Association of Public and Land-grant Universities.

Status of Key Budget Assumptions

Soon after the State of Ohio Biennial Budget was passed, President McDavis announced to the University community that we will move forward with implementing the raise pools included in the FY16 budget approved by the Board of Trustees. For hourly employees, we were able to implement immediately for the first July payment. For salaried faculty and staff, we will be implementing raises in the fall retroactive to the start of the new fiscal year. All other planning assumptions, including our capital budget, will be executed in accordance with the approved budget.

Impact of Biennial Budget for Future Planning

As we begin our planning efforts for FY17, we will provide context to how the Biennial Budget impacts our financial outlook.

FY16 BUDGET UPDATE

Tab



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Revision to June Budget Approval

- June Board meeting occurred during final State Budget deliberations
- June Budget approval included the following

BE IT FURTHER RESOLVED, that the Board of Trustees authorizes the President, with the approval of the Chair of the Board, to make adjustments to the Fiscal Year 2015-2016 budgets of the expected revenues and expenses to reflect any changes in State appropriations or to comply with any requirements of State law adopted by the Ohio General Assembly after the date of this Resolution.

- The following summarizes the adjustments to the FY16 Budget in conformance with the State Budget



State Budget – Key Provisions

<u>Item</u>	<u>Planning Assumption</u>	<u>Final State Budget</u>	<u>Financial Impact vs. Planning Assumption</u>
State Appropriations - SSI	2% Appropriation Growth	4.7% Appropriation Growth	+ 3.7M
		Adjustment for Guarantee	- \$0.7M
		Subtotal	+ \$3.0M
UG Tuition - Regionals	2% Tuition Increase	Tuition Freeze	- \$0.4M
UG Tuition - Athens Continuing	2% Tuition Increase	Tuition Freeze	- \$2.6M
UG Tuition - Athens Guarantee	5.1% Tuition Increase	6% Tuition Cap	NA
UG Tuition		Subtotal	- \$3.0M
		Grand Total	+ \$0.0M

State Appropriations - Line-items	Flat Appropriation Growth - 9 programs	Flat Appropriation Growth - 8 programs; Appalachian New Economy Partnership program growth	+ \$0.8M
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- SSI Appropriation Growth
 - Striking a balance between student affordability (tuition freeze) and financial needs of Public Universities
 - Increases dependency on State Appropriations
- Protection of Guarantee program provisions
 - Guarantee programs are a benefit to the State of Ohio
- Maintaining integrity of SSI Model
 - Additional funding will flow through existing model
 - SSI Adjustment for Guarantee effective for FY16-17 biennium



FY16 Expense Drivers

Compensation (Salaries & Benefits)

- All expense planning assumptions from June BOT Approval will be implemented
- Salary/Wages
 - 2% Raise Pool
 - Faculty Comp Plan Year 2 of 3
 - 1% Equity Pool – Planned implementation January 1
- Benefits
 - 5% Increase in University share of Healthcare costs
 - 7% Healthcare Cost growth partially offset by modifications to employee healthcare plan and employee contributions
 - Mandatory Benefit increases a function of salary cost growth



FY16 Expense Drivers

CIP

- All expense planning assumptions from June BOT Approval will be implemented

	FY12 Actuals	FY13 Actuals	FY14 Actuals	FY15 Budget	FY15 Forecast	FY16 Budget
<u>Operating Results</u>						
Internal Loan - Principal & Interest	\$ 17.3	\$ 18.3	\$ 24.1	\$ 37.0	\$ 27.4	\$ 38.8
<u>Consolidated Results</u>						
Debt Service - Interest	\$ 6.1	\$ 6.1	\$ 10.0	NA	\$ 22.8	\$ 26.2

- Century Bond Debt Service
 - Energy Infrastructure Project: \$4.1M (Year 2 of 3)
 - Deferred Maintenance: \$2.6M (Year 2 of 10)
- CIP Major Project Debt Service
 - McCracken Hall: \$1.3M
 - Housing Phase 1: \$5.9M



Multi-year Financial Activity

<i>(in millions)</i>	FY12 Actuals	FY13 Actuals	FY14 Actuals	FY15 Budget	FY15 Forecast	FY16 Budget
REVENUES						
State Appropriations	\$ 142.8	\$ 146.3	\$ 158.6	\$ 176.9	\$ 173.1	\$ 187.4
Net Undergraduate Tuition & Fees	\$ 234.7	\$ 247.7	\$ 245.0	\$ 251.8	\$ 246.7	\$ 248.1
Net Graduate Tuition & Fees	\$ 43.7	\$ 50.9	\$ 55.7	\$ 58.9	\$ 64.1	\$ 69.2
Room & Board	\$ 77.0	\$ 79.1	\$ 83.7	\$ 86.8	\$ 90.0	\$ 93.8
Grants and Contracts	\$ 57.1	\$ 52.1	\$ 45.9	\$ 48.6	\$ 47.9	\$ 44.6
Facilities & Admin Costs Recovery	\$ 8.3	\$ 8.0	\$ 6.8	\$ 6.1	\$ 6.7	\$ 7.1
Gifts	\$ 20.5	\$ 13.4	\$ 26.9	\$ 9.4	\$ 29.5	\$ 27.0
Endowment Distributions	\$ -	\$ -	\$ -	\$ 22.7	\$ -	\$ -
Investment Income	\$ 33.2	\$ 56.8	\$ 93.7	\$ 4.6	\$ (3.0)	\$ 68.4
Other External Sales	\$ 47.2	\$ 53.7	\$ 60.6	\$ 43.4	\$ 56.7	\$ 38.0
Total Revenues	\$ 664.6	\$ 708.1	\$ 776.8	\$ 709.2	\$ 711.7	\$ 783.6
EXPENSES						
Total Salaries, Wages, & Other Payroll	\$ 283.1	\$ 302.5	\$ 309.7	\$ 342.5	\$ 330.7	\$ 352.1
Total Benefits	\$ 90.6	\$ 96.8	\$ 109.6	\$ 113.2	\$ 107.5	\$ 119.3
Supplies & Services	\$ 177.0	\$ 195.5	\$ 204.7	\$ 173.3	\$ 198.3	\$ 183.7
Capitalized Costs	\$ 1.3	\$ 7.3	\$ 2.8	\$ 6.4	\$ (2.2)	\$ -
Depreciation	\$ 34.8	\$ 35.2	\$ 36.4	\$ -	\$ 39.3	\$ 43.6
Internal Loan - Principal & Interest	\$ -	\$ -	\$ -	\$ 37.0	\$ -	\$ -
Debt Service - Principal						\$ -
Debt Service - Interest	\$ 6.1	\$ 6.1	\$ 10.0	\$ -	\$ 22.8	\$ 26.2
Internal Sales	\$ (19.5)	\$ (22.2)	\$ (22.5)	\$ (18.8)	\$ (22.2)	\$ (22.3)
Total Direct Expenses	\$ 573.5	\$ 621.2	\$ 650.7	\$ 653.6	\$ 674.2	\$ 702.6
ALLOCATIONS & TRANSFERS						
Total Internal Allocations & Sales				\$ 3.4		\$ 6.0
Total Indirect Costs Allocations	\$ -	\$ -	\$ -		\$ -	\$ -
Depreciation Allocation	\$ -	\$ -	\$ -		\$ -	\$ -
Subvention/Strategic Pool Allocation	\$ -	\$ -	\$ -	\$ 0.3	\$ -	\$ -
Transfers to (from) Strategic Investment Pool	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Allocations & Transfers	\$ -	\$ -	\$ -	\$ 3.7	\$ -	\$ 6.0
Total Expenses & Transfers	\$ 573.5	\$ 621.2	\$ 650.7	\$ 657.3	\$ 674.2	\$ 708.6
Subtotal Results	\$ 91.2	\$ 86.9	\$ 126.2	\$ 51.9	\$ 37.5	\$ 75.0
Transfers to (from) Operations				\$ (15.1)		\$ 2.0
Transfers to (from) Quasi Endowments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transfer to (from) Capital Projects				\$ 55.7		\$ -
Net Results	\$ 91.2	\$ 86.9	\$ 126.2	\$ 11.3	\$ 37.5	\$ 72.9



Final Budget

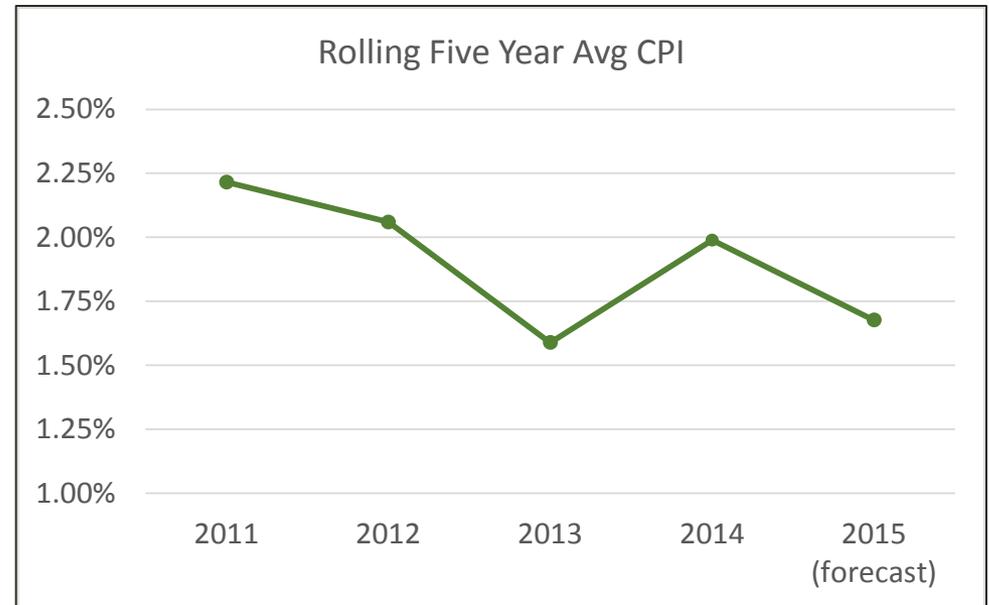
<i>(in millions)</i>	Athens Colleges & Schools	Regional Campuses	Auxiliaries	Academic Support	Subvention Investment Pool	Total Operating	Non- Operating Activity	Grand Total
REVENUES								
State Appropriations	\$ 139.5	\$ 18.2	\$ -	\$ 0.3	\$ 4.0	\$ 162.0	\$ 25.4	\$ 187.4
Net Undergraduate Tuition & Fees	\$ 209.4	\$ 33.8	\$ (9.4)	\$ 12.3	\$ 2.0	\$ 248.1	\$ -	\$ 248.1
Net Graduate Tuition & Fees	\$ 69.3	\$ 0.3	\$ -	\$ (0.4)	\$ -	\$ 69.2	\$ -	\$ 69.2
Room & Board	\$ -	\$ -	\$ 93.8	\$ -	\$ -	\$ 93.8	\$ -	\$ 93.8
Grants and Contracts	\$ 40.6	\$ 1.0	\$ 0.1	\$ 2.9	\$ -	\$ 44.6	\$ -	\$ 44.6
Facilities & Admin Costs Recovery	\$ 6.1	\$ -	\$ -	\$ 1.0	\$ -	\$ 7.1	\$ -	\$ 7.1
Gifts	\$ 4.5	\$ 0.2	\$ 1.7	\$ 7.1	\$ -	\$ 13.5	\$ 13.5	\$ 27.0
Endowment Distributions	\$ 12.6	\$ 0.5	\$ 0.1	\$ 13.5	\$ -	\$ 26.7	\$ (26.7)	\$ -
Investment Income	\$ 0.3	\$ -	\$ -	\$ 1.6	\$ 4.5	\$ 6.4	\$ 62.0	\$ 68.4
Other External Sales	\$ 4.2	\$ 1.1	\$ 15.2	\$ 17.3	\$ -	\$ 37.8	\$ 0.2	\$ 38.0
Total Revenues	\$ 486.5	\$ 55.1	\$ 101.5	\$ 55.6	\$ 10.5	\$ 709.2	\$ 74.4	\$ 783.6
EXPENSES								
Total Salaries, Wages, & Other Payroll	\$ 200.1	\$ 35.2	\$ 25.1	\$ 91.7	\$ -	\$ 352.1	\$ -	\$ 352.1
Total Benefits	\$ 59.4	\$ 11.4	\$ 11.6	\$ 36.9	\$ -	\$ 119.3	\$ -	\$ 119.3
Supplies & Services	\$ 66.2	\$ 7.9	\$ 34.6	\$ 70.0	\$ -	\$ 178.7	\$ 5.0	\$ 183.7
Capitalized Costs	\$ 4.6	\$ 0.2	\$ 0.8	\$ 1.7	\$ -	\$ 7.3	\$ (7.3)	\$ -
Depreciation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 43.6	\$ 43.6
Internal Loan - Principal & Interest	\$ 1.9	\$ 0.3	\$ 8.7	\$ 27.9	\$ -	\$ 38.8	\$ (38.8)	\$ -
Debt Service - Principal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt Service - Interest	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26.2	\$ 26.2
Internal Sales	\$ (2.0)	\$ (0.1)	\$ (6.5)	\$ (13.7)	\$ -	\$ (22.3)	\$ -	\$ (22.3)
Total Direct Expenses	\$ 330.2	\$ 54.9	\$ 74.3	\$ 214.5	\$ -	\$ 673.9	\$ 28.7	\$ 702.6
ALLOCATIONS & TRANSFERS								
Total Internal Allocations & Sales	\$ (3.7)	\$ 0.6	\$ 6.9	\$ (12.4)	\$ 14.7	\$ 6.0	\$ -	\$ 6.0
Total Indirect Costs Allocations	\$ 143.2	\$ 14.8	\$ (7.6)	\$ (150.4)	\$ -	\$ -	\$ -	\$ -
Depreciation Allocation	\$ 8.1	\$ -	\$ -	\$ (8.1)	\$ -	\$ -	\$ -	\$ -
Subvention/Strategic Pool Allocation	\$ 47.4	\$ 6.5	\$ -	\$ -	\$ (53.9)	\$ -	\$ -	\$ -
Transfers to (from) Strategic Investment Pool	\$ (34.5)	\$ (19.8)	\$ -	\$ 0.7	\$ 53.7	\$ -	\$ -	\$ -
Total Allocations & Transfers	\$ 160.5	\$ 2.1	\$ (0.7)	\$ (170.2)	\$ 14.5	\$ 6.0	\$ -	\$ 6.0
Total Expenses & Transfers	\$ 490.7	\$ 57.0	\$ 73.6	\$ 44.3	\$ 14.5	\$ 679.9	\$ 28.7	\$ 708.6
Subtotal Results	\$ (4.2)	\$ (1.9)	\$ 27.9	\$ 11.3	\$ (4.0)	\$ 29.3	\$ 45.7	\$ 75.0
Transfers to (from) Operations	\$ (5.3)	\$ -	\$ -	\$ 7.3	\$ -	\$ 2.0	\$ -	\$ 2.0
Transfers to (from) Quasi Endowments	\$ -	\$ -	\$ -	\$ -	\$ 1.2	\$ 1.2	\$ (1.2)	\$ -
Transfer to (from) Capital Projects	\$ 1.3	\$ -	\$ 26.6	\$ 5.4	\$ -	\$ 33.3	\$ (33.3)	\$ -
Net Results	\$ (0.2)	\$ (1.9)	\$ 1.3	\$ (1.4)	\$ (5.2)	\$ (7.3)	\$ 80.2	\$ 72.9



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State of Ohio Budget Tuition and Fees

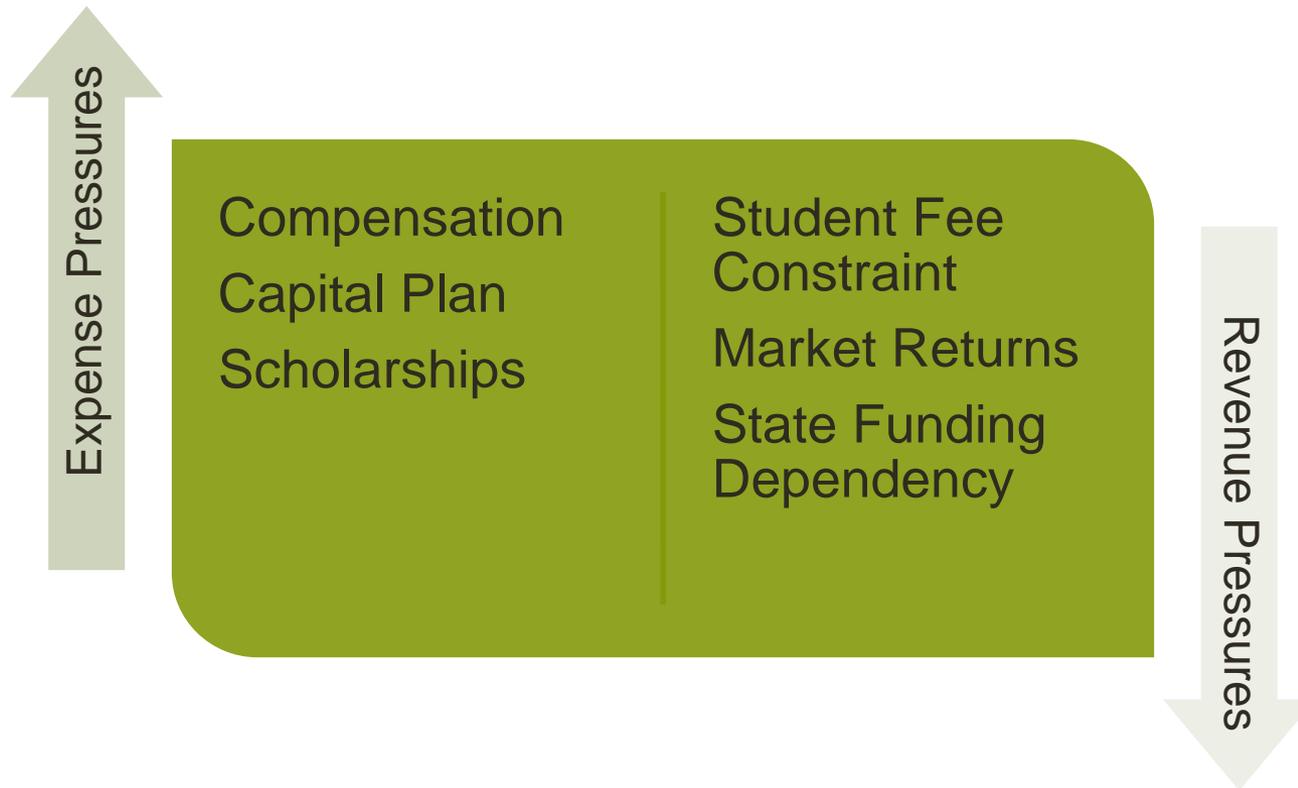
- Guarantee Tuition Cap – FY17
 - Budget Bill Cap
 - 5-year CPI



- Auxiliary Fees Reporting



State of Ohio Budget Future Implications





OHIO
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Interoffice Communication

Date: August 6, 2015

To: The President and Board of Trustees

From: Pamela J. Benoit, Executive Vice President and Provost
Stephen T. Golding, Vice President Finance & Administration, CFO and Treasurer

Re: **Governor's Task Force on Affordability and Efficiency in Higher Education**

The Governor's Task Force on Affordability and Efficiency began its efforts in June and has met twice since then in Cleveland this past July and in Cincinnati in August. Additionally the Task Force in consultation with the IUC and Community Colleges formed an advisory committee made up of presidents, provosts and financial administrators to review recommendations and provide input as to their viability. While these actions were taking place the university was forming its own task force and organizing to align its efforts with those taking place statewide.

The attached presentation was prepared to update the Board of Trustees on the actions we have taken since the June board meeting. Specifically we have:

1. Developed a university specific charge for this effort aligned with our own institutional goals and objectives. The OHIO task force members wanted to insure that this initiative served the broader needs of the university over time and would be sustainable.
2. The task force members have formed smaller working groups to take maximum advantage of the time available to us and better leverage our efforts.
3. The university retained Huron Associates to help align what we are doing with the statewide initiative. Specifically Huron will help identify opportunities for improved efficiency, catalogue statewide collaborations and along with OSU develop a reporting template that will assist in demonstrating progress toward goals.
4. The EVPP has engaged the Education Advisory Board to provide analysis and performance benchmarking to assist the university's academic leadership in data-informed decision-making, combining internal discipline-specific analyses with EAB's external benchmarking and higher education trend expertise.

5. The university has prepared information requests to the Chancellor to help the Governor's Task Force better understand where there are opportunities for intra-university cooperation. OHIO's responses are provided with the agenda materials.

6. And finally, as we discussed in June, there are a number of reports we will be required to submit over the course of the year. Our goal is to try and align these efforts and respond efficiently and consistently to all the various reporting mandates.

The members of the OHIO Task Force represent the various university constituency groups and are fully aware of the increased level of state interest in higher education affordability and efficiency and the many tight reporting timelines. They also recognize that their efforts are important to insuring that OHIO remains affordable and accessible for future generations of students. As you read the charge the Task Force members drafted you will see that they believe for their efforts to be successful they must be transformative. We are very appreciative that we have such a dedicated group of individuals with whom to work.

As we progress through the year we will keep you informed of our progress and look forward to any thoughts or questions you might have during the upcoming board meeting.

GOVERNOR'S TASK FORCE ON AFFORDABILITY AND EFFICIENCY IN HIGHER EDUCATION

UPDATE

Tab



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Governor's Task Force

- The Task Force is meeting monthly
 - July 21 – Cuyahoga Community College
 - August 17 – University of Cincinnati
 - September 2 – Bowling Green State University
- Two input requests from the Chancellor have been received and responded to in preparation for Task Force meeting discussions
 - Focus areas of the requests
 - 1st - Joint purchasing and Time to degree
 - 2nd - Productivity on Ohio campuses and Shared service to improve productivity
 - Request recommendations for each focus area along with the biggest barriers to successful implementation



Governor's Task Force

OHIO's 1st Request Response

Topic	Option 1	Option 2	Option 3	Option 4	Option 5	Option 6
Joint purchasing: What areas of spend offer the most untapped opportunity?	Recommendation: Energy	Recommendation: Health Care	Recommendation: Insurance – Benefits; other	Recommendation: Maintenance, Repair, and Operations	Recommendation: Textbooks	Recommendation: Consulting for Curriculums / Distance Learning
	Barrier to success*: Adoption and/or mandate of system wide contracts (decision point). Volume drives pricing and efficiencies.	Barrier to success: Regulatory – Programs we should be involved in but do not always afford best value <ul style="list-style-type: none"> • MBE/EDGE • President 	Barrier to success: Programs like Worker's Compensation – Pay to administer even though we are self-insured	Barrier to success: Capital Planning- Duplicative work at university level and at then at state. Post audit for adherence.	Barrier to success: IUC-PG lacks unified strategy and support to systemically bid and adopt best value opportunities	Barrier to success: Lack of centralized tools at IUC level Regional Impact to Suppliers
Time to degree: What action steps would most improve students' ability to complete a degree/program? Note: <i>*Barriers to success may apply to more than one recommendation. Each potential barrier listed is not specifically or exclusively connected to the Recommendation if follows</i>	Recommendation: First Year/ First Generation Experiences and Learning Communities	Recommendation: Student Success Advising, Degree Plans, and Curricular/Co-Curricular Pathways within Majors, Multi-term Registration	Recommendation: Internships, Undergraduate Research, Service Learning & Community-Based Learning	Recommendation: Writing Intensive Assignments, Collaborative Coursework Assignments and Projects, Theme-Based Coursework, and Capstone Experiences	Recommendation: Diversity Initiatives and Global Initiatives	
	Barrier to success*: Prior Preparation and Readiness-	Barrier to success: Changing Majors- develop advisor cross-training and more long degree planning	Barrier to success: Processes- mechanics of transfer; overwhelmed amid number of choices	Barrier to success: Non-academic or personal reasons for leaving-finances, family, medical or personal circumstances	Barrier to success: Barrier Courses- earlier intervention when unsuccessful with "gateway" courses for major	



Governor's Task Force

OHIO's 2nd Request Response

Topic	Option 1	Option 2	Option 3
Productivity on Ohio campuses: How can Ohio campuses best evaluate opportunities inside their institution to improve operations/administrative productivity?	University-wide electronic wait lists	Internal Temp Service	Modernize PTO / Benefits Offerings (Sick leave and vacation annual awards, policies, payouts upon termination, and implementing short-term disability)
	Biggest barrier to success: Change management	Biggest barrier to success: Management capacity	Biggest barrier to success: Change management – grandfather current employees and implement with new hires IT Programming
Topic	Option 1	Option 2	Option 3
Shared services to improve productivity: What action steps could Ohio institutions take to work together more effectively to reduce or manage operations/administrative costs?	Accessible textbooks and Assistive services	Shared Services – Payroll, Administrative Services, Fuel, Energy Procurement, Storage, Records Disposal, Leases, etc.; across Higher Ed as well as with local municipalities	E-texts
	Biggest barrier to success: Textbook publishers reluctant	Biggest barrier to success: Unique characteristics and	Biggest barrier to success: Faculty adoption



OHIO's Task Force - Charge

OHIO University's Task Force on Affordability and Efficiency seeks to align with this state-wide effort while continuing to give emphasis to the University's broader objective of being the **nation's best transformative learning community** where students realize their promise, faculty advance knowledge, staff achieve excellence, and alumni become global leaders. To help the University achieve this, OHIO's Task Force on Affordability and Efficiency will review and recommend **innovative strategies** to deliver high quality education programs and course content and **champion alternative business models** that promote efficiency and enhanced productivity in our colleges and administrative business units. We will seek to identify opportunities to **invest in new programs that enhance** OHIO's teaching, research and service mission, while preserving the OHIO Guarantee's **predictable cost model** to insure the university remains **accessible and affordable** to Ohio students and their families. By committing to these efforts, the OHIO Task Force seeks to **sustain the positive momentum** of the last five years and position the University to continue to be a progressive **leader in the 21st century.**



OHIO's Task Force

- Formed in the early summer
- Have met five times through August 24
- 15 members representing campus constituent groups; chaired by EVPP and VPF&A
- Task Force currently divided into topic workgroups
 - 1 group to examine past internal and consultant studies
 - 4 workgroups have been established to address key areas identified in the Governor's Task Force charge
 - Joint Purchasing
 - Time to Degree
 - Low Enrollment Courses
 - Revenue Enhancement Strategies



OHIO's Task Force

Huron

- Huron has been retained by the University to help align our efforts with the statewide initiative
- Specifically, Huron will
 - Identify opportunities for improved efficiency for OHIO
 - Catalogue existing statewide collaborations
 - Develop a reporting template for both OHIO and OSU
- Information gathering across academic support units included
 - Auxiliary unit services, rates charged, annual operating results, vendor contracts
 - Facilities operating costs, building utilization statistics, energy management plans, metrics, staffing and work contracted out
 - Enrollment Management enrollment territories and staffing, student account policies, aged student accounts, teaching and classroom assignment policies
 - Advancement spending policies, performance metrics, prospecting data



EVPP Academic Performance Initiative Education Advisory Board (EAB)

- EAB has been engaged to apply their expertise of current trends to exploit OHIO's key opportunities
 - Data-informed Academic decision-making
- Key metrics for analysis include
 - Departmental direct costs per student credit hour
 - Enrollment trends
 - Class size and seat utilization
 - Student progress barriers
- EAB external benchmarking is sensitive to discipline-specific nuances
 - Identifying trends that are internal vs sector-specific



Focus on Affordability and Efficiency

Increased State Reporting

Affordability and Efficiency

State Reporting Mandates and Governor's Task Force Input Documents

Report	Requested by	Request Date	Due	Submit to
Plan for Reducing College Costs (5% plan)	Legislated	Budget Bill - current	10/15/2015	Chancellor from BoTs
Auxiliary Fee Increases and Justification	Legislated	Budget Bill - current	Annually in Fall	Ohio DHE
Course and Program Evaluations	Legislated	Budget Bill - current	1/1/16 & every 5 years	Chancellor from BoTs
Institutional Efficiency Review based on Governor's Task Force report	Governor's Exec Order	2/1/2015	7/1/2016	Chancellor from BoTs
Efficiency Survey	Legislated	Budget Bill - FY12-13	Annually; 10/15 for 12/31	Ohio DHE
Input Request - Joint Purchasing & Time to Degree	Governor's Task Force	7/10/2015	7/17/2015	Task Force
Input Request - Ohio Campuses Productivity & Shared Services Opportunities	Governor's Task Force	7/30/2015	8/7/2015	Task Force





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Interoffice Communication

Date: August 6, 2015

To: The President and Board of Trustees

From: Pamela J. Benoit, Executive Vice President and Provost
Jenny Hall-Jones, Interim Vice President Student Affairs

Re: **Sexual Misconduct Update**

A sexual misconduct update, including work conducted by the Presidential Advisory Council on Sexual Misconduct, is attached for your review and our discussion at the August Joint Committee session.

Most notably you will find:

- A listing of institutional obligations and requirements
- Overview of how departments work together to ensure University compliance
- University data reported by OUPD, Equity and Civil Rights Compliance (ECRC), and Community Standards
- 2014-15 accomplishments including updates to the sexual misconduct process, the hiring of additional personnel, OU Survivor Advocacy Program funding, and progress on a university/city partnership

We look forward to reviewing this information with you at the August board meeting. We will be happy to answer any questions you may have about this information.

SEXUAL MISCONDUCT UPDATE

Tab



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Sexual Misconduct is a Civil Rights Issue

- Enacted in 1972, Title IX prohibits discrimination on the basis of sex.
- Sexual Misconduct is a form of sex-based discrimination and includes conduct such as sexual harassment, non-consensual sexual contact or intercourse, relationship violence, and stalking.
- Title IX regulations enforced by the U.S. Department of Education require universities to identify, stop, remedy, and prevent sexual misconduct in the educational and employment context.
- Federal guidelines outline what constitutes prohibited conduct and mandate that universities respond to reports or complaints.
- Scrutiny of compliance and enforcement of Title IX regulations by federal regulatory agencies has increased as sexual assault on colleges campuses has garnered national attention.



Adjudication of Sexual Misconduct

- Institutions are required to adopt policies which prohibit discriminatory conduct.
- Institutions are required to investigate and respond to allegations of violations of policy through a fair and neutral resolution process.
- OHIO uses a hybrid investigation/hearing process to adjudicate complaints.
- Conduct that guidelines describe as discriminatory do not necessarily coincide with definitions of criminal conduct as described by state statute.
- OUPD is notified of student conduct which has the potential for criminal prosecution. This meets obligations to comply with Clery Act and the state felony reporting statute.

