



OHIO
UNIVERSITY

Board of Trustees

Ohio University

Dublin, Ohio

Agenda

August 28, 2014



**BOARD ACTIVITIES FOR August 28, 2014
Columbus Marriott Northwest, Dublin, Ohio**

Activity & Committee Meeting Schedule

Thursday, August 28, 2014

- 8:15 a.m. Meet at Columbus Marriott Northwest, Dublin, Ohio, 5605 Blazer Parkway, Dublin, OH 43017
- 8:30 a.m. Executive Committee – Executive Session, Franklin Room
- Ongoing Hospitality/Break Room, Franklin Room
- 10:00 a.m. University Resources Committee, Dublin I & Dublin II
- 10:00 a.m. University Academics Committee, Dublin V & Dublin VI
- Noon Trustee Luncheon – Joint Committee Meeting, Franklin Room
- 1:30 p.m. Governance Committee, Dublin V & Dublin VI
- 1:30 p.m. Audit Committee, Dublin I & Dublin II
- 3:00 p.m. Board Meeting, Dublin III – Dublin Ballroom
- 5:00 p.m. Media Availability, Madison Room
- 6:15 p.m. Bus will leave from Marriott Hotel for dinner
- 6:30 p.m. Reception – Trustees, President, AGB Consultant Terry MacTaggart, and Board Secretary Peter Mather- Mezzo Italian, Dublin, 12 W. Bridge Street, Dublin, OH 43017
- 7:00 p.m. Dinner – Trustees, Trustees, President, AGB Consultant Terry MacTaggart, and Board Secretary Peter Mather- - Mezzo Italian, Dublin, 12 W. Bridge Street, Dublin, OH 43017



**BOARD ACTIVITIES FOR August 29, 2014
Columbus Marriott Northwest, Dublin, Ohio
Dublin Ballroom, Dublin III**

Retreat Schedule

Friday, August 29, 2014

- 7:45 a.m. Meet at Columbus Marriott Northwest, 5605 Blazer Parkway, Dublin, OH 43017
- 8:00 a.m. Welcome – Chair Brightbill, President McDavis, & AGB Consultant Terry MacTaggart, Facilitator
- 8:15 a.m. Trustee Workshop, Dr. MacTaggart
1. The National Scene—How will federal initiatives affect Ohio University?
 2. Strategies among competing colleges and universities—Are we on the right path?
 3. New Issues under Title IX—How well are we prepared for the inevitable?
- 10:15 a.m. Break
- 10:30 a.m. Reconvene Trustee Workshop
- 11:30 a.m. Travel to Dublin Campus
- 11:45 a.m. Tour Dublin Campus
- 12:30 p.m. Trustee Luncheon, Dublin Campus, MEB1 (Medical Education Building 1) – Room 431
- 1:30 p.m. Travel to Columbus Marriott Northwest
- 1:45 p.m. Sessions
1. Financial Sustainability
 2. Innovation Strategy Interim Report
 3. Sexual Misconduct Discussion
 4. Ohio Guarantee Implementation Update
- 4:45 p.m. Wrap-up and Adjournment



OHIO
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Contact Information:

Columbus Marriott Northwest
5605 Blazer Parkway
Dublin, OH 43017
614-791-1000

Mezzo Italian
12 W. Bridge Street
Dublin, OH 43017
614-889-6100

Ohio University Dublin Campus
MEB1 (Medical Education Building 1) – Room 431

AGENDA
Board of Trustees Meeting
Thursday, August 28, 2014 – 10:00 a.m.
Dublin Ballroom, Dublin III – Columbus Marriott Northwest

OPEN SESSION

Roll Call

Approval of Agenda

1. Minutes of Board of Trustees' Meeting of March 14, 2014.

Comments from the Chair of the Board of Trustees

2. Report from the President

Committee Reports and Information Items and items apart from the Consent Agenda

- Executive Committee
- Joint Resources & Academic Committee
- University Resources Committee
- University Academics Committee
- Governance Committee
- Audit Committee

Consent Agenda

Any trustee may request, in advance of action on the consent agenda, that any matter set out in this consent agenda be removed and placed on the regular agenda for discussion and action.

All matter listed within the Consent Agenda have been distributed to each member of the Ohio University Board of Trustees for reading and study, are considered to be routine, and will be enacted by one motion of the Board with no separate discussion.

Tab 3: Resolution: Graduate Program Fee

Tab 5: Resolution: Quasi-endowment

Tab 10: Resolution: Construction Projects Approval – Schematic Design

Tab 11: Resolution: Construction Projects Approval – Construction

Tab 13: Resolution: West Union Street Roundabout Easement

Tab 19: Resolution: RHE Coordinating Council Appointment

Unfinished Business

New Business

Communications, Petitions, and Memorials

Announcement of Next Stated Meeting Date

Adjournment

AGENDA
Executive Committee
Franklin Room, Columbus Marriott Northwest
8:30 a.m. – Thursday, August 28, 2014

EXECUTIVE SESSION

AGENDA
University Resources Committee
Dublin I & Dublin II, Columbus Marriott Northwest
10:00 a.m. – Thursday, August 28, 2014

3. **Consent Agenda**, Graduate Program Fee
4. Endowment Update
5. **Consent Agenda**, Quasi-endowment
6. Compensation 2014 Project Update
7. Financial Update – Preliminary June 30, 2014
8. **Resolution**, Series 2015 Bond Issue & Guiding Principles
9. **Resolution**, Comprehensive Master Plan Update
10. **Consent Agenda**, Construction Projects Approval – Schematic Design
11. **Consent Agenda**, Construction Projects Approval – Construction
12. **Resolution**, Cleveland Campus Namings
13. **Consent Agenda**, West Union Street Roundabout Easement
14. Summer Project Update
15. Capital Campaign Update

AGENDA
University Academics Committee
Dublin V & Dublin VI, Columbus Marriott Northwest
10:00 a.m. – Thursday, August 28, 2014

16. Voinovich School Dashboard
17. University Dashboard
18. Community Standards Update
19. **Consent Agenda**, RHE Coordinating Council Appointment
20. Search Updates
21. AQIP Update
22. Enrollment Update

AGENDA

**Joint Committee Meeting: Academics and Resources
Franklin Room, Columbus Marriott Northwest
12:00 p.m. – Thursday, August 28, 2014**

23. Central Bank - Century Bond Update

AGENDA
Governance Committee
Dublin V & Dublin VI, Columbus Marriott Northwest
1:30 p.m. - Thursday, August 28, 2014

- Review of Board Bylaws
- Structure of Board Meetings

AGENDA
Audit Committee
Dublin I & Dublin II, Columbus Marriott Northwest
1:30 p.m. - Thursday, August 28, 2014

- Plante Moran – FY14 Audit Update
- 24.** OUPD Presentation
- 25.** CAE Audit Committee Presentation

By-Laws of the Ohio University Board of Trustees

Revised April 19, 2013

Revised September 6, 2012

Revised April 24, 2011

Revised February 10, 2010

Revised January 23, 2009

Revised February 8, 2008

Revised July 14, 1989

Revised June 23, 1990

Revised September 20, 2002

Revised December 17, 2004

Article I. Corporate Authority and By-Laws

Section 1. The Board of Trustees of the Ohio University, a body corporate and politic, hereby adopts these Bylaws for the purpose of governing its activities in accordance with Chapter 3337 of the Ohio Revised Code.

Section 2. No By-Laws shall be enacted, amended, or repealed, except by a vote of a majority of the members (5 votes) of the Board authorized to vote, and then only after thirty (30) days notice of a proposed change has been given to all members.

Section 3. The Board shall be comprised of nine Trustees and two student Trustees, all appointed by the governor of the State of Ohio in accordance with Section 3337.01 of the Ohio Revised Code. The Board shall also include two national Trustees and the chair of the Ohio University Alumni Association Board of Directors or his or her designee. One national Trustee shall be appointed by the Board for a term of one year beginning on July 1, 2010. One national Trustee shall be appointed by the Board for a term of three years beginning on July 1, 2010. Thereafter, both national Trustees shall serve terms of three years.

Section 4. The nine Trustees appointed by the Governor shall hold voting privileges. The two student trustees, the two national trustees and the chair of the Ohio University Alumni Association

Board of Directors may not vote on Board matters but their opinions and advice will be actively solicited and welcomed in Board deliberations.

Article II. Officers of the Board

Section 1. Officers of the Board shall be as follows:

- (a) Chairperson
- (b) Vice-Chairperson
- (c) Secretary
- (d) Treasurer

Section 2. The Chairperson shall preside at all meetings of the Board, and unless otherwise directed by the Board, shall have the authority to appoint members of and to fill vacancies on all standing and special committees. He or she shall serve as Chairperson of the Executive Committee. Subject to these By-Laws, he or she shall fix the date and time of all regular, special, and emergency meetings, and perform such other duties as may be pertinent to the office of the Chairperson.

Section 3. The Vice-Chairperson, in the absence or incapacity of the Chairperson, shall assume the duties and obligations of the Chairperson.

Section 4. The Secretary shall keep minutes of all Board meetings and shall promptly distribute copies to all Board members. He or she shall be responsible for the orderly preservation of all records pertaining to Board business, and shall perform all other duties customary to the office or assigned by the Chairperson or by Board action.

Section 5. The Treasurer shall be responsible for the fiscal management of the University, including supporting budget preparation, the preparation of all officially required financial reports, management of investments, coordination of audits with auditors, including federal and state auditors, overseeing relationships with financial reporting agencies, and all other financial responsibilities generally or specifically assigned by the Board or the President.

Article III. Election of Officers

Section 1. The Chairperson, Vice-Chairperson, Secretary, and Treasurer shall be elected annually by the Board.

Section 2. The Chairperson and Vice-Chairperson shall each serve for one year and shall be eligible for re-election to their respective offices for a period up to three (3) consecutive years. The Secretary and the Treasurer shall be eligible for annual election to these offices without a yearly limitation.

Section 3. In the event of a vacancy in an Officer position, the Board shall elect a successor from among its members to serve the remainder of the vacant term.

Article IV. The President and Presidential Duties

Section 1. On the basis of mutual good faith and any contractual relationship pointing to continuous service, the President of the University shall be elected from year to year, and shall be entitled at all times to one (1) year severance notice or one (1) year salary if terminated.

Section 2. The President shall attend all meetings of the Board and shall, in an advisory capacity, have a voice in its deliberations. He or she shall have the authority to initiate any subject at Board meetings.

Section 3. The President shall be responsible to the Board for the administration and discipline of the University.

Article V. Meetings

Section 1. Regular Meetings. The Board shall hold no fewer than five (5) regular meetings a year, with the date and time fixed in accordance with the provisions of Article II. Section 2.

Section 2. Special and Emergency Meetings. Special and emergency meetings may be held upon the call of the Chairperson or upon the written request of three (3) Board members to the Secretary.

Section 3. Notice of Meetings. The Secretary shall notify all Board members and the President at least five days in advance of all regular and special meetings and at least one day in advance of all emergency meetings. The policy designated "Notification Procedures for Meetings," which has been adopted by the Board pursuant to Revised Code Section 121.22, is hereby incorporated by reference into this section, and the Secretary shall carry out his or her responsibilities under that policy in accordance with its provision for all meetings.

Section 4. Attendance. It shall be the policy of the Board to require full attendance at all meetings of the Board and committees in accordance with Revised Code Section 3.17. Excuses for absence from meetings shall be communicated to the Secretary at least two (2) days before meetings. Persistent unreasonable absences in violation of Ohio law shall be cause, at the pleasure of the Chairperson, for reporting such delinquency to the appropriate authority of the State of Ohio.

Section 5. Quorum and Voting. Five Trustees appointed by the Governor, (the "Voting Trustees") shall constitute a quorum for the conduct of the ordinary business of the Board. An affirmative vote of six Voting Trustees shall be necessary to elect or remove a President and an affirmative vote of five Voting Trustees shall be necessary to adopt any other resolution or action of the Board.

Section 6. Agenda. The Secretary shall consult with the chairs of the Standing Committees and then prepare a proposed agenda for each Regular Meeting. The proposed agenda shall be delivered to the President for his or her review and then to the Chairperson of the Board for final approval.

Article VI. Standing and Special Committees

Section 1. Standing Committees of the Board, consisting of no fewer than three (3) members each, shall be appointed annually or for longer terms by the Chairperson of the Board, and each Standing Committee shall consider and make recommendations for action by the Board on the various policy matters enumerated below as follows:

(a) University Academics. Responsibilities will include the academic plan; enrollment management; student life; intercollegiate athletics; diversity; research and technology transfer policies and activities; information technology; communications and marketing; academic appointments; promotion and tenure policies and procedures; academic program reviews; and awarding of degrees.

(b) University Resources. Responsibilities will include financial operations; business organization and practices; human resources; university advancement; relations with local, state, and federal legislative and administrative agencies; recommending of the schedule of tuition and fees; borrowing of funds; naming, location, planning, construction, and maintenance and renovation of University facilities and grounds; the purchase, sale and lease of lands and buildings; reviewing and monitoring of all investments including the endowment; contract oversight on public utilities and other large contracts; and recommending of investment policy, advising the Board on investments and appointment of investment advisors to assure compliance with Revised Code Section 3345.05.

(c) Audit. Responsibilities will include the oversight of the internal audit functions, annual or other periodic audits of financial operations, the recommendation of the appointment of an external audit firm to the Board of Trustees, the receipt of the reports of the internal auditor and the external audit firm, and the university's accountability and compliance procedures.

(d) Governance. Responsibilities will include the recommendation of general governance policies and procedures, the nomination of Board officers and recommendation of candidates for future trustees and national trustees. At the last meeting in each fiscal year, the Committee shall review these Bylaws to determine whether any changes are appropriate and shall recommend any such changes to the Board of Trustees.

(e) Executive. Responsibilities will include consulting with the President on the appointment of executive officers and business not specifically assigned to another Standing or Special Committee.

Section 2. The Executive Committee shall be made up of the Chair and Vice Chair of the Board of Trustees and the Chairs of University Academics and University Resources Committees and have broad powers to act in all matters not deemed by the Chairperson of the Board and the President of the University as of importance to command the immediate attention of the entire Board. All actions of the Executive Committee shall be subject to approval by the Board, except those wherein

the Board has delegated to the Executive Committee or the President full power to act for the Board.

Section 3. Special committees may be appointed by the Chairperson of the Board as the Board may deem necessary.

Section 4. The Chairperson of the Board and the President shall be ex-officio non-voting members of all Standing Committees and Special Committees.

Article VII. Parliamentary Authority

Section 1. When not in conflict with any of the provisions of these By-Laws, the Robert's Rules of Order Newly Revised shall govern the proceedings of the Board.

Statement of Expectations for Members of the Board of Trustees of Ohio University

*Adopted by the Board of Trustees on April 24, 2009
Amended on June 22, 2012*

This Statement of Expectations is intended to provide guidelines and information to assist members of the Board of Trustees in fulfilling their roles and responsibilities in service to Ohio University and the citizens of the State of Ohio.

1. The Role of the Board

- a. The Board of Trustees is the governing body of Ohio University. It is a body politic and corporate under Ohio law and has the right to sue and be sued. The General Assembly has conferred upon the Board the authority to: adopt rules for the governance of the institution; hire and supervise the President, faculty and staff; oversee university finances; and control university property and facilities.
- b. The Board serves the citizens of the State of Ohio. It is responsible for ensuring that the university offers students an educational experience of the highest quality and produces research that provides economic and cultural benefits to the citizens of Ohio. It is also responsible for making efficient and effective use of state resources by working with the Governor, the Board of Regents and the other state universities through the University System of Ohio.
- c. The Board's primary concerns are strategic governance and accountability. It should adopt a strategic plan designed to ensure the long-term fulfillment of the university's teaching, research and service mission, monitor progress in achieving the plan's goals and update the plan as necessary. It should provide oversight to protect the university's fiscal integrity and make sure that the President, faculty and staff comply with all applicable laws and perform their responsibilities ethically and competently.
- d. The Board should adopt a procedure governing the creation and monitoring of corporate entities affiliated with the university.
- e. The Board should govern through the President and should refrain from becoming involved in day-to-day operations.
- f. The Board should recognize the important role that the principle of shared governance plays in institutions of higher education. It should seek input from faculty, staff and students and whenever possible incorporate their views into its decisions.

2. The Role of Individual Trustees

- a. Members of the Board of Trustees are stewards of the public trust. They have a fiduciary obligation to act in the best interests of the university and the State of Ohio. They must adhere to the highest ethical standards and perform their university duties without regard to any personal interests they may have. Trustees should understand and comply with state ethics laws and keep themselves informed of developments in these laws. They should avoid situations that may give rise to even the appearance of a conflict of interest and promptly disclose any conflicts of interest that may occur.
- b. Trustees should understand that they serve the institution as a whole and are not advocates for any particular unit or constituency of the university.
- c. Student Trustees have a unique responsibility to ensure that the views of students are heard in Board deliberations. They should also share with other students the Board's perspectives on University issues. In performing both of these functions, they should keep in mind the needs of all constituencies within the university.
- d. The Chair of the Ohio University Alumni Association Board of Directors is responsible for ensuring that the views of alumni are presented to the Board and for communicating to alumni the Board's perspectives on university issues.
- e. Service on the Board is a time consuming professional commitment. Trustees should attend all meetings of the Board and committees and should give notice to the Chair when they are unable to do so. Trustees should also make an effort to participate in conferences and other programs designed to educate and update Trustees and to attend commencements, convocations and other special events on campus.
- f. Trustees should be attentive during meetings and refrain from multitasking. They should treat the opinions of their colleagues on the Board as well as others participating in Board discussions with civility and respect and should be open to alternative points of view. They should respect and protect the confidentiality of matters discussed in executive sessions and should refrain from publicly or privately criticizing other Trustees or impugning their motives.
- g. Trustees should strive to make informed decisions based on an analysis of objective data. In their deliberations they should rely on the application of sound management principles and prudent business judgment. To ensure thorough consideration of Board decisions, they should review briefing materials and be prepared to actively participate in discussions.
- h. In order to make good decisions, Trustees need to engage in robust and thorough discussions of university issues in public meetings. Disagreements will occur and Trustees should seek productive ways to resolve them. Once a consensus is reached on an issue, all Trustees should respect the final decision of the Board.

- i. Trustees should keep themselves informed about issues and events at the local, state and national level that may affect the university and higher education in general.
- j. Trustees are encouraged to offer financial support to the university in accordance with their means.
- k. Trustees should understand and comply with the Ohio Public Records and Open Meetings Laws and should keep themselves informed of developments in these laws.

3. The Board's Relationship with the President

- a. The Board delegates responsibility for all aspects of institutional management to the President. The Board and individual Trustees should refrain from involvement in operational matters except as necessary to fulfill their fiduciary duties.
- b. The Board and the President should agree on clearly defined institutional goals and strategies for achieving them.
- c. The Board should hold the President accountable for achieving institutional goals. Evaluation of the President should be an ongoing process with the Board offering candid and constructive feedback as necessary. In accordance with Board policy, formal evaluations should be conducted on a regular basis.
- d. The President reports to the Board as a whole and not to individual Trustees. Trustees who have concerns about the President's performance should convey them to the Board Chair who will take appropriate action to address the concern. The Chair will report back to the Trustee who raised the concern in a timely manner.
- e. Individual Trustees should develop a comfortable working relationship with the President. They are encouraged to interact with the President one-on-one as needed to share information, concerns or advice but they should remember that when they do so they are not speaking for the entire Board.

4. The Board's Relationship with Internal Constituencies

- a. Trustees are encouraged to interact informally with administrators, faculty and students, bearing in mind that they do so as individual members of the Board. They should avoid any statements that would give rise to the perception that they speak for the entire Board.
- b. When interacting with faculty, staff and students, Trustees should not disclose matters deemed confidential by the Board in executive session, advocate for their personal position on university issues or criticize other members of the university community.

- c. Trustees should submit requests for information about institutional issues to the Board Secretary who will facilitate a response from the appropriate university official.
- d. Consistent with the principle of shared governance, the faculty, through the Faculty Senate, plays an active advisory role to the administration and the Board of Trustees on all academic matters, including but not limited to academic standards, research, admissions, curriculum and the granting of degrees. The Faculty Senate initiates policies relating to university-wide academic matters, the rights and responsibilities of faculty and faculty grievances. The Board should respect the role of the Senate in these areas and should also consider advice from the Senate on matters of general concern to the university community.
- e. The Board should encourage the President and administrators to involve individual faculty and students in the development of institutional goals and priorities. The active participation of faculty and students in these matters will give them a broader understanding of institutional governance and will enrich the Board's understanding of faculty and student views on university issues.

5. Relationships with External Entities

- a. The Board Chair is the only Trustee authorized to make public statements on behalf of the entire Board.
- b. When asked to comment on Board actions or deliberations, Trustees may defer to the Chair or the President. If Trustees choose to speak publicly on issues relating to the university or higher education in general they should make it clear that they are stating their personal views and are not expressing the formal position of the Board or the university.
- c. When individual Trustees communicate with federal, state or local officials on issues relating to higher education, they should take care not to create the perception that they speak for the Board or the university unless they have been authorized by the Chair or the Board to do so.
- d. When individual Trustees are presented with concerns about university operations, these matters should be communicated to the President and/or the Chair.
- e. While Trustees should seek information and ask questions of others, they should refrain from publicly criticizing the President or other members of the University Community. Criticisms or concerns that Trustees may have about the President or other members of the University Community should be conveyed to the Chair who will determine the appropriate method for the Board to address the issue.



OHIO
UNIVERSITY

Board of Trustees

O h i o U n i v e r s i t y

Eastern Campus

Minutes

June 27, 2014

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Ohio University Board of Trustees

ROLL CALL

Chair Brightbill called the meeting to order at 10:05 a.m. Secretary Mather called the roll.

Present: Chair David Brightbill, Trustees David A. Wolfort, Sandra Anderson, Cary Cooper, N. Victor Goodman, Janetta King, Kevin B. Lake, Dave Scholl, and Janelle Simmons.

Also present were Student Trustees Keith Wilbur and Sharmaine Wilcox; National Trustees Peggy Viehweger and J. Patrick Campbell; Alumni Association Representative William Hilyard; President Roderick J. McDavis; and Board Secretary Peter C. Mather.

APPROVAL OF AGENDA

Chair Brightbill asked for a motion to approve the meeting agenda. Trustee Anderson moved to approve the agenda, seconded by Trustee Scholl, the motion carried.

APPROVAL OF THE MINUTES OF MARCH 14, 2014

Chair Brightbill asked for a motion to approve minutes from the meeting of March 14, 2014. Trustee Anderson moved, seconded by Trustee Simmons, the motion carried.

REPORTS

Report from the Chair

In his first meeting as Board Chair, Chair Brightbill expressed his appreciation for the opportunity to serve in this leadership position for his alma mater and thanked his colleagues for entrusting him with this important role. Chair Brightbill acknowledged the hospitality provided by Dean Paul Abraham and his staff at the Eastern Campus. Trustee Anderson thanked the students at the Eastern campus for the tour during Thursday's meeting. Chair Brightbill welcomed the newest Student Trustee, Sharmaine Wilcox, to the Board.

Student Trustee Wilcox expressed her gratitude and enthusiasm for the opportunity to serve as a Trustee.

Report from the President

President McDavis thanked Dean of the Eastern Campus Dr. Abraham for hosting the Board of Trustees meeting.

President McDavis began his report by reviewing the Strategic Priorities, and went on to describe many positive recent events and recognitions for Ohio University faculty, staff and students. The full report is available on the meeting agenda online.

Program Spotlight: Academics at Eastern campus

Dean Abraham thanked the Board for the opportunity to discuss two of its many successful programs at the Eastern campus. Dean Abraham introduced Dr. Robert Galbreath, Associate Professor and Coordinator of the Exercise Physiology program, and Dr. Warren Galbreath, Associate Professor and Coordinator of the Social Work program at OUE. Dean Abraham presented a brief video documenting the impact these programs are having in the OUE community. The video showcases Dr. Warren Galbreath and Dr. Robert Galbreath, brothers who grew up with the passion to heal the mind and the body.

Dr. Galbreath and Dr. Galbreath discussed their program areas' growth and success. Dean Abraham introduced former student Nicole Lewis, who graduated with a degree in social work; Kelsey Holloway, an OUE senior majoring in Exercise Physiology; and Morgan Stalder, a high school student taking courses in Exercise Physiology. Students answered questions from the Trustees about their background and experience at OUE.

COMMITTEE REPORTS

Joint Resources & Academic Committee

Chair Brightbill stated the three topics covered in the Joint Committee meeting:

- Budget
- Capital Improvement Plan
- Enrollment

Chair Brightbill noted that Executive Vice President and Provost Benoit outlined challenges facing the higher education business model, and discussed sources of financial pressures at Ohio University. These included student financial aid and controlling student costs, faculty & staff compensation, investment in strategic priorities and expansion of programs, and deferred maintenance backlogs.

Dr. Benoit highlighted opportunities and initiatives at Ohio University including the faculty compensation plan, innovation strategy, eLearning program growth, scholarship enhancement, the Ohio service alignment initiative, need-based aid, and the OHIO Guarantee.

It was pointed out that enrollment growth will add \$8.5 million to the FY15 budget, that the proposed 1.5% tuition increase would add \$1.9 million. In addition, there was \$4.1 million in additional financial aid included in the proposed budget.

Dr. John Day, Associate Provost for Academic Budget and Planning, spoke with the Board about the SSI projections for FY15, and the Board received an overview on the process for determining the budget, particularly given the volatility of future SSI distributions.

Dr. Day then reviewed expense categories, including: compensation (salary and benefits), Capital Improvement Plan, Programmatic Investments such as academic infrastructure, administrative reallocations, and college and administrative investments.

Chair Brightbill discussed the Capital Improvement Plan and Deferred Maintenance strategy, and particularly the possibility of procuring a Century Bond and establishing a Central Bank at the University. This will come in the form of a proposal to the Board at the August meeting.

Executive Vice President and Provost Pam Benoit and Craig Cornell, Vice Provost for Enrollment Management, shared an update called “*Shaping the Enrollment Picture at Ohio University*.” Enrollment continues to trend in alignment with the Strategic Enrollment Management Plan. This presentation was designed to set the stage for thinking of quality aspects of enrollment as well as considerations of instructional and facility capacity in light of our potential for enrollment growth.

Trustee Campbell commented on the 100 year Century Bond concept. He discussed the flexibility and control offered by this approach. He encouraged everyone to learn more about the potential it provides in managing financial planning.

Trustee Wolfort applauded Ohio University, the President, and his staff for all the initiatives OHIO is working on contemporaneously.

University Resources Committee

The Resources Committee report was provided by Committee Chair Sandra Anderson.

Capital Campaign Update

Trustee Anderson noted that the Resources Committee began with a report from Vice President for Advancement, Bryan Benchoff, on the Capital Campaign success. She noted that the original campaign goal of \$450M had been surpassed a year ahead of schedule. She noted that VP Benchoff announced a new campaign goal of \$500M.

VP Benchhoff shared updates for the Scholarship matching program and reiterated the significant impact the program has had since it was announced. 50 new scholarships, 38 of those named scholarships, have been established. He stated that these scholarships are one way Ohio University can reach its high need, high performing students.

VP Benchhoff reported on the 2014 accomplishments of the Advancement units – highlights include the Scholarship Match Program, establishing standards for named space opportunities, full staffing in Alumni Operations, several successful, high-profile Alumni events. Major 2015 goals were reviewed with focus on creative services, capitalizing on alumni relationships and engaging international alumni, and expanding the reach of the Women In Philanthropy program.

FY2014 Forecasted Financial Results

Trustee Anderson noted that Deb Shaffer, Senior Associate Vice President for Finance and Administration, presented the forecasted results for the FY14 budget. The projection reflects a forecasted net result of \$25.6 million for June 30, 2014. Revenue over attainment is primarily driven by investment income and changes in the SSI formula. Ms. Shaffer walked through the adjustments made to the interim operating results that are now being incorporated as part of quarterly closings to arrive at interim all funds financial reports in the same reporting format as the year-end audited financial statements.

Resolution: Fees Approval

Trustee Anderson read the resolution for fees, and moved for approval, seconded by Trustee Lake. Chair Brightbill asked for discussion.

Trustee King expressed that she would not support the resolution. Trustee King acknowledged that Provost Benoit and Vice President for Finance and Administration Golding have packaged the information in a transparent way for Trustees to understand. Trustee King noted several reasons for not supporting the resolution: SSI has increased in the past few years; enrollment has helped bring in new revenue; and financials of university closed last year

with a healthy balance. Trustee King applauded the effort to try to hold harmless the high need, high performing students.

With no further discussion, Chair Brightbill called for the vote. The vote carried with eight trustees voting in favor of the budget, and one, Trustee King, voting against.

**FISCAL YEAR 2014-2015
OHIO UNIVERSITY
ACADEMIC YEAR 2014-2015 TUITION, FEE AND RATE
INCREASES**

RESOLUTION 2014 – 3404

WHEREAS, the appropriate planning and consultations within the University have been completed, resulting in recommendations for tuition, fee, and rate increases for purposes of investment in identified strategic priorities; and

WHEREAS, these recommendations are consistent with the 2% limitation set forth in Am. Sub. H.B. 59, passed by the 130th General Assembly and effective on June 30, 2013.

NOW THEREFORE, BE IT RESOLVED that the Board of Trustees adopts the fee schedules attached hereto as Exhibits A through H, effective Fall Semester 2014 unless otherwise noted.

Trustee Anderson stated that the entire budget is driven to support the University's strategic priorities, including financial aid focusing on high need, high performing students; compensation program for faculty and staff; and a Capital Improvement Plan.

Resolution: FY15 Budget Approval
Trustee Anderson moved to approve the FY15 Budget, seconded by Vice Chair Wolfort. A vote was taken and with all in favor, the resolution passed.

**FISCAL YEAR 2014-2015
OPERATING BUDGET**

RESOLUTION 2014 -- 3405

WHEREAS, the appropriate planning and consultation has been completed within the University, resulting in recommendations for budget priorities, and

WHEREAS, the University has developed a balanced budget consistent with the provisions of the state budget;

NOW THEREFORE, BE IT RESOLVED that the Fiscal Year 2014-2015 operating budgets of the expected revenues and expenses as presented are hereby approved subject to the following conditions:

1. The Vice President of Finance and Administration, in conjunction with the Executive Vice President and Provost and with approval of the President, is authorized to make adjustments in instructional and general operating expense allocations during the fiscal year to ensure the total does not exceed available unrestricted resources;
2. Expenditures for restricted and designated funds shall be limited to the resources generated.

BE IT FURTHER RESOLVED, that the Board of Trustees authorizes the President, with the approval of the Chair of the Board, to make adjustments to the budget as presented to reflect any changes in State appropriations.

Trustee Anderson noted that the Annual Capital Improvement Plan was also part of a robust presentation at Thursday morning's meeting.

Resolution: FY2015 Annual Capital Improvement Plan (CIP)
Trustee Anderson moved to accept the Annual Capital Improvement Plan, Trustee Scholl seconded, and the motion carried.

**APPROVAL OF THE OHIO UNIVERSITY
FY15 CAPITAL IMPROVEMENT PLAN
RESOLUTION 2014 -- 3406**

WHEREAS, the University has undertaken the development of a FY15 Capital Improvement Plan, and

WHEREAS, this FY15 Capital Improvement Plan has been developed in the context of the FY2015-FY2020 Six Year Capital Improvement Plan, approved by the Board of Trustees in Resolution 2013-3366, and embodies the concepts incorporated with in it, and

WHEREAS, the priorities of the Deans and Vice Presidents have been considered, and their endorsement of the plan given, and

WHEREAS, the Capital Funding and Priorities Committee has approved and made recommendation to the President, and

WHEREAS, the FY15 Capital Improvement Plan has been approved by the President.

NOW THEREFORE, BE IT RESOLVED that the Ohio University Board of Trustees does hereby approve the attached FY15 Capital Improvement Plan.

Trustee Anderson noted that the Comprehensive Master Plan was introduced to the Board by Shawna Bolin, who provided the context and rationale for updating the previous 2006 Comprehensive Master Plan. Ms. Bolin noted that many changes have occurred that were not envisioned at the time of the 2006 Plan, including the development of the Dublin Campus, as well as evolving visions for housing and academic facilities.

Resolution: Comprehensive Master Plan Update

Trustee Anderson moved to accept the Comprehensive Master Plan Update Resolution on Tab 12, seconded by Trustee Lake, the motion carried.

APPROVAL OF THE OHIO UNIVERSITY COMPREHENSIVE MASTER PLAN UPDATE

RESOLUTION 2014 -- 3407

WHEREAS, work on the current Athens Campus Master Plan began in 2004 and was finalized in 2006, and the life cycle for such a plan is typically ten years, and

WHEREAS, the University is undertaking several planning initiatives, which this effort will pull together comprehensively, for example, The Ridges Master Plan Update, Real Estate Strategy, The Energy Infrastructure Projects Initiative, and the Housing Development Plan, and

WHEREAS, the Six Year Capital Improvement Plan provided funding for multiple projects and updating the master plan will contemplate and incorporate new and exciting projects, such as a Master Plan for the new Dublin campus or strategies for academic facility improvements on the Athens Campus, and

WHEREAS, the Capital Funding and Priorities Committee has recommended and the President has approved the Comprehensive Master Plan Update, and

WHEREAS, Ohio University has identified funds intended to develop the master plan update, and is in the process of selecting a consultant, and

NOW THEREFORE, BE IT RESOLVED that the Ohio University Board of Trustees does hereby direct the president or his designee to interview and select a consultant for this project.

BE IT FURTHER RESOLVED that the Ohio University Board of Trustees does hereby authorize the preparation of a comprehensive master plan update for the Athens Campus to include master plan development for the Dublin Campus.

Energy Infrastructure Projects Initiative

Trustee Anderson reported that Mr. Joe Lalley, SAVP for IT and Administrative Services, shared information about the array of energy and utility infrastructure issues facing the university and a comprehensive plan for efficiently dealing with projects over the next two to three years.

Better understanding of the issues with equipment, internal, and external utility infrastructure, and the results of the Lausche RFP have resulted in reexamination of the plan to replace the Lausche plant. Smaller projects known as Energy Infrastructure Projects are being proposed with many of the same goals toward climate commitment and ending coal usage are now being proposed.

Interim actions are in place to deal with chilled water equipment and support system projects, as well as the electrical load studies and projects to deal with at-risk infrastructure, and steam production projects to transition from coal to gas, convert existing coal boilers to gas, and fix steam condensate leaks. In the

Committee meeting, Mr. Lalley reviewed short term and long term actions and intended outcomes.

Trustee Anderson noted that longer term actions for all the utility systems have been identified at a combined cost of \$79 million - current energy/utility projects identified in the 6-Year CIP total \$85 million, not including the projects which are built into the Deferred Maintenance line item. No additional funding over that previously approved is being requested for this revised approach to Energy Projects.

Intended outcomes include meeting campus demands for energy and continuing to move toward carbon neutrality by 2075. All projects greater than \$500,000 that will be undertaken to address the Energy Infrastructure projects will be brought to the Board as the projects evolve.

Resolution: Utility Master Plan

Trustee Anderson moved to approve, seconded by Vice Chair Wolfort.

A vote was taken and with all in favor, the resolution passed.

APPROVAL TO DEVELOP A UTILITY MASTER PLAN

RESOLUTION 2014 -- 3408

WHEREAS, Ohio University has identified funds intended to plan expansion, renovation and improvement of its physical environment; and

WHEREAS, Ohio University has identified a need to assess and evaluate the current condition of its utility infrastructure in light of this planned growth; and

WHEREAS, the University is undertaking Comprehensive Master Plan Update with which this effort will integrate, and

WHEREAS, the Capital Funding and Priorities Committee has recommended and the President has approved the development of a Utility Master Plan at a cost of \$1.1M, and

WHEREAS, Ohio University has identified funds from the CIP FY2015 – FY2020 Capital Improvement Plan: Infrastructure Renewal Project 2 – Lausche Heating Plant for this project;

NOW THEREFORE, BE IT RESOLVED that the Ohio University Board of Trustees authorizes the receipt of bids or proposals and the President or his designee to accept and award contracts within the total project budgets identified.

Consent Agenda

Trustee Anderson noted that several Consent Agenda items were unanimously moved forward by the Resources Committee for Board consideration: Construction Projects Approval—Schematic Design; Construction Projects Approval—Construction; Construction Projects Approval—HCOM Cleveland Construction; Mill Street Apartments Lease Agreement

University Academics Committee

Trustee King provided a report on Thursday's Academics Committee meeting.

Academic Quality Dashboard

Trustee King noted that David Descutner, Dean of the University College and Executive Vice Provost for Undergraduate Education, provided the University College Dashboard. University College promotes the intellectual and personal development of undergraduates and especially focuses on the needs of first-year students, and aligns all academic programs and activities with the Four Fundamentals.

Office of Global Affairs and International Studies Dashboard

Trustee King then explained that International Studies Dashboard was presented by Lorna Jean Edmonds, Vice Provost for Global Affairs and

International Studies. Trustee King discussed the services included in the International Studies portfolio and noted that the Office of Global Affairs is currently developing a University Global Strategy that aligns with the University's vision to be transformative in preparing alumni to become global leaders.

Standing Reports and Updates

Trustee King also noted that the Academics Committee received an update on the promotion and tenure process from EVPP Pam Benoit and an update on the Tobacco Free Campus campaign from VP for Student Affairs, Ryan Lombardi.

Academic Quality – Initiatives

Trustee King noted that the Academics Committee received an update on the Academic Quality Improvement Program from Associate Provost for Institutional Accreditation, Michael Williford. The Committee received an update on Fall 2014 Enrollment from Vice Provost for Enrollment Management, Craig Cornell. Mr. Cornell noted that the enrollment projections were very positive. Finally, Robert Frank, Dean of the College of Arts and Sciences, delivered an update on the progress of the General Education Task Force.

The Academics Committee moved several Consent Agenda items forward for approval: Faculty Fellowship Leaves; Emerita and Emeritus; Regional Higher Education Coordinating Council, College of Health Sciences and Professions Bachelor of Science in Integrated Health Care Studies; Name Change— Women & Gender Studies Program to Women's, Gender, and Sexuality Studies Program; Regional Higher Education Bachelor of Science in Sport and Lifestyle Studies; and Regional Higher Education Associate of Technical Study.

Governance Committee

Trustee Scholl provided the Governance Committee Report.

Resolution: To Re-Elect President McDavis

Trustee Scholl moved for approval of the Resolution to re-elect President Roderick J. McDavis, seconded by Trustee King, all approved and the motion carried.

ELECTION OF PRESIDENT

RESOLUTION 2014- 3409

RESOLVED that Roderick J. McDavis be elected President of Ohio University for the year beginning July 1, 2014, and ending June 30, 2015.

Resolution: To Re-Elect Treasurer Stephen Golding

Trustee Scholl moved for approval of the Resolution to re-elect Treasurer Stephen Golding, seconded by Trustee Anderson, all approved and the motion carried.

ELECTION OF TREASURER

RESOLUTION 2014 -- 3410

RESOLVED that Stephen Golding be elected Treasurer of Ohio University for the period beginning July 1, 2014, and ending June 30, 2015.

Resolution: To Re-Elect Secretary Mather

Trustee Scholl moved for approval of the Resolution to re-elect Secretary Peter C. Mather, seconded by Trustee Lake, all approved and the motion carried.

ELECTION OF SECRETARY

RESOLUTION 2014 -- 3411

RESOLVED that Peter C. Mather be elected Secretary for the Board of Trustees beginning July 1, 2014, through June 30, 2015.

Locations for Board of Trustees meetings in 2014-15

Trustee Scholl indicated that the Governance Committee decided on the following locations for meetings in the coming fiscal year.

- | | |
|-------------|---|
| 2014 | August 28, 29 - Dublin
October 16, 17 – Athens |
| 2015 | January 22, 23 - Athens
March 12, 13 - Athens
June 25, 26 – Southern Campus |

Review of Board Bylaws

Mr. Biancamano presented a proposed amendment to the Bylaws to clarify the procedure for giving public notice of meetings. The Committee will review the amendment and present it to the full Board for approval at the next meeting.

Other Items

The Committee discussed participation in the Association of Governing Boards Annual Trustee Conference, and encouraged Trustees to participate. The Committee also discussed retreat topics, and discussed student trustee selection and orientation. Finally, Trustee Scholl indicated that he had collected information from Trustees on the Board meeting structure, and indicated that he would make recommendations at the August Board meeting.

Audit Committee

Trustee Goodman presented the report for the Audit Committee.

Plante Moran FY14 Audit Update

Trustee Goodman reported that Robert Shenton and Danny Sklenicka of Plante Moran provided the Audit Committee with an update related to the FY 2014 Audit. Topics included an update related to the work in process and future deadlines related to the external audit submission to the Auditor of State.

Internal Audit Update

Jeffrey Davis, Chief Audit Executive, provided an update on the Internal Audit Office operations which included: Audit Status Update; FY15 Audit Plan; IA Office/ Staffing Update; ICA Compliance Auditing; and Continuous Auditing

Trustee Goodman noted that Mr. Davis updated the Audit Committee on completed audits for FY14, as well as audits that are in progress. Mr. Davis also discussed current IA office and staffing, as well as the status of ICA Compliance audits.

Mr. Davis provided an update on the construction auditing firm request for proposal process. The construction auditing firm will help supplement IA duties as the University is undertaking significant construction projects within the next six years.

At 4:20 p.m. The committee voted to enter executive session for the purpose of receiving details relative to the security arrangements for the University, pursuant to the provisions of R.C. 121.22(G)(6).

Executive Committee

Chair Brightbill distributed two Resolutions coming from the Executive Committee meeting to Trustees. He noted that last September, the IRS began

an Employment Tax audit of the University for calendar years 2011 and 2012. Chair Brightbill noted that the University has not received any official settlement amounts at the time of the meeting. With the assistance of an external tax consultant, the University is negotiating with the IRS and expects to resolve the audit issues in the near future. Chair Brightbill noted that the first Resolution authorizes the Vice President for Finance and Administration to negotiate with the IRS and to resolve their findings in the best interest of the University.

Chair Brightbill moved to approve the Resolution, seconded by Trustee Anderson, the motion carried.

INTERNAL REVENUE SERVICE AUDIT

RESOLUTION 2014 -- 3412

WHEREAS, the Internal Revenue Service, (“IRS”), is conducting an employment tax audit of the University covering Calendar Years 2011 and 2012; and

WHEREAS, the Board, in consultation with the General Counsel and the University’s external tax advisor, wishes to fully cooperate with the IRS to ensure timely resolution and close-out of any issues identified during the course of the audit;

NOW THEREFORE, BE IT RESOLVED that the Board hereby authorizes and instructs the Vice President of Finance and Administration, in consultation with the General Counsel and the University’s tax advisor, to negotiate and resolve any issues raised in connection with the audit and to report to the Board the nature and financial impact of such resolution.

Chair Brightbill stated that one of the IRS findings involved the President's residence. He noted that the University's contract with the President requires him to reside in the house located at 29 Park Place. The IRS has concluded that his use of the house results in imputed income to him and an additional tax liability.

Chair Brightbill moved to approve the Resolution, seconded by Trustee Scholl, the motion carried.

AMENDMENT TO PRESIDENTIAL EMPLOYMENT AGREEMENT

RESOLUTION 2014 -- 3413

WHEREAS, Ohio University and President Roderick J. McDavis entered into an Employment Agreement effective July 1, 2012, (the "Employment Agreement"); and

WHEREAS, the Employment Agreement requires, as a condition of employment and for the benefit and convenience of the University, that President McDavis and his spouse reside in the house located at 29 Park Place, Athens, Ohio, (the "Residence Requirement"); and

WHEREAS, as an outcome of the ongoing Internal Revenue Service employment tax audit of the University, the Residence Requirement has resulted in imputed income and additional tax liabilities for the President; and

WHEREAS, the Board of Trustees desires to amend the Employment Agreement to allow the University to indemnify the President for the costs of any imputed income or tax liability that result from the Residence Requirement as well as from any other taxable benefits granted under the Employment Agreement;

NOW THEREFORE, BE IT RESOLVED, that the Board hereby approves an amendment to the July 1, 2012 Employment Agreement in the form appended hereto as Attachment A.

Chair Brightbill moved the Resolution and Trustee Scholl seconded, the Board unanimously approved.

CONSENT AGENDA

Chair Brightbill asked for a motion to approve all remaining items on the Consent Agenda. Trustee Anderson moved for approval of all remaining items on the Consent Agenda, seconded by Trustee Wolfort, all approved and the motion carried.

APPROVAL OF PROJECTS AND APPROVAL TO UNDERTAKE SCHEMATIC DESIGN FOR THE ALDEN LIBRARY RENOVATIONS FY2016 PHASE, DESIGN AND BID DOCUMENTS FOR THE EASTERN CAMPUS HEALTH AND PHYSICAL EDUCATION CENTER FLAT ROOF REPLACEMENT, SCHEMATIC DESIGN FOR THE GROVER CENTER E-112 EXPANSION, DESIGN AND CONSTRUCTION DOCUMENTS FOR THE MCCRACKEN HALL RENOVATION AND ADDITION, AND BUDGET AMENDMENT, DESIGN AND CONSTRUCTION DOCUMENTS FOR THE STOCKER CENTER SPRINKLER REPLACEMENT FY2014 – DESIGN AND CONSTRUCTION DOCUMENTS PHASE, AND DESIGN FOR THE ZANESVILLE CAMPUS CENTER ROOF

RESOLUTION 2014 -- 3414

WHEREAS, six capital projects are planned and funded as follows:

- Alden Library Renovations Phase 1 Schematic Design phase at a cost of \$100,000 with an estimated total project budget of \$2.7 million to be funded by University Library Reserves and university debt;

- Eastern Campus Health and Physical Education Center Flat Roof Replacement Design and Bid Documents phase at a cost of \$53,000 with an estimated total project budget of \$750,000 to be funded by State Appropriations;
- Grover Center E-122 Expansion Schematic Design phase at a cost of \$100,000 with an estimated total project budget of \$9 million to be funded by Internal Reserves;
- McCracken Hall Renovation and Addition, and Budget Amendment Design and Construction Documents phase with a previously approved total project budget of \$32.1 million (Resolution 2014-3379) now amended to be \$31.6 million to be funded by Debt, Internal Reserves, Gifts and Grants;
- Stocker Center Sprinkler Replacement FY2014 Design and Construction Documents Phase at a cost of \$50,000 with a total project budget of \$500,000 to be funded by FY2014 Safety Funds; and
- Zanesville Campus Center Roof Schematic Design phase at a cost of \$136,000 with a total project budget of \$900,000 to be funded by State Appropriations.

NOW THEREFORE, BE IT RESOLVED that the Ohio University Board of Trustees authorizes the receipt of bids or proposals and the President or his designee to accept and award contracts within the total project budgets identified.

APPROVAL TO PROCEED WITH CONSTRUCTION FOR
 ALDEN LIBRARY HVAC – BUDGET AMENDMENT,
 EASTERN CAMPUS HVAC IMPROVEMENTS,
 MULTIPHASE CORROSION FACILITY- BUDGET AMENDMENT,
 SCHOONOVER PHASE II CONSTRUCTION- BUDGET
 AMENDMENT,
 SOUTHERN CAMPUS HVAC IMPROVEMENTS BUDGET
 AMENDMENT, AND WALTER FIELDHOUSE – BUDGET
 AMENDMENT

RESOLUTION 2014 -- 3415

WHEREAS, six capital projects are planned, and funded as follows:

- Alden Library HVAC – Budget Amendment from the previously approved total project budget of \$1.75 million (Resolution 2013-3361) to a total project budget of \$1.86 million to be funded by State Appropriations and Library Local Reserves;
- Eastern Campus HVAC Improvements with a total budget of \$600,000 to be funded by State Appropriations;
- Multiphase Corrosion Facility Budget Amendment from the previously approved total project budget of \$2.0 million (Resolution 2014-3379) to a total project budget of \$1.5 million to be funded by Internal Reserves;
- Schoonover (College of Communication) Phase II Construction and Budget Amendment from the previously approved total project budget of \$17.4 million (Resolution 2014-3379) to a total project budget of \$17.8 million to be funded by Debt, State Appropriations, and Gifts;
- Southern Campus HVAC Improvements Budget Amendment from the previously approved total project budget of \$700,000 (Resolution 2014-3397) to a total project budget of \$880,000 to be funded by State Appropriations and Regional Higher Education Reserves; and
- Walter Fieldhouse – Budget Amendment from the previously approved total project budget of \$12.5 million (Resolution 2013-3329) to a total project budget \$13.034 million to be funded by debt, gifts, grants and general fee.

NOW THEREFORE, BE IT RESOLVED that the Ohio University Board of Trustees authorizes the receipt of bids or proposals and the President or his designee to accept and award contracts within the total project budgets identified.

APPROVAL TO PROCEED WITH CONSTRUCTION FOR
OU-HCOM – CLEVELAND

RESOLUTION 2014 -- 3416

WHEREAS, the OU-HCOM Cleveland project represents a landmark partnership between a public osteopathic medical school and a world-class, internationally recognized healthcare system that lifts OU-HCOM to national prominence and advances its mission of service to Ohio and the nation and;

WHEREAS, the approval of this project will enable The Ohio University Heritage College of Osteopathic Medicine to begin training additional osteopathic physicians in its new facilities in Cleveland in July, 2015 and;

WHEREAS, the project has a previously approved total budget of \$20.2 million in resolution 2014-3396, and;

WHEREAS, the project will be funded by an internal loan to OU-HCOM and repaid by future gifts to the Presidential Campaign in collaboration with the Cleveland Clinic;

NOW THEREFORE, BE IT RESOLVED that the Ohio University Board of Trustees authorizes the receipt of bids or proposals and the President or his designee to accept and award contracts within the total project budget identified.

**RESOLUTION TO APPROVE MILL STREET VILLAGE
GROUND LEASE AMENDMENTS**

RESOLUTION 2014 -- 3417

WHEREAS, in 2005 the Board of Trustees passed Resolution 2005-1974 declaring the Mill Street Apartment complex to be surplus property and

authorizing a ground lease of the property pursuant to Ohio Revised Code Section 123.77 (now 123.17);

WHEREAS, in 2006 the Department of Administrative Services, on behalf of Ohio University, entered into a ground lease with Mill Street Village, LLC (“Mill Street”), which allowed Mill Street to operate the apartment complex;

WHEREAS, Mill Street has renovated and operated the apartment complex for approximately eight years and has acted in accordance with the terms of the ground lease during that time;

WHEREAS, Ohio University and Mill Street now wish to amend the ground lease in order to modify both the University’s and Mill Street’s obligations; and

WHEREAS, the Ohio University Real Estate department has negotiated amendments that eliminate the University’s obligation to provide for electric service to Mill Street, extend the lease term and modify the rent due from Mill Street, as reflected in the draft amendment appearing in Attachment A.

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees hereby authorizes the President or his designee to enter into appropriate amendments of the ground lease with Mill Street, upon the terms negotiated and approved by him.

FACULTY FELLOWSHIP LEAVES

RESOLUTION 2014 -3418

WHEREAS, the proposed 2014-2015 Faculty Fellowship Leaves listed below have been reviewed in accordance with University policy and found to be meritorious.

THEREFORE, BE IT RESOLVED that the listed leaves be approved, and

BE IT FURTHER RESOLVED that the Executive Vice President and Provost may approve changes in the conditions of the fellowships, but not the total number of fellowships granted for the year.

College/RHE	Dept/Campus	First Name	Last Name	Term	Brief Description of Leave
College of Arts and Sciences	Department of Biological Sciences	Stephen	Reilly	fall and spring	Travel to New Zealand to conduct research, then to Southern Illinois University to involve data analysis and preparation of field data for publication.
College of Arts and Sciences	Department of Chemistry & Biochemistry	Hao	Chen	fall and spring	Develop a cutting edge bio-analytical device based on Professor Zare's (Stanford University) microfluidic/nanofluidic chips and Hao's liquid sample desorption electrospray ionization technique
College of Arts and Sciences	Department of English	Andrew	Escobedo	fall and spring	Completing book manuscript, <u>Shakespearean Action</u> , a study of what kind of distinction operates between event and action in Shakespeare's plays.
College of Arts and Sciences	Department of English	Ayesha	Hardison	fall and spring	To conduct archival research in public libraries in order to write two articles and one book proposal for second monograph <i>Specters of Segregation</i> .
College of Arts and Sciences	Department of English	Linda	Zionkowski	fall	To research and draft a book manuscript tentatively titled "The Musical Culture of Jane Austen".
College of Arts and Sciences	Department of Env. & Plant Biology	Jared	DeForest	fall	Finish research to submit several articles for publication, provide preliminary data for external funding proposals, and learn new molecular research techniques to describe soil microbial communities.
College of Arts and Sciences	Department of Geography	Brad	Jokisch	fall and spring	Plan to write a textbook on Latin American Population Environment and Development, as well as two theoretical articles. This will result in a proposed course on the topic.
College of Arts and Sciences	Department of Geography	Harold	Perkins	fall and spring	Complete manuscript about sacrifice zones and their environmental injustices; Commence new research in Detroit concerning neighborhood contraction; commence research in Hocking River watershed; Publish two completed research projects on environmental justice.