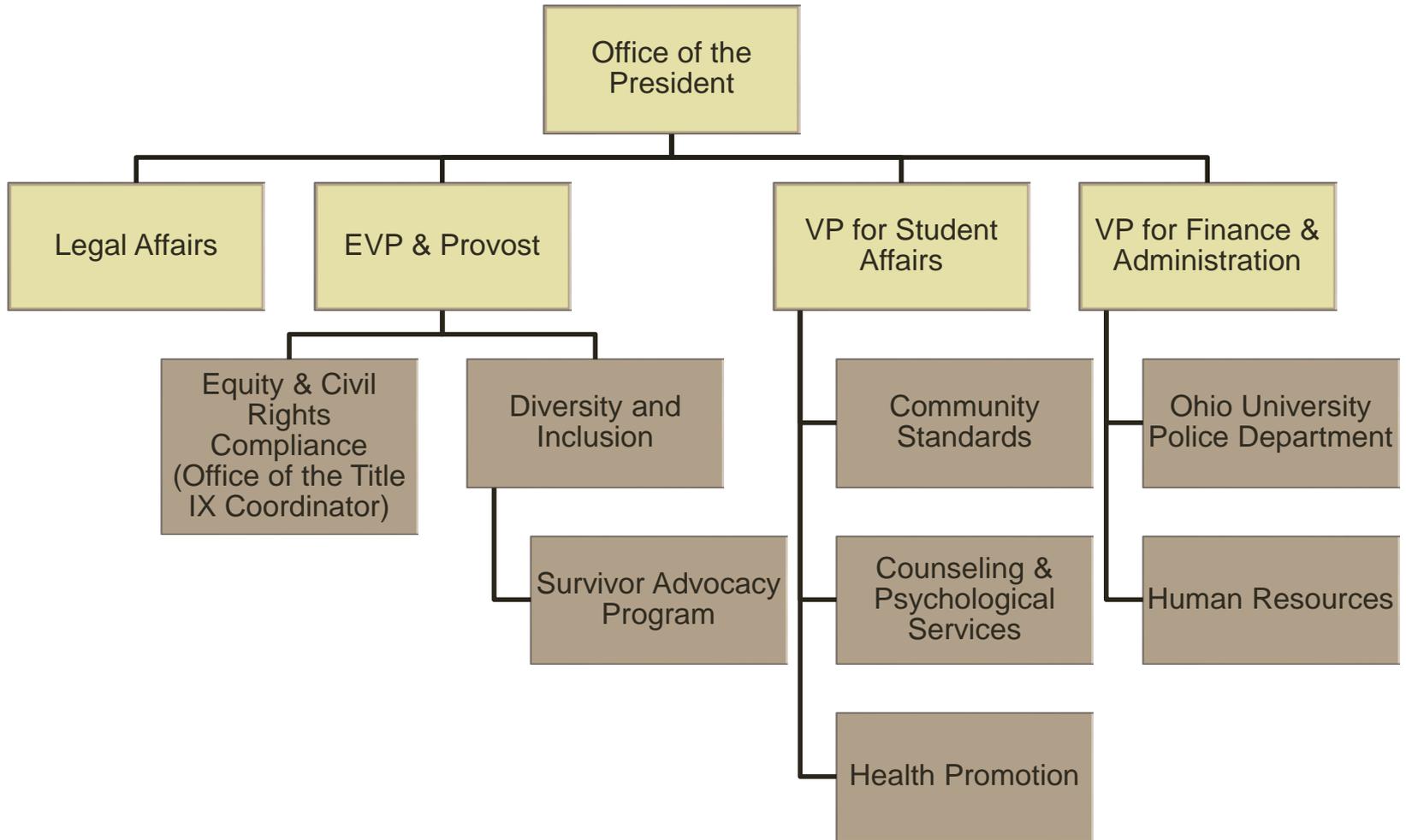


Additional Institutional Obligations

- Designate Title IX Coordinator to monitor university compliance
- Maintain records of reported violations, university response, and disposition of cases
- Connect survivors with appropriate support services; provide interim measures to ensure continued access to educational programs
- Resolve individual and systemic hostile environment issues
- Provide professional development and training for staff who manage Title IX resolution processes
- Provide on-going prevention training for the campus community
- Monitor and evaluate efforts for continual improvement



Collaborative Approach



FY 2015 UNIVERSITY DATA

Reports of Sexual Misconduct

- OUPD:
 - 18 criminal sex offenses
- Faculty/Staff:
 - 6 complaints
 - 5 sexual harassment by hostile environment
 - 1 sexual harassment by quid pro quo
- Students:
 - 1 sexual exploitation
 - 14 sexual harassment by hostile environment
 - 2 non-consensual sexual contact
 - 5 non-consensual sexual intercourse



Accomplishments

- Updated sexual misconduct policy
- Reorganization of Title IX Coordinator's Office and hiring of additional staff
- Implemented revised joint investigation/hearing process between ECRC and Community Standards
- OU Survivor Advocacy Program funding
- Athens/City memorandum of understanding
- Creation of Presidential Advisory Council on Sexual Misconduct (PACSM)
 - Climate survey
 - Identify opportunities for collaboration



Questions?



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Interoffice Communication

Date: August 6, 2015

To: The President and Board of Trustees

From: J. Bryan Benchoff, Vice President Advancement

Re: **Post Campaign Strategy**

Following the extraordinary success of **The Promise Lives Campaign**, the Division of Advancement is unveiling a bold plan to grow the capacity of Ohio University's fundraising efforts to an annual average capacity of **\$50 million** by fiscal year 2025.

Background: In the fall of 2014, the Ohio University Foundation Board of Trustees' Executive Committee staged a retreat with Advancement and University leadership. The Promise Lives Campaign was less than a year from conclusion, having already raised more than its goal of \$450 million and approaching \$500 million. This more than doubled the previous campaign, itself the most successful in the university's history at that time.

Over the course of the retreat, several key findings were revealed.

- While there were many years of significantly higher attainment, the university has a median capacity of **\$27.5 million** since 1990. (*Removing the outlier gifts of more than \$100 million.*)
- Endowment distribution is currently providing a **3.2%** contribution to the university's annual budget.
- An endowment of **\$1.15 billion** would provide an **8%** contribution to the university's annual budget; **\$1.4 billion** would provide **10%**.

A Great University Deserves a Great Endowment: A **\$1 billion** endowment will provide the university with the sustainable resources critical to advancing its mission of being the **best student-centered, transformative learning experience** in America.

In order to grow the endowment to at least \$1 billion, the Executive Committee and University leadership challenged Advancement leadership to develop a plan to achieve an annual average fundraising capacity of **\$50 million a year**.

The Goal: Using the current median of **\$27.5 million**, an average annual capacity of **\$50 million** is achievable with:

- An average annual growth of **5%** by **2028**.
- An average annual growth of **10%** by **2022**.

Therefore, it is the goal of the Division of University Advancement to achieve this capacity by **Fiscal Year 2025**. We have named our plan and goal **Advancement 2025**. The accompanying presentation is designed to share the steps that have been taken and those that remain as the Advancement team drives toward the aspirational goals stated above.

POST CAMPAIGN STRATEGY

Tab



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Campaign Conclusion

\$500+ million



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Past / Current Goals

- **\$450 million**
- **\$ 30 million**



The logo features a large, stylized 'A' with '25' inside it, and the text 'ADVANCEMENT 2025' below it.

A25 Targets

- \$50 million average annual attainment
- \$1 billion-plus endowment





Aggressive Growth

- 1988-2014 median*: \$27.3 million
 - \$30 million = 10% growth
 - \$35 million = 28% growth
 - \$40 million = 46% growth
 - \$45 million = 64% growth
 - \$50 million = 83% growth





The Promise for OHIO

Reeher Rated MG 91 and Up – Not Assigned

MG EVI	> than \$1,999,999	\$1,000,000 - \$1,999,999	\$500,000 - \$999,999	\$250,000 - \$499,999	Total
99	1,011	423	482	491	2,407
98	785	458	508	578	2,329
97	757	467	547	610	2,381
96	679	448	547	573	2,247
95	660	402	522	590	2,174
94	639	430	510	563	2,142
93	543	466	518	585	2,112
92	662	389	476	549	2,076
91	804	413	489	483	2,189
Total	6,540	3,896	4,599	5,022	20,057



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**As reported in September 2014.*



Development Metrics: 2014 Compared to 2013



Total Visits



**First-Time
Visits**



**Proposals
Submitted**



**Proposals
Granted**



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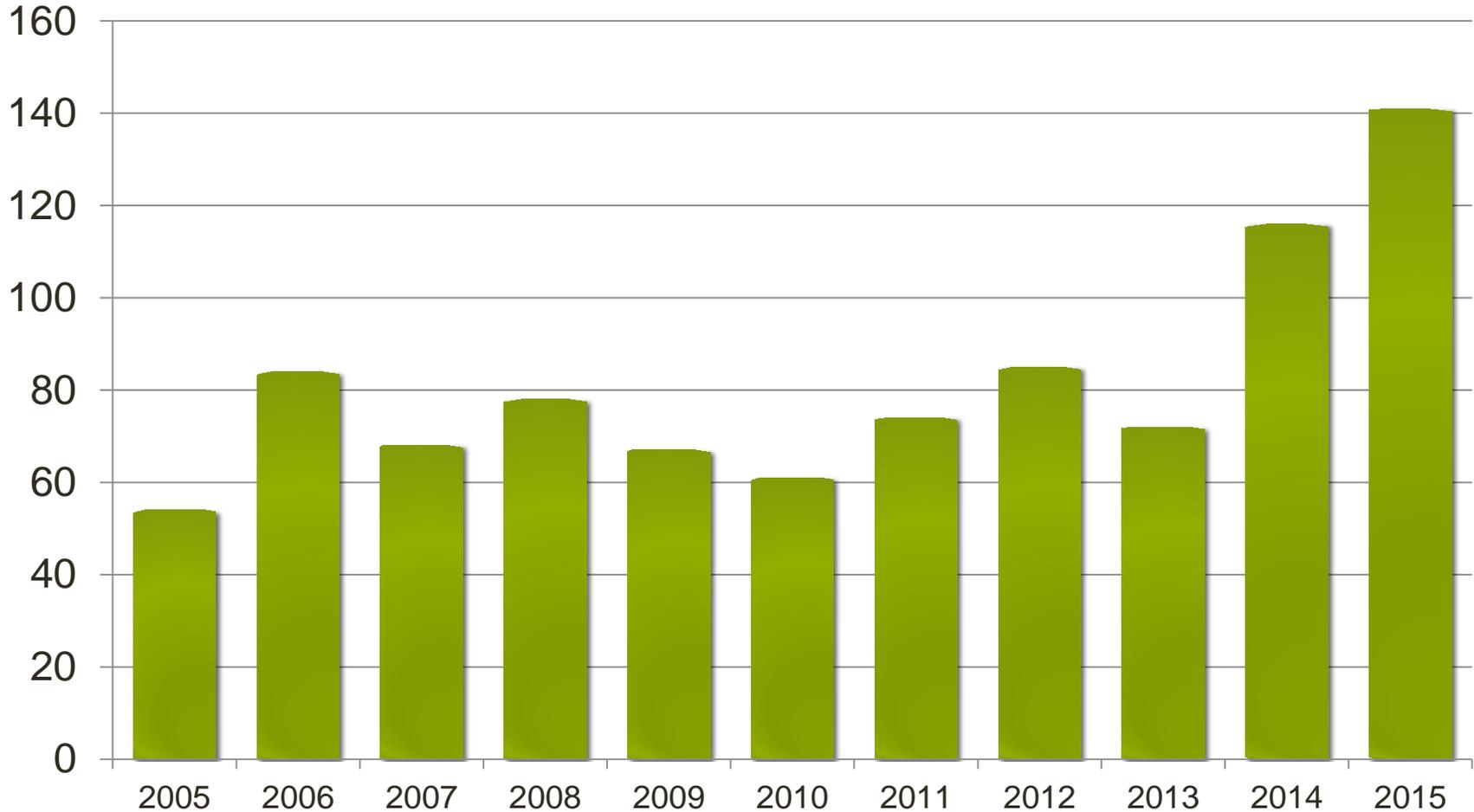
Our Challenges

- Capacity assessment
- Return on investment
- Commit for the long haul
- Talent management
- Facilities
- Affordability





Development Metrics: First Time Donors of \$10,000 or Greater



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Assessment and Planning Phase I: Eduventures Study

- Functional Area “Deep Dive”
 - Alumni Association
 - Planned Giving
 - Advancement Marketing and Communication
 - Annual Giving
 - Major Giving
- Delivery of findings and recommendations
- Implementation





Assessment and Planning Phase I: Eduventures Recommendations

1. Consolidate Advancement Leadership
2. Strengthen Partnerships with School/Unit Leaders
3. Focus on Engagement and Pipeline Building Activities





Assessment and Planning Phase I: Eduventures Recommendations

Recommended Structure for Optimal Results: Consolidated Reporting Structure
for More Strategic Coordination of Teams





Assessment and Planning Phase II: Eduventures Unit Assessment

- Gift Officer Survey
- Branding Study
- University Leader Interviews





Achieving Virtuosity

- Division planning
- Advancement 2025 Planning Sessions





Achieving Virtuosity

- Strengthen campus partnerships
- Provide best-in-class tools, technology, and training
- Provide strategic engagement opportunities
- Ensure that every donor feels appreciated
- Maximize fundraising potential
- Assure prospect pipeline for the future





Achieving Virtuosity

Cutler Herrold Society

- Premier lifetime giving society
- Designed to recognize donors who have invested in the life of the University in transformational ways.
- The name of the society pays homage to Ohio University's history: the pioneering spirit of Manasseh Cutler, whose vision and leadership led to the institution's founding and the first philanthropic gift from the Herrold family, the forgiveness of the debt incurred for the wood used to build Cutler Hall.





Achieving Virtuosity

OHIO Always

- Post-campaign “theme”
- Result of branding study
- Graphical elements being vetted internally



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Achieving Virtuosity

Talent Management

Resource Management

Programming / Engagement

Technology and Tools





Overarching Goal

- Build a nationally recognized, comprehensive, fully integrated, and sustainable Advancement program





Concluding Remarks



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Interoffice Communication

Date: August 6, 2015

To: The President and Board of Trustees

From: Pamela J. Benoit, Executive Vice President and Provost

Re: **University Dashboard Update**

In September of 2011, the senior leadership of Ohio University developed a university dashboard aligned with the strategic plan. The dashboard was designed to provide a brief overview of critical institutional information in an easily understood format that could be updated regularly and provide longitudinal and comparative benchmark data with peer institutions. It would be a mechanism for communicating the current state of Ohio University and the progress toward the strategic priorities outlined in the 4x4 strategic plan.

The University dashboard provides current information about high priority operations of Ohio University and indices of performance in key areas to the Board of Trustees and other stakeholders. The dashboard provides an overview of how Ohio University is accomplishing its strategic priorities to carry out its mission and vision. In addition, the dashboard measures our performance on these indicators compared to other 4-year public institutions in Ohio. For example, the vision to be the nation's best transformative learning community where students realize their promise is attained through the strategic priorities of inspired teaching and research dedicated to students' academic success and measured on the dashboard through assessments of student-faculty interaction and participation in the research and creative activity expo. Delivering on that promise is also assessed through measures of retention and graduation. The dashboard maps the performance indicators to the strategic priorities by color coding them to the relevant strategic priority in the strategic plan (e.g., Blue-Four fundamentals; Yellow-Enrollment; Pink-Total Compensation; Purple-Capital Campaign; Green-Financial Strength). And, in each case we have chosen indicators where comparative data is available for benchmarking. So, we know for example that the average first-year retention rate for four-year public institutions in the state of Ohio is 71% while our retention rate is 80.2% ranking us third in the state.

Ohio University has been the beneficiary of the primary advantages of a dashboard. It provides a clear snapshot to monitor our current performance tied to strategic priorities and goals (e.g., headcount, graduation rates, philanthropic gifts). The dashboard presents information in an easy to understand format. And, it can be used at all levels of the institution. While it is instrumental for the Board, the dashboard also provides institutional level data for others within the institution and serves

as the framework for college and other planning unit dashboards. These units have aligned their strategic plans with the university strategic plan and developed their dashboards to track key performance indicators in the college that reflect institutional and college level priorities. The challenges of dashboards are that while the indicators present a snapshot, they signify more comprehensive information about data definitions, methods, data sources, and benchmarks. They do not provide information about what should be done as a result of the performance indices in key areas. Rather, they identify potential areas for discussion and opportunity (e.g., retention programs).

This presentation provides an update to the University Dashboard with indicators, trend data, and comparative data. Dr. Barbara Wharton, Associate Provost for Institutional Research and Effectiveness, and her office have compiled the information. The accompanying presentation provides analysis for a number of the indicators including explanations regarding directional changes and trend lines. As highlights, a couple of points are of particular interest:

- Ohio University has continued steady growth in undergraduate enrollment, with a 12.3% increase over the last five years (from 20,996 to 23,571) while the average enrollment for Ohio 4-year public institutions has decreased slightly during the same time period.
- Ohio University has decreased the student-faculty ratio to 18:1, a decrease from 20:1 four years ago.

Academic Quality: The University Dashboard

Tab



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Why Use a Dashboard?

- Snapshot of performance indicators on priorities identified on the 4x4 strategic plan
- Thumbnail description of academic quality performance indicators
- Data on key performance indicators needed to fulfill the fiduciary responsibilities of the trustees



University Dashboard

August 2015 Update

First-Year Retention
80.2%
 Percentage of new freshman who return for a second year

Past Performance

2009	2010	2011	2012	2013
81.4%	80.1%	79.3%	78.8%	80.2%

Average for Ohio Four-year Public Institutions
 73.8% 72.1% 68.8% 71.0% NA

Six-Year Graduation Rates
67%
 Percentage of new Athens Campus freshman graduating within six years

Past Performance

2004	2005	2006	2007	2008
69%	65%	64%	67%	67%

Average for Ohio Four-year Public Institutions
 48% 46% 48% 48% NA

Four-Year Graduation Rates
45%
 Percentage of new Athens Campus graduating within six years

Past Performance (Undergraduate)

2006	2007	2008	2009	2010
44%	48%	49%	48%	45%

Average for Ohio Four-year Public Institutions
 25.0% 25.8% NA NA NA

Degrees Granted
7,120
 Number of undergraduate degrees awarded

Past Performance

2009/10	2010/11	2011/12	2012/13	2013/14
4,666	5,318	6,212	6,844	7,120

Average for Ohio Four-year Public Institutions
 3,364 3,584 3,849 3,807 3,976

ACT Composite
23.9
 Mean ACT score for new freshman

Past Performance

2010	2011	2012	2013	2014
24.0	23.6	24.0	24.0	23.9

Average for Students in Ohio
 21.8 21.8 22.0 23.1 NA

Student-Faculty Interaction
21.1 & 26.8
 National Survey of Student Engagement (NSSE)
 Scaled score for four survey items related to student interaction with faculty beyond required classtime

Scaled Score

	2009	2012	2015	
OHIO Freshmen	Scale revised in 2014			21.1
Carnegie Freshmen				19.5
OHIO Seniors				26.8
Carnegie Seniors				23.2

Student-Faculty Ratio
18:1
 Undergraduate and graduate FTE to FTE Faculty

Past Performance (freshman)

2010-11	2011-12	2012-13	2013-14	2014-15
19	20	19	18	18

Average for Ohio Four-year Public Institutions
 18 19 18 18 NA

Group I Faculty
73%
 Percentage of full-time tenured and tenure-track faculty as a percentage of full-time faculty

Past Performance

2010	2011	2012	2013	2014
82%	80%	79%	74%	73%

Average for Ohio Four-year Public Institutions
 NA 79.0% 78.0% 73.0% NA

Research & Creative Activity Expo
804 Students
 Participation in research and creative activity expo

Past Performance (number of students)

2011	2012	2013	2014	2015
610	610	652	798	804

Grants and Contracts
\$47.9 million
 Amount of sponsored funding received in the form of grants and contracts from public and private sources (restated to remove external financial aid allocated directly to students based on eligibility)

Past Performance (in \$ millions)

FY11	FY12	FY13	FY14	FY15*
\$57.3	\$57.1	\$52.1	\$45.9	\$47.9

*Forecasted

Undergraduate Headcount
23,571
 Athens headcount enrollment, fall term, includes online

Past Performance

2010	2011	2012	2013	2014
20,996	21,655	22,685	23,504	23,571

Average for Ohio Four-year Public Institutions
 17,173 17,914 17,049 17,006 NA

Average Faculty Compensation
\$99.7 to \$142.8(in thousands)
 Mean Group I faculty salary and benefits for 2014/2015

	Professor	Associate	Assistant
OU Average	\$ 142.8	\$ 111.4	\$ 99.7
Ohio Average	\$ 140.7	\$ 108.3	\$ 93.8

Group I Faculty Retention
94%
 Percentage of Group I Faculty Continuing their Employment

Past Performance

2009/10	2010/11	2011/12	2012/13	2013/14
94%	92%	92%	93%	94%

Philanthropic Gifts
\$27.0 million
 Charitable contributions of cash and property directed to the University and Foundation

Past Performance (in \$ millions)

2009/10	2010/11	2011/12	2012/13	2013/14
\$17.4	\$28.3	\$25.3	\$14.0	\$27.0

Senate Bill 6 Composite
4.7
 Composite Score based on viability, net income and primary reserve ratios

FY10	FY11	FY12	FY13	FY14
3.9	4.2	4.7	4.7	4.7

Average for Ohio Four-year Public Institutions
 3.1 3.8 4.0 3.7 3.8

Primary Reserve Ratio
52.5%
 Expendable net assets as a percentage of total annual expenditures

Past Performance

FY10	FY11	FY12	FY13	FY14
27.7%	42.3%	50.0%	51.0%	52.5%

Average for Ohio Four-year Public Institutions
 34.0% 42.6% 43.4% 45.0% 48.8%

Debt Burden Ratio
4.5%
 Annual debt service as a percentage of total operating expenditures (University consolidated activities)

Past Performance

FY10	FY11	FY12	FY13	FY14
4.2%	3.4%	3.7%	3.5%	4.5%

KPMG recommends a debt burden ratio of between 5.0% and 6.0%

Investment Performance
16.7%
 Investment return on the University's diversified pool which includes its endowments and a portion of working capital

Past Performance

FY10	FY11	FY12	FY13	FY14
17.2%	19.0%	-0.2%	11.9%	16.7%

NACUBO Endowment Study Average

Deferred Maintenance Backlog
\$85
 Dollar amount per square foot that our physical plant requires in order to eliminate deferred maintenance

Past Performance (per square foot)

FY10	FY11	FY12	FY13	FY14
\$71	\$75	\$85	\$85	NA

Sightlines recommends a backlog of between \$40 and \$50 per square foot

Dashboard Key:
Connections to 4x4 Strategic Plan

	Four Fundamentals
	Enrollment
	Total Compensation
	Capital Campaign
	Financial Strength



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Monitoring Changes in the Dashboard Indicators

	Most Current OHIO	OHIO 5 year average	Most Current Ohio Public
First-Year Retention	80.2%	80.0%	71.0%
Six Year Graduation Rate	67%	66%	48%
Four Year Graduation Rate	45%	47%	26%
Degrees Granted	7,120	6,032	3,976
ACT Composite	23.9	23.9	23.1
Student-Faculty Ratio	18:1	19:1	18:1
Group 1 Faculty	73%	77.6%	73%
Research and Creative Activity Expo Participation	804 students	695 students	Not applicable
Grants and Contracts	\$47.9 M	\$61.3 M	Not available



First-Year Retention

- Overall retention on Athens campus increased from 78.8% (2012 cohort) to 80.2% (2013 cohort).
- The retention rate of African-American students increased by 5% (from 75% to 80%).
- The retention rate of first-generation students (76%) continues to trail non-first generation (82%) but increased from 73% to 76%.



Six-Year Graduation Rates

- Six-year graduation rate remained at 67%
- Ohio University third in the state
- Impacted by retention



Four-Year Graduation Rate

- Four-year graduation rate of 45% for the 2010 cohort
- Ohio University third in the state
- Impacted by retention



Degrees Granted

- Consistent with enrollment increases
- Increase in eLearning bachelor's degrees
- Trend anticipated to continue consistent with the enrollment plan
- Ranking in Degrees Granted
 - Bachelor's degrees – 2nd behind OSU
 - All non-medical degrees – 3rd behind OSU and UC



ACT Composite

- Average ACT remained similar from fall 2013 to 2014 for the entering class, decreasing by 1/10 of a point from 24.0 to 23.9.
- Recruitment efforts
- Quality of academic programs



Student-Faculty Interaction

- The National Survey of Student Engagement (NSSE) is a widely recognized, research-based survey of freshmen and seniors that measures student level of engagement in activities and experiences known to improve retention and learning outcomes.
- The survey was redesigned since our last participation in 2012, requiring us to rebuild trend data but we do have peer comparisons for the faculty-interaction indicator.
- Overall, OHIO did best compared to our peers in ‘student-faculty interaction’ and ‘collaborative learning’.
- Areas where scores were equal or lower than peers were seen in the category of ‘discussion with diverse others’ and, for seniors, in some of the academic challenge categories.



Student-Faculty Interaction

First-Year Students

<i>Theme</i>	<i>Engagement Indicator</i>	Your first-year students compared with Peer Institutions *	Your first-year students compared with Carnegie Class	Your first-year students compared with NSSE 2013 & 2014
<i>Academic Challenge</i>	Higher-Order Learning	▲	--	--
	Reflective & Integrative Learning	▲	--	--
	Learning Strategies	▲	--	--
	Quantitative Reasoning	▼	--	--
<i>Learning with Peers</i>	Collaborative Learning	--	▲	▲
	Discussions with Diverse Others	--	▼	▼
<i>Experiences with Faculty</i>	Student-Faculty Interaction	--	▲	--
	Effective Teaching Practices	--	--	--
<i>Campus Environment</i>	Quality of Interactions	--	--	--
	Supportive Environment	--	--	▲

* Ohio University Peers that participated in the study

- ▲ **Your students' average** was significantly higher ($p < .05$) with an effect size at least .3 in magnitude.
- ▲ **Your students' average** was significantly higher ($p < .05$) with an effect size less than .3 in magnitude.
- No significant difference.
- ▼ **Your students' average** was significantly lower ($p < .05$) with an effect size less than .3 in magnitude.
- ▼ **Your students' average** was significantly lower ($p < .05$) with an effect size at least .3 in magnitude.



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Student-Faculty Ratio

- Student faculty ratio has returned to normal levels
- Ratio is now at the same level as state comparison



Group 1 Faculty

- Percentage of full-time Group 1 Faculty declined slightly from last year, consistent with other state institutions.
- Staffing to respond to college needs
- Projected hiring



Research and Creative Activity Expo Participation

- Continued increase in participation in 2015
- Undergraduate research culture



Grants and Contracts

- Includes private grants and contracts
- Includes capital grants and gifts
- The Dashboard values were changed to remove external financial aid allocated directly to students based on eligibility which are essentially pass-through financial aid programs



Undergraduate Headcount

- Undergraduate headcount on Athens campus has increased by 12.3% over the past five years (Fall 2010-Fall 2014).
 - eLearning increasing by 56% to 5,911 students
 - Traditional increasing by 2.6%
- Based on headcount enrollments for the five years ended Fall 2013, OHIO has grown more than any other 4-year public school in the state





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Interoffice Communication

Date: August 6, 2015

To: The President and Board of Trustees

From: Jenny Hall-Jones, Interim Vice President for Student Affairs

Re: **Community Standards Update**

I have attached for your information the annual four-year comparison of conduct cases and a four-year comparison of conduct offenses.

Most notably you will find:

- Total number of cases decreased from 2013-14
- Continued decrease in the number of A-level cases (more serious offenses)
- The number of cases involving alcohol and other drugs continues to increase, most notably marijuana violations continue to rise (double the number from 2011)
- Academic misconduct violations have decreased from 2013-14

I look forward to reviewing this information with you at the August board meeting and sharing factors that may be influencing these trends.

I will be happy to answer any questions you may have about these documents prior to or during the meeting.

Office of Community Standards and Student Responsibility

Comparison of Conduct Cases*

	2014-15		2013-14		2012-13		2011-12	
Code A	263	11.0%	578	23.2%	634	29.8%	642	31.5%
Code B	1,505	63.0%	1,551	62.4%	1,157	54.4%	1,037	50.9%
Code A&B	621	26.0%	357	14.4%	336	15.8%	358	17.6%
Charges to be assigned	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Total	2,389	100.0%	2,486	100.0%	2,127	100.0%	2,037	100.0%

Case Disposition

Reprimand	137	5.7%	128	5.1%	89	4.2%	86	4.2%
Probation	1,101	46.1%	1,333	53.6%	1,270	59.7%	1,300	63.8%
Suspension	43	1.8%	48	2.0%	92	4.3%	91	4.5%
Expulsion	1	0.0%	2	0.1%	7	0.3%	6	0.3%
Medical Emergency Amnesty	28	1.2%	12	0.4%	15	0.7%	22	1.1%
Charges Dismissed	857	35.9%	840	33.8%	501	23.6%	441	21.6%
Cases Still Open**	222	9.3%	123	5.0%	153	7.2%	91	4.5%
Total	2,389	100.0%	2,486	100.0%	2,127	100.0%	2,037	100.0%

****120 of the 222 open cases from 14-15 are holds, where students have indicated they are not returning. The open cases still listed for 13-14, 12-13, and 11-12 are also holds for students who have not returned.**

Case Resolved by

Procedural Interview	1,910	79.9%	2,184	87.9%	1,680	79.0%	1,713	84.1%
Administrative Hearing	226	9.5%	150	6.0%	227	10.7%	155	7.6%
University Hearing Board	31	1.3%	29	1.2%	67	3.1%	78	3.8%
Cases Still Open	222	9.3%	123	4.9%	153	7.2%	91	4.5%
Total	2,389	100.0%	2,486	100.0%	2,127	100.0%	2,037	100.0%

Appeal Boards	48	2.0%	43	1.7%	108	5.1%	116	5.7%
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Vice Presidential Appeal	13	0.5%	15	0.6%	38	1.8%	37	1.8%
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Office of Community Standards and Student Responsibility

Comparison of Offenses*

This summary reflects the number of times particular violations of the student code of conduct appeared on formal complaints for academic year 2014-15 as compared to the academic years 13-14, 12-13 , and 11-12.

CODE A Offenses	<u>2014-15</u>	<u>2013-14</u>	<u>2012-13</u>	<u>2011-12</u>
A-1 Academic Misconduct	70	108	95	63
A-2 Dishonesty	76	39	40	62
A-3 Mental or Bodily Harm to Self	327	307	367	359
A-4 Mental or Bodily Harm to Others	172	158	182	191
A-5 Discrimination	0	2	0	0
A-6 Disruption/Obstruction	9	5	1	2
A-7 Civil Disturbance	1	7	0	3
A-8 False Report of Emergency	3	0	0	2
A-9 Destruction of Property	38	42	59	54
A-10 Theft or Possession of Stolen Property or Service	27	44	33	61
A-11 Trespassing	36	26	43	33
A-12 Possession of Dangerous Weapons or Materials	7	3	5	9
A-13 Manufacture, Distribution, Sale, Offer for Sale, Possession, or Misuse of Drugs or Narcotics	24	26	11	10
A-14 Violation of Criminal Law	95	75	114	115
A-15 Misuse or Abuse of Computers or Computer Network	0	0	0	3
A-16 Misuse of Safety Equipment	50	81	50	40
A-17 Aiding or Abetting	0	0	0	4
A-18 Violation of Disciplinary Probation	231	234	232	285

CODE B Offenses

B-1 Unauthorized Use of Property or Services	15	5	9	1
B-2 Disturbing the Peace	104	106	116	75
B-3 Failure to Comply	220	209	124	128
B-4 Unauthorized Use of University Keys	5	9	3	1
B-5 Misuse of Identification	2	0	2	0
B-6 Possession or Use of Marijuana	615	448	303	282
B-7 Unauthorized Use of Alcoholic Beverages	1326	1034	916	843
B-8 Violations of Rules Regarding Residence Halls and Dining Facilities	470	431	250	244
B-9 Aiding and Abetting	0	2	2	0

Office of Community Standards and Student Responsibility

Student Sexual Misconduct, Stalking, and Relationship Violence Process

On August 21, 2014 Ohio University implemented a new process for investigating and resolving allegations of sexual misconduct involving students. Below is a summary of the matters resolved through that process between August 21, 2014 and July 28, 2015.

Total Number of Cases	22
Cases Resolved	19
Pending Cases	3

Findings by Case Type

	Accepted Responsibility	Hearing In Violation	Hearing Not In Violation	Pending	Total
Sexual Exploitation	1	-	-	-	1
Sexual Harassment by Hostile Environment	3	6	1	2	12
Non Consensual Sexual Contact	-	-	1	-	1
Non Consensual Sexual Intercourse	-	2	5	1	8
Total	4	8	7	3	22

Sanctions by Case Type

	No Finding	Probation	Suspension	Expulsion	Total
Sexual Exploitation	-	1	-	-	1
Sexual Harassment by Hostile Environment	1	4	5	-	10
Non Consensual Sexual Contact	1	-	-	-	1
Non Consensual Sexual Intercourse	5	-	-	2	7
Total	7	5	5	2	19

Community Standards Update

Tab



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Four Year Comparison

	2014-15		2013-14		2012-13		2011-12	
Code A	263	11.0%	578	23.2%	634	29.8%	642	31.5%
Code B	1,505	63.0%	1,551	62.4%	1,157	54.4%	1,037	50.9%
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Charges to be assigned	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Total	2,389	100.0%	2,486	100.0%	2,127	100.0%	2,037	100.0%

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The open cases still listed for 13-14, 12-13, and 11-12 are also holds for students who have not returned.

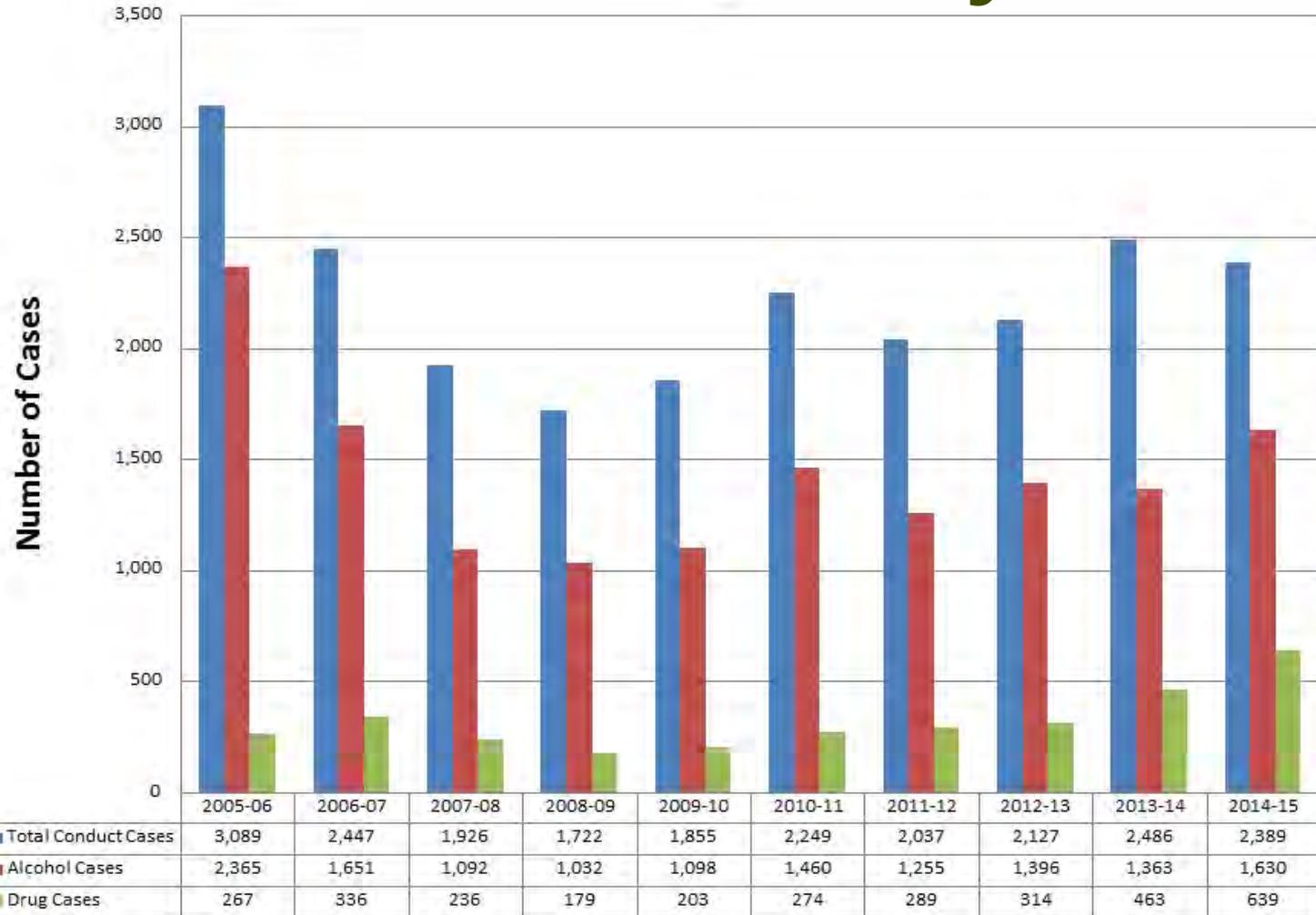


Yearly Offenses

	<u>2014-15</u>	<u>2013-14</u>	<u>2012-13</u>	<u>2011-12</u>
CODE A Offenses				
A-1 Academic Misconduct	70	108	95	63
A-2 Dishonesty	76	39	40	62
A-3 Mental or Bodily Harm to Self	327	307	367	359
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B-5 Misuse of Identification	2	0	2	0
B-6 Possession or Use of Marijuana	615	448	303	282
B-7 Unauthorized Use of Alcoholic Beverages	1326	1034	916	843
B-8 Violations of Rules Regarding Residence Halls and Dining Facilities	470	431	250	244
B-9 Aiding and Abetting	0	2	2	0



Conduct Cases by Year



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Sexual Misconduct Cases

- Total number of cases: 22
 - Cases resolved: 19
 - Accepted responsibility: 4
 - Hearing resulting in violation: 8
 - Hearing resulting in no violation: 7
 - Cases pending: 3



Questions?



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Interoffice Communication

Date: August 6, 2015

To: The President and Board of Trustees

From: Pamela J. Benoit, Executive Vice President and Provost

Re: **Total Faculty Compensation Update**

The University's strategic priorities have been established to align resources in ways that will facilitate progress on the Four Fundamentals. Creating effective total compensation plans has been identified as a strategic supporting priority essential to retaining the University's extraordinary faculty and staff.

The final plan of the Faculty Compensation Task Force was shared at the March, 2014 Academics Committee meeting and a resolution requesting Board endorsement of the goals of the plan was passed. Specifically, these goals included:

- Moving the average salary for tenure-track faculty on the Athens Campus to the position of 3rd for each rank among the four-year public universities in Ohio;
- Investing the same percentage in compensation for regional tenure-track faculty;
- Investing the same percentage in Group 2 faculty on the Athens and regional campuses;
- Evaluating employee health benefits and the impact of the Patient Protection and Affordable Care Act on total compensation.

Investments related to this plan began as part of the FY15 budget. This presentation provides an update on the effect of these investments in terms of achieving the original goals. As noted in the original plan, the investment for future years requires continued recalculations based on changes in compensation relative to our peers. This update provides details about this recalculation and the level of investment of new base resources that has been built into the FY16 budget to continue to achieve the goals of the plan.

Faculty Compensation Update

Tab



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Faculty Compensation Task Force Charge

- Develop a multi-year plan to maximize our investment in faculty compensation to attract and retain talented faculty
- Include full time tenure-track and Group II faculty on Athens and regional campuses
- Analyze comparative faculty compensation data
- Identify appropriate peer comparisons
- Determine goals for competitive average salary position
- Project the costs for attaining that position over three years



Methodology

- To project where each university would be in three years, the change in salary over the previous three years was used to calculate a three-year average salary increase trend for each university.
- This trend is then applied to the total salary base in the starting year to get a new salary base for the next year
- This increase was compounded each year for three years to get the total salary base in Year 3
- That Year 3 base was then divided by the total number of faculty to get an average salary in year 3 and that average salary was then used to project the relative ranking for each university in Year 3
- This relative ranking provided the amount that needed to be added to the Ohio University total base salary in order to overtake the total base salary of the university in the 3rd position
- See example on next slide ...



Methodology

		Start	Year 1			Year 3		
		12-13 Total	3 Yr. Projected	Addnl Sal	13-14 Total	13-14	15-16	
Ohio University	N	Salary Base	Avg Increment	Increase	Salary Base	Average	Average	
Professor	210	\$21,788,970	2.8%	\$610,091	\$672,910	\$23,071,971	\$109,867	\$122,604
Associate	305	\$23,625,300	3.2%	\$756,010	\$486,983	\$24,868,293	\$81,535	\$90,082
Assistant	148	\$10,061,928	4.0%	\$402,477	\$122,989	\$10,587,394	\$71,536	\$79,069

		12-13 Total	3 Yr. Projected	Addnl Sal	13-14 Total	13-14	15-16	
		Salary Base	Avg Increment	Increase	Salary Base	Average	Average	
Cincinnati	N	Salary Base	Avg Increment	Increase	Salary Base	Average	Average	
Professor	423	\$46,876,860	3.4%	\$1,593,813	\$0	\$48,470,673	\$114,588	\$122,512
Associate	401	\$32,171,428	3.5%	\$1,126,000	\$0	\$33,297,428	\$83,036	\$88,950
Assistant	342	\$21,712,896	2.8%	\$607,961	\$0	\$22,320,857	\$65,266	\$68,972

- The 3-year average is applied to the total salary base in 12-13 to project the total salary base for 13-14
- That base is divided by the N to get the projected average salary for 13-14
- This is done again for Year 2 and Year 3 to determine the 15-16 (Year 3) average salary
- The difference between the Ohio University total salary base and that for the university in third position was divided by 3 to get the Additional Salary Increase that was needed to move OHIO into the third position



Original Projection

Original Plan - Projection of 16-17 starting with 13-14 actuals									
Professor			Associate			Assistant			Total
		Rank			Rank			Rank	
OSU	148,777	1	OSU	101,111	1	OSU	95,694	1	
UA	132,651	2	UA	99,354	2	MU	79,766	2	
UC	122,512	3	KSU	89,102	3	UA	79,061	3	
WSU	122,453	4	UC	88,950	4	KSU	77,175	4	
KSU	115,517	5	UT	87,864	5	OU	76,475	5	
OU	112,719	6	WSU	86,708	6	CSU	75,116	6	
UT	112,627	7	MU	85,505	7	UT	74,766	7	
MU	111,882	8	OU	85,137	8	WSU	73,693	8	
CSU	103,845	9	CSU	79,080	9	UC	68,972	9	
YSU	94,917	10	YSU	76,411	10	YSU	63,479	10	
BGSU	94,798	11	BGSU	71,612	11	BGSU	61,596	11	
SS	75,896	12	SS	66,375	12	SS	58,219	12	
To catch 3rd	9,793			3,965			2,586		
Investment	2,056,618			1,209,292			382,737		3,648,647
Y3	685,539		Y3	403,097		Y3	127,579		1,216,216
PV Y2	666,867		PV Y2	390,598		PV Y2	122,672		
PV Y1	648,703		PV Y1	378,487		PV Y1	117,954		

- Task Force report projected 15-16 salaries and rankings starting with 12-13 data
- Year 1 Implementation started with 13-14 data to project 16-17 salaries



Results After Year 1

Professors	2012-13 Rank		2013-14 Rank		2014-15 Rank	
Akron	109,506	4	111,236	2	112,500	3
Bowling Green	92,010	10	99,252	10	103,800	9
Cincinnati	110,820	2	111,026	3	116,400	2
Cleveland State	98,433	9	100,069	9	101,100	10
Kent State	106,956	6	109,915	4	111,600	4
Miami	105,119	7	106,724	6	111,400	5
Ohio State	136,948	1	139,239	1	142,200	1
Ohio University	103,757	8	105,522	8	109,700	7
Shawnee State	72,153	12	72,485	12	73,100	12
Toledo	108,900	5	106,525	7	106,400	8
Wright State	110,126	3	108,986	5	110,700	6
Youngstown	90,503	11	90,685	11	89,500	11
Distance to 3rd	6,369		5,504		2,800	

*Ohio University Office of Institutional Research - 2014-2015 AAUP Group I Faculty Salary Study
2012 numbers are updated since original Task Force report*

Original Plan was based on 2012-13; Year 1 Implementation occurred in FY 2015 with impact reflected in 2014-15 salary and ranking



Results After Year 1

Associate Professors	2012-13	Rank	2013-14	Rank	2014-15	Rank
Akron	82,250	3	83,057	3	83,400	6
Bowling Green	68,890	11	65,918	11	78,000	9
Cincinnati	80,228	5	78,736	8	80,600	8
Cleveland State	73,219	9	74,984	9	74,900	10
Kent State	80,132	6	82,012	5	84,400	3
Miami	78,249	7	82,136	4	85,600	2
Ohio State	91,994	1	94,148	1	96,100	1
Ohio University	77,460	8	79,303	7	82,300	7
Shawnee State	61,098	12	61,933	12	63,500	12
Toledo	83,300	2	83,658	2	83,700	5
Wright State	80,990	4	81,990	6	84,200	4
Youngstown	72,004	10	73,468	10	72,800	11
Distance to 3rd	4,790		3,754		2,100	

*Ohio University Office of Institutional Research - 2014-2015 AAUP Group I Faculty Salary Study
2012 numbers are updated since original Task Force report*

Original Plan was based on 2012-13; Year 1 Implementation occurred in FY 2015 with impact reflected in 2014-15 salary and ranking



Results After Year 1

Assistant Professors	2012-13	Rank	2013-14	Rank	2014-15	Rank
Akron	70,285	4	70,931	5	70,300	8
Bowling Green	58,043	11	63,012	10	66,600	10
Cincinnati	63,488	9	63,841	9	69,400	9
Cleveland State	67,359	7	70,815	6	71,400	7
Kent State	69,006	5	71,275	4	73,700	3
Miami	71,322	3	74,998	2	81,900	2
Ohio State	85,072	1	84,761	1	85,200	1
Ohio University	67,986	6	70,367	7	72,100	5
Shawnee State	52,816	12	52,597	12	53,600	12
Toledo	71,500	2	73,280	3	73,100	4
Wright State	64,577	8	66,882	8	72,100	5
Youngstown	60,349	10	60,843	11	61,200	11
Distance to 3rd	3,336		2,913		1,600	

*Ohio University Office of Institutional Research - 2014-2015 AAUP Group I Faculty Salary Study
2012 numbers are updated since original Task Force report*

Original Plan was based on 2012-13; Year 1 Implementation occurred in FY 2015 with impact reflected in 2014-15 salary and ranking



Updated Projection - Year 2

Updated Year 2 Plan - Projection of 16-17 starting with 14-15 actuals											
Professor			Associate			Assistant			Total		
OSU	150,860	1	OSU	102,945	1	OSU	91,975	1			
UC	122,054	2	MU	93,477	2	MU	90,123	2			
AU	120,280	3	KSU	91,638	3	KSU	81,100	3			
MU	120,259	4	OU	88,845	4	OU	79,188	4			
KSU	119,087	5	AU	88,823	5	WSU	78,584	5			
OU	117,968	6	WSU	88,635	6	UT	77,853	6			
WSU	114,271	7	BGSU	86,981	7	CSU	76,190	7			
BGSU	113,553	8	UT	86,230	8	UC	74,056	8			
UT	109,616	9	UC	85,011	9	BGSU	73,706	9			
CSU	104,772	10	CSU	79,616	10	AU	73,284	10			
YSU	91,480	11	YSU	75,148	11	YSU	62,307	11			
SS	77,702	12	SS	69,609	12	SS	59,432	12			
To catch 3rd	2,291			2,794			2,666				
Investment	494,783			846,553			423,837			1,765,172	
Year 3	247,391			423,276			211,918			882,586	
PV Year 2	238,564			407,388			202,212				

- The Year 2 Implementation now starts with 14-15 actual data to project 16-17 salaries and rankings
- The three year trends used to make the projection are also updated



Summary

- Plan has begun to have a positive effect – better rankings and smaller gaps compared to #3
- Original projection – \$1.2M investment each year for three years = \$3.6M total
- Updated Year 2 Projection - \$890K investment each year for the remaining two years = \$1.76M
- This methodology is somewhat volatile since trends are influenced by retirements and promotions as well as general salary inflation



Summary

- As a result, we did better than originally expected at the Professor rank, about as predicted at the Associate Professor rank and less than expected at the Assistant Professor rank

Original Plan	Professor	Associate	Assistant
Investment per Year	685,539	403,097	127,579
Distance to 3rd	9,793	3,965	2,586
Updated Year 2 Plan	Professor	Associate	Assistant
Investment per Year	247,391	423,276	211,918
Distance to 3rd	2,291	2,794	2,666



Non-Tenure Track and Regional Faculty

- These faculty groups received the same percentage investment as Athens Group I faculty
- This was 2.19% in Year 1
- With the results from Year 1 being better than expected overall, this will be 1.36% in Year 2





Interoffice Communication

Date: August 6, 2015

To: The President and Board of Trustees

From: Pamela J. Benoit, Executive Vice President and Provost

Re: **AQIP Update**

In our continued efforts to keep the Board informed of Ohio University's accreditation work, you are receiving regular updates. We are preparing for Ohio University's reaffirmation of accreditation with the Higher Learning Commission (HLC), which is scheduled to take place in 2015-16, following their site visit on November 2-4.

The attached presentation gives an overview of the AQIP process and some of Ohio University's activities to help ensure a successful reaffirmation of accreditation. The attached document, "Ten Accreditation Facts," gives a summary of Ohio University's current accreditation status.

The August AQIP presentation will include a review of the HLC Criteria for Accreditation and how AQIP enables us to frame how Ohio University meets these Criteria. Specific attention will be given to AQIP Category 8, Planning Continuous Improvement. Examples will be provided about the activities the University profiled in this Category: the 4 x 4 Strategic Priorities and Fundamentals, budgeting and resource allocation processes (focusing on the RCM implementation), and the University and college dashboards. Specifics from the AQIP reviewers' feedback of strengths and continuous improvement opportunities will also be shared.

OHIO UNIVERSITY REAFFIRMATION OF ACCREDITATION 2013-2015

Ten Accreditation Facts

1. Accreditation Overview: Institution-wide accreditation is done through 6 regional accrediting associations. Ours is the Higher Learning Commission (HLC). The Academic Quality Improvement Program (AQIP) is one of HLC's accreditation pathways. HLC developed AQIP to help institutions like us retain our institutional autonomy and academic freedom by providing a structure to demonstrate academic excellence.

2. Accreditation History: Ohio University has been accredited since 1913 and has been in AQIP since 2002.

3. Benefits of Accreditation: Students can receive federal financial aid. Faculty can receive federal grant funding. We demonstrate a commitment to best practices for teaching and learning, academic support, and planning through 5 HLC Criteria for Accreditation.

4. Significant Dates in Ohio University's path toward Reaffirmation of Accreditation:

- 2013-2014 Systems Portfolio; Systems Appraisal (HLC evaluation of Systems Portfolio)
- 2014-15 Strategy Forum (Ohio University sent an AQIP team in Spring)
- 2015-16 Reaffirmation of Accreditation (on-campus review and notification by HLC)

5. Criteria for Accreditation: (1) mission; (2) integrity; (3) teaching & learning; (4) evaluating and improving teaching & learning; (5) resources & planning.

6. Activities 2013-14 through 2014-15:

- Increase awareness and understanding about HLC accreditation and AQIP
- Engage the University community in AQIP accreditation activities in preparation for site visit
- Convene AQIP Task Force--representatives from colleges and Planning units
- Increase Ohio University's involvement with HLC: annual conference, assessment training
- Focus AQIP Action Projects on academic assessment and curricular themes
- Consult with outside AQIP/assessment experts to assist our academic units
- Create Teaching, Learning, & Assessment Committee to coordinate how Ohio University "Helps Students Learn."

7. Assessment of student learning objectives: Criterion four requires that all academic programs assess their student learning objectives. We are following a simple implementation plan, asking each academic program to update their student learning objectives; identify sources of systematic evidence (qualitative and/or quantitative); and develop an action plan to improve teaching and learning based on the evidence gathered.

8. AQIP Reaffirmation of Accreditation Panel Review: Peer reviewers from HLC will examine our accreditation documents (Systems Portfolio, Action Project reports, Comprehensive Quality Review including a site visit, University's Web site, institutional responses to AQIP reports, etc.).

9. AQIP Categories: (1) helping students learn; (2) accomplishing other distinctive objectives; (3) understanding students' & other stakeholders' needs; (4) valuing people; (5) leading & communicating; (6) supporting institutional operations; (7) measuring effectiveness; (8) planning continuous improvement; (9) building collaborative relationships.

10. Outcome(s) of Review: Panel of reviewers examine each accreditation criterion and evaluate Ohio University in terms of the following: met; met with concerns; not met. Any rating but "met" requires additional action on Ohio University's part (following specific HLC recommendations for correction along with some form of monitoring or follow-up visit). Maximum duration of reaffirmation of accreditation for any institution that has met all criteria is now eight years.

AQIP Update



Tab



OHIO
UNIVERSITY

AQIP Organization & Process

- Brief Review of HLC Criteria vs. AQIP Categories
- 5 Criteria for Accreditation
 - 21 Core Components
 - Institution-specific evidence: Met/Not Met
- Criteria form the basis for reaffirmation of accreditation based on evidence presented
- 9 AQIP Categories—framework for Criteria evidence
- Criteria embedded in most AQIP categories



AQIP Organization & Process

5 Criteria for Accreditation

- ✓ 1. Mission
- ✓ 2. Integrity: Ethical and Responsible Conduct
- ✓ 3. Teaching and Learning: Quality, Resources, and Support
- ✓ 4. Teaching and Learning: Evaluation and Improvement
- ✓ 5. Resources, Planning, and Institutional Effectiveness

9 AQIP Categories

- ✓ 1. Helping Students Learn
- ✓ 2. Accomplishing Other Distinctive Objectives
- ✓ 3. Understanding Students' & Other Stakeholders' Needs
- ✓ 4. Valuing People
- ✓ 5. Leading and Communicating
- ✓ 6. Supporting Institutional Operations
- ✓ 7. Measuring Effectiveness
- 8. Planning Continuous Improvement
- 9. Building Collaborative Relationships

- ✓ Presented in prior meetings; **Current meeting presentation**



AQIP Category 8: Relationship to Criteria

- **Category 8: Planning Continuous Improvement**
- **HLC Criterion 5: Resources, Planning, and Institutional Effectiveness**
 - The institution's resources, structures, and processes are sufficient to fulfill its mission, improve the quality of its educational offerings, and respond to future challenges and opportunities. The institution plans for the future.
- **Core Component 5.A.**
 - The institution's resource base supports its current educational programs and its plans for maintaining and strengthening their quality in the future.



AQIP Category 8: Planning Continuous Improvement

- Strengths:
 - 4 x 4 Strategic Priorities & Fundamentals
 - Budget & Resource Allocation Processes—RCM, Budget Planning Council (BPC)
 - Risk Management
- Opportunities:
 - Role of AQIP Task Force in Strategic Planning
 - Set Strategic Targets in Dashboard; include RHE in Dashboard
 - Need *Evidence* of Effective Continuous Improvement



AQIP Activities 2015-16

- Ongoing Action Project Protocol
 - New fall, spring, summer schedule
 - 3 current projects:
 - A&S Curricular Themes
 - Universal Design
 - Expanding Assessment Culture
 - Teaching, Learning, & Assessment (TLA)
 - New Faculty—Identify & Publicize
 - Existing Faculty—Identify & publicize
 - Support existing and new TLA efforts
- Participate in ongoing HLC & AQIP opportunities
- Keep abreast of HLC/AQIP Policy Changes



AQIP Activities 2015-16

- Work Prior to Site Visit
 - Federal Compliance Review
 - CQR Highlights Report
 - Third-Party Comment Process
 - Multi-Campus Visit Report
- AQIP: Comprehensive Quality Review (CQR)
 - Visit dates: November 2-4, 2015
 - Athens, Chillicothe, Southern, Zanesville
 - Reaffirmation recommendation by visit team
 - Decision--Institutional Actions Council Spring 2016



VICE PRESIDENT FOR RESEARCH AND CREATIVE ACTIVITY

**BARBARA GERALDS INSTITUTE FOR STORYTELLING
AND SOCIAL IMPACT**

RESOLUTION 2015 –

WHEREAS, by Resolution No. 2015 – 3492, this Board approved the establishment of the Barbara Gerald Schoonover Institute for Storytelling and Social Impact, (“the Institute”); and

WHEREAS, the Donor has signed a revised gift agreement expressing her desire to modify the name of the Institute.

NOW THEREFORE, BE IT RESOLVED that the Institute shall be designated the Barbara Gerald Institute for Storytelling and Social Impact.



OHIO
UNIVERSITY

Interoffice Communication

Date: August 6, 2015

To: The President and Board of Trustees

From: Pamela J. Benoit, Executive Vice President and Provost

Re: **Barbara Gerald's Institute for Storytelling and Social Impact - Name Change**

Earlier this year the Board approved establishment of the Barbara Gerald's Schoonover Institute for Storytelling and Social Impact. The Institute, based in the Scripps College of Communication, has a mission of combining the practical art of storytelling with the academic study of narrative activity, thereby adding an important new dimension to the university's scholarship in communication. The Institute bears the name of a generous donor who was instrumental in its creation and launch. That individual has requested a change in the Institute designation to reflect her preferred name. I am happy to endorse this request and the accompanying resolution, such that going forward the Institute will be known as the Barbara Gerald's Institute for Storytelling and Social Impact.



OHIO
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Interoffice Communication

Date: Aug 6, 2015

To: The President and Board of Trustees

From: Stephen T. Golding, Vice President for Finance and Administration, CFO and Treasurer

Re: Financial Update

Please find attached for your review the following information regarding preliminary financial results for the current fiscal year ending June 30, 2015. We are in the process of final closing the University's books and additional adjustments are expected. The presentation for the August Resources Committee will be prepared using updated balances as we approach the meeting date. Final audited results will be presented at the October meeting. ***Based on preliminary results, net position is increasing \$37.5 million before adjustments for the GASB 68 pension liability.***

Consistent with the format developed and presented in prior meetings, the financial information presented is aligned with our transition to RCM and all funds budgeting/reporting.

Included in this packet are the consolidated preliminary financial results for the University and Foundation with the following detail:

- Primary revenue, expenditure, and transfer categories
- Operating results detailed by:
 - Athens campus colleges and schools (HCOM has been consolidated)
 - Regional campuses
 - Auxiliaries
 - Academic Support Units
 - Investment returns for endowment and working capital reserves

This presentation includes all funds (inclusive of gifts, investment income and endowment distributions).

We have incorporated the following:

- An all funds approach. Endowment distributions are included and then adjusted to reflect the actual respective realized and unrealized gains, dividends and income (Endowment Column);
- Spending against the University Capital Plan (Capital & Century Bond Columns);
- Adjustments required for conformance with generally accepted accounting principles (GAAP) which will allow for crosswalk to the external statements presented to the Board of Trustees each year (Financial Statement Adjustments Column). Other items included in these adjustments are:
 - Elimination of capital expenditures and addition of depreciation
 - Debt amortization costs

Following is supporting narrative explaining preliminary variances from the operating budget approved by the Board in June 2014. Also included is a brief summary regarding the impact of implementing GASB 68, the technical requirements to record the State's unfunded portion of the pension liabilities for the STRS (State Teachers Retirement System) and OPERS (Ohio Public Employee Retirement System) plans.

Finally, we've included specific detail on the Century Bond/Deferred Maintenance and Central Bank activities/balances.

Financial Highlights

Preliminary results for fiscal year 2015 as compared to fiscal year 2015 budget and fiscal year 2014 actual results

Organized by respective column headers and spreadsheet format

OPERATING UNITS Detail and Subtotal – this is the results of operations of our operating units of the university detailed by our Athens Academic Units, Regional Campuses, Auxiliaries, and Academic Support activities.

Revenues

State Appropriations: *-2%, \$700K decrease FY15 over FY15 budget:*

- FY15 is the second year of a two year implementation of a new Ohio Board of Regents funding formula model. An increase of \$8.5 million was budgeted for FY15 as compared with FY14 actuals based on preliminary estimates provided by the state. Actuals include a \$7.8 million increase for FY15 over FY14 actuals. This is a \$700K decrease to budget.

Net Undergraduate Tuition & Educational Fees: *-2%, \$5.3 million decrease over FY15 budget:*

- When setting the budget for eLearning it was assumed that the enrollments would be relatively stable. There was an enrollment headcount decrease of 3.6% for Fall 2014 as compared to Fall 2013. There were also decreases from *budgeted* headcount for Athens (Athens actual headcount increased over prior year headcounts but were less than the budget) and Regional campuses for Fall semester causing an overall decrease of revenue over budget.
- Undergraduate financial aid was \$.8 million above budget amount of \$50.6 million.

Net Graduate Tuition & Educational Fees: *9%, \$5.2 million increase over FY15 budget:*

- Variance to Budget is primarily associated with growth in College of Business and College of Education Graduate programs delivered off-campus and through eLearning
- Graduate financial aid was \$2.6M above the budgeted amount of \$27.3 million, offsetting a portion of the favorable tuition.