Russ College of Engineering and Technology	Department of Chemical & Biomolecular Engineering	Monica	Burdick	spring	Focus on research activities aimed at enhancing critical scientific collaborations with major medical centers, University of Texas and Harvard Medical School/Brigham and Women's Hospital
Russ College of Engineering and Technology	Department of Mechanical Engineering	Robert	Williams	fall	Serve as visiting professor at University of Puerto Rico. Teach, continue research in cable-suspended robots, and develop new research collaborations in robotics, haptics, and biomechanics. Establish pipeline for recruiting graduate students to OHIO.
Scripps College of Communication	E.W. Scripps School of Journalism	Ellen	Gerl	fall	Research/Creative activity and professional development. Writing a biography of medical pioneer Dr. Virginia Apgar, which requires travel.
Scripps College of Communication	School of Communication Studies	Benjamin	Bates	fall	Travel to Singapore; establishing academic relationships in the Middle East by participation in a USEG structured tour; participating in an experiential IFDS three week program in Tanzania or Brazil.
Scripps College of Communication	School of Communication Studies	Laura	Black	fall and spring	Involve the creation, implementation and evaluation of community dialogue session in Athens. Done in collaboration with the Athens Foundation and other relevant local public or nonprofit agencies.
Scripps College of Communication	School of Communication Studies	Raymie	McKerrow	fall	Visiting position at Villanova University; reviewing and conducting research on Ranciere's work as it informs rhetorical theory.
Scripps College of Communication	School of Media Arts & Studies	Roger	Cooper	spring	Focus on data analysis and writing of "The Attributes of Extraordinary Media Professionals"
Scripps College of Communication	School of Visual Communication	Stan	Alost	fall	Collaborate on a book project, focusing on photo editing and design of the book.
Scripps College of Communication	School of Visual Communication	Samuel	Girton	spring	Develop skills and online course materials for current classes.

HISTORICAL INFORMATION		
Academic Year End	Awarded	Taken
2011	53	52
2012	40	40
2013	43	40
2014	58	61*
2015	42	tbd

*Three leaves were deferred from 2012-13.

**FACULTY AND ADMINISTRATIVE
EMERITUS/EMERITA AWARDS**

RESOLUTION 2014 – 3419

WHEREAS, the following individuals have rendered dedicated and outstanding service to Ohio University, and

WHEREAS, their colleagues and supervisors have recommended action to recognize their service.

THEREFORE, BE IT RESOLVED that emeritus/emerita status be awarded these individuals upon their retirement.

First Name	Middle Name	Last Name	College/Unit	Yrs. of Service	Emeritus/Emerita Title
Linda	Hunt	Beckman	College of Arts and Sciences	19	Professor Emerita of English
Roy	G.	Boyd	College of Arts and Sciences	25	Professor Emeritus of Economics
David	Goodrich	Burton	College of Arts and Sciences	30	Professor Emeritus of Spanish
Ralph	Anthony	DiCaprio	College of Arts and Sciences	31	Professor Emeritus of Biological Sciences
Richard	Lee	Harvey	College of Arts and Sciences	37	Associate Professor Emeritus of History
Scott	Michael	Moody	College of Arts and Sciences	35	Associate Professor Emeritus of Biological Sciences
Ashok	K.	Gupta	College of Business	28	Professor Emeritus of Marketing
Charles		McWeeny	College of Fine Arts	30	Dean Emeritus of the College of Fine Arts
Susan		Bullard	College of Health Sciences and Professions	22	Assistant Professor Emerita of Applied Health Sciences and Wellness
Karen	Lynn	Deardorff	Cutler Scholars Program	29	Associate Director Emerita of the Cutler Scholars Program
Shelia	Y.	Williams	Division of Student Affairs	27	Mental Health Counselor and Director Emerita of Outreach
Douglas	S.	Franklin	Division of Student Affairs	19	Assistant Dean Emeritus for Planning, Assessment and Research
Jack		Blazyk	Heritage College of Osteopathic Medicine	38	Professor Emeritus of Biochemistry
Joseph	T.	Eastman	Heritage College of Osteopathic Medicine	35	Professor Emeritus of Anatomy
Frank	M.	Horodyski	Heritage College of Osteopathic	20	Professor Emeritus of Biomedical Sciences

Medicine					
Jan	Cunningham	Hodson	Honors Tutorial College	24	Assistant Dean Emerita of the Honors Tutorial College
David		Dudding	OHIO Information Technology	28	Director Emeritus of Library Information Technology
Aimee	A.	Howley	Patton College of Education	16	Professor Emerita of Educational Studies
Tracey	Cecelia	Leinbaugh	Patton College of Education	16	Associate Professor Emerita of Counselor Education
Dennis	Arthur	Deane	Regional Higher Education	27	Professor Emeritus of Art, Ohio University Chillicothe
Margaret	Helen	McAdams	Regional Higher Education	22	Professor Emerita of Art, Ohio University Chillicothe
John	Franklin	Reiger	Regional Higher Education	25	Professor Emeritus of History, Ohio University Chillicothe
Zale	Alan	Maxwell	Regional Higher Education	35	Associate Professor Emeritus of Engineering Technology, Ohio University Lancaster
Susan	Hillman	Maxwell	Regional Higher Education	35	Associate Professor Emerita of Medical Assisting Technology, Ohio University Lancaster
Susan	H.	Hendershot	Regional Higher Education	15	Assistant Professor Emerita of Nursing, Ohio University Zanesville
Jo	Ellen	Sherow	Research Division	30	Director Emerita of Research Compliance
Daniel	Anthony	Gulino	Russ College of Engineering and Technology	23	Associate Professor Emeritus of Chemical Engineering
Gayle	F.	Mitchell	Russ College of Engineering and Technology	27	Neil D. Thomas Professor Emerita of Civil Engineering
Janusz	A.	Starzyk	Russ College of Engineering and Technology	31	Professor Emeritus of Electrical Engineering and Computer Science
Roger	Thompson	Good	Scripps College of Communication	26	Associate Professor Emeritus of Media Arts and Studies
Laura	Cross	Chapman	University College	29	Assistant Dean Emerita of University College
Lora	Jayne	Clapp	University College	26	Assistant Dean Emerita of University College

APPOINTMENT TO REGIONAL COORDINATING COUNCILS

RESOLUTION 2014 -- 3420

BE IT RESOLVED by the Ohio University Board of Trustees that the following persons be appointed to membership on the Coordinating Council at each of the regional campuses of Ohio University.

Ohio University - Chillicothe

Rachel Foster Reappointment of a second three-year term beginning July 1, 2014, and ending at the close of business June 30, 2017.

Sharon Manson Reappointment of a second three-year term beginning July 1, 2014, and ending at the close of business June 30, 2017.

Ohio University – Eastern

Aaron Bruggeman For a two-year term beginning July 1, 2014, and ending at the close of business June 30, 2016, vice Deborah Riesbeck Shutler who resigned.

Perry Nardo Reappointment of a second three-year term beginning July 1, 2014, and ending at the close of business June 30, 2017.

Neal Ritchie Reappointment of a second three-year term beginning July 1, 2014, and ending at the close of business June 30, 2017.

Harry White Reappointment of a second three-year term beginning July 1, 2014, and ending at the close of business June 30, 2017.

Ohio University - Lancaster

Tonya Hixenbaugh	For a two-year term beginning July 1, 2014, and ending at the close of business June 30, 2016, vice Mike Courtney, who resigned.
Christopher E. Veidt	For a three-year term beginning July 1, 2014, and ending at the close of business June 30, 2017, vice Cathy Bitler, whose term expired.
Amy Eyman	Reappointment of a third three-year term beginning July 1, 2014, and ending at the close of business June 30, 2017.
Marcion Royster	Reappointment of a second three-year term beginning July 1, 2014, and ending at the close of business June 30, 2017.

Ohio University - Southern

Roni Hayes	For a three-year term beginning July 1, 2014, and ending at the close of business June 30, 2017, vice Charles Cooper, whose term expired.
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Ohio University - Zanesville

Michael Bullock	Reappointment of a second three-year term beginning July 1, 2014, and ending at the close of business June 30, 2017.
John Ulmer	Reappointment of a second three-year term beginning July 1, 2014, and ending at the close of business June 30, 2017.

**COLLEGE OF HEALTH SCIENCES AND PROFESSIONS
DEPARTMENT OF HEALTH SCIENCES AND PROFESSIONS
BACHELOR OF SCIENCE IN INTEGRATED HEALTHCARE
STUDIES**

RESOLUTION 2014 -- 3421

WHEREAS, the Department of Health Sciences and Professions in the College of Health Sciences and Professions has proposed offering a Bachelor of Science degree in Integrated Healthcare Studies, and

WHEREAS, the proposed program has the support of the Faculty and Dean of the College of Health Sciences and Professions, the University Curriculum Council, and the Executive Vice President and Provost, and

WHEREAS, this completion degree program will provide an opportunity for individuals with associate's degrees in health-related fields to earn a highly attractive and focused bachelor's degree in integrated healthcare studies.

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees of Ohio University hereby approves offering the Bachelor of Science in Integrated Healthcare Studies by the Department of Health Sciences and Professions in the College of Health Sciences and Professions.

**COLLEGE OF ARTS AND SCIENCES
NAME CHANGE FOR THE
WOMEN'S & GENDER STUDIES PROGRAM**

RESOLUTION 2014 -- 3422

WHEREAS, the Women's and Gender Studies (WGS) program in the College of Arts and Sciences has proposed a name change to Women's, Gender, and Sexuality Studies, and

WHEREAS, the proposed name change has the support of the Faculty and Dean of the College of Arts and Sciences, the University Curriculum Council, and the Executive Vice President and Provost, and

WHEREAS, the proposed name change will:

- Formally recognize the centrality of both gender and sexuality in the WGS program's mission,
- Better reflect the current content of the WGS curriculum,
- Bring the WGS program in line with the names of comparable academic programs around the country, thereby appropriately reflecting Ohio University's place at the cutting edge of scholarship on gender and sexuality, and
- Widen the appeal of the program to the ever-growing number of students wishing to pursue sexuality studies in particular.

NOW THEREFORE, BE IT RESOLVED that the Women's and Gender Studies program be renamed the Women's, Gender, and Sexuality Studies program.

**REGIONAL HIGHER EDUCATION
BACHELOR OF SCIENCE IN SPORT AND LIFESTYLE STUDIES**

RESOLUTION 2014 - 3423

WHEREAS, Regional Higher Education has proposed offering a Bachelor of Science in Sport and Lifestyle Studies, and

WHEREAS, the proposed program has the support of the Faculty and Executive Dean of Regional Higher Education, the Faculty and Dean of the Patton College of Education, the University Curriculum Council, and the Executive Vice President and Provost, and

WHEREAS, the program will prepare location-bound graduates for meaningful employment in a variety of community sport and recreation settings in Appalachian Ohio.

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees of Ohio University hereby approves offering the Bachelor of Science in Sports and Lifestyle Studies on Ohio University regional campuses.

**REGIONAL HIGHER EDUCATION
ASSOCIATE OF TECHNICAL STUDY**

RESOLUTION 2014 -- 3424

WHEREAS, Regional Higher Education has proposed offering an Associate of Technical Study, and

WHEREAS, the proposed program has the support of the Faculty and Executive Dean of Regional Higher Education, the University Curriculum Council, and the Executive Vice President and Provost, and

WHEREAS, the program is designed to meet educational needs for specialized technical education not already available on the regional campuses by articulating with tracks specified through the Ohio Career-Technical Credit Transfer Program.

NOW THEREFORE, BE IT RESOLVED, that the Board of Trustees of Ohio University hereby approves offering the Associate of Technical Study on Ohio University regional campuses.

UNFINISHED BUSINESS

None.

NEW BUSINESS

None.

COMMUNICATIONS, PETITIONS, AND MEMORIALS

President McDavis and Chair Brightbill recognized Alumni Association Representative Bill Hilyard for his service to the Ohio University Board of Trustees. President McDavis presented Trustee Hilyard with a certificate of appreciation for his contributions to the Board.

Chair Brightbill announced that a video was created in honor of Dr. McDavis' 10 year milestone as the President of Ohio University. Chair Brightbill commented on the President's distinguished service to the University. This was followed by a viewing of the video, which included kind comments from President Alden, President, Gliddon, and President Ping, expressing their appreciation for President McDavis' leadership of the University.

ANNOUNCEMENT OF NEXT STATED MEETING DATE

August 28 – 29 in Dublin, Ohio

ADJOURNMENT at 12:15 p.m.

CERTIFICATION OF MINUTES

Notice of this meeting and its conduct was in accordance with Resolution 1975-240 of the Board, which resolution was adopted on November 5, 1975, in accordance with Section 121.22(F) of the Ohio Revised Code and of the State Administration Procedures Act.

David Brightbill
Chairperson

Peter C. Mather
Secretary

APPENDIX



JOINT ACADEMICS / RESOURCES COMMITTEE MEETING

OHIO UNIVERSITY – EASTERN CAMPUS

Shannon Hall Theatre

June 26, 2014 – 9:30 a.m.

Present: Committee Chair Sandra Anderson, Trustees David Brightbill, David Wolford, Kevin B. Lake, N. Victor Goodman, David Scholl, Janelle Simmons, Student Trustees Sharmaine Wilcox and Keith Wilbur; National Trustee J. Patrick Campbell, National Trustee Peggy Viehweger; Alumni Association Representative William Hilyard; Faculty Representatives David Thomas and Ben Stewart; President Roderick McDavis; and Board Secretary Peter Mather

Chair Brightbill opened at 9:43am by welcoming Executive Vice President and Provost Pam Benoit and Vice President for Finance and Administration, Steve Golding. President McDavis set the stage by overviewing the four topics for the presentation: Operating Budget, Capital Improvement Plan, Debt Management, and Enrollment.

Mr. Golding introduced the topic of the visit to bond agencies in New York City in early June, 2014. Trustees Anderson and Campbell attended these meeting on behalf of the Board. Steve Golding, Deb Shaffer and Dr. Pam Benoit also attended these meetings. Trustee Campbell noted that the representatives from Ohio University explained the concept of a central bank, with a focus on funding depreciation to the bonding agency representatives. Trustee Campbell noted that there were very positive reactions from the credit rating agencies due to the thorough preparation by the University administrators.

Operating Budget

EVPP Benoit discussed FY15 Operating Budget with the Joint Committee. Provost Benoit outlined some of the challenges facing higher education business model, and discussed sources of financial pressures at Ohio University including student financial aid and controlling student costs, faculty & staff compensation, investment in strategic priorities and expansion of programs, and deferred maintenance backlogs.

Dr. Benoit reported that opportunities and initiatives at Ohio University include the faculty compensation plan, innovation strategy, eLearning program growth, scholarship enhancement, the Ohio service alignment initiative, need-based aid, and the OHIO guarantee.

Driving the FY15 budget are revenues, tuition and scholarships, SSI, endowment distributions, expenses, compensation and CIP. EVPP Benoit pointed out that enrollment growth was adding \$8.5 million to the FY15 budget; the proposed 1.5% tuition increase would add \$1.9 million; and there was \$4.1 million in additional aid as a result of revenue. Dr. Benoit showed a table illustrating tuition increase comparisons with peer institutions. She noted that with the 1.5% recommended tuition increase Ohio University sits at the ranking of number four in tuition cost in the state. Dr. Benoit highlighted the impact of the new signature financial aid program on supporting high need students, and pointed out that the signature scholarship program more than offsets the proposed tuition increase for new students. Dr. Benoit also recommended that additional scholarship money be made available to offset the proposed 1.5% tuition increase for students meeting need-based and merit-based criteria.

Dr. John Day outlined SSI projections for the upcoming FY15, and then discussed process for determining the budget. He emphasized the volatility of the funding model and the likelihood that recent SSI allocations may not project into the future. President McDavis pointed out that Ohio University is in a strong position relative to the performance-based intent of the SSI formula. However, some uncertainty remains concerning the stability of the formula moving forward.

Revenue drivers for the State Appropriations Budget include increasing the share of the SSI allocation. Final allocations from the Board of Regents will not be published until fall of 2014. Dr. Day also reviewed annual spending allocations from the Endowment and Annual Giving. The chart illustrated notable spending allocation increases between 2010 and 2015.

Dr. Day then reviewed expense categories, including: Compensation (salary and benefits), Capital Improvement Plan, Programmatic Investments such as academic infrastructure, Administrative Reallocations, and College and Administrative Investments.

Some of the specific drivers on the expense side include responding to the Board-approved faculty compensation plan, the Comp 2014 program, growing health care costs, debt service, and the utility infrastructure plan. Programmatic costs include

academic program investments (including growing learning communities and supporting integrated liberal learning), infrastructure projects, and increased academic advising support. Administrative investments include investment in police and public safety, student services and activities, and compliance costs. Dr. Benoit and Mr. Golding were asked by the Board to place the expenses into the context of the University's strategic priorities.

Mr. Chad Mitchell discussed the \$100 million investment strategy, which includes endowed professorships, scholarship funding, and academic and student success programs, infrastructure, and community economic development. Mr. Mitchell noted that the investment approach is driven by the University's strategic priorities.

Capital Improvement Plan

Vice President for Finance and Administration Steve Golding introduced Shawna Bolin, Director of University Planning and Space Management to assist with the presentation to the Board on the FY 2015 Capital Improvement Plan. Mr. Golding reminded the Board that the six-year CIP was approved in November 2013. Each year, at the June meeting, the university reviews and updates capital priorities for the coming year. This results in the annual CIP approval by the Board.

VP Golding reported on the FY14 Annual CIP, which was approved by the Board in June, 2013. He noted that there were several projects still in progress, some completed, and pointed out that the deferred maintenance backlog grew by \$2/gsf (Gross Square Feet) over the fiscal year.

VP Golding then provided the Trustees with an overview of the status of the six year CIP. He noted that there are plans to hire 5 new staff members to manage the workload associated with the growing volume of campus wide capital improvements.

VP Golding reviewed an extensive list of FY15 Capital Improvement projects. The projects include academic building renovations and expansions, classroom enhancements, utility infrastructure, auxiliary facility improvements, and deferred maintenance planning. He noted that development of the FY15 plan included conversations with colleges and units across the campus, reviewing progress over the past fiscal year, and discerning priorities and needs. VP Golding showed a schema illustrating that the Capital Funding and Priorities Committee, chaired by Executive Vice President and Provost Benoit, is the forum for assessing decisions on capital improvement.

VP Golding then reviewed the FY15/FY16 Biennial State Capital Appropriation. Guidelines for the appropriation are established by the Higher Education Funding Commission, which was chaired by President McDavis. As a result of the Higher Education Funding Commission's work, the Athens campus will receive \$21.5M and the regional campuses will receive a combined \$4.6M. Ohio University's appropriation will address strategic investments, maintenance and repair, reducing operating expenses, modernizing classrooms, and enhancing technology.

Deferred Maintenance Strategy

VP Golding introduced Senior Associate Vice President for Finance and Administration Deb Shaffer, and Bond Officer Beth Greene to assist with the presentation on handling the deferred maintenance backlog. VP Golding highlighted the vital importance of taking care of the deferred maintenance liabilities.

VP Golding reviewed the status of and projections for the deferred maintenance backlog, and presented the Trustees with a funding strategy to address the University's deferred maintenance backlog through the use of a \$250 million Century Bond.

SAVP Shaffer described century bonds, noting that they are 100 year taxable bonds. She highlighted that the timing is good because of historically low interest rates. She pointed out that the bonds result in investment opportunities that should result in increased capital. SAVP Shaffer described the process of intra-institutional loans in order to handle deferred maintenance needs as well as energy infrastructure. She noted that of the \$250M, there would be an initial loan with \$90M for energy infrastructure projects, while the remaining \$160M would be lent in \$10M increments through the next 16 years, during which times the funds that were not currently lent internally would be invested. She noted that this \$160M would be augmented by \$7M of University equity, and the \$157M would be drawn down as needed.

VP Golding indicated that, if the Board chooses to move forward with the Century Bond, covenants would be put into place that would ensure that conservative principles could not be overturned by later Boards. SAVP Shaffer described the mechanics of the plan, noting that the interest that units pay into the central bank would be used by the central bank to pay off the bank's interest.

Mr. Golding indicated that his team would move forward with more information on the central bank proposal, pending the Board's consent. The Board will receive an additional presentation in the August meeting, with a request to approve moving ahead with the century bonds.

Enrollment Update

Executive Vice President and Provost Pam Benoit and Vice Provost for Enrollment Management Craig Cornell shared an update called "*Shaping the Enrollment Picture at Ohio University,*" highlights of which include the following points:

- Enrollment continues to trend in alignment with the Strategic Enrollment Management Plan
- OHIO has moved from a typical enrollment growth cycle to a more nuanced and controlled shaping of new enrollments each year
- Controlled growth considers instructional and housing capacity and utilizes on-campus and e-learning academic teaching modalities
- Nuanced growth focuses on recruiting students whose academic goals align with OHIO's programs
- Recruitment Plan was developed in consultation with Academic Leadership, Student Affairs, and Finance and Administration and is continuously revisited and fine-tuned

Results are positive and have met targets for in-state, out-of-state, international, diverse, first generation, local and academically talented students over the past several years. Housing deposits and incoming freshman registration are trending to meet the twin mission of access and excellence.

The strategic enrollment management plan, as realized, demonstrates growth in enrollment among targeted populations while maintaining a size that fits with current academic and facilities capacity and that can provide a truly transformative student experience for students.



**UNIVERSITY RESOURCES COMMITTEE MEETING
OHIO UNIVERSITY – EASTERN CAMPUS
Shannon Hall Room 219
June 26, 2014 - 1:30 p.m.**

Committee Chair Sandra Anderson called the meeting to order at 1:39 pm. Other Board members present included Trustee David Brightbill, National Trustee J. Patrick Campbell, Trustee N. Victor Goodman, Trustee David Scholl, National Trustee Peggy Viehweger, Student Trustee Keith Wilbur, Faculty Representative Ben Stuart, and President Roderick J. McDavis.

- **Capital Campaign Update**

Vice President for Advancement Bryan Benchoff provided an update for the Capital Campaign, noting campaign contributions of \$452.4 million as of April, 2014, surpassing the \$450 million goal, with today's total just over \$464.4 million. A mini 'goal attainment' celebration was conducted in late April. As the last year of the campaign is entered a new goal of \$500 million has been set. Endowment gifts continue to account for the largest percentage of new gifts.

Mr. Benchoff shared updates for the Scholarship Match Program and reiterated the significant impact the program has had since being announced. 50 new scholarships, 38 of those named scholarships, have been established.

VP Benchoff reported on the 2014 accomplishments of the Advancement units – highlights include the Scholarship Match Program, establishing standards for named space opportunities, full staffing in Alumni operations, several successful, high-profile Alumni events such as the inaugural *On the Green Weekend*, and attainment of the \$450 million campaign goal. Major 2015 Goals were reviewed with focus on creative services, exploiting alumni relationships and engaging international alumni, and the WIP transformation.

- **FY2014 Forecasted Financial Results**

VP Golding introduced SAVP for Finance and Administration, Deb Shaffer to discuss the forecasted results for the fiscal year. The presentation format is consistent with the budget presentation from the morning's joint session. The projection reflects a forecasted net result of \$25.6 million for June 30, 2014. Revenue over attainment is primarily driven by investment income and changes in the SSI formula. AVP Shaffer outlined the adjustments to the interim operating results that are now being incorporated as part of quarterly closings to arrive at interim

all funds financial reports in the same reporting format as the year-end audited financial statements.

- **Resolution, Fees Approval**

VP Golding reminded Trustees of the discussion of budgeted fee increases during the morning's Joint Committee session and requested that the Fees Approval resolution be moved ahead of the Budget Approval resolution since the FY15 Budget, as presented, is based on the requested fees. He also advised that a revised resolution has been handed out to update for an error in the header for Attachment E of the resolution from '2014' to '2015'.

Trustee Anderson moved to recommend approval of the resolution to the full Board, as amended, to approve the Academic Year 2014-2015 Tuition, Fee and Rate Increases. Trustee Scholl seconded the motion, and the committee approved the motion unanimously.

- **Resolution, FY15 Budget Approval**

VP Golding reminded Trustees of the morning's Joint Committee session Budget discussion and asked if there were any additional questions regarding the FY15 Budget.

Trustee Goodman moved to recommend approval to the full Board of the resolution to approve the FY15 Budget with the correction of the spelling of 'FUTHER' to 'FURTHER' in the final sentence of the resolution. Trustee Scholl seconded the motion and the committee approved the motion unanimously.

- **Resolution, FY2015 Annual Capital Improvement Plan (CIP)**

VP Golding reminded Trustees of the FY15 Capital Improvement Plan review during the morning's Joint Committee session and asked if there were any additional questions regarding the Capital Plan.

Trustee Scholl moved to recommend approval to the full Board of the resolution to approve the FY15 Capital Improvement Plan. Trustee Goodman provided a second and the committee approved the motion unanimously.

- **Resolution, Comprehensive Master Plan Update**

VP Golding introduced Director of University Planning and Space Management Shawna Bolin to present information about the need for an update to the Comprehensive Master Plan (CMP) at this time. The 2006 Master Plan was developed over 10 years ago with Vision Ohio as the guidance. Ms. Bolin reviewed the planned campus developments cited in the 2006 plan and the events which have resulted in changes not envisioned in that 2006 plan. These include the evolving visions for housing and academic facilities and the significant unplanned gifts and bequests. The domino effect has resulted in many of our current projects not tying back to the 2006 plan.

The CMP objectives will be to update and support projects of the Athens Campus master plan and develop a master plan for the new Dublin Campus. Governance over the process, task group involvement, and a high-level timeline for a comprehensive, participatory process were shared. The proposal includes the engagement of a consultant to bolster the current bandwidth of the University Planning office and supplement the master planning process by providing outside expertise, structure and analysis.

Further discussion with the Resources Committee occurred in Executive Session at the conclusion of the meeting.

- **Energy Infrastructure Projects Initiative**

Mr. Joe Lalley, SAVP for IT and Administrative Services, shared information about the array of energy and utility infrastructure issues facing the university and a comprehensive plan for efficiently dealing with projects over the next two to three years. He stated that better understanding of the issues with equipment, internal and external utility infrastructure, and the results of the Lausche RFP have resulted in reexamination of the plan to replace the Lausche plant. Smaller projects known as Energy infrastructure Projects are being proposed with many of the same goals toward climate commitment and ending coal usage are now being proposed.

Interim actions are in place to deal with chilled water equipment and support system projects as well as the electrical load studies and projects to deal with at-risk infrastructure, and steam production projects to transition from coal to gas, convert existing coal boilers to gas, and fix steam condensate leaks. Longer term actions for all the utility systems have been identified also at a combined cost of \$79 million - current energy / utility projects identified in the 6-Year CIP total \$85 million, not including the projects which are built into the Deferred Maintenance line item. No additional funding over that previously approved is being requested for this revised approach to Energy Projects.

Intended outcomes are to be able to reliably meet campus demands for energy and continue to move toward carbon neutrality by 2075. All projects greater than \$500,000 that will be undertaken to address the Energy Infrastructure projects will be brought to the Board as the projects evolve. SAVP Lalley has met with students who have challenged the energy initiatives being reviewed by the university and feels that there is good dialogue occurring and a joint recognition of the issues. Mr. Lalley also thanked Trustees Wolfort and Cooper for their participation in the review of the Lausche Plant and the other utility and energy projects.

- **Resolution, Utility Master Plan**

Mr. Lalley requested the Committee take action on the Utility Master Plan resolution in the materials.

Trustee Anderson moved to recommend approval of the resolution to approve the development of a Utility Master Plan to the full Board . Trustee Wolfort provided a second and the committee approved the motion unanimously.

- **Consent, Construction Projects Approval – Schematic Design**

VP Golding introduced AVP for Facilities Harry Wyatt to provide the presentations for the construction projects.

AVP Wyatt provided brief summaries of the six projects for schematic design approval.

Chair Anderson recommended that the Construction Projects – Schematic Design resolution be retained on the Consent Agenda for the June 27, 2014 Board of Trustees meeting; there were no objections.

- **Consent, Construction Projects Approval - Construction**

AVP Wyatt provided brief summaries of the six projects for construction approval.

Chair Anderson recommended that the Construction Projects – Construction resolution be retained on the Consent Agenda for the June 27, 2014 Board of Trustees meeting; there were no objections.

- **Consent, Construction Projects Approval – HCOM Cleveland Construction**

AVP Wyatt provided information about the Cleveland Campus objectives and the renovations planned for the 15-year, leased space at The Cleveland Clinic’s South Pointe Hospital in Warrensville Heights, Ohio. The Cleveland Clinic is working with Ohio University on fundraising efforts to offset the additional renovation costs which exceeded the \$10 million originally projected.

Chair Anderson recommended that the Construction Projects – HCOM Cleveland Construction resolution be retained on the Consent Agenda for the June 27, 2014 Board of Trustees meeting; there were no objections.

Trustee Anderson interrupted the business of the meeting to recognize AVP for Facilities Harry Wyatt at his last meeting with the Resources Committee. The President read a certificate of appreciation and the Trustees thanked AVP Wyatt for his dedicated service.

- **Consent, Mill Street Apartments Lease Amendment**

Director of Real Estate Management, Community Engagement and Economic Development Donna Goss discussed and explained the negotiated terms of amendments to the ground lease for the Mill Street Village.

Chair Anderson recommended that the Mill Street Village Ground Lease Amendments resolution be retained on the Consent Agenda for the June 27, 2014 Board of Trustees meeting; there were no objections.

- **Summer 2014 Construction**

VP Golding listed the summer projects and remarked about the substantial amount of work being done on campus.

At 3:30 p.m. the Resources Committee moved into Executive Session for the purpose of Real Estate.

Meeting adjourned following return from Executive Session at 3:43pm.

**UNIVERSITY ACADEMICS COMMITTEE MEETING
OHIO UNIVERSITY – EASTERN CAMPUS
Shannon Hall Room 217
June 26, 2014 - 1:30 p.m.**

The meeting was called to order at 1:39 p.m. by Committee Chair Janetta King. Present were Trustees Cary Cooper, William Hilyard, Kevin B. Lake, Janelle Simmons, and David Brightbill. Also present were Student Trustee Sharmaine Wilcox and Faculty Senate Representative David Thomas.

Academic Quality: Dashboard

University College Dashboard

David Descutner, Dean of the University College and Executive Vice Provost for Undergraduate Education, provided an overview of University College. Dr. Descutner is stepping down as Dean to rejoin the faculty as an early retiree. He spoke of his gratitude to the staff of University College and his many colleagues across the campuses and congratulated his successor, Dr. Elizabeth Sayrs. The presentation highlighted the following:

- University College promotes the intellectual and personal development of undergraduates and especially focuses on the needs of first-year students through Collaboration, Community, Completion, and Continuous Improvement
- University College aligns all academic programs and activities with the Four Fundamentals: Inspired Teaching and Learning, Innovative Academic Programs, Exemplary Student Services, and Integrative Co-Curricular Activities. University College has continued to meet enrollment goals and to support student success through first-year programming
- Accomplishments of University College include a nationally

recognized ROTC program, Learning Communities, Student Supplemental Instruction, Student Accessibility Services, Turning Points, and First Generation support and advising

- University College demonstrates financial strength through acquisition of federal grant funding of the College Adjustment Program for academically at-risk students, increased tuition and subsidy revenue, and by raising \$1.2 million as part of the Promise Lives campaign
- Dean Descutner referenced the College's Performance Dashboard and ongoing goals for University College including:
 - Increase persistence rate and academic success of first-generation students;
 - Lead institutional effort to improve academic advising for first year students
 - Assist OHIO's accreditation efforts (AQIP) and implementation of Completion Plan
 - Establish a one-stop Veterans Center
 - Fulfill potential of Bachelor of Specialized Studies and Bachelor of Criminal Justice Programs
 - Locate space for growing programs including Ohio Fellows, Margaret Boyd Scholars and Learning Communities Programs
 - Support growth of Center for Campus and Community Engagement
- The Trustees and Provost Benoit thanked Dean Descutner for his dedicated service. The committee meeting joined in standing ovation.

Office of Global Affairs and International Studies Dashboard

Vice Provost for Global Affairs and International Studies Lorna Jean Edmonds provided an overview of the Office.

Dr. Edmonds recognized that the Board is committed to producing global leaders. The Office for Global Affairs and International Studies is responsible for engaging the university in the development and implementation of its global strategy, leading relationship management and collaboration with strategic partners, providing administrative leadership and support to the University International Council which oversees collaborative agreements, chairing the Senior International Management Team (SIMT), overseeing strategic communications and performance measurement of global programming, and participating in senior leadership

planning and policy development.

The Office of Global Affairs and International Studies Portfolio includes:

- Center for International Studies
- Office of Education and Abroad for Outbound and Inbound students
- International Student and Faculty Services
- Dr. Edmonds spotlighted stories of promising students and successful alumni who now live and work domestically and abroad.
- The Office is currently developing a University Global Strategy with a goal of rolling out the plan in November 2014. The global strategy aligns with the university's vision to be transformative in preparing alumni to become global leaders by its mission being to lead globally for good as an institution that is accessible, informed, relevant and distinctive.

Standing Reports & Updates

- **Consent Agenda, Faculty Fellowship Leaves**
The committee recommended moving the resolution to the full Board for approval.
- **Consent Agenda, Emerita and Emeritus**
The committee recommended moving the resolution to the full Board for approval.
- **Consent Agenda, Regional Higher Education (RHE) Coordinating Council**
The committee recommended moving the resolution to the full Board for approval.
- **Promotion and Tenure Update**
Executive Vice President and Provost Pam Benoit reviewed the results of the annual Promotion and Tenure process. A total of 41 faculty achieved promotion and/or tenure:
 - 15 promotions to the rank of Professor
 - 24 Promotions to Associate Professor
 - 2 Associate Professor faculty were awarded tenure

- **Tobacco Free Campus Update**

Vice President for Student Affairs Ryan Lombardi presented a year-one update of the three-year campaign to become a smoke and tobacco free campus.

- An implementation team with representation from faculty, staff, students, and community members are developing a transition plan:
 - The initiative is primarily a wellness initiative but also supports the desire to be a green and clean environment
 - Compliance will be managed through a community model, with each member of the Ohio University community expected to adhere to and enforce the policy
 - Employees will be accountable through supervisors and students through the student code of conduct
 - Education about the policy, wellness benefits, and cessation support resources are a cornerstone of the transition. Resources will be offered again in academic year 2014-15 to allow time for transition before enforcement begins
 - Signage will be installed to announce the environment
 - Full implementation and enforcement is expected to launch in 2015-16

Academic Quality – Initiatives

- **Academic Quality Improvement Program (AQIP) Update**

Associate Provost for Institutional Accreditation Michael Williford provided the overview as part of a series of informational sessions about OHIO's pathway to accreditation with the Higher Learning Commission.

- AQIP Category 2: Accomplishing Other Distinctive Objectives
- Includes examples of Athletics, Libraries, service to the region through provision of health care services – an institution is not obligated to provide, but if provided, must provide well
- The Systems Appraisal was recently returned by AQIP. Feedback indicated that OHIO is doing well in all areas; however, the focus is on continuous improvement so OHIO must maintain and exceed current achievements. The next step is to use the feedback to build on areas of strength and to strengthen areas that were identified as less developed

- **Fall 2014 Enrollment Update**

Vice Provost for Enrollment Management Craig Cornell presented the Fall 2014 enrollment projections.

- OHIO began this recruitment season following another record-breaking year in 2013-14. OHIO realized a 5% increase in fall headcount enrollment. This surpassed all other Ohio peers and the average for all UIC school was -1.0% growth
- Campus-based graduate program student applications are par with last year so expectation is little change in graduate student enrollment. Online graduate programs are expected to increase slightly
- Regional campus enrollments are slightly down but less so than state peers
- Freshman applications and projected yields will exceed previous records again, with continued increases in online students and multi-cultural students
- Academic quality indicators meet or exceed last year's averages

- **General Education Update**

Dean of the College of Arts and Sciences Robert Frank delivered an update on the progress of the General Education Taskforce.

- The Taskforce has continued its work of reviewing the current general education curriculum and considering possible modification of its content. During the past academic year, the Taskforce sought feedback from the college Deans and surveyed faculty regarding a set of goals for the Ohio University undergraduate educational experience
- Dean Frank referenced the document "Common Goals for Baccalaureate Programs at OHIO UNIVERSITY" --a revised set of goals developed by the Taskforce through the vetting process and endorsed by Faculty Senate in May of 2014
- During the coming academic year, the Taskforce will be expanded to include members from the University Curriculum Council and Faculty Senate to determine the role that general education will play in meeting the goals endorsed by Faculty Senate
- Dean Frank described the roll-out of the Curricular Themes program which is intended to encourage students to participate in series of classes that will provide breadth of knowledge while exploring cohesive themes such as Food Studies and Making and Breaking the Law

Actions

- **Consent Agenda, Faculty Fellowship Leaves** (discussed above)
The Committee recommended moving the resolution to the full Board for approval.
- **Consent Agenda, Emerita and Emeritus** (discussed above)
The Committee recommended moving the resolution to the full Board for approval.
- **Consent Agenda, Regional Higher Education (RHE) Coordinating Council** (discussed above)
The Committee recommended moving the resolution to the full Board for approval.
- **Consent Agenda, College of Health Sciences and Professions (CHSP) Bachelor of Science in Integrated Health Care Studies**
The Committee recommended moving the resolution to the full Board for approval.
- **Consent Agenda, Name Change –Women’s & Gender Studies Program to Women’s, Gender, and Sexuality Studies Program**
The Committee recommended moving the resolution to the full Board for approval.
- **Consent Agenda, Regional Higher Education (RHE) Bachelor of Science in Sport and Lifestyle Studies**
The Committee recommended moving the resolution to the full Board for approval.
- **Consent Agenda, Regional Higher Education (RHE) Associate of Technical Study**
The Committee recommended moving the resolution to the full Board for approval.

The meeting was adjourned at 3:33 pm.

**GOVERNANCE COMMITTEE MEETING
OHIO UNIVERSITY – EASTERN CAMPUS
SHANNON Hall, Room 219
June 26, 2014 – 3:30 p.m.**

Present were Chair Scholl, Trustees Cooper, Hilyard, King, Simmons, and Brightbill, Student Trustee Wilbur, Secretary to the Board Pete Mather and General Counsel John Biancamano.

1. Election of Officers

The Committee recommended resolutions to elect the following officers for FY 2014-15:

Roderick J. McDavis	President
Stephen Golding	Treasurer
Peter C. Mather	Secretary

The resolutions will be presented to the full Board for their approval.

2. Locations for Board of Trustees meetings in 2014-15

The Committee recommended the following locations for meetings in the coming fiscal year.

2014	August 28, 29 - Dublin
	October 16, 17 - Athens
2015	January 22, 23 - Athens
	March 12, 13 - Athens
	June 25,26 - Southern Campus

3. Review of Board Bylaws

Mr. Biancamano presented a proposed amendment to the Bylaws to clarify the procedure for giving public notice of meetings. The Committee will review the amendment and present it to the full Board for approval at the next meeting.

4. Report on AGB Conference

Trustees King, Wilbur, Simmons and Brightbill reported on their experiences at the AGB conference. Committee members found the AGB programs to be valuable educational experiences. The Committee encourages all Trustees to attend early in their service with the Board. Secretary Mather stated that he has included funding in the Board budget to cover travel expenses. The next AGB conference is April 19 – 21, 2015 in Phoenix, Arizona.

5. Board Retreat

The Committee discussed topics for the upcoming Board retreat. Secretary Mather said that President McDavis has recommended that, as in past years, a consultant be retained to facilitate discussion on a topic of interest during the first session of the retreat.

The Committee discussed other possible topics:

Open Meetings Law; Orientation of Student Trustees, (Chair Scholl offered to develop this topic with Secretary Mather).

6. Structure of Board Meetings

Chair Scholl discussed the current Board meeting structure and the role of the Joint Committee. He will make recommendations at the next meeting.

The Committee adjourned at 4:45 PM.



**AUDIT COMMITTEE MEETING
OHIO UNIVERSITY – Eastern Campus
Shannon Hall, Room 217
June 26, 2014 – 3:30 p.m.**

Trustee N. Victor Goodman, called the meeting to order at 3:45 p.m. Committee members present were Trustees David A. Wolfort, Sandra J. Anderson, Kevin B. Lake; National Trustees J. Patrick Campbell and Peggy Viehweger; and Student Trustee Sharmaine Wilcox. President Roderick McDavis was also present.

Plante Moran FY14 Audit Update

Robert Shenton and Danny Sklenicka of Plante Moran provided the Audit Committee with an update related to the FY 2014 Audit. Topics included an update on work in process and future deadlines related to the external audit submission to the Auditor of State.

Internal Audit Update

Chief Audit Executive Jeffrey Davis provided an update on the Internal Audit Office operations, which included the following topics:

- Audit Status Update
- FY15 Audit Plan
- IA Office/ Staffing Update
- ICA Compliance Auditing
- Continuous Auditing

Mr. Davis updated the Audit Committee on completed audits for FY14 which included final reports for four audits and four follow-up audits. In addition,

Internal Audit (IA) is currently working on three audits. Mr. Davis also discussed current IA office and staffing. Mr. Davis also discussed the ICA Compliance audits.

Mr. Davis provided an update on the construction auditing firm request for proposal process. The construction auditing firm will help supplement IA duties as the University is undertaking significant construction projects within the next six years.

At 4:20 p.m. Trustee Goodman moved to adjourn to executive session. Trustee Anderson seconded the motion, the motion carried with a unanimous vote. The executive session was for the sole purpose of hearing a report on details relative to the security arrangements for the university, pursuant to the provisions of R.C. 121.22(G)(6).

There was no unfinished business.

Meeting adjourned at 5:05 p.m.

PRESIDENT'S REPORT

presented to
Ohio University Board of Trustees
August 28, 2014

The best student-centered learning experience in America
Office of the President



OHIO
UNIVERSITY

Overview



Photograph courtesy of Ohio University Eastern

- **Strategic Priorities**
- **Survivor Advocacy Program**
- **City-University Collaboration**
- **National and International Rankings**
- **National Media Tour**
- **Opening Week 2014**
- **The Promise Lives Capital Campaign**
- **Ohio University Points of Pride**

Strategic Priorities

Nation's Best Transformative Learning Community

1. Inspired teaching and research
2. Innovative academic programs
3. Exemplary student support services
4. Integrative co-curricular activities

Effective Total Compensation

Short- & Long-Term Enrollment Goals

Improve Financial Strength

Complete Capital Campaign

Four Fundamentals

1. Inspired teaching and research dedicated to students' academic success and focused on the connections between student learning and the advancement of knowledge and creative activity
2. Innovative academic programs that draw on the best traditions and practices in liberal arts, professional, and interdisciplinary education
3. Exemplary student support services committed to helping students fulfill their academic promise
4. Integrative co-curricular activities that foster a diverse environment of respect and inclusivity and facilitate students' development as citizens and leaders

Survivor Advocacy Program

Attorney General Mike DeWine visited Ohio University's Athens Campus on July 31st to discuss survivor advocacy, outreach and prevention

- OHIO has received grant funding as part of DeWine's statewide initiative to increase access to core sexual assault services in each of OHIO's 88 counties
- Attorney General DeWine praised OHIO's Survivor Advocacy Outreach Program, which to date has served 27 victims of sexual assault and domestic violence in Athens, Meigs and Perry counties



Photograph courtesy of Ohio University Women's Center

City-University Collaboration

University
Update

Recent collaboration between Ohio University and the City of Athens has enabled exciting community initiatives



Photograph courtesy of City of Athens

- Bobcat Lane will be opened on a trial basis, enabling a new drop off/pick up site for public transit vehicles while improving access for campus visitors and emergency response services
- OHIO extended financial assistance towards the future purchase of a new pumper truck for the Athens Fire Department

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National and International Rankings

Ohio University earned impressive recognition through recent national and international rankings

- OHIO ranked 464th for quality of education, out of 22,000 degree granting institutions around the world, placing OHIO in the top 2.2 percent of all higher education institutions

SOURCE: Center for World University Rankings

- OHIO ranked 14th out of 44 colleges and universities that qualify as "best buys" based on the quality of their academic offerings in relation to the cost of attendance

SOURCE: Fiske Guide to Colleges 2015

- OHIO dropped out of top-10 in the party school rankings

SOURCE: Princeton Review's Best 379 Colleges: 2015 Edition

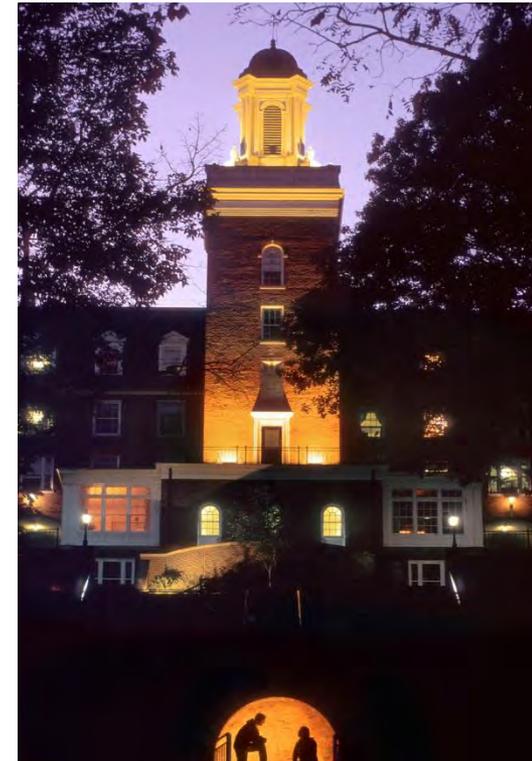


Photo courtesy of UCM

National Media Tour

University Communications and Marketing coordinated a National Media Tour, which included visits with:

- The Washington Post
- The Chronicle of Higher Education
- Inside Higher Ed
- Diverse Issues in Higher Education



Opening Week 2014

Short- &
Long-Term
Enrollment
Goals

Ohio University welcomed the Class of 2018 through a series of Opening Week events

- First year students were inducted on August 24th during the President's Convocation for First Year Students
- Following the convocation, students processed up Richland Avenue and through College Gate, marking official entry into the University community
- This year's class is the biggest, brightest incoming class in OHIO history



Photograph courtesy of UCM

Opening Week 2014

Short- &
Long-Term
Enrollment
Goals

Faculty and staff kicked off the 2014-15 academic year with the annual Faculty Staff Convocation

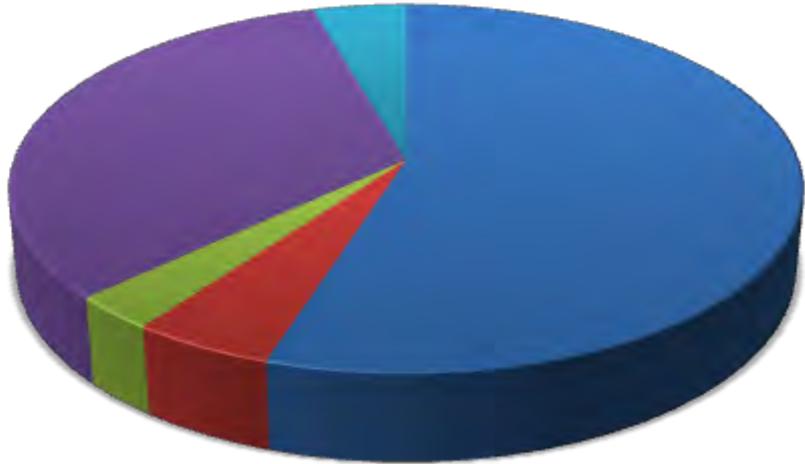
- This year's convocation took place August 27th at the Margaret M. Walter Hall Rotunda
- With its theme of Transforming OHIO, the State of the University address focused on the ways in which OHIO has transformed over the past decade, as well as the ways we are transforming society



Photograph courtesy of UCM

The Promise Lives Capital Campaign

Total Attainment: \$465.27 M



- Alumni: \$255.53
- Other Individuals: \$23.52
- Corporations: \$14.08
- Foundations: \$151.65
- Other Organizations: \$20.49

** In millions*

**Current as of August 6, 2014*

The Promise Lives Capital Campaign

Complete
Capital
Campaign

Advancement Travel

- Chatham, MA
- Cleveland, OH
- Pittsburgh, PA
- Columbus, OH

Points of Pride

Nation's Best
Transformative
Learning
Community



Photograph courtesy of UCM

Through Kids on Campus, CAMPus REC Summer Camp, Camp Boost and other summer outreach programs, Ohio University positively impacted the lives of school children across Southeast Ohio



Points of Pride

Nation's Best
Transformative
Learning
Community



Photograph courtesy of UCM

Twenty-seven high school students participated in the 10th annual Junior Executive Business Program for Diverse Students

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Points of Pride

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Learning
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The Heritage College of Osteopathic Medicine welcomed 190 new medical students at its annual Convocation and White Coat Ceremony, marking the largest incoming class in its 39-year history



Photograph courtesy of HCOM

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Points of Pride

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Photograph courtesy of UCM

NASA announced plans to implement Dr. Sarah Wyatt's experiment with Arabidopsis seedlings on the International Space Station

Points of Pride

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Community



Photograph courtesy of UCM

On August 14th, Ohio University opened the Cambridge Center, a collaborative effort between Ohio University's Eastern and Zanesville campuses to better serve the needs of the Cambridge community

Points of Pride

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Community

**On August 23rd, the
Heritage College of
Osteopathic Medicine
celebrated the grand
opening of its new
Medical Arts Center in
Dublin, Ohio**



Photograph courtesy of UCM

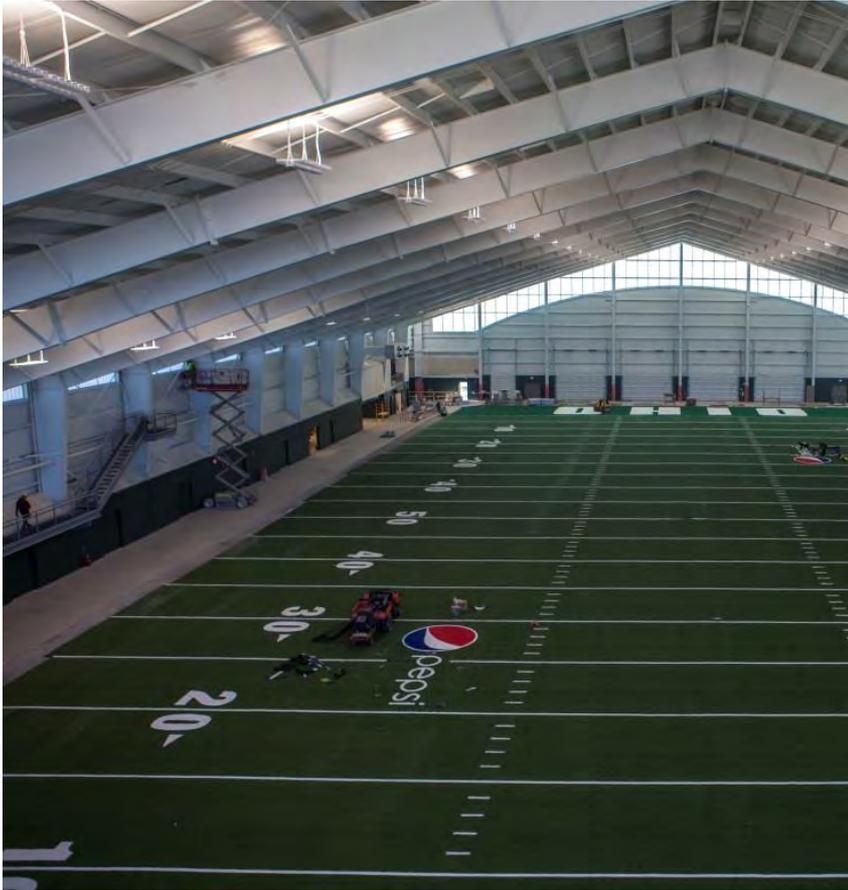
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Points of Pride

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Community



Photograph courtesy of UCM

On August 25th, Ohio University celebrated the grand opening of the Walter Fieldhouse, which will be used for recreation, athletics, teaching courses, ROTC training and various Student Affairs activities

PRESIDENT'S REPORT

presented to
Ohio University Board of Trustees
August 28, 2014

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**FISCAL YEAR 2014-2015
OHIO UNIVERSITY
OFF-CAMPUS GRADUATE PROGRAM FEE SCHEDULE**

RESOLUTION 2014 --

WHEREAS, the appropriate planning and consultations within the University have been completed, resulting in recommendations for tuition, fee, and rate increases for purposes of investment in identified strategic priorities; and

WHEREAS, a new Teacher Leadership Endorsement program has been approved and will use the same program fee of \$15 per credit hour as the other off-campus education programs in addition to the standard instructional, general and non-resident fees for off-campus graduate programs.

NOW THEREFORE, BE IT RESOLVED that for the Teacher Leadership Endorsement program, the Board of Trustees adopts a program fee of \$15 per credit hour, in addition to the standard instructional, general and non-resident fees for off-campus graduate programs, to be effective Spring Semester 2015.



Interoffice Communication

Date: August 7, 2014

To: The President and Board of Trustees

From: Stephen T. Golding, Vice President for Finance and Administration, CFO and Treasurer

Re: Off-Campus and Regional Graduate Program Fees

While the Board approves most tuition and fee resolutions in the spring, off-campus graduate programs use cohort cycles with start dates occurring throughout the year and fee adjustments are occasionally needed at other times.

The resolution presented for approval at the August meeting provides for a program fee for the Teacher Leader Endorsement program in the Patton College of Education. The requested fee of \$15 per credit hour is the same as the other off-campus education programs in addition to the standard instructional, general and non-resident fees for off-campus graduate programs. This fee will be effective Spring Semester 2015.



Interoffice Communication

Date: August 7, 2014

To: The President and Board of Trustees

From: Stephen T. Golding, Vice President Finance & Administration, CFO and Treasurer

Re: **Endowment Update**

Pursuant to resolution 2002-1851, the University's Board of Trustees entrusted oversight of the long-term investment portfolio to the Investment Sub-Committee of The Ohio University Foundation. The long-term investment portfolio is comprised of the University's and Foundation's endowments and quasi-endowments, as well as a portion of the University's and Foundation's working capital. At the upcoming August Board meeting, to keep the Resources Committee apprised of the stewardship of those assets and the resources generated from them, a presentation covering the following will be provided:

- portfolio oversight
- total assets under management
- asset allocation
- portfolio performance
- endowment assets
- endowment spending policy and distributions

The annual NACUBO-Commonfund Study of Endowments, which reports on endowment management practices and portfolio performance of higher education institutions, will be available by early February and shared with the Resources Committee at its March meeting.

If you have questions on this matter, please do not hesitate to contact me at 740-593-2556.

Ohio University and The Ohio University Foundation Governance of Long-Term Investment Portfolio

Governing Fiduciary: Investment Sub-Committee (ISC)

The University's Board of Trustees has entrusted oversight of the long-term investment portfolio to The Ohio University Foundation's ISC. This portfolio is comprised of University and Foundation endowments and quasi-endowments, as well as a portion of University and Foundation working capital.

The ISC reports to The Ohio University Foundation's Finance Committee. ISC members are listed below:

- John Wofzorn (Foundation Trustee and ISC Chair)
- Chuck Beck (Foundation Trustee and ISC Vice-Chair)
- Bryan Benchoff (Foundation President)
- Laura Brege (Foundation Board Chair)
- Steve Golding (Foundation Treasurer)
- Roderick McDavis (University President)
- Gary Nakamoto (Foundation Trustee)
- David Pidwell (Foundation Trustee)
- Ray Schilderink (Foundation Trustee)
- Frank Stevens (Foundation Trustee)

The ISC is responsible for the following:

- Ensuring appropriateness of investment policy and making changes as needed (latest revision November 2013)
- Appointing and overseeing the managing fiduciary (Hirtle, Callaghan & Co.)
- Establishing custody accounts to hold assets
- Reviewing the portfolio's asset allocation and making changes as needed
- Delegating specific administrative responsibilities associated with the investment and reinvestment of assets
- Monitoring compliance with the investment policy
- Reviewing investment performance against benchmarks and peer institutions

Managing Fiduciary: Hirtle, Callaghan & Co. (HC)

The Ohio University Foundation has engaged HC to manage the long-term investment portfolio. HC reports to the ISC. The relationship began in July 2009, and the contract may be terminated by either party with 30 days written notice.

HC Company Overview

- Outsourced chief investment officer model with over \$23 billion of assets under prescribed discretion
- 96 professionals with offices in New York, Philadelphia, Atlanta, Chicago, Phoenix, and Pittsburgh
- 250 client relationships, including families, endowments and foundations, healthcare institutions, pension funds, and captive insurance companies

HC is responsible for the following:

- Investing funds within the guidelines and asset allocation ranges established in the investment policy
- Evaluating the asset allocation of the fund and recommending changes as appropriate
- Allocating contributions and other cash flows to investment managers
- Taking all actions with respect to investment managers
- Setting investment guidelines for investment managers and monitoring their compliance

Oversight and Meeting Schedule

HC meets with the ISC regularly to provide updates on the investment portfolio and the investment market. Meetings occur approximately six times per year, or more often, as needed, using the following schedule:

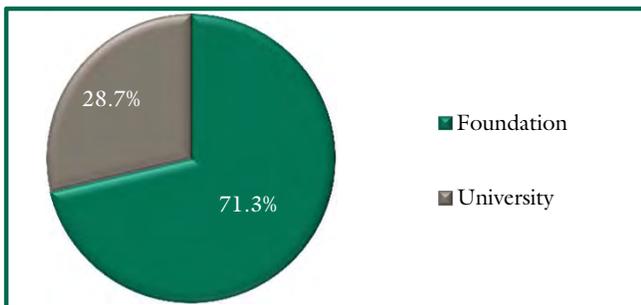
- January (conference call)
- February (in-person meeting)
- April (conference call)
- June (in-person meeting)
- August (conference call)
- November (in-person meeting)

Ohio University and The Ohio University Foundation Investment Pool Summary

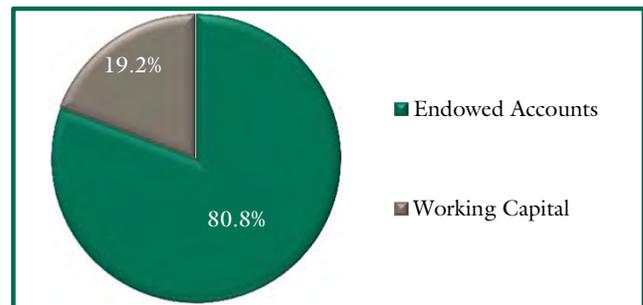
Investment Pool Activity through June 30, 2014 (in millions)

	FY 2011	FY 2012	FY 2013	FY 2014*
Beginning investment pool market value	\$ 337.419	\$ 396.483	\$ 467.208	\$ 522.556
Cash transferred to (from) investment pool	(4.022)	68.743	-	22.000
Interest and dividends net of management fees	4.157	8.020	10.105	10.761
Realized gains (losses)	8.697	16.439	23.324	30.549
Unrealized gains (losses)	50.232	(22.477)	21.919	46.675
Ending investment pool market value	<u>\$ 396.483</u>	<u>\$ 467.208</u>	<u>\$ 522.556</u>	<u>\$ 632.542</u>

Investment Pool By Entity



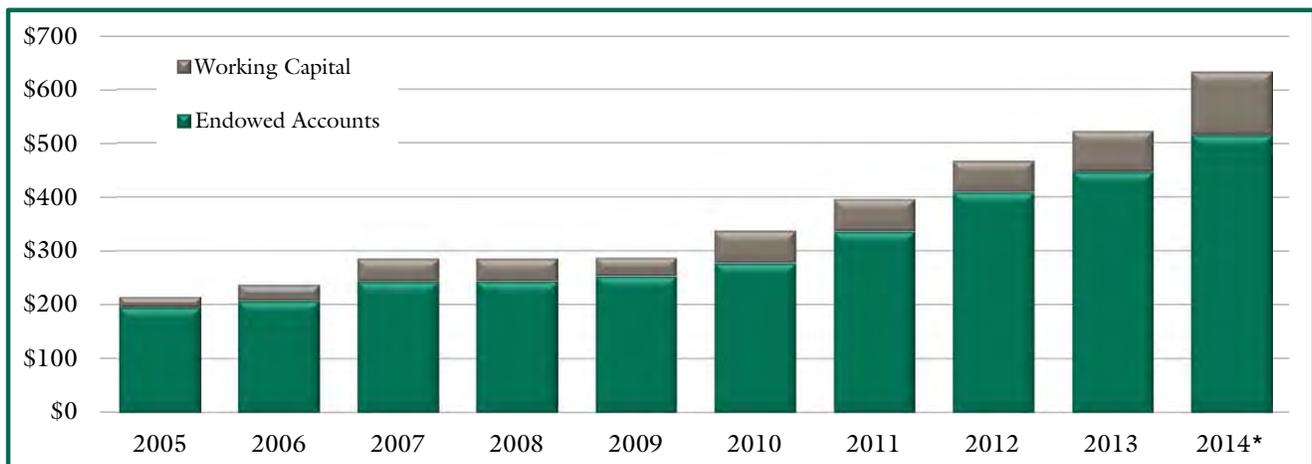
Investment Pool By Funding Type



Investment Pool Composition as of June 30, 2014* (in millions)

	Foundation		University		Total	
Endowments	\$ 287.222	63.7%	\$ 36.520	20.1%	\$ 323.742	51.2%
Quasi-endowments	146.818	32.6%	44.544	24.5%	191.362	30.3%
Working capital	21.398	4.7%	101.294	55.8%	122.692	19.4%
Cash due (to) from pool	(4.482)	-1.0%	(0.772)	-0.4%	(5.254)	-0.9%
Total investment pool	<u>\$ 450.956</u>	<u>100.0%</u>	<u>\$ 181.586</u>	<u>100.0%</u>	<u>\$ 632.542</u>	<u>100.0%</u>

Investment Pool Market Value by Fiscal Year (in millions)



* unaudited

Ohio University and The Ohio University Foundation

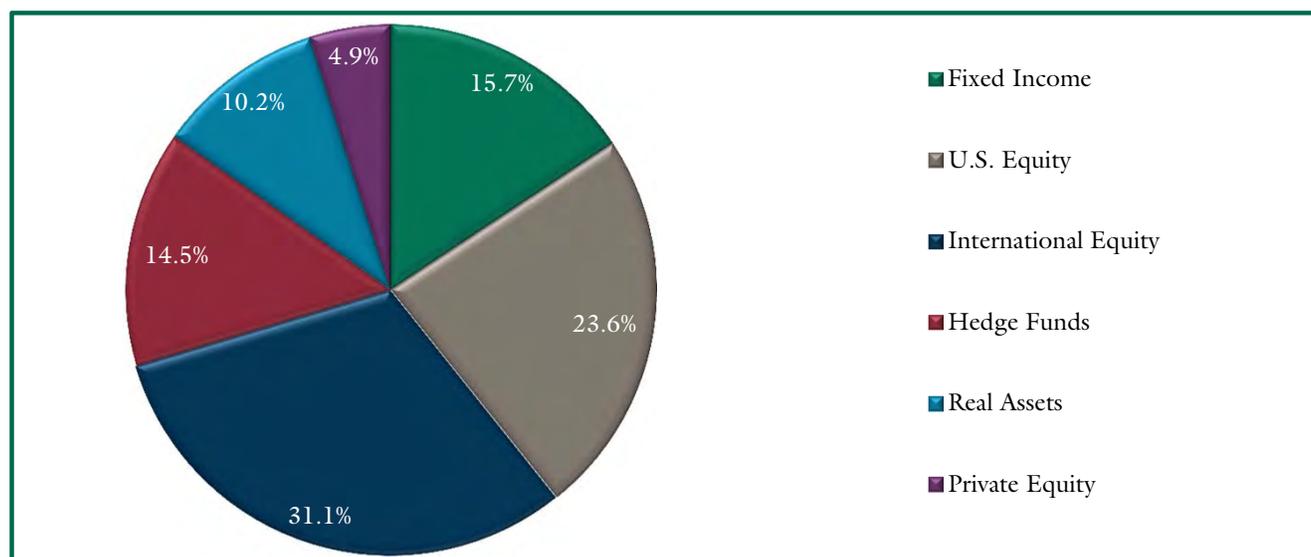
Long-Term Investment Pool Asset Allocation

The long-term investment portfolio is professionally managed, with the long-term objective of producing real growth in excess of the endowment spending policy and inflation. The portfolio is broadly diversified into equities, fixed income and alternative investments, including commodities, private equity and hedge funds, with a 75% allocation to equity-oriented investments and 25% to fixed income-oriented investments. This allocation provides the opportunity for high risk-adjusted returns. The portfolio's total assets include University and Foundation endowments and quasi-endowments, as well as a portion of University and Foundation working capital.

June 30, 2014 Asset Allocation with Investment Policy Targets and Ranges

Asset Class	Market Value (in millions)	Long-Term		Range	
		Current	Target	Min	Max
Cash	\$ 19.499	3.1%	0.0%	0.0%	20.0%
Core Fixed Income	37.532	5.9%	10.8%	5.0%	16.0%
Opportunistic Fixed Income	21.154	3.3%	4.3%	2.0%	8.0%
TIPS	21.068	3.3%	6.4%	3.0%	10.0%
Subtotal - Fixed Income	<u>99.253</u>	<u>15.7%</u>	<u>21.5%</u>	<u>17.0%</u>	<u>42.0%</u>
U.S. Large Cap Value	54.805	8.7%	11.0%	7.0%	15.0%
U.S. Large Cap Growth	80.389	12.7%	11.0%	7.0%	15.0%
U.S. Small Cap	13.945	2.2%	4.2%	2.0%	10.0%
International Equity - Developed	134.977	21.3%	21.0%	14.0%	29.0%
International Equity - Emerging Markets	61.781	9.8%	5.2%	2.0%	12.0%
Subtotal - Global Equity	<u>345.897</u>	<u>54.7%</u>	<u>52.4%</u>	<u>46.0%</u>	<u>68.0%</u>
Equity Hedge Funds	61.668	9.7%	6.6%	0.0%	15.0%
Fixed Income Hedge Funds	29.759	4.7%	2.5%	0.0%	8.0%
Commodities	47.117	7.4%	4.0%	0.0%	10.0%
Real Estate	17.672	2.8%	4.0%	0.0%	10.0%
Private Equity (excluding Real Estate)	26.323	4.2%	9.0%	0.0%	15.0%
Special Opportunities	4.853	0.8%	0.0%	0.0%	5.0%
Subtotal - Alternatives	<u>187.392</u>	<u>29.6%</u>	<u>26.1%</u>	<u>15.0%</u>	<u>38.0%</u>
Total Assets	<u>\$ 632.542</u>	<u>100.0%</u>	<u>100.0%</u>		

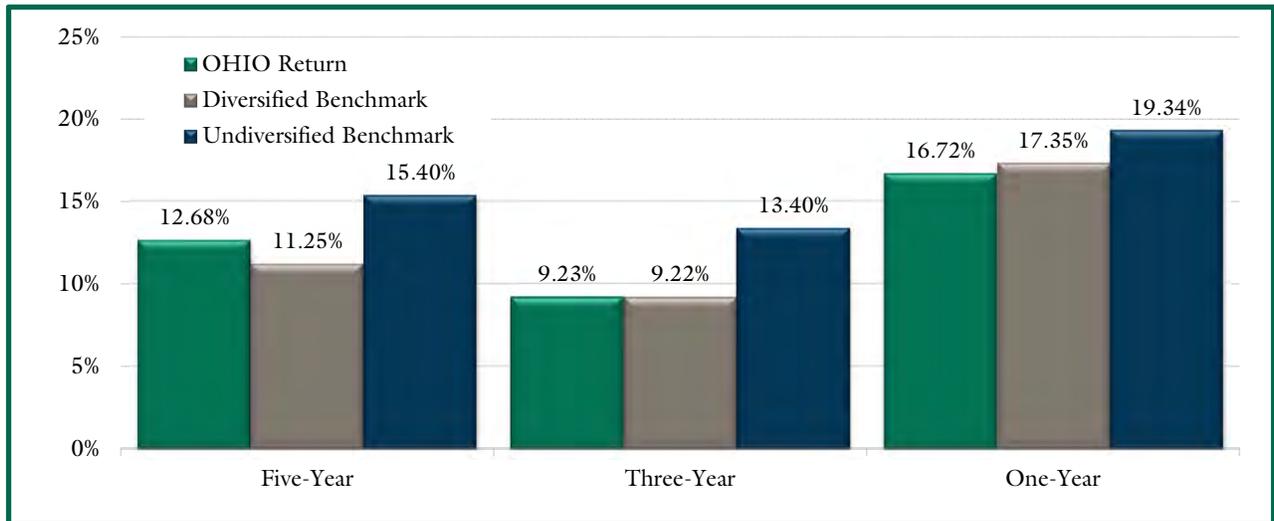
Asset Allocation as of June 30, 2014



Ohio University and The Ohio University Foundation Investment Performance

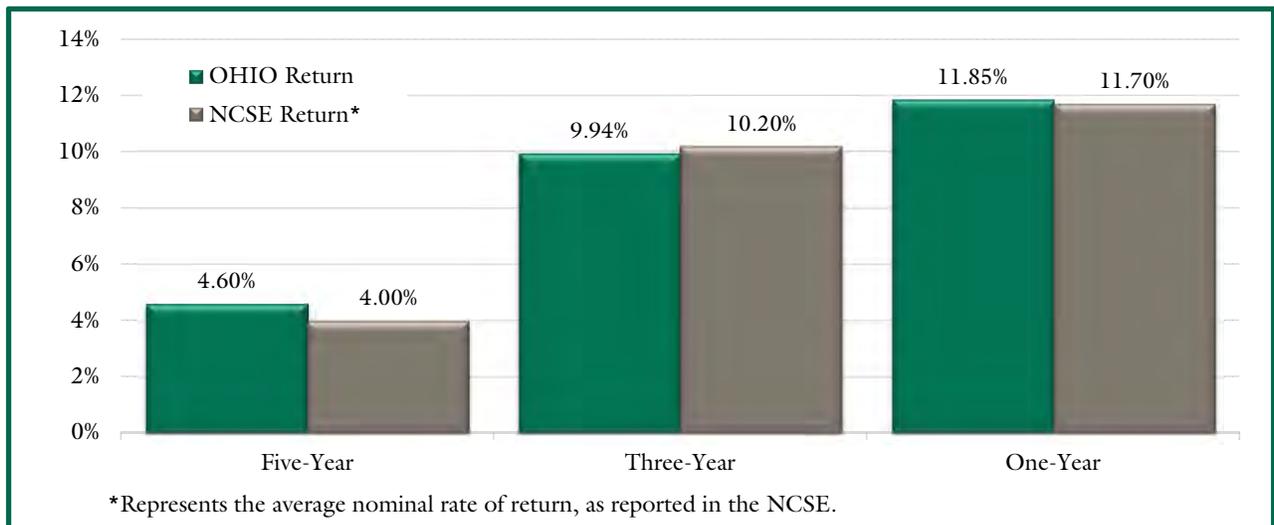
Performance vs. Benchmarks for Periods Ended June 30, 2014

The portfolio is measured against two benchmarks for evaluating investment performance. First, the diversified benchmark consists of the common industry benchmarks for the individual asset classes weighted according to the target asset allocation, excluding private equity. Second, the undiversified benchmark consists of the combined S&P 500 and the Barclays Capital Aggregate Bond Index, weighted to reflect the target equity/fixed income allocation of the portfolio. The portfolio outperformed the diversified benchmark for the three- and five-year periods ended June 30, 2014, but lagged the undiversified benchmark for the one-, three- and five-year periods ended June 30, 2014.



Performance vs. Peer Institutions for Periods Ended June 30, 2013

Annually, OHIO participates in the NACUBO-Commonfund Study of Endowments (NCSE), a survey that analyzes the endowment management practices and portfolio performance of more than eight hundred higher education institutions and their related foundations. Final results for the year ending June 30, 2013 were made available in early February 2014. For the one- and five-year periods ending June 30, 2013, OHIO's portfolio outperformed the NCSE average.

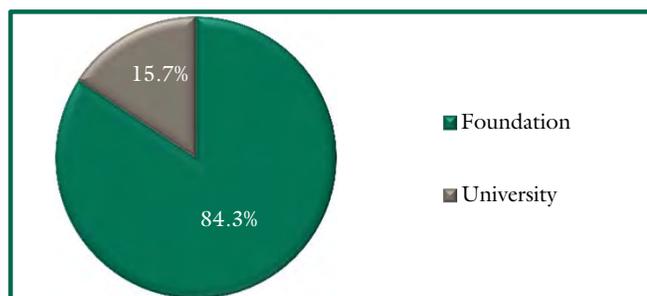


Ohio University and The Ohio University Foundation Endowment Summary

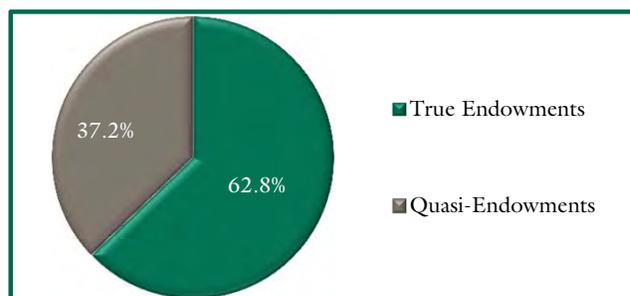
Endowment Activity through June 30, 2014 (in millions)

	FY 2011	FY 2012	FY 2013	FY 2014*
Beginning endowment market value	\$ 277.232	\$ 336.000	\$ 408.987	\$ 446.748
New gifts to endowments	4.603	10.097	5.346	10.919
Transfers to (from) quasi endowments	12.261	20.003	(0.017)	3.368
Investment income net of fees	52.782	29.637	48.344	74.312
Spending allocation	(9.813)	(0.142)	(11.078)	(13.748)
Administrative fee	(1.036)	(2.129)	(4.830)	(6.437)
Other additions (withdrawals)	(0.029)	15.521	(0.004)	0.076
Ending endowment market value	<u>\$ 336.000</u>	<u>\$ 408.987</u>	<u>\$ 446.748</u>	<u>\$ 515.238</u>

Endowments By Entity



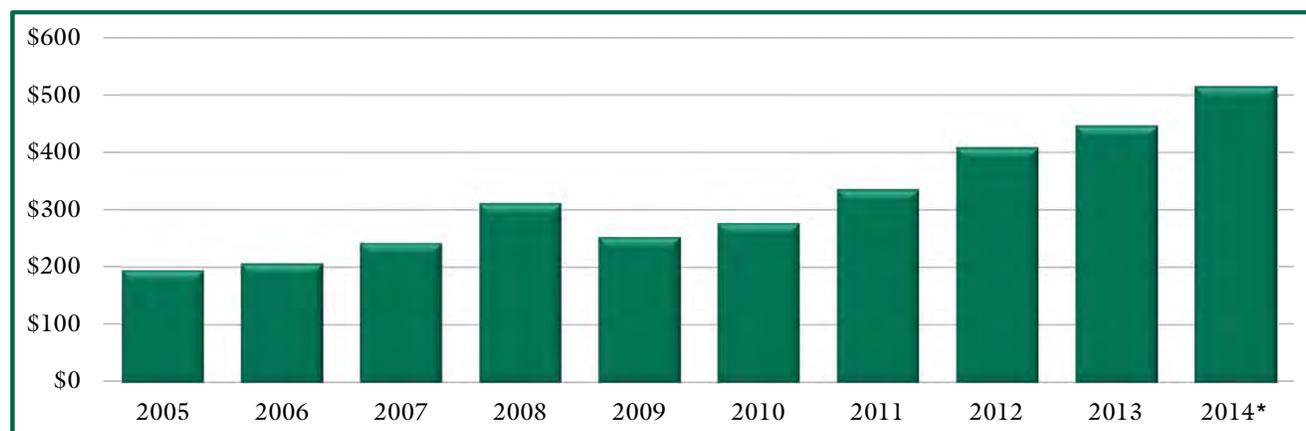
Endowments By Funding Type



Endowment Composition as of June, 2014* (in millions)

	Foundation		University		Total	
Pooled endowments	\$ 287.222	66.2%	\$ 36.520	45.1%	\$ 323.742	62.9%
Pooled quasi-endowments	146.818	33.8%	44.544	54.9%	191.362	37.1%
Non-pooled endowments	0.052	0.0%	-	0.0%	0.052	0.0%
Non-pooled quasi-endowments	0.082	0.0%	-	0.0%	0.082	0.0%
Total investment pool	<u>\$ 434.174</u>	<u>100.0%</u>	<u>\$ 81.064</u>	<u>100.0%</u>	<u>\$ 515.238</u>	<u>100.0%</u>

Endowment Market Value by Fiscal Year (in millions)



* unaudited

Ohio University and The Ohio University Foundation Endowment Distributions

Endowment earnings are authorized for expenditure in accordance with the spending policy adopted by The Ohio University Foundation. The spending policy and spending rate are reviewed annually and adjusted, as necessary, with the primary objective of balancing the need for current spending with the goal of supporting future expenditures into perpetuity.

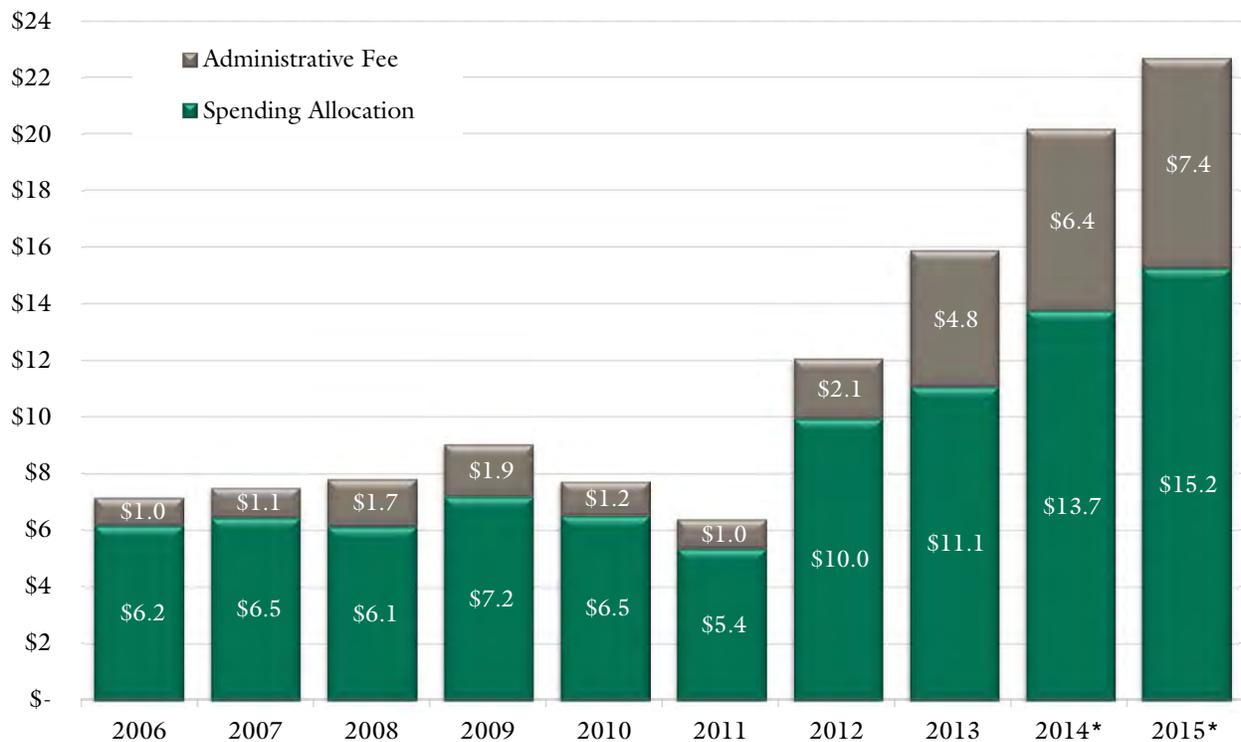
Currently, the annual endowment distribution is equal to the product of a 6% spending rate and the endowment's average market value for the trailing 36 months. Both true and quasi-endowments are subject to this spending policy. The 6% spending rate is comprised of a 4% spending allocation and a 2% administrative fee. The spending allocation supports various initiatives, as specified in the gift agreement. This includes, but is not limited to, scholarships and fellowships, chairs and professorships, research activities, and general support of academic units. The administrative fee provides general support for the institution's fundraising, alumni relations, and fund administration functions.

Endowment Spending Rates

	Spending Allocation	Administrative Fee	Policy Spending Rate
Fiscal Years 2006 and 2007	5.00%	1.00%	6.00%
Fiscal Years 2008, 2009, 2010, 2011 and 2012	4.00%	1.00%	5.00%
Fiscal Years 2013, 2014 and 2015	4.00%	2.00%	6.00%

These spending allocation and administrative fee rates apply to accounts whose market value exceeds the historic gift value. Occasionally, due to a downturn in the investment market, an account's market value may temporarily fall below its historic value. When this occurs, the endowed account is "underwater." The spending rate for underwater endowments is 1%. Underwater endowments are not assessed an administrative fee.

Endowment Distributions by Fiscal Year (in millions)



Endowment Update



Endowment Update

- Portfolio oversight
- Total assets under management
- Asset allocation
- Portfolio performance
- Endowment assets
- Endowment distributions



Governing Fiduciary

- 10-member Investment Sub-Committee
- Reports to the OUF Finance Committee
- Selects and oversees managing fiduciary
- Reviews and revises asset allocation
- Monitors compliance with policy
- Reviews performance against benchmarks and peers



Managing Fiduciary

- Hirtle, Callaghan & Co. (since July 2009)
- Reports to the governing fiduciary
- Outsourced chief investment officer model
- Invests funds in accordance with policy
- Evaluates policy, recommends changes
- Takes all actions with respect to investment managers



Assets Under Management

As of June 30, 2014* (in millions)

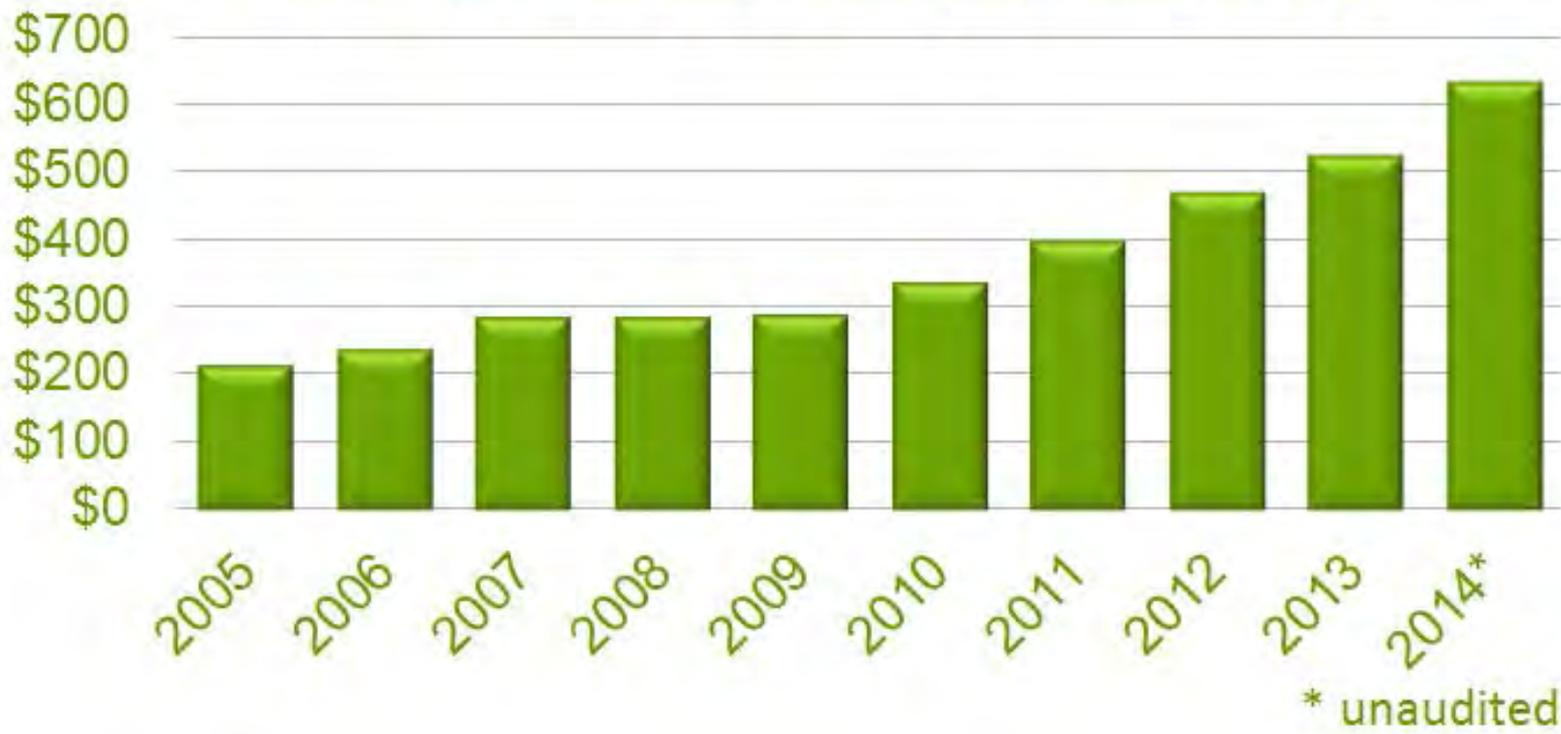
	<u>Foundation</u>		<u>University</u>		<u>Total</u>	
Endowments	\$ 287	64%	\$ 37	20%	\$ 324	51%
Quasi-endowment	147	33%	45	25%	192	30%
Working capital	21	4%	101	56%	122	19%
Due from pool	(4)	-1%	(1)	-1%	(5)	-1%
Total assets	<u>\$ 451</u>	<u>100%</u>	<u>\$ 182</u>	<u>100%</u>	<u>\$ 633</u>	<u>100%</u>

* unaudited



Assets Under Management

FY2005 to FY2014 (in millions)



Asset Allocation

As of June 30, 2014* (in millions)

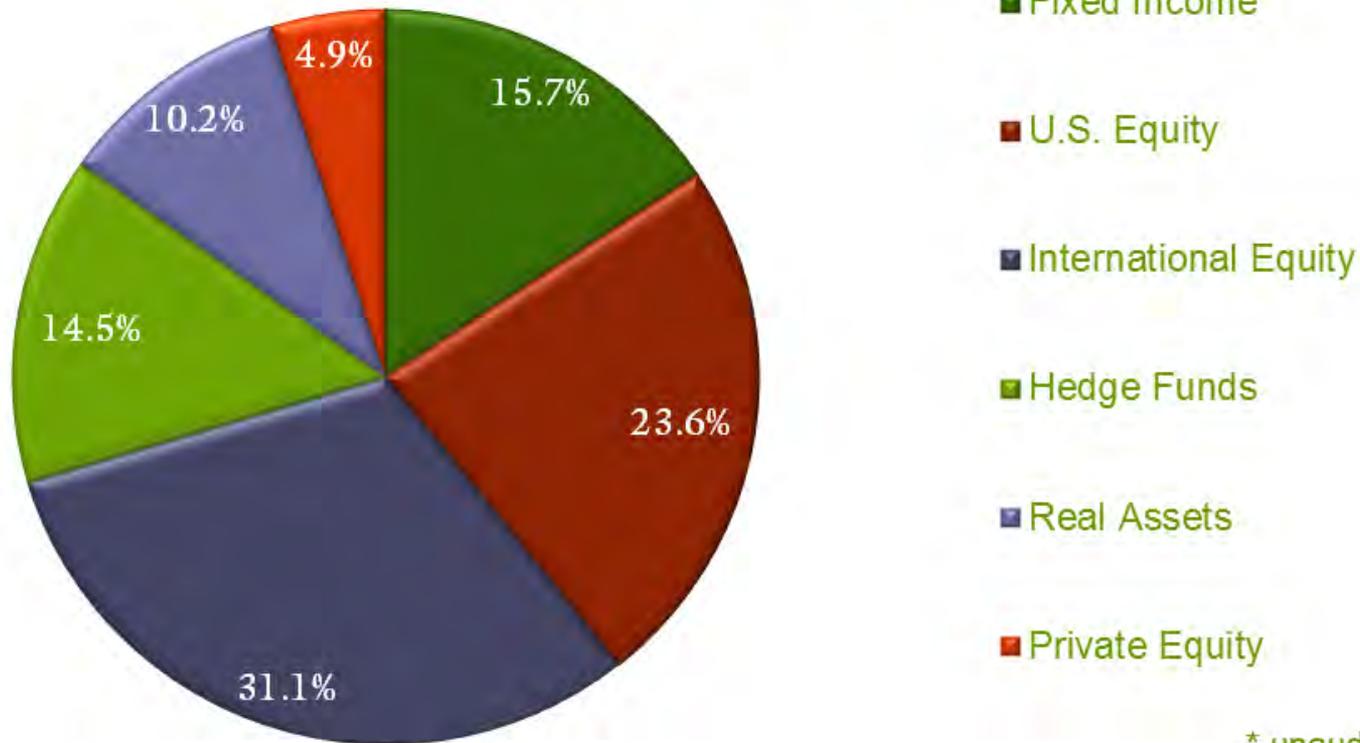
Asset Class	Market	Current	Policy	Range	
	Value		Target	Min	Max
Fixed Income	\$ 99.3	15.7%	21.5%	17.0%	42.0%
Equities	345.9	54.7%	52.4%	46.0%	68.0%
Alternatives	187.4	29.6%	26.1%	15.0%	38.0%
Total	<u>\$ 632.5</u>	<u>100.0%</u>	<u>100.0%</u>		

* unaudited



Asset Allocation

As of June 30, 2014*



* unaudited



Portfolio Performance

As of June 30, 2014



Performance vs. Peers

As of June 30, 2013

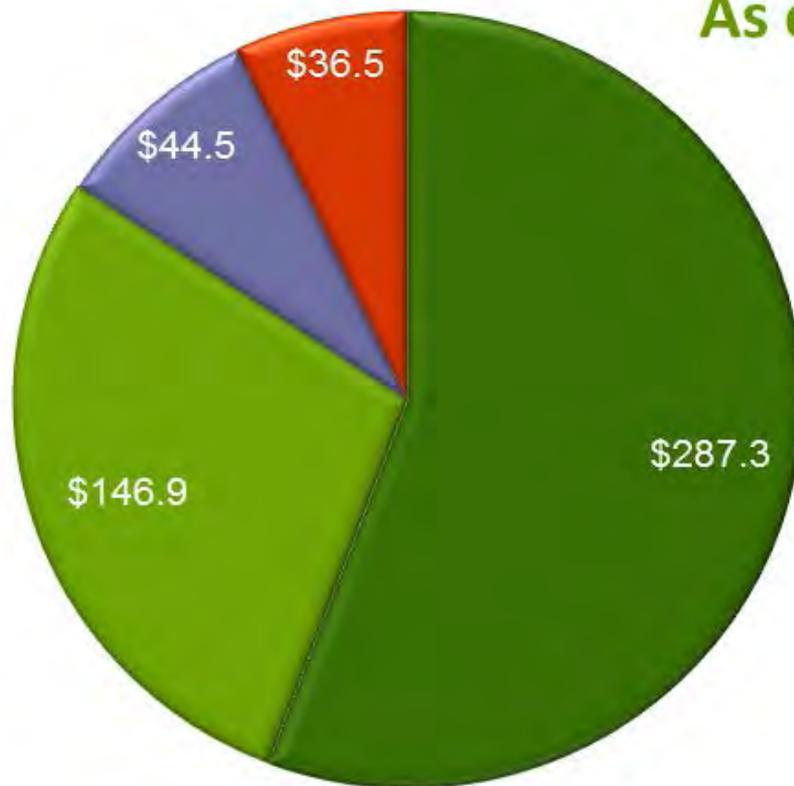


*Represents the average nominal rate of return, as reported in the NCSE.



Endowment Assets

As of June 30, 2014* (in millions)



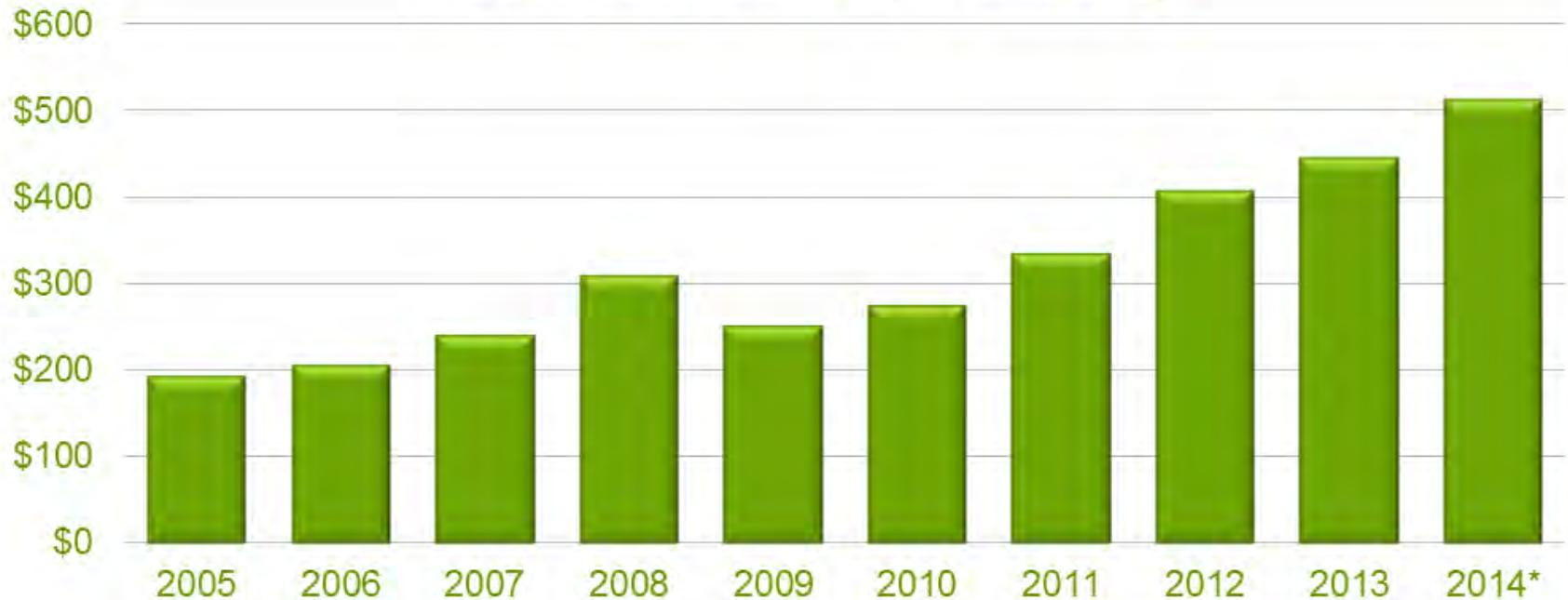
- Foundation Endowments
- Foundation Quasi-Endowments
- University Quasi-Endowments
- University Endowments

* unaudited



Endowment Assets

FY2005 to FY2014* (in millions)



* unaudited



Endowment Distributions

- Spending Policy
 - Established by Foundation Board
 - Reviewed annually and revised as needed
- Spending Calculation
 - Product of spending rate and 36-month trailing average market value
 - Above water accounts: 4% spend, 2% fee
 - Underwater accounts: 1% spend, no fee



Endowment Distributions



**ESTABLISHMENT OF UNIVERSITY QUASI-ENDOWMENT
PSYCHOLOGY TEACHING AND RESEARCH SUPPORT FUND**

RESOLUTION 2014 --

WHEREAS, The Board of Trustees of Ohio University is responsible for oversight of the financial condition of the institution, and

WHEREAS, the Board of Trustees has the ability to establish quasi-endowments, or funds functioning as endowments, to be utilized at the discretion of the University, and

WHEREAS, The Ohio University Foundation Board of Trustees and, specifically, the Investment Sub-Committee is entrusted by The Board of Trustees of Ohio University with the oversight to invest funds established as University quasi-endowments, and

WHEREAS, University quasi-endowments are invested alongside endowments of the University and The Ohio University Foundation and managed in accordance with The Ohio University Foundation's investment policy and spending policy, and

WHEREAS, the following quasi-endowment is requested to be established:

Psychology Teaching and Research Support Fund: The creation of this \$300,000 quasi-endowment will enable the Department of Psychology to fulfil its long-term objective of providing the department with funds to respond to innovative opportunities for which other sources of funds are not available, and reduce the impact of future financial crises on the ability of the department to accomplish its teaching and research missions.

NOW, THEREFORE, BE IT RESOLVED, that the Board of Trustees of Ohio University hereby approves the establishment of the above listed fund.

BE IT FURTHER RESOLVED, that the Treasurer of Ohio University, be and hereby is, directed and authorized to administer policies and procedures to manage this quasi-endowment.



Interoffice Communication

Date: August 7, 2014

To: The President and Board of Trustees

From: Stephen T. Golding, Vice President Finance & Administration, CFO and Treasurer

Re: **Establishment of University Quasi-Endowments**

Included on the Resources Committee Agenda for the August 2014 Board of Trustees meeting is a request to establish a University quasi-endowment. Quasi-endowments are financial instruments established by a governing board using unrestricted operating reserves that are intended to function like an endowment, including pooled investment of the funds within a typical endowment asset allocation. The University accomplishes this by entrusting oversight of quasi-endowment funds, like endowment funds, to The Ohio University Foundation's Board of Trustees and, more specifically, its Investment Sub-Committee. The goal of the University's quasi-endowments is to further the institution's strategic priorities.

At this time, the University is recommending the establishment of one quasi-endowment to be named the Psychology Teaching and Research Support Fund. The creation of this \$300,000 quasi-endowment will enable the Department of Psychology to fulfil its long-term objective of providing the department with funds to respond to innovative opportunities for which other sources of funds are not available, and reduce the impact of future financial crises on the ability of the department to accomplish its teaching and research missions. These funds will be used to support teaching and research activities in the Department of Psychology.

Annual appropriations from the quasi-endowment will be limited to an amount calculated in accordance with the Ohio University Foundation's spending policy for endowments. Corpus amounts contributed to the quasi-endowment will be restricted from removal for a period of 36 months, and withdrawals must be approved by the University's Board of Trustees. The use of the quasi-endowment will be monitored by the Vice President Finance & Administration, CFO and Treasurer.

If you have questions on this matter, please do not hesitate to contact me at 740-593-2556.



Interoffice Communication

Date: August 7, 2014

To: The President and Board of Trustees

From: Stephen T. Golding, Vice President Finance & Administration, CFO and Treasurer

Re: **Compensation 2014 Project Update**

The COMP 2014 Project is being led by the University Human Resources Compensation team to satisfy the requirements of the University's voluntary Resolution Agreement entered into with the Department of Education (DOE) to comply with DOE regulations. The project aims to create consistent job classifications and clear career paths for all administrative, professional and non-bargaining unit classified employees that ensure that salaries are market based. We will provide an overview of the project and the planned deliverables at the August committee meeting.

The university partnered with external compensation consultants that had extensive higher education expertise and experience for the various phases of this project and is on track to implement within the timeframe established by the DOE. New job frameworks have been created and all jobs have been mapped to the new structure. Leveling guides along with career paths have also been established. A new draft pay structure has been developed and the team is in the process of conducting a Fair Labor Standards Act (FLSA) assessment as well as an equity analysis and ensuring that compensation practices are equitable for all employees.

We are scheduled to implement the new pay policies and pay structure on November 1, 2014 and will be seeking your approval of the new pay structure at the October board meeting. The project is expected to be completed and implemented by the December 1, 2014 DOE deadline.

Compensation 2014 Update

Tab



Background

- To comply with the Department of Education (DOE) resolution agreement, Ohio University needs to take the following actions by December 1, 2014:
 - Establish consistent job classifications for Administrative, Professional Non-bargaining Classified employees (approximately 1900 positions)
 - Create market-based pay range structures and guidelines linked to the job classification system to ensure pay is competitive in the market
 - Ensure Compensation plans are fair and equitable in their design and implementation
 - Provide career path direction for employees in these pay systems



Compensation 2014 Timeframe

Task	Timeframe
Job Framework <ul style="list-style-type: none"> ➤ Review position questionnaires ➤ Identify job families and sub-families . Develop a job framework and classify positions ➤ Develop job documentation 	January 2014 COMPLETE
Job Mapping <ul style="list-style-type: none"> ➤ Share job framework and mapping with subject matter experts to gain input 	March 2014 COMPLETE
Market Benchmarking <ul style="list-style-type: none"> ➤ Identify comparison markets and benchmark jobs ➤ Match benchmark jobs to surveys and analyze market 	March 2014 COMPLETE
Salary Structure Design <ul style="list-style-type: none"> ➤ Develop market referenced salary structure and pay guidelines ➤ Assign all jobs to the structure ➤ Determine alignment of current pay to the new structure and program guidelines 	May 2014 COMPLETE
FLSA Analysis <ul style="list-style-type: none"> ➤ Conduct general content interviews ➤ Review and analyze job data ➤ Legal Research ➤ Recommendations 	August 2014 IN PROCESS—ON TRACK
Equity Analysis <ul style="list-style-type: none"> ➤ Regression modeling ➤ Calculate cost estimates ➤ Identify drivers of pay, segmentation used for modeling and areas of concern and policy recommendations 	September 2014 IN PROCESS—ON TRACK
Roll Out and Implementation <ul style="list-style-type: none"> ➤ Develop salary administration manual and update related Ohio Policies ➤ Provide supervisor training and employee communication ➤ Oracle Implementation 	November 2014 ON TRACK

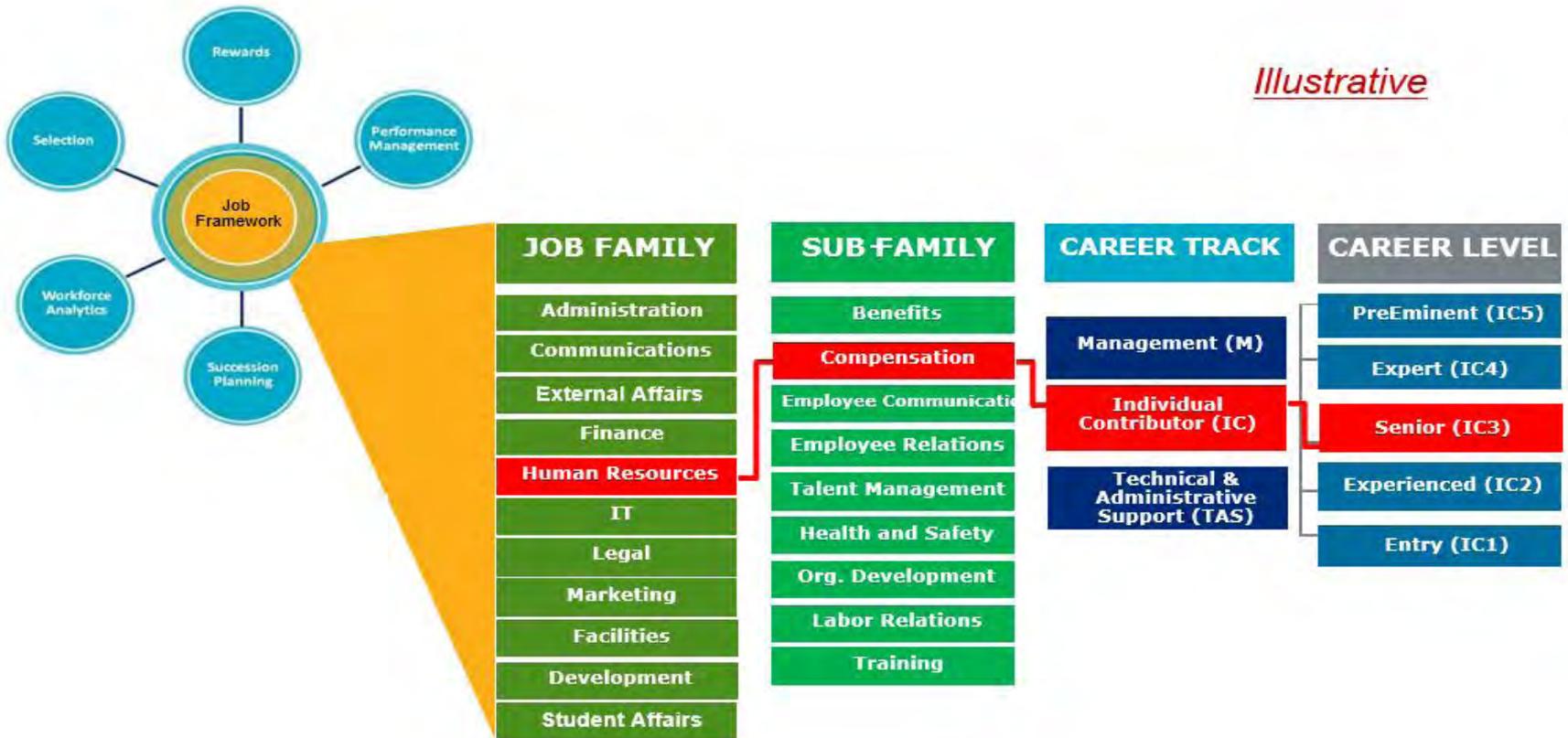


COMP 2014 Job Framework Overview

- Organizes jobs as foundation for pay and career progression
 - Establishes University-wide framework for consistent leveling of positions
 - Articulates meaningful differences in roles, impact and requirements at each level
 - Describes the functional job families and sub-families of work at the University as a foundation for career progression and pay
 - Provides descriptive accountabilities by functional job family and career level

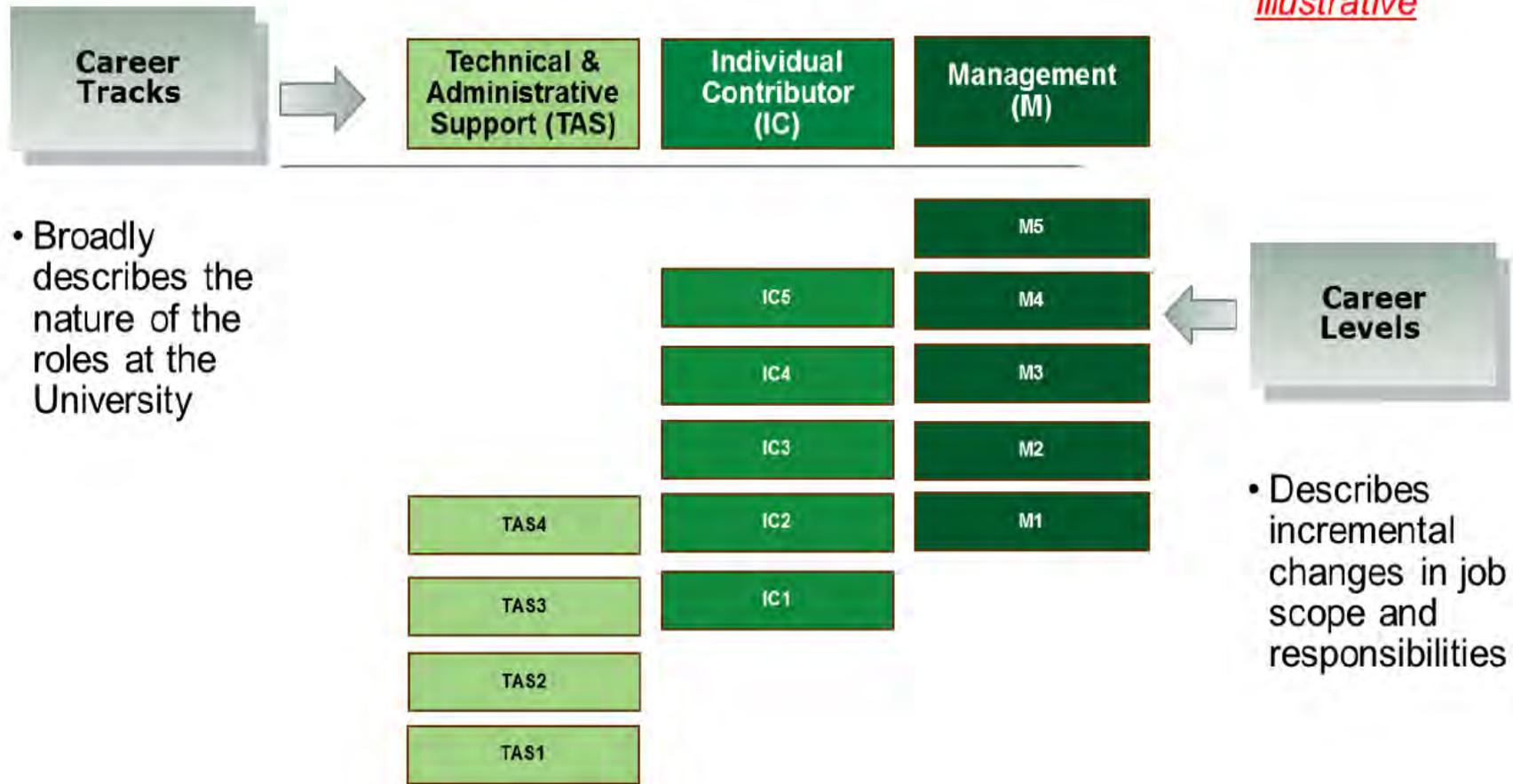


COMP 2014 Example Job Framework Categories



COMP 2014 Job Framework Overview

Illustrative



Compensation 2014

New Pay Structure

- A single pay structure has been approved that will replace four existing pay structures for Administrative, Professional, Classified, and IT employees.
 - The new pay structure will consist of 15 pay grades; whereas the current Administrative, Professional, Classified, and IT pay structures consist of 24 grades.
- Pay structure targets 50th percentile, which is industry best practice.
 - Current strategy targets 25th percentile.
 - Need to develop a strategy to move toward new pay policy target.
 - Identify the matrix that will be used. For example—using comp ratio within job family.