Room & Board: *4%, \$3.2 million increase over FY15 budget:*

- Total residential housing and culinary services revenues were \$49.9M and \$40.1M, exceeding budget 4.3% and 3.0%, respectively.
- The budget for residential housing was based on a 3.5% rate increase over fall 2013 coupled with an additional 478 residents for fall and 326 for spring. Culinary services experienced a 6.4% increase in meal plans sold for fall 2014 as compared to fall 2013. Also, for culinary Spring 2015 meal plans sold increased 4.72% versus Spring 2014. FY15 off campus student meal plans increased 14.5% vs. FY14.

Grants and Contracts: *-2%, \$1 million decrease over FY15 budget:*

- A decrease of \$1 million to budget based on YTD activity. However, Grant/Contract revenue exceeded FY14 actuals of \$45.6 million by \$2 million.

Facilities and Administrative (F&A) Cost Recovery: *10%, \$600K increase over FY15 budget:*

- This is the indirect expense recovery on Grants/Contracts. F&A revenues exceeded budget \$600K as the portfolio of Grants/Contracts included a higher rate of recovery than expected (14%)

vs 13%). Although our federal awards have a negotiated rate of recovery (48.5% for research) many non-federal awards do not include recovery of the full rate.

Gifts: 76%, \$7.1 million increase over FY15 budget:

- Expendable gift revenues exceeded budgeted amounts for FY15.

Endowment Distributions: No change over FY15 budget:

- Endowment Distributions represent the income brought into operations derived from our endowment spending policy, or distribution. Our current spending policy is 6%, inclusive of the 2% administrative fee. Endowment distributions are calculated on the 36-month trailing average ending the December prior to the budget year; and new gifts are not eligible for distribution unless they are received by this date; consequently, actuals should consistently equal budget unless there is Board approval for additional spending. There is a 12%, or \$2.5 million increase as compared with prior year reflecting the positive investment performance over the 36 months ended December 31, 2013, the period included in the FY15 spending formula calculation.
- This category is eliminated in the Endowment column as we record actual earnings on investments versus distributions taken.

Investment Income to Operations (investment income is also in the Endowment, Century Bond, and Internal Bank columns): No change over FY15 budget

- A portion of the investment income on working capital is brought into operations to support the strategic priorities identified in the \$100M Investment Pool. This amount is budgeted at \$4.6 million. Any residual investment income from working capital is recorded in the Internal Bank column.
- The University's investment income is comprised of interest, dividends, realized gains (losses), and unrealized gains (losses). Investment income stems from two primary sources. First, the university's endowment assets, as well as a portion of its working capital, are invested in a long-term, broadly-diversified portfolio (diversified pool). ***The return on this "diversified pool" for FY15 was -1.11%.*** For the prior fiscal year ended June 30, 2014, this pool achieved a return of ***16.72%***, underperforming its diversified benchmark of ***17.35%*** for the same period. Additionally, a portion of the university's working capital is invested in a pool of investment-grade fixed income securities (liquidity pool). ***The FY15 return on the "liquidity pool" was 2.19, outperforming the Barclays U.S. Aggregate Bond Index, which returned 1.86% for the same period.***

Other External Sales: 23%, \$10.1 million increase over FY15 budget:

- The primary increases to actuals over budget are from Sales & Services revenue (printing, ticket sales, apparel sales and other retail sales) and Other sources of income (royalties, AGO interest, NCAA revenue, and a prior year Worker's Compensation refund).
- Revenue increases in Other External Sales are typically offset by incremental expenses, primarily in "operating expenses"; consequently units have not historically placed focus on budgeting the specific revenue/expenses as they offset. This will be a focus of future budget efforts.

Expenses & Transfers

Salaries, Wages, & Other Payroll: -4%, \$12.1 million decrease over FY15 budget:

- This category was budgeted at 11%, or \$33.3 million, higher than FY14 actuals. FY15 expenditures exceeded FY14 by \$21.2 million resulting in expenses of \$12.1 million less than budget. The majority of the variance is due to delayed hiring plans and position vacancies, such as delayed hiring for the Dublin & HCOM Cleveland campus expansions, Regional campuses have been managing hiring to adjust to declining enrollment, staged hiring of SAI administrative

and technology investments, and delayed faculty hiring associated with college strategic investments.

Benefits: -5%, \$5.8 million decrease over FY15 budget:

- Overall this category was budgeted at \$14.1 million higher than FY14 actuals. FY15 Benefits expense as a percentage of Salaries and Wages were 32.5% as compared to FY14 percentage of 32.1%.
- A portion of benefits expense correlates directly with increases in salaries/wages (retirement, unemployment, Medicare tax). For every \$1 of salaries there is a corresponding \$0.16 of benefit expense. Healthcare cost increases, for which we are self-insured, are the result of additional headcount and actual health experience of our insured lives. Healthcare costs were budgeted to increase \$4.1 million in FY15 over FY14. Actual FY15 healthcare expense resulted in a 5% increase over FY14.

Operating Expenses: 16%, \$26.1 million increase over FY15 budget:

- Operating expenditures exceeded budget by \$26.1 million dollars. *Although an increase over the budget, this is actually a decrease of \$8.3M over prior year.* This includes variances across a broad spectrum of expenses, inclusive of professional services, supplies, travel and entertainment, maintenance operations and utilities, cost of goods sold, and communications.
- Internal Operating expense increases are partially attributable to the increased revenues in Other Internal Sales and Other External Sales (see Other External Sales revenues variance above).
- \$16M of the FY15 variance over budget is in the Academic Support Units, for which a significant portion can be attributed to the manner in which we budgeted FY15. As we have transitioned to an all-funds budget, we have been incrementally expanding the scope of what is included in the University annual budget. In FY15, projects that were included to be funded under the \$100M investment strategy (SAI projects such as R12, Oracle Advanced Benefits, IT Small Projects, Comp 2014 Consultants) as well as certain categories of non-recurring expense at the institutional level (Federal Indirect Cost Proposal preparation) were not included in the operating budget for the Academic Support Units, although the funding was set aside to fund the expenditures. In FY16 we are including these expenses in the All-funds view of the Operating Budget. Also contributing to the variance in Academic Support is \$1.4M of increased utility costs over budget which is 9% of the total utility expense for Gas Fuel Oil, Alternative Fuel, Light & Power and Water and Sewage. *The FY15 actual operating expense in the Academic Support Units was a decrease over the prior fiscal year level of expenditures (over prior year actuals was a \$3.1M reduction in expense)*
- As we continue to focus on improving our budgeting processes and financial systems, more attention will be focused on budgeting these categories of expense within our planning units.

Capitalized Costs: 91%, \$5.8 million increase over FY15 budget:

- Capital purchases in the operating units increased \$5.8 million as compared to budget. Additionally, Capital purchases increased \$800K from actual for FY14. Budgeted amounts for Regional capital purchases are also included in the Transfers to (from) Capital Projects line.

Internal Loan – Principal & Interest: -26%, \$9.6 million decrease over FY15 budget:

- This category includes payments made by the operating units for debt service and was budgeted to reflect additional loans for capital projects which have not yet been drawn (timing of spending) under the Capital Improvement Plan

Internal Sales: 18%, \$3.4 million increase over FY15 budget:

- Represents intercompany revenues from the sale of goods or services to other University departments. Examples include, telephone costs, catering, printing, and services provided by Facilities Management not covered in general maintenance.

- Internal sales are recorded as “contra” expense, or an amount offsetting other expenses in the units that are selling the goods/services. The units buying the goods/services have the offsetting expense included in Operating expenses.

Internal Allocations & Transfers:

- Represents internal funding allocations between units. The subtotal for the operating units should always net to zero.

Indirect Cost Allocations:

- Represents a series of internal indirect cost allocations to recover infrastructure and administrative costs associated with non-college expenditures (e.g., Facilities, Finance, and OIT). Allocations are made through the RCM model using various allocators (e.g., headcount, square footage, etc.). The subtotal for the operating units should always net to zero.

Subvention Allocation:

- This is the fee assessed to academic units in the RCM model based on operating revenues which is utilized to balance operating results across academic units and provide resources for strategic initiatives. The subtotal for the operating units should always net to zero. Changes of actuals relative to the budget represent investment allocations provided to academic units.

ENDOWMENT – This column is eliminating the endowment distributions that are recorded as revenue in the Operating Units and adding the actual investment results for the year. New gifts to the endowment and transfers from operations to quasi endowment are also added in this column. The column totals reflect the change in the net asset balances for our endowment funds.

Gifts:

- FY 15 Gifts to endowment are up \$3.2 million over FY14, while FY14 had large capital (facility) gifts (\$7.8M) non-recurring in FY15.

Investment Income:

- Investment income is comprised of interest, dividends, realized gains (losses), and unrealized gains (losses). In the Endowment column the investment income stems from the University and Foundation endowment assets invested in a long-term, broadly-diversified portfolio. This represents the appreciation (depreciation) of our asset pool. The actual return of our diversified pool through June 30, 2015 was **-1.11%**. (See Investment Income in the Operations section above for additional detail).

Transfers to (from) Quasi Endowments:

- Represents the transfer from operations for quasi endowments.

CAPITAL – This column is reporting the majority of our plant activity for the fiscal year. It records the capitalized facility projects, as well as the respective operating costs for the fiscal year. Funds brought in from reserves or project period set-asides and external grant funds are included as revenues/transfers to reflect a bottom line change in net asset use/draw on bond funding for the year.

State Appropriations-Capital: *129%, \$6.7 million increase FY15 actuals over FY14 actuals:*

- The State of Ohio's biennial Capital Budget, enacted in 2014 for fiscal years 2015 and 2016, provides appropriations for the repair, reconstruction and construction of capital assets. Revenue is recognized as funds are spent (versus when appropriated). This amount was forecasted to be \$15 million for FY15. The change is primarily associated with the timing of projects completed during the year. The remainder of the state projects will be completed as appropriated in future years.

CENTURY BOND – This column reflects activity associated with the Century Bond/Deferred Maintenance Program. This presentation includes:

Investment Income:

- Represents partial year earnings on the \$250 million century bond principal. Funds were received in late November, 2014 and are invested in accordance with the Investment Policy approved by the University and Foundation Boards. From inception through June 30, the century bond long-term pool returned 1.62%.

Operating Expenses and Capitalized Costs:

- Reflect the costs of issuance which were netted against proceeds

Internal Loan Principal & Interest:

- Reflects the principal and interest payments into the Century Bond program for outstanding loans. For FY15 this includes the first \$10 million of deferred maintenance funding and \$30M for the Energy Infrastructure Program loan (EIP).

Debt Service - Interest

- Interest payments due on the \$250 million century bond external debt. FY15 only includes partial year expense as the debt was issued in late November, 2014.

Transfers to (from) Capital Projects

- Reflects the transfer of funding from the Century Bond Pool to the respective Capital project funding. The \$40 million includes the first two internal loans from the Century Bond Pool:
 - FY 15 \$10M Deferred Maintenance
 - First \$30M of EIP funding (of expected \$90M)

INTERNAL BANK – With the implementation of the Internal Bank model, we are separately accounting and reporting for that portion of our net assets which represent university working capital (excludes endowment funding and bond funding). These funds include accumulated fund balances in the operating units as well as central reserves from operations and any investment appreciation on those funds.

Investment Income:

- Estimated investment income on the working capital funds. A portion of these funds (approx. \$100M) are invested alongside the endowment in our diversified pool. As of June 30, 2015 the remainder (approx. \$290M) are invested in the liquidity and cash pools. The diversified pool achieved a return of -1.11% for the fiscal year to date through June 30, 2015. The liquidity pool achieved a return of 2.19% for the fiscal year to date through June 30, 2015.

Internal Loan – Principal & Interest:

- Internal loan payments from our operating units will be collected by the Internal Bank and used to make the external debt service payments. This includes both dollars lent to specific departments/projects from debt funded projects as well as loans of working capital dollars.
- With the creation of the Internal Bank, we are in the process of transitioning all debt funded projects to internal loans utilizing a blended variable rate inclusive of management costs. We will continue to build out and refine this column as we update the Comprehensive Master Plan which will inform revisions and refinements to the Six Year Capital Improvement Plan (CIP).

Debt Service – Principal / Debt Service – Interest:

- Actual debt service payments, principal and interest, against university outstanding debt, exclusive of that reported in the Century Bond column.

Transfers to (from) Capital Projects

- Reflects the projected transfers of funding from the Internal Bank to the respective Capital project funding.

GASB 68 – FY15 share of unfunded pension liability

- FY 15 is the first year of required implementation of the new accounting standard. Which requires Governments providing defined benefit pensions to recognize their proportionate share of the actuarially determined amount of unfunded pension benefit obligation as a liability for the first time. For Ohio University this includes our participation in the STRS (State Teachers Retirement System) and the OPERS (Ohio Public Employees Retirement System).
- Requires a restatement of prior year beginning net position. Because beginning balances are being adjusted, the impact will not flow through the income statement directly, but could approximate a \$400 million decrease to unrestricted net position on the balance sheet. The current year impact, which reflects changes to the beginning balances based on factors described below are currently being calculated. Although we are recording this liability as required by the GASB, it will remain an unfunded liability (we are not setting aside reserve cash balances or budgeting to fund this expenditure).
- The unfunded pension liability will change each year resulting from:
 - Changes in plan assumptions about economic and demographic factors;
 - Differences between actual and expected experience;
 - Differences between actual and expected investment earnings.
- ***The precise impact of these changes is not yet determined as we have just received the required information from the pension systems and are in the process of analyzing current year impact as well as cumulative effect on the balance sheet. We have highlighted in yellow on the attached spreadsheet where any current year impact would be reflected. This will be presented at the October Board of Trustees meeting. Overall impact to the University Net Position will be material.***

FINANCIAL STATEMENT ADJUSTMENTS – Entries recorded as a part of the required adjustment to move from fund accounting to Generally Accepted Accounting Principles (GAAP) format

Other External Sales:

- Includes changes to balance sheet accounts that are the result of changes to allowances, estimates, present values, etc. (i.e., outside perpetual trusts) as well as consolidation of subsidiaries and related parties.

Capitalized Costs:

- Reflects the capitalization of facilities placed in service and construction in progress to assets on the balance sheet that are then brought into expense as they are depreciated over their useful life.

Depreciation:

- Recorded depreciation for all capital assets. Depreciation increased \$2.9 million from FY14 to FY15. This category will continue to increase in future years as the university executes against its Capital Improvement Plan (CIP) approved by the BOT.

Debt Service - Principal:

- Principal payments against external debt are eliminated as it is recorded as a decrease to long-term debt on the Statement of Net Position (a balance sheet entry that doesn't really flow through the Statement of Activities)

	Athens Colleges & Schools			Regional Campuses			Auxiliaries			Academic Support			Operating Unit Subtotals	Operating Unit Subtotals	Operating Unit Subtotals	Variance FY15 Actual over FY15 Budget	% Change	Variance FY15 Actual over FY14 Actual	% Change
	FY14 Actual	FY15 Budget	FY15 Actual	FY14 Actual	FY15 Budget	FY15 Actual	FY14 Actual	FY15 Budget	FY15 Actual	FY14 Actual	FY15 Budget	FY15 Actual	FY14 Actual	FY15 Budget	FY15 Actual				
(in millions)																			
State Appropriations	118.3	135.7	136.1	24.2	17.9	17.9	-	-	-	8.8	6.2	5.1	151.3	159.8	159.1	(0.7)	-0.4%	7.8	5%
State Appropriations-Capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0%	-	0%
Undergraduate Tuition & Educational Fees	237.4	251.2	251.4	40.2	39.9	39.2	-	-	-	16.7	11.3	7.3	294.3	302.4	297.9	(4.5)	-1%	3.6	1%
Undergraduate Financial Aid	(41.2)	(43.0)	(45.7)	(5.6)	(6.1)	(5.4)	(0.4)	(6.7)	(7.5)	(2.8)	5.2	7.2	(50.0)	(50.6)	(51.4)	(0.8)	2%	(1.4)	3%
Net Undergraduate Tuition & Fees	196.2	208.2	205.7	34.6	33.8	33.8	(0.4)	(6.7)	(7.5)	13.9	16.5	14.5	244.3	251.8	246.5	(5.3)	-2%	2.2	1%
Graduate Tuition & Educational Fees	84.6	85.2	92.3	0.4	0.4	0.5	-	-	-	0.3	0.6	1.2	85.3	86.2	94.0	7.8	9%	8.7	10%
Graduate Financial Aid	(28.4)	(26.7)	(28.9)	(0.2)	(0.1)	(0.1)	-	-	-	(1.1)	(0.5)	(0.9)	(29.7)	(27.3)	(29.9)	(2.6)	10%	(0.2)	1%
Net Graduate Tuition & Fees	56.2	58.5	63.4	0.2	0.3	0.4	-	-	-	(0.8)	0.1	0.3	55.6	58.9	64.1	5.2	9%	8.5	15%
Room & Board	-	-	-	-	-	-	83.7	86.8	90.0	-	-	-	83.7	86.8	90.0	3.2	4%	6.3	8%
Grants and Contracts	39.3	43.9	42.0	1.1	1.3	1.1	0.1	0.1	0.1	5.1	3.3	4.4	45.6	48.6	47.6	(1.0)	-2%	2.0	4%
Facilities & Admin Costs Recovery	6.7	6.1	6.6	-	-	-	-	-	-	0.1	-	0.1	6.8	6.1	6.7	0.6	10%	(0.1)	-1%
Gifts	5.9	6.0	6.1	0.3	0.2	0.4	2.3	1.7	3.0	0.9	1.5	7.0	9.4	9.4	16.5	7.1	76%	7.1	76%
Endowment Distributions	9.2	10.5	10.5	0.4	0.4	0.4	0.1	0.1	0.1	10.4	11.7	11.6	20.1	22.7	22.6	(0.1)	0%	2.5	12%
Investment Income	0.3	0.1	0.1	-	-	-	-	-	-	4.5	4.5	4.5	4.8	4.6	4.6	-	0%	(0.2)	-4%
Other External Sales	8.0	3.8	6.6	1.4	1.0	1.1	17.5	14.1	16.9	32.6	24.5	28.9	59.5	43.4	53.5	10.1	23%	(6.0)	-10%
Total Revenues	\$ 440.1	\$ 472.8	\$ 477.1	\$ 62.2	\$ 54.9	\$ 55.1	\$ 103.3	\$ 96.1	\$ 102.6	\$ 75.5	\$ 68.3	\$ 76.4	\$ 681.1	\$ 692.1	\$ 711.2	\$ 19.1	3%	\$ 30.1	4%
Salaries, Wages & Other Payroll	171.6	191.7	185.1	34.8	36.8	35.1	22.3	23.5	23.8	80.5	90.5	86.4	309.2	342.5	330.4	(12.1)	-4%	21.2	7%
Benefits	47.9	56.3	52.7	10.6	11.8	11.0	8.5	9.1	9.9	32.1	36.0	33.8	99.1	113.2	107.4	(5.8)	-5%	8.3	8%
Operating Expenses	68.4	54.9	63.1	9.6	8.6	9.1	33.7	33.0	34.4	86.5	67.3	83.3	198.2	163.8	189.9	26.1	16%	(8.3)	-4%
Capitalized Costs	6.4	3.9	7.5	0.3	0.2	0.8	1.7	0.4	1.7	3.0	1.9	2.2	11.4	6.4	12.2	5.8	91%	0.8	7%
Depreciation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0%	-	0%
Internal Loan - Principal & Interest	1.6	4.2	2.1	0.3	0.3	0.3	2.0	6.4	4.7	20.2	26.1	20.3	24.1	37.0	27.4	(9.6)	-26%	3.3	14%
Debt Service - Principal	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0%	-	0%
Debt Service - Interest	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	0%	-	0%
Internal Sales	(2.0)	(1.6)	(2.2)	(0.1)	0.1	-	(6.2)	(5.4)	(6.9)	(14.1)	(11.9)	(13.1)	(22.4)	(18.8)	(22.2)	(3.4)	18%	0.2	-1%
Total Direct Expenses	\$ 293.9	\$ 309.4	\$ 308.3	\$ 55.5	\$ 57.8	\$ 56.3	\$ 62.0	\$ 67.0	\$ 67.6	\$ 208.2	\$ 209.9	\$ 212.9	\$ 619.6	\$ 644.1	\$ 645.1	\$ 1.0	0.2%	\$ 25.5	4%
Internal Allocations & Transfers	(1.6)	(5.0)	(3.0)	1.3	1.1	0.9	(3.8)	7.1	6.5	4.1	(3.2)	(4.2)	-	-	0.2	0.2	#DIV/0!	0.2	0%
Indirect Costs Allocations	128.9	140.4	140.8	12.7	13.4	13.4	9.6	(7.1)	(7.1)	(151.3)	(146.7)	(147.1)	-	-	-	-	0%	-	0%
Subvention Allocation	8.4	19.2	13.0	(6.7)	(11.2)	(11.2)	(0.1)	-	-	(1.6)	(7.8)	(1.8)	-	0.2	-	(0.2)	-100%	-	0%
Total Allocations & Transfers	\$ 135.7	\$ 154.6	\$ 150.8	\$ 7.3	\$ 3.3	\$ 3.1	\$ 5.7	\$ -	\$ (0.6)	\$ (148.8)	\$ (157.7)	\$ (153.1)	\$ -	\$ 0.2	\$ 0.2	\$ -	0%	\$ 0.2	0%
Total Expenses & Transfers	\$ 429.6	\$ 464.0	\$ 459.1	\$ 62.8	\$ 61.1	\$ 59.4	\$ 67.7	\$ 67.0	\$ 67.0	\$ 59.4	\$ 52.2	\$ 59.8	\$ 619.6	\$ 644.3	\$ 645.3	\$ 1.0	0%	\$ 25.7	4%
Subtotal Results	\$ 10.5	\$ 8.8	\$ 18.0	\$ (0.6)	\$ (6.2)	\$ (4.3)	\$ 35.6	\$ 29.1	\$ 35.6	\$ 16.1	\$ 16.1	\$ 16.6	\$ 61.5	\$ 47.8	\$ 65.9	\$ 18.1	38%	\$ 4.4	7%
Transfers to (from) Operations	-	(4.1)	-	-	0.5	-	-	(5.0)	-	-	13.8	-	-	5.2	-	(5.2)	-100%	-	0%
Transfers to (from) Quasi Endowments	2.2	2.3	6.1	-	-	-	-	-	-	1.6	1.7	1.1	3.8	4.0	7.2	3.2	80%	3.4	89%
Transfers to (from) Capital Projects	0.5	0.4	8.2	0.6	1.7	(0.6)	14.8	33.2	27.2	13.6	3.3	22.4	29.5	38.6	57.2	18.6	48%	27.7	94%
Net Results	\$ 7.8	\$ 10.2	\$ 3.7	\$ (1.2)	\$ (8.4)	\$ (3.7)	\$ 20.8	\$ 0.9	\$ 8.4	\$ 0.9	\$ (2.7)	\$ (6.9)	\$ 28.2	\$ (0.0)	\$ 1.5	\$ 1.5	0%	\$ (26.7)	-95%

(in millions)	Capital, Debt, Endowment	Financial Statement Adjustments	GAAP Adjusted Totals	Endowment	Capital	Century Bond	Internal Bank	GASB 68- FY15 share of unfunded pension	Total-Endowment, Capital, Century Bond, Internal Bank & GASB 68	Financial Statement Adjustments	GAAP Adjusted Totals	GAAP Variance FY15 Actual over FY14 Actual	% Change
	FY14 Actual			FY15 Actuals-Preliminary					FY15 Actuals-Preliminary				
State Appropriations	2.1	-	153.4				2.1		2.1	-	161.2	7.8	5%
State Appropriations-Capital	5.2	-	5.2		11.9				11.9	-	11.9	6.7	129%
Undergraduate Tuition & Educational Fees	0.4	-	294.7		0.2				0.2	-	298.1	3.4	1%
Undergraduate Financial Aid	-	-	(50.0)						-	-	(51.4)	(1.4)	3%
Net Undergraduate Tuition & Fees	-	-	244.3						-	-	246.5	2.2	1%
Graduate Tuition & Educational Fees	-	-	85.3						-	-	94.0	8.7	10%
Graduate Financial Aid	-	-	(29.7)						-	-	(29.9)	(0.2)	1%
Net Graduate Tuition & Fees	-	-	55.6						-	-	64.1	8.5	15%
Room & Board	-	-	83.7						-	-	90.0	6.3	8%
Grants and Contracts	0.5	-	46.1		0.3				0.3	-	47.9	1.8	4%
Facilities & Admin Costs Recovery	-	-	6.8						-	-	6.7	(0.1)	-1%
Gifts	17.5	-	26.9	12.9	0.1				13.0	-	29.5	2.6	10%
Endowment Distributions	(20.1)	-	-	(22.6)					(22.6)	-	-	-	0%
Investment Income	88.9	-	93.7	(6.0)		0.7	(2.3)	-	(7.6)	-	(3.0)	(96.7)	-103%
Other External Sales	0.7	-	60.2		0.8		0.2		1.0	2.2	56.7	(3.5)	-6%
Total Revenues	\$ 95.2	\$ -	\$ 776.3	\$ (15.7)	\$ 13.3	\$ 0.7	\$ 0.0	\$ -	\$ (1.7)	\$ 2.2	\$ 711.7	\$ (53.9)	-7%
Salaries, Wages & Other Payroll	0.4	-	309.6		0.3				0.3	-	330.7	21.1	7%
Benefits	0.2	10.4	109.7		0.1				0.1	-	107.5	(2.2)	-2%
Operating Expenses	6.0	-	204.2		7.9	0.5			8.4	-	198.3	(5.9)	-3%
Capitalized Costs	95.1	(103.6)	2.9		161.7	2.2			163.9	(178.3)	(2.2)	(5.1)	-176%
Depreciation	-	36.4	36.4						-	39.3	39.3	2.9	8%
Internal Loan - Principal & Interest	(24.1)	-	-		1.2	(3.4)	(25.2)		(27.4)	-	-	-	0%
Debt Service - Principal	14.7	(14.7)	-		-		16.8		16.8	(16.8)	-	-	0%
Debt Service - Interest	10.0	-	10.0	-	-	8.8	12.8	-	21.6	1.2	22.8	12.8	128%
Internal Sales	(0.1)	-	(22.5)		-				-	-	(22.2)	0.3	-1%
Total Direct Expenses	\$ 102.2	\$ (71.5)	\$ 650.3	\$ -	\$ 171.2	\$ 8.1	\$ 4.4	\$ -	\$ 183.7	\$ (154.6)	\$ 674.2	\$ 23.9	4%
Internal Allocations & Transfers	-	-	-	(0.2)	-	-			(0.2)	-	-	-	0%
Indirect Costs Allocations	-	-	-	-	-	-			-	-	-	-	0%
Subvention Allocation	-	-	-	-	-	-			-	-	-	-	0%
Total Allocations & Transfers	\$ -	\$ -	\$ -	\$ (0.2)	\$ -	\$ -	\$ -	\$ -	\$ (0.20)	\$ -	\$ -	\$ -	0%
Total Expenses & Transfers	\$ 102.2	\$ (71.5)	\$ 650.3	\$ (0.2)	\$ 171.2	\$ 8.1	\$ 4.4	\$ -	\$ 183.54	\$ (154.6)	\$ 674.2	\$ 23.9	4%
Subtotal Results	\$ (7.0)	\$ 71.5	\$ 126.0	\$ (15.5)	\$ (157.9)	\$ (7.4)	\$ (4.4)	\$ -	\$ (185.2)	\$ 156.8	\$ 37.5	\$ (77.8)	-62%
Transfers to (from) Operations	-	-	-	-	-	-			-	-	-	-	0%
Transfers to (from) Quasi Endowments	(3.8)	-	-	(7.2)	-	-			(7.2)	-	-	-	0%
Transfers to (from) Capital Projects	(29.5)	-	0.0	-	(178.3)	40.0	81.1	-	(57.2)	-	-	(0.0)	-100%
Net Results	\$ 26.3	\$ 71.5	\$ 126.0	\$ (8.3)	\$ 20.4	\$ (47.4)	\$ (85.5)	\$ -	\$ (120.8)	\$ 156.8	\$ 37.5	\$ (77.8)	-62%



Interoffice Communication

Date: August 6, 2015

To: The President and Board of Trustees

From: Stephen T. Golding, Vice President Finance & Administration, CFO and Treasurer

Re: **Endowment Update**

Pursuant to resolution 2002-1851, the University's Board of Trustees entrusted oversight of the long-term investment portfolio to the Investment Sub-Committee of The Ohio University Foundation. The long-term investment portfolio is comprised of the University's and Foundation's endowments and quasi-endowments, as well as a portion of the University's and Foundation's working capital. At the upcoming August Board meeting, to keep the Resources Committee apprised of the stewardship of those assets and the resources generated from them, a presentation covering the following will be provided:

- portfolio oversight
- total assets under management
- asset allocation
- portfolio performance
- endowment assets
- endowment spending policy and distributions

The annual NACUBO-Commonfund Study of Endowments, which reports on endowment management practices and portfolio performance of higher education institutions, will be available by early February and shared with the Resources Committee at its March meeting.

If you have questions on this matter, please do not hesitate to contact me at 740-593-2556.

Ohio University and The Ohio University Foundation Governance of Long-Term Investment Portfolio

Governing Fiduciary: Investment Sub-Committee (ISC)

The University's Board of Trustees has entrusted oversight of the long-term investment portfolio to The Ohio University Foundation's ISC. This portfolio is comprised of University and Foundation endowments and quasi-endowments, as well as a portion of University and Foundation working capital.

The ISC reports to The Ohio University Foundation's Finance Committee. ISC members are listed below:

- Laura Brege (Foundation Trustee and ISC Chair)
- Chuck Beck (Foundation Trustee and ISC Vice-Chair)
- Bryan Benchoff (Foundation President)
- Steve Golding (Foundation Treasurer)
- Donny Harrison (Foundation Trustee)
- Jeff Loewy (Foundation Trustee)
- Roderick McDavis (University President)
- Larry McHale (Foundation Trustee)
- David Pidwell (Foundation Trustee)
- Ray Schilderink (Foundation Trustee)
- Perry Sook (Foundation Board Chair)
- Frank Stevens (Foundation Trustee)

The ISC is responsible for the following:

- Ensuring appropriateness of investment policy and making changes as needed (latest revision November 2014)
- Appointing and overseeing the managing fiduciary (Hirtle, Callaghan & Co.)
- Establishing custody accounts to hold assets
- Reviewing the portfolio's asset allocation and making changes as needed
- Delegating specific administrative responsibilities associated with the investment and reinvestment of assets
- Monitoring compliance with the investment policy
- Reviewing investment performance against benchmarks and peer institutions

Managing Fiduciary: Hirtle, Callaghan & Co. (HC)

The Ohio University Foundation has engaged HC to manage the long-term investment portfolio. HC reports to the ISC. The relationship began in July 2009, and the contract may be terminated by either party with 30 days written notice.

HC Company Overview

- Outsourced chief investment officer model with over \$26 billion of assets under prescribed discretion
- Over 100 professionals with offices in New York, Philadelphia, Atlanta, Chicago, Phoenix, and Pittsburgh
- 250 client relationships, including families, endowments and foundations, healthcare institutions, pension funds, and captive insurance companies

HC is responsible for the following:

- Investing funds within the guidelines and asset allocation ranges established in the investment policy
- Evaluating the asset allocation of the fund and recommending changes as appropriate
- Allocating contributions and other cash flows to investment managers
- Taking all actions with respect to investment managers
- Setting investment guidelines for investment managers and monitoring their compliance

Oversight and Meeting Schedule

HC meets with the ISC regularly to provide updates on the investment portfolio and the investment market. Meetings occur approximately six times per year, or more often, as needed, using the following schedule:

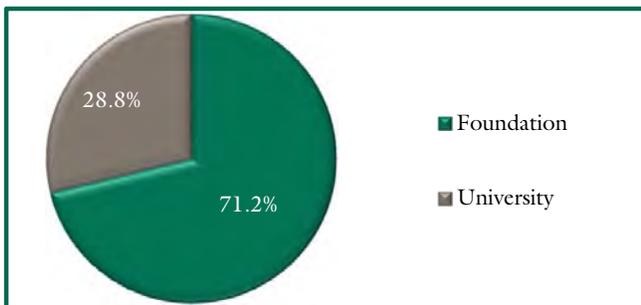
- January (conference call)
- February (in-person meeting)
- April (conference call)
- June (in-person meeting)
- August (conference call)
- November (in-person meeting)

Ohio University and The Ohio University Foundation Investment Pool Summary

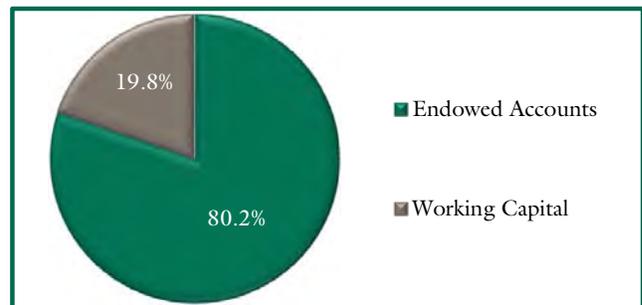
Investment Pool Activity through June 30, 2015* (in millions)

	FY 2012	FY 2013	FY 2014	FY 2015*
Beginning investment pool market value	\$ 396.483	\$ 467.208	\$ 522.556	\$ 632.542
Cash transferred to (from) investment pool	68.743	-	22.000	-
Interest and dividends net of management fees	8.020	10.105	10.761	10.160
Realized gains (losses)	16.439	23.324	30.549	58.364
Unrealized gains (losses)	(22.477)	21.919	46.675	(75.579)
Ending investment pool market value	<u>\$ 467.208</u>	<u>\$ 522.556</u>	<u>\$ 632.542</u>	<u>\$ 625.488</u>

Investment Pool By Entity



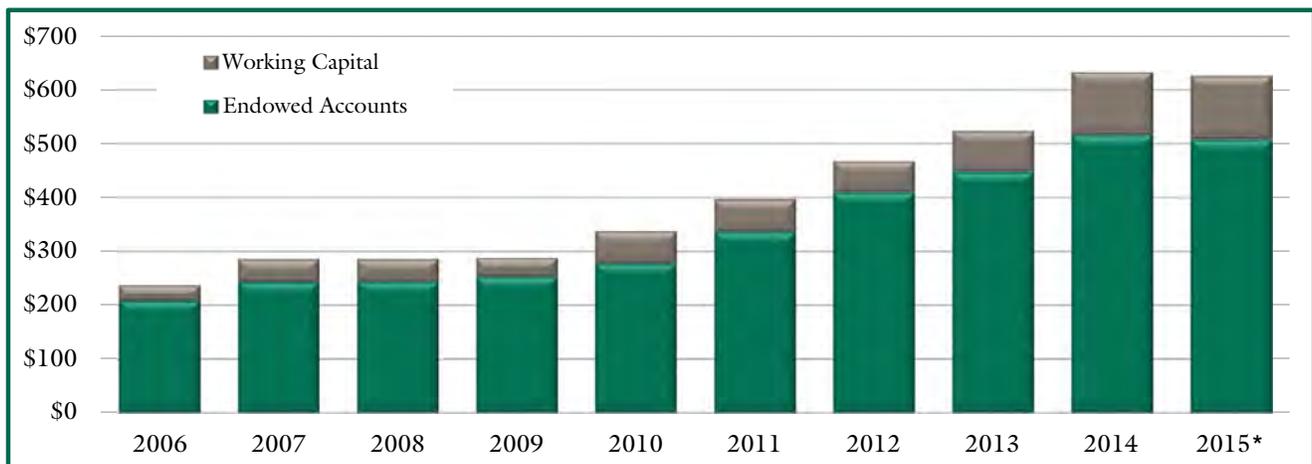
Investment Pool By Funding Type



Investment Pool Composition as of June 30, 2015* (in millions)

	Foundation		University		Total	
Endowments	\$ 283.268	63.6%	\$ 35.619	19.8%	\$ 318.887	51.0%
Quasi-endowments	138.907	31.2%	49.110	27.3%	188.017	30.1%
Working capital	21.128	4.7%	103.946	57.7%	125.074	20.0%
Cash due (to) from pool	2.138	0.5%	(8.628)	-4.8%	(6.490)	-1.1%
Total investment pool	<u>\$ 445.441</u>	<u>100.0%</u>	<u>\$ 180.047</u>	<u>100.0%</u>	<u>\$ 625.488</u>	<u>100.0%</u>

Investment Pool Market Value by Fiscal Year (in millions)



*unaudited

Ohio University and The Ohio University Foundation

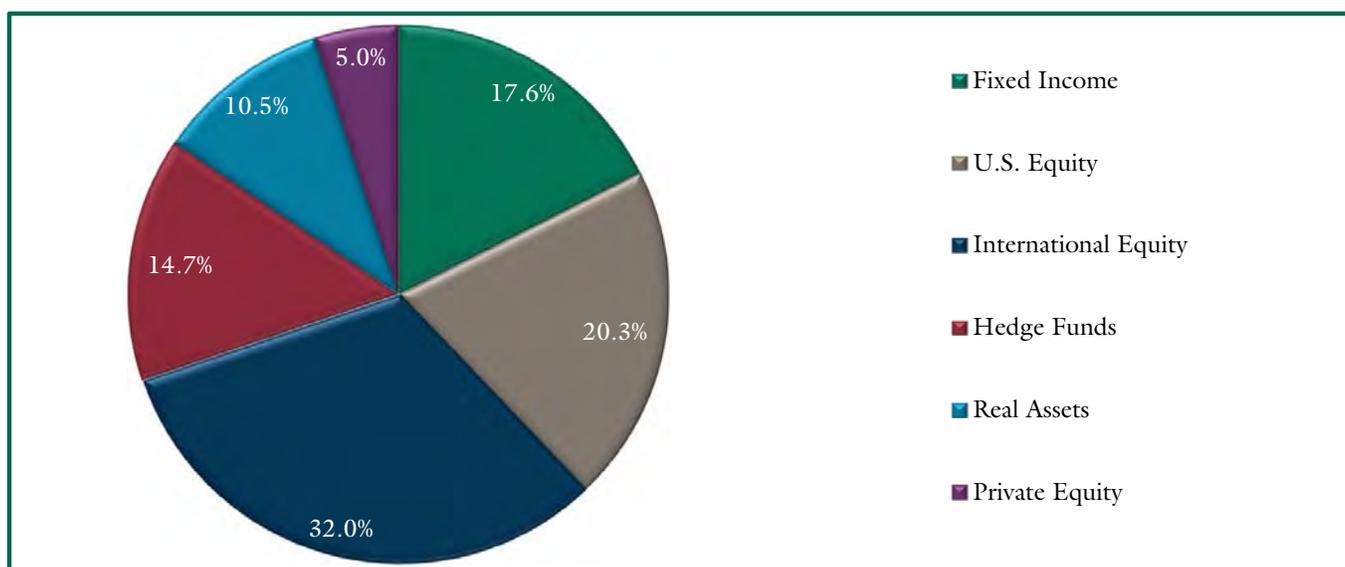
Long-Term Investment Pool Asset Allocation

The long-term investment portfolio is professionally managed, with the long-term objective of producing real growth in excess of the endowment spending policy and inflation. The portfolio is broadly diversified into equities, fixed income and alternative investments, including commodities, private equity and hedge funds, with a 75% allocation to equity-oriented investments and 25% to fixed income-oriented investments. This allocation provides the opportunity for high risk-adjusted returns. The portfolio's total assets include University and Foundation endowments and quasi-endowments, as well as a portion of University and Foundation working capital.

June 30, 2015 Asset Allocation with Investment Policy Targets and Ranges

Asset Class	Market Value (in millions)	Long-Term		Range	
		Current	Target	Min	Max
Cash	\$ 30.494	4.9%	0.0%	0.0% -	20.0%
Core Fixed Income	37.546	6.0%	9.8%	5.0% -	16.0%
Opportunistic Fixed Income	21.036	3.4%	3.9%	2.0% -	8.0%
TIPS	20.705	3.3%	5.9%	3.0% -	10.0%
Subtotal - Fixed Income	<u>109.781</u>	<u>17.6%</u>	<u>19.6%</u>	<u>17.0% -</u>	<u>42.0%</u>
U.S. Large Cap Index	111.947	17.9%	20.6%	14.0% -	30.0%
U.S. Small Cap	14.969	2.4%	3.9%	2.0% -	10.0%
International Equity - Developed	136.834	21.9%	19.7%	14.0% -	29.0%
International Equity - Emerging Markets	63.171	10.1%	4.9%	2.0% -	12.0%
Subtotal - Global Equity	<u>326.921</u>	<u>52.3%</u>	<u>49.1%</u>	<u>46.0% -</u>	<u>68.0%</u>
Equity Hedge Funds	62.477	10.0%	7.5%	0.0% -	15.0%
Fixed Income Hedge Funds	29.442	4.7%	2.5%	0.0% -	8.0%
Commodities	49.687	7.9%	4.9%	0.0% -	10.0%
Real Estate	15.879	2.5%	4.9%	0.0% -	10.0%
Private Equity (excluding Real Estate)	22.534	3.6%	9.0%	0.0% -	15.0%
Special Opportunities	8.767	1.4%	2.5%	0.0% -	5.0%
Subtotal - Alternatives	<u>188.786</u>	<u>30.2%</u>	<u>31.3%</u>	<u>15.0% -</u>	<u>38.0%</u>
Total Assets	<u>\$ 625.488</u>	<u>100.0%</u>	<u>100.0%</u>		

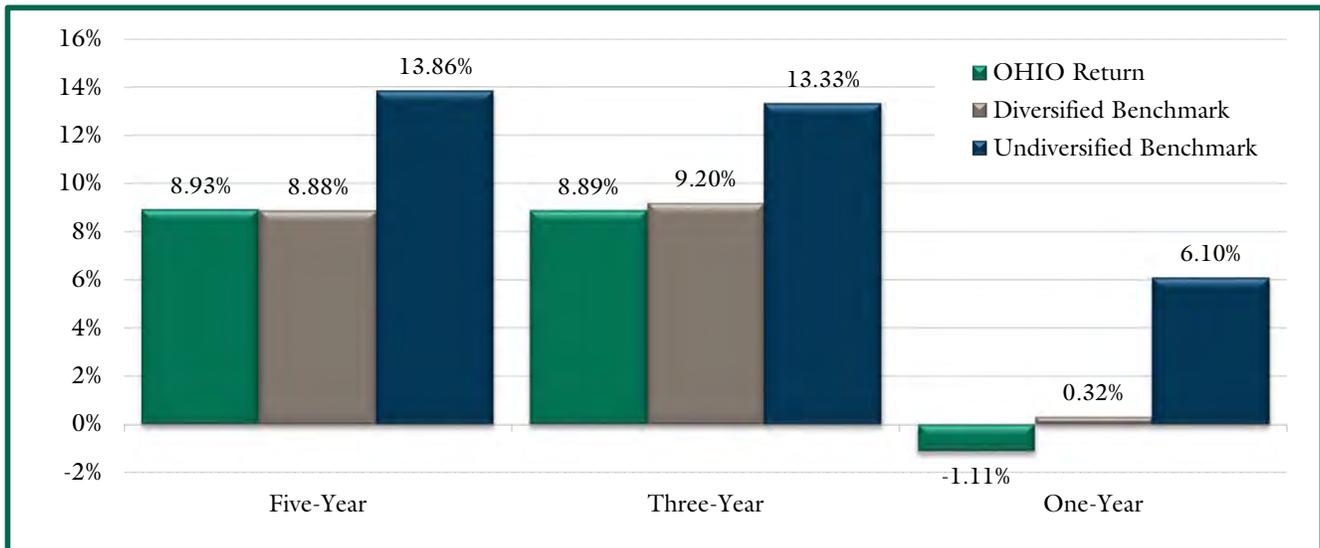
Asset Allocation as of June 30, 2015



Ohio University and The Ohio University Foundation Investment Performance

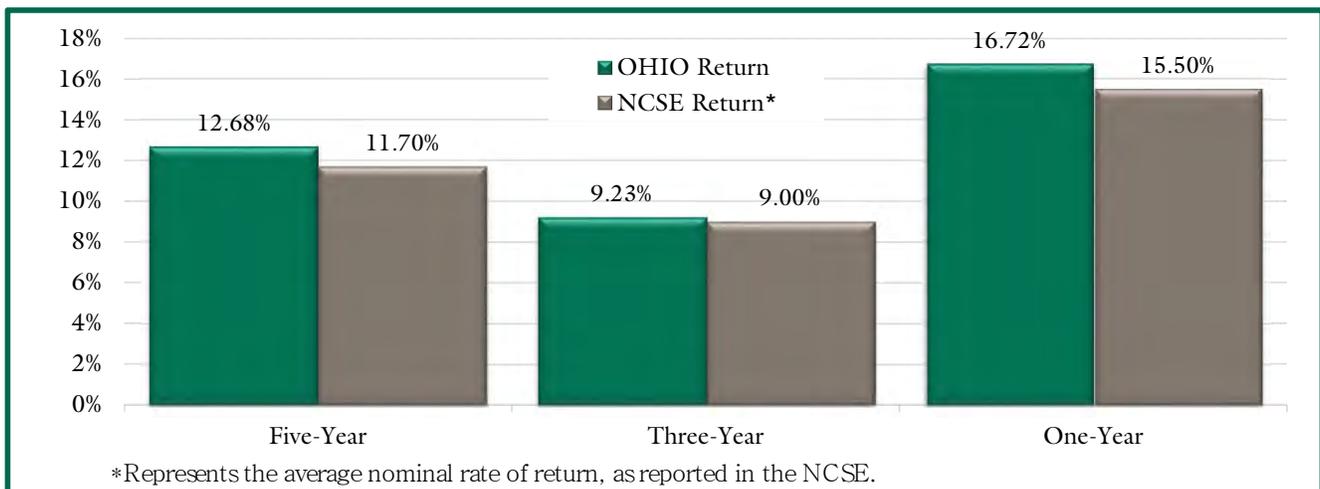
Performance vs. Benchmarks for Periods Ended June 30, 2015

The portfolio is measured against two benchmarks for evaluating investment performance. First, the diversified benchmark consists of the common industry benchmarks for the individual asset classes weighted according to the target asset allocation, excluding private equity. Second, the undiversified benchmark consists of the combined S&P 500 and the Barclays Capital Aggregate Bond Index, weighted to reflect the target equity/fixed income allocation of the portfolio. The portfolio outperformed the diversified benchmark for the five-year period ended June 30, 2015, but lagged the undiversified benchmark for the one-, three- and five-year periods ended June 30, 2015.



Performance vs. Peer Institutions for Periods Ended June 30, 2014

Annually, OHIO participates in the NACUBO-Commonfund Study of Endowments (NCSE), a survey that analyzes the endowment management practices and portfolio performance of more than eight hundred higher education institutions and their related foundations. Final results for the year ending June 30, 2014 were made available in early February 2015. For the one-, three- and five-year periods ending June 30, 2014, OHIO's portfolio outperformed the NCSE average.

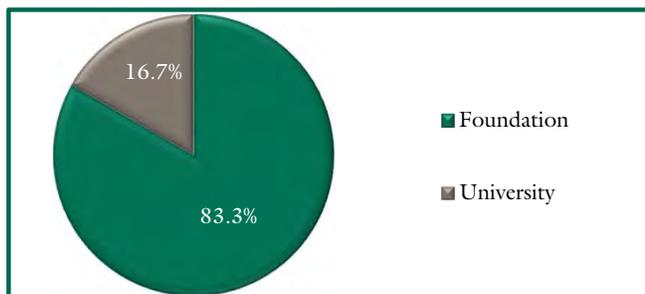


Ohio University and The Ohio University Foundation Endowment Summary

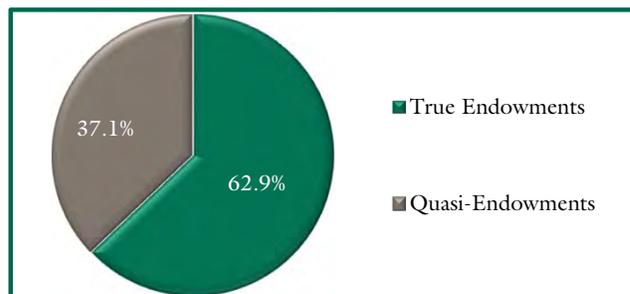
Endowment Activity through June 30, 2015* (in millions)

	FY 2012	FY 2013	FY 2014	FY 2015*
Beginning endowment market value	\$ 336.000	\$ 408.987	\$ 446.748	\$ 515.913
New gifts to endowments	10.097	5.346	11.419	13.060
Transfers to (from) quasi endowments	20.003	(0.017)	3.368	7.193
Investment income net of fees	29.637	48.344	74.312	(5.933)
Spending allocation	(0.142)	(11.078)	(13.748)	(15.247)
Administrative fee	(2.129)	(4.830)	(6.437)	(7.343)
Other additions (withdrawals)	15.521	(0.004)	0.251	(0.601)
Ending endowment market value	<u>\$ 408.987</u>	<u>\$ 446.748</u>	<u>\$ 515.913</u>	<u>\$ 507.042</u>

Endowments By Entity



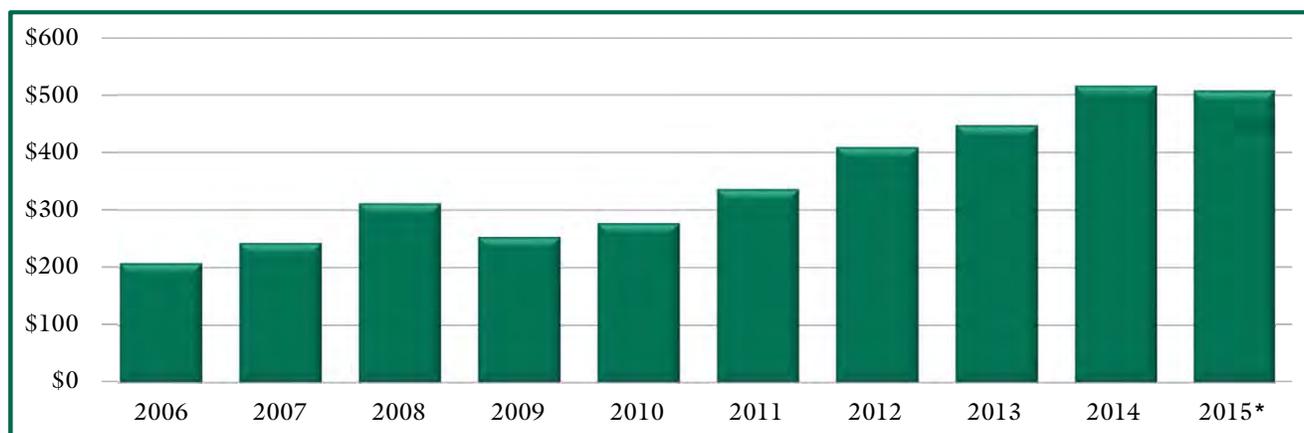
Endowments By Funding Type



Endowment Composition as of June 30, 2015* (in millions)

	Foundation		University		Total	
Pooled endowments	\$ 283.268	67.1%	\$ 35.619	42.0%	\$ 318.887	62.9%
Pooled quasi-endowments	138.907	32.9%	49.110	58.0%	188.017	37.1%
Non-pooled endowments	0.051	0.0%	-	0.0%	0.051	0.0%
Non-pooled quasi-endowments	0.087	0.0%	-	0.0%	0.087	0.0%
Total investment pool	<u>\$ 422.313</u>	<u>100.0%</u>	<u>\$ 84.729</u>	<u>100.0%</u>	<u>\$ 507.042</u>	<u>100.0%</u>

Endowment Market Value by Fiscal Year (in millions)



* unaudited

Ohio University and The Ohio University Foundation Endowment Distributions

Endowment earnings are authorized for expenditure in accordance with the spending policy adopted by The Ohio University Foundation. The spending policy and spending rate are reviewed annually and adjusted, as necessary, with the primary objective of balancing the need for current spending with the goal of supporting future expenditures into perpetuity.

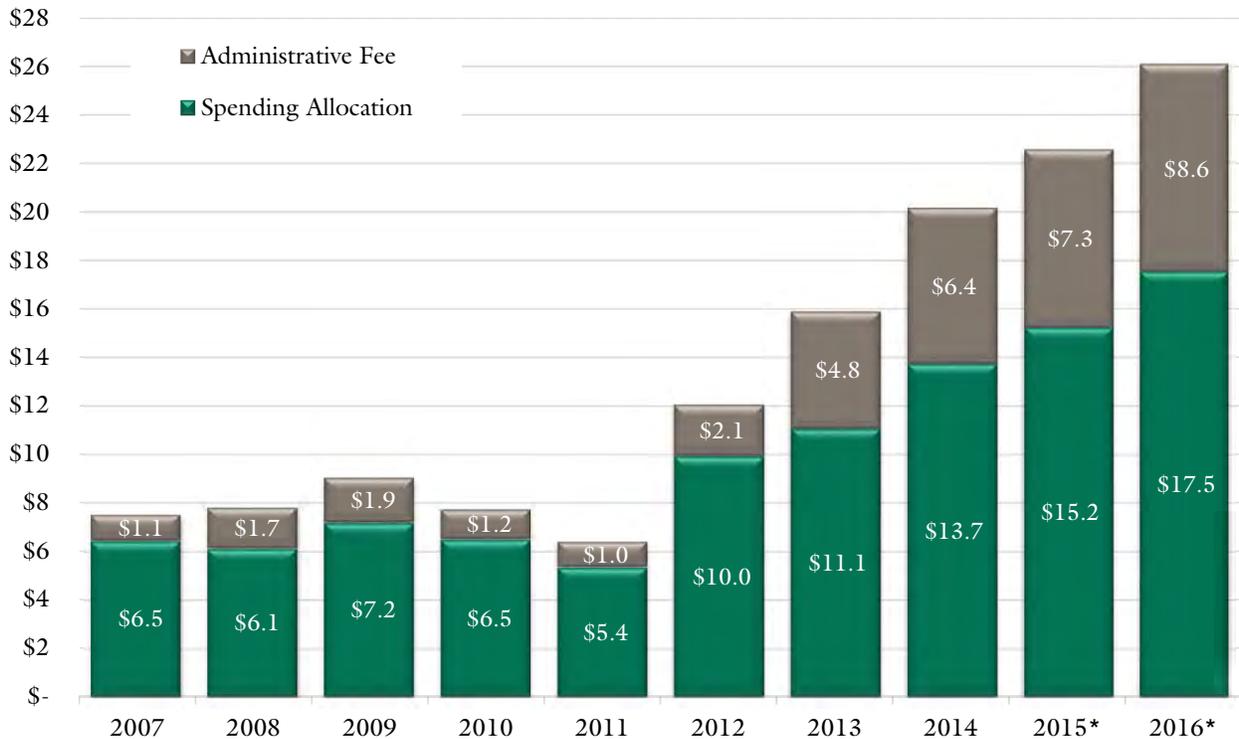
Currently, the annual endowment distribution is equal to the product of a 6% spending rate and the endowment's average market value for the trailing 36 months. Both true and quasi-endowments are subject to this spending policy. The 6% spending rate is comprised of a 4% spending allocation and a 2% administrative fee. The spending allocation supports various initiatives, as specified in the gift agreement. This includes, but is not limited to, scholarships and fellowships, chairs and professorships, research activities, and general support of academic units. The administrative fee provides general support for the institution's fundraising, alumni relations, and fund administration functions.

Endowment Spending Rates

	Spending Allocation	Administrative Fee	Policy Spending Rate
Fiscal Years 2007	5.00%	1.00%	6.00%
Fiscal Years 2008, 2009, 2010, 2011 and 2012	4.00%	1.00%	5.00%
Fiscal Years 2013, 2014, 2015 and 2016	4.00%	2.00%	6.00%

These spending allocation and administrative fee rates apply to accounts whose market value exceeds the historic gift value. Occasionally, due to a downturn in the investment market, an account's market value may temporarily fall below its historic value. When this occurs, the endowed account is "underwater." The spending rate for underwater endowments is 1%. Underwater endowments are not assessed an administrative fee.

Endowment Distributions by Fiscal Year (in millions)



* unaudited

Endowment Update

Tab



Endowment Update

- Portfolio oversight
- Total assets under management
- Asset allocation
- Portfolio performance
- Endowment assets
- Endowment distributions



Governing Fiduciary

- 12-member Investment Sub-Committee
- Reports to the OUF Finance Committee
- Selects and oversees managing fiduciary
- Reviews and revises asset allocation
- Monitors compliance with policy
- Reviews performance against benchmarks and peers



Managing Fiduciary

- Hirtle, Callaghan & Co. (since July 2009)
- Reports to the governing fiduciary
- Outsourced chief investment officer model
- Invests funds in accordance with policy
- Evaluates policy, recommends changes
- Takes all actions with respect to investment managers



Assets Under Management

As of June 30, 2015* (in millions)

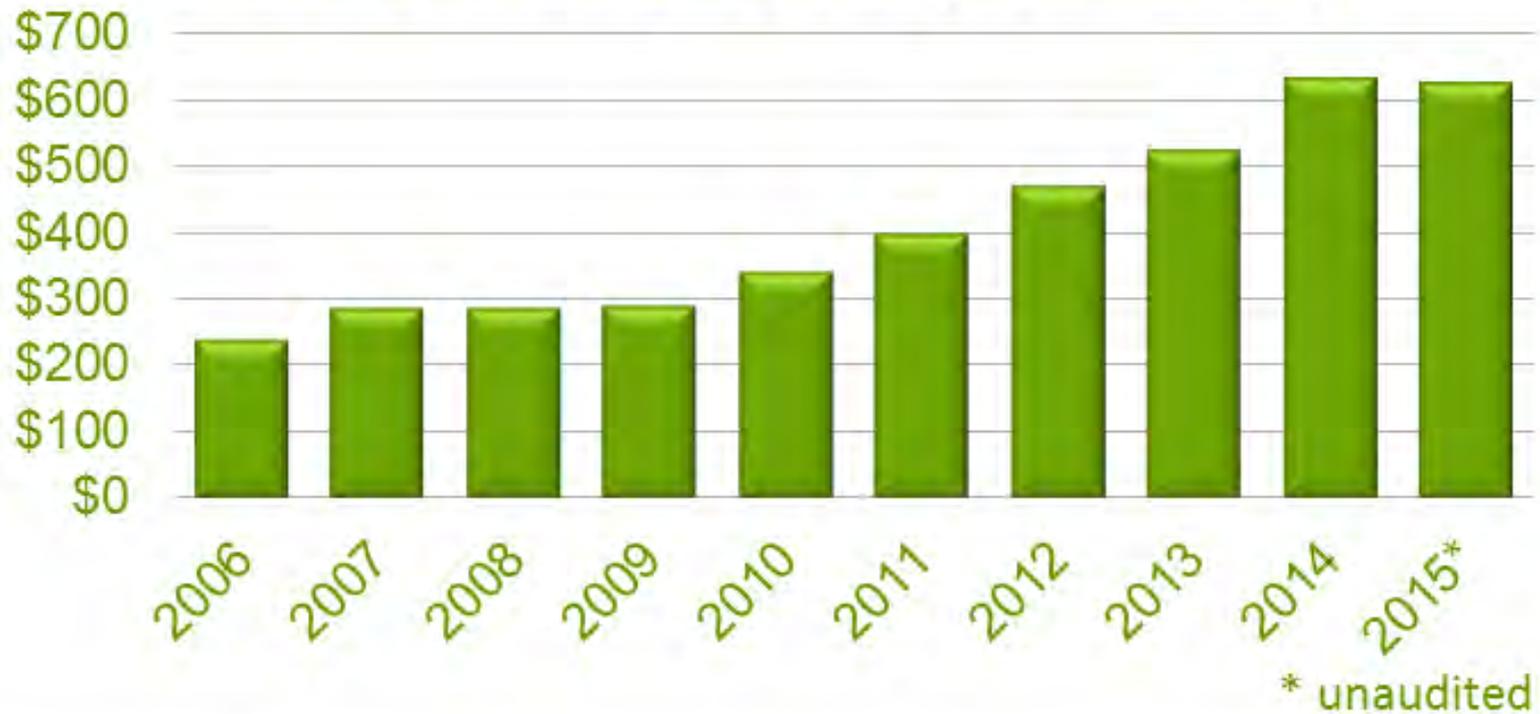
	Foundation		University		Total	
Endowments	\$ 283	64%	\$ 36	20%	\$ 319	51%
Quasi-endowment	139	31%	49	27%	188	30%
Working capital	21	4%	104	58%	125	20%
Due from pool	2	0%	(9)	-5%	(7)	-1%
Total assets	<u>\$ 445</u>	<u>100%</u>	<u>\$ 180</u>	<u>100%</u>	<u>\$ 625</u>	<u>100%</u>

* unaudited



Assets Under Management

FY2006 to FY2015 (in millions)



Asset Allocation

As of June 30, 2015* (in millions)

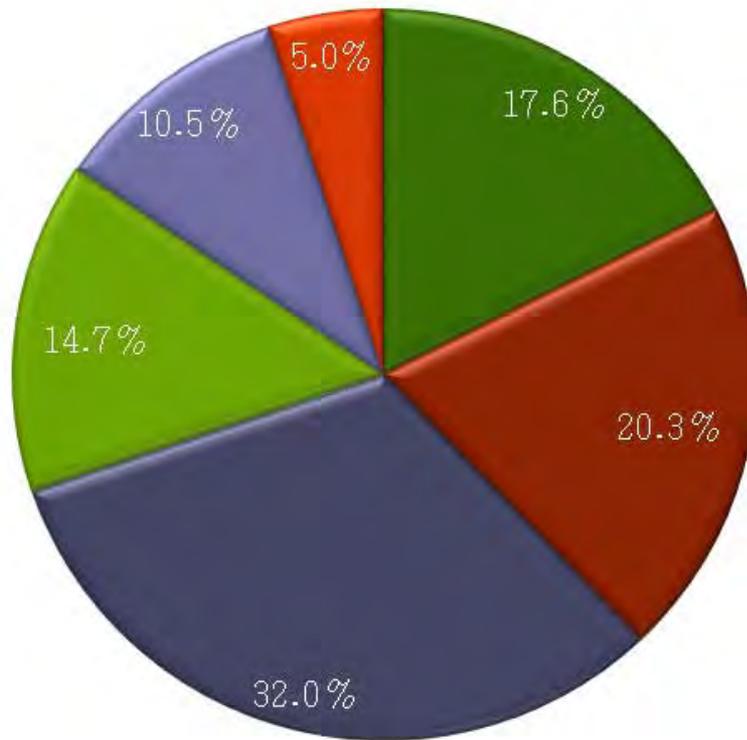
<u>Asset Class</u>	<u>Market Value</u>	<u>Current</u>	<u>Policy Target</u>	<u>Range</u>	
				<u>Min</u>	<u>Max</u>
Fixed Income	\$ 109.8	17.6%	21.5%	17.0%	42.0%
Equities	326.9	52.3%	52.4%	46.0%	68.0%
Alternatives	<u>188.8</u>	<u>30.2%</u>	<u>26.1%</u>	15.0%	38.0%
Total	<u>\$ 625.5</u>	<u>100.0%</u>	<u>100.0%</u>		

* unaudited



Asset Allocation

As of June 30, 2015*



- Fixed Income
- U.S. Equity
- International Equity
- Hedge Funds
- Real Assets
- Private Equity

* unaudited



Portfolio Performance

As of June 30, 2015



Performance vs. Peers

As of June 30, 2014

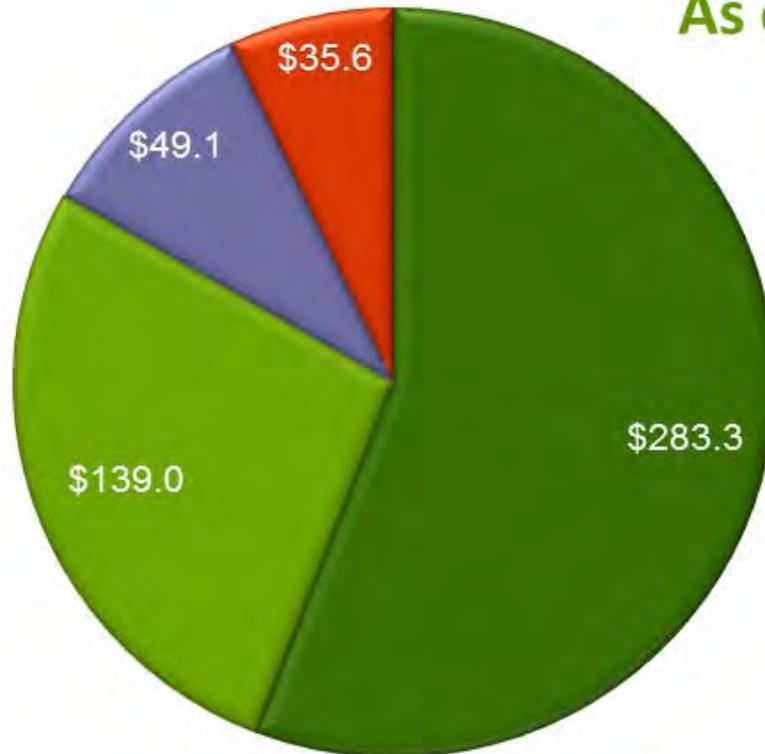


*Represents the average nominal rate of return, as reported in the NCSE.