Compensation 2014

New Pay Structure

- Employees are being mapped to the new pay grade structure.
 - Employees below the minimum salary in the new pay structure will receive an increase to bring them to the minimum salary of their pay grade.
 - Employees above the maximum salary in the new pay structure will be “red-circled”.
 - Pay won't be reduced
 - No additional salary increases until pay structure moves
 - University will decide and implement new pay strategy. May include an annual lump sum payment for “red-circled” employees.



Salary Structure Development: OU's Current Structures and Mercer's Observations

- Ohio University's current salary program:
 - Separate structures for Classified and Administrative Professional (A&P)
 - Total of 24 grades - 12 in each structure
 - Range widths from 52-63% (Classified) and 63-75% for (A&P)
 - Midpoint progressions approximately 15% for all levels in both structures
 - Pay policy targeting the 25th percentile
- Mercer's observations:
 - Considerable overlap:
 - grades C&IT[C] - C&IT[I] and A&P[82] - A&P[88] are essentially parallel grades, with each having very similar minimums, midpoints and maximums
 - Many jobs paid outside the salary range, in particular the A&P structure
 - 25th percentile pay position is significantly below market practices and is rarely found as a pay policy



Compensation 2014 Pay Policies

- Pay Policies will be revised to target 50th percentile salary for new hires. The 25th percentile pay position that Ohio University currently practices is significantly below market practices and is rarely found as a pay policy.
 - Ohio University will need to develop a plan to address any compression issues that may occur as a result of this policy change.



Compensation 2014 Next Steps

- Seeking board approval of new pay structure at the October 2014 board meeting
- Complete FLSA and equity analysis
- Develop University strategy to move toward identified pay policy target
- Implement strategy on November 1, 2014 to meet December 1, 2014 DOE deadline
- Develop and implement performance management strategy





OHIO
UNIVERSITY

Interoffice Communication

Date: August 7, 2014

To: The President and Board of Trustees

From: Stephen T. Golding, Vice President for Finance and Administration, CFO and Treasurer

Re: Financial Update – Preliminary June 30, 2014

Please find attached for your review the following information regarding the preliminary financial results for the fiscal year ending June 30, 2014, as well as actuals through June 30, 2013. This information is presented against prior year for comparative analysis.

This Financial Update utilizes the all funds approach of our RCM budget model. Included in this presentation format are gift and endowment activity.

The presentation is in the format presented to the Board of Trustees at the January 2014 & June 2014 meetings and includes:

- Detail of primary revenue, expenditure, and transfer categories
- Operating results detailed by:
 - Athens campus colleges and schools (HCOM has been consolidated)
 - Regional campuses
 - Auxiliaries
 - Academic Support Units

As we reported previously, we have been transitioning to a presentation that includes all funds (inclusive of gifts, investment income and endowment distributions) and reflects accounting entries that impact the university's year end audited financials. We have been simultaneously changing our business practices within our Controllers Office to manage quarterly closing cycles that align with year-end reporting requirements to more effectively manage and forecast operating results throughout the fiscal year. This incorporates the following elements:

- An all funds approach, so endowment distributions are included and then adjusted to reflect the actual respective realized and unrealized gains, dividends and income (Capital, Debt, Endowment Column);
- Spending against the University Capital Plan has been included (Capital, Debt, Endowment Column);
- Adjustments required for conformance with generally accepted accounting principles (GAAP) have been included which will allow for crosswalk to the external statements presented to the BOT each year (FS Adjustment Column). Other items included in these adjustments are:
 - Elimination of capital expenditures and addition of depreciation

- Debt amortization costs

We have included a variance analysis of the preliminary operating results as compared with prior year actuals.

I look forward to discussing this report at the upcoming board meeting. Should you have any questions prior to the meeting please do not hesitate to contact me.

Financial Highlights

Preliminary results for fiscal year 2014 as compared with June 30, 2013 actual results

OPERATING UNITS

Revenues

State Appropriations: 7%, \$9.9 million increase FY14 over FY13:

- The Board of Regents continues to make changes to their funding formula which has benefited Ohio University. FY14 is the first year of a two year implementation of the new funding model. An increase of \$3 million was budgeted for FY14 as compared with FY13, and we are now expecting a total actual increase of \$9.9 million for FY14 over FY13.

State Appropriations-Capital: 89%, \$2.4 million increase FY14 over FY13:

- The State of Ohio's biennial Capital Budget, enacted in each even-numbered year, provides appropriations for the repair, reconstruction and construction of capital assets. Revenue is recognized as funds are spent and not when appropriated. Spending and the corresponding revenue for this line item are expected to increase \$2.4 million for FY14 as compared with FY13. The low amount recorded in FY13 was caused by the State's decision to skip the biennial capital budget in FY11-12. The amount of this line item is expected to increase in future years.

Tuition & Educational Fees (net of financial aid): 1%, \$2.9 million increase FY14 over FY13:

- Factors affecting this line item:
 - Undergraduate fee increase put into effect for FY14 of 1.6%;
 - Total of 1,405 headcount increase for Fall 2013 over Fall 2012 (includes undergraduate, graduate and medical students at the Athens campus, regional campuses and eLearning);
 - FY13 had a one-time increase of approximately \$12 million of summer tuition due to the first year of the switch from quarters to semesters.

Room & Board: 4%, \$3.4 million increase FY14 over FY13:

- Residential housing and culinary services room and board revenues increased due to enrollment growth and increased rates. There were an additional 260 residents in Fall and an additional 216 residents for Spring 2014 as compared to Spring 2013. There were an additional 191 meal plans sold for Fall 2013 as compared to Fall 2012. The impact of the additional students increased the room and board revenues by approximately \$3.4 million for FY14 as compared to FY13.

Grants and Contracts: -5%, \$2.7 million decrease FY14 over FY13:

- The biggest reason for this decrease is the expiration of grants received from the American Recovery & Reinvestment Act of 2009 (ARRA). The ARRA program provided grants for economic stimulus to many constituents.

Facilities and Administrative Cost Recovery: -15%, \$1.2 million decrease FY14 over FY13:

- This is the negotiated indirect rate of expense recovery based on the total cost of the sponsored project awards. Results for FY14 are expected to be down \$1.2 million as compared with prior year performance in this category. These results tie directly to the decrease in grant funding. The remainder is due to a change in the mix of grants received. We are receiving more grants with lower or no indirect costs included in the contracts.

Gifts: 13%, \$1.1 million increase FY14 over FY13:

- Nonendowed expendable gifts are projected to be up slightly as compared to last year's results.

Endowment Distributions: 23%, \$3.7 million increase FY14 over FY13:

- This category is up \$3.7 million from FY13 to FY14 based on the increased value of the endowment and a higher 3 year average. This category is eliminated in the Capital, Debt, and Endowment column as we record actual earnings on investments versus distributions taken.

Investment Income: 129%, \$11.1 million increase FY14 over FY13:

- The University's investment income is comprised of interest, dividends, realized gains (losses), and unrealized gains (losses). Investment income stems from two primary sources. First, the university's endowment assets, as well as a portion of its working capital, are invested in a long-term, broadly-diversified portfolio. This "diversified pool" achieved a return of 16.72% for the fiscal year ended June 30, 2014, underperforming its diversified benchmark of 17.35% for the same period. For the fiscal year ended June 30, 2013, the diversified pool achieved a return of 11.85%. Additionally, a portion of the university's working capital is invested in a pool of investment-grade fixed income securities. This "liquidity pool" achieved a return of 3.71% for the fiscal year ended June 30, 2014, underperforming the Barclays U.S. Aggregate Bond Index, which returned 4.37% for the same period. For the fiscal year ended June 30, 2013, the liquidity pool achieved a return of 0.59%.

Other External Sales: 10%, \$5.3 million increase FY14 over FY13:

- This category is expected to increase slightly from the prior year. Royalties are the biggest component of this category and are expected to be up slightly.

Expenses & Transfers

Compensation: 3%, \$10 million increase FY14 over FY13:

- This category includes salaries, wages, and fringe benefits. Overall this category increased \$10 million from FY13 to FY14 reflecting the 2% raise pool for faculty and staff, the additional 1% retroactive raise applied in December 2013, and incremental growth due to program expansion.

Operating Expenses: 6%, \$10.4 million increase FY14 over FY13:

- Professional services are the main driver for the increase in this category. There are increases in this category for consultant charges related to the Service Alignment Initiative (SAI) projects,

including the Oracle R12 implementation. There were also increased food costs related to the increased room and board students.

Capitalized Costs: 40%, \$3.3 million increase FY14 over FY13:

- Capital purchases in the operating units increased \$3.3 million. The biggest category increase was research equipment increasing \$1.1 million from FY13 to FY14.

Debt Service – Principal & Interest: 27%, \$2.6 million & 36 %, \$3.2 million increases FY14 over FY13, respectively:

- Principal payments on debt increased \$2.6 million and interest expense increased \$3.2 million from FY13 to FY14 reflecting a full year of principal and interest for the Series 2013 bonds issued May 2013.

Internal Sales: 1%, \$0.3 million increase FY14 over FY13:

- Represents intercompany revenues from the sale of goods or services to other University departments. Examples include, telephone costs, catering, printing, and services provided by Facilities Management that are for needs other than general maintenance.

Internal Allocations & Transfers: \$3.6 million increase FY14 over FY13

- Represents internal funding allocations among units. The subtotal for the operating units is the net transfer to quasi endowments.

CAPITAL, DEBT, ENDOWMENT

Gifts:

- Capital and Endowed gifts are up significantly as compared to last year's results due to donations resulting from the Foundation's Capital Campaign as well as a number of large capital gifts recorded in FY14.

Investment Income:

- Investment income is comprised of interest, dividends, realized gains (losses), and unrealized gains (losses). In the Capital, Debt, Endowment column the investment income stems from the University and Foundation endowment assets invested in a long-term, broadly-diversified portfolio. This represents the appreciation of our asset pool.

Capitalized Costs:

- Represents spending against the University's 2014 construction in progress.

Internal Allocations & Transfers:

- Represents the transfer from operations for quasi endowments.

FINANCIAL STATEMENT ADJUSTMENTS

Compensation:

- Workers' Compensation Adjustment – Effective January 1, 2013 the University elected to become self-insured for workers' compensation. Prior to that date the University used the Ohio Bureau of Workers' Compensation (OBWC) to manage and pay its claims. The OBWC is currently still responsible for the trailing claims initiated prior to January 1, 2013. At this time it

is likely that the University will enter into a buyout with the OBWC to take responsibility for those trailing claims. The estimated amount of the buyout is a \$10.4 million one-time charge.

Capitalized Costs:

- Capitalization of facilities placed in service and construction in progress to the balance sheet as a financial statement entry

Depreciation:

- Depreciation is recorded as a financial statement entry concurrent to the capitalization of assets. Depreciation decreased \$0.2 million from FY13 to FY14. This category will likely increase in future years as the university executes against its Capital Improvement Plan (CIP) approved by the BOT.

Debt Service - Principal:

- Principal is eliminated as it is recorded as a decrease to long-term debt on the Statement of Net Position.

FY14 Preliminary YTD Income Statement - All Funds

	FY14 Actuals-Preliminary				FY14 Actuals-Preliminary				FY13 Actuals				Variance over prior year	% change
	Athens Colleges & Schools	Regional Campuses	Auxiliaries	Academic Support	FY14 Actuals-Preliminary Operating Unit Subtotals	FY14 Actuals Preliminary Capital, Debt, Endowment	FY14 Actuals Preliminary Financial Statement Adjustments	FY14 Actuals-Preliminary GAAP Adjusted Totals	FY13 Actuals Operating Unit Subtotals	FY13 Actuals Capital, Debt, Endowment	FY13 Actuals Financial Statement Adjustments	FY13 Actuals GAAP Adjusted Totals		
1 State Appropriations	118.3	24.2	-	10.9	153.4	-	-	153.4	143.5	-	-	143.5	9.9	7%
2 State Appropriations-Capital	-	-	-	5.2	5.2	-	-	5.2	2.8	-	-	2.8	2.4	89%
3 Tuition & Educational Fees (net of financial aid)	249.2	34.2	-	13.9	297.3	0.4	-	297.7	294.4	-	-	294.4	2.9	1%
4 Room & Board	-	-	82.6	-	82.6	-	-	82.6	79.2	-	-	79.2	3.4	4%
5 Grants and Contracts	39.3	1.1	0.1	9.1	49.6	0.5	-	50.1	52.3	3.4	-	55.7	(2.7)	-5%
6 Facilities & Admin Costs	6.7	-	-	0.1	6.8	-	-	6.8	8.0	-	-	8.0	(1.2)	-15%
7 Gifts	5.9	0.3	2.3	1.0	9.5	17.4	-	26.9	8.4	5.6	-	14.0	1.1	13%
8 Endowment Distributions	8.8	0.4	0.1	10.3	19.6	(19.6)	-	-	15.9	(15.9)	-	-	3.7	23%
9 Investment Income	0.3	-	-	19.3	19.6	74.1	-	93.7	8.5	48.2	-	56.7	11.1	129%
10 Other External Sales	8.0	1.4	17.5	31.5	58.4	0.4	-	58.8	53.1	0.3	-	53.4	5.3	10%
11 Total Revenues	436.5	61.6	102.6	101.3	702.0	73.2	-	775.2	666.2	41.6	-	707.8	35.8	5%
12 Compensation	216.2	44.7	30.0	117.7	408.6	0.6	10.4	419.6	398.6	0.7	-	399.3	10.0	3%
13 Operating Expenses	68.8	10.4	33.7	85.8	198.7	5.9	-	204.6	188.3	6.8	-	195.1	10.4	6%
14 Capitalized Costs	6.4	0.3	1.7	3.1	11.5	94.8	(103.5)	2.8	8.2	73.0	(73.8)	7.4	3.3	40%
15 Depreciation	-	-	-	-	-	-	35.0	35.0	-	-	35.2	35.2	-	-
16 Debt Service - Principal	0.7	0.2	0.9	10.4	12.2	-	(12.2)	-	9.6	-	(9.6)	-	2.6	27%
17 Debt Service - Interest	0.9	0.1	1.1	9.8	11.9	1.3	-	13.2	8.7	(2.7)	-	6.0	3.2	36%
18 Internal Sales	(2.0)	(0.1)	(6.2)	(14.1)	(22.4)	(0.1)	-	(22.5)	(22.1)	(0.1)	-	(22.2)	(0.3)	1%
19 Total Direct Expenses	291.0	55.6	61.2	212.7	620.5	102.5	(70.3)	652.7	591.4	77.7	(48.2)	620.9	29.1	5%
20 Internal Allocations & Transfers	0.6	1.3	(3.8)	5.6	3.7	(3.7)	-	-	0.1	(0.1)	-	-	3.6	2949%
21 Indirect Costs Allocations	128.9	12.7	9.6	(151.2)	-	-	-	-	-	-	-	-	-	-
22 Subvention Allocation	8.4	(6.7)	(0.1)	(1.6)	-	-	-	-	-	-	-	-	-	-
23 Total Allocations & Transfers	137.9	7.3	5.7	(147.2)	3.7	(3.7)	-	-	0.1	(0.1)	-	-	3.6	2949%
24 Transfers to (from) Operations	-	-	-	-	-	-	-	-	-	-	-	-	-	-
25 Provisions for Replacement & Depreciation	0.5	0.6	14.8	20.9	36.8	(36.8)	-	-	33.9	(33.9)	-	-	2.9	8%
26 Net Results	\$ 7.1	\$ (1.9)	\$ 20.9	\$ 14.9	\$ 41.0	\$ 11.2	\$ 70.3	\$ 122.5	\$ 40.7	\$ (2.0)	\$ 48.2	\$ 86.9	\$ 0.3	1%

FY14 Preliminary Financial Update

Tab



FY14 Preliminary Financial Results

(\$ in millions)

	FY14 Actuals-Preliminary				FY14 Actuals-Preliminary Operating Unit Subtotals
	Athens Colleges & Schools	Regional Campuses	Auxiliaries	Academic Support	
1 State Appropriations	118.3	24.2	-	10.9	153.4
2 State Appropriations-Capital	-	-	-	5.2	5.2
3 Tuition & Educational Fees (net of financial aid)	249.2	34.2	-	13.9	297.3
4 Room & Board	-	-	82.6	-	82.6
5 Grants and Contracts	39.3	1.1	0.1	9.1	49.6
6 Facilities & Admin Costs Recovery	6.7	-	-	0.1	6.8
7 Gifts	5.9	0.3	2.3	1.0	9.5
8 Endowment Distributions	8.8	0.4	0.1	10.3	19.6
9 Investment Income	0.3	-	-	19.3	19.6
10 Other External Sales	8.0	1.4	17.5	31.5	58.4
11 Total Revenues	436.5	61.6	102.6	101.3	702.0
12 Compensation	216.2	44.7	30.0	117.7	408.6
13 Operating Expenses	68.8	10.4	33.7	85.8	198.7
14 Capitalized Costs	6.4	0.3	1.7	3.1	11.5
15 Depreciation	-	-	-	-	-
16 Debt Service - Principal	0.7	0.2	0.9	10.4	12.2
17 Debt Service - Interest	0.9	0.1	1.1	9.8	11.9
18 Internal Sales	(2.0)	(0.1)	(6.2)	(14.1)	(22.4)
19 Total Direct Expenses	291.0	55.6	61.2	212.7	620.5
20 Internal Allocations & Transfers	0.6	1.3	(3.8)	5.6	3.7
21 Indirect Costs Allocations	128.9	12.7	9.6	(151.2)	-
22 Subvention Allocation	8.4	(6.7)	(0.1)	(1.6)	-
23 Total Allocations & Transfers	137.9	7.3	5.7	(147.2)	3.7
24 Transfers to (from) Operations	-	-	-	-	-
25 Provisions for Replacement & Depreciation	0.5	0.6	14.8	20.9	36.8
26 Net Results	\$ 7.1	\$ (1.9)	\$ 20.9	\$ 14.9	\$ 41.0

- Structured to align with RCM budget
- Framework for RCM and sublevel P&L reporting
- All funds budgeting approach
 - Endowment distributions are included in operating units
 - Expendable gifts
 - Investment income on working capital
 - Subvention included
- Debt Service for Operating Units



FY14 Actuals-Preliminary vs FY13 Actuals Revenues

(\$ in millions)

	(in millions \$)	FY14 Actuals-Preliminary Operating Unit Subtotals	FY 13 Actuals Operating Unit Subtotals	Variance over prior year
1	State Appropriations	153.4	143.5	9.9
2	State Appropriations-Capital	5.2	2.8	2.4
3	Tuition & Educational Fees (net of financial aid)	297.3	294.4	2.9
4	Room & Board	82.6	79.2	3.4
5	Grants and Contracts	49.6	52.3	(2.7)
6	Facilities & Admin Costs Recovery	6.8	8.0	(1.2)
7	Gifts	9.5	8.4	1.1
8	Endowment Distributions	19.6	15.9	3.7
9	Investment Income	19.6	8.5	11.1
10	Other External Sales	58.4	53.1	5.3
11	Total Revenues	702.0	666.2	35.8

\$9.9 M increase in State Appropriations driven by changes to the OBOR SSI funding formula

\$2.9 M increase in Tuition & Educational Fees driven by increased fees and enrollment

\$3.7 M increase of Endowment Distributions due to increase in 36 month average and additional endowment gifts

\$11.1 M increase in investment income from dividends & interest on working capital

Overall revenues are expected to be up \$35.8 million FY14 over FY13.



FY14 Actuals-Preliminary vs FY13 Actuals Expenses

(\$ in millions)

(in millions \$)	FY14 Actuals-Preliminary Operating Unit Subtotals	FY 13 Actuals Operating Unit Subtotals	Variance over prior year
12 Compensation	408.6	398.6	10.0
13 Operating Expenses	198.7	188.3	10.4
14 Capitalized Costs	11.5	8.2	3.3
15 Depreciation	-	-	-
16 Debt Service - Principal	12.2	9.6	2.6
17 Debt Service - Interest	11.9	8.7	3.2
18 Internal Sales	(22.4)	(22.1)	(0.3)
19 Total Direct Expenses	620.5	591.4	29.1

\$10 M increase in Salaries, Wages, & Fringe Benefits caused by increases to the salary raise pool, position growth and increased healthcare costs

\$10.4 M increase in Operating Expenses caused by professional fees related to the Ohio Service Alignment Initiative and increased food costs

Overall Direct Expenses are expected to be up \$29.1 million FY14 over FY13.



FY14 Actuals-Preliminary vs FY13 Actuals Allocations & Transfers (*\$ in millions*)

	FY14 Actuals-Preliminary				FY14 Actuals- Preliminary Operating Unit Subtotals	FY 13 Actuals Operating Unit Subtotals	
	(<i>in millions \$</i>)	Athens Colleges & Schools	Regional Campuses	Auxiliaries			Academic Support
20	Internal Allocations & Transfers	0.6	1.3	(3.8)	5.6	3.7	0.1
21	Indirect Costs Allocations	128.9	12.7	9.6	(151.2)	-	-
22	Subvention Allocation	8.4	(6.7)	(0.1)	(1.6)	-	-
23	Total Allocations & Transfers	137.9	7.3	5.7	(147.2)	3.7	0.1
24	Transfers to (from) Operations	-	-	-	-	-	-
25	Provisions for Replacement & Depreciation	0.5	0.6	14.8	20.9	36.8	33.9
26	Net Results	\$ 7.1	\$ (1.9)	\$ 20.9	\$ 14.9	\$ 41.0	\$ 40.7



FY14 Actuals-Preliminary vs FY13 Actuals Capital, Debt, Endowment

(\$ in millions)

	FY14 Actuals-Preliminary		FY13 Actuals	
	FY14 Actuals-Preliminary Operating Unit Subtotals	FY14 Actuals-Preliminary Capital, Debt, Endowment	FY 13 Actuals Operating Unit Subtotals	FY 13 Actuals Capital, Debt, Endowment
1 State Appropriations	153.4	-	143.5	-
2 State Appropriations-Capital	5.2	-	2.8	-
3 Tuition & Educational Fees (net of financial aid)	297.3	0.4	294.4	-
4 Room & Board	82.6	-	79.2	-
5 Grants and Contracts	49.6	0.5	52.3	3.4
6 Facilities & Admin Costs Recovery	6.8	-	8.0	-
7 Gifts	9.5	17.4	8.4	5.6
8 Endowment Distributions	19.6	(19.6)	15.9	(15.9)
9 Investment Income	19.6	74.1	8.5	48.2
10 Other External Sales	58.4	0.4	53.1	0.3
11 Total Revenues	702.0	73.2	666.2	41.6
12 Compensation	408.6	0.6	398.6	0.7
13 Operating Expenses	198.7	5.9	188.3	6.8
14 Capitalized Costs	11.5	94.8	8.2	73.0
15 Depreciation	-	-	-	-
16 Debt Service - Principal	12.2	-	9.6	-
17 Debt Service - Interest	11.9	1.3	8.7	(2.7)
18 Internal Sales	(22.4)	(0.1)	(22.1)	(0.1)
19 Total Direct Expenses	620.5	102.5	591.4	77.7
20 Internal Allocations & Transfers	3.7	(3.7)	0.1	(0.1)
21 Indirect Costs Allocations	-	-	-	-
22 Subvention Allocation	-	-	-	-
23 Total Allocations & Transfers	3.7	(3.7)	0.1	(0.1)
24 Transfers to (from) Operations	-	-	-	-
25 Provisions for Replacement & Depreciation	36.8	(36.8)	33.9	(33.9)
26 Net Results	\$ 41.0	\$ 11.2	\$ 40.7	\$ (2.0)

Addition of Capital, Debt, and Endowment activity

- Capital gifts and grants included
- Endowment gifts included
- Endowment distribution eliminated
- Endowment investment performance included (actual through June 30, 2014 at 16.72%)
- Spending against university CIP



FY14 Actuals-Preliminary vs FY13 Actuals Financial Statement Adjustments

(\$ in millions)

(in millions \$)	FY14 Actuals-Preliminary			FY13 Actuals		
	FY14 Actuals-Preliminary Operating Unit Subtotals	FY14 Actuals-Preliminary Capital, Debt, Endowment	FY14 Actuals-Preliminary Financial Statement Adjustments	FY 13 Actuals Operating Unit Subtotals	FY 13 Actuals Capital, Debt, Endowment	FY13 Actuals Financial Statement Adjustments
1 State Appropriations	153.4	-	-	143.5	-	-
2 State Appropriations-Capital	5.2	-	-	2.8	-	-
3 Tuition & Educational Fees (net of financial aid)	297.3	0.4	-	294.4	-	-
4 Room & Board	82.6	-	-	79.2	-	-
5 Grants and Contracts	49.6	0.5	-	52.3	3.4	-
6 Facilities & Admin Costs Recovery	6.8	-	-	8.0	-	-
7 Gifts	9.5	17.4	-	8.4	5.6	-
8 Endowment Distributions	19.6	(19.6)	-	15.9	(15.9)	-
9 Investment Income	19.6	74.1	-	8.5	48.2	-
10 Other External Sales	58.4	0.4	-	53.1	0.3	-
11 Total Revenues	702.0	73.2	-	666.2	41.6	-
12 Compensation	408.6	0.6	10.4	398.6	0.7	-
13 Operating Expenses	198.7	5.9	-	188.3	6.8	-
14 Capitalized Costs	11.5	94.8	(103.5)	8.2	73.0	(73.8)
15 Depreciation	-	-	35.0	-	-	35.2
16 Debt Service - Principal	12.2	-	(12.2)	9.6	-	(9.6)
17 Debt Service - Interest	11.9	1.3	-	8.7	(2.7)	-
18 Internal Sales	(22.4)	(0.1)	-	(22.1)	(0.1)	-
19 Total Direct Expenses	620.5	102.5	(70.3)	591.4	77.7	(48.2)
20 Internal Allocations & Transfers	3.7	(3.7)	-	0.1	(0.1)	-
21 Indirect Costs Allocations	-	-	-	-	-	-
22 Subvention Allocation	-	-	-	-	-	-
23 Total Allocations & Transfers	3.7	(3.7)	-	0.1	(0.1)	-
24 Transfers to (from) Operations	-	-	-	-	-	-
25 Provisions for Replacement & Depreciation	36.8	(36.8)	-	33.9	(33.9)	-
26 Net Results	\$ 41.0	\$ 11.2	\$ 70.3	\$ 40.7	\$ (2.0)	\$ 48.2

Financial Statement Adjustments for conformance with GAAP

- Elimination of capital spending
- Addition of depreciation
- Elimination of debt principal payments



FY 14 Actuals-Preliminary vs FY 13 Actuals

(\$ in millions)

	FY14 Actuals-Preliminary				FY13 Actuals				Variance over prior year	% change
	FY14 Actuals-Preliminary Operating Unit Subtotals	FY14 Actuals-Preliminary Capital, Debt, Endowment	FY14 Actuals-Preliminary Financial Statement Adjustments	FY 14 Actuals-Preliminary GAAP Adjusted Totals	FY 13 Actuals Operating Unit Subtotals	FY 13 Actuals Capital, Debt, Endowment	FY13 Actuals Financial Statement Adjustments	FY 13 Actuals GAAP Adjusted Totals		
1 State Appropriations	153.4	-	-	153.4	143.5	-	-	143.5	9.9	7%
2 State Appropriations-Capital	5.2	-	-	5.2	2.8	-	-	2.8	2.4	89%
3 Tuition & Educational Fees (net of financial aid)	297.3	0.4	-	297.7	294.4	-	-	294.4	2.9	1%
4 Room & Board	82.6	-	-	82.6	79.2	-	-	79.2	3.4	4%
5 Grants and Contracts	49.6	0.5	-	50.1	52.3	3.4	-	55.7	(2.7)	-5%
6 Facilities & Admin Costs Recovery	6.8	-	-	6.8	8.0	-	-	8.0	(1.2)	-15%
7 Gifts	9.5	17.4	-	26.9	8.4	5.6	-	14.0	1.1	13%
8 Endowment Distributions	19.6	(19.6)	-	-	15.9	(15.9)	-	-	3.7	23%
9 Investment Income	19.6	74.1	-	93.7	8.5	48.2	-	56.7	11.1	129%
10 Other External Sales	58.4	0.4	-	58.8	53.1	0.3	-	53.4	5.3	10%
11 Total Revenues	702.0	73.2	-	775.2	666.2	41.6	-	707.8	35.8	5%
12 Compensation	408.6	0.6	10.4	419.6	398.6	0.7	-	399.3	10.0	3%
13 Operating Expenses	198.7	5.9	-	204.6	188.3	6.8	-	195.1	10.4	6%
14 Capitalized Costs	11.5	94.8	(103.5)	2.8	8.2	73.0	(73.8)	7.4	3.3	40%
15 Depreciation	-	-	35.0	35.0	-	-	35.2	35.2	-	-
16 Debt Service - Principal	12.2	-	(12.2)	-	9.6	-	(9.6)	-	2.6	27%
17 Debt Service - Interest	11.9	1.3	-	13.2	8.7	(2.7)	-	6.0	3.2	36%
18 Internal Sales	(22.4)	(0.1)	-	(22.5)	(22.1)	(0.1)	-	(22.2)	(0.3)	1%
19 Total Direct Expenses	620.5	102.5	(70.3)	652.7	591.4	77.7	(48.2)	620.9	29.1	5%
20 Internal Allocations & Transfers	3.7	(3.7)	-	-	0.1	(0.1)	-	-	3.6	2949%
21 Indirect Costs Allocations	-	-	-	-	-	-	-	-	-	-
22 Subvention Allocation	-	-	-	-	-	-	-	-	-	-
23 Total Allocations & Transfers	3.7	(3.7)	-	-	0.1	(0.1)	-	-	3.6	2949%
24 Transfers to (from) Operations	-	-	-	-	-	-	-	-	-	-
25 Provisions for Replacement & Depreciation	36.8	(36.8)	-	-	33.9	(33.9)	-	-	2.9	8%
26 Net Results	\$ 41.0	\$ 11.2	\$ 70.3	\$ 122.5	\$ 40.7	\$ (2.0)	\$ 48.2	\$ 86.9	\$ 0.3	1%



RESOLUTION 2014-

Providing for the authorization, issuance and sale of not to exceed \$250,000,000 in aggregate principal amount of General Receipts Bonds of The Ohio University, authorizing a Supplemental Trust Agreement securing such bonds, and authorizing matters related thereto

WHEREAS, The Ohio University (herein called the “University”), a state university of the State of Ohio created and existing under Chapter 3337 of the Ohio Revised Code, by Resolution No. 2000-1744 adopted by its Board of Trustees (herein called the “Board”) on December 8, 2000 (herein called the “General Bond Resolution”) and by a Trust Agreement dated May 1, 2001 (together with amendments and supplements thereto, the “Trust Agreement”), comprised in part of the General Bond Resolution, has provided for the issuance from time to time of Obligations (as defined in the General Bond Resolution) of the University, each such issue to be authorized by a Series Resolution adopted by the Board pursuant to the Trust Agreement; and

WHEREAS, the General Bond Resolution was adopted and the Trust Agreement was authorized by the Board pursuant to Sections 3345.11 and 3345.12 of the Ohio Revised Code, enacted by the General Assembly of Ohio under authority of the Constitution of Ohio, particularly Section 2i of Article VIII thereof, which authorizes the University to issue its Obligations from time to time to pay costs of certain capital facilities, defined as “auxiliary facilities” or “education facilities” in Section 3345.12 of the Ohio Revised Code and called “University Facilities” in the General Bond Resolution and in this Series Resolution, and to refund, fund or retire such Obligations or other obligations previously issued for such purpose; and

WHEREAS, the University has heretofore authorized, issued or entered into the following Obligations under such Trust Agreement (collectively referred to herein as the “Prior Obligations”):

- \$48,025,000 principal amount of Bonds (as defined in the General Bond Resolution) designated “Subordinated Variable Rate General Receipts Bonds, Series 2001” (the “Series 2001 Bonds”), pursuant to a First Supplemental Trust Agreement dated as of May 1, 2001 (the “First Supplemental Trust Agreement”) for the purpose of paying part of the cost of certain University Facilities;
- an Interest Rate Hedge (as defined in Section 9.98 of the Ohio Revised Code) for a portion of the Series 2001 Bonds in the form of an ISDA Master Agreement, dated December 1, 2001 (which, together with the schedule and confirmations related thereto, are collectively referred to as the “Series 2001 Swap Agreement”) in a maximum notional amount of \$31,020,000 with Morgan Guaranty Trust Company of New York, under the Trust Agreement with respect to amounts payable by the University under the Series 2001 Swap Agreement (other than any Early Termination Amount, as defined in the Series 2001 Swap Agreement, and any amounts payable pursuant to Section 11 of the Series 2001 Swap Agreement by the University);

- \$47,860,000 principal amount of Bonds designated “Subordinated General Receipts Bonds, Series 2003” dated September 3, 2003 and maturing through December 1, 2023 (the “Series 2003 Bonds”), pursuant to a Second Supplemental Trust Agreement dated as of September 1, 2003 (the “Second Supplemental Trust Agreement”) for the purpose of retiring certain bond anticipation notes and refunding the University’s General Receipts Bonds, Series 1993 dated as of December 1, 1993, issued pursuant to the Prior Indenture, as defined in the General Bond Resolution, for the purpose of applying part of the cost of certain University Facilities;
- Notes (as defined in the General Bond Resolution) from time to time and in varying principal amounts pursuant to a Third Supplemental Trust Agreement dated as of October 1, 2003 (the “Third Supplemental Trust Agreement”) for the purpose of paying part of the cost of certain University Facilities; however, there are no Notes presently outstanding under the Third Supplemental Trust Agreement;
- \$52,885,000 principal amount of Bonds designated “Subordinated General Receipts Bonds, Series 2004” dated as of March 15, 2004 and maturing through December 1, 2031 (the “Series 2004 Bonds”), pursuant to a Fourth Supplemental Trust Agreement dated as of March 15, 2004 (the “Fourth Supplemental Trust Agreement”) for the purpose of retiring certain bond anticipation notes and paying part of the cost of certain University Facilities;
- \$28,145,000 principal amount of Bonds designated “Subordinated General Receipts Refunding Bonds, Series 2006A” dated as of February 16, 2006 and maturing through December 1, 2024 (the “Series 2006A Bonds”), pursuant to a Fifth Supplemental Trust Agreement dated as of February 1, 2006 (the “Fifth Supplemental Trust Agreement”) for the purpose of refunding all or a portion of the University’s outstanding General Receipts Bonds, Series 1999 dated as of March 15, 1999, issued pursuant to the Prior Indenture, for the purpose of paying part of the cost of certain University Facilities;
- \$29,170,000 principal amount of Bonds designated “Subordinated General Receipts Bonds, Series 2006B” dated as of April 6, 2006 and maturing through December 1, 2036 (the “Series 2006B Bonds”) and \$8,025,000 principal amount of Bonds designated “Subordinated Variable Rate General Receipts Bonds, Series 2006C” dated as of April 6, 2006 and maturing through December 1, 2016 (the “Series 2006C Bonds”), both pursuant to a Sixth Supplemental Trust Agreement dated as of April 1, 2006 (the “Sixth Supplemental Trust Agreement”) for the purpose of paying part of the cost of certain University Facilities;
- \$15,350,000 principal amount of Bonds comprised of \$13,345,000 principal amount of Bonds designated “Tax Exempt General Receipts Bonds, Series 2008A” dated July 10, 2008 and maturing through December 1, 2033 (the “Series 2008A Bonds”) and \$2,005,000 principal amount of Bonds designated “Taxable General Receipts Bonds, Series 2008B” dated July 10, 2008 and maturing through

December 1, 2015 (the “Series 2008B Bonds”), both pursuant to a Seventh Supplemental Trust Agreement dated as of July 1, 2008 (the “Seventh Supplemental Trust Agreement”) for the purpose of retiring certain bond anticipation notes and paying part of the cost of certain University Facilities;

- \$26,645,000 principal amount of Bonds designated “General Receipts Bonds, Series 2009” dated June 3, 2009 and maturing through December 1, 2019 (the “Series 2009 Bonds”), pursuant to an Eighth Supplemental Trust Agreement dated as of May 1, 2009 (the “Eighth Supplemental Trust Agreement”) for the purpose of paying part of the cost of certain University Facilities;
- \$76,470,000 principal amount of Bonds designated “General Receipts Bonds, Series 2012” dated February 29, 2012 and maturing through December 1, 2042 (the “Series 2012 Bonds”), pursuant to a Ninth Supplemental Trust Agreement dated as of February 1, 2012 (the “Ninth Supplemental Trust Agreement”) for the purposes of paying part of the cost of certain University Facilities and refunding certain of the Series 2003 Bonds and Series 2004 Bonds;
- \$28,640,370 principal amount of Bonds designated “General Receipts Notes, OAQDA Series 2012” dated July 31, 2012 and maturing through December 1, 2023 (the “Series 2012 OAQDA Bonds”), pursuant to a Tenth Supplemental Trust Agreement dated as of July 1, 2012 (the “Tenth Supplemental Trust Agreement”) for the purpose of paying part of the cost of certain University Facilities constituting “energy conservation measures” as defined in Section 3345.61 of the Ohio Revised Code, through the Ohio Air Quality Development Authority (the “OAQDA”);
- \$27,204,750 principal amount of Bonds designated “General Receipts Bonds, Series 2011” dated as of October 1, 2012 and maturing through June 1, 2032 (the “Housing For Ohio Guaranty Bonds”), pursuant to an Eleventh Supplemental Trust Agreement dated as of October 1, 2012 (the “Eleventh Supplemental Trust Agreement”) for the purpose of providing security for the letter of credit reimbursement obligations of Housing for Ohio, Inc., a non-profit corporation which has developed a facility on real property owned by the University and located adjacent to the University’s main campus in the City of Athens, Ohio providing housing for the use of the University’s students, faculty members, officers, and employees, and their spouses and families and known as “University Courtyard”;
- \$145,170,000 principal amount of Bonds designated “General Receipts Bonds, Series 2013” dated June 5, 2013 and maturing through December 1, 2043 (the “Series 2013 Bonds”) pursuant to a Twelfth Supplemental Trust Agreement dated as of June 1, 2013 (the “Twelfth Supplemental Trust Agreement”) for the purpose of paying part of the cost of certain University Facilities and refunding all of the Series 2001 Bonds and certain of the Series 2004 Bonds; and

WHEREAS, the University has previously determined, and does hereby confirm, that it is necessary to acquire, construct, equip, furnish, reconstruct, alter, enlarge, remodel, renovate, rehabilitate or improve the following University Facilities (being collectively referred to herein as the “2014 Projects”) and the University further determines that proceeds of the Series 2014 Bonds may be allocated among the various Series 2014 Projects by the Fiscal Officer in amounts up to the currently estimated maximum amount to be financed (even if doing so results in a reduction or elimination of funding for one or more of the Series 2014 Projects):

<u>Project Name</u>	<u>Description</u>	<u>Currently Estimated Maximum Amount to be Financed</u>
Energy Infrastructure Projects Initiative: <ul style="list-style-type: none"> • Utility Master Plan • Chilled Water • Electric • Steam 	Acquisition, construction, renovation, rehabilitation, improvements and upgrades of campus energy infrastructure, including, but not limited to, acquisition, construction, renovation, rehabilitation, improvements and upgrades of facilities to address critical energy infrastructure deferred maintenance needs, improve energy conservation, provide reliable and flexible systems, meet institutional objectives and commitments, make steady progress towards carbon neutrality by 2075, and comply with regulations.	\$90,000,000
Campus Deferred Maintenance	Acquisition, construction, renovation, rehabilitation, improvements and upgrades to the University’s capital facilities, including, but not limited to, capital expenditures required for deferred maintenance items being accrued each year based on the age of various campus facilities, including, but not limited to, building renovations that apply to infrastructure / shell elements, safety, chilled water and other scheduled maintenance line items, roof repairs, window replacements, roadway and sidewalk repairs, building systems, building structural repairs, renovation and construction relating to accessibility and interior finish replacements.	\$160,000,000

<u>Project Name</u>	<u>Description</u>	<u>Currently Estimated Maximum Amount to be Financed</u>
Student Housing	Acquisition, construction, renovation, rehabilitation, improvements and upgrades to student housing facilities included in the University's capital plan, including, but not limited to, capital expenditures required to implement the University's Housing Development Plan and the scheduled Jefferson Hall renovation.	\$146,000,000
Academic College Projects	Acquisition, construction, renovation, rehabilitation, improvements and upgrades to academic buildings and related facilities, including, but not limited to, Lindley Hall (Office Swing), Medical Multipurpose Building, McCracken Hall renovation and addition, Interdisciplinary Science Facility, Seigfred Hall renovation, Academic backfill improvements, Alden Library renovation, Ellis Hall upgrades and Lasher Hall upgrades.	\$248,000,000
Administrative and OIT Support	Acquisition, construction, renovation, rehabilitation, improvements and upgrades relating to administrative and OIT support facilities, including, but not limited to, costs associated with the University's Administrative Consolidation Strategy and Ohio Infrastructure Technology-Infrastructure and Service Improvements.	\$26,500,000

; and

WHEREAS, the University has determined to issue not to exceed \$250,000,000 in aggregate principal amount of Bonds in one or more series under the Trust Agreement, to be designated "General Receipts Bonds, Series 2014," or such other designation as authorized hereby (the "Series 2014 Bonds"), to

- (i) refund all or part of one or more of the Series 2006A Bonds, the Series 2006B Bonds and the Series 2008A Bonds (the amount of such Refunded Bonds, if any, to be refunded shall be specified in a Series 2014 Certificate of Award); and
- (ii) finance, on an interim and/or permanent basis, all or part of the costs of all or a portion of the 2014 Projects;

and desires to provide therefor by this Resolution; and

WHEREAS, there are no Superior Obligations, or any other bonds, notes or other obligations, presently outstanding under the Prior Indenture, and the Prior Indenture and the lien granted thereby have been released, satisfied and discharged; and

WHEREAS, the Board finds that all conditions precedent to the authorization and sale of the Series 2014 Bonds have been or will be met by the time the Series 2014 Bonds are issued;

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE OHIO UNIVERSITY, as follows:

Section 1. Definitions and Interpretations. All words and terms defined in the General Bond Resolution and elsewhere in the Trust Agreement and all interpretations therein provided shall have the meanings, respectively, and be subject to the same interpretations as therein provided where used in this Resolution, unless the context or use indicates another or different meaning or intent, except that this Resolution is sometimes herein called and may be known as the “Series 2014 Resolution,” the Bonds authorized by this Resolution are referred to herein and in the Series 2014 Supplemental Trust Agreement hereby authorized as the “Series 2014 Bonds,” and the terms “hereof,” “herein,” “hereby,” “hereto” and “hereunder,” and similar terms, mean this Resolution. All words and terms defined in the preambles hereto shall have the respective meanings provided in the preambles hereto.

In addition, when used in this Resolution and the Series 2014 Supplemental Trust Agreement, the following words shall have the indicated meanings:

“Authorized Denominations” means with respect to each series of the Series 2014 Bonds, the denominations designated as such in the related Series 2014 Certificate of Award.

“Beneficial Owner” means with respect to the each series of the Series 2014 Bonds, the Person owning the Beneficial Ownership Interest therein, as evidenced to the satisfaction of the Trustee.

“Beneficial Ownership Interest” means the right to receive payments and notices with respect to the Series 2014 Bonds held by a Depository under a book entry system.

“Book entry form” or “book entry system” means, with respect to the Series 2014 Bonds, a form or system, as applicable, under which (i) the ownership of beneficial interests in such Bonds and Debt Service Charges may be transferred only through a book entry and (ii) physical Series 2014 Bond certificates in fully registered form are registered only in the name of a

Depository or its nominee as Bondholder, with the physical Series 2014 Bond certificates “immobilized” in the custody of the Depository. The book entry system maintained by and the responsibility of the Depository and not maintained by or the responsibility of the University or the Trustee is the record that identifies, and records the transfer of the interests of, the owners of beneficial (book entry) interests in such Series 2014 Bonds.

“Depository” means any securities depository that is a clearing agency under federal law operating and maintaining, with its participants or otherwise, a book entry system to record ownership of beneficial interest in the Series 2014 Bonds, and to effect transfers of book entry interests in such Bonds, and includes and means initially The Depository Trust Company (a limited purpose trust company), New York, New York.

“Federal Tax Documents” means the Certificate Under Sections 103(b)(2) and 148 of the Internal Revenue Code of 1986, As Amended, and the Certificate Regarding Issuance, Use of Proceeds and Arbitrage Compliance, both delivered by the University at the time of the issuance and delivery of each series of Tax-Exempt Series 2014 Bonds, as the same may be amended or supplemented in accordance with their respective terms.

“Fixed Rate Bonds” means Series 2014 Bonds that are not “Variable Rate Obligations,” as defined in the General Bond Resolution.

“Interest Payment Date” means, as to each series of the Series 2014 Bonds, each of the dates set forth as such in the related Series 2014 Certificate of Award.

“Mandatory Redemption Date” means, as to each series of the Series 2014 Bonds, each of the dates set forth in the related Series 2014 Certificate of Award for the retirement of a portion of the principal of the Series 2014 Bonds pursuant to any Mandatory Sinking Fund Requirements set forth therein.

“Mandatory Sinking Fund Requirements” means, as to each series of the Series 2014 Bonds, the amounts required to be deposited in the Debt Service Fund for the purpose of redeeming related Series 2014 Bonds (less the amount of any credit as provided in Section 4(c) of this Resolution) on each Mandatory Redemption Date, as may be set forth in the related Series 2014 Certificate of Award.

“Maximum Rate” means for each series of the Series 2014 Bonds, eight percent (8%) per annum or such lesser rate designated as such in the related Series 2014 Certificate of Award.

“Original Purchaser” means, as to each series of the Series 2014 Bonds, the purchaser or purchasers of that series of the Series 2014 Bonds designated as such in the related Series 2014 Certificate of Award.

“Pledged Bonds” means Series 2014 Bonds or Beneficial Ownership Interests registered in the name of the Series 2014 Financial Institution and securing the obligations of the University to reimburse the Series 2014 Financial Institution for advances made pursuant to a Series 2014 Credit Support Instrument as may be provided in the related Series 2014 Certificate of Award and Series 2014 Supplemental Trust Agreement.

“Prior Obligations” means the Series 2001 Bonds, Series 2001 Swap Agreement, the Series 2003 Bonds, the Notes heretofore issued, the Series 2004 Bonds, the Series 2006A Bonds, the Series 2006B Bonds, the Series 2006C Bonds, the Series 2008A Bonds, the Series 2008B Bonds, the Series 2009 Bonds, the Series 2012 Bonds, the Series 2012 OAQDA Bonds, the Housing For Ohio Guaranty Bonds and the Series 2013 Bonds.

“Rebate Fund” means the fund by that name referred to in Section 10 hereof.

“Refunded Bonds” means the Series 2006A Bonds, the Series 2006B Bonds and the Series 2008A Bonds, or portions thereof, if any, refunded with a portion of the proceeds of the Series 2014 Bonds, as specified in a Series 2014 Certificate of Award, and deemed to be paid and discharged under the Trust Agreement.

“Refunded Bonds Defeasance Obligations” means the investments defined as such in a Refunded Bonds Escrow Agreement sufficient to cause the related Refunded Bonds to be no longer outstanding pursuant to the Trust Agreement.

“Refunded Bonds Escrow Agreement” means one or more Escrow Deposit Agreements between the University and the Refunded Bonds Escrow Trustee of even date with the related Series 2014 Supplemental Trust Agreement, securing one or more series of the Refunded Bonds.

“Refunded Bonds Escrow Fund” means for any of the Refunded Bonds, the escrow fund created by the related Refunded Bonds Escrow Agreement in the custody of the Refunded Bonds Escrow Trustee as security for the related Refunded Bonds. A Refunded Bonds Escrow Fund may be a sub-account in the Debt Service Account of the Debt Service Fund.

“Refunded Bond Escrow Trustee” means the bank or trust company serving as Escrow Trustee under the Refunded Bonds Escrow Agreement, being initially designated in a Series 2014 Certificate of Award.

“Series 2014 Certificate of Award” means with respect to each series of Series 2014 Bonds, the certificate of the Fiscal Officer establishing certain terms of that series of the Series 2014 Bonds and authorized in Section 5 hereof, including any supplements thereto.

“Series 2014 Closing Date” means each date on which any series of the Series 2014 Bonds are delivered to the Original Purchaser thereof for payment.

“Series 2014 Credit Support Instrument” means any Credit Support Instruments relating to some or all of the Series 2014 Bonds described in a Series 2014 Certificate of Award and issued by a Series 2014 Financial Institution for the benefit of the holders of Series 2014 Bonds.

“Series 2014 Financial Institution” means a Financial Institution issuing a Series 2014 Credit Support Instrument described in a Series 2014 Certificate of Award.

“Series 2014 Projects Account” means the account by that name created in the Facilities Fund pursuant to Section 6 hereof.

“Series 2014 Supplemental Trust Agreement” means a Supplemental Trust Agreement styled and dated as determined in a Series 2014 Certificate of Award, by and between the University and the Trustee supplementing the Trust Agreement and securing one or more series of the Series 2014 Bonds, as the same may be supplemented and amended as provided herein and therein.

“Taxable Series 2014 Bonds” mean any Series 2014 Bonds other than Tax-Exempt Series 2014 Bonds.

“Tax-Exempt Series 2014 Bonds” means Series 2014 Bonds the interest on which is intended by the University at the time of initial issuance to be exempt from federal income taxation under the Code, such intent to be conclusively evidenced by a determination to that effect contained in a Series 2014 Certificate of Award.

Section 2. Determinations by Board. The Board hereby finds and determines that (a) the 2014 Projects will constitute “auxiliary facilities” or “education facilities” as defined in the Act; (b) the issuance of the Series 2014 Bonds and the refunding of the Refunded Bonds, if any, will be in the best interests of the University; and (c) this Resolution is adopted pursuant to the General Bond Resolution, the Trust Agreement, the Act and Section 2i of Article VIII of the Ohio Constitution.

The Board finds that the conditions stated in numbered subparagraphs (1) and (2) of Section 3(a) of the General Bond Resolution will be satisfied by the time of authentication of the Series 2014 Bonds. The Fiscal Officer shall confirm these findings by a certificate in form satisfactory to, and to be filed with, the Trustee prior to the authentication of the Series 2014 Bonds, and the Fiscal Officer may provide such other evidence with respect thereto as the Trustee may reasonably request.

Section 3. Authorization, Designation and Purpose of Series 2014 Bonds. It is hereby declared to be necessary and in the best interests of the University to, and the University shall, issue, sell and deliver, as provided and authorized herein, Bonds of the University, on a parity with all other outstanding Obligations from time to time, which shall be designated “General Receipts Bonds, Series 2014,” or such other designation as may be specified in the related Series 2014 Certificate of Award (the “Series 2014 Bonds”), for the purposes of (i) paying Costs of University Facilities, as defined in the General Bond Resolution, related to the 2014 Projects, (ii) refunding the Refunded Bonds, if any, and (iii) paying Costs of University Facilities related to the Series 2014 Bonds and the refunding of the Refunded Bonds, all upon the terms set forth herein. For such purposes, the proceeds from the sale of the Series 2014 Bonds shall be allocated and deposited as provided in Section 6 hereof. Proceeds of the Series 2014 Bonds may be allocated among the 2014 Projects other than as shown in the preambles to this Resolution (even if doing so results in a reduction or elimination of one or more of the Series 2014 Projects or spending more than the currently estimated maximum amount on one or more of the Series 2014 Projects), and deviations from the descriptions of particular Series 2014 Projects as shown in the preambles to this Resolution, or the scope thereof, may be made, if the Fiscal Officer determines that doing so is in the best interest of the University. The principal amount of each series of Series 2014 Bonds to be issued shall be determined by the Fiscal Officer and specified in a Series 2014 Certificate of Award, provided that the aggregate principal amount of all Series

2014 Bonds Outstanding at any time shall not exceed \$250,000,000. The Series 2014 Bonds may be issued in one or more separate series of Fixed Rate Bonds, as the Fiscal Officer may determine in a Series 2014 Certificate of Award and as described herein and in the related Series 2014 Supplemental Trust Agreement. Any series of the Series 2014 Bonds may be issued in separate series of Tax-Exempt Series 2014 Bonds and Taxable Series 2014 Bonds as the Fiscal Officer may determine in a Series 2014 Certificate of Award.

Section 4. Terms and Provisions Applicable to the Series 2014 Bonds.

(a) Forms, Denominations, Dates and Numbering. The Series 2014 Bonds shall be negotiable instruments in accordance with the Act, shall be issued only in fully registered form, without coupons, shall be substantially in the respective forms thereof set forth in the related Series 2014 Supplemental Trust Agreement, shall be in Authorized Denominations and shall express upon their faces the purpose for which they are issued and that they are issued pursuant to the Act. Each Series 2014 Bond shall have only one principal maturity date, except for interim certificates, receipts or temporary Series 2014 Bonds which may be issued pending preparation of definitive Series 2014 Bonds. The Series 2014 Bonds shall be dated and numbered as set forth in the related Series 2014 Certificate of Award.

Subject to the provisions of this Resolution for the use of a book entry system, the Series 2014 Bonds shall be exchangeable for other Series 2014 Bonds in the manner and upon the terms set forth in the Trust Agreement.

(b) Execution, Interest Rates and Maturities.

(i) The Series 2014 Bonds shall be executed by any two of the Chairman of the Board, the President of the University, the Fiscal Officer or the Secretary of the Board, and may have the seal of the University affixed or printed thereon; provided that all of such signatures and such seal may be facsimiles.

(ii) Each series of the Series 2014 Bonds shall mature on the date or dates and in the amounts set forth in the related Series 2014 Certificate of Award, provided that the final maturity of the Series 2014 Bonds shall be not later than December 1, 2114. Interest on each series of the Series 2014 Bonds shall be calculated and payable as provided in the related Series 2014 Certificate of Award. The net interest cost payable by the University on any series of the Series 2014 Bonds over their stated terms shall not exceed the Maximum Rate except that Pledged Bonds (or the economic equivalent thereof as may be determined in the related Series 2014 Certificate of Award) may bear interest at a rate greater than the Maximum Rate as provided in the related Series 2014 Certificate of Award and Series 2014 Supplemental Trust Agreement.

(c) Mandatory Sinking Fund Redemption. Each series of the Series 2014 Bonds may be subject to mandatory sinking fund redemption in part on each Mandatory Redemption Date, in the manner provided in the related Series 2014 Certificate of Award and the related Series 2014 Supplemental Trust Agreement, at a redemption price of 100% of the principal amount thereof to be redeemed plus accrued interest to the redemption date in such amounts and in the

manner as may be set forth in the related Series 2014 Certificate of Award and the related Series 2014 Supplemental Trust Agreement.

(d) Optional Redemption. The Series 2014 Bonds shall be callable for redemption at the option of the University, in the manner provided in the related Series 2014 Supplemental Trust Agreement, in whole or in part, at such price or prices and at such times and in the manner as may be set forth in the related Series 2014 Certificate of Award and the related Series 2014 Supplemental Trust Agreement.

(e) Method and Notice of Redemption. If less than all of the outstanding Series 2014 Bonds of one maturity are to be called, the selection of such Series 2014 Bonds of such maturity to be called shall be made in the manner provided in the related Series 2014 Certificate of Award and the related Series 2014 Supplemental Trust Agreement. Notice of call for redemption of Series 2014 Bonds shall be given at the times and in the manner provided in the related Series 2014 Certificate of Award and the related Series 2014 Supplemental Trust Agreement.

(f) Place of Payment; Record Dates. Debt Service Charges on each series of the Series 2014 Bonds when due shall be payable to the registered holders thereof at the places and in the manner provided in the related Series 2014 Certificate of Award and the related Series 2014 Supplemental Trust Agreement. The Fiscal Officer may establish a Regular Record Date and a Special Record Date for a series of the Series 2014 Bonds which shall be set forth in the related Series 2014 Certificate of Award.

(g) Paying Agent and Registrar. The Trustee shall serve as Paying Agent and Registrar for the Series 2014 Bonds.

(h) Payment. Debt Service Charges with respect to any series of the Series 2014 Bonds shall be payable in lawful money of the United States of America without deduction for the services of the Trustee or the Paying Agent, in the manner provided in the related Trust Agreement.

(i) Book Entry System. If so specified in a Series 2014 Certificate of Award, any or all of the related Series 2014 Bonds shall be originally issued to a Depository for use in a book entry system and: (i) such Series 2014 Bonds shall be registered in the name of the Depository or its nominee, as Bondholder, and immobilized in the custody of the Depository; (ii) there shall be a single Series 2014 Bond representing each maturity; and (iii) such Series 2014 Bonds shall not be transferable or exchangeable, except for transfer to another Depository or another nominee of a Depository or to the Series 2014 Financial Institution in order to obtain payment of principal of Series 2014 Bonds in accordance with the Trust Agreement and in exchange for any Series 2014 Bonds so transferred without further action by the University. The Beneficial Owners shall not have any right to receive Series 2014 Bonds in the form of physical certificates.

So long as a book entry system is in effect for any of the Series 2014 Bonds, the University and Trustee shall recognize and treat the Depository, or its nominee, as the Holder of such Series 2014 Bonds for all purposes, including payment of Debt Service Charges, giving of notices, and enforcement of remedies. The crediting of payments of Debt Service Charges on such Series 2014 Bonds and the transmittal of notices and other communications by the

Depository to Beneficial Owners are the responsibility of the Depository and are not the responsibility of the University or the Trustee; provided, however, that the University and the Trustee understand that neither the Depository or its nominee shall provide any consent requested of Holders of such Series 2014 Bonds pursuant to the Trust Agreement, and that the Depository will mail an omnibus proxy (including a list identifying the owners of the book entry interests in such Series 2014 Bonds) to the University which assigns the Depository's, or its nominee's, voting rights to the owners of the book entry interests in such Series 2014 Bonds (as credited to their accounts at the Depository as of the record date for mailing of requests for such consents). Upon receipt of such omnibus proxy, the University shall promptly provide such omnibus proxy (including the list identifying the owners of the book entry interests in such Series 2014 Bonds attached thereto) to the Trustee, who shall then treat such owners as Holders of such Series 2014 Bonds for purposes of obtaining any consents pursuant to the terms of the Trust Agreement.

As long as any of the Series 2014 Bonds are registered in the name of a Depository, or its nominee, the University and the Trustee agree to comply with the terms and provisions of their agreement with the Depository including the provisions thereof with respect to any delivery of such Series 2014 Bonds to the Trustee which shall supersede the provisions of the Trust Agreement with respect thereto.

Notwithstanding any other provision of this Resolution or any provision of the General Bond Resolution, the Trust Agreement, any Series 2014 Supplemental Trust Agreement or any Series 2014 Bond to the contrary, with the approval of the Fiscal Officer, the Trustee may enter into an agreement with a Depository, or the nominee of a Depository, that is the registered owner of a Series 2014 Bond in the custody of that Depository providing for making all payments to that registered owner of principal of and interest and any premium on that Series 2014 Bond or any portion of that Series 2014 Bond (other than any payment of its entire unpaid principal amount) at a place and in a manner (including wire transfer of federal funds) other than as provided above in this Resolution, without prior presentation or surrender of that Series 2014 Bond, upon any conditions which shall be satisfactory to the Trustee and the Fiscal Officer. That payment in any event shall be made to the person who is the registered owner of that Series 2014 Bond on the date that principal and premium is due, or, with respect to the payment of interest, as of the applicable Regular Record Date or Special Record Date or other date agreed upon, as the case may be. The Trustee will furnish a copy of each of those agreements, certified to be correct by an officer of the Trustee, to other Authenticating Agents and Paying Agents for the Series 2014 Bonds, if any, and to the University. Any payment of principal, premium, or interest pursuant to such an agreement shall constitute payment thereof pursuant to, and for all purposes of, this Resolution and Trust Agreement.

(j) Change of Depository and Replacement Series 2014 Bonds. If any Depository determines not to continue to act as a Depository for any Series 2014 Bonds for use in a book entry system, the University may attempt to have established a securities depository/book entry system relationship with another qualified Depository under the Trust Agreement. If the University does not or is unable to do so, the University and the Trustee, after the Trustee has made provision for notification of the owners of book entry interests in such Series 2014 Bonds by appropriate notice to the then Depository, shall permit withdrawal of such Series 2014 Bonds from the Depository, and authenticate and deliver Series 2014 Bond certificates in fully

registered form to the assignees of the Depository or its nominee. If the event is not the result of University action or inaction, such withdrawal, authentication and delivery shall be at the cost and expense (including costs of printing or otherwise preparing, and delivering, such replacement Series 2014 Bonds), of those persons requesting that authentication and delivery unless University action or inaction shall have been the cause of the termination of the book entry system in which event such cost and expense shall be borne by the University. Such replacement Series 2014 Bonds shall be in Authorized Denominations.

Section 5. Sale of the Series 2014 Bonds; Series 2014 Certificate of Award. Each series of the Series 2014 Bonds shall be awarded and sold to the Original Purchaser at the price set forth in the related Series 2014 Certificate of Award; such price for any maturity of such Series 2014 Bonds shall be not less than 95% of the principal amount thereof, plus accrued interest on the aggregate principal amount of such Series 2014 Bonds from their dates to the date of delivery to and payment by the Original Purchaser for such Series 2014 Bonds, all in accordance with, and subject to the terms and conditions of, an Original Purchaser's proposal contained in a hereinafter described Series 2014 Bond Purchase Agreement. Such award and sale shall be evidenced by the execution of a Series 2014 Certificate of Award by the Fiscal Officer setting forth such award and sale, the other matters to be set forth therein referred to in this Resolution, and such other matters as the Fiscal Officer determines are consistent with this Resolution, the Trust Agreement and the related Series 2014 Supplemental Trust Agreement. That the matters contained in a Series 2014 Certificate of Award are consistent with this Resolution, the Trust Agreement and the related Series 2014 Supplemental Trust Agreement shall be conclusively evidenced by the execution of such Series 2014 Certificate of Award by such officer. Each Series 2014 Certificate of Award shall be and hereby is incorporated into this Resolution and the related Series 2014 Supplemental Trust Agreement.

The Fiscal Officer is hereby further authorized and directed to execute and deliver, in the name and on behalf of the University, a bond purchase agreement with the Original Purchaser for a series of Series 2014 Bonds (a "Series 2014 Bond Purchase Agreement") upon such terms as approved by such officer not inconsistent with this Bond Legislation and not substantially adverse to the University. The approval of such officer, and that a Series 2014 Bond Purchase Agreement is consistent with this Resolution and not substantially adverse to the University, shall be conclusively evidenced by the execution of such Series 2014 Bond Purchase Agreement by such officer. Subject to receiving any necessary appointment by the attorney general of the State, the Fiscal Officer is hereby authorized to make arrangements with Tucker Ellis LLP to serve as bond counsel for the Series 2014 Bonds, and such firm is hereby appointed to serve in such capacity.

The Fiscal Officer, and any other appropriate officer of the University, are each hereby separately authorized to make arrangements for the delivery of each series of the Series 2014 Bonds to, and payment therefor by, the related Original Purchaser. It is hereby determined that the prices for and the terms of the Series 2014 Bonds, and the sale thereof, all as provided in this Resolution, each Series 2014 Supplemental Trust Agreement and each Series 2014 Certificate of Award are in the best interest of the University and in compliance with all legal requirements.

Section 6. Allocation of Proceeds of Series 2014 Bonds.

(a) All of the proceeds received by or on behalf of the University from the sale of the Series 2014 Bonds shall be received and receipted for by the Fiscal Officer or the Trustee, and shall be deposited and allocated as follows:

(i) To the Debt Service Account of the Debt Service Fund, the portion of such proceeds representing accrued interest and any capitalized interest directed to be deposited in the Debt Service Account by the related Series 2014 Certificate of Award; and

(ii) To a Refunded Bonds Escrow Fund such amount as set forth in the related Series 2014 Certificate of Award as is necessary to provide for cash and the purchase of Refunded Bonds Defeasance Obligations sufficient to refund the related Refunded Bonds as set forth in the related Refunded Bonds Escrow Agreement; and

(iii) To the Series 2014 Projects Account which is hereby created as a separate deposit account within the Facilities Fund (except when invested as hereinafter provided) in the custody of the University or the Trustee or other entity, as the Fiscal Officer shall determine, such portion of such proceeds as may be specified in the related Series 2014 Certificate of Award.

(b) Any such capitalized interest may be deposited in a separate sub-account of the Debt Service Account of the Debt Service Fund as the Fiscal Officer may determine. Upon a determination by the Fiscal Officer that any portion of such amount designated to be used for capitalized interest is not needed for such purpose, such portion may be transferred to a Refunded Bonds Escrow Fund or the Series 2014 Projects Account as the Fiscal Officer may direct.

(c) Such proceeds are hereby appropriated for the purposes of the respective funds and accounts into which such proceeds are deposited.

(d) No provision shall be made for proceeds of the Series 2014 Bonds to be deposited into a Debt Service Reserve Account with respect to the Series 2014 Bonds.

Section 7. Series 2014 Projects Account; Refunded Bonds Escrow Fund; Recordkeeping; Application of Moneys. A record of each deposit into and disbursement from the Series 2014 Projects Account and the Refunded Bonds Escrow Fund shall be made and maintained by the party having custody of such account.

Moneys in a Refunded Bonds Escrow Fund shall be applied to payment of the principal of, and interest and any redemption premium on, the related Refunded Bonds and invested, and any investment earnings credited, as provided in the related Refunded Bonds Escrow Agreement.

Moneys in the Series 2014 Projects Account shall be used to pay Costs of University Facilities related to the 2014 Projects, capitalized interest to a date as may be set forth in a Series 2014 Certificate of Award and any Costs of University Facilities associated with the issuance of the Series 2014 Bonds and the refunding of the Refunded Bonds to the extent not paid from

moneys in a Refunded Bonds Escrow Fund, and shall be disbursed upon the written request of the Fiscal Officer on behalf of the University.

Moneys in the Series 2014 Projects Account may be invested in any lawful University investments in amounts maturing not later than the times when such amounts in the Series 2014 Projects Account are required to pay any costs payable from such Fund. The term “lawful University investments” shall mean those investments made at the direction of the Fiscal Officer in accordance with the University’s investment policies, as the same may be amended or supplemented from time to time. Such investments may include qualifying money market mutual funds for which the Trustee or any of its affiliates provide services for a fee, whether as an investment advisor, custodian, transfer agent, registrar, sponsor, distributor, manager or otherwise.

Any investment of moneys in the Series 2014 Projects Account shall constitute a part of the Series 2014 Projects Account and the Series 2014 Projects Account shall be credited with all proceeds of sale, and gain or loss, from such investment. Interest earnings on moneys in the Series 2014 Projects Account shall be credited when received to the Series 2014 Projects Account. For investment purposes only, moneys in the Series 2014 Projects Account may be commingled with moneys from one or more funds held by the University; provided that separate records are maintained for each such fund, the investments made therefrom, and the interest earnings credited thereto.

Section 8. Series 2014 Supplemental Trust Agreement; Refunded Bonds Escrow Agreement. The Chairman of the Board, the President of the University, the Secretary of the Board and the Fiscal Officer, or any one or more of them, are each authorized and directed to execute, acknowledge and deliver, in the name of and on behalf of the University, a Series 2014 Supplemental Trust Agreement pursuant to the Trust Agreement in connection with the issuance of each series of the Series 2014 Bonds and, if applicable, a related Refunded Bonds Escrow Agreement, in such forms not substantially adverse to the University as may be permitted by the Act and the Trust Agreement and approved by the officer or officers executing the same on behalf of the University. The approval of such forms by the Board and such officer or officers, and the fact that such forms are not substantially adverse to the University, shall be conclusively evidenced by the execution of each Series 2014 Supplemental Trust Agreement and Refunded Bonds Escrow Agreement by such officer or officers.

Consistent with Section 8.02 of the Original Trust Agreement, the University and the Trustee, without the consent of or notice to any of the Bondholders, may enter into agreements supplemental to the Trust Agreement and the Series 2014 Supplemental Trust Agreements to the extent necessary or desirable to permit (i) the transfer of Series 2014 Bonds from one Depository to another, and the succession of Depositories or (ii) the withdrawal of Series 2014 Bonds issued to a Depository for use of a book entry system and the issuance of replacement Series 2014 Bonds in fully registered form to others than a Depository.

The Chairman of the Board, the President of the University, the Secretary of the Board and the Fiscal Officer are each separately authorized to execute and deliver, on behalf of the

University, such other certificates, documents and instruments as are necessary in connection with the transactions authorized in this Resolution, and to do all other things required of them or the University pursuant to the Trust Agreement, this Resolution and any Refunded Bonds Escrow Agreement.

The appropriate officers of the University shall do all things necessary or proper to implement and carry out the orders and agreements set forth in or approved in this Resolution for the proper fulfillment of the purposes of the General Bond Resolution and this Resolution. The Secretary of the Board shall furnish to the Original Purchaser a true and certified transcript of all proceedings taken with reference to the authorization and issuance of the Series 2014 Bonds along with other information as is necessary or proper with respect to the Series 2014 Bonds.

The Refunded Bonds shall be and hereby are ordered called for optional redemption according to their terms on the first optional redemption date following the issuance of the related Series 2014 Bonds at the redemption prices set forth therein. The Fiscal Officer and other appropriate officers and employees of the University are each hereby separately authorized to engage a firm of certified public accountants to verify the sufficiency of the moneys and investments in a Refunded Bonds Escrow Fund and to subscribe for and purchase such United States Treasury obligations, including such obligations of the State and Local Government Series, as shall be required by such Refunded Bonds Escrow Agreement, and to pay for the services of such accountants and for such obligations with the proceeds of the related Series 2014 Bonds, and any such actions heretofore taken by such officers or the Original Purchaser of the related Series 2014 Bonds or bond counsel in connection with such subscription and purchase are hereby approved, ratified and confirmed.

Section 9. Tax Matters. The University hereby covenants that it will not take any action, or fail to take any action, if any such action or failure to take action would adversely affect the exclusion from gross income of the interest on the Tax-Exempt Series 2014 Bonds under Section 103(a) of the Code. Without limiting the generality of the foregoing, the University hereby covenants as follows:

(a) The University will not directly or indirectly use or permit the use of any proceeds of the Tax-Exempt Series 2014 Bonds or any other funds of the University, or take or omit to take any action that would cause the Tax-Exempt Series 2014 Bonds to be “arbitrage bonds” within the meaning of Sections 103(b)(2) and 148 of the Code. To that end, the University will comply with all requirements of Sections 103(b)(2) and 148 of the Code to the extent applicable to the Tax-Exempt Series 2014 Bonds. In the event that at any time the University is of the opinion that for purposes of this sub-section (a) it is necessary to restrict or limit the yield on the investment of any moneys held by the Trustee under the Trust Agreement, the Fiscal Officer shall so instruct the Trustee in writing, and the Trustee shall take such action as may be necessary in accordance with such instructions. The Fiscal Officer, or any other officer having responsibility with respect to the issuance of the Tax-Exempt Series 2014 Bonds, is authorized and directed to give an appropriate certificate on behalf of the University, on the date of delivery of the Tax-Exempt Series 2014 Bonds for inclusion in the transcript of proceedings, setting forth the facts, estimates and circumstances and reasonable expectations pertaining to the use of the proceeds thereof and the provisions of such Sections 103(b)(2) and 148, and to execute and deliver on

behalf of the University an IRS Form 8038G in connection with the issuance of the Tax-Exempt Series 2014 Bonds.

Without limiting the generality of the foregoing, the University agrees that there shall be paid from time to time all amounts required to be rebated to the United States pursuant to Section 148(f) of the Code. This covenant shall survive payment in full or defeasance of the Tax-Exempt Series 2014 Bonds. The University specifically covenants to pay or cause to be paid to the United States at the times and in the amounts determined under Section 10 hereof the Rebate Amounts, as described in the Federal Tax Documents. The Trustee agrees to perform all tasks required of it in the Federal Tax Documents.

Notwithstanding any provision of this sub-section (a), if the University shall provide to the Trustee an opinion of nationally recognized bond counsel to the effect that any action required under this Section and Section 10 of this Resolution is no longer required, or to the effect that some further action is required, to maintain the exclusion from gross income of the interest on the Tax-Exempt Series 2014 Bonds pursuant to Section 103(a) of the Code, the University and the Trustee may rely conclusively on such opinion in complying with the provisions hereof.

(b) So long as any of the Tax-Exempt Series 2014 Bonds, or any obligations issued to refund the Tax-Exempt Series 2014 Bonds, remain unpaid, the University will not operate or use, or permit the operation or use of, the 2014 Projects, the improvements financed with the Refunded Bonds, or any part thereof in any trade or business carried on by any person within the meaning of the Code which would (i) cause the Tax-Exempt Series 2014 Bonds to be “private activity bonds” within the meaning of Section 141 of the Code, and (ii) result in the interest payable on the Tax-Exempt Series 2014 Bonds to be not exempt from federal income taxation under the Code.

Section 10. Rebate Fund.

(a) There has previously been created and ordered maintained in the custody of the Trustee (except when invested as herein provided), the Rebate Fund, which shall not constitute a Special Fund or Account securing the Series 2014 Bonds or other Obligations. There shall be deposited in the Rebate Fund such amounts as are required to be deposited therein pursuant to the Federal Tax Documents. Subject to the transfer provisions provided in paragraph (d) below, all money at any time deposited in the Rebate Fund shall be held by the Trustee in trust, to the extent required to satisfy the Rebate Amount (as defined in the Federal Tax Documents), for payment to the United States of America, and neither the University nor the owner of any Bonds shall have any rights in or claim to such money. All amounts deposited into or on deposit in the Rebate Fund shall be governed by this Section, by Section 9 of this Resolution and by the Federal Tax Documents (which is incorporated herein by reference).

(b) The Trustee shall have no obligations to rebate any amounts required to be rebated pursuant to this Section, other than from moneys held in the funds created under the Trust Agreement or from other moneys provided to it by the University upon its request for said moneys from the University as set forth in the Federal Tax Documents.

(c) The Trustee shall, at the direction of the University, invest amounts held in the Rebate Fund and deposit all earnings on such amounts as provided in the Federal Tax Documents.

(d) The Trustee shall remit moneys in the Rebate Fund to the United States, as directed in the Federal Tax Documents. Any funds remaining in the Rebate Fund after redemption and payment of all of the Bonds and payment and satisfaction of any Rebate Amount, or provision made therefor satisfactory to the Trustee shall be withdrawn and remitted to the University.

(e) Notwithstanding any other provision of this Resolution or the Trust Agreement, the obligation to remit the Rebate Amounts to the United States and to comply with all other requirements of this Section, Section 9 of this Resolution and the Federal Tax Documents shall survive the defeasance or payment in full of the Bonds.

Section 11. Offering Memorandum/Official Statement. The Fiscal Officer is hereby authorized to execute and deliver one or more preliminary and final offering memoranda and/or official statements on behalf of the University for any or all series of the Series 2014 Bonds, in such forms as such officer may approve, and to deem such offering memoranda and official statements to be “final” for purposes of Securities and Exchange Commission Rule 15c2-12, such officer’s execution thereof on behalf of the University to be conclusive evidence of such authorization, approval and deeming, and copies thereof are hereby authorized to be prepared and furnished to the Original Purchaser for distribution to prospective purchasers of the Series 2014 Bonds and other interested persons.

The Fiscal Officer on behalf of the University is hereby authorized to execute and deliver continuing disclosure certificates or agreements dated as set forth in a Series 2014 Certificate of Award (a “Continuing Disclosure Certificate”) in connection with the issuance of the related Series 2014 Bonds in such forms as such officer may approve. The University hereby covenants and agrees that it will execute, comply with and carry out all of the provisions of each Continuing Disclosure Certificate. Failure to comply with any such provisions of a Continuing Disclosure Certificate shall not constitute a default on the Series 2014 Bonds; however, any holder or owner of the Series 2014 Bonds may take such action as may be necessary and appropriate, including seeking specific performance, to cause the University to comply with its obligations under this paragraph and such Continuing Disclosure Certificate.

The Fiscal Officer on behalf of the University is hereby authorized to furnish such information, to execute such instruments and to take such other actions in cooperation with the Original Purchaser as may be reasonably requested to qualify the Series 2014 Bonds for offer and sale under the Blue Sky or other securities laws and regulations and to determine their eligibility for investment under the laws and regulations of such states and other jurisdictions of the United States of America or outside the United States of America as may be designated by the Original Purchaser; provided however, that the University shall not be required to register as a dealer or broker in any such state or jurisdiction or become subject to the service of process in any jurisdiction in which the University is not now subject to such service.

Section 12. Series 2014 Credit Support Instrument. The Fiscal Officer is hereby authorized, but shall not be required, to apply for one or more Series 2014 Credit Support Instruments. The Fiscal Officer is hereby authorized to select one or more Financial Institutions having qualifications and duties as may be set forth in a Series 2014 Certificate of Award and a Series 2014 Supplemental Trust Agreement to serve as a Series 2014 Financial Institution and to provide a Series 2014 Credit Support Instrument, and to accept the commitment of a Series 2014 Financial Institution therefor, and the payment of the fees, premiums and expenses relating to any Series 2014 Credit Support Instrument from sources as may be described in the related Series 2014 Certificate of Award and the related Series 2014 Supplemental Trust Agreement is hereby authorized. The Chairman of the Board, the President of the University, the Secretary of the Board and the Fiscal Officer, or any one or more of them, are each authorized and directed to execute, acknowledge and deliver, in the name of and on behalf of the University, a reimbursement agreement or other agreement with each Series 2014 Financial Institution providing for the payment of the fees and expenses of such Series 2014 Financial Institution and the reimbursement, and security for the reimbursement, of such Series 2014 Financial Institution for advances made pursuant to any Series 2014 Credit Support Instrument, in such form as may be permitted by the Act and approved by the officer or officers executing the same on behalf of the University. The approval of such form by the Board and such officer or officers shall be conclusively evidenced by the execution of such agreement by such officer or officers.

Section 13. Temporary Series 2014 Bonds. Pending the preparation of definitive Series 2014 Bonds the University may execute and the Trustee shall authenticate and deliver temporary Series 2014 Bonds in printed or typewritten form. Temporary Series 2014 Bonds shall be issuable in fully registered form, of any denomination, and substantially in the form of the definitive Series 2014 Bonds but with such omissions, insertions and variations as may be appropriate for temporary Series 2014 Bonds, all as may be determined by the Fiscal Officer. Every temporary Series 2014 Bond shall be executed on behalf of the University, and be authenticated by the Trustee upon the same conditions and in substantially the same manner, and with like effect, as the definitive Series 2014 Bonds. If one or more temporary Series 2014 Bonds are issued, then without unnecessary delay the University shall execute and furnish to the Trustee in exchange therefor without charge, and the Trustee shall authenticate and deliver in exchange for such temporary Series 2014 Bonds an equal aggregate principal amount of definitive Series 2014 Bonds. Until so exchanged the temporary Series 2014 Bonds shall be entitled to the same benefits under the Trust Agreement as definitive Series 2014 Bonds.

Section 14. Prior Actions Approved. All actions hereto taken by officers and employees of the Board and the University in connection with the approval, authorization, sale, execution, delivery and issuance of the Prior Obligations or the security therefor, or any Interest Rate Hedge or Credit Support Instrument related thereto or to the Series 2014 Bonds, are hereby approved, ratified and confirmed.

Section 15. Additional Special Funds and Accounts. The Fiscal Officer is hereby authorized to create such additional Special Funds and Special Accounts in connection with the Series 2014 Bonds and the security therefor and the remarketing thereof as the Fiscal Officer deems necessary. Any such Special Funds and Accounts and the permitted investment thereof shall be described in a Series 2014 Certificate of Award.

Section 16. Relationship of this Resolution to General Bond Resolution. It is understood and acknowledged by the University that the Series 2014 Bonds are being issued pursuant to the terms of the General Bond Resolution, as amended and supplemented by the terms of this Resolution; that the Series 2014 Bonds are subject to all of the terms and conditions of the General Bond Resolution, as amended, except as otherwise provided herein; and that all of the terms, conditions, covenants and warranties contained in the General Bond Resolution, as amended, except as otherwise provided herein, shall apply with like force and effect to the Series 2014 Bonds as if originally made in connection therewith. The General Bond Resolution and the Trust Agreement, as amended and supplemented to date including by this Resolution, and the Obligations issued to date thereunder, including the Prior Obligations, are hereby approved, ratified and confirmed.

Section 17. General. This Resolution is adopted pursuant to the General Bond Resolution and the Trust Agreement. The appropriate officers of the University shall do all things necessary and proper to implement and carry out the orders and agreements set forth in or approved in the General Bond Resolution and this Resolution for the proper fulfillment of the purposes thereof. Without limiting the generality of the foregoing, the Fiscal Officer and other appropriate officers of the University are hereby authorized to apply to the Chancellor of the Ohio Board of Regents for any required approvals with respect to the 2014 Projects or the Series 2014 Bonds. Should all the Series 2014 Projects or the Series 2014 Bonds not receive such approvals by the time the Series 2014 Bonds to fund the 2014 Projects are sold, the Fiscal Officer shall set forth in the Series 2014 Certificate of Award the 2014 Projects and the amount of such Series 2014 Bonds that have received such approvals. Thereupon, such Series 2014 Bonds shall be issued in a principal amount not exceeding the amount approved by the Chancellor of the Ohio Board of Regents and the 2014 Projects shall include only the projects approved by the Chancellor of the Ohio Board of Regents.

Section 18. Inconsistencies. All orders, resolutions and other official actions, or parts thereof, inconsistent herewith or with the documents hereby authorized, approved, ratified or confirmed are hereby repealed, but only to the extent of such inconsistency. This Resolution shall not be construed as otherwise revising any order, resolution or other official action, or part thereof.

Section 19. Open Meeting Determination. It is found and determined that all formal actions of the Board concerning and relating to the adoption of this Resolution were adopted in an open meeting of the Board, and that all deliberations of the Board and of any of its committees that resulted in such formal actions were in meetings open to the public, in compliance with all legal requirements, including Section 121.22 of the Revised Code of Ohio.

Section 20. Effective Date. This Resolution shall take effect and be in force immediately upon its adoption.

Adopted: August __, 2014



Interoffice Communication

Date: August 7, 2014

To: The President and Board of Trustees

From: Stephen T. Golding, Vice President Finance & Administration, CFO and Treasurer

Re: **Authorization to Issue Debt in Support of Various Capital Projects**

Included within the following materials is a resolution providing for the Board's authorization, issuance and sale of general receipts bonds in an amount not to exceed \$250 million. The resolution was drafted primarily with the intention to proceed forward with the proposed taxable Century Bonds; however, should market conditions change and the University determines that it no longer makes sense to pursue this strategy, the resolution allows for the flexibility to issue tax-exempt or taxable debt with shorter maturities.

In order to preserve flexibility, the allowable use of proceeds is more comprehensive and exceeds the maximum issuance amount of \$250M. Should the University issue Century Bonds, it is OHIO's intention to utilize the proceeds for potential energy infrastructure (\$90M) and deferred maintenance needs (\$160M). However, the listing of the additional capital improvement projects (Student Housing – \$146M; Academic College Projects – \$248M; Administrative and OIT Support – \$26.5M) would provide the University with the flexibility to issue tax-exempt debt to finance various Capital Improvement Plan projects should we decide not to proceed with the Century Bonds. In addition, should the Century Bonds be issued, this resolution would also allow the University the flexibility to temporarily redeploy proceeds of the Bonds to provide short term internal loans to provide bridge funding for campus capital projects until future tax-exempt debt is issued. The resolution also allows for the refinancing of selected currently outstanding debt should market conditions prove favorable at time of issuance.

The resolution has been prepared by the University's external bond counsel, Tucker Ellis, as appointed by the State's Attorney General and in conjunction with the University's General Counsel. Issuance is currently planned for the end of October and would allow for an update of the finalized structure at the Board of Trustees' January 2015 meeting.

Also included are attached materials on the Central Bank funding model and Century Bond Guiding Principles that will be discussed more fully at today's joint Academic and Resources committee meetings. Both the Central Bank and Guiding Principles are intended to establish a management framework that combines the use of bond proceeds, investment income, and

prudent budgeting in order to reduce future borrowing needs and maximize the potential uses of the Century Bond strategy over the next one hundred years. The Board's comfort with the Guiding Principles is critical to the University's ability to proceed ahead with the issuance of a Century Bond. As such, we would like to request that the Resources Committee recommend the approval of the adoption of the resolution on condition of a favorable response from the Joint Committee on the Guiding Principles during lunch.

If you have questions on this matter, please do not hesitate to contact me at 740-593-2556.

Ohio University 2014 Century Bond Guiding Principles

Discussion Draft Dated August 6, 2014

The objective of this document is to establish guiding principles related to a Century Bond issuance so that the University manages this program in a fiscally responsible manner and ensures its ability to repay the outstanding principal due in 2114. OHIO's objective in issuing a Century Bond is to a) reduce OHIO's current deferred maintenance backlog and establish a framework to continuously manage its deferred maintenance needs over the next century; b) reduce the amount of future borrowing needed for deferred maintenance projects over the next 100 years; and c) take advantage of historically low rates in the taxable market to lock in a low cost of capital. We believe a one hundred year debt allocation should be carefully managed; this document shall be used as framework for preserving fiscal discipline over the life of the Bonds.

Debt Reserve Fund

The University shall set aside \$7 million from a source other than bond proceeds for every \$250 million borrowed (pro-rated as applicable for an issuance of more or less) to be invested in such a way so that it may be ultimately used to repay the total outstanding principal in one hundred years.

The parameters for the initial investment of the funds are as follows:

- At the onset of the program, half of the monies will be invested in accordance with The Ohio University Foundation Investment Policy, with the objective of maximizing potential yield.
- The other half shall be invested in safer, more conservative (yet lower yielding) investments, which shall be detailed in Appendix A of this document, in order to preserve and protect principal under volatile market conditions (henceforth known as the "Conservative Portfolio").
- No draws may be made until the portfolio achieves at least 15% of the debt principal balance (in the case of a \$250M bond issue, this would be \$37.5M). Once this milestone is achieved, draws may be made to the extent portfolio balances exceed targets in the chart on the following page, as well as minimum balances described more fully in Appendix B.

OHIO will need to readjust the allocation of monies within its investment portfolio over time in order to protect the principal needed to repay the full principal amount and one year's interest at maturity. In addition, once monies are invested in their respective portfolios, all earnings will continue to be reinvested in those respective portfolios until and unless investment portfolio adjustments are made pursuant to the following:

Milestone Period	Investment Adjustment	Expectation	Minimum Required Reserve Balance*
Portfolio is less than 15% of outstanding principal	n/a	No draws on the portfolio allowed until this threshold is reached.	n/a
Portfolio reaches 15% of outstanding principal	10% will be reallocated to the Conservative Portfolio; the remaining 5% shall be invested along with the institution's endowment	This adjustment will be made on or before the first 35 years.	\$38M (year 35)
Year 50	20% of outstanding principal should be reallocated to the Conservative Portfolio	At this point the portfolio value should be approximately 35% of outstanding principal	\$88M
Year 75	50% of outstanding principal should be reallocated to the Conservative Portfolio	At this point the portfolio value should have reached 112% of outstanding principal	\$281M
Year 90	100% of outstanding principal shall be reallocated to the Conservative Portfolio and maintained in this portfolio until maturity.	At this point, future administrations will have likely made additional draws on the portfolio to fund campus deferred maintenance needs. These draws should be done with an expectation that by Year 90, the portfolio has a value of at least 125% of outstanding principal. This cushion will allow the University to retain a larger portion of the principal in higher yielding securities, which should in turn allow for a greater amount of campus reinvestment.	\$313M
Post Year 90	Draws may be made as long as the total portfolio balance is at least 110% of outstanding principal.	110% of principal should be maintained as a fund balance. The difference may be redeployed for campus capital needs.	\$275M

Please see Appendix B for a sample model of the portfolio and a detailed listing of annual minimum balance requirements.

Assuming half of the \$7 million investment yields the current U.S. 30-year Treasury rate of 3.37% (as of July 15, 2014) and the other half yields the Foundation's current long term planning rate of 6.90%, and assuming the above portfolio adjustments, the University is expected to achieve a fund balance of approximately \$1.4 billion in 100 years, well over the \$250 million needed to repay the outstanding principal. Given that it is not the institution's objective to create an endowment out of these proceeds, future administrations should have the ability to make responsible draws from the fund in order to reduce the need for additional borrowing that would have otherwise been made to finance campus capital improvements. These draws may be made as long as the annual minimum balances in Appendix B have been historically met and are expected to be met in the future.

To the extent portfolio returns are higher than delineated above, the University will have an excess of funds available for reinvestment into the campus at any given time. We leave it to future administrations to model out draw schedules using both the expectations above and the annual minimums listed in Appendix B as guidelines. For example, we expect the portfolio value to be at least \$88M by year 50. Once the portfolio value exceeds 15% of the outstanding debt principal (\$37.5M), a draw schedule may

be drafted to the extent the University is able to model, based on reasonable anticipated portfolio returns, an expectation of a higher portfolio value by year 50. Conversely, should the University fail to meet the annual minimum portfolio values as detailed in Appendix B, it is required to draw from its operating reserves to correct the fund balances.

Central Bank

Proceeds of the bonds are initially intended to be used to make a series of internal loans for miscellaneous energy infrastructure projects (approx. \$90 million) and deferred maintenance needs (approx. \$160 million). The Board will vote on any draws or disbursements of the loans, and the University is expected to be able to demonstrate that sufficient operating funds are available to repay annual debt service. The internal loans will be managed by the University's Treasury office utilizing OHIO's Central Bank model. As the principal and interest of the loans are repaid internally, the University will be able to use the incoming funds to repay the semi-annual interest due on the Century Bond as well as invest/redeploy any excess funds for future capital projects so that they may ultimately be utilized to reduce future borrowings. The financing model for the Century Bonds is expected to be managed continuously; however, the Vice President for Finance and Administration shall review the program no less than once a year and the Board of Trustees will receive an update as part of the biannual capital budget process and will be included in the capital budget submitted to the BOT for approval.

While the proceeds of the bonds (and any related investment income, etc) are intended to be used for energy infrastructure and deferred maintenance needs, the University has the authority to make short term loans for bridge funding for other campus projects, as needed, subject to Board approval.

Investment of Bond Proceeds

The University plans to create a bond proceeds investment policy tailored specifically to the Century Bonds. This policy will become Appendix C of these Guidelines and is expected to be voted upon by the Board of Trustees at the October 2014 meeting. These guidelines will include specific asset allocation ratios that are expected to create a glide path which will become more conservative the closer it is to the fund draw date.

Review of Guiding Principles (initial 2-year test period)

OHIO has no peers with similar guiding principles and this management framework is the first of its kind. While we seek adoption of these Guiding Principles in October 2014, two years following implementation the University is to provide a report to the Board on this document and suggest recommended modifications, if any.

Changes to the Guidelines

The objective of the 2014 Century Bond is to create a deferred maintenance program so that OHIO is able to significantly improve its current deferred maintenance backlog as well as ensure a reliable source of funding for capital improvement needs into the next century. We believe that through careful management of this program, a \$250M borrowing today will result in the University being able to reinvest at least \$1.3 billion back into campus capital improvement projects over the next 100 years. However, as fund balances grow, it may be tempting for future administrations and the Board to redeploy

monies towards other institutional needs, and this could result in a significant regression in the reduction/maintenance of the institution's deferred maintenance backlog. At the same time, since the current administration cannot predict the future, it would be imprudent to institute so many rules related to the governance of this program that they would become a great hindrance to future administrations. Thus, the intent of these guidelines is to provide a framework for fiscal discipline while enabling the Board and future administrations the flexibility to make changes to these guidelines and this program. However, in doing so, a "super majority" Board vote will be required, with a 75% majority needed in order to change **[for discussion at the August Board meeting]**.

In addition, in order to keep the Board fully informed prior to making a change to these guidelines, future administrations must answer the following questions, with the intention to remain mindful of the original intended purpose of the program:

What is OHIO's current deferred maintenance backlog?

What is the recommended deferred maintenance backlog for an institution of OHIO's age and size?

How will changes to this policy affect the backlog today as well in 5 or 10 years from now?

Will these changes affect the way the University budgets for the repayment of the Bond's debt service? If so, how, and what are the repercussions?

Will these changes affect the way the University is managing the ability to repay the outstanding principal of the bonds? If so, how, and what are the repercussions?

Could these changes in any way negatively affect future administrations and their ability to manage this program?

Conclusion

A Century Bond strategy has the potential to provide enormous benefit to the University. However, current and future administrations must be committed to carefully and prudently managing the program over the life of the Bonds. These Guiding Principles are intended to establish a management framework that combines the use of bond proceeds, investment income and prudent budgeting in order to reduce future borrowing needs and maximize the potential uses of this strategy over the next one hundred years. They are also intended to ensure that the Board remains fully involved with the program for the duration of the Bonds.

Appendix A

Conservative Investment Portfolio

Monies allocated to the conservative investment portfolio may be invested as follows:

- Securities of the United States government or of its agencies or instrumentalities,
- U.S. Government sponsored corporation,
- Obligations of this state or any political subdivision of this state,
- Obligations whose Principal & Interest are guaranteed by the U.S. Government, agency thereof, or by the entity's own state,
- Deposits secured by direct and general obligations of any state of the U.S., with its full faith and credit,
- Investment agreements or repurchase agreements (collateralized with permissible securities having a market value of at least 102% of the investment),
- Certificates of deposit of any national bank located in this state or State of Ohio chartered bank,
- Money market funds, or
- Bankers acceptances maturing in two hundred seventy days or less which are eligible for purchase by the Federal Reserve System.

[OU to review the above portfolio with investment advisors and bond counsel; will need to add minimum ratings requirements in order to mitigate counterparty credit risk].

Appendix B – Sample Debt Reserve Fund Model

Please note: This model reallocates funds into the Conservative Portfolio according to the Guiding Principles. However, it does not provide a fund draw schedule for deferred maintenance needs and as a result, in Year 100, there is a fund balance well in excess of what would be needed at the time. It is up to future administrations to prudently budget a draw schedule that meets the requirements of these guidelines. The yellow highlighted lines correlate to the years where portfolio adjustments between the Conservative and Long Term Investment portfolios are anticipated to be made.

As a point of clarification, the “annual minimum balance” column represents the only balance requirement for OHIO in the table below. The rest of the model is used to illustrate the expected fund balances in the Conservative vs. Long Term portfolios assuming the below interest assumptions and the required portfolio reallocations. The first portfolio reallocation (when the portfolio reaches 15% of principal due) is expected to occur somewhere between years 32-35. The remaining portfolio reallocations will occur in years 50, 75, and 90.

Years 1-50 are below. The remaining 50 years are continued onto the next page.

Year	Conservative Investment Portfolio			Long Term Investment Portfolio			Total Portfolio		Total Portfolio Required Minimum Balance
	Initial Investment	Average Yield	Balance as Percentage of Outstanding Principal	Initial Investment	Average Yield	Balance as Percentage of Outstanding Principal	Total Portfolio Balance	Balance as Percentage of Outstanding Principal	
-	3,500,000	3.37%	1%	3,500,000	6.90%	1%	7,000,000		7,000,000
1	117,950	3,617,950	1%	241,500	3,741,500	1%	7,359,450	3%	6,400,000
2	121,925	3,739,875	1%	258,164	3,999,664	2%	7,739,539	3%	6,700,000
3	126,034	3,865,909	2%	276,977	4,276,640	2%	8,141,549	3%	7,000,000
4	130,281	3,996,190	2%	295,019	4,570,659	2%	8,566,849	3%	7,400,000
5	134,672	4,130,861	2%	315,376	4,886,035	2%	9,016,896	4%	7,700,000
6	139,210	4,270,071	2%	337,136	5,223,171	2%	9,493,243	4%	8,100,000
7	143,901	4,413,973	2%	360,399	5,583,570	2%	9,997,543	4%	8,500,000
8	148,751	4,562,724	2%	385,266	5,968,837	2%	10,531,560	4%	9,000,000
9	153,764	4,716,488	2%	411,850	6,380,686	3%	11,097,174	4%	9,400,000
10	158,946	4,875,433	2%	440,267	6,820,954	3%	11,696,387	5%	9,900,000
11	164,302	5,039,735	2%	470,646	7,291,599	3%	12,331,335	5%	10,400,000
12	169,839	5,209,574	2%	503,120	7,794,720	3%	13,004,294	5%	11,000,000
13	175,563	5,385,137	2%	537,836	8,332,555	3%	13,717,692	5%	11,600,000
14	181,479	5,566,616	2%	574,946	8,907,502	4%	14,474,118	6%	12,200,000
15	187,595	5,754,211	2%	614,618	9,522,119	4%	15,276,330	6%	12,800,000
16	193,917	5,948,128	2%	657,026	10,179,146	4%	16,127,274	6%	13,500,000
17	200,452	6,148,580	2%	702,361	10,881,507	4%	17,030,087	7%	14,200,000
18	207,207	6,355,787	3%	750,824	11,632,331	5%	17,988,118	7%	15,000,000
19	214,190	6,569,977	3%	802,631	12,434,961	5%	19,004,939	8%	15,800,000
20	221,408	6,791,385	3%	858,012	13,292,974	5%	20,084,359	8%	16,700,000
21	228,870	7,020,255	3%	917,215	14,210,189	6%	21,230,444	8%	17,600,000
22	236,583	7,256,838	3%	980,503	15,190,692	6%	22,447,530	9%	18,600,000
23	244,555	7,501,393	3%	1,048,158	16,238,850	6%	23,740,243	9%	19,600,000
24	252,797	7,754,190	3%	1,120,481	17,359,330	7%	25,113,520	10%	20,700,000
25	261,316	8,015,506	3%	1,197,794	18,557,124	7%	26,572,630	11%	21,900,000
26	270,123	8,285,629	3%	1,280,442	19,837,566	8%	28,123,194	11%	23,100,000
27	279,226	8,564,854	3%	1,368,792	21,206,358	8%	29,771,212	12%	24,400,000
28	289,636	8,853,490	4%	1,463,239	22,669,597	9%	31,523,086	13%	25,800,000
29	299,363	9,151,853	4%	1,564,202	24,233,799	10%	33,385,651	13%	27,200,000
30	308,417	9,460,270	4%	1,672,132	25,905,931	10%	35,365,201	14%	28,800,000
31	318,811	9,779,081	4%	1,787,509	27,693,440	11%	37,472,521	15%	30,500,000
32	329,555	25,000,000	10%	1,910,847	14,712,324	6%	39,712,324	16%	32,200,000
33	842,500	25,842,500	10%	1,015,192	15,728,116	6%	41,570,616	17%	34,100,000
34	870,892	26,713,392	11%	1,085,240	16,813,356	7%	43,526,748	17%	36,100,000
35	900,241	27,613,634	11%	1,160,122	17,973,477	7%	45,587,111	18%	38,200,000
36	930,579	28,544,213	11%	1,240,170	19,213,647	8%	47,757,860	19%	40,300,000
37	961,940	29,506,153	12%	1,325,742	20,538,389	8%	50,045,542	20%	42,500,000
38	994,357	30,500,510	12%	1,417,218	21,956,607	9%	52,457,117	21%	44,900,000
39	1,027,867	31,528,378	13%	1,515,006	23,471,613	9%	54,999,990	22%	47,400,000
40	1,062,506	32,590,884	13%	1,619,541	25,091,154	10%	57,682,038	23%	50,100,000
41	1,098,313	33,689,197	13%	1,731,290	26,822,443	11%	60,511,640	24%	52,900,000
42	1,135,326	34,824,523	14%	1,850,749	28,673,192	11%	63,497,715	25%	55,900,000
43	1,173,586	35,998,109	14%	1,978,450	30,651,642	12%	66,649,751	27%	59,100,000
44	1,213,136	37,211,245	15%	2,114,963	32,766,606	13%	69,977,851	28%	62,500,000
45	1,254,019	38,465,264	15%	2,260,896	35,027,501	14%	73,492,766	29%	66,100,000
46	1,296,279	39,761,544	16%	2,416,898	37,444,399	15%	77,205,943	31%	69,900,000
47	1,339,964	41,101,508	16%	2,583,664	40,028,063	16%	81,129,570	32%	74,000,000
48	1,385,121	42,486,628	17%	2,761,936	42,789,999	17%	85,276,627	34%	78,300,000
49	1,431,799	43,918,428	18%	2,952,510	45,742,509	18%	89,660,937	36%	82,900,000
50	1,480,051	50,000,000	20%	3,156,233	41,241,356	16%	91,241,356	36%	87,800,000