Endowment Assets

As of June 30, 2015* (in millions)



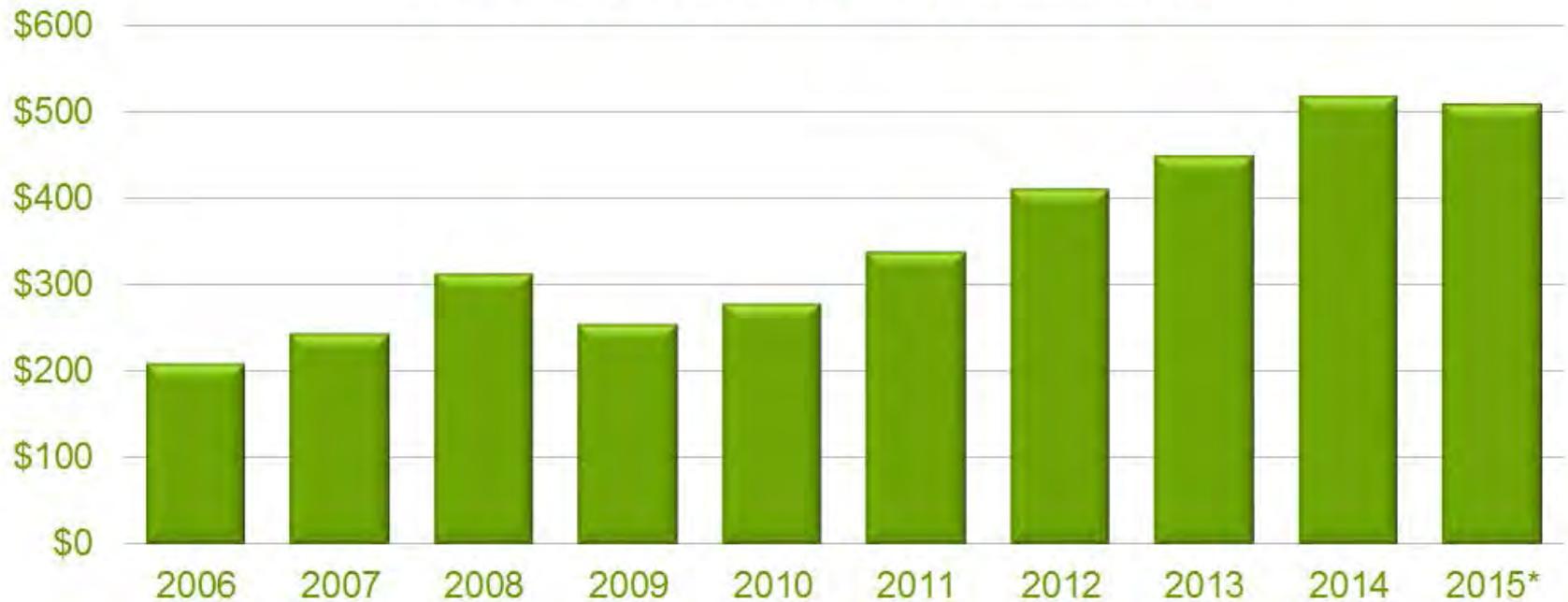
- Foundation Endowments
- Foundation Quasi-Endowments
- University Quasi-Endowments
- University Endowments

* unaudited



Endowment Assets

FY2006 to FY2015* (in millions)



* unaudited

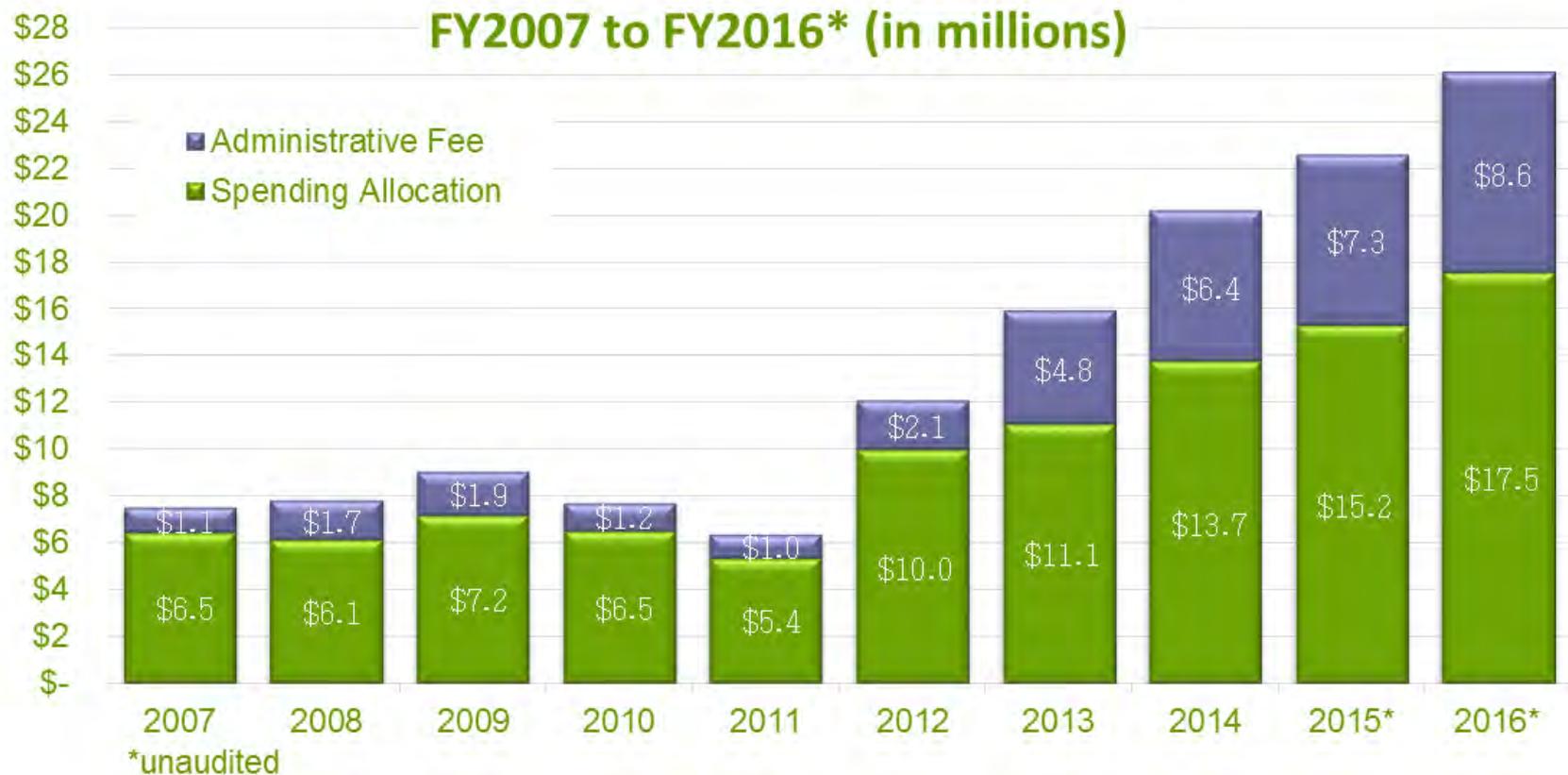


Endowment Distributions

- Spending Policy
 - Established by Foundation Board
 - Reviewed annually and revised as needed
- Spending Calculation
 - Product of spending rate and 36-month trailing average market value
 - Above water accounts: 4% spend, 2% fee
 - Underwater accounts: 1% spend, no fee



Endowment Distributions



**APPROVAL TO PROCEED WITH DESIGN FOR THE
PERMANENT CAMPUS BOILER PROJECT DESIGN PHASE AND
BUDGET AMENDMENT AND THE
SOUTH GREEN COMPREHENSIVE SITE DESIGN – SWEEP PHASE B –
DESIGN THROUGH BIDDING PHASE**

RESOLUTION 2015 -

WHEREAS, for the Permanent Campus Boiler project, the Board of Trustees previously approved a total project budget of \$4,000,000 and authorized expenditures of \$4,000,000 (2015-3468), and University administration seeks to amend the total project budget of \$4,000,000 by an additional \$11,000,000 for a new total project budget of \$15,000,000 and seeks approval to increase the previously authorized expenditure amount of \$4,000,000 by an additional \$1,750,000 for total authorized expenditures of \$5,750,000 to undertake design to be funded by the Energy Infrastructure Project Initiative;

WHEREAS, for the South Green Comprehensive Site Design – Sweep Phase B project, University administration requests approval for the total project budget of \$1,061,000 and seeks authorization for expenditures of \$150,000 to undertake design and bidding to be funded by Residential Housing Departmental Funds.

NOW THEREFORE, BE IT RESOLVED that the Ohio University Board of Trustees approves the requests described above, authorizes the receipt of appropriate bids or proposals and authorizes the President or his designee to accept and award contracts within the total project budgets identified.



OHIO
UNIVERSITY

Date: August 6, 2015

To: The President and Board of Trustees

From: Stephen T. Golding, Vice President for Finance and Administration, CFO and Treasurer

Re: REQUEST FOR APPROVAL TO UNDERTAKE DESIGN:

- **Permanent Campus Boiler Project – Design Phase and Budget Amendment**
- **South Green Comprehensive Site Design – Sweep Phase B – Design through Bidding**

The following design projects are in excess of \$500,000 in total project cost and are presented to the Board at this time for approval of project budgets and authorization for funds for design. A resolution is provided that addresses these projects.

Permanent Campus Boiler Project – Design Phase and Budget Amendment

1. We seek approval to amend the previously authorized expenditures and total project budget of \$4,000,000 by an additional \$1,750,000 for design for total authorized expenditures of \$5,750,000 and request approval for a new total project budget of \$15,000,000.
2. Purpose of this project is to replace the existing coal boilers with permanent boiler equipment in order to meet the university Climate Action Plan and sustainability goals and to comply with Federal and State regulations. The reason for the budget amendment is to fund the remainder of the project as the first request of \$4,000,000 was pre-purchase of equipment.
3. Part of the approved CIP for FY2015-2016, Infrastructure Renewal-Deferred Maintenance, Energy Infrastructure Project Initiative, Line #4.
4. Total Project Budget: \$15,000,000
5. Previously Approved: \$4,000,000
 - a. Resolution 2015-3468 – March 2015 at a cost of \$4,000,000
6. This request: \$1,750,000
7. Funding Source: EIPi

South Green Comprehensive Site Design – Sweep Phase B – Design through Bidding

1. We seek approved to undertake design through bidding at a cost of \$150,000.
2. Purpose of this project is to upgrade and expand sidewalks, recreation amenities and lighting. This project will enhance the appearance of the South Green Residence Halls and improve access to the Front Four and buildings beyond. Additionally, this project will greatly improve safety of pedestrian access by limiting vehicular traffic in this area by defining paths in this area as sidewalks rather than roadways.
3. Part of the proposed CIP for FY2016-2017.
4. Project Budget: \$1,061,000
5. Previously Approved: \$0
6. This Request: \$150,000
7. Funding Source: Residential Housing Department Funds UM2007900

Construction Projects – Design

Consent

Tab



Requested Approvals to Undertake Design

- Permanent Campus Boiler Project – Design Phase and Budget Amendment
- South Green Comprehensive Site Design – Sweep Phase B – Design through Bidding



Permanent Campus Boiler - Design Phase and Budget Amendment

- We seek approval to amend the previously authorized expenditures and total project budget of \$4M by an additional \$1.75M for design for total authorized expenditures of \$5.75M and request approval for a new total project budget of \$15M.
- Purpose of this project is to replace the existing coal boilers with permanent boiler equipment. The reason for the budget amendment is to fund the remainder of the project as the first request of \$4M was for equipment purchase only.
- Part of the FY2015-2016 approved CIP, Infrastructure Renewal, Deferred Maintenance, Energy Infrastructure Project Initiative, Line #4.
- Project Budget: \$15M
- Previously Approved: \$4M
 - Resolution 2015-3468 (Approved in March 2015)
- This Request: \$1.7M
- Funding Source: EIPI



South Green Comprehensive Site Design – Sweep Phase B – Design through Bidding

- We seek approval to undertake design through bidding at a cost of \$150K.
- Purpose of this project is to upgrade and expand sidewalks, recreation amenities and lighting. This project will enhance the appearance of the South Green Residence Halls and improve access to the Front Four and buildings beyond. Additionally, this project will greatly improve safety of pedestrian access by limiting vehicular traffic in this area by defining paths in this area as sidewalks rather than roadways.
- Part of the proposed CIP for FY2016-2017
- Project Budget: \$1,061,000
- Previously Approved: \$0
- This Request: \$150,000
- Funding Source: Residential Housing Department Funds UM2007900



**APPROVAL TO PROCEED WITH CONSTRUCTION FOR
THE ATHENS CAMPUS UTILITY METERING DESIGN THROUGH
CONSTRUCTION PHASES,
THE COLLEGE GREEN UPGRADE BUDGET AMENDMENT AND
SCOPE REVISION,
THE COLLEGE OF COMMUNICATION PHASE II CONSTRUCTION
AND BUDGET AMENDMENT II,
THE DEFERRED MAINTENANCE INVENTORY FACILITY
ASSESSMENT,
AND THE FUEL FARM REPLACEMENT DESIGN THROUGH
CONSTRUCTION PHASES**

RESOLUTION 2015 -

WHEREAS, for the Athens Campus Utility Metering project, University administration requests approval for the total project budget of \$1,800,000 and seeks authorization for expenditures of \$1,800,000 to undertake design, construction and complete the project to be funded by the Energy Infrastructure Project Initiative (\$800,000) and State Appropriations (\$1,000,000);

WHEREAS, for the College Green Upgrade project, the Board of Trustees previously approved a total project budget of \$1,250,000 and authorized expenditures of \$1,250,000 (2015-3454), and University administration seeks to amend the total project budget of \$1,250,000 by an additional \$450,000 for a new total project budget of \$1,700,000 and seeks approval to increase the previously authorized expenditure amount of \$1,250,000 by an additional \$450,000 for total authorized expenditures of \$1,700,000 to undertake construction to repair the tunnel top and complete the project to be funded by the Energy Infrastructure Project Initiative (\$450,000), State Appropriations (\$425,000), and University Reserves (\$825,000);

WHEREAS, for the College of Communication Phase II project, the Board of Trustees previously approved a total project budget of \$17,800,000 and authorized expenditures of \$17,800,000 (2014-3415) and University administration seeks to amend the total project budget of \$17,800,000 by an additional \$1,500,000 for a new total project budget of \$19,300,000 and seeks approval to increase the authorized expenditure amount of \$17,800,000 by an additional \$1,500,000 for total authorized expenditures of \$19,300,000 to undertake construction and complete the project to be funded by FY2016 Deferred Maintenance Debt (\$1,500,000), Gifts (\$5,400,000), External Debt (12,000,000) and State Appropriations (\$400,000);

WHEREAS, for the Deferred Maintenance Inventory Facility Assessment project, University administration requests approval for the total project budget of \$1,000,000 and seeks authorization for expenditures of \$1,000,000 to undertake building assessments and complete the project to be funded by the Internal Reserves;

WHEREAS, for the Fuel Farm Replacement project, University administration requests approval for the total project budget of \$1,300,000 and seeks authorized expenditures of \$1,300,000 to undertake design, construction and complete the project to be funded by the Energy Infrastructure Project Initiative Debt.

NOW THEREFORE, BE IT RESOLVED that the Ohio University Board of Trustees approves the requests described above, authorizes the receipt of appropriate bids or proposals and authorizes the President or his designee to accept and award contracts within the total project budgets identified.



OHIO
UNIVERSITY

Date: August 6, 2015

To: The President and Board of Trustees

From: Stephen T. Golding, Vice President for Finance and Administration, CFO and Treasurer

Re: REQUEST FOR APPROVAL TO UNDERTAKE CONSTRUCTION:

- **Athens Campus Utility Metering – Design through Construction Phases**
- **College Green Upgrade – Budget Amendment and Scope Revision**
- **College of Communication Phase II – Construction and Budget Amendment II**
- **Deferred Maintenance Inventory – Facility Assessment Phase**
- **Fuel Farm Replacement – Design through Construction Phases**

The following construction projects are in excess of \$500,000 in total project cost and are presented to the Board for project and/or budget amendment approval. A resolution is provided that addresses these projects.

Athens Campus Utility Metering – Design through Construction Phases

1. We seek approval to undertake design through construction at a cost of \$1,800,000.
2. The purpose of this project is to increase awareness and responsibility of energy and water usage leading into RCM. Project will provide high resolution to the Facilities Management Utility staff enabling detection of inefficiencies, malfunctions, and waste associated with the Athens Campus Utility System. Utility metering will provide accurate and valid information to the automated energy billing and tracking software initiative.
3. This project is part of the FY2016-2017 CIP approved by the Board of Trustees in June 2015.
4. Project Budget: \$1,800,000
5. Previously Approved: \$0
6. This Request: \$1,800,000
7. Funding Sources: \$800,000 – EIPI Debt
\$1,000,000 – State Appropriations HB 497, C30133

College Green Upgrade – Budget Amendment and Scope Revision

1. We seek approval to amend the previously authorized expenditures of \$1,250,000 by an additional \$450,000 for total authorized expenditures and a new total project budget of \$1,700,000. EIPI will be the source of funds for the additional \$450,000 EIPI (\$450,000) adding to local reserves (\$825,000) and state appropriations (\$425,000) for the new project budget total of \$1,700,000.
2. The reason for the budget amendment and scope revision is that during the annual steam shutdown, inspectors discovered significant deterioration, and in some places failure, of the utility tunnel top. The most efficient approach to complete these repairs is to do it as part of the Class Gateway improvements. The estimated cost of this work is \$450,000.
3. This project is part of the approved CIP for FY2014-2015, High Visibility Grounds, Line #13a, with a total project budget of \$2,000,000 and the approved CIP for FY2015-2016,

Infrastructure Renewal-Deferred Maintenance, Energy Infrastructure Project Initiative, Line #4.

4. Project Budget: \$1,700,000
5. Previously Approved: \$1,250,000
 - a. Resolution 2014-3397 (March 2014 – design through construction approved at a cost of \$1,250,000)
 - b. Resolution 2015-3454 (January 2015 – change in funding source from local reserves (\$1.25M) to a combination of local reserves (\$825,000) and state appropriations (\$425,000) approved)
6. This Request: \$450,000
7. Funding Sources: \$450,000 – EIPD Debt
\$425,000 – State Appropriations HB 497, C30105
\$225,000 – University Reserves 060-6000-20050
PL0000614
\$600,000 – University Reserves 010-0000-29010-
UN0203460

College of Communication Phase II – Construction and Budget Amendment II

1. We seek approval to increase the total project budget and authorized expenditure amount from \$17,800,000 by an additional \$1,500,000 for a new total project budget and authorized expenditures of \$19,300,000.
2. The purpose of the budget amendment is to address unforeseen conditions related to fire stops, fire dampers and the failure of the existing RTV fire alarm system. This requires immediate short term repairs and the design and installation of a new fire alarm system at a cost of \$1,500,000.
3. This project is part of the approved CIP for FY2015-2020, Academic/Research Project, Line #6. The \$1,500,000 in additional costs is funded by FY2016 Deferred Maintenance Debt.
4. Project Budget: \$19,300,000
5. Previously Approved: \$17,800,000
 - a. Resolution 2014-3396 (March 2014 – design approved at a cost of \$17,400,000)
 - b. Resolution 2014-3415 (June 2014 – construction and budget amendment of an additional \$400,000 for a total of \$17,800,000 approved)
6. This Request: \$1,500,000
7. Funding Sources: \$1,500,000 – FY2016 Deferred Maintenance Debt
\$5,400,000 – Gifts
\$12,000,000 – External Debt Issued
\$400,000 – State Appropriations HB 497, C30149

Deferred Maintenance Inventory – Facility Assessment Phase

1. We seek approval to develop a comprehensive Deferred Maintenance Inventory to assist in the management and prioritization of deferred maintenance projects funded by State and Century Bond funds. The estimated annual spend for deferred maintenance projects is expected to be in excess of \$10,000,000 per year. The Inventory will also provide important information as the University develops projects to address programmatic needs to support the academic, student life and research missions of the campus. The University will develop a process to keep the inventory updated in subsequent years.
2. The University will develop the inventory by performing facility condition assessments of facilities on the Athens campus and the five regional campuses: OU – Chillicothe (OUC) located in Chillicothe, OU – Eastern (OUE) in St. Clairesville, OU – Lancaster (OUL)

located in Lancaster, OU – Southern (OUS) located in Ironton and OU – Zanesville (OUZ) located in Zanesville. The new campuses located in Cleveland and in Dublin are not part of the scope of this project. The work will be done by one or more consultants with support from University staff.

3. This project is part of the FY2016-2017 CIP approved by the Board of Trustees in June 2015.
4. Project Budget: \$1,000,000
5. Previously Approved: \$0
6. This Request: \$1,000,000
7. Funding Source: Internal Reserves

Fuel Farm Replacement – Design through Construction Phases

1. We seek approval to undertake design through construction at a cost of \$1,300,000.
2. The purpose of the project is to replace the existing gas line and diesel fuel tanks that are at the end of their useful life with fiberglass tanks with additional capacity to provide an alternate fuel source for the Lausche Heating Plant. The new tanks will include a spill containment system.
3. This project is part of the approved FY2015-2016 CIP as Infrastructure Renewal-Deferred Maintenance, Energy Infrastructure Project Initiative line #4.
4. Project Budget: \$1,300,000
5. Previously Approved: \$0
6. This Request: \$1,300,000
7. Funding Source: EIPi Debt

Construction Projects – Construction Consent

Tab



Requested Approvals to Undertake Construction

- Athens Campus Utility Metering – Design through Construction Phases
- College Green Upgrade – Budget Amendment and Scope Revision
- College of Communication Phase II – Construction and Budget Amendment II
- Deferred Maintenance Inventory – Facility Assessment Phase
- Fuel Farm Replacement – Design through Construction Phases



Athens Campus Utility Metering – Design through Construction Phases

- We seek approval to undertake design through construction at a cost of \$1.8M.
- The purpose is that the utility metering is a critical component of data driven sustainability initiatives. Provide high resolution to the Facilities Management Utility staff enabling detection of inefficiencies, malfunctions, and waste associated with the Athens Campus Utility System. Utility metering will provide accurate and valid information to automated energy billing and tracking software initiative.
- This project is part of the FY2016-2017 CIP approved by the Board of Trustees in June 2015.
- Project Budget: \$1.8M
- Previously Approved: \$0
- This Request: \$1.8M
- Funding Sources: \$800K – EIPI Debt
\$1M – State Appropriations HB497, C30133



College Green Upgrade – Budget Amendment and Scope Revision

- We seek approval to amend the previously authorized expenditures of \$1.25M by an additional \$450K for total authorized expenditures and new project budget of \$1.7M. EIPI debt is the source of the additional funding (\$450K), along with local reserves (\$825K), and state appropriations (\$425K) for the new total project budget of \$1.7M.
- The reason for amendment and revision is that during the annual steam shutdown, inspectors discovered significant deterioration, and in some places failure, of the utility tunnel top. The most efficient approach to complete these repairs is to do it as part of the Class Gateway improvements. The estimated cost of this work is \$450,000.
- This project is part of the approved FY2014-2015 CIP, High Visibility Grounds, Line #13a and FY2015-2016 CIP, Infrastructure Renewal-Deferred Maintenance, Energy Infrastructure Project Initiative, Line #4.
- Project Budget: \$1.7M
- Previously Approved: \$1.25M
 - Resolution 2014-3397 (March 2014 - design through construction approved at a cost of \$1.25M)
 - Resolution 2015-3454 (January 2015 - change in funding source from local reserves (\$1.25M) to a combination of local reserves (\$825K) and state appropriations (\$425K) approved)
- This Request: \$450K
- Funding Sources:
 - \$450K – EIPI Debt
 - \$425K – State Appropriations HB 497, C30105
 - \$225K – University Reserves 060-6000-20050-PL0000614
 - \$600K – University Reserves 010-0000-29010-UN0203460



College of Communication Phase II – Construction and Budget Amendment II

- We seek approval to increase the total project budget and authorized expenditure amount from \$17.8M by an additional \$1.5M for a new total project budget and authorized expenditures of \$19.3M.
- The purpose of the budget amendment is to address unforeseen conditions related to fire stops, fire dampers and the failure of the existing RTV fire alarm system. This requires immediate short term repairs and the design and installation of a new fire alarm system at a cost of \$1.5M.
- This project is part of the approved CIP for FY2015-2020, Academic/Research Project, Line #6. The \$1.5M in additional costs is funded by FY2016 Deferred Maintenance Debt.
- Project Budget: \$19.3M
- Previously Approved: \$17.8M
 - Resolution 2014-3396 (March 2014 – design approved at a cost of \$17,400,000)
 - Resolution 2014-3415 (June 2014 – construction and budget amendment of an additional \$400,000 approved)
- This Request: \$ 1.5M
- Funding Sources:
 - \$ 1.5M – FY2016 Deferred Maintenance Debt
 - \$ 5.4M – Gifts
 - \$12.0M – External Debt Issued
 - \$ 400K – State Appropriations HB 497, C30149



Deferred Maintenance Inventory – Facility Assessment Phase

- We seek approval to develop a comprehensive Deferred Maintenance Inventory to assist in the management and prioritization of deferred maintenance projects funded by State and Century Bond funds. The estimated annual spend for deferred maintenance projects is expected to be in excess of \$10M per year. The University will develop a process to keep the inventory updated in subsequent years.
- The University will develop the inventory by performing condition assessments of facilities on the Athens campus and the five regional campuses: Chillicothe, Eastern, Lancaster, Southern, and Zanesville. The new campuses located in Cleveland and in Dublin are not part of the scope of this project. The work will be done by one or more consultants with support from University staff.
- Part of the FY2016-2017 CIP approved by the Board of Trustees in June 2015.
- Project Budget: \$1M
- Previously Approved: \$0
- This Request: \$1M
- Funding Source: Internal Reserves



Fuel Farm Replacement – Design through Construction Phases

- We seek approval to undertake design through construction at cost of \$1.3M.
- The purpose of this project is to replace the existing gas line and diesel fuel tanks that are at the end of their useful life with fiberglass tanks with additional capacity to provide an alternate fuel source for the Lausche Heating Plant. The new tanks will include a spill containment system.
- This project is part of the approved FY2015-2020 CIP, as Infrastructure Renewal-Deferred Maintenance, Energy Infrastructure Project Initiative, Line #4.
- Project Budget: \$1.3M
- Previously Approved: \$0
- This Request: \$1.3M
- Funding Source: EIPi Debt



**RESOLUTION TO APPROVE EASEMENTS FOR
CONSTRUCTION AND RELOCATION OF
ELECTRIC FACILITIES**

RESOLUTION 2015-

WHEREAS, at the Ohio University-Eastern campus, AEP has requested an easement for proposed upgrades to electric lines, transformers and other facilities that will enhance service reliability to the campus and facilitate maintenance to the electric infrastructure that serves University buildings;

WHEREAS, AEP has requested an easement to relocate electric lines serving its substation near Dairy Lane in Athens, which will complement the City of Athens' Richland Avenue improvement project and assist the City in completing construction; and

WHEREAS, the easements requested by AEP will facilitate work that is in the interest of the University and surrounding communities.