Conservative Investment Portfolio				Long Term Investment Portfolio			Total Portfolio		Total Portfolio Required Minimum Balance
Initial Investment 3,500,000 Average Yield 3.37%				Initial Investment 3,500,000 Average Yield 6.90%			Total Portfolio Balance	Balance as Percentage of Outstanding Principal	
Year	Interest Earned	Portfolio Balance	Balance as Percentage of Outstanding Principal	Interest Earned	Portfolio Balance	Balance as Percentage of Outstanding Principal			
51	1,685,000	51,685,000	21%	2,845,654	44,087,010	18%	95,772,010	38%	92,100,000
52	1,741,785	53,426,785	21%	3,042,004	47,129,013	19%	100,555,798	40%	96,600,000
53	1,800,483	55,227,267	22%	3,251,902	50,380,915	20%	105,608,182	42%	101,400,000
54	1,861,159	57,088,426	23%	3,476,283	53,857,198	22%	110,945,624	44%	106,500,000
55	1,923,880	59,012,306	24%	3,716,147	57,573,345	23%	116,585,651	47%	108,100,000
56	1,988,715	61,001,021	24%	3,972,561	61,545,906	25%	122,546,926	49%	113,100,000
57	2,055,734	63,056,755	25%	4,246,667	65,792,573	26%	128,849,328	52%	118,400,000
58	2,125,013	65,181,768	26%	4,539,688	70,332,261	28%	135,514,029	54%	123,900,000
59	2,196,626	67,378,393	27%	4,852,926	75,185,187	30%	142,563,580	57%	129,700,000
60	2,270,652	69,649,045	28%	5,187,778	80,372,965	32%	150,022,010	60%	135,900,000
61	2,347,173	71,996,218	29%	5,545,735	85,918,699	34%	157,914,917	63%	142,300,000
62	2,426,273	74,422,491	30%	5,929,390	91,847,090	37%	166,269,580	67%	149,100,000
63	2,508,038	76,930,528	31%	6,337,449	98,184,539	39%	175,115,067	70%	156,300,000
64	2,592,569	79,523,087	32%	6,774,733	104,959,272	42%	184,482,359	74%	163,900,000
65	2,679,928	82,203,015	33%	7,242,190	112,201,462	45%	194,404,477	78%	171,900,000
66	2,770,242	84,973,257	34%	7,741,901	119,943,362	48%	204,916,619	82%	180,300,000
67	2,863,599	87,836,856	35%	8,276,092	128,219,454	51%	216,056,310	86%	189,100,000
68	2,960,102	90,796,958	36%	8,847,142	137,066,597	55%	227,863,555	91%	198,500,000
69	3,059,857	93,856,815	38%	9,457,595	146,524,192	59%	240,381,007	96%	208,400,000
70	3,162,975	97,019,790	39%	10,110,169	156,634,361	63%	253,654,151	101%	218,900,000
71	3,269,567	100,289,357	40%	10,807,771	167,442,132	67%	267,731,489	107%	229,900,000
72	3,379,751	103,669,108	41%	11,553,507	178,995,639	72%	282,664,747	113%	241,600,000
73	3,493,649	107,162,757	43%	12,350,699	191,346,338	77%	298,509,096	119%	253,900,000
74	3,611,385	110,774,142	44%	13,202,897	204,549,236	82%	315,323,378	126%	266,900,000
75	3,733,089	125,000,000	50%	14,113,897	208,170,364	83%	333,170,364	133%	280,700,000
76	4,212,500	129,212,500	52%	14,363,755	222,534,119	89%	351,746,619	141%	290,000,000
77	4,354,461	133,566,961	53%	15,354,854	237,888,973	95%	371,455,935	149%	292,500,000
78	4,501,207	138,068,168	55%	16,414,339	254,303,312	102%	392,371,480	157%	295,000,000
79	4,652,897	142,721,065	57%	17,546,929	271,850,241	109%	414,571,306	166%	297,500,000
80	4,809,700	147,530,765	59%	18,757,667	290,607,908	116%	438,138,673	175%	300,000,000
81	4,971,787	152,502,552	61%	20,051,946	310,659,853	124%	463,162,405	185%	302,500,000
82	5,139,336	157,641,888	63%	21,435,530	332,095,383	133%	489,737,271	196%	302,500,000
83	5,312,532	162,954,419	65%	22,914,581	355,009,965	142%	517,964,384	207%	305,000,000
84	5,491,564	168,445,983	67%	24,495,688	379,505,652	152%	547,951,636	219%	305,000,000
85	5,676,630	174,122,613	70%	26,185,890	405,691,542	162%	579,814,155	232%	307,500,000
86	5,867,932	179,990,545	72%	27,992,716	433,684,259	173%	613,674,804	245%	307,500,000
87	6,065,681	186,056,226	74%	29,924,214	463,608,472	185%	649,664,699	260%	310,000,000
88	6,270,095	192,326,321	77%	31,988,985	495,597,457	198%	687,923,778	275%	310,000,000
89	6,481,397	198,807,718	80%	34,195,225	529,793,682	212%	728,601,400	291%	312,500,000
90	6,699,820	250,000,000	100%	36,555,764	521,856,984	209%	771,856,984	309%	312,500,000
91	8,425,000	258,425,000	103%	36,008,132	557,865,116	223%	816,250,116	327%	275,000,000
92	8,708,923	267,133,923	107%	38,492,693	596,357,809	239%	863,491,731	345%	275,000,000
93	9,002,413	276,136,336	110%	41,148,689	637,506,498	256%	913,642,833	365%	275,000,000
94	9,305,795	285,442,130	114%	43,987,948	681,494,446	273%	966,936,576	387%	275,000,000
95	9,619,400	295,061,530	118%	47,023,117	728,517,563	291%	1,023,579,093	409%	275,000,000
96	9,943,574	305,005,104	122%	50,267,712	778,785,275	312%	1,083,790,378	434%	275,000,000
97	10,278,672	315,283,776	126%	53,736,184	832,521,459	333%	1,147,805,234	459%	275,000,000
98	10,625,063	325,908,839	130%	57,443,981	889,965,439	356%	1,215,874,278	486%	275,000,000
99	10,983,128	336,891,967	135%	61,407,615	951,373,055	381%	1,288,265,021	515%	275,000,000
100	11,353,259	348,245,226	139%	65,644,741	1,017,017,795	407%	1,365,263,021	546%	275,000,000

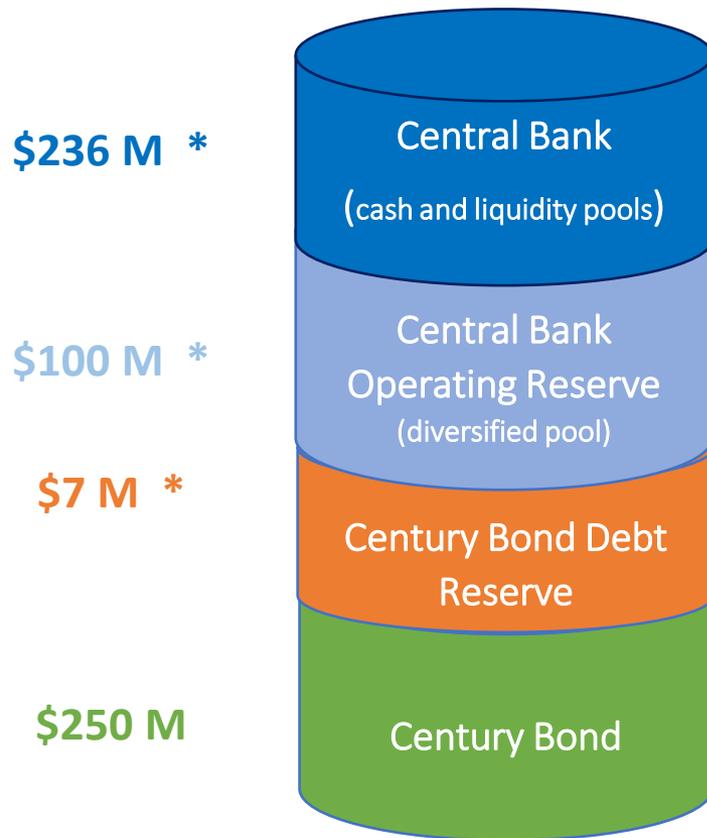
Central Bank / Century Bond

Joint Tab
Resources Tab



Central Bank Funding Model

(\$ in millions)

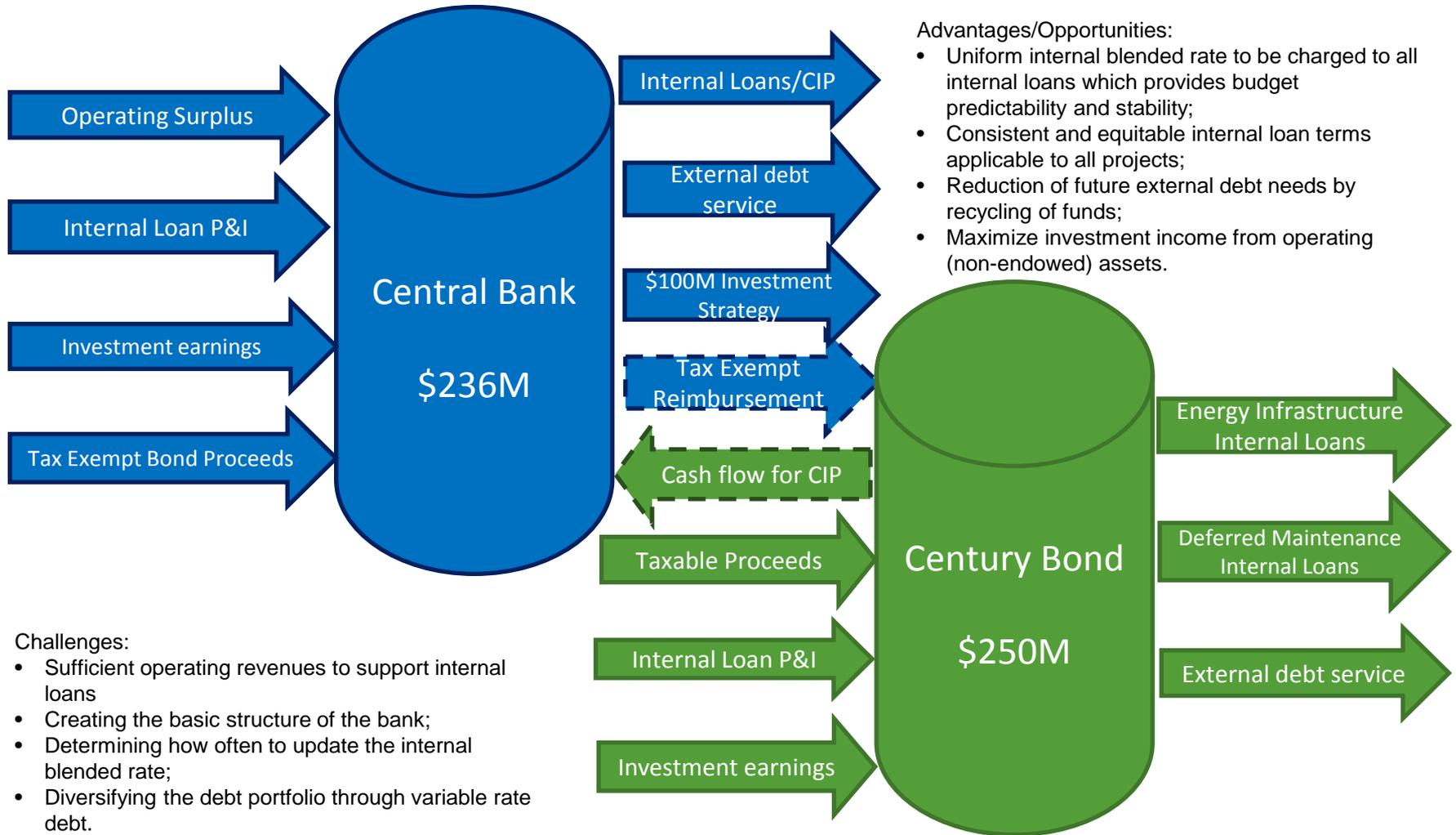


Central Bank Model:

- Centrally manage financial resources: loans, investments, and cash balances
- Decouple internal loans and external debt to minimize cost and maximize assets
- Achieve lowest risk-adjusted cost of capital
- Create predictability in capital costs and working capital returns for budgeting and forecasting
- Recycling of resources to limit external debt

* Balances as of 5/31/2014

Central Bank/Century Bond Cash Flows



Century Bond



Years	Bond DS (A)	Loan Group 1		Loan Group 2		Internal DS (B)	Excess (A + B)	Endowment			Deferred Maintenance Funding					
		DS	Loan	DS	Loan			Fund Earning (C)	Distributions (D)	Fund Balance (A+B+C+D)	Bond Funded	Budget Funded	Endowment Funded	Total Available		
0			90,000,000		10,000,000					157,000,000		10,000,000				10,000,000
1	(14,250,000)	6,159,603		1,313,435	10,000,000	7,473,038	(6,776,962)	10,903,286	-	161,126,323		10,000,000				10,000,000
2	(14,250,000)	6,159,603		2,626,869	10,000,000	8,786,472	(5,463,528)	10,528,126	-	156,190,922		10,000,000				10,000,000
3	(14,250,000)	6,159,603		3,940,304	10,000,000	10,099,907	(4,150,093)	10,175,490	-	152,216,318		10,000,000				10,000,000
4	(14,250,000)	6,159,603		5,253,738	10,000,000	11,413,342	(2,836,658)	9,933,399	-	149,313,059		10,000,000				10,000,000
5	(14,250,000)	6,159,603		6,567,173	10,000,000	12,726,776	(1,523,224)	9,752,214	-	147,542,049		10,000,000				10,000,000
6	(14,250,000)	6,159,603		7,880,608	10,000,000	14,040,211	(209,789)	9,663,941	-	146,996,201		10,000,000				10,000,000
7	(14,250,000)	6,159,603		9,194,042	10,000,000	15,353,645	1,103,645	9,621,388	-	147,721,233		10,000,000				10,000,000
8	(14,250,000)	6,159,603		10,507,477	10,000,000	16,667,080	2,417,080	9,708,267	(507,477)	149,339,104		10,000,000		507,477		10,507,477
9	(14,250,000)	6,159,603		11,820,912	10,000,000	17,980,515	3,730,515	9,844,420	(1,820,912)	151,093,127		10,000,000		1,820,912		11,820,912
10	(14,250,000)	6,159,603		13,134,346	10,000,000	19,293,949	5,043,949	10,004,166	(3,134,346)	153,006,896		10,000,000		3,134,346		13,134,346
11	(14,250,000)	6,159,603		13,134,346	10,000,000	19,293,949	5,043,949	10,110,476	(3,134,346)	155,026,976		10,000,000		3,134,346		13,134,346
12	(14,250,000)	6,159,603		13,134,346	10,000,000	19,293,949	5,043,949	10,266,248	(3,134,346)	157,202,827		10,000,000		3,134,346		13,134,346
13	(14,250,000)	6,159,603		13,134,346	10,000,000	19,293,949	5,043,949	10,418,972	(3,134,346)	159,531,402		10,000,000		3,134,346		13,134,346
14	(14,250,000)	6,159,603		13,134,346	10,000,000	19,293,949	5,043,949	10,597,276	(3,134,346)	162,038,281		10,000,000		3,134,346		13,134,346
15	(14,250,000)	6,159,603		13,134,346	10,000,000	19,293,949	5,043,949	10,743,508	(3,134,346)	164,691,392		10,000,000		3,134,346		13,134,346
16	(14,250,000)	6,159,603		13,134,346	-	19,293,949	5,043,949	10,944,596	(13,134,346)	157,545,591				13,134,346		13,134,346
17	(14,250,000)	6,159,603		11,820,912	-	17,980,515	3,730,515	11,122,338	(11,820,912)	160,577,532			1,313,435		11,820,912	13,134,346
18	(14,250,000)	6,159,603		10,507,477	-	16,667,080	2,417,080	11,328,373	(10,507,477)	163,815,509			2,626,869		10,507,477	13,134,346
19	(14,250,000)	6,159,603		9,194,042	-	15,353,645	1,103,645	11,501,219	(9,194,042)	167,226,331			3,940,304		9,194,042	13,134,346
20	(14,250,000)	6,159,603		7,880,608	-	14,040,211	(209,789)	11,734,048	(7,880,608)	170,869,982			5,253,738		7,880,608	13,134,346
21	(14,250,000)	6,159,603		6,567,173	-	12,726,776	(1,523,224)	11,967,202	(6,567,173)	174,746,786			6,567,173		6,567,173	13,134,346
22	(14,250,000)	6,159,603		5,253,738	-	11,413,342	(2,836,658)	12,233,675	(5,253,738)	178,890,065			7,880,608		5,253,738	13,134,346
23	(14,250,000)	6,159,603		3,940,304	-	10,099,907	(4,150,093)	12,467,453	(3,940,304)	183,267,121			9,194,042		3,940,304	13,134,346
24	(14,250,000)	6,159,603		2,626,869	-	8,786,472	(5,463,528)	12,769,576	(2,626,869)	187,946,300			10,507,477		2,626,869	13,134,346
25	(14,250,000)	6,159,603		1,313,435	-	7,473,038	(6,776,962)	13,075,414	(1,313,435)	192,931,317			11,820,912		1,313,435	13,134,346
26	(14,250,000)	6,159,603		-	-	6,159,603	(8,090,397)	13,421,203	-	198,262,123			13,134,346		-	13,134,346
27	(14,250,000)	6,159,603		-	-	6,159,603	(8,090,397)	13,757,505	-	203,929,231			13,134,346		-	13,134,346
28	(14,250,000)	6,159,603		-	-	6,159,603	(8,090,397)	14,174,665	-	210,013,499			13,134,346		-	13,134,346
29	(14,250,000)	6,159,603		-	-	6,159,603	(8,090,397)	14,601,721	-	216,524,823			13,134,346		-	13,134,346
30	(14,250,000)	6,159,603		-	-	6,159,603	(8,090,397)	15,079,544	-	223,513,970			13,134,346		-	13,134,346
40	(14,250,000)			-	-	-	(14,250,000)	16,444,932	-	239,978,283			13,134,346		-	13,134,346
50	(14,250,000)			-	-	-	(14,250,000)	18,601,124	-	272,489,749			13,134,346		-	13,134,346
100	(264,250,000)			-	-	-	(264,250,000)	142,811,360	-	1,916,686,562			13,134,346		-	13,134,346

Loan Cash Flows 90,000,000 160,000,000 Distributions 93,373,369 160,000,000 1,044,180,517 93,373,369 1,297,553,885



OHIO
UNIVERSITY

Series 2014 Debt Issuance



Resolution Summary

- Intent is to maintain maximum flexibility
- Issuance of up to \$250 million
 - \$90 million Energy Infrastructure
 - \$160 million Deferred Maintenance
 - Other potential projects related to the CIP, including a small amount of potential refinancings
- Characteristics
 - Can be tax-exempt or taxable
 - Maturities of up to 100-years
 - Maximum interest rate of 8%



Project Breakdown

Project	Series 2014 Debt
Energy Infrastructure	\$160,00,000
Deferred Maintenance	\$90,000,000
Student Housing	\$146,000,000
Academic College Projects	\$248,000,000
Administrative and OIT Support	\$26,500,000
Potential Refinancings (if Tax-Exempt Debt)	\$15,000,000

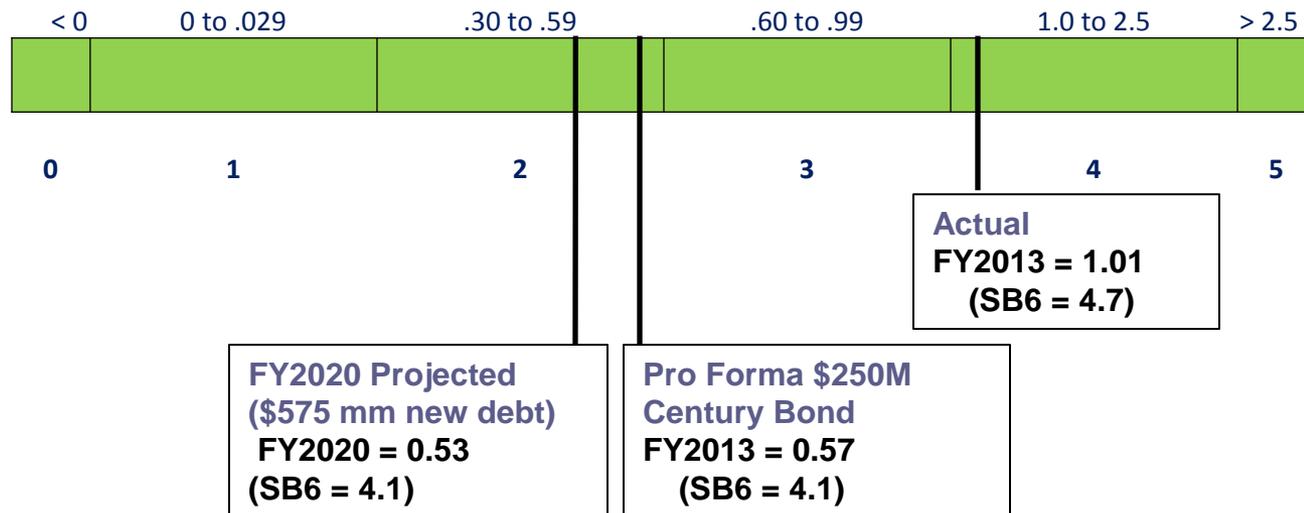
- Total project amounts exceed \$250M to allow for flexibility with issuance proceeds.



Debt Issuance Impact on Senate Bill 6 Score

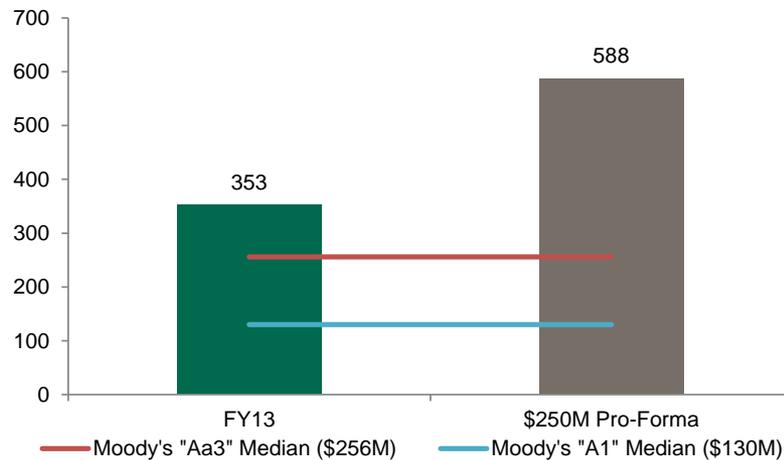
Viability Ratio (30% of SB 6 Composite)

= Expendable Net Assets / Outstanding Debt

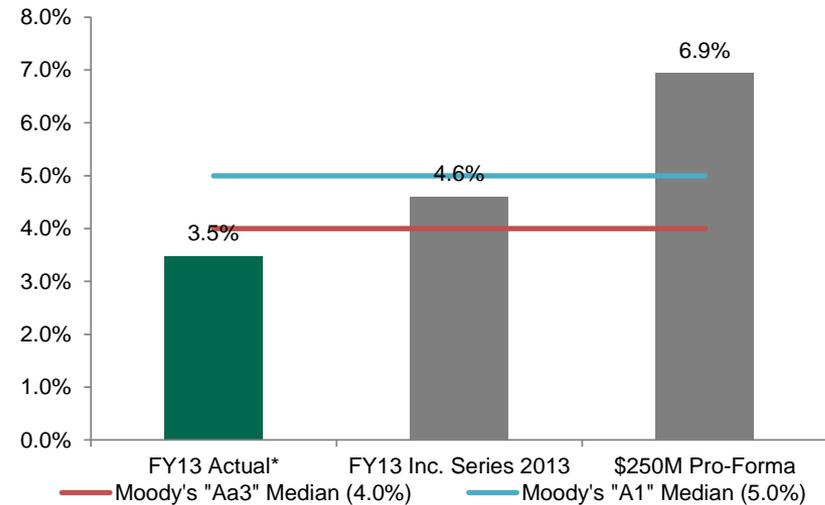


Debt Issuance Impact – Twelve Month Planning

Outstanding Debt (millions)



Debt Service to Operations

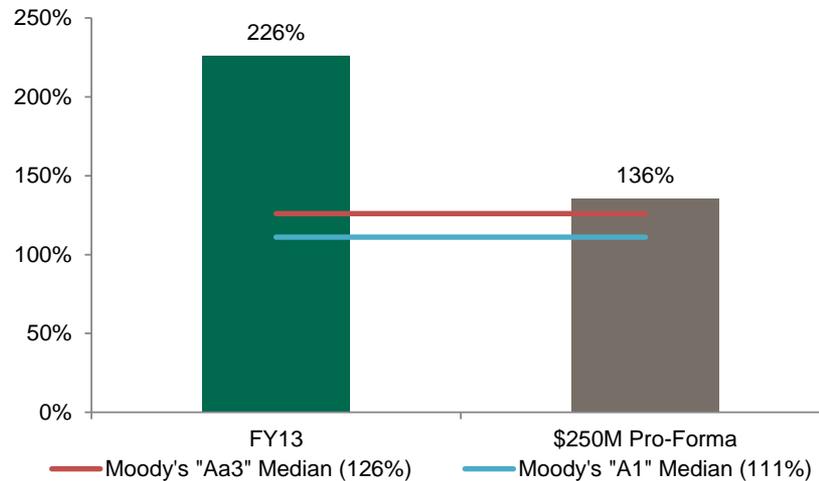


*Since the Series 2013 Bonds were issued at the end of FY13, the FY13 debt service to operations number does not reflect the impact of this debt as no debt service on the Series 2013 Bonds was paid in FY13. A pro-forma FY13 reflecting only the impact of the Series 2013 debt (and not the Century Bonds) would be 4.6%. The Century Bond pro-forma ratio in the graph above includes the impact of the Series 2013 Bonds.

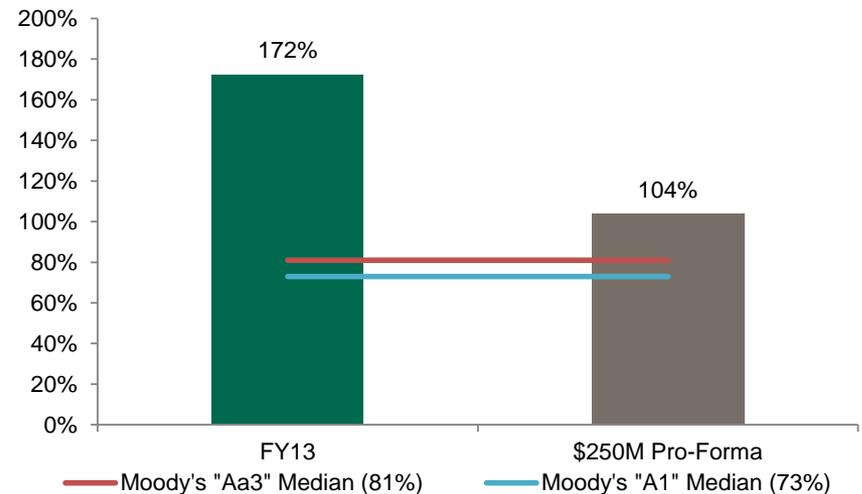


Debt Issuance Impact – Twelve Month Planning

Total Financial Resources to Debt



Expendable Resources to Debt



Century Bonds – Financing Scenarios

- The proceeds of the contemplated \$250 Million of Century Bonds would be utilized as follows:

Key Assumptions		Use of Proceeds
Par Amount	\$250,000,000	<ul style="list-style-type: none"> ■ Energy Infrastructure Financing <ul style="list-style-type: none"> ▶ \$90 million internal loan (1 upfront tranche) ▶ 30-yr level debt service with semi-annual P&I ▶ 5.50% internal funding rate ■ Deferred Maintenance Financing <ul style="list-style-type: none"> ▶ \$160 million internal loan (16 annual \$10 million tranches) ▶ 10-yr level debt service with semi-annual P&I ▶ 5.50% internal funding rate
Financing Rate	5.70%	
Annual Interest Cost	\$14,250,000	
Cost to Defeasé Principal at Today's 30-Year Treasury Rate	\$8,670,016	

- OHIO will set aside \$7 million in equity at the onset of the financing to cover its \$250M principal payment in year 100.



Mechanics of the Plan

Years	Bond		Loan Group 1		Loan Group 2		Internal DS (B)	Excess (A + B)	Endowment			Deferred Maintenance Funding							
	DS (A)	DS	Loan	DS	Loan	Fund Earning (C)			Distributions (D)	Fund Balance (A+B+C+D)	Bond Funded	Budget Funded	Endowment Funded	Total Available					
0			90,000,000																
1	(14,250,000)	6,159,603		1,313,435	10,000,000	7,473,038	(6,776,962)	10,903,286	-	157,000,000	10,000,000								10,000,000
2	(14,250,000)	6,159,603		2,626,869	10,000,000	8,786,472	(5,463,528)	10,528,126	-	156,190,922	10,000,000								10,000,000
3	(14,250,000)	6,159,603		3,940,304	10,000,000	10,099,907	(4,150,093)	10,175,490	-	152,216,318	10,000,000								10,000,000
4	(14,250,000)	6,159,603		5,253,738	10,000,000	11,413,342	(2,836,658)	9,933,399	-	149,313,059	10,000,000								10,000,000
5	(14,250,000)	6,159,603		6,567,173	10,000,000	12,726,776	(1,523,224)	9,752,214	-	147,542,049	10,000,000								10,000,000
6	(14,250,000)	6,159,603		7,880,608	10,000,000	14,040,211	(209,789)	9,663,941	-	146,996,201	10,000,000								10,000,000
7	(14,250,000)	6,159,603		9,194,042	10,000,000	15,353,645	1,103,645	9,621,388	-	147,721,233	10,000,000								10,000,000
8	(14,250,000)	6,159,603		10,507,477	10,000,000	16,667,080	2,417,080	9,708,267	(507,477)	149,339,104	10,000,000			507,477					10,507,477
9	(14,250,000)	6,159,603		11,820,912	10,000,000	17,980,515	3,730,515	9,844,420	(1,820,912)	151,093,127	10,000,000			1,820,912					11,820,912
10	(14,250,000)	6,159,603		13,134,346	10,000,000	19,293,949	5,043,949	10,004,166	(3,134,346)	153,006,896	10,000,000			3,134,346					13,134,346
11	(14,250,000)	6,159,603		13,134,346	10,000,000	19,293,949	5,043,949	10,110,476	(3,134,346)	155,026,976	10,000,000			3,134,346					13,134,346
12	(14,250,000)	6,159,603		13,134,346	10,000,000	19,293,949	5,043,949	10,266,248	(3,134,346)	157,202,827	10,000,000			3,134,346					13,134,346
13	(14,250,000)	6,159,603		13,134,346	10,000,000	19,293,949	5,043,949	10,418,972	(3,134,346)	159,531,402	10,000,000			3,134,346					13,134,346
14	(14,250,000)	6,159,603		13,134,346	10,000,000	19,293,949	5,043,949	10,597,276	(3,134,346)	162,038,281	10,000,000			3,134,346					13,134,346
15	(14,250,000)	6,159,603		13,134,346	10,000,000	19,293,949	5,043,949	10,743,508	(3,134,346)	164,691,392	10,000,000			3,134,346					13,134,346
16	(14,250,000)	6,159,603		13,134,346	-	19,293,949	5,043,949	10,944,596	(13,134,346)	157,545,591	10,000,000			13,134,346					13,134,346
17	(14,250,000)	6,159,603		11,820,912	-	17,980,515	3,730,515	11,122,338	(11,820,912)	160,577,532	10,000,000		1,313,435	11,820,912					13,134,346
18	(14,250,000)	6,159,603		10,507,477	-	16,667,080	2,417,080	11,328,373	(10,507,477)	163,815,509	10,000,000		2,626,869	10,507,477					13,134,346
19	(14,250,000)	6,159,603		9,194,042	-	15,353,645	1,103,645	11,501,219	(9,194,042)	167,226,331	10,000,000		3,940,304	9,194,042					13,134,346
20	(14,250,000)	6,159,603		7,880,608	-	14,040,211	(209,789)	11,734,048	(7,880,608)	170,869,982	10,000,000		5,253,738	7,880,608					13,134,346
21	(14,250,000)	6,159,603		6,567,173	-	12,726,776	(1,523,224)	11,967,202	(6,567,173)	174,746,786	10,000,000		6,567,173	6,567,173					13,134,346
22	(14,250,000)	6,159,603		5,253,738	-	11,413,342	(2,836,658)	12,233,675	(5,253,738)	178,890,065	10,000,000		7,880,608	5,253,738					13,134,346
23	(14,250,000)	6,159,603		3,940,304	-	10,099,907	(4,150,093)	12,467,453	(3,940,304)	183,267,121	10,000,000		9,194,042	3,940,304					13,134,346
24	(14,250,000)	6,159,603		2,626,869	-	8,786,472	(5,463,528)	12,769,576	(2,626,869)	187,946,300	10,000,000		10,507,477	2,626,869					13,134,346
25	(14,250,000)	6,159,603		1,313,435	-	7,473,038	(6,776,962)	13,075,414	(1,313,435)	192,931,317	10,000,000		11,820,912	1,313,435					13,134,346
26	(14,250,000)	6,159,603		-	-	6,159,603	(8,090,397)	13,421,203	-	198,262,123	10,000,000		13,134,346	-					13,134,346
27	(14,250,000)	6,159,603		-	-	6,159,603	(8,090,397)	13,757,505	-	203,929,231	10,000,000		13,134,346	-					13,134,346
28	(14,250,000)	6,159,603		-	-	6,159,603	(8,090,397)	14,174,665	-	210,013,499	10,000,000		13,134,346	-					13,134,346
29	(14,250,000)	6,159,603		-	-	6,159,603	(8,090,397)	14,601,721	-	216,524,823	10,000,000		13,134,346	-					13,134,346
30	(14,250,000)	6,159,603		-	-	6,159,603	(8,090,397)	15,079,544	-	223,513,970	10,000,000		13,134,346	-					13,134,346
40	(14,250,000)			-	-	-	(14,250,000)	16,444,932	-	239,978,283	10,000,000		13,134,346	-					13,134,346
50	(14,250,000)			-	-	-	(14,250,000)	18,601,124	-	272,489,749	10,000,000		13,134,346	-					13,134,346
100	(264,250,000)			-	-	-	(264,250,000)	142,811,360	-	1,916,686,562	10,000,000		13,134,346	-					13,134,346
Loan Cash Flows			90,000,000	160,000,000					Distributions	93,373,369	160,000,000			1,044,180,517	93,373,369	1,297,553,885			



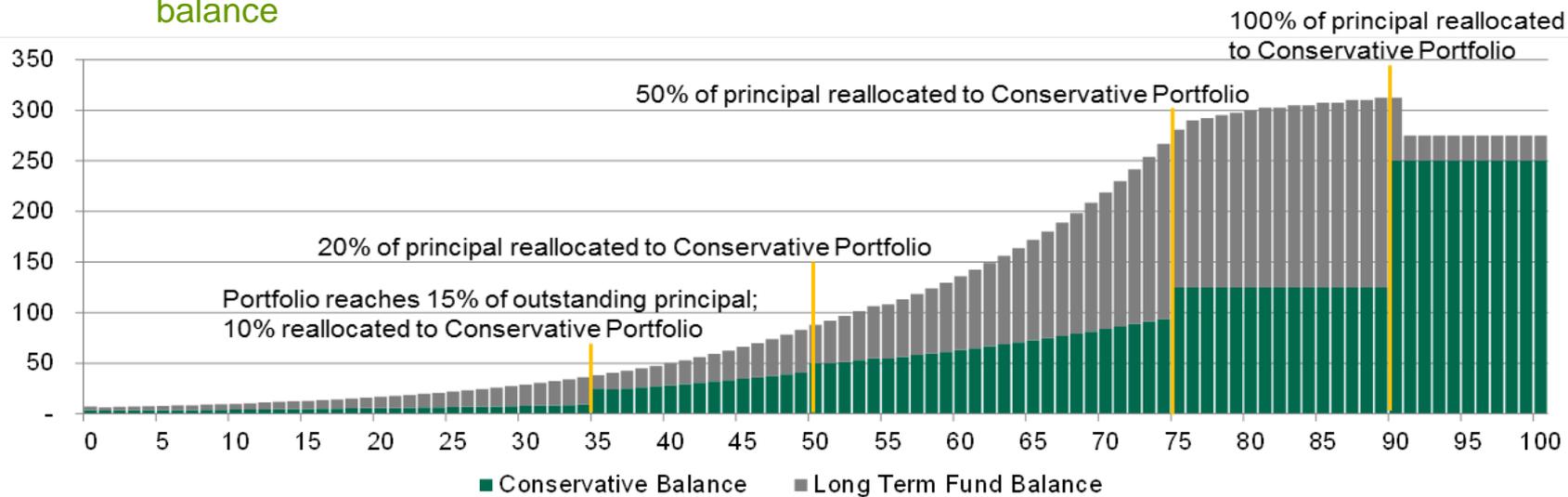
Guiding Principles Summary

- \$7M Reserve Fund
- Bonds managed utilizing a central bank
- Investment policy for bond proceeds
- Changes to guidelines only made with “super majority” Board approval [for discussion]
- Initial two year implementation period



\$7M Reserve Fund

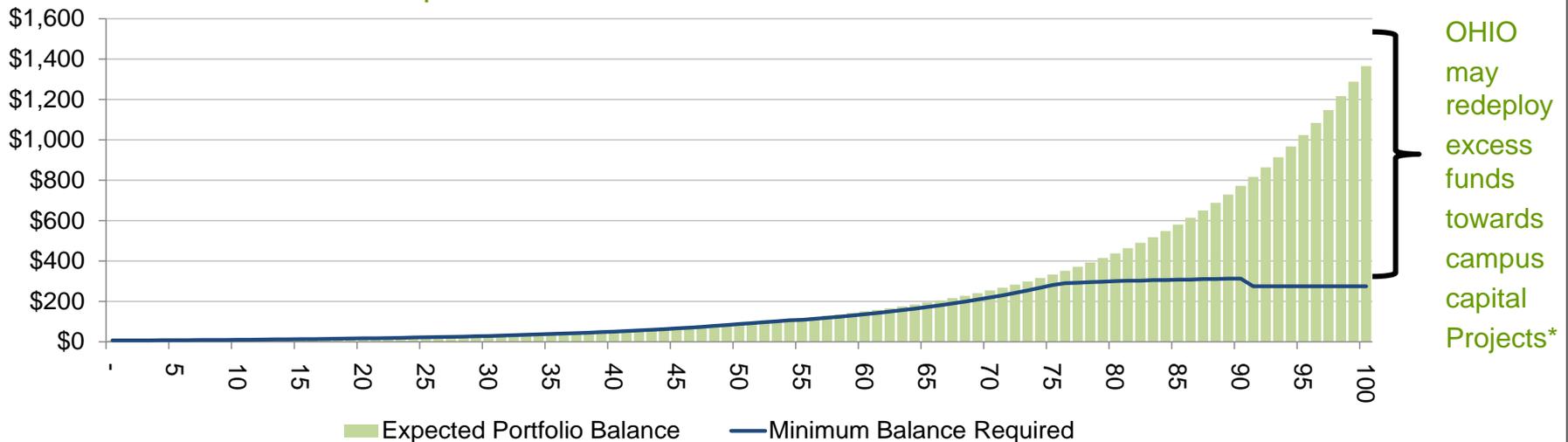
- Invested to Repay Principal Balance in Year 100
- Two Portfolios
 - At onset, 50% invested in “Conservative Pool”, 50% invested along with Foundation long term pool
 - Over time monies reallocated to Conservative Pool in order to protect principal repayment balance



\$7M Reserve Fund

■ Annual minimum balance requirements

- Future administrations will retain flexibility to make fund draws to redeploy excess investment earnings towards campus capital projects as long as current and future minimum requirements are met
- Should minimums not be met, University must draw from operating reserves in order to meet balance requirement



Central Bank

- Internal loans managed by Treasury Office
- Sufficient operating funds to repay debt service must be demonstrated prior to any disbursement
- Any draws or disbursements require Board approval



Bond Proceeds Investment Policy

- Asset allocation ratios to be defined
- Glide path approach
- Full policy provided in October



Changes to the Guidelines

- Board to discuss 75% approval requirement
- Administration must address key questions with board; examples include:
 - How would changes affect deferred maintenance backlog?
 - How would changes affect ability to repay outstanding principal in year 2114?
 - How would changes affect the University's ability to budget for annual debt service?



Financing Timetable

■ August

- OU BOT Meeting

■ September

- Rating Agency Reviews
- Pledge Request - Ohio Board of Regents

■ October

- Pricing
- Issuance



Questions/Feedback?



**APPROVAL OF BUDGET AND CONTRACT AWARD FOR THE
COMPREHENSIVE MASTER PLAN UPDATE**

RESOLUTION 2014-

WHEREAS, the Board of Trustees approved the preparation of a master plan update for the Athens Campus and master plan development for the Dublin Campus by Resolution 2014-3407; and

WHEREAS, by the same Resolution, the Board of Trustees directed the president or his designee to interview and select a consultant for this project; and

WHEREAS, the Capital Funding and Priorities Committee has recommended and the President has approved a not-to-exceed budget of \$1.5 million for the Comprehensive Master Plan Update, to be funded from University Reserves.

NOW THEREFORE, BE IT RESOLVED that the Ohio University Board of Trustees authorizes the receipt of proposals and bids and the President or his designee to accept and award the contract within the total project budget identified.



Interoffice Communication

Date: August 7, 2014

To: The President and Board of Trustees

From: Stephen T. Golding, Vice President Finance & Administration, CFO and Treasurer

Re: **Comprehensive Master Plan Update---2016: Funding Approval**

At the June 2014 Board of Trustees meeting, Shawna Bolin, University Planner, shared with you the need for a Comprehensive Master Plan Update and the full board approved resolution 2014-3407 to move forward with consultant selection. At the time of the June presentation, the University was in the middle of the consultant bidding process. We have received bids and at the August meeting are asking for budget approval for the Comprehensive Master Plan.

Comprehensive Master Plan Update---2016

1. **We seek approval to undertake the planning effort at a cost not to exceed \$1,500,000.**
2. The three primary objectives of the plan are:
 - a. Update/refresh the Athens Campus master Plan with consideration of capital plan vision, existing planning initiatives and guidance of the University's Strategic Plan.
 - b. Support near-term planning needs on projects that have a transformational impact on the overall comprehensive plan.
 - c. Develop a master plan for our newly acquired campus in Dublin, Ohio.
3. Capital Improvement Plan: FY2015 Annual Update
4. Project Budget: Not-to-Exceed \$1.5M
5. Previously Approved: Resolution 2014-3407: Approval to proceed and consultant selection
6. This Request: Not-to-Exceed \$1.5M
7. Funding Source: University Reserves

This budget will cover consultant fees and other project expenses

I have enclosed a resolution for consideration by the Board of Trustees which seeks approval of budget and contract award. The development of the campus master plan is expected to take approximately 12 months to complete and updates and presentations will be made to the Board along the way.

If I can be of further assistance or provide additional information regarding this matter, please let me know.

Comprehensive Master Plan Update Consent

Tab



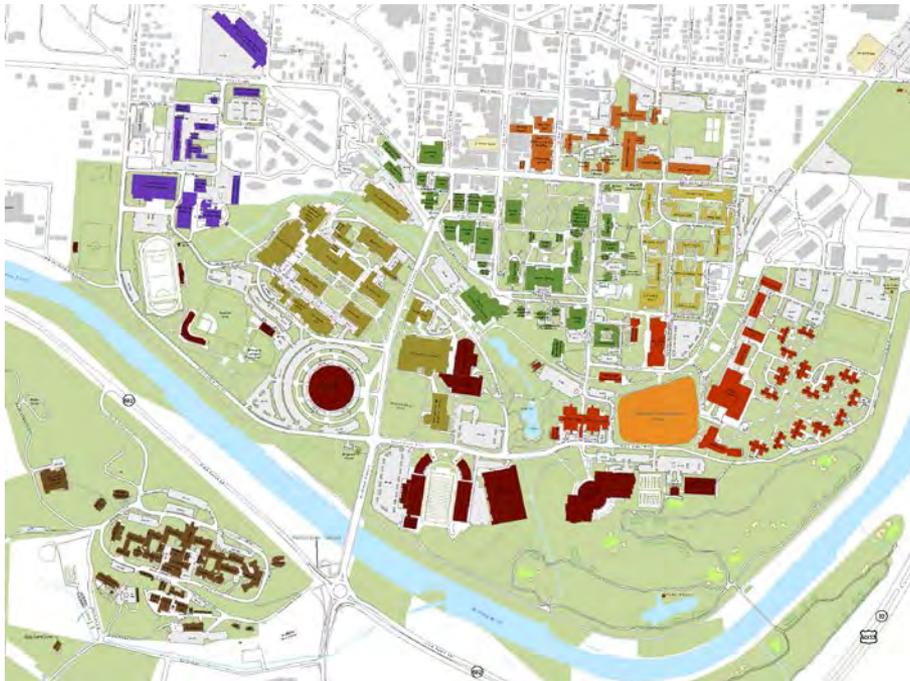
Background

- **March BoT:** “Transforming Ohio” presentation shared that comprehensive planning is essential to ensuring that OHIO maintains its position as one of the nation’s leading regional universities
- **June BoT:** Resolution approval 2014 – 3407 provided authorization by the board to update our master plan



Updating the Master Plan

- Objectives • Major Areas of Planning • Committees • Task Groups • Process Moving Forward • Approval to Proceed •



Next Steps

- Currently in process of selecting a consultant for the effort.
- Consultant will be responsible for
 - Updating the 2006 Campus Master Plan
 - Providing a new master plan for the Dublin Campus
 - Comprehensive Planning for new and existing initiatives, projects, strategies, & planning needs.



Schedule

Comprehensive Master Plan Update Preliminary Process Schedule

		2014										
		F	M	A	M	J	J	A	S	O	N	D
<i>Board of Trustees Touchpoints</i>			*			*		*	*	*		
			Review need for update			Approval to proceed		Update @ Resource Committee		Update @ Resource Committee		
University Tasks	CF&PC Approval	Master Plan Work Group Discussion on Objectives, Tasks, & Next Steps for the Update				Campus Planning Principles review and committee formulation			Task Groups and Committee meetings to provide information to consultant.			
Consultant Prep & Work	Planning Project coordination and organization	Request for Proposal (RFP) Drafting, Review, & Submission				Consultant selection, contract execution, Kick-off, and preliminary analysis and research			Facilitate campus discussions, recommendations on Transformational Projects			
Board of Trustees Prep and Review	Transforming OHIO presentation to BoT @ March Meeting	Preparation for June BoT discussion. Approval to proceed				Review Principles, confirmed schedule, & next steps with Board of Trustees			Review preliminary information as developed.			

* Kick-Off!



Schedule

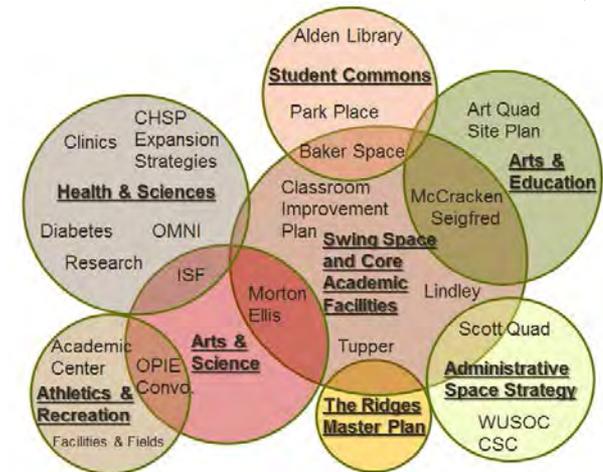
Comprehensive Master Plan Update Preliminary Process Schedule

		2015								
		J	F	M	A	M	J	J	A	S
<i>Board of Trustees Touchpoints</i>		*		*			*			*
		Joint Committee Discussion		Joint Committee Discussion			Draft Recommendations Review		Draft Report Review	
University Tasks	Task Groups and Committee meetings to review consultant work.				Facilitate and coordinate draft recommendations for inclusion in Comprehensive Master Plan			Facilitate edit changes and final report coordination with Consultant		
Consultant Prep & Work	Reviews and presentations of preliminary recommendations.	Finalizing Draft Comprehensive Master Plan Recommendations			Final Report Preparation					
Board of Trustees Prep and Review	Review and provide feedback on preliminary reports.	Review of preliminary draft Comprehensive Master Plan.			Approval of Comprehensive Master Plan Update					



Deliverables

- Executive Summary booklet with Comprehensive Master Plan highlights and major conclusions
- Campus space utilization report, Precinct Plans, Recreation Plan, Mobility Plan, Infrastructure Conceptual three-dimensional views recommendations, Dublin Campus Master Plan,
- Before and after site plans
- Transformational Project Planning
- Phasing and Implementation plan
- Design Guidelines



Funding Approval

- **We seek planning approval at a cost not to exceed \$1.5M**
- Capital Plan FY15 Annual CIP
- Project Budget: \$1.5M
- Previously Approved: \$0
- This Request: \$1.5M
- Funding Source: University Reserves
 - This budget will cover consultant fees and other project expenses.



**APPROVAL OF PROJECTS AND APPROVAL TO UNDERTAKE
SCHEMATIC DESIGN FOR
THE BOYD DINING HALL RENOVATION,
JEFFERSON HALL RENOVATION,
LIN HALL INFRASTRUCTURE UPGRADE,
MORTON HALL LECTURE ROOM UPGRADES, ROOMS 201,
235, 237,
PING UTILITY TUNNEL REPLACEMENT, AND
SOUTH GREEN COMPREHENSIVE SITE DESIGN – SWEEP
DESIGN**

RESOLUTION 2014-

WHEREAS, six capital projects are planned and funded as follows:

- Boyd Dining Hall Renovation with a total project budget of \$12,000,000 to be funded by Culinary Reserves;
- Jefferson Hall Renovation with a total project budget of \$44,000,000 to be funded by Culinary Reserves (35%) and Residential Housing Reserves (65%);
- Lin Hall Infrastructure Upgrade with a total project budget of \$2,700,000 to be funded by State Appropriations;
- Morton Hall Lecture Room Upgrades, Rooms 201, 235, 237 with a total project budget of \$1,500,000 to be funded by State Appropriations;
- Ping Utility Tunnel Replacement with a total project budget of \$1,200,000 to be funded by the FY2015 Energy Infrastructure Project – Debt;
- South Green Comprehensive Site Design – Sweep Design with a total project budget of \$1,500,000 to be funded by Residential Housing Reserves.

NOW THEREFORE, BE IT RESOLVED that the Ohio University Board of Trustees authorizes the receipt of bids or proposals and the President or his designee to accept and award contracts within the total project budgets identified.

South Green Drive Extension Budget Amendment

- **We seek approval to amend the budget to \$2M.**
- Purpose is to extend South Green Drive north from its terminus at Parking Lot 55 and connect it with Mill Street. This is needed because it makes progress toward a goal of the University Master Plan: to redirect vehicular traffic to the perimeter of the campus, much as Shafer Street does on the west side of campus. This will minimize vehicular-pedestrian conflicts on the interior.
- Part of the FY2013-2014 CIP, Deferred Maintenance “Keep-Up” Project, Campus Roadway Improvements, #9I.
- Project Budget: \$2M
- Previously Approved: \$1.5M
 - Resolution 2014-3380
- This Request: \$500K
- Funding Sources: \$500K - Culinary Services Reserves
\$500K - Residential Housing Reserves
\$500K - Transportation & Parking Reserves
\$500K - FY2013-2014 HF 482 State Appropriations, C30111



Stocker Center Sprinkler Replacement Budget Amendment

- We seek approval to amend the budget from the previously approved \$50K to \$2.75M.
- Purpose is to replace the sprinkler system, which is currently not in working order. Numerous repairs have been made over the life of the system. Piping failures are now beyond repair.
- Not included the approved CIP.
- Project Budget: \$2.75M
- Previously Approved: \$50K
 - Resolution 2014-3409
- This Request: \$2.7M
- Funding Source: FY2015 Deferred Maintenance Funds



**APPROVAL OF PROJECTS AND APPROVAL TO UNDERTAKE
SCHEMATIC DESIGN FOR
THE BOYD DINING HALL RENOVATION,
JEFFERSON HALL RENOVATION,
LIN HALL INFRASTRUCTURE UPGRADE,
MORTON HALL LECTURE ROOM UPGRADES, ROOMS 201,
235, 237, AND
SOUTH GREEN COMPREHENSIVE SITE DESIGN – SWEEP
DESIGN**

RESOLUTION 2014-

WHEREAS, five capital projects are planned and funded as follows:

- Boyd Dining Hall Renovation with a total project budget of \$12,000,000 to be funded by Culinary Reserves;
- Jefferson Hall Renovation with a total project budget of \$44,000,000 to be funded by Culinary Reserves (35%) and Residential Housing Reserves (65%);
- Lin Hall Infrastructure Upgrade with a total project budget of \$2,700,000 to be funded by State Appropriations;
- Morton Hall Lecture Room Upgrades, Rooms 201, 235, 237 with a total project budget of \$1,500,000 to be funded by State Appropriations;
- South Green Comprehensive Site Design – Sweep Design with a total project budget of \$1,500,000 to be funded by Residential Housing Reserves.

NOW THEREFORE, BE IT RESOLVED that the Ohio University Board of Trustees authorizes the receipt of bids or proposals and the President or his designee to accept and award contracts within the total project budgets identified.



OHIO
UNIVERSITY

Date: August 7, 2014

To: The President and Board of Trustees

From: Stephen T. Golding, Vice President for Finance and Administration, CFO and Treasurer

Re: REQUEST FOR APPROVAL TO UNDERTAKE DESIGN:

- **Boyd Dining Hall Renovation**
- **Jefferson Hall Renovation**
- **Lin Hall Infrastructure Upgrade**
- **Morton Hall Lecture Room Upgrades, Rooms 201, 235, 237**
- **South Green Comprehensive Site Design – Sweep Design**

The following projects are presented to the Board at this time for approval to move forward with the expenditure of funds for design.

Boyd Dining Hall Renovation – Design Development and Construction Documents Phases

1. **We seek approval to undertake design development and construction documents at a cost of \$850,000.**
2. Purpose: This project will involve the programming, design and construction of a new student dining and market spaces. Culinary Services is in the process of elevating its self-operated, student residential dining experience through the incorporation of leading commercial and retail trends in its campus venue renovations. It is desired to create residential dining and retail spaces with influences from restaurant, fast-casual, quick-service production and fresh market trends. Building organization (first floor), serving concepts, back-of-house kitchen support, mechanical, electrical and plumbing, and interiors will be upgraded as well as equipment and furniture.
3. Part of the FY2015-2020 CIP, Auxiliary Project #3.
4. Project Budget: \$12M
5. Previously Approved: \$200K
 - a. Resolution 2014-3396
6. This Request: \$850K
7. Funding Source: Culinary Reserves

Jefferson Hall Renovation – Programming through Design Development Phase

1. **We seek approval to undertake programming through the design development phase at a cost of \$750,000.**
2. Purpose: Jefferson Hall is the next priority of Residential Life. The residence hall portion will be remodeled to include ADA access to all floors (elevator), new finishes, plumbing, mechanical, communications (data) and electrical infrastructure and academic support spaces (living/learning community). This is needed because the age of Jefferson Hall warrants new,

more efficient, infrastructure systems and modern finishes. The new Academic support spaces are needed in order to bring learning opportunities into the residential environment. The first step in the overall process is to remodel the Dining portion of Jefferson Hall into a Marketplace based on a "Whole Foods Store" concept. Once online, this new expanded store will serve students on that side of campus and will continue to operate while the remainder of Jefferson Hall undergoes renovation.

3. Part of the FY2015-2020 CIP as Residential Housing, Jefferson Hall Rehabilitation #4 and Auxiliary, Jefferson Hall Culinary Renovation #1.
4. Project Budget: \$44M
5. Previously Approved: \$0
6. This Request: \$750K
7. Funding Sources: Culinary Reserves (35%)
Residential Housing Reserves (65%)

Lin Hall Infrastructure Upgrade – Design Development Phase

1. **We seek approval to undertake design development at a cost of \$217,350.**
2. Purpose is to upgrade the HVAC system, replace the fire alarm system and replace the flat portion of the roof system. Needed because in order to appropriately operate the facility and protect the art, it is critical that the building be made weather-tight and humidity to be properly controlled.
3. Included in the FY2015-2016 CIP, Infrastructure Renewal-Deferred Maintenance, College of Fine Arts Infrastructure Upgrades, Project #9.
4. Project Budget: \$2.7M
5. Previously Approved: \$0
6. This Request: \$217,350
7. Funding Source: State Appropriations (FY15-16 C30131)

Morton Hall Lecture Room Upgrades, Rooms 201, 235, 237

1. **We seek approval to undertake design through the construction documents phase at a cost of \$120,000.**
2. Purpose is to upgrade the furniture and finishes in the large lecture rooms. The project will also upgrade the acoustics and audio visual equipment. This is needed because the existing furniture and finishes, and the audio/video equipment have reached the end of its useful life. Morton Hall currently does not have a restroom that meets current ADA standards. This project will include the installation of two ADA compliant family restrooms on the first floor.
3. Part of the FY2015-2020 CIP, Academic Support, Classroom Upgrades #1.
4. Project Budget: \$1.5M
5. Previously Approved: \$0
6. This Request: \$120K
7. Funding Source: State Appropriations

South Green Comprehensive Site Design – Sweep Design – Construction Documents and Bidding Phases

1. **We seek approval to undertake construction documents and bidding at a cost of \$126,600.**
2. Purpose is to tie the Housing Construction Plan – Phase 1 Project into the South Green Comprehensive Sweep Design. Needed because it will blend the new grades and connections of the Phase 1 Housing project with the existing grades and connections to the north and west. Will also create clearly defined pedestrian, ADA accessible, vehicular pathways in the Sweep, and to support Move-In/Move-Out.
3. Not included in the approved CIP.
4. Project Budget: \$1.5M
5. Previously Approved: \$243K
6. This Request: \$126.6K
7. Funding Source: Residential Housing Reserves

Construction Projects – Design

Consent

Tab



Requested Approvals to Undertake Design

- Boyd Dining Hall Renovation
- Jefferson Hall Renovations
- Lin Hall Infrastructure Upgrade
- Morton Hall Lecture Room Upgrades, Rooms 201, 235, 237
- South Green Comprehensive Site Design – Sweep Design



Boyd Dining Hall Renovation

- **We seek approval to undertake design development and construction documents at a cost of \$850,000.**
- Purpose: It is desired to create residential dining and retail spaces with influences from restaurant, fast-casual, quick-service production and fresh market trends. Building organization (first floor), serving concepts, back-of-house kitchen support, mechanical, electrical and plumbing, and interiors will be upgraded as well as equipment and furniture.
- Part of the FY2015-2020 CIP, Auxiliary Project #3.
- Project Budget: \$12M
- Previously Approved: \$200K
 - Resolution 2014-3396
- This Request: \$850K
- Funding Source: Culinary Reserves



Jefferson Hall Renovation

- We seek approval to undertake programming through design development at a cost of \$4 We seek approval to undertake programming through the design development phase at a cost of \$750,000.
- Purpose: Jefferson Hall is the next priority of Residential Life.
 - The residence hall portion will be remodeled to include ADA access to all floors (elevator), new finishes, plumbing, mechanical, communications (data) and electrical infrastructure and academic support spaces (living/learning community).
 - Needed because the age of Jefferson Hall warrants new, more efficient, infrastructure systems and modern finishes. The new academic support spaces are needed in order to bring learning opportunities into the residential environment. The first step in the overall process is to remodel the Dining portion of Jefferson Hall into a Marketplace based on a "Whole Foods Store" concept. The new expanded store will serve students and will continue to operate while the remainder of Jefferson Hall undergoes renovation.
- Part of the FY2015-2020 CIP as Residential Housing, Jefferson Hall Rehabilitation #4 and Auxiliary, Jefferson Hall Culinary Renovation #1.
- Project Budget: \$44M
- Previously Approved: \$0
- This Request: \$750K
- Funding Sources: Culinary Reserves (35%)
Residential Housing Reserves (65%)



Lin Hall Infrastructure Upgrade

- We seek approval to undertake design development at a cost of \$217,350.
- Purpose is to upgrade the HVAC system, replace the fire alarm system and replace the flat portion of the roof system. Needed because in order to appropriately operate the facility and protect the art, it is critical that the building be made weather-tight and humidity to be properly controlled.
- Included in the FY2015-2016 CIP, Infrastructure Renewal-Deferred Maintenance, College of Fine Arts Infrastructure Upgrades, Project #9.
- Project Budget: \$2.7M
- Previously Approved: \$0
- This Request: \$217,350
- Funding Source: State Appropriations (FY15-16 C30131)



Morton Hall Lecture Room Upgrades, 201, 235, 237

- We seek approval to undertake design through the construction documents phase at a cost of \$120,000.
- Purpose is to upgrade the furniture and finishes in the large lecture rooms. The project will also upgrade the acoustics and audio visual equipment. This is needed because the existing furniture and finishes, and the audio/video equipment have reached the end of its useful life. Morton Hall currently does not have a restroom that meets current ADA standards. This project will include the installation of two ADA compliant family restrooms on the first floor.
- Part of the FY2015-2020 CIP, Academic Support, Classroom Upgrades, #1.
- Project Budget: \$1.5M
- Previously Approved: \$0
- This Request: \$120K
- Funding Source: State Appropriations



South Green Comprehensive Site Design – Sweep

- We seek approval to undertake construction documents and bidding at a cost of \$126,600.
- Purpose is to tie the Housing Construction Plan – Phase 1 Project into the South Green Comprehensive Sweep Design. Needed because it will blend the new grades and connections of the Phase 1 Housing project with the existing grades and connections to the north and west. Will also create clearly defined pedestrian, ADA accessible, vehicular pathways in the Sweep, and to support Move-In/Move-Out.
- Not included in the approved CIP.
- Project Budget: \$1.5M
- Previously Approved: \$243K
- This Request: \$126,600
- Funding Source: Residential Housing Reserves



**APPROVAL TO PROCEED WITH CONSTRUCTION FOR
CENTRAL CLASSROOM ANATOMY LAB,
CHILLER 2 UPGRADE,
CSC GROUND, FIRST, AND THIRD FLOOR RENOVATIONS,
OU CHILICOTHE SHOEMAKER CENTER BRIDGE IMPROVEMENTS,
SOUTH GREEN DRIVE EXTENSION BUDGET AMEMDMENT,
STOCKER CENTER SPRINKLER REPLACEMENT BUDGET
AMENDMENT,
PING UTILITY TUNNEL REPLACEMENT,
UTILITY TUNNEL PROJECT: PARK PLACE TUNNEL REPAIR BUDGET
AMENDMENT,
UTILITY TUNNEL PROJECT: WEST MULBERRY STREET TUNNEL
REPAIR BUDGET AMENDMENT**

RESOLUTION 2014-

WHEREAS, nine capital projects are planned and funded as follows:

- Central Classroom Anatomy Lab with a total project budget of \$620,000 to be funded by University Debt (\$470,000) and Arts & Sciences Reserves (\$150,000);
- Chiller 2 Upgrade with a total project budget of \$3,000,000 to be funded by Energy Infrastructure Bond Funds;
- CSC Ground, 1st and 3rd Floor Renovations with a total project budget of \$3,000,000 to be funded by College of Business Reserves;
- OU Chillicothe Shoemaker Center Bridge Improvements with a total project budget of \$1,000,000 to be funded by State Appropriations (\$449,513) and Regional Higher Education Reserves (\$550,487);
- South Green Drive Extension Budget Amendment from the previously approved total project budget of \$1,500,000 (Resolution 2014-3380) to \$2,000,000 to be funded equally by the following sources: Culinary Services Reserves, Residential Housing Reserves, Transportation & Parking Reserves and FY2013-2014 HF 482 State Appropriations C30111;
- Stocker Center Sprinkler Replacement Budget Amendment from the previously approved \$50,000 (Resolution 2014-3409) to \$2,750,000 to be funded by FY2015 Deferred Maintenance Funds;
- Ping Utility Tunnel Replacement with a total project budget of \$1,500,000 to be funded by the FY2015 Energy Infrastructure Project – Debt;
- Utility Tunnel Project: Park Place Tunnel Repair Budget Amendment from the previously

approved total project budget of \$1,200,000 (Resolution 2014-3387) to \$1,400,000 and change the funding source from State Appropriations to FY2015 Energy Infrastructure Project – Debt;

- Utility Tunnel Project: West Mulberry Street Tunnel Repair Budget Amendment from the previously approved total project budget of \$2,000,000 (Resolution 2014-3386) to \$1,800,000 and change the funding source from Utility Reserves to FY2015 Energy Infrastructure Project – Debt.

NOW THEREFORE, BE IT RESOLVED that the Ohio University Board of Trustees authorizes the receipt of bids or proposals and the President or his designee to accept and award contracts within the total project budgets identified.



Date: August 7, 2014

To: The President and Board of Trustees

From: Stephen T. Golding, Vice President for Finance and Administration, CFO and Treasurer

Re: REQUEST FOR APPROVAL TO UNDERTAKE CONSTRUCTION:

- **Central Classroom Anatomy Lab**
- **Chiller 2 Upgrade**
- **CSC Ground, 1st and 3rd Floor Renovations (Formerly College of Business Expansion)**
- **OUC Shoemaker Center Bridge Improvements**
- **South Green Drive Extension Budget Amendment**
- **Stocker Center Sprinkler Replacement Budget Amendment**
- **Ping Utility Tunnel Replacement**
- **Utility Tunnel Repairs Budget Amendments and Changes of Funding Sources**
 - **Park Place Tunnel Repair and Budget Amendment**
 - **West Mulberry Street Tunnel Repair Budget Amendment**

The following construction projects in excess of \$500,000 in total project cost are presented to the Board for project and/or budget amendment approval. A resolution is provided that addresses these projects.

Central Classroom Anatomy Lab

- 1. We seek approval to undertake design and construction at a cost of \$620,000.**
2. Purpose is to relocate the anatomy lab used by the College of Arts & Sciences from Ryors Annex to renovated space in the Central Classroom Building. Needed because Ryors Annex facility is failing and does not meet program requirements. This relocation will include enabling work for future renovations to Central Classroom Building.
3. Part of the FY2015-2020 CIP, Central Classroom Swing Space, Project #20.
4. Project Budget: \$620K
5. Previously Approved: \$0
 - a. Approved to undertake design at a cost not to exceed \$50K granted by the Capital Funding & Priorities Committee in July 2014.
6. This Request: \$620K
7. Funding Sources: \$470K University Debt
\$150K Arts & Sciences Reserves

Chiller 2 Upgrade

1. **We seek approval to undertake design and construction at a cost of \$3,000,000.**
2. Purpose is to provide improved capacity and reliability to the Ohio University chilled water system by replacing the existing chiller 2 (1,200 tons) with a new 2,500 ton system. This will meet the existing peak chilled water loads more efficiently and also meet the Housing initiative added loads in 2015. While this project is being proposed in advance of the utility master planning effort, considerable effort has been made to not foreclose any future options or spend more than is necessary at this juncture. There is significant need to expand the cooling capacity by 4,000 to 8,000 tons by 2020, so this increase is a logical, relatively inexpensive and complimentary first step as Lausche's cooling plant was designed, and in part, already constructed to handle this machine.
3. Part of the FY2014-2015 Annual Capital Plan Update, Lausche Heating Plant Replacements, #1.
4. Project Budget: \$3M
5. Previously Approved: \$0
6. This Request: \$3M
7. Funding Source: Energy Infrastructure Project Bond Funds

CSC Ground, 1st and 3rd Floor Renovations (Formerly College of Business Expansion)

1. **We seek approval to undertake design and construction at a cost of \$225,000.**
2. Purpose is to provide additional space for the College of Business. Needed because Copeland Hall, at the time of its renovation, was designed to accommodate a program of 1,800 students. The College currently serves 2,400 students and is in need of additional space for both office and teaching functions. The College will occupy space on the ground, first and third floors of the adjacent Computer Services Center building, with implementation of the renovation on a floor-by-floor basis over three construction phases. Existing building occupants in these areas (OIT and Institutional Research) will be appropriately relocated.
3. Part of the FY2015-2020 CIP, Academic Research Project #17.
4. Project Budget: \$3M
5. Previously Approved: \$50K
 - a. Resolution 2014-3379
6. This Request: \$225K
7. Funding Source: College of Business Department Reserves

OUC Shoemaker Center Bridge Improvements

1. **We seek approval to undertake design and construction at a cost of \$1,000,000.**
2. Purpose: The Shoemaker Center upper level and main entrance is entered via a Pedestrian Bridge. The bridge is original to the building construction of 1979. In 2005 reinforcements to the bridge were installed. A recent inspection of the bridge removed the existing soffit system and completely exposed the existing framing. The inspection required the structure to be temporarily shored for continued pedestrian use. The selected Design-Build (DB) team will be required to design a temporary stairway from the 2nd floor to existing grade. The Request For Proposal will further describe these measures. The temporary shoring will be removed when the bridge replacement commences by the temporary shoring contractor.

The general scope of this project is to replace the bridge and provide a covered walkway to the main entrance of the building. The selected DB will need to confirm the project estimates and provide at least two different schemes for the pedestrian bridge replacement. The covered walkway is preferred, but alternates may need to be considered to match the available funding.

3. Part of the FY2013-2014 CIP, Deferred Maintenance, Regional Project #13a.
4. Project Budget: \$1M
5. Previously Approved: \$0
6. This Request: \$1M
7. Funding Sources: \$449,513 State Appropriations
\$550,487 RHE Reserves

South Green Drive Extension Budget Amendment

1. **We seek approval to amend the budget to \$2,000,000.**
2. Purpose is to extend South Green Drive north from its terminus at Parking Lot 55 and connect it with Mill Street. This is needed because it makes progress toward a goal of the University Master Plan: to redirect vehicular traffic to the perimeter of the campus, much as Shafer Street does on the west side of campus. This will minimize vehicular-pedestrian conflicts on the interior.
3. Part of the FY2013-2014 CIP, Deferred Maintenance “Keep-Up” Project, Campus Roadway Improvements, #91.
4. Project Budget: \$2M
5. Previously Approved: \$1.5M
 - a. Resolution 2014-3380
6. This Request: \$500K
7. Funding Sources: \$500K Culinary Services Reserves
\$500K Residential Housing Reserves
\$500K Transportation & Parking Reserves
\$500K FY2013-2014 HF 482 State Appropriations, C30111

Stocker Center Sprinkler Replacement Budget Amendment

1. **We seek approval to amend the budget from \$50,000 to \$2,750,000.**
2. Purpose: The Stocker Center was originally built in 1965 as Crook Hall as a residential housing unit. Stocker Center provides more than 3.5 acres of classroom, laboratory, lecture hall, and office space. The building was renovated in 1986 to its current use for the school of engineering. The fire protection sprinkler system was part of the 1986 renovation. The sprinkler system is currently not-in-working order. Numerous piping repairs have been made over the life of the system. The piping failures are now beyond repair. The objective of this project is to implement replacement and / or repair of the fire protection sprinkler system.

The preliminary study by HAWA, Consulting Engineers is complete. The study reviewed the existing conditions of the facility. Options for the repair and/or replacement of the fire protection system elements were considered and presented in the final report. The recommendation of Risk Management & Safety and Design & Construction is to fully protect the facility. Allowing the facility to be fully protected by a fire protection sprinkler system will allow for future modifications to be implemented.

3. Not included the approved CIP.
4. Project Budget: \$2.75M
5. Previously Approved: \$50K
 - a. Resolution 2014-3409
6. This Request: \$2.7M
7. Funding Source: FY2015 Deferred Maintenance Funds

Ping Utility Tunnel Replacement

1. **We seek approval to undertake design and construction at a cost of \$1,500,000.**
2. Purpose: Groundwater and a failed condensate line require us to pump out the tunnel and vaults on a weekly basis. The failed insulation cause steam to emerge from the vaults and tunnel vents in cooler weather creating a visual impairment and thus a safety hazard to drivers and pedestrians along South Green. The district hot water system return line from the building has failed causing significant flooding in the tunnel and damage to the South Green Drive roadway.
3. This is part of the Energy Infrastructure Initiative.
4. Project Budget: \$1.5M
5. Previously Approved: \$0
6. This Request: \$1.5M
7. Funding Source: FY2015 Energy Infrastructure Project – Debt

Utility Tunnel Projects – Budget Amendments and Changes of Funding Sources

A. Park Place Tunnel Repair Budget Amendment – Add \$200K from Mulberry Street Tunnel Repair Budget and Change of Funding Source

1. **We seek approval to amend the budget from \$1,200,000 to \$1,400,000 and change the funding source.**
2. Purpose of the budget amendment is to cover unforeseen costs.
3. Part of the FY2015-2020 approved CIP, Deferred Maintenance/Capital Renewal Project #6.
4. Project Budget: \$1.4M
5. Previously Approved: \$1.2M
 - a. Resolution 2014-3387
6. This Request: \$200K
7. Funding Source: Original-State Appropriations
NEW-FY2015 Energy Infrastructure Project–Debt

B. West Mulberry Street Tunnel Repair Budget Amendment – Deduct \$200K and Change of Funding Source

1. **We seek approval to amend the budget from \$2,000,000 to \$1,800,000 and change funding source.**
2. Purpose is to move funding from West Mulberry Tunnel Repair Project to Park Place Tunnel Repair. The unused \$200K was recognized by favorable bids for this project.
3. Not part of the approved CIP.
4. Project Budget \$2M
 - a. Resolution 2014-3386 (Utility Tunnel Emergency Repair)
5. Previously Approved: \$0
6. This Request: -\$200K
7. Funding Source: Original-Utility Reserves
NEW-FY2015 Energy Infrastructure Project–Debt

Construction Projects – Construction Consent

Tab



OHIO
UNIVERSITY

Requested Approvals to Undertake Construction

- Central Classroom Anatomy Lab
- Chiller 2 Upgrade
- CSC Ground, 1st and 3rd Floor Renovations (Formerly College of Business Expansion)
- OUC Shoemaker Center Bridge Improvements



Requested Approvals to Undertake Construction

- South Green Drive Extension Budget Amendment
- Stocker Center Sprinkler Replacement
- Ping Utility Tunnel Replacement
- Utility Tunnel Repair Budget Amendments and Changes of Funding Sources
 - Park Place Tunnel Repair Budget Amendment
 - West Mulberry Street Tunnel Repair Budget Amendment



Central Classroom Anatomy Lab

- We seek approval to design and undertake construction at a cost of \$620K.
- Purpose is to relocate the anatomy lab used by the College of Arts & Sciences from Ryors Annex to renovated space in the Central Classroom Building. Needed because Ryors Annex facility is failing and does not meet program requirements. This relocation will include enabling work for future renovations to Central Classroom Building.
- Part of the FY2015-2020 CIP, Central Classroom Swing Space, Project #20.
- Project Budget: \$620K
- Previously Approved: \$0
 - Approved to undertake design at a cost not to exceed \$50K granted by the Capital Funding & Priorities Committee in July 2014.
- This Request: \$620K
- Funding Sources: \$470K - University Debt
\$150K - Arts & Sciences Reserves



Chiller 2 Upgrade

- **We seek approval to undertake design and construction at a cost of \$3M.**
- Purpose is to provide improved capacity and reliability to the Ohio University chilled water system by replacing the existing chiller 2 (1,200 tons) with a new 2,500 ton system.
 - Will meet the existing peak chilled water loads more efficiently and also meet the Housing initiative added loads in 2015.
 - While this project is being proposed in advance of the utility master planning effort, considerable effort has been made to not foreclose any future options or spend more than is necessary at this juncture.
 - Significant need to expand the cooling capacity by 4,000 to 8,000 tons by 2020, so this increase is a logical, relatively inexpensive and complimentary first step as Lausche's cooling plant was designed, and in part, already constructed to handle this machine.
- Part of the FY2014-2015 Annual Capital Plan Update, Lausche Heating Plant Replacements, #1.
- Project Budget: \$3M
- Previously Approved: \$0
- This Request: \$3M
- Funding Source: Energy Infrastructure Project Bond Funds



CSC Ground, 1st and 3rd Floor Renovations

- **We seek approval to undertake design and construction at a cost of \$225K.**
- Purpose is to provide additional space for the College of Business. Needed because Copeland Hall, at the time of its renovation, was designed to accommodate a program of 1,800 students. The College currently serves 2,400 students and is in need of additional space for both office and teaching functions. The College will occupy space on the ground, first and third floors of the adjacent Computer Services Center building, with implementation of the renovation on a floor-by-floor basis over three construction phases. Existing building occupants in these areas (OIT and Institutional Research) will be appropriately relocated.
- Part of the FY2015-2020 CIP, Academic Research Project #17.
- Project Budget: \$3M
- Previously Approved: \$50K
 - Resolution 2014-3379
- This Request: \$225K
- Funding Source: College of Business Department Reserves



OUC Shoemaker Center Bridge Improvements

- We seek approval to undertake design and construction at a cost of \$1 M.
- Purpose is to replace the bridge and provide a covered walkway to the main entrance of the building. The selected DB will need to confirm the project estimates and provide at least two different schemes for the pedestrian bridge replacement. The covered walkway is preferred, but alternates may need to be considered to match the available funding.
- Part of the FY2013-2014 CIP, Deferred Maintenance, Regional Project #13a.
- Project Budget: \$1M
- Previously Approved: \$0
- This Request: \$1M
- Funding Sources: \$449,513 - State Appropriations
\$550,487 - RHE Reserves



South Green Drive Extension Budget Amendment

- **We seek approval to amend the budget to \$2M.**
- Purpose is to extend South Green Drive north from its terminus at Parking Lot 55 and connect it with Mill Street. This is needed because it makes progress toward a goal of the University Master Plan: to redirect vehicular traffic to the perimeter of the campus, much as Shafer Street does on the west side of campus. This will minimize vehicular-pedestrian conflicts on the interior.
- Part of the FY2013-2014 CIP, Deferred Maintenance “Keep-Up” Project, Campus Roadway Improvements, #9I.
- Project Budget: \$2M
- Previously Approved: \$1.5M
 - Resolution 2014-3380
- This Request: \$500K
- Funding Sources: \$500K - Culinary Services Reserves
\$500K - Residential Housing Reserves
\$500K - Transportation & Parking Reserves
\$500K - FY2013-2014 HF 482 State
Appropriations, C30111



Stocker Center Sprinkler Replacement Budget Amendment

- We seek approval to amend the budget from the previously approved \$50K to \$2.75M.
- Purpose is to replace the sprinkler system, which is currently not in working order. Numerous repairs have been made over the life of the system. Piping failures are now beyond repair.
- Not included the approved CIP.
- Project Budget: \$2.75M
- Previously Approved: \$50K
 - Resolution 2014-3409
- This Request: \$2.7M
- Funding Source: FY2015 Deferred Maintenance Funds



Ping Utility Tunnel Replacement

- **We seek approval to undertake design and construction at a cost of \$1,500,000.**
- Purpose: Groundwater and a failed condensate line require us to pump out the tunnel and vaults on a weekly basis. The failed insulation cause steam to emerge from the vaults and tunnel vents in cooler weather creating a visual impairment and thus a safety hazard to drivers and pedestrians along South Green. The district hot water system return line from the building has failed causing significant flooding in the tunnel and damage to the South Green Drive roadway.
- This is part of the Energy Infrastructure Initiative.
- Project Budget: \$1.5M
- Previously Approved: \$0
- This Request: \$1.5M
- Funding Source: FY2015 Energy Infrastructure Project – Debt



Utility Tunnel Repair Budget Amendments and Changes to Funding Sources

- Park Place Tunnel Repair Budget Amendment
- West Mulberry Street Tunnel Repair Budget Amendment



Park Place Tunnel Repair Budget Amendment

- We seek approval to amend the budget from \$1.2M to \$1.4M and change the funding source.
- Purpose of the budget amendment is to cover unforeseen costs.
- Part of the FY2015-2020 approved CIP, Deferred Maintenance/Capital Renewal Project #6.
- Project Budget: \$1.4M
- Previously Approved: \$1.2M
 - Resolution 2014-3387
- This Request: \$200K
- Original Funding Source: State Appropriations
- New Funding Source: FY 2015 Energy Infrastructure Project – Debt



West Mulberry Street Tunnel Repair Budget Amendment

- We seek approval to amend the budget from \$2M to \$1.8M and change funding source.
- Purpose is to move funding from West Mulberry Tunnel Repair Project to Park Place Tunnel Repair. The unused \$200K was recognized by favorable bids for this project.
- Not part of the approved CIP.
- Project Budget \$2M
 - Resolution 2014-3386
- This Request: -\$200K
- Original Funding Source: Utility Reserves
- New Funding Source: FY 2015 Energy Infrastructure Project – Debt



**NAMING OF NORTHEAST OHIO EXTENSION CAMPUS:
OHIO UNIVERSITY CLEVELAND**

**NAMING OF NORTHEAST OHIO OSTEOPATHIC MEDICAL
EDUCATION PROGRAM:
OHIO UNIVERSITY
HERITAGE COLLEGE OF OSTEOPATHIC MEDICINE
CLEVELAND**

RESOLUTION 2014 -

WHEREAS, on June 6, 2012, Ohio University and Cleveland Clinic Foundation executed a major affiliation agreement in support of the development of an Ohio University Heritage College of Osteopathic Medicine medical education program on the site of Cleveland Clinic South Pointe Hospital Medical Campus, Building A, at 4200 Warrensville Center Road, Warrensville Heights, Ohio, and

WHEREAS, the Ohio University Heritage College of Osteopathic Medicine has executed a lease for an area of 60,000 square feet from the Cleveland Clinic Health System East Region, located at its South Pointe Hospital Medical Campus, Building A, to establish an additional location for its osteopathic medical education program.

NOW THEREFORE BE IT RESOLVED that the northeast Ohio extension campus of Ohio University will henceforth be named **Ohio University Cleveland**, and that the northeast Ohio medical education program of Ohio University Heritage College of Osteopathic Medicine located within the leased space at Cleveland Clinic South Pointe Hospital Medical Campus, Building A will henceforth be named **Ohio University Heritage College of Osteopathic Medicine Cleveland**.



Interoffice Communication

Date: August 7, 2014

To: The President and Board of Trustees

From: Stephen T. Golding, Vice President for Finance and Administration, CFO and Treasurer

**Re: Naming of Ohio University Northeast Ohio Extension Campus and Northeast Ohio Osteopathic Medical Education Program:
Ohio University Cleveland
Ohio University Heritage College of Osteopathic Medicine Cleveland**

In May 2013, Ohio University's Heritage College of Osteopathic Medicine received approval from the Commission on Osteopathic College Accreditation (COCA) to move forward with plans for an additional location at Cleveland Clinic South Pointe Hospital Medical Campus in Warrensville Heights, Ohio. South Pointe Hospital operates one of the largest osteopathic teaching programs in Ohio and has been a long-standing training site for the Heritage College. The campus will open in 2015 with an inaugural class of 50 students.

The approval from the COCA to move forward on the northeast Ohio extension campus marked a milestone in the college's planned expansion into the region resulting from the execution of a major affiliation agreement between Ohio University (on behalf of its Heritage College) and the Cleveland Clinic Foundation (on behalf of itself and its community hospitals) in June 2012. In November 2013, Ohio University (on behalf of its Heritage College) and Cleveland Clinic Health System – East Region executed a lease agreement for approximately 60,000 square feet within South Pointe Hospital Medical Office Building A at 4200 Warrensville Center Road, to house the Heritage College's medical campus.

Ohio University is committed to delivering a student-centered experience that promotes the welfare of the communities it serves. Ohio University recognizes that the development of a medical education program in the Cleveland area of northeastern Ohio will further the institution's educational, research and service goals. The educational program offered by Ohio University's Heritage College of Osteopathic Medicine at Cleveland Clinic South Pointe Hospital Medical Campus will result in partnerships and synergies that will benefit Ohio University, medical students and northeast Ohio citizens by increasing the number of physicians trained for service to the state and by emphasizing the training of primary care physicians, many of whom will remain in Cleveland and surrounding communities to practice.

Page two

In recognition of Ohio University's commitment to providing an educational experience that enriches the lives of its students and the communities it serves, and of the Heritage College's commitment to the future of osteopathic medical education and health care delivery in northeast Ohio, the university recommends that the campus located at Cleveland Clinic South Pointe Hospital be called Ohio University Cleveland, and that the Heritage College's osteopathic medical education program to be launched there in July, 2015, be named the Ohio University Heritage College of Osteopathic Medicine Cleveland.

I have enclosed a resolution for the naming of this campus for consideration by the Board of Trustees at their August meeting.

If I can be of further assistance or provide additional information regarding this matter, please contact me.

**RESOLUTION TO APPROVE PERMANENT EASEMENT TO
ATHENS FOR WEST UNION STREET ROUNDABOUT**

RESOLUTION 2014-

WHEREAS, the City of Athens is constructing a roundabout at the intersection of West Union Street and Smith Street, which is intended to enhance safety for vehicular traffic and pedestrians in an area heavily traveled by University employees; and

WHEREAS, the City of Athens has requested a 0.017-acre permanent easement from the University in order to finalize its construction of the roundabout; and

WHEREAS, Ohio Revised Code Section 3345.18 authorizes state university boards of trustees to grant municipal corporations the right to use university land for purposes of roadway improvements, upon such terms and conditions as the board approves.

NOW THEREFORE, BE IT RESOLVED, that in consideration of the sum of One Dollar (\$1.00), the Board of Trustees hereby approves a 0.017-acre permanent easement to the City of Athens in connection with the construction of a roundabout on West Union Street.

BE IT FURTHER RESOLVED, that the President or his designee is hereby authorized to execute such easement in accordance with Ohio law.



Interoffice Communication

Date: August 7, 2014

To: The President and Board of Trustees

From: Stephen T. Golding, Vice President for Finance and Administration, CFO and Treasurer

Re: **West Union Street Roundabout – Easement to City of Athens**

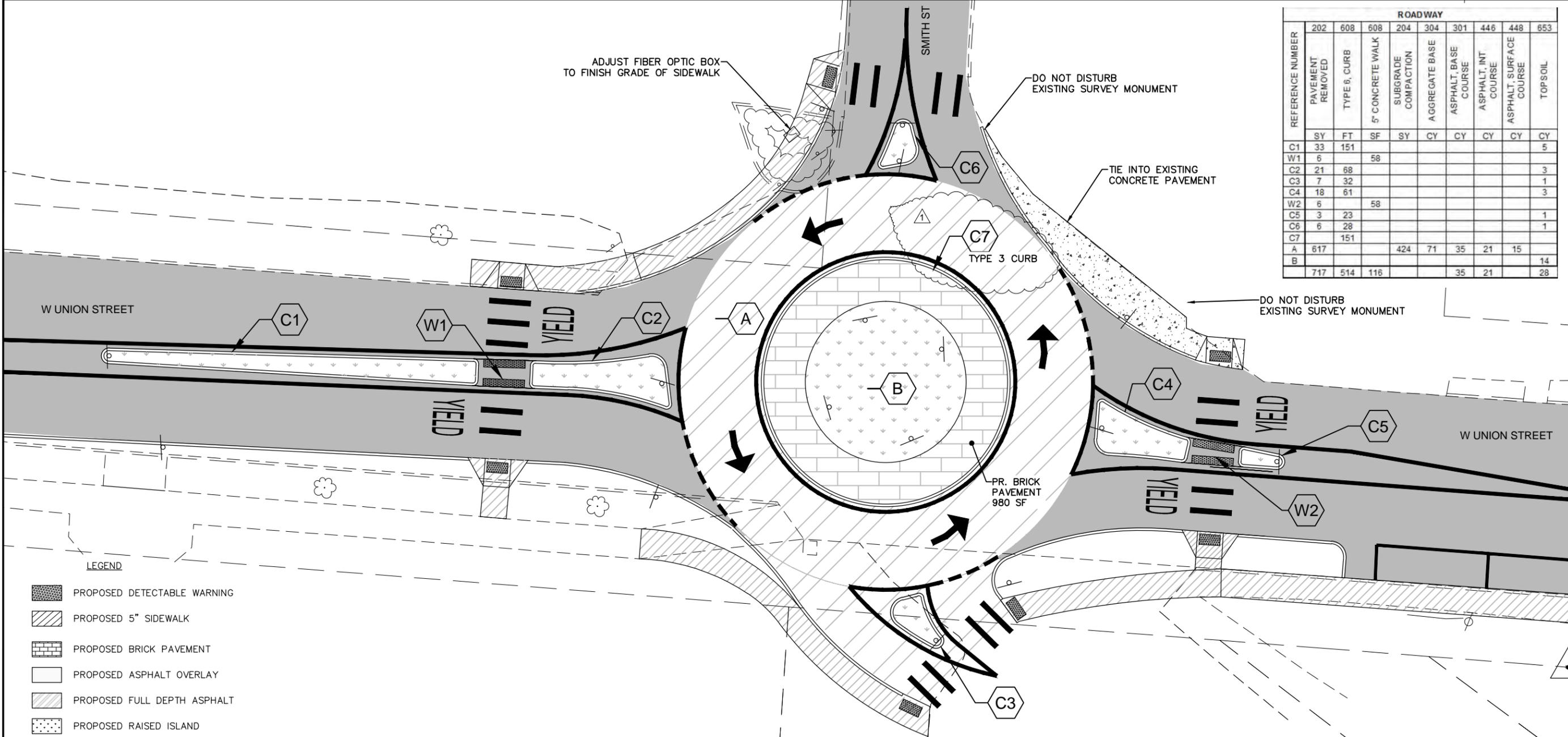
The City of Athens is constructing a roundabout at the intersection of West Union Street and Smith Street, near the southeast corner of the West Union Street Office Building (WUSOC). The roundabout is intended to serve a traffic calming function, regulating and reducing traffic speed on that portion of West Union Street. Athens believes this will enhance safety for vehicular traffic and pedestrians in an area heavily traveled by University employees, including employees turning out of the WUSOC parking lot and Factory Street and those crossing West Union Street between WUSOC and the Human Resources Training Center (HRTC) and other nearby facilities. At the University's suggestion, Athens also will remove on-street parking next to the HRTC along West Union Street, which should improve sightlines and safety for pedestrians crossing the street. Most construction will occur on public roads and within Athens' rights-of-way. Athens expects construction to be complete by the end of August 2014, but portions of work may extend into early October.

To finalize the project, Athens has requested a permanent easement from the University. The easement area covers 0.017 acres and is located at the northwest corner of the intersection. Drawings depicting the roundabout and the easement area are attached.

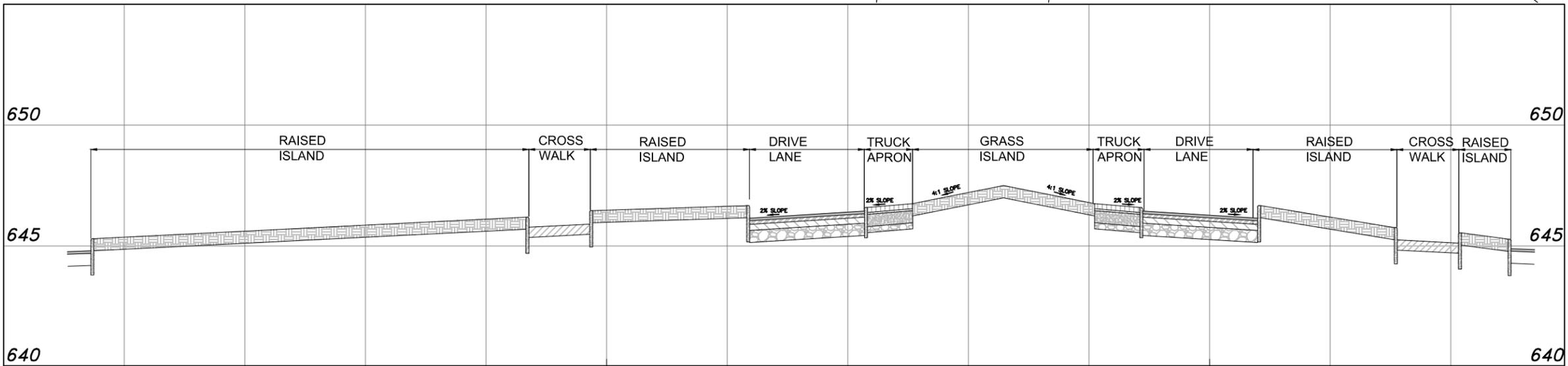
The attached resolution approves this easement and authorizes the President or his designee to execute it.

If you have any questions on this matter, please do not hesitate to contact me.

REFERENCE NUMBER	ROADWAY									
	202	608	608	204	304	301	446	448	853	
PAVEMENT REMOVED	TYPE 6, CURB	5" CONCRETE WALK	SUBGRADE COMPACTION	AGGREGATE BASE	ASPHALT, BASE COURSE	ASPHALT, INT. COURSE	ASPHALT, SURFACE COURSE	TOPSOIL		
SY	FT	SF	SY	CY	CY	CY	CY	CY		
C1	33	151							5	
W1	6		58						3	
C2	21	88							3	
C3	7	32							1	
C4	18	61							3	
W2	6		58						3	
C5	3	23							1	
C6	6	28							1	
C7		151							5	
A	617			424	71	35	21	15	14	
B									14	
	717	514	116			35	21		28	



- LEGEND**
- PROPOSED DETECTABLE WARNING
 - PROPOSED 5" SIDEWALK
 - PROPOSED BRICK PAVEMENT
 - PROPOSED ASPHALT OVERLAY
 - PROPOSED FULL DEPTH ASPHALT
 - PROPOSED RAISED ISLAND

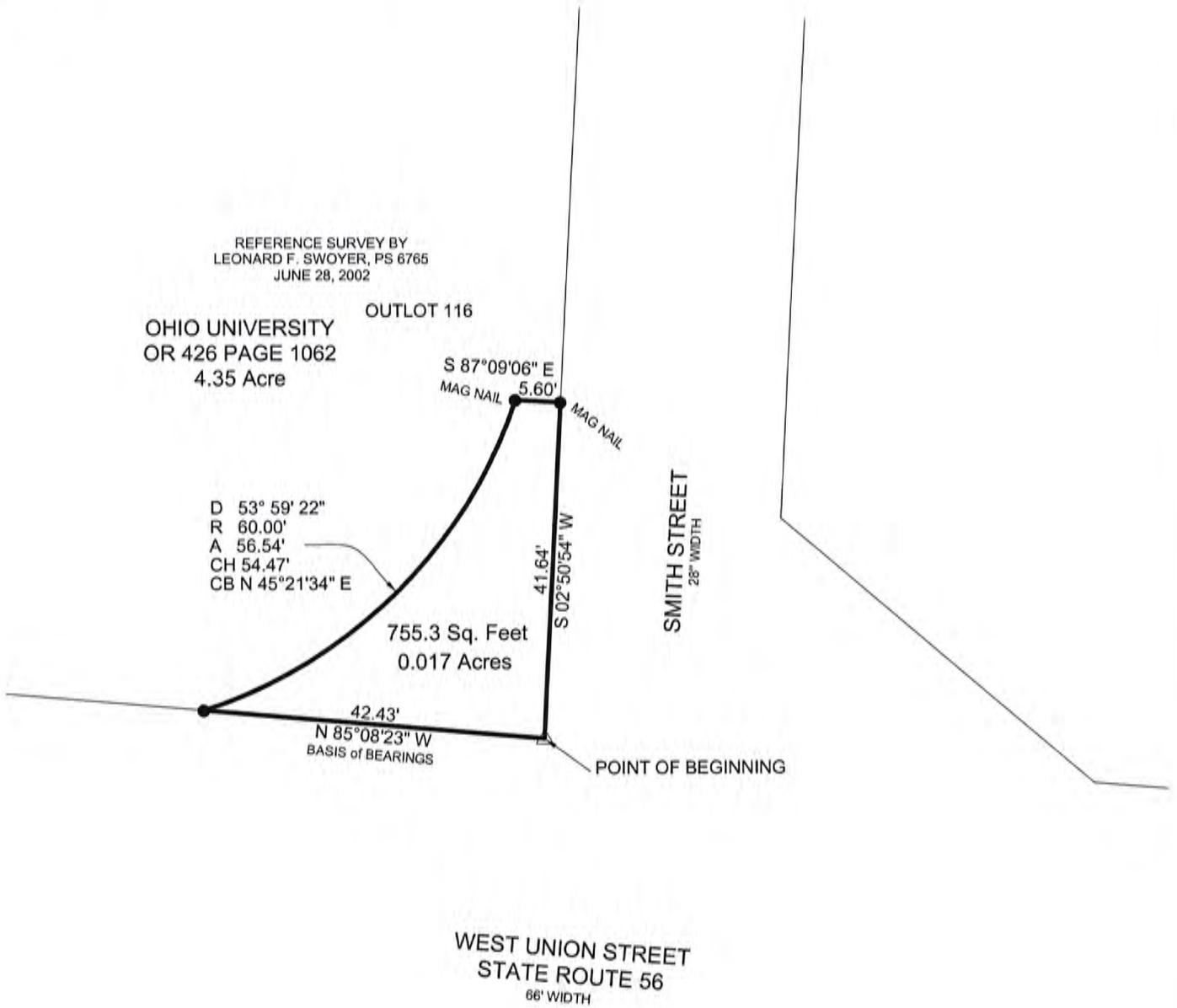




Description Checked for
Mathematical Accuracy
Athens County
ENGINEER'S OFFICE

BY: *Percey [Signature]*
DATE: 7/28/14

ATHENS COUNTY
ATHENS TOWNSHIP
CITY OF ATHENS
PART of OUTLOTS 84 & 116
OHIO COMPANY PURCHASE
STATE of OHIO



REFERENCE SURVEY BY
LEONARD F. SWOYER, PS 6765
JUNE 28, 2002

OHIO UNIVERSITY
OR 426 PAGE 1062
4.35 Acre

OUTLOT 116

D 53° 59' 22"
R 60.00'
A 56.54'
CH 54.47'
CB N 45° 21' 34" E

755.3 Sq. Feet
0.017 Acres

42.43'
N 85° 08' 23" W
BASIS OF BEARINGS

41.64'

S 02° 50' 54" W

S 87° 09' 06" E
5.60'

MAG NAIL

MAG NAIL

SMITH STREET
28' WIDTH

POINT OF BEGINNING

WEST UNION STREET
STATE ROUTE 56
66' WIDTH

SURVEYOR'S NOTES

1. THERE MAY BE ADDITIONAL EASEMENTS, RESTRICTIONS, AND/OR MATTERS NOT SHOWN ON THIS SURVEY WHICH MAY BE FOUND IN THE PUBLIC RECORDS OF THIS COUNTY
2. INTERIOR IMPROVEMENTS WERE NOT LOCATED UNLESS OTHERWISE NOTED
3. THIS SURVEY WAS PREPARED WITHOUT THE BENEFIT OF A TITLE INSURANCE COMMITMENT
4. NO ABSTRACT WAS PERFORMED
5. NO EXCAVATION WAS PERFORMED TO VERIFY THE LOCATION OR EXISTENCE OF ANY UNDERGROUND IMPROVEMENTS, STRUCTURES, OR FOUNDATIONS. UNDERGROUND UTILITIES SHOWN HEREON ARE SHOWN PER ABOVE GROUND EVIDENCE. THE LOCATION OF ALL UNDERGROUND UTILITY LINES ARE APPROXIMATE ONLY AND SHOULD NOT BE RELIED UPON FOR EXCAVATION WITHOUT FIELD VERIFICATION. OTHER UTILITY LOCATIONS MAY EXIST, OTHER THAN THOSE SHOWN
6. SURVEYOR DOES NOT ACCEPT RESPONSIBILITY FOR RIGHTS-OF-WAY, EASEMENTS, RESTRICTIONS OF RECORD OR OTHER MATTERS AFFECTING TITLE TO LANDS SURVEYED OTHER THAN THOSE RECITED IN CURRENT DEED AND/OR OTHER DOCUMENTATION AS NOTED.
7. ANY USE OF THIS SURVEY FOR PURPOSES OTHER THAN THAT WHICH IT WAS INTENDED, WITHOUT WRITTEN VERIFICATION, WILL BE AT THE USER'S SOLE RISK AND WITHOUT LIABILITY TO THE SURVEYOR. NOTHING HEREIN SHALL BE CONSTRUED TO GIVE ANY RIGHTS OR BENEFITS TO ANYONE OTHER THAN THE CLIENT.

LEGEND	
○	MONUMENT FOUND
●	MONUMENT SET 5/8"x30" REBAR/CAP BUCKLEY GROUP 04153
△	POINT

ATTENTION:
THIS PLAT OF SURVEY REPRESENTS THE MINIMUM STANDARDS FOR BOUNDARY SURVEYS IN THE STATE OF OHIO AS ADOPTED 5-1-80 OF THE ADMINISTRATIVE CODE CHAPTER 4733-37. LOCAL GOVERNING REQUIREMENTS IF MORE STRINGENT, SHALL BE ADHERED TO.

BASIS OF BEARINGS:

AS NOTED ON DRAWING

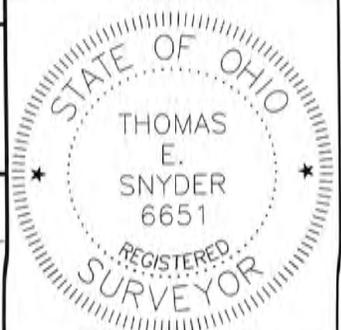


DATE	06-28-14
DRWN. YES	CHCK. YES
JOB NO.	14496

PLAT OF SURVEY

SURVEYED FOR:
CITY OF ATHENS
ENGINEERING & PUBLIC WORKS
30 CURRAN DRIVE
ATHENS, OH 45701

Thomas E. Snyder
THOMAS E. SNYDER
PROFESSIONAL SURVEYOR No. 6651
STATE OF OHIO
DATE: JUNE 13, 2014



499 RICHLAND AVENUE
ATHENS, OH 45701
(740)589-5001
www.buckleygroupllc.com
ENGINEERING SURVEYING PLANNING



Interoffice Communication

Date: August 7, 2014

To: The President and Board of Trustees

From: Stephen T. Golding, Vice President for Finance and Administration, CFO and Treasurer

Re: **Summer 2014 Construction – Project Updates**

A slide presentation will be provided to the Resources Committee at the August meeting with updates on the summer projects across the Athens campus. Many roadway projects have been underway involving campus and heavily traveled city streets. There has also been significant progress made on Phase I of the Housing Development Plan this summer.

We look forward to sharing these updates with you in August.



THE CAMPAIGN FOR
Ohio University



Advancement Update for the Ohio University Board of Trustees

J. Bryan Benchoff
August 2014



THE CAMPAIGN FOR
Ohio University



Campaign Progress



Campaign Progress

as of July 28, 2014 (*in THOUSANDS)

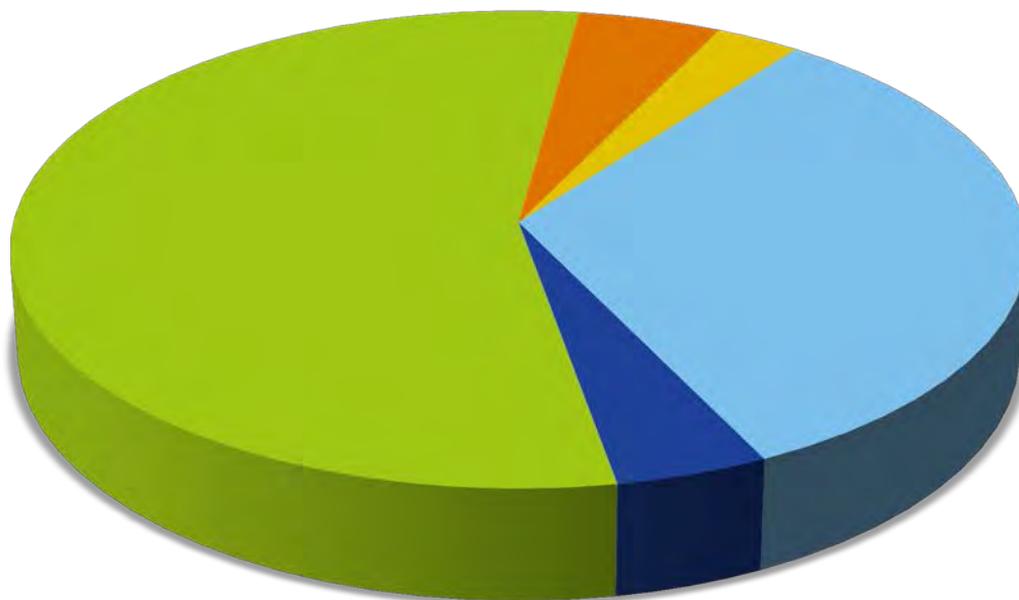
	Fiscal 2014	Campaign
Total Attainment*	\$37,019	\$465,267
Planned Giving*	\$16,998	\$206,373
Active Proposals*	\$25,375	\$37,008
Planned Proposals*	\$10,394	\$33,191
Visits	2,154	12,472

Note: Fiscal 2014 reflects the year-end attainment. Campaign reflects attainment through 7/28/14.



Campaign Progress

by source as of July 28, 2014 (*in THOUSANDS)

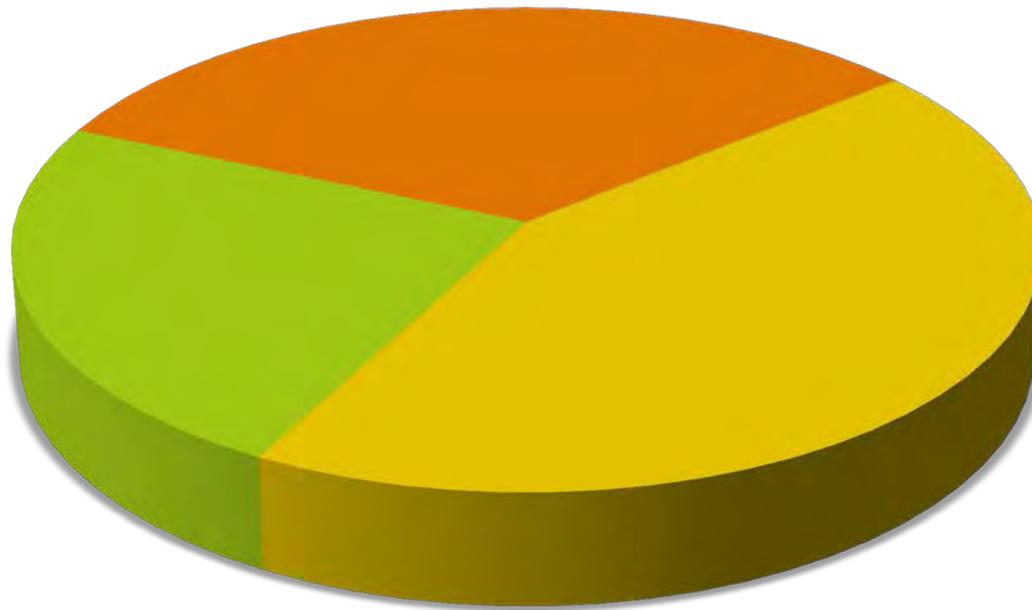


- Alumni: \$255,527
- Other Individuals: \$23,524
- Corporations: \$14,076
- Foundations: \$151,654
- Other Organizations: \$20,485



Campaign Progress

by restriction as of July 28, 2014 (*in THOUSANDS)



- Capital: \$110,683
- Current Operations: \$151,120
- Endowment: \$203,463

ohiowomen



ohiowomen

mission and purpose

wip

- “Foster a powerful tradition of giving and support for the University and its departments, activities and facilities. It will aspire to increase the number of women who give to Ohio University by providing advocacy about women's philanthropic issues and by training future generations of Ohio University donors.”

ohiowomen

- Creating an intentional and strategic multifaceted program. Continued focus on support for the University, particularly Student Affairs (which is historically where WIP monies were allocated).
- Focus on **ALL ohiowomen**, with goal of increasing connection with the University and increasing the participation of women in giving to OHIO.



ohiowomen print newsletter/magazine

wip



LETTER FROM THE CHAIR



Dear Friends of Women in Philanthropy,

The past 12 months have been another productive and exciting year for WIP. And 2013 will provide us with many more opportunities to move forward and to celebrate WIP. One cause for celebration in 2013 is the 10th anniversary of WIP! What better way to start out the year than by thanking WIP's founding members. For our past and for our future, WIP members and friends stand on their enthusiasm for, and commitment to, students, women, and Ohio University.

It's also appropriate to recognize and thank Mary Frances Bryja for her transformational gift to WIP. In her own words, "The work WIP does is extremely beneficial, especially the work with young women. A lot of people think you have to give large amounts of money for the gift to matter. I don't believe that. One gift—of any size—can lead to more giving." Mary Frances' \$1 million bequest will provide increased levels of support to students and to OHIO. Truly not enough words to thank Mary Frances for making WIP part of her legacy.

As you read through the newsletter please note upcoming events and consider joining us. We'd especially like to invite you to WIP's March 14, 2013, "Ohio Women Making a Difference" Conference (see page 6 for Conference article and registration information). If you're unable to attend, consider sponsoring a student, or students, to attend in your place. As future events are planned, they'll also be posted on the WIP website.