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees hereby approves the granting of the easements to AEP or its affiliate to allow for construction, relocation and maintenance of electric lines and related equipment in the areas depicted in the attached drawings, upon terms and conditions negotiated and approved by the President or his designee.

BE IT FURTHER RESOLVED, that the President or his designee is hereby authorized to execute the relevant easements and related documents in accordance with Ohio law.



OHIO
UNIVERSITY

Interoffice Communication

Date: August 6, 2015

To: The President and Board of Trustees

From: Stephen T. Golding, Vice President for Finance and Administration, CFO and Treasurer

Re: **Approval of Easements for Construction and Relocation of Electric Facilities**

This request seeks approval to grant two easements to American Electric Power (AEP).

Ohio University-Eastern

At the University's request, AEP will perform upgrades to electric facilities serving the Eastern campus, including replacement of existing electric transformers next to University buildings and relocation of those facilities to a more secure and reliable pad-mounted configuration. This work also will involve installation of new underground low voltage lines and elimination of an overhead transformer. The project will enhance service reliability and facilitate maintenance to electric facilities serving the campus. In order to complete the work, AEP requires an easement totaling 0.519 acres. A supporting survey, legal description and map are attached to the resolution.

Dairy Lane Substation, Athens

AEP also requests an easement over University property southwest of the Ridges near Dairy Lane. AEP maintains a substation at this location. In connection with the City of Athens' improvements to Richland Avenue, AEP seeks to eliminate overhead lines leading from the substation and to relocate those lines underground. AEP requests an easement to permit this work, which will complement the Richland Avenue project and assist the City in completing the construction. The easement area will be approximately twenty feet wide along the length of the line. A supporting survey, legal description and map are attached to the resolution.

The attached resolution authorizes the granting of the easements described above, upon terms and conditions negotiated and approved by the President or his designee and on forms approved by the Ohio Department of Administrative Services.

Phone: 614-864-1100

Fax: 614-864-2011

Exhibit "A"

Description of a 0.519 Acre Easement
For
OHIO POWER COMPANY

Situated in the State of Ohio, County of Belmont, Section 27, Township 7, Range 4, and being part of a 46.203 acre tract of land conveyed to Board of Trustees of Ohio University, as recorded in Deed Book Volume 487, Page 183, also being part of a 1.500 acre tract of land conveyed to Board of Trustees of Ohio University, as recorded in Deed Book Volume 485, Page 542. All references contained herein are to the Belmont County Recorder's records, Belmont County, Ohio and being shown on Exhibit "B" attached hereto and being made a part thereof and being more particularly bounded and described as follows:

Commencing for reference at the northeast corner of said 1.500 acre tract and a southwesterly corner of said 46.203 acre tract;

thence, S 01°25'37" W, 117.96 feet running with the east line of said 1.500 acre tract and a westerly line of said 46.203 acre tract to a point and being the **Point of Beginning** of the herein described easement;

thence, leaving the east the line of said 1.500 acre tract and running within said 46.203 acre tract the following 26 (twenty-six) courses;

- 1) N 27°11'55" E, 296.21 feet to a point;
- 2) N 11°01'21" E, 86.70 feet to a point;
- 3) N 02°53'37" E, 56.05 feet to a point;
- 4) N 28°00'34" W, 24.26 feet to a point;
- 5) S 80°21'31" W, 43.49 feet to a point;
- 6) N 41°12'18" W, 34.23 feet to a point;
- 7) N 52°52'30" W, 134.98 feet to a point;
- 8) N 31°13'35" W, 119.71 feet to a point;
- 9) N 15°25'50" W, 59.21 feet to a point;
- 10) N 01°55'53" E, 56.10 feet to a point;
- 11) N 06°04'52" E, 38.32 feet to a point

- 12) N 17°33'31" W, 9.42 feet to a point;
- 13) N 08°51'33" W, 69.20 feet to a point;
- 14) N 74°42'00" E, 9.54 feet to a point;
- 15) S 17°33'31" E, 81.64 feet to a point;
- 16) S 06°04'52" W, 41.78 feet to a point;
- 17) S 01°55'53" W, 52.32 feet to a point;
- 18) S 15°25'50" E, 53.38 feet to a point;
- 19) S 31°13'35" E, 113.11 feet to a point;
- 20) S 52°52'30" E, 133.20 feet to a point;
- 21) S 41°12'18" E, 25.09 feet to a point;
- 22) N 80°21'31" E, 46.73 feet to a point;
- 23) S 28°00'34" E, 44.22 feet to a point;
- 24) S 02°53'37" W, 63.00 feet to a point;
- 25) S 11°01'21" W, 90.96 feet to a point;
- 26) S 27°11'55" W, 412.14 feet, leaving said 46.203 acre tract at a distance of 340.48 feet and running within said 1.500 acre tract the remaining 71.66 feet, to a point;

thence, running within said 1.500 acre tract the following two (2) courses;

- 1) N 62°48'05" W, 20.00 feet to a point;
- 2) N 27°11'55" E, 113.08 feet to the **Point of Beginning** and containing 0.519 acres of land, more or less, of which 0.008 acres is in road Right-of-Way.

Bearings are based on measurements and computations on the Ohio State Plane Coordinate System, Ohio South Zone, North American Datum 1983, (2009).

This document is for easement purposes only and has been compiled using existing public records along with field collected information and is subject to all legal streets, highways, right-of-ways, alleys, easements, agreements and/or conditions of record, if any.

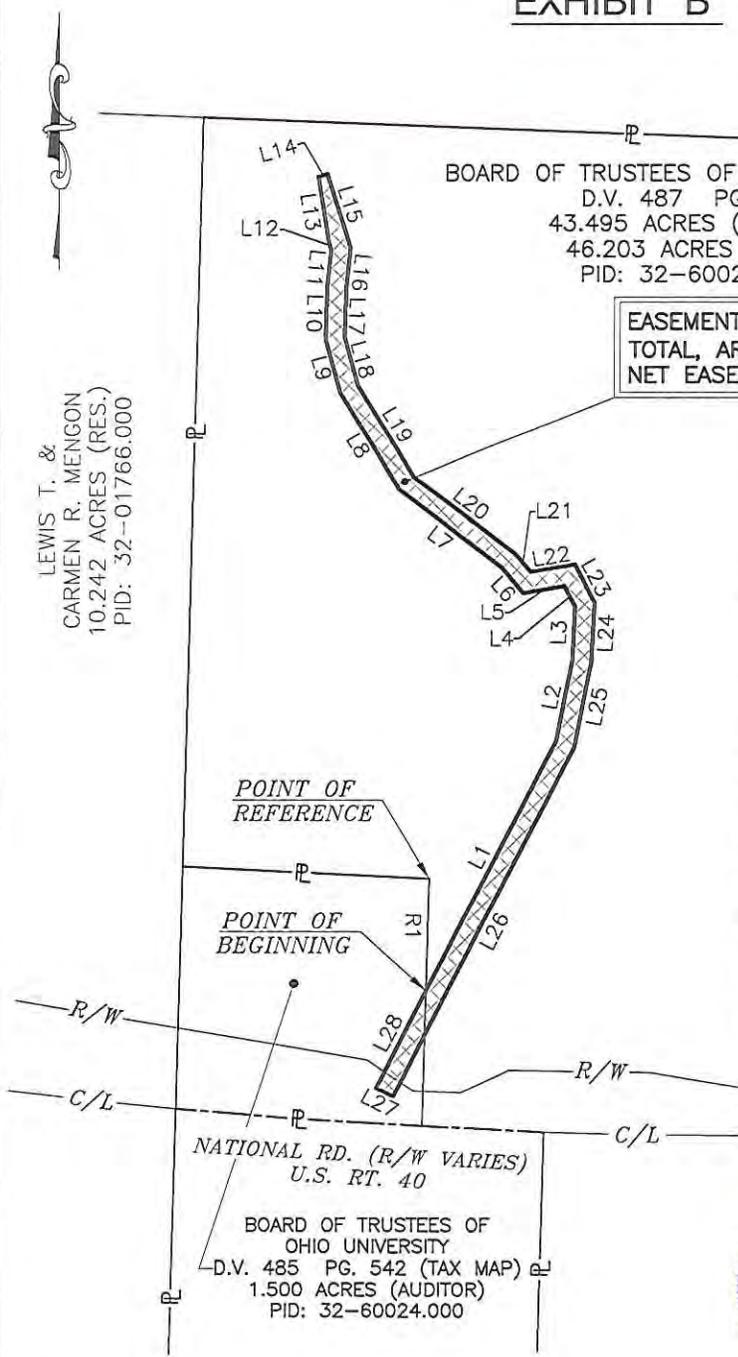


William L. Willis
William L. Willis, P.S. 7168

Central Surveying Co., Ltd.
7563 East Main Street
Reynoldsburg, OH 43068

EXHIBIT "B"

EXHIBIT "B" PREPARED BY:
CENTRAL SURVEYING CO. LTD
7563 EAST MAIN ST.
REYNOLDSBURG, OHIO 43068
614-864-1100



EASEMENT AREA CONTAINING 0.519± ACRES
TOTAL, AREA IN ROAD R/W = 0.008± ACRES,
NET EASEMENT AREA = 0.511± ACRES

LINE	BEARING	DISTANCE
R1	S 01°25'37" W	117.96'
L1	N 27°11'55" E	296.21'
L2	N 11°01'21" E	86.70'
L3	N 02°53'37" E	56.05'
L4	N 28°00'34" W	24.26'
L5	S 80°21'31" W	43.49'
L6	N 41°12'18" W	34.23'
L7	N 52°52'30" W	134.98'
L8	N 31°13'35" W	119.71'
L9	N 15°25'50" W	59.21'
L10	N 01°55'53" E	56.10'
L11	N 06°04'52" E	38.32'
L12	N 17°33'31" W	9.42'
L13	N 08°51'33" W	69.20'
L14	N 74°42'00" E	9.54'
L15	S 17°33'31" E	81.64'
L16	S 06°04'52" W	41.78'
L17	S 01°55'53" W	52.32'
L18	S 15°25'50" E	53.38'
L19	S 31°13'35" E	113.11'
L20	S 52°52'30" E	133.20'
L21	S 41°12'18" E	25.09'
L22	N 80°21'31" E	46.73'
L23	S 28°00'34" E	44.22'
L24	S 02°53'37" W	63.00'
L25	S 11°01'21" W	90.96'
L26	S 27°11'55" W	412.14'
L27	N 62°48'05" W	20.00'
L28	N 27°11'55" E	113.08'



EASEMENT AREA

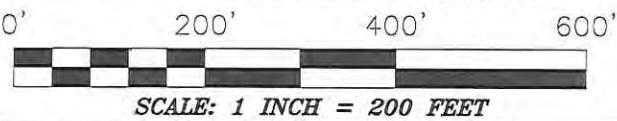
NOTES:
THIS DRAWING IS FOR EASEMENT PURPOSES ONLY AND HAS BEEN COMPILED USING EXISTING PUBLIC RECORDS ALONG WITH FIELD COLLECTED INFORMATION. SUBJECT TO ALL LEGAL STREETS, HIGHWAYS, RIGHT-OF-WAYS, ALLEYS, EASEMENTS, AGREEMENTS AND/OR CONDITIONS OF RECORD, IF ANY.

THE CENTERLINE OF THE SUBJECT EASEMENT SHALL FOLLOW THE CENTERLINE OF AN ELECTRIC DISTRIBUTION LINE AS FIELD INSTALLED ACROSS AND/OR ALONG SUBJECT PROPERTY.

SITUATE:
SITUATED IN THE STATE OF OHIO, COUNTY OF BELMONT, SECTION 27, TOWNSHIP 7, RANGE 4, AND BEING PART OF A 46.203 ACRE TRACT CONVEYED TO BOARD OF TRUSTEES OF OHIO UNIVERSITY, AS RECORDED IN DEED VOLUME 487, PAGE 183, ALSO BEING PART OF A 1.500 ACRE TRACT CONVEYED TO BOARD OF TRUSTEES OF OHIO UNIVERSITY, AS RECORDED IN DEED VOLUME 485, PAGE 542. ALL REFERENCES CONTAINED HEREIN ARE TO BELMONT COUNTY RECORDER'S RECORDS, BELMONT COUNTY, OHIO.

CENTRAL SURVEYING CO., LTD.
William L. Willis
WILLIAM L. WILLIS P.S. NO. 7168

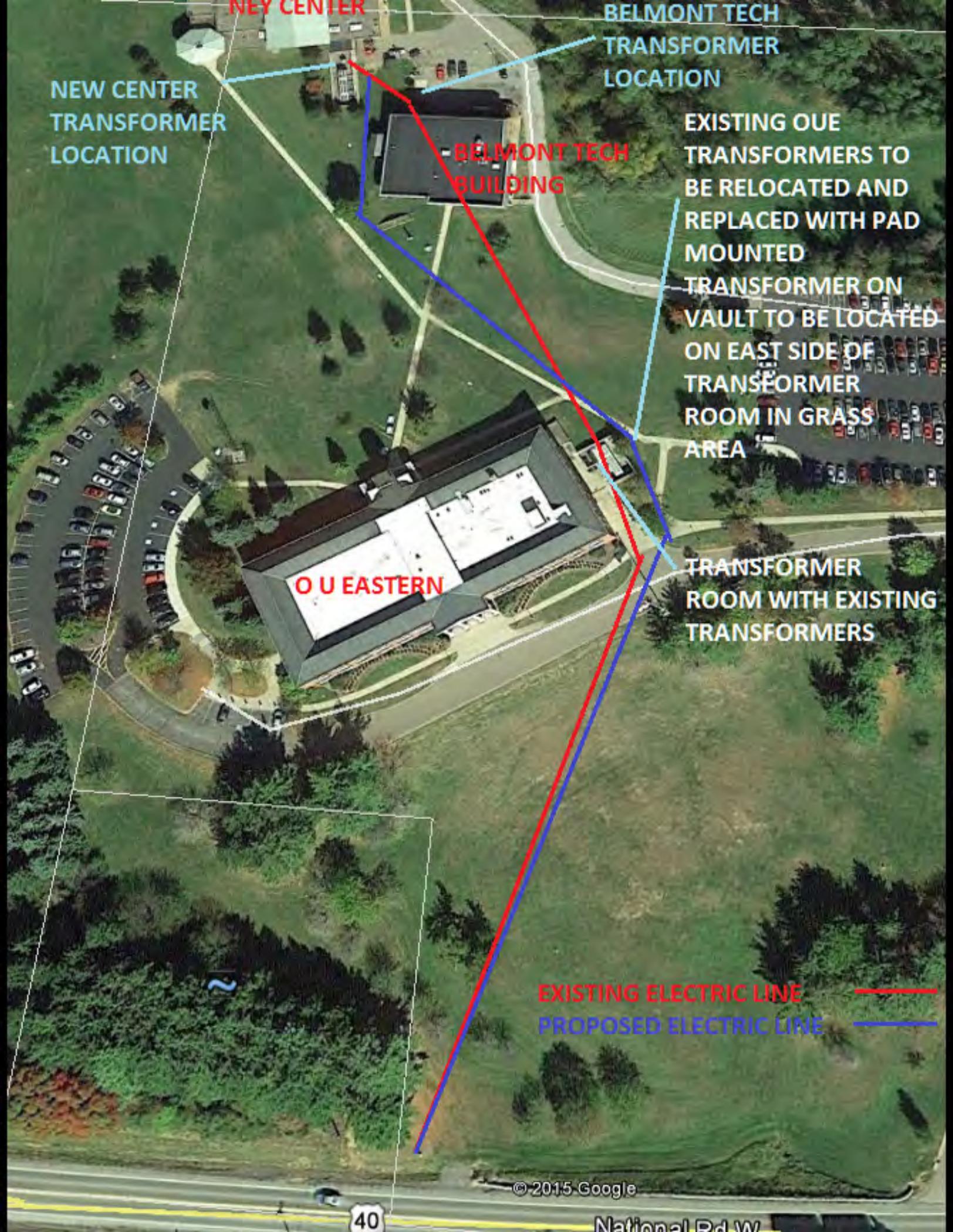
BASIS OF BEARINGS:
BEARINGS ARE BASED ON THE OHIO STATE PLANE COORDINATE SYSTEM, NAD 83, OHIO SOUTH ZONE.



OHIO POWER COMPANY

EASEMENT ACROSS THE LANDS OF
BOARD OF TRUSTEES OF OHIO UNIVERSITY
CONTAINING 0.519± ACRES

Drawn By: DS	Checked By: WW
Scale: 1"=200'	Date: 06/30/15
File Name: 20150512-EAS-OU	Drawing Number:
Revisions: -	2015-0512



NEW CENTER

BELMONT TECH
TRANSFORMER
LOCATION

NEW CENTER
TRANSFORMER
LOCATION

BELMONT TECH
BUILDING

EXISTING OUE
TRANSFORMERS TO
BE RELOCATED AND
REPLACED WITH PAD
MOUNTED
TRANSFORMER ON
VAULT TO BE LOCATED
ON EAST SIDE OF
TRANSFORMER
ROOM IN GRASS
AREA

O U EASTERN

TRANSFORMER
ROOM WITH EXISTING
TRANSFORMERS

EXISTING ELECTRIC LINE
PROPOSED ELECTRIC LINE



buckleygroup
engineering + surveying

499 Richland Avenue Athens, Ohio 45701
Phone: 740-589-5001 Fax: 740-589-5004
rbuckley@buckleygroupllc.com

DESCRIPTION OF A 20 FOOT WIDE UTILITY EASEMENT

Situated in Athens Township, Athens County, State of Ohio

Being a **20 foot wide Utility Easement** located in part of Farm Lot 57 and Farm Lot 58, Section 14, Township 9 North, Range 14 West, Ohio Company Purchase, City of Athens, Athens Township, Athens County, State of Ohio and being 10 foot each side and parallel of the following described centerlines:

EASEMENT #1:

Beginning at a point from which the southwest corner of a parcel as conveyed to Columbus Southern Power Company as recorded in Deed Book 50 at Page 967 bears S 69° 50' 16" W, being the basis of bearings for this description, 105.75 feet for reference;

Course No. 1 Thence, N 64° 26' 54" E, 89.48 feet to Point "A";

Course No. 2 Thence, N 64° 26' 54" E, 210.25 feet to a point;

Course No. 3 Thence, N 17° 18' 42" E, 394.00 feet to a point;

Course No. 4 Thence, N 23° 22' 14" E, 333.28 feet to a point;

Course No. 5 Thence, N 19° 25' 55" E, 194.51 feet to a point of terminus in the southerly line of Dairy Lane, a variable width right of way, from which a rail road spike (found) bears N 62° 02' 28" E 223.50 feet, being the centerline of said Dairy Lane and the northwest corner of a parcel as conveyed to Athens, Hocking, and Vinton County Community Mental Health Board as recorded in Deed Book 25 at Page 439.

EASEMENT #2:

Beginning at said Point “A”;

Course No. 1 Thence, S 32° 40’ 17” E, 76.45 feet to the point of terminus.

Easement #1 & #2 are contained within a parcel as conveyed to State of Ohio (Ohio University) by a deed recorded in Deed Book 67 at Page 407.

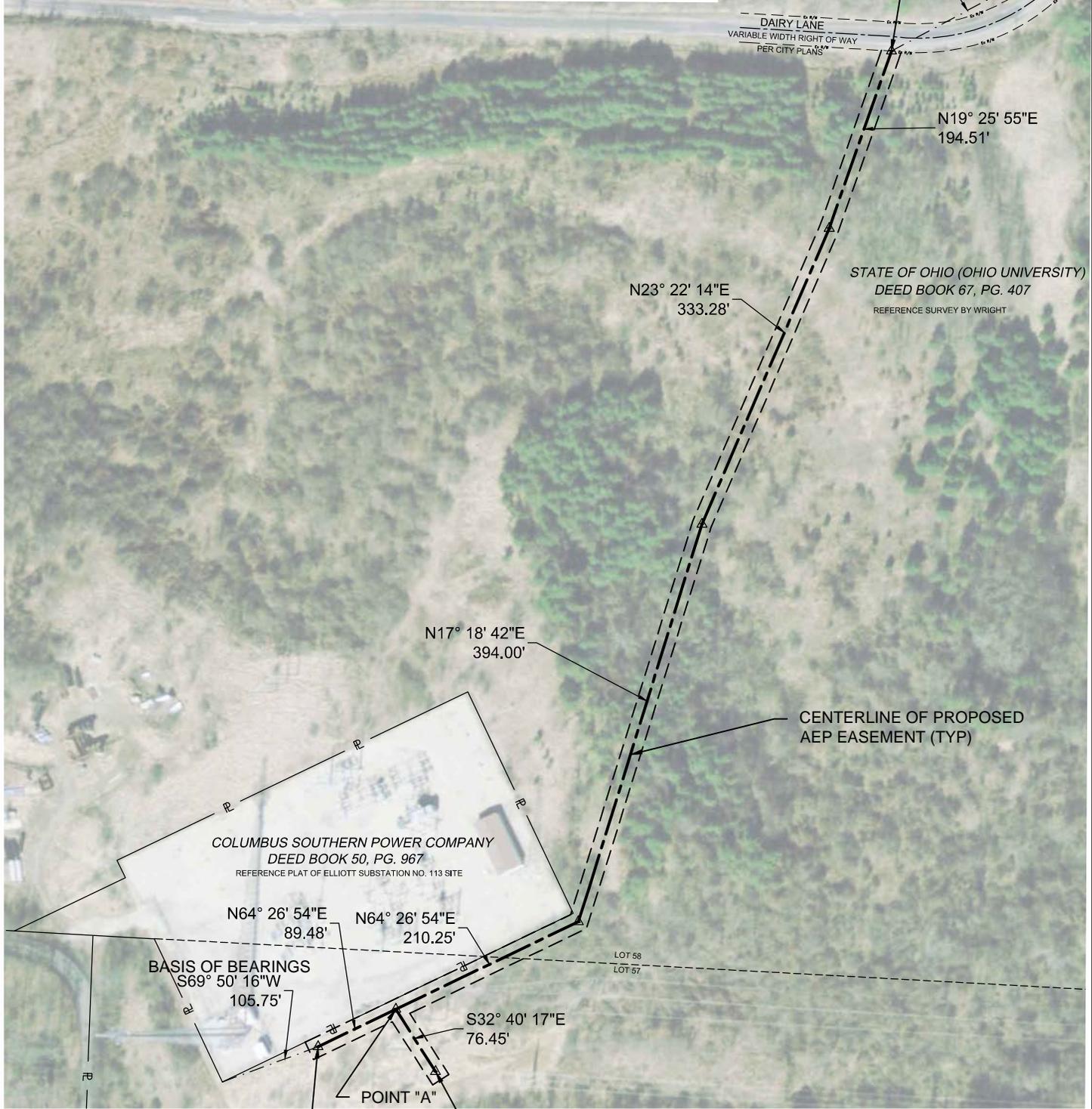
Description prepared by Ryan D. Buckley from a field survey in March, 2015, performed under the direct supervision of Thomas E. Snyder, Professional Surveyor No. PS 6651.

Date

Thomas E. Snyder, Professional Surveyor No. 6651



ATHENS COUNTY
ATHENS TOWNSHIP
CITY OF ATHENS
SECTION 14, LOT 57 & 58
TOWN 9N, RANGE 14W
OHIO COMPANY PURCHASE
STATE of OHIO



POINT of BEGINNING
(EASEMENT #1)

POINT of TERMINUS
(EASEMENT #2)

SURVEYOR'S NOTES

1. THERE MAY BE ADDITIONAL EASEMENTS, RESTRICTIONS, AND/OR MATTERS NOT SHOWN ON THIS SURVEY WHICH MAY BE FOUND IN THE PUBLIC RECORDS OF THIS COUNTY
2. INTERIOR IMPROVEMENTS WERE NOT LOCATED UNLESS OTHERWISE NOTED
3. THIS SURVEY WAS PREPARED WITHOUT THE BENEFIT OF A TITLE INSURANCE COMMITMENT
4. NO ABSTRACT WAS PERFORMED
5. NO EXCAVATION WAS PERFORMED TO VERIFY THE LOCATION OR EXISTENCE OF ANY UNDERGROUND IMPROVEMENTS, STRUCTURES, OR FOUNDATIONS. UNDERGROUND UTILITIES SHOWN HEREON ARE SHOWN PER ABOVE GROUND EVIDENCE. THE LOCATION OF ALL UNDERGROUND UTILITY LINES ARE APPROXIMATE ONLY AND SHOULD NOT BE RELIED UPON FOR EXCAVATION WITHOUT FIELD VERIFICATION. OTHER UTILITY LOCATIONS MAY EXIST, OTHER THAN THOSE SHOWN
6. SURVEYOR DOES NOT ACCEPT RESPONSIBILITY FOR RIGHTS-OF-WAY, EASEMENTS, RESTRICTIONS OF RECORD OR OTHER MATTERS AFFECTING TITLE TO LANDS SURVEYED OTHER THAN THOSE RECITED IN CURRENT DEED AND/OR OTHER DOCUMENTATION AS NOTED.
7. ANY USE OF THIS SURVEY FOR PURPOSES OTHER THAN THAT WHICH IT WAS INTENDED, WITHOUT WRITTEN VERIFICATION, WILL BE AT THE USER'S SOLE RISK AND WITHOUT LIABILITY TO THE SURVEYOR. NOTHING HEREIN SHALL BE CONSTRUED TO GIVE ANY RIGHTS OR BENEFITS TO ANYONE OTHER THAN THE CLIENT.

LEGEND

- - MONUMENT FOUND
- - MONUMENT SET
5/8"x30" REBAR/CAP 04153
- △ - POINT

ATTENTION:
THIS PLAT OF EASEMENT REPRESENTS THE MINIMUM STANDARDS FOR BOUNDARY SURVEYS IN THE STATE OF OHIO AS ADOPTED 5-1-80 OF THE ADMINISTRATIVE CODE CHAPTER 4733-37. LOCAL GOVERNING REQUIREMENTS IF MORE STRINGENT, SHALL BE ADHERED TO.

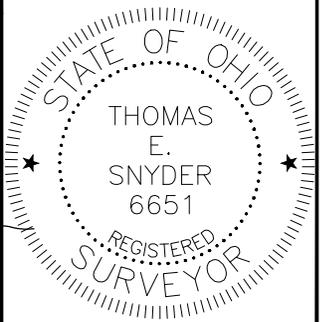
BASIS OF BEARINGS:
AS NOTED. ie. BEARINGS SHOWN HEREON ARE TO AN ASSUMED MERIDIAN AND ARE USED TO DENOTE ANGLES ONLY.

SCALE 0 75 150
1" = 150 FEET

DATE 03/03/2015
DRWN. RDB //CHK. TES
JOB NO. 15520

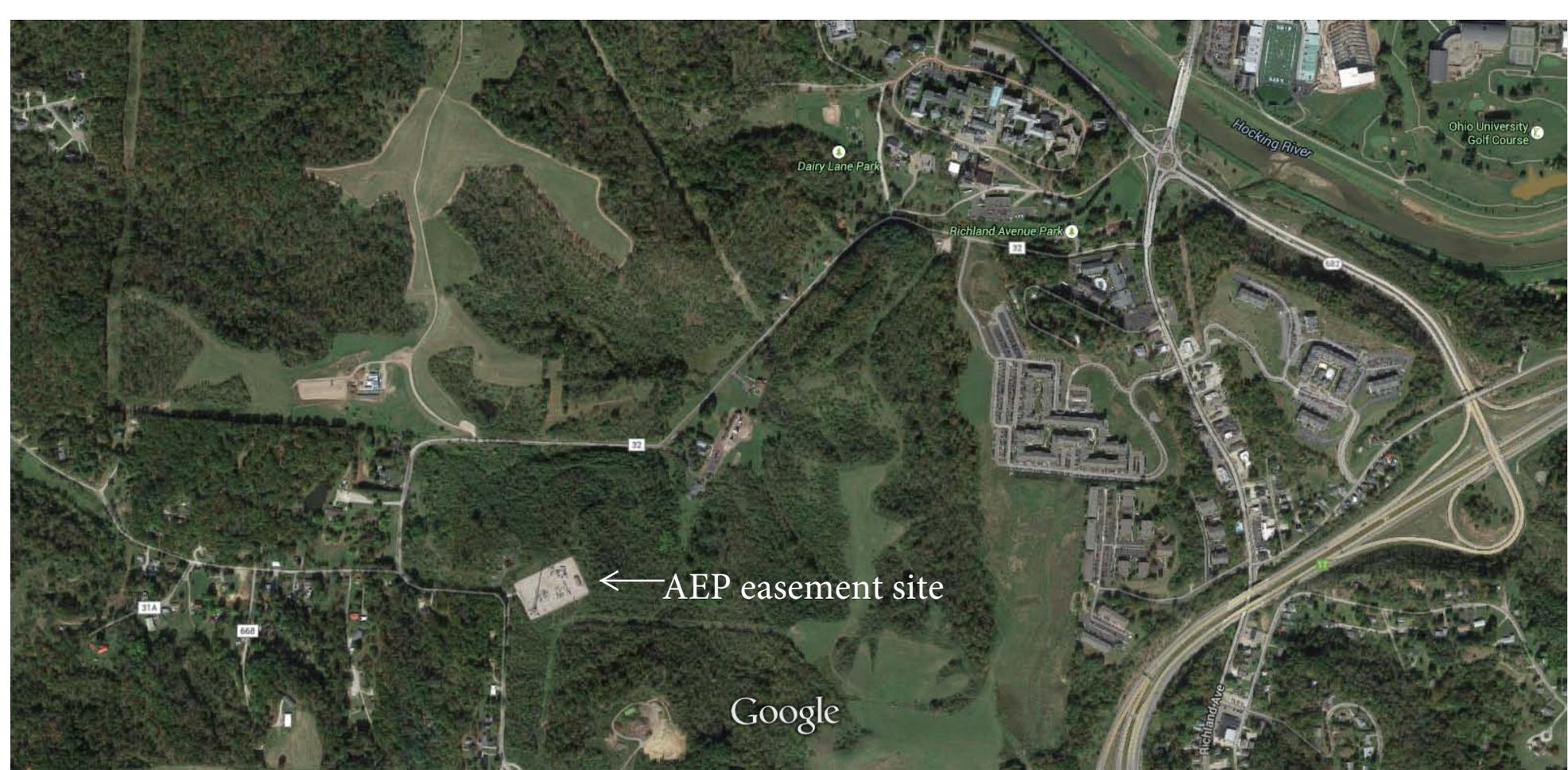
PLAT OF EASEMENT

SURVEYED FOR:
AMERICAN ELECTRIC POWER
9135 STATE ROUTE 682
ATHENS, OH 45701



499 RICHLAND AVENUE
ATHENS, OH 45701
(740)589-5001
www.buckleygroupllc.com
ENGINEERING SURVEYING PLANNING

Thomas E. Snyder
THOMAS E. SNYDER
PROFESSIONAL SURVEYOR No. 6651
STATE OF OHIO
DATE: MARCH 3, 2015





OHIO
UNIVERSITY

Interoffice Communication

Date: August 6, 2015

To: The President and Board of Trustees

From: Stephen T. Golding, Vice President Finance & Administration, CFO and Treasurer

Re: **Building Plaque Policy**

A Building Plaque Policy handout was distributed at the June Resources Committee meeting and the Trustees were asked to review the recommendations pertaining to affixing plaques to commemorate new facility construction, extensive renovations, and facility acquisition.

The Building Plaque Policy recommendations will be discussed with the Board at the upcoming August meeting. We look forward to obtaining Trustee's feedback prior to implementing this pending policy.

Building Plaque Policy

Tab



Building Plaques

- The Board of Trustees recognizes the value of appropriate plaques installed in Ohio University facilities as a means of acquainting students and the general public with the history of a particular building or its components.
- Naming of buildings or components in honor of individuals or companies who have made substantial contributions to the well-being of the Ohio University is seen as a means of honoring such individuals or companies, and as a way to acquaint students and the general public with the good works of others and shall be done in accordance with Ohio University Policy 37.010: Naming of University Buildings.



Building Plaques for Project Types

- New Facilities Construction
 - The names of the members of the Board of Trustees, the President of Ohio University and the Governor of the State of Ohio at the time the action is taken by resolution of the Board of Trustees to award the construction contract shall be engraved on a permanent plaque affixed to the facility.



Building Plaques for Project Types

■ Facilities Acquisitions

- The names of the members of the Board of Trustees, the President of Ohio University and the Governor of the State of Ohio at the time the action is taken by resolution of the Board of Trustees to approve the acquisition shall be engraved on a permanent plaque affixed to the facility.

■ Extensive Renovation of an Existing Facility

- The names of the members of the Board of Trustees, the President of Ohio University and the Governor of the State of Ohio at the time the action is taken by resolution of the Board of Trustees to award the construction contract for the renovation project shall be engraved on a permanent plaque affixed to the facility. The plaque will identify the project as a renovation or remodel, and the plaque will be placed next to or close in proximity to, the original dedication plaque.



Building Plaque Contents and Location

- Building dedication plaques are to be located within the building at or near the main entrance. The plaque should be sized to complement its surroundings. The plaque will contain the following information:
 - Building Name
 - Dedication Date
 - Honoree's Name
 - Award, Title or Recognition
 - Names of the members of the Board of Trustees and position
 - President of the University
 - Governor of the State of Ohio



Building Component Plaque Contents and Location

- A plaque designating a building component will contain the name and a brief biography of the person being honored. The biography should emphasize the contributions made by the honoree which affect the well-being of Ohio University.

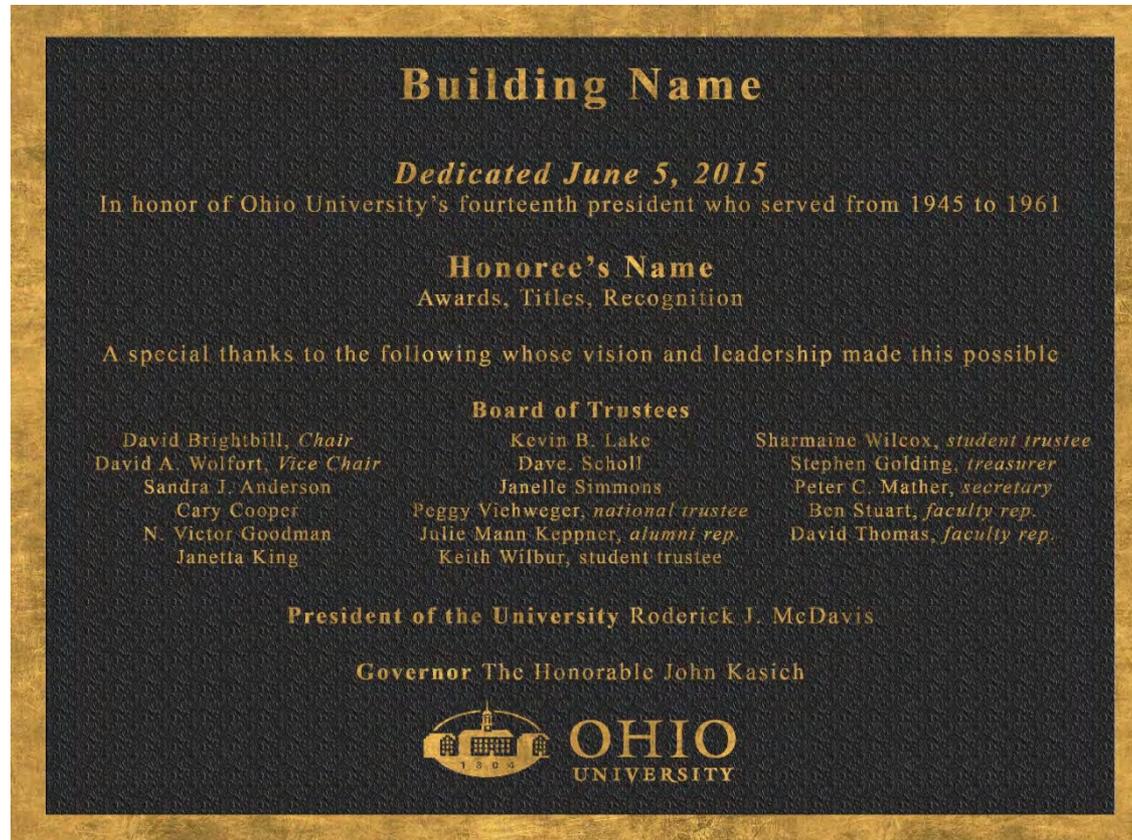


Building Component Plaque Contents and Location

- Building component dedication plaques are to be located near the main entrance of the component. The plaque should be sized to complement its surroundings. The plaque will contain the following information:
 - Component Name
 - Dedication Date
 - Honoree's Name
 - Award, Title or Recognition
 - Names of the members of the Board of Trustees and position
 - President of the University
 - Governor of the State of Ohio



24 x 28 Prototype





OHIO UNIVERSITY

Internal Audit

1 Ohio University
WUSOC 275
Athens OH 45701.2979

Date: August 6, 2015

To: The President and Board of Trustees

From: Jeffrey Davis, Chief Audit Executive

Re: **Audit Committee Meeting**

Internal Audit will present an update on office activities at the August 27, 2015 Audit Committee meeting. The status of the FY16 audit plan, construction auditing, audit report ratings and an external assessment of the office will be addressed.

The University's auditor, Plante Moran, will discuss the status of the FY15 external audit. Also, Chief Andrew Powers from the Ohio University Police Department will provide a presentation on the police department.

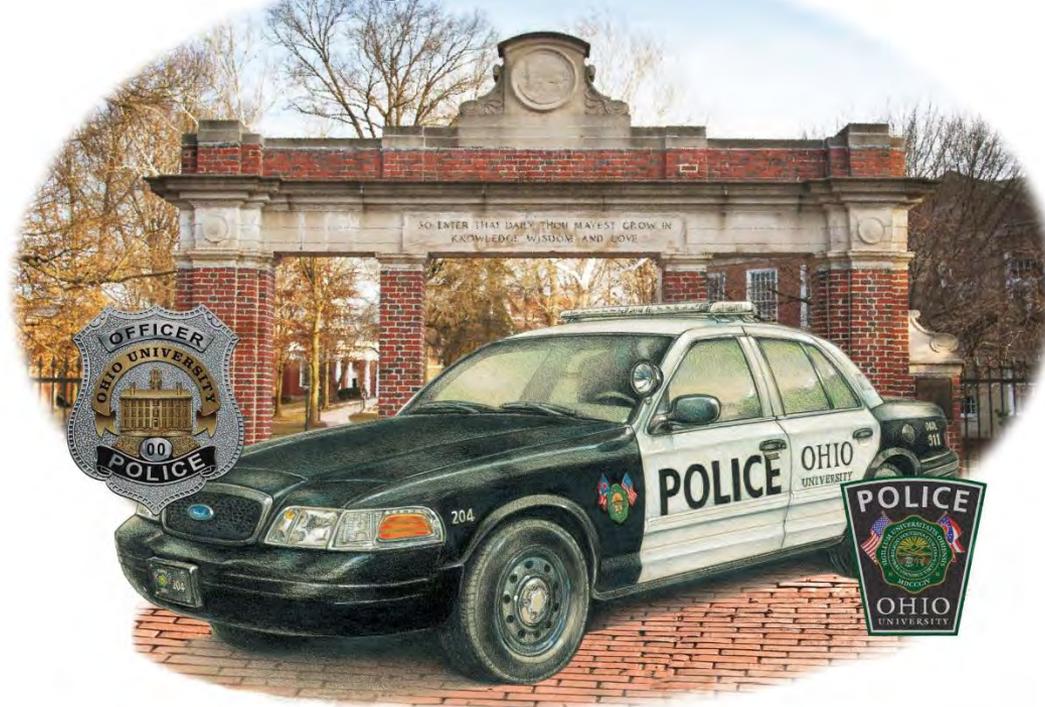
I will be pleased to answer any questions.



OHIO UNIVERSITY POLICE DEPARTMENT

Board of Trustees Presentation

August 27, 2015



Andrew D. Powers
Chief of Police



OHIO UNIVERSITY POLICE DEPARTMENT

Overview of Presentation

- Mission Statement and Core Values
- Hiring and Recruitment
- Legal Authority and Jurisdiction
- Activity by the Numbers
- Professional Accountability
- Major Accomplishments
- Goals for the Future





OHIO UNIVERSITY POLICE DEPARTMENT

Mission Statement

To maintain a safe and secure community, in support of the University's mission, by providing professional law enforcement services.





OHIO UNIVERSITY POLICE DEPARTMENT

Core Values

Humanity

We appreciate the diversity of our community and are committed to treating all those we serve with dignity and compassion.





OHIO UNIVERSITY POLICE DEPARTMENT

Core Values

Integrity

We maintain our community's trust by demanding the highest ethical standards. We insist on honesty, morality, and accountability in everything we do.





OHIO UNIVERSITY POLICE DEPARTMENT

Core Values

Professionalism

We are dedicated to our community and serve with courage, taking pride in our department. We are committed to maintaining the highest professional standards through continued education, training, and experience.





OHIO UNIVERSITY POLICE DEPARTMENT

Hiring and Recruitment

- Highly competitive salary and benefits
- Over 200 applicants per year
- Good mix of beginning and experienced officers
- Rigorous and selective hiring process
- 12 weeks of field training and 1 year of probation after completing the basic police academy
- Low turnover





OHIO UNIVERSITY POLICE DEPARTMENT

Legal Authority and Jurisdiction

Commissioned by the State of Ohio, through the Board of Trustees, with full police powers on all state owned property belonging to Ohio University.

- Sworn as reserve police officers for the City of Athens
- Mutual aid agreement with Athens County Sheriff's Office and detectives sworn as deputies
- Statewide mutual aid agreement with all the other four year, state universities





OHIO UNIVERSITY POLICE DEPARTMENT

Activity by the Numbers

Directed Activity

	FY14	FY15
Calls For Service	5,075	4,995
Reports Taken	1,251	1,301
Emotionally Disturbed Persons	62	46



OHIO UNIVERSITY POLICE DEPARTMENT

Activity by the Numbers

Offenses Charged

	FY14	FY15
Total Arrests & Citations	909	863
Alcohol	351	226
Drug	161	207
Traffic	210	263



OHIO UNIVERSITY POLICE DEPARTMENT

Activity by the Numbers

Crimes Reported

	FY14	FY15
Murder	0	0
Sex Offenses	7	18
Aggravated Assault	0	2
Simple Assault	9	16
Burglary	20	19
Theft	177	165



OHIO UNIVERSITY POLICE DEPARTMENT

Professional Accountability

Traffic Stop Statistics

	FY14	FY15
Total Vehicle Stops	468	493
White	74%	76%
Black	10%	11%
Asian	16%	12%
Other	<1%	1%



OHIO UNIVERSITY POLICE DEPARTMENT

Professional Accountability

Traffic Stop Statistics

	FY14	FY15
Overall Citation Rate	24%	33%
White	23%	33%
Black	13%	26%
Asian	27%	39%
Other	100%	0%



OHIO UNIVERSITY POLICE DEPARTMENT

Professional Accountability

Resistant Suspect Statistics

	FY14	FY15
Total Arrests & Citations	909	863
Obstruction	23	13
Resisting Arrest	5	4
Assault on a Police Officer	0	1



OHIO UNIVERSITY POLICE DEPARTMENT

Professional Accountability

Use of Force Statistics

	FY14	FY15
Total Use of Force	5	6
White	5	5
Black	0	1
Male	5	6
No weapons used	4	4
Weapon threatened	0	2 (Taser; Firearm)
Weapon used	1 (Taser & Baton)	1 (Taser)



OHIO UNIVERSITY POLICE DEPARTMENT

Community Relations Initiatives

- BBQ on the Bricks
- Coffee with a Cop
- Ask the Chiefs
- Enhanced social media
- Vision and values video
- Ride Along program
- Active shooter training





OHIO UNIVERSITY POLICE DEPARTMENT

Training



- Average of 46 hours per year, per officer, of continued professional training (CPT)
- Annual in-service on use of force, judgment, and escalation/de-escalation
- Regular scenario-based training and exercises



OHIO UNIVERSITY POLICE DEPARTMENT

Training



- Advanced sexual assault investigation
- Summer Institute for Diversity Education
- Senior Leadership Development Program
- Gang awareness



OHIO UNIVERSITY POLICE DEPARTMENT

Shared Services

- MARCS
- Major Crimes Unit
- Sexual Assault MOU
- Explosive Detection Canines
- Task Force Blue
- Collocated facility study





OHIO UNIVERSITY POLICE DEPARTMENT

Goals for 2015 – 2016

- Complete department reorganization
- Codify practices into policies
- Enhance diversity of department members
- Continue work on shared solutions
- Continue enhancing coordination and support to regional campuses
- Develop academic partnerships





OHIO UNIVERSITY POLICE DEPARTMENT

Thank you from the men, women, and dogs of OUPD!



Questions?

Audit Committee

Trustee Victor Goodman

Audit Committee Chair

August 27, 2015

Chief Audit Executive Report

Jeff Davis, CPA

Agenda

- FY16 Audit Plan Status
- Construction Auditing Update
- Update on Current Audits
- Other Projects
- Revised Report Rating System
- External Assessment

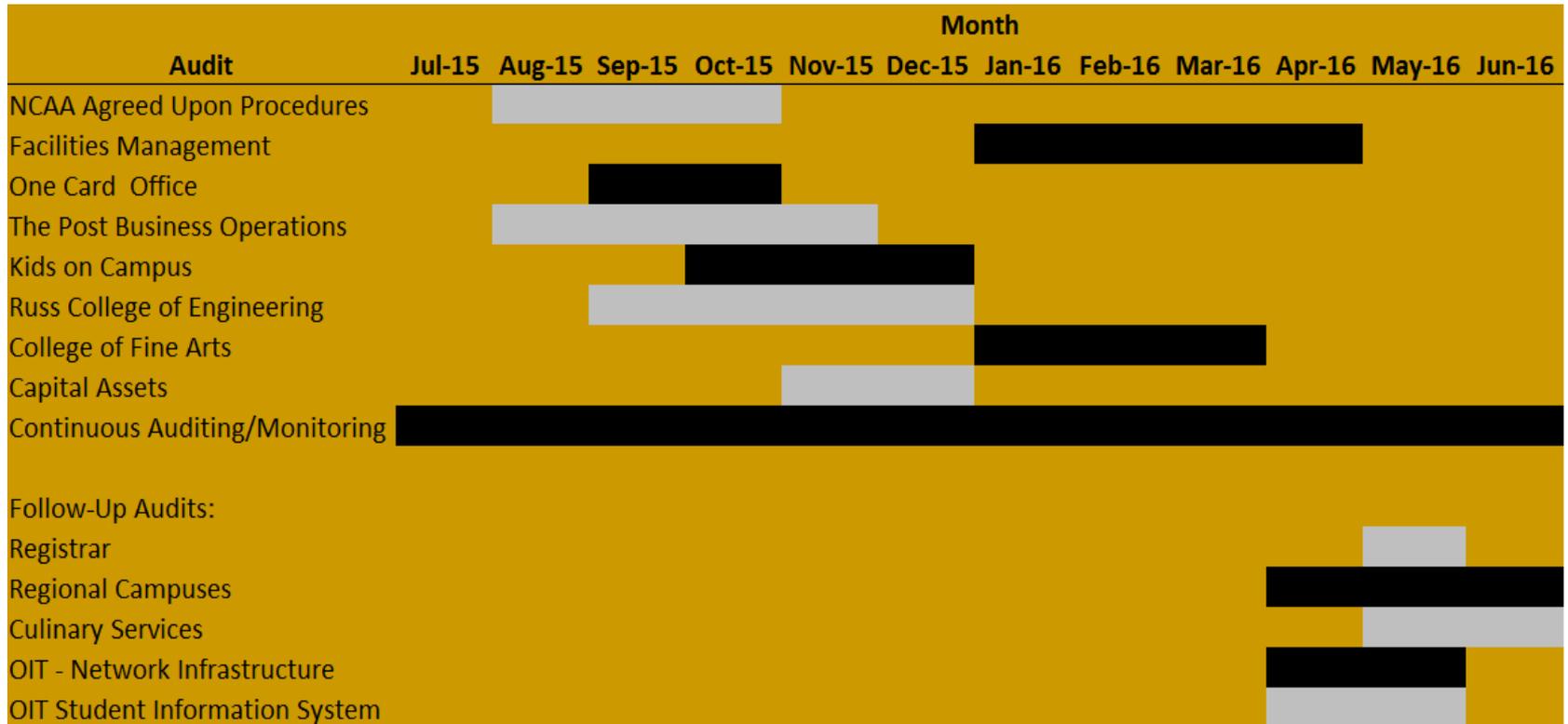
FY16 Audit Plan Status

Audit	Auditor	Status	Report Date
Student Affairs - The Post Business Operations	Ennis/Saunier	In Progress	
External Audit Support – NCAA Agreed Upon Procedures	Boyle/Saunier/Jago	In Progress	
One Card Office	Ennis/Saunier/Tong	Planned	
Russ College of Engineering and Technology	Boyle/Tong	Planned	
College of Fine Arts	Ennis/Tong	Planned	
Kids on Campus	Ennis/Saunier	Planned	
Facilities Management	Boyle	Planned	
Capital Assets (Equipment)	Boyle	Planned	
Continuous Auditing/Monitoring	Jago/Saunier	In Progress	

FY16 Audit Plan Status (con't)

Follow-Up Audit	Auditor	Status	Report Date
Registrar	Boyle	Planned	
Regional Campuses	Ennis/Tong	Planned	
Culinary Services	Ennis/Boyle	Planned	
OIT – Network Infrastructure	Tong	Planned	
OIT – Student Information System	Tong	Planned	

FY16 Audit Schedule



Construction Auditing Update

Construction Auditing Update

- Final closeout audit of Phase I Housing is scheduled August/September 2015
- McCracken Hall construction audit has been approved and is underway (Baker Tilly)
- Performance Contract audit underway (CBIZ)
- Construction training is being organized for the offices of Design and Construction and the Capital Projects Finance Group - September 2015 (Baker Tilly)

Update on Current Audits

Update on Current Audits

- NCAA Agreed Upon Procedures (AUP) review
 - This work is part of the external audit and IA completes the work for Plante Moran
- Revised procedures for FY15
 - Additional revenue (7) and expense (12) categories will require audit testing
 - Field work is expected to be completed by mid October
- The Post Business Operations audit is underway

Other Projects

Other Projects

- Management requested a review of internal controls related to bank accounts, manual checks and other disbursement processes and access to systems
- Procedures include confirming bank accounts, reviewing the list of authorized signatories on each account and a review of internal controls related to wire and ACH payments
- Project expected to be completed in September

Revised Report Rating System

Revised Report Rating System(con't)

- In FY08, IA began including an overall opinion rating at the top of each audit report.
 - This was done at the request of the Audit Committee
 - An overall rating is not required by internal auditing standards but is frequently used
 - The current rating categories are Exceeds Expectations, Meets Expectations, Needs Improvement and Inadequate
 - The new proposed rating system includes ratings that are more descriptive

Revised Report Rating System (con't)

RATING	DESCRIPTION
Well-Controlled	The processes are appropriately designed and/or are operating effectively to manage risks.
Well-Controlled with Opportunities for Improvement	The processes have design or operating effectiveness deficiencies but do not compromise achievement of important objectives.
Improvement Needed	Weaknesses are present that compromise achievement of one or more control objectives but do not prevent the unit from achieving its overall purpose. While important weaknesses exist, their impact is not widespread.
Major Improvement Needed	Weaknesses are present that could potentially compromise achievement of its overall purpose. The impact of weaknesses on management of risks is widespread due to the number or nature of the weaknesses.

Revised Report Rating System(con't)

- The final rating is subjective and is based on the audit teams overall assessment based on the work performed
 - The scope of audits are determined primarily based on discussions with management and the audit teams judgement.

External Assessment

External Assessment (con't)

- The standards of the Institute of Internal Auditors states that “External assessments must be conducted at least every five years by a qualified, independent assessor or assessment team from outside the organization”
- The form and frequency must also be periodically discussed with audit committee
- Assessments can be in the form of a full assessment, or self assessment with independent external validation

External Assessment (con't)

- The last external assessment for Ohio University Internal Audit was completed April 4, 2011
- Our most recent assessment was performed by the University of Toledo
- This was a self assessment with independent validation.
- At the end of FY16 we will be beyond 5 years since the last external review

Conclusion

- Questions?



August 11, 2015

To: Dr. David R. Moore

From: John J. Biancamano

Re: Amendment to Board Bylaws

Attached for consideration by the Board Governance Committee is a draft amendment to the Board Bylaws. This document shows changes to the Bylaws that were proposed by the Governance Committee in the March and June meetings. I have also attached a draft resolution that can be used to present the amended Bylaws to the full Board.

Would you include this memo, the draft Bylaws and the resolution in the Governance Committee agenda for the August meeting?

By-LawsBylaws of the Ohio University Board of Trustees

Revised _____, 2015

Revised August 28, 2014

Revised April 19, 2013

Revised September 6, 2012

Revised April 24, 2011

Revised February 10, 2010

Revised January 23, 2009

Revised February 8, 2008

Revised December 17, 2004

Revised September 20, 2002

Revised June 23, 1990

Revised July 14, 1989

Article I. Corporate Authority and By-Laws

Section 1. The Board of Trustees of the Ohio University, a body corporate and politic, hereby adopts these Bylaws for the purpose of governing its activities in accordance with Chapter 3337 of the Ohio Revised Code.

Section 2. No **By-LawsBylaws** shall be enacted, amended, or repealed, except by a vote of a majority of the members (5 votes) of the Board authorized to vote, and then only after thirty (30) days notice of a proposed change has been given to all members.

Section 3. The Board shall ~~be comprised of~~ nine Trustees and two student Trustees, all appointed by the governor of the State of Ohio in accordance with Section 3337.01 of the Ohio Revised Code. The Board shall also include two national Trustees and the chair of the Ohio University Alumni Association Board of Directors or his or her designee. One national Trustee shall be appointed by the Board for a term of one year beginning on July 1, 2010. One national Trustee shall be appointed by the Board for a term of three years beginning on July 1, 2010. Thereafter, both national Trustees shall serve terms of three years.

Section 4. The nine Trustees appointed by the Governor shall hold voting privileges. The two student trustees, the two national trustees and the chair of the Ohio University Alumni Association Board of Directors may not vote on Board matters but their opinions and advice will be actively solicited and welcomed in Board deliberations.

Article II. Officers of the Board

Section 1. Officers of the Board shall be as follows:

(a) Chair~~person~~

(b) Vice-~~Chairperson~~Chair

(c) Secretary

(d) Treasurer

Section 2. The Chair~~person~~ shall preside at all meetings of the Board, and unless otherwise directed by the Board, shall have the authority to appoint members of and to fill vacancies on all standing and special committees. He or she shall serve as Chair~~person~~ of the Executive Committee. Subject to these ~~By-Laws~~Bylaws, he or she shall fix the date and time of all regular, special, and emergency meetings, and perform such other duties as may be pertinent to the office of the Chair~~person~~.

Section 3. The Vice-Chair~~person~~, in the absence or incapacity of the Chair~~person~~, shall assume the duties and obligations of the Chair~~person~~.

Section 4. The Secretary shall keep minutes of all Board meetings and shall promptly distribute copies to all Board members. He or she shall be responsible for the orderly preservation of all records pertaining to Board business, and shall perform all other duties customary to the office or assigned by the Chair~~person~~ or by Board action.

Section 5. The Treasurer shall be responsible for the fiscal management of the University, including supporting budget preparation, the preparation of all officially required financial reports, management of investments, coordination of audits with auditors, including federal and state auditors, overseeing relationships with financial reporting agencies, and all other financial responsibilities generally or specifically assigned by the Board or the President.

Article III. Election of Officers

Section 1. The Chair~~person~~, Vice-Chair~~person~~, Secretary, and Treasurer shall be elected annually by the Board.

Section 2. The Chair~~person~~ and Vice-Chair~~person~~ shall each serve for one year and shall be eligible for re-election to their respective offices ~~for a period up to three (3) consecutive years~~. The Secretary and the Treasurer shall be eligible for annual election to these offices without a yearly limitation.

Section 3. In the event of a vacancy in an Officer position, the Board shall elect a successor from among its members to serve the remainder of the vacant term.

Article IV. The President and Presidential Duties

Section 1. On the basis of mutual good faith and any contractual relationship pointing to continuous service, the President of the University shall be elected from year to year, and shall be entitled at all times to one (1) year severance notice or one (1) year salary if terminated.

Section 2. The President shall attend all meetings of the Board and shall, in an advisory capacity, have a voice in its deliberations. He or she shall have the authority to initiate any subject at Board meetings.

Section 3. The President shall be responsible to the Board for the administration and discipline of the University.

Article V. Meetings

Section 1. Regular Meetings. The Board shall hold no fewer than five (5) regular meetings a year, with the date and time fixed in accordance with the provisions of Article II. Section 2.

Section 2. Special and Emergency Meetings. Special and emergency meetings may be held upon the call of the Chairperson or upon the written request of three (3) Board members to the Secretary.

Section 3. Notice of Meetings. The Secretary shall notify all Board members and the President at least five days in advance of all regular and special meetings and at least one day in advance of all emergency meetings. Public notice of all meetings shall be given in accordance with the requirements of Revised Code Section 121.22. Any person may determine the time and place of all regularly scheduled meetings and the time, place, and purpose of all special meetings by contacting University Communications and Marketing or on the internet at <http://www.ohio.edu/trustees/>.

Section 4. Attendance. It shall be the policy of the Board to require full attendance at all meetings of the Board and committees in accordance with Revised Code Section 3.17. Excuses for absence from meetings shall be communicated to the Secretary at least two (2) days before meetings. Persistent unreasonable absences in violation of Ohio law shall be cause, at the pleasure of the Chairperson, for reporting such delinquency to the appropriate authority of the State of Ohio.

Section 5. Quorum and Voting. Five Trustees appointed by the Governor, (the "Voting Trustees") shall constitute a quorum for the conduct of the ordinary business of the Board. An affirmative vote of six Voting Trustees shall be necessary to elect or remove a President and an affirmative vote of five Voting Trustees shall be necessary to adopt any other resolution or action of the Board.

Section 6. Agenda. The Secretary shall consult with the chairs of the Standing Committees and then prepare a proposed agenda for each Regular Meeting. The proposed agenda shall be delivered to the President for his or her review and then to the Chairperson of the Board for final approval.

Article VI. Standing and Special Committees

Section 1. Standing Committees of the Board, consisting of no fewer than three (3) members each, shall be appointed annually or for longer terms by the Chairperson of the Board, and each Standing Committee shall consider and make recommendations for action by the Board on the various policy matters enumerated below as follows:

(a) University Academics. Responsibilities will include the academic plan; enrollment management; student life; intercollegiate athletics; diversity; research and technology transfer policies and activities; information technology; communications and marketing; academic appointments; promotion and tenure policies and procedures; academic program reviews; and awarding of degrees.

(b) University Resources. Responsibilities will include financial operations; business organization and practices; human resources; university advancement; relations with local, state, and federal legislative and administrative agencies; recommending of the schedule of tuition and fees; borrowing of funds; naming, location, planning, construction, and maintenance and renovation of University facilities and grounds; the purchase, sale and lease of lands and buildings; reviewing and monitoring of all investments including the endowment; contract oversight on public utilities and other large contracts; and recommending of investment policy, advising the Board on investments and appointment of investment advisors to ~~assure~~ensure compliance with Revised Code Section 3345.05.

(c) Audit. Responsibilities will include the oversight of the internal audit functions, annual or other periodic audits of financial operations, the recommendation of the appointment of an external audit firm to the Board of Trustees, the receipt of the reports of the internal auditor and the external audit firm, and the university's accountability and compliance procedures.

(d) Governance. Responsibilities will include the recommendation of general governance policies and procedures, the nomination of Board officers and recommendation of candidates for future trustees and national trustees. At the last meeting in each fiscal year, the Committee shall review these Bylaws to determine whether any changes are appropriate and shall recommend any such changes to the Board of Trustees.

(e) Executive. Responsibilities will include consulting with the President on the appointment of executive officers and business not specifically assigned to another Standing or Special Committee.

Section 2. The Executive Committee shall be made up of the Chair and Vice Chair of the Board of Trustees and the Chairs of University Academics and University Resources Committees and have broad powers to act in all matters not deemed by the Chair~~person~~ of the Board and the President of the University as of importance to command the immediate attention of the entire Board. All actions of the Executive Committee shall be subject to approval by the Board, except those wherein the Board has delegated to the Executive Committee or the President full power to act for the Board.

Section 3. Special committees may be appointed by the Chair~~person~~ of the Board as the Board may deem necessary.

Section 4. The Chair~~person~~ of the Board and the President shall be ex-officio non-voting members of all Standing Committees and Special Committees.

Article VII. Parliamentary Authority

Section 1. When not in conflict with any of the provisions of these ~~By-Laws~~Bylaws, the Robert's Rules of Order Newly Revised shall govern the proceedings of the Board.

AMENDMENT TO BOARD BYLAWS

RESOLUTION 2015 --

WHEREAS, Article VI (d) of the Bylaws of the Ohio University Board of Trustees provides that the Governance Committee shall review the Bylaws to determine whether any changes are appropriate; and

WHEREAS, the Governance Committee has reviewed the Bylaws and has recommended that they be amended as indicated in Exhibit A;

NOW THEREFORE, BE IT RESOLVED that the Board hereby approves an amendment to its Bylaws in the form attached hereto as Exhibit A.