As we continue to expand our programs, we will continue to monitor what and how we are doing. This type of review should never go away. Are we relevant, are we making a difference? We have a message and programs that invite continuing support. And WIP can continue to serve best with input from all sources. What are your thoughts as we move WIP forward? What have you heard from others regarding WIP? Let me know—afgreenfield@earthlink.net.

It is an honor and privilege to be a member of WIP and to serve as your Chair. Thanks for your support of WIP, your ideas, and your ever-present *enthusiasm and energy!*

Warm WIP Regards,
Alene F. Greenfield, Chair, Women in Philanthropy of Ohio University

"Enthusiasm fuels the opportunity, and energy makes the most of them."
—Henry S. Haskins

Thank You to our Founding Members.

- Mrs. Jean E. Asline
- Mrs. Carolyn E. Balogh
- Mrs. Deborah P. Bower
- Mrs. Laura A. Brege
- Dr. Jeannette Grasselli Brown
- Mrs. Priscilla Smith D'Angelo
- Ms. Nicolette Dioguardi
- Judge Charlotte C. Eutinger
- Mrs. Leona H. Hughes
- Dr. Kathy A. Krendl
- Mrs. Sheila Rowan McHale
- Mrs. Joan "Jody" Galbreath Phillips
- Mrs. Ruby P. Riedel
- Mrs. Dolores H. Russ
- Mrs. Melanie R. Sabelhaus
- Mrs. Dorothy R. Schey
- Mrs. Lucille M. Schey
- Dr. Beth K. Stocker
- Mrs. Patricia Connor Studay
- Mrs. Molly Tample
- Ms. Stacia L. Taylor
- Ms. Barbara Stron Thompson, WIP Founder, Chair Emerita

WIP MISSION

Women in Philanthropy of Ohio University will foster a powerful tradition of giving and support for the University and its departments, activities and facilities. It will aspire to increase the number of women who give to OHIO by providing advocacy about women's philanthropic issues, and by training future generations of Ohio University donors.

www.ohio.edu/wip

WIP GOALS

- 1 Broaden the base of financial support by women and friends of Ohio University and encourage them to increase their giving.
- 2 Build a culture of giving among current and future Ohio University students.
- 3 Educate Ohio University students in the area of financial literacy.
- 4 Encourage a sense of community among ourselves and those we serve.

Women in Philanthropy of Ohio University

ohiowomen



FOR ALUMNI AND FRIENDS OF OHIO UNIVERSITY

ohiowomen advisory committee

- responsibilities



ohiowomen summary

- strategic and intentional globalization of WIP/**ohiowomen** program
- comprehensive branding and marketing
- targeted and themed regional events
- strategic funding and fundraising opportunities aligned with University priorities
- realigned advisory committee and volunteer opportunities



THE CAMPAIGN FOR
Ohio University



Foundation Executive Committee Retreat



THE CAMPAIGN FOR
Ohio University



Concluding Remarks



THE CAMPAIGN FOR
Ohio University



Advancement Update for the Ohio University Board of Trustees

J. Bryan Benchoff
August 2014



Interoffice Communication

Date: August 7, 2014

To: The President and Board of Trustees

From: Mark L. Weinberg, Founding Dean, Voinovich School of Leadership and Public Affairs

Re: **Academic Quality Dashboard Presentation for the Voinovich School**

Thank you for the opportunity to talk about the Dashboard for the Voinovich School of Leadership and Public Affairs. This memo and the attached PowerPoint presentation outline how the School contributes to the University's vision for transformational education. The Trustees' establishment of the Voinovich School and launch of TechGROWTH Ohio in 2007 reflects the University's renewed commitment to multidisciplinary faculty, student and professional engagement, regional economic growth, and the need to address the challenges we face in the 21st century.

The Voinovich School finds research-driven, public-private partnership-based solutions to challenges facing communities, the economy and the environment. Students from across campus translate coursework into practice through their involvement in project consulting and applied research and development. This greatly enhances student preparation for careers in our rural region, the State and beyond.

The School has dramatically expanded its impact and built an innovative mix of multidisciplinary programs and partnerships that create unique synergies that focus talent, resources and capabilities on creating solutions.

1. Economic and Social Impacts:

- 106 externally financed business projects funded at \$17.1M have resulted in \$899.4M in economic activity and \$33.2M in capital formation in the last five years. For example, in FY 2014, we helped create and retain 6,434 jobs by working with 775 business clients with the expansion of the Procurement Technical Assistance Center.
- In the last five years, 504 innovative social research, evaluation and consulting projects have contributed to delivery improvements and better outcomes in education, health and mental health, economic and community development, the reduction of poverty and hunger and other important social, and science-based policy areas.

2. Transformational Educational Impacts:

- Last year 106 students from degree programs in public administration and environmental studies and undergraduate Voinovich Scholars from across campus participated in intensive research and consulting experiences and 1,492 students participated in

entrepreneurial activities. The School's alumni occupy key leadership positions in the region, State and nation.

- Only seven years out, the School is ranked 104 (top 40%) nationally in public affairs education.

3. Innovative Programs: Ohio University leads the only university-based Third Frontier Entrepreneurial Signature Program, TechGROWTH Ohio, a State and nationally-recognized entrepreneurial partnership. Through a partnership with the Russ College of Engineering and Arts and Sciences, the School launched the Consortium for Energy, Economics and the Environment as the first Ohio-based unit to systematically link energy and environmental solutions to economic and business considerations.

- The School has a unique relationship with the College of Business. In 2011, these units launched the Center for Entrepreneurship which received national recognition in 2014 as an emerging center. The Board of Trustees created a new Center for Public and Social Innovation in April of 2013. This new Center links public service and entrepreneurship and expands our partnership with Scripps and the CHSP colleges.

4. Partnerships: The School has developed a series of partner networks in each of its three core policy areas. Long term public-partnerships range from U.S. Department of Energy to Battelle for Kids to Columbus Foundation to AEP Ohio. The School links partners to the tremendous talent and assets OHIO's of students, faculty and professionals.

Building on the success of the School, its partners and the University's nationally recognized entrepreneurial ecosystem, we are developing an OHIO 21st century higher education model for innovation as the University seeks to position itself as a leader in promoting entrepreneurial social, business and educational practices and partnerships! Over the next two years we will plan, position and brand the School as a leader in this area. Leading examples of this effort include:

- Development of the Center for Public and Social Innovation
 - Launch a social investment fund, expand foundation partnerships and "lean" solutions to social issues
- Expansion of the University's entrepreneurial ecosystem
 - Launch an emerging leadership program for growth companies, Innovation Fund, and link to a large company innovation network through JobsOHIO
- Contribute to the University's multidisciplinary Energy and Environmental Sustainability programs
 - Use technology applications to improve water and environmental remediation efforts
 - Develop with corporate and governmental partners an energy and environmental leaders program
- Expand the School's OHIO college and external partnerships in professional education and leadership development
 - Develop with substance abuse prevention and mental health promotion organizations, State and national professional leadership and management certificates based on the concept of public value

Voinovich School of Leadership and Public Affairs

Dashboard - August, 2014

Externally Sponsored Grants and Contracts

155 projects

Number of externally funded grants and contracts received from government, public, and private sources (excluding State appropriations) by fiscal year

Past Performance (funded projects)

2010	2011	2012	2013	2014
185	185	175	172	155

Clients Served & Jobs Created / Retained

755 business clients

6,434 jobs

Past Performance

2008/09	2009/10	2010/11	2011/12	2012/13
414	339	355	547	755
1,288	919	988	6,371	6,434

TechGROWTH, PTAC, SBDC, EDA

Capital Formation: Entrepreneurial Program

\$5.8 million

Seed, angel and services capital raised for technology startups and commercialization clients.

Past Performance (in \$ millions)

2008/09	2009/10	2010/11	2011/12	2012/13
\$15.4	\$4.0	\$2.0	\$6.0	\$5.8

TechGROWTH Ohio

Student Entrepreneurial Activity

1,490 students

Number of students engaged through events, competitions, lectures, consulting, courses, etc. by academic year. Note: Students who participated in multiple events would be double counted.

Past Performance (number of students)

2009/10	2010/11	2011/12	2012/13	2013/14
403	618	586	828	1,490

TechGROWTH, Center for Entrepreneurship, PortsFuture

Student Research & Consulting

106 students

Number of undergraduate and graduate students working on environmental and public service projects by academic year

Past Performance (number of students)

2010	2011	2012	2013	2014
122 *	134	132	114	106

* includes MBA students working with businesses

Undergraduate ES Certificates Granted

50

Number of Undergraduate Certificates in Environmental Studies granted by academic year

Past Performance (certificates granted)

2010	2011	2012	2013	2014
21	31	39	32	50

Master's Degrees Granted

33

Number of graduate degrees awarded for the Master's in Public Administration and the Master's in Environmental Studies by academic year

Past Performance

2010	2011	2012	2013	2014
50 *	38 *	48 **	36	33

* MPA & ES in Arts & Sciences ** ES in Art & Sciences

Economic Activity - Entrepreneurial Program

\$348.0 million

Sales, new investment, debt financing, federal grants and contracts secured or generated by business clients

Past Performance (in \$ millions)

2008/09	2009/10	2010/11	2011/12	2012/13
70.6	66.6	73.0	341.2	348.0

TechGROWTH, SBDC, PTAC, EDA

Grants and Contracts

\$6.2 million

Amount of grant and contract sponsored funding received from public and private sources (excluding State appropriations) by fiscal year

Past Performance (in \$ millions)

2010	2011	2012	2013	2014
\$4.3	\$5.8	\$6.8	\$8.0	\$6.2

Percent of Budget Funded by Grants

74.5%

Percent of total budget funded by grants and contracts including appropriations by fiscal year

Past Performance

2010	2011	2012	2013	2014
71.6%	77.3%	74.7%	76.9%	74.5%

State Appropriation Funding

\$0.8 million

Amount of State appropriation funding received by fiscal year

Past Performance (in \$ thousands)

2010	2011	2012	2013	2014
\$1.2	\$1.1	\$0.7	\$0.7	\$0.8

Dashboard Key: *Connections to 4x4 Strategic Plan*

Four Fundamentals
Financial Strength

Voinovich School Academic Dashboard

Tab



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Voinovich School Dashboard

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Dashboard Key: Connections to 4x4 Strategic Plan

	Four Fundamentals
	Financial Strength



Voinovich School of Leadership and Public Affairs



**"I believe the government's highest calling is to empower people and galvanize their energy and resources to help solve our problems, meet our challenges, and seize our opportunities. I also believe it's a leader's role to reach deep into every individual, draw out the goodness that's inside and inspire people to use that goodness to help themselves, their families and their communities."
George V. Voinovich (Voinovich Collections, Alden Library)**



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About the Voinovich School

Program Areas:

- Business and Economic Innovation
- Environmental and Energy Sustainability
- Public Policy and Social Innovation

Multidisciplinary Centers and Programs:

- TechGROWTH Ohio and Center for Entrepreneurship
- Consortium for Energy, Economics, and the Environment
- Center for Public and Social Innovation

Degree Programs:

- Master's in Public Administration
- Executive Masters in Public Administration
- Master's of Science in Environmental Studies
- Undergraduate Certificate in Environmental Studies
- Voinovich Scholars Programs



About the School:

Educating Students, Impacting Communities

PROGRAM AREAS:

Business and
Economic Innovation

Environmental and
Energy Sustainability

Public Policy and
Social Innovation

CORE ACTIVITIES:

Knowledge
Application

Research and
Consulting
Services

Capital
Formation

Private and
Social Resource
Development

Talent and
Leadership
Development

Education,
Leadership
Training, and
Student
Engagement

Partnerships with OHIO Colleges and External Organizations

Inspired Teaching and Research
Innovative Academic Programs
Exemplary Student Support Services
Integrative Co-Curricular Activities



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About the School:

Business and Economic Innovation

106 externally funded business assistance projects worth \$17.1M over last 5 years have resulted in \$899.4M in economic activity and \$33.2M in capital formation over the last five years

Business consulting services are delivered as a major part of the University's Entrepreneurial Ecosystem:

- **TechGROWTH Ohio** – a regional Third Frontier 21 county partnership
- **Procurement Technical Assistance Center** – multi-regional – 55 counties
- **Economic Development Administration University Center** – multi-university – 59 counties
- **Small Business Development Center** – 4 counties

Education and student outreach are delivered through:

- **Center for Entrepreneurship** – a College of Business, Voinovich School across campus partnership
 - 75 Entrepreneurship majors, 50 students enrolled in the Certificate in Entrepreneurship program (CoB), new courses developed social entrepreneurship and consulting
 - Reached over 1,400 students through outside-of-the-classroom programming such as Pitch Competitions, Guest Lecture Series, Venture Cafes, Bobcat Hatchery, Accelerator, Socials
 - Outstanding Emerging Entrepreneurship Program 2014 Award – national finalist



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About the School:

Environmental and Energy Sustainability

256 externally funded research projects worth \$6.5M over last 5 years have resulted in numerous State and regional impacts; for example, \$3.5M spent on local watershed restoration projects and 117 miles of Raccoon Creek recovered to EPA pH benchmark

Research and consulting services are delivered through:

- **Consortium for Energy, Economics and the Environment** – a multidisciplinary multi-college partnership with the Russ College and Arts and Sciences
- **Appalachian Watershed Research Group** – a multidisciplinary multi-college partnership with US EPA, Ohio EPA, Ohio DNR and the AEP Foundation

Education and technical training are delivered through:

- **Environmental Studies Program** – a multidisciplinary degree program
 - 41 Graduate students enrolled
 - 50 Undergraduates enrolled in the Certificate in Environmental Studies
- **Executive and Professional training** – offered with the Ohio Manufacturers Association and US EPA
- **Water Quality Sampling** – over 200 people trained
- **Community Environmental Education** – outreach to over 5,000 youth and adults through nature camps, school visits and programs, informational booths, and field trips



About the School:

Public Policy and Social Innovation

504 externally funded research projects worth \$7.6M over last 5 years in the areas of innovative social research, evaluation and consulting have contributed to delivery improvements and better outcomes in education, health and mental health, economic and community development, the reduction of poverty and hunger and other important social, and science-based policy areas

Research and consulting services are delivered through:

- **Research and Consulting Groups**– 49 Economic Development projects; 121 Survey and Data Analysis projects; 53 Education projects; 218 Evaluation projects; and 59 Health Policy projects over 5 years
- **Center for Public and Social Innovation** – new center being developed

Education and technical training are delivered through:

- **Public Administration Program** – on-campus and executive Master's degrees plus undergraduate courses
- **Developing other certificate programs** – will be cross college partnerships developed in cooperation with agencies like the Ohio Department of Mental Health and Addiction Services



About the School: Academic Programs

Degree Programs:

- Public Administration Program – 2012 start date

	Academic Year Enrollment	
	2013-2014	2014-2015 Projected
Master's in Public Administration (on-campus)	24	25
Executive Master's in Public Administration	26	30
Leadership and Public Affairs (undergraduate)	10	16

- Environmental Studies Program – multidisciplinary; 2013 start date

	Academic Year Enrollment	
	2013-2014	2014-2015 Projected
Master's in Environmental Studies	37	39
Undergraduate Certificate in Environmental Studies	80	100
Undergraduate Environmental Studies courses offered	12 courses	11 courses



Business and Economic Innovation Partnerships



Environmental and Energy Sustainability Partnerships



Public Policy and Social Innovation Partnerships



OHIO EDUCATION RESEARCH CENTER



OhioHealth



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About the School: Strategic Direction

Elements positioning the School as a leader in innovation:

- Development of the Center for Public and Social Innovation
 - Launch a social investment fund, expand foundation partnerships and “lean” solutions to social issues
- Expansion of the University’s entrepreneurial ecosystem
 - Launch an emerging leadership program for growth companies, Innovation Fund, and link to a large company innovation network through JobsOHIO
- Contribute to the University’s multidisciplinary Energy and Environmental Sustainability programs
 - Use technology applications to improve water and environmental remediation efforts
 - Develop with corporate and governmental partners an energy and environmental leaders program
- Expand the School’s OHIO college and external partnerships in professional education and leadership development
 - Develop with substance abuse prevention and mental health promotion organizations, State and national professional leadership and management certificates based on the concept of public value



THANK YOU



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Interoffice Communication

Date: August 7, 2014

To: The President and Board of Trustees

From: Pamela J. Benoit, Executive Vice President and Provost

Re: **University Dashboard Update**

In September of 2011, the senior leadership of Ohio University developed a university dashboard that aligned with the 4x4 strategic plan. At that time, the trustees reviewed other ways in which boards tracked metrics for their institutions and the functions of dashboards. The dashboard was intended to provide an ‘at a glance view’ of the current institution, monitor performance toward strategic priorities, academic quality, and those indicators needed to fulfill the fiduciary responsibilities for trustees.

The dashboard includes indicators that provide trend data and comparative data when available. Dr. Barbara Wharton, Associate Provost for Institutional Research and Effectiveness, and her office have compiled the data for this annual update presentation. An indicator for the 4-Year Graduation Rate has been added to the Dashboard presentation. The accompanying PowerPoint presentation delves deeper into select indicators including explanations regarding directional changes. While annual changes are reported, it is also important to examine five-year trend lines on these metrics.

Academic Quality: The University Dashboard

Tab



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Why Use a Dashboard?

- Snapshot of performance indicators on priorities identified on the 4x4 strategic plan
- Thumbnail description of academic quality performance indicators
- Data on key performance indicators needed to fulfill the fiduciary responsibilities of the trustees



University Dashboard

August 2014 Update

First-Year Retention

78.8%

Percent of new freshman who return for a second year

Past Performance

2008	2009	2010	2011	2012
81.5%	81.4%	80.1%	79.3%	78.8%

Average for Ohio Four-year Public Institutions

74.2%	73.8%	72.1%	68.8%	NA
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Six-Year Graduation Rates

67%

Percentage of new freshman graduating at Ohio University within six years

Past Performance

2003	2004	2005	2006	2007
70%	69%	65%	64%	67%

Average for Ohio Four-year Public Institutions

49%	48%	46%	48%	NA
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Four-Year Graduation Rates

48.0%

The extent to which the University provides scholarship allowances to defray the cost of tuition and fees

Past Performance (Undergraduate)

2005	2006	2007	2008	2009
44%	44%	48%	49%	48%

Average for Ohio Four-year Public Institutions

25.0%	25.0%	NA	NA	NA
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Degrees Granted

6,844

Number of undergraduate degrees awarded

Past Performance

2008/09	2009/10	2010/11	2011/12	2012/13
4,538	4,666	5,318	6,212	6,844

Average for Ohio Four-year Public Institutions

3,301	3,364	3,584	3,849	3,807
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ACT Composite

24.0

Mean ACT score for new freshman

Past Performance

2009	2010	2011	2012	2013
23.8	24	23.6	24.0	24.0

Average for Students in Ohio

21.7	21.8	21.8	22.0	NA
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Student-Faculty Interaction Rating

40.1 & 50.1

National Survey of Student Engagement ratings of interaction with faculty

Past Performance (freshman)

2004	2005	2008	2011	2014
33.9	35.5	39.7	40.1	

Past Performance (senior)

44.1	48.7	49.1	50.1	
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Student-Faculty Ratio

18:1

Undergraduate and graduate FTE to FTE Faculty

Past Performance (freshman)

2009-10	2010-11	2011-12	2012-13	2013-14
19	19	20	19	18

Average for Ohio Four-year Public Institutions

18	18	19	18	NA
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Group I Faculty

74%

Percentage of full-time tenured and tenure-track faculty as a percentage of full-time faculty

Past Performance

2009	2010	2011	2012	2013
81%	82%	80%	79%	74%

Average for Ohio Four-year Public Institutions

77.0%	NA	79.0%	78.0%	NA
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Research & Creative Activity Expo

798 Students

Participation in research and creative activity expo

Past Performance (number of students)

2010	2011	2012	2013	2014
591	610	610	652	798

Grants and Contracts

\$54.5 million

Amount of sponsored funding received in the form of grants and contracts from public and private sources

Past Performance (in \$ millions)

2009/10	2010/11	2011/12	2012/13	2013/14*
\$58.8	\$67.9	\$63.1	\$62.2	\$54.5

*Forecasted

Undergraduate Headcount

23,504

Athens headcount enrollment, fall term, includes online

Past Performance

2009	2010	2011	2012	2013
18,582	20,996	21,655	22,685	23,504

Average for Ohio Four-year Public Institutions

16,483	17,173	17,914	17,049	NA
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Average Faculty Compensation

\$97.0 to \$137.4 (in thousands)

Mean Group I faculty salary and benefits for 2013/2014

	Professor	Associate	Assistant
OU Average	\$ 137.4	\$ 107.3	\$ 97.0
Ohio Average	\$ 136.7	\$ 104.6	\$ 91.1

Group I Faculty Retention

93%

Percentage of Group I Faculty Continuing their Employment

Past Performance

2008/09	2009/10	2010/11	2011/12	2012/13
96%	94%	92%	92%	93%

Philanthropic Gifts

\$14.0 million

Charitable contributions of cash and property directed to the University and Foundation

Past Performance (in \$ millions)

2008/09	2009/10	2010/11	2011/12	2012/13
\$23.6	\$17.4	\$28.3	\$25.3	\$14.0

Senate Bill 6 Composite

4.7

Composite Score based on viability, net income and primary reserve ratios

2008/09	2009/10	2010/11	2011/12	2012/13
3.2	3.9	4.2	4.7	4.7

Average for Ohio Four-year Public Institutions

3.1	3.8	4.0	3.7	3.6
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Primary Reserve Ratio

51.0%

Expendable net assets as a percentage of total annual expenditures

Past Performance

2008/09	2009/10	2010/11	2011/12	2012/13
20.6%	27.7%	42.3%	50.0%	51.0%

Average for Ohio Four-year Public Institutions

29.4%	34.0%	42.6%	43.4%	45.0%
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Debt Burden Ratio

3.5%

Annual debt service as a percentage of total operating expenditures (University consolidated activities)

Past Performance

2008/09	2009/10	2010/11	2011/12	2012/13
4.8%	4.2%	3.4%	3.7%	3.5%

KPMG recommends a debt burden ratio of between 5.0% and 6.0%

Investment Performance

11.9%

Investment return on the University's diversified pool which includes its endowments and a portion of working capital

Past Performance

2008/09	2009/10	2010/11	2011/12	2012/13
-19.6%	17.2%	19.0%	-0.2%	11.9%

NACUBO Endowment Study Average

Deferred Maintenance Backlog

\$85

Dollar amount per square foot that our physical plant requires in order to eliminate deferred maintenance

Past Performance (per square foot)

2008/09	2009/10	2010/11	2011/12	2012/13
\$69	\$71	\$75	\$85	\$85

Sightlines recommends a backlog of between \$40 and \$50 per square foot

Dashboard Key:

Connections to 4x4 Strategic Plan

	Four Fundamentals
	Enrollment
	Total Compensation
	Capital Campaign
	Financial Strength



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Monitoring Changes in the Dashboard Indicators

	Most Current OHIO	OHIO 5 year average	Most Current Ohio Public
First-Year Retention	78.8%	80.2%	68.8%
Six Year Graduation Rate	67%	67%	48%
Four Year Graduation Rate	49%	46%	27%
Degrees Granted	6,844	5,516	3,807
ACT Composite	24.0	23.9	22.0
Student-Faculty Ratio	18:1	19:1	18:1
Group 1 Faculty	74%	79.2%	78%
Research and Creative Activity Expo Participation	798 students	652 students	Not applicable
Grants and Contracts FY 12	\$67.2 M	\$61.76 M	Not available



First-Year Retention

- Decline in first-year for 2012 but preliminary retention figures for 2013 are promising
- State average for first-year retention decreased reflecting a more mobile student population
- The number of new freshmen on academic probation after their first semester increased from fall 2011 (15.0%) to fall 2012 (16.1%)



Six-Year Graduation Rates

- Increase in six-year graduation rate to 67%;
Increased by .4% from last year
- Ohio University third in the state
- Impacted by enrollment and retention



Four-Year Graduation Rate

- Four-year graduation rate of 48% for the 2009 cohort
- Ohio University third in the state
- Impacted by retention and enrollment
- Five year graduation rate



Degrees Granted

- Consistent with enrollment increases
- Increase in eLearning bachelor's degrees
- Trend anticipated to continue consistent with the enrollment plan



ACT Composite

- Average ACT remained the same from fall 2012 to 2013 for the entering class. Current score is the highest it has been over the 5 year average
- Recruitment efforts
- Quality of academic programs



Student-Faculty Ratio

- Student faculty ratio has returned to normal levels following the buy out
- Ratio is now at the same level as state comparison



Group 1 Faculty

- Percentage of full-time Group 1 Faculty declined to 74%
- Total Faculty Increased by 4%
- Staffing to respond to college needs
- Projected Hiring



Research and Creative Activity Expo Participation

- Large increase in participation in 2014
- Undergraduate research culture



Grants and Contracts

- Includes private grants and contracts
- Includes capital grants and gifts
- Consistent with research expenditure trends that have also been increasing over the last five years (2004-2012)



The Latest Rankings

- U.S. Department of Education
- Annual ratings of Highest Tuition, Highest Net Price, Lowest Tuition, Lowest Net Price
- Ohio University appears on the list of institutions for Highest Net Price
- Average net price is generated by subtracting the average amount of federal, state/local government, or institutional grant or scholarship aid from the total cost of attendance.
- Reduced state funding and levels of funding in states impacts net price
 - Ohio was in the bottom 10% in educational appropriations per FTE in FY 2012 and had four universities in the list of highest net price institution
 - The 3 states below OH with lower state funding per FTE (NH, VT, and CO) have schools appearing in the highest net price list and highest tuition list
- Decrease in net price
- <http://collegecost.ed.gov/catc/#>



The Latest Rankings



- Fiske Best Buy Schools
- Ohio University was identified as a Fiske Best Buy School in 2015
- 41 institutions -21 public and 20 private—received the Fiske “Best Buy” rating which identifies universities with outstanding academics with inexpensive or moderate prices
- Based on factors like academic ratings, price, quality of student life on campus
- Examples of Other Best Buy Public Schools
 - Arizona State University
 - University of Florida
 - Indiana University
 - University of Iowa
- Ohio University was the only university in the state of Ohio to be named to the list in 2015
- http://www.huffingtonpost.com/2014/07/07/best-buy-public-colleges_n_5552758.html



The Latest Rankings

- Princeton Review
- Top Party Schools
- Based on surveys of students
- Ohio University is ranked 13
- <http://abcnews.go.com/US/wireStory/list-top-20-party-sober-schools-us-24834808>



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Interoffice Communication

Date: July 31, 2014

To: The President and Board of Trustees

From: Ryan Lombardi, Vice President for Student Affairs

Re: **Community Standards Update**

I have attached for your information the four-year comparison of conduct cases and four-year comparison of conduct offenses.

Most notably you will find:

- The overall number of conduct cases has increased.
- The number of Code-A offenses has decreased while the number of Code-B offenses has increased. Code-A offenses are more serious and can result in suspension or expulsion while Code-B offenses are for less serious behavior and do not result in suspension or expulsion.
- The number of students suspended for conduct reasons has decreased, indicating fewer instances of serious or repeated misconduct.
- The number of offenses including marijuana has continued to increase.

I look forward to reviewing this information with you at the August board meeting. I will be happy to answer any questions you may have about these documents prior to or during the meeting.

Attachments

xc: Secretary to the Board of Trustees Peter Mather

Office of Community Standards and Student Responsibility

Comparison of Conduct Cases*

	2013-14		2012-13		2011-12		2010-11	
Code A	561	23.4%	634	29.8%	642	31.5%	745	33.1%
Code B	1,469	61.2%	1,157	54.4%	1,037	50.9%	1,136	50.5%
Code A&B	358	14.9%	336	15.8%	358	17.6%	368	16.4%
Charges to be assigned	14	0.6%	0	0.0%	0	0.0%	0	0.0%
Total	2,402	100.0%	2,127	100.0%	2,037	100.0%	2,249	100.0%

Cases Involving Alcohol and Drugs

Alcohol	1,469	61.2%	1,396	65.6%	1,255	61.6%	1,460	64.9%
Other Drugs	464	19.3%	314	14.8%	289	14.2%	274	12.2%
Total	1,933	80.5%	1,710	81.0%	1,544	76.6%	1,734	77.3%

Case Disposition

Reprimand	119	5.0%	89	4.2%	86	4.2%	94	4.2%
Probation	1,212	50.5%	1,270	59.7%	1,300	63.8%	1,561	69.4%
Suspension	36	1.5%	92	4.3%	91	4.5%	103	4.6%
Expulsion	2	0.1%	7	0.3%	6	0.3%	4	0.2%
Medical Emergency Amnesty	10	0.4%	15	0.7%	22	1.1%	5	0.2%
Charges Dismissed	789	32.8%	501	23.6%	441	21.6%	383	17.0%
Cases Still Open**	234	9.7%	153	7.2%	91	4.5%	99	4.4%
Total	2,402	100.0%	2,127	100.0%	2,037	100.0%	2,249	100.0%

****88 of the 234 open cases from 13-14 are holds where students have indicated they are not returning. The open cases still listed for 12-13, 11-12, and 10-11 are also holds for students who have not returned.**

Case Resolved by

Procedural Interview	2,019	84.1%	1,680	79.0%	1,713	84.1%	1,981	88.1%
Administrative Hearing	128	5.3%	227	10.7%	155	7.6%	133	5.9%
University Hearing Board	21	0.9%	67	3.1%	78	3.8%	36	1.6%
Cases Still Open	234	9.7%	153	7.2%	91	4.5%	99	4.4%
Total	2,402	100.0%	2,127	100.0%	2,037	100.0%	2,249	100.0%

Appeal Boards	47	2.0%	108	5.1%	116	5.7%	82	3.6%
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Vice Presidential Appeal	14	0.6%	38	1.8%	37	1.8%	27	3.6%
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Office of Community Standards and Student Responsibility

Comparison of Offenses*

This summary reflects the number of times particular violations of the student code of conduct appeared on formal complaints for academic year 2013-14 as compared to the academic years 12-13, 11-12, and 10-11.

CODE A Offenses	<u>2013-14</u>	<u>2012-13</u>	<u>2011-12</u>	<u>2010-11</u>
A-1 Academic Misconduct	108	95	63	71
A-2 Dishonesty	39	40	62	43
A-3 Mental or Bodily Harm to Self	307	367	359	463
A-4 Mental or Bodily Harm to Others	158	182	191	202
A-5 Discrimination	2	0	0	2
A-6 Disruption/Obstruction	5	1	2	0
A-7 Civil Disturbance	7	0	3	0
A-8 False Report of Emergency	0	0	2	1
A-9 Destruction of Property	42	59	54	80
A-10 Theft or Possession of Stolen Property or Service	44	33	61	60
A-11 Trespassing	26	43	33	25
A-12 Possession of Dangerous Weapons or Materials	3	5	9	13
A-13 Manufacture, Distribution, Sale, Offer for Sale, Possession, or Misuse of Drugs or Narcotics	26	11	10	6
A-14 Violation of Criminal Law	75	114	115	100
A-15 Misuse or Abuse of Computers or Computer Network	0	0	3	2
A-16 Misuse of Safety Equipment	81	50	40	34
A-17 Aiding or Abetting	0	0	4	8
A-18 Violation of Disciplinary Probation	234	232	285	371

CODE B Offenses

B-1 Unauthorized Use of Property or Services	5	9	1	11
B-2 Disturbing the Peace	106	116	75	125
B-3 Failure to Comply	209	124	128	145
B-4 Unauthorized Use of University Keys	9	3	1	2
B-5 Misuse of Identification	0	2	0	0
B-6 Possession or Use of Marijuana	448	303	282	271
B-7 Unauthorized Use of Alcoholic Beverages	1,034	916	843	965
B-8 Violations of Rules Regarding Residence Halls and Dining Facilities	431	250	244	181
B-9 Aiding and Abetting	2	2	0	0

Community Standards Update

Tab



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Community Standards

	2013-14		2012-13		2011-12		2010-11	
Code A	561	23.4%	634	29.8%	642	31.5%	745	33.1%
Code B	1,469	61.2%	1,157	54.4%	1,037	50.9%	1,136	50.5%
Code A&B	358	14.9%	336	15.8%	358	17.6%	368	16.4%
Charges to be assigned	14	0.6%	0	0.0%	0	0.0%	0	0.0%
Total	2,402	100.0%	2,127	100.0%	2,037	100.0%	2,249	100.0%

Cases Involving Alcohol and Drugs

Alcohol	1,469	61.2%	1,396	65.6%	1,255	61.6%	1,460	64.9%
Other Drugs	464	19.3%	314	14.8%	289	14.2%	274	12.2%
Total	1,933	80.5%	1,710	81.0%	1,544	76.6%	1,734	77.3%

Case Disposition

Reprimand	119	5.0%	89	4.2%	86	4.2%	94	4.2%
Probation	1,212	50.5%	1,270	59.7%	1,300	63.8%	1,561	69.4%
Suspension	36	1.5%	92	4.3%	91	4.5%	103	4.6%
Expulsion	2	0.1%	7	0.3%	6	0.3%	4	0.2%
Medical Emergency Amnesty	10	0.4%	15	0.7%	22	1.1%	5	0.2%
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Community Standards

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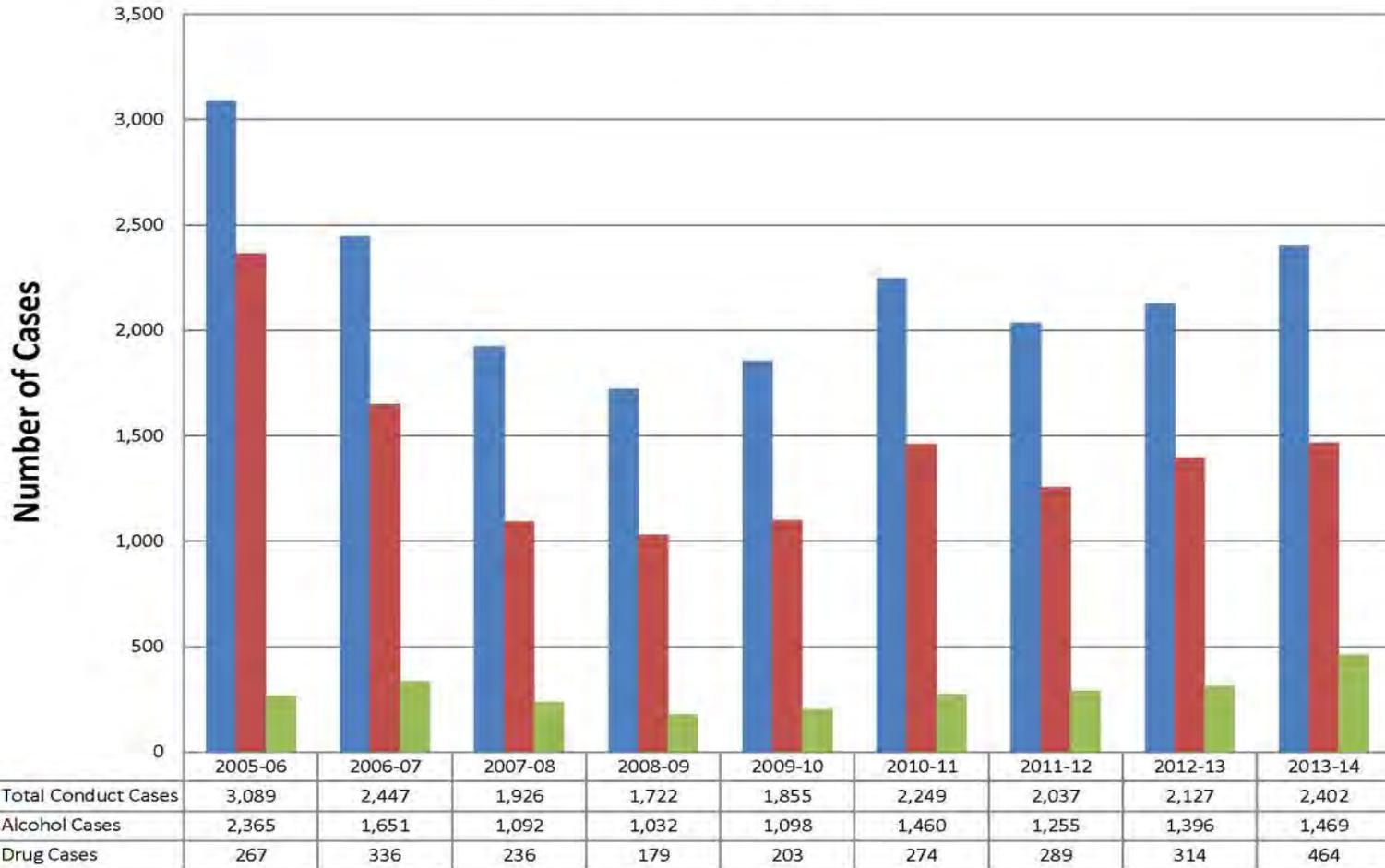
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Community Standards

Conduct Cases by Year



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APPOINTMENT TO REGIONAL COORDINATING COUNCILS

RESOLUTION 2014 -

BE IT RESOLVED by the Ohio University Board of Trustees that the following person be appointed to membership on the Coordinating Council at the Chillicothe regional campus of Ohio University.

Ohio University - Chillicothe

Deborah Russell

For a three-year term beginning July 1, 2014, and ending at the close of business June 30, 2017, vice Larry Gates, whose term expired.



Interoffice Communication

Date: August 7, 2014

To: The President and Board of Trustees

From: Pamela J. Benoit, Executive Vice President and Provost

Re: **Regional Coordinating Council Members**

Appointments of members to the Coordinating Council for each regional campus are made for the following fiscal year. The resolution includes one appointment of a new member for a three year term beginning July 1, 2014.

Enclosed is the resume for new appointee – Deborah Russell for the Chillicothe campus.

Deborah Russell

3 Windsor Dr., Chillicothe, OH 45601 (740)774-4146

d_russell_oz@yahoo.com

Senior Executive with international experience and extensive background in medical device and pharmaceutical industries. Demonstrated leadership abilities in start up, turnarounds, and establishing and growing business capabilities through strategic programs. Recognized as a change agent able to take ideas from concept to implementation within multiple organizational environments.

Guidant Corporation

1983 - 2004

Guidant was a recognized leader in implantable cardiovascular medical devices employing 12,000, with \$3.7 billion sales in 110 countries, and manufacturing facilities in California, Minnesota, Ireland, and Puerto Rico. Guidant was incorporated in 1994 as a split-off from Eli Lilly and Company grew from \$900MM to \$3.7 billion

Vice President/Managing Director, Australia/New Zealand, Sydney, Australia	2002 - 2004
Vice President, Operations, Endovascular Solutions, Menlo Park, CA	2001 - 2002
Managing Director, Guidant Ireland, Clonmel, Ireland	1998 - 2001
Director, Operations, Cardiac Rhythm Management, St. Paul, MN	1994 - 1998
Manager, Leads Manufacturing, Cardiac Rhythm Management, St. Paul, MN	1994
Manager, Corporate Process Automation, Eli Lilly, Indianapolis, IN	1991 - 1993
Department Head, Bulk Pharmaceutical, Eli Lilly, Clinton, IN	1989 - 1991
Department Head, Utilities, Eli Lilly, Clinton, IN	1987 - 1989
Operations Associate, Bulk Pharmaceutical Operations, Eli Lilly, Clinton, IN	1987
Process Engineer, Bulk Pharmaceutical, Eli Lilly, Clinton, IN	1986 - 1987
Process Automation Engineer, Eli Lilly, Clinton, IN	1985 - 1986
Process Engineer, Environmental Controls, Clinton, IN	1983 - 1985

Education

University of Tennessee, Knoxville, TN 1983

Bachelor of Science, Chemical Engineering, Magna cum Laude

University of Michigan, Executive Program, Finance, Ann Arbor, MI 1996

Personal

Advisory Board, Endeavor Center, OSU South Center	2014 - Present
Board of Directors, Ross County YMCA	2013 - Present
Board of Directors, National Church Residences	2012 - Present
United Way Board of Trustees	2012 - Present
Board of Directors, Chillicothe Country Club, Treasurer	2011 - Present
SCORE South Central Ohio Chapter	2009 - 2012
Board of Directors, Medical Industry Association of Australia	2002 - 2004
Advisory Board, Northwestern University, Kellogg Master Manufacturing Mgmt. Program	2001 - 2004
Board of Directors and Vice Chairman, Irish Medical Devices Association	1999 - 2001
Listed "Top 50 Most Influential Women in Ireland - 2000"	
University of Tennessee Chancellor's Business Advisory Council	1991 - 1995

Search Updates

Tab



[1]

Search Updates

- Senior Vice Provost for Instructional Innovation
- Professional Advisors



[2]



Interoffice Communication

Date: August 7, 2014

To: The President and Board of Trustees

From: Pamela J. Benoit, Executive Vice President and Provost

Re: **AQIP Update**

In our continued efforts to keep the Board informed of Ohio University's accreditation work, you are receiving regular updates. We are preparing for Ohio University's reaffirmation of accreditation with the Higher Learning Commission (HLC) of the North Central Association of Colleges and Schools, which is scheduled to take place in 2015-16.

The attached presentation gives a continued overview of the AQIP process and some of Ohio University's activities to help ensure a successful reaffirmation of accreditation.

OHIO UNIVERSITY REAFFIRMATION OF ACCREDITATION 2013-2015

Ten Accreditation Facts

1. Accreditation Overview: Institution-wide accreditation is done through 6 regional accrediting associations. Ours is the Higher Learning Commission (HLC) of the North Central Association of Colleges and Schools. Academic Quality Improvement Program (AQIP) is one of HLC's pathways to accreditation. HLC developed AQIP to help institutions like us retain our institutional autonomy and academic freedom by providing a structure to demonstrate what we do to achieve academic excellence.

2. Accreditation History: Ohio University has been accredited since 1913 and has been in AQIP since 2002.

3. Benefits of Accreditation: Students can receive federal financial aid. Faculty can receive federal grant funding. We demonstrate a commitment to best practices for teaching and learning, academic support, and planning through 5 HLC Criteria for Accreditation.

4. Significant Dates in Ohio University's path toward Reaffirmation of Accreditation:

- 2013-2014 Systems Portfolio; Systems Appraisal (HLC evaluation of Systems Portfolio)
- 2014-15 Strategy Forum (Ohio University sends an AQIP team in Spring)
- 2015-16 Reaffirmation of Accreditation (on-campus review and notification by HLC)

5. Criteria for Accreditation: (1) mission; (2) integrity; (3) teaching & learning; (4) evaluating and improving teaching & learning; (5) resources & planning.

6. Activities 2013-14 through 2014-15:

- Increase awareness and understanding about HLC accreditation and AQIP
- Engage the University community in AQIP accreditation activities in preparation for site visit
- Convene AQIP Task Force--representatives from colleges and Planning units
- Increase Ohio University's involvement with HLC: annual conference, assessment training
- Expand Ohio University's response to "opportunities" identified in Systems Appraisal
- Focus AQIP Action Projects on academic assessment and curricular themes
- Develop and implement student learning objective assessment plans for all academic programs

7. Assessment of student learning objectives: Criterion four requires that all academic programs assess their student learning objectives. We are following a simple implementation plan, asking each academic program to update their student learning objectives; identify sources of systematic evidence (qualitative and/or quantitative); and develop an action plan to improve teaching and learning based on the evidence gathered.

8. AQIP Reaffirmation of Accreditation Panel Review: Peer reviewers from HLC will examine our accreditation documents (Systems Portfolio, Action Project reports, Comprehensive Quality Review including a site visit, University's Web site, institutional responses to AQIP reports, etc.).

9. AQIP Categories: (1) helping students learn; (2) accomplishing other distinctive objectives; (3) understanding students' & other stakeholders' needs; (4) valuing people; (5) leading & communicating; (6) supporting institutional operations; (7) measuring effectiveness; (8) planning continuous improvement; (9) building collaborative relationships.

10. Outcome(s) of Review: Panel of reviewers examine each accreditation criterion and evaluate Ohio University in terms of the following: met; met with concerns; not met. Any rating but "met" requires additional action on Ohio University's part (following specific HLC recommendations for correction along with some form of monitoring or follow-up visit). Maximum duration of reaffirmation of accreditation for any institution that has met all criteria is now eight years.

AQIP Update



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AQIP Organization & Process

- 5 HLC Criteria vs. 9 AQIP Categories
- 5 Criteria for Accreditation
 - All accredited institutions must meet all 5 Criteria
 - Criteria, not minimum standards
 - Allows for individual institutional missions & settings
 - Evidence is institution-specific
- Criteria form the basis for reaffirmation of accreditation
- 9 AQIP Categories
 - AQIP is one of 3 HLC pathways for accreditation
 - AQIP provides a CQI reporting structure of 9 categories to help institutions document how they meet the 5 criteria
- Relationship between HLC Criteria & AQIP Categories



AQIP Organization & Process

5 Criteria for Accreditation

- ✓ 1. Mission
- ✓ 2. Integrity: Ethical and Responsible Conduct
- ✓ 3. Teaching and Learning: Quality, Resources, and Support
- ✓ 4. Teaching and Learning: Evaluation and Improvement
- ✓ 5. Resources, Planning, and Institutional Effectiveness

9 AQIP Categories

- ✓ 1. Helping Students Learn
- ✓ 2. Accomplishing Other Distinctive Objectives
- 3. Understanding Students' & Other Stakeholders' Needs
- 4. Valuing People
- 5. Leading and Communicating
- 6. Supporting Institutional Operations
- 7. Measuring Effectiveness
- 8. Planning Continuous Improvement
- 9. Building Collaborative Relationships

- ✓ Presented in prior meetings; **Current meeting presentation**



AQIP Category 3: Understanding Students' and Other Stakeholders' Needs

- Process, Results, Improvement
- Who are “Stakeholders?”
- What did we profile?
- Relationship to Criteria for Accreditation
 - Serving the Public Good (Criterion 1)
 - Retention & Completion (Criterion 4)
- Feedback from Systems Appraisal



Future AQIP Activities

- Ohio University reaffirmation scheduled for 2015-16
- Comprehensive Quality Review (includes site visit) in 2015-16
- Mock Visit/Consultations in Fall 2014
 - Assessment of Student Learning Objectives
- Colleges/Campuses implement assessment plans
- Strategy Forum in Spring 2015





Interoffice Communication

Date: August 7, 2014

To: The President and Board of Trustees

From: Pamela J. Benoit, Executive Vice President and Provost

Re: **Fall 2014 Enrollment Update**

Student-based revenue from tuition and subsidy drives the budget of the institution. Craig Cornell, Vice Provost for Enrollment Management, will provide preliminary up-to-date information following the Fall Semester start date of August 25th.

This presentation will highlight the following:

- New student preliminary enrollments are expected to remain positive and ahead of the goals outlined in the Strategic Enrollment Management Plan (SEMP).
- New student targeted population (in-state, out-of-state, transfer, multi-cultural, academic quality indicators) challenges and achievements will be discussed.
- Overall University preliminary enrollments are trending very positive beyond last year's overall record enrollments representing several milestones for Ohio University.

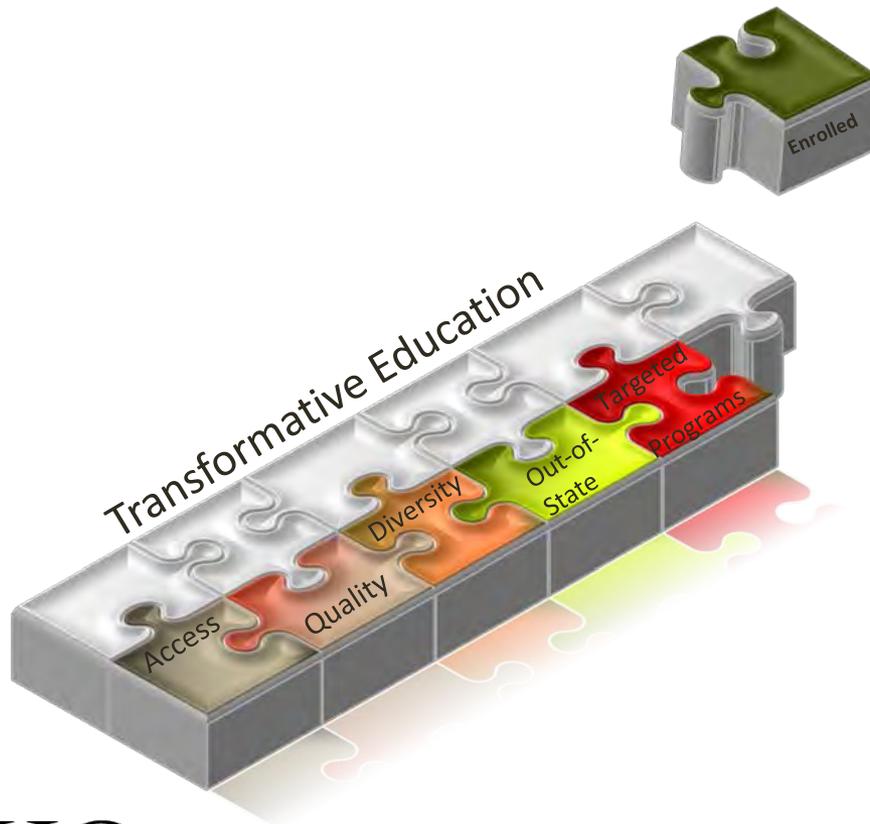
Enrollment Update



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New Students, Fall 2014

New student enrollments continue to be very strong both overall and in our targeted populations as we continue to shape the enrollments in alignment with the Strategic Enrollment Management Plan (SEMP):



Enrollment Update, 2014 – New Students

New Student **Preliminary** enrollment analysis for overall and targeted student populations from the SEMP:

- Overall Freshmen
 - International
 - Multicultural
 - Student Academic Quality



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Enrollment Update, 2014 – New Students

New Student **Preliminary** enrollment analysis for overall and targeted student populations from the SEMP:

- Transfer Students
- E-Learning
- Graduate Students
- Medical
- Regional Higher Education



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Enrollment Update, 2014 – Overall Enrollments

Overall **Preliminary** enrollment analysis:



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Enrollment Update, 2014 – Milestones

The following milestones can be attributed to the Fall 2014 enrollments at Ohio University:

New Student Milestones:

Overall Enrollment Milestones:



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Discussion and Q & A



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Interoffice Communication

Date: August 7, 2014

To: The President and Board of Trustees

From: Stephen T. Golding, Vice President Finance & Administration, CFO and Treasurer

Re: Century Bond Guiding Principles and University Central Bank Funding Model Discussion

The accompanying materials provide a summary of the University's potential \$250M Century Bond debt issuance, a draft of the Century Bond Guiding Principles and an overview of the Central Bank funding model.

Prior to the Joint Committee meeting, the Resources Committee will be asked to recommend the approval a resolution authorizing the issuance of \$250M of debt pending a favorable response from the Joint Committee on the Century Bond Guiding Principles. The resolution was drafted primarily with the intention to proceed with the proposed taxable Century Bonds; however, should market conditions change and the University determines that it no longer makes sense to pursue this strategy, the resolution allows for the flexibility to issue tax-exempt or taxable debt with shorter maturities. Of course, the Board's comfort with the Central Bank funding model and Century Bond Guiding Principles is critical to the University's ability to proceed with the issuance of a Century Bond.

The Central Bank funding model takes a more sophisticated approach to managing a debt portfolio than the University has utilized in the past. First, it decouples the University's external and internal debt portfolios so that the interest rates paid by internal units are no longer dependent on market conditions at time of issuance. Instead, the University sets a "Central Bank" interest rate based on the blended average rate of the institution's overall debt portfolio which makes the interest paid on debt equitable across the University. Additionally, the model creates predictability in capital costs and working capital returns for budgeting and forecasting. Ultimately funds may be recycled internally to reduce the amount of future debt needs. The various advantages and disadvantages of this approach will be discussed.

The draft Century Bond Guiding Principles, for which we will be asking the Board to vote on at our October meeting, are summarized within this presentation and also attached in full for the Board's review. The Guiding Principles are intended to serve as a framework for the University to manage the Century Bond strategy in a fiscally responsible manner as well as ensure its ability

to repay the outstanding principal due in 2114. Primary components of the principles are as follows:

- The creation of a \$7M reserve fund:

At onset, half of the reserve fund monies will be invested conservatively and half will be invested alongside the endowment, with the portfolio rebalanced over time to preserve principal closer to the Bond's final maturity. In addition, the Guiding Principles provide the University the flexibility to draw from this fund in the future as long as portfolio minimums are met.

- Use of a Central Bank

The Century Bonds will also follow the Central Bank funding model; this will allow for original use of proceeds to be relent internally several times before the final maturity of the Bonds. For example, the \$90M energy infrastructure project funded with the Century Bond proceeds will be internally loaned using a 30 year final maturity schedule. As principal and interest are paid back to the Central Bank over the course of the thirty years, these funds may be loaned to other departments. The Board will vote on any draws or disbursements of the loans, and the University is expected to be able to demonstrate that sufficient operating funds are available to repay annual debt service.

- Investment Policy for Bond Proceeds

The University is actively working with its Foundation investment advisor, Hirtle Callaghan, to draft an investment policy for the proceeds of the Bonds. It is expected that this policy will serve as Appendix C to the Guiding Principles; while this draft was not yet available at the deadline of Board materials, the University intends to insert slides which summarize the policy between the date of this memo and the August meeting.

The Guiding Principles today are expected to be a preview for the Board; the Board's feedback will be incorporated into the principles and the final document will be voted upon by the Board at the October meeting.

If you have questions on this matter, please do not hesitate to contact me at 740-593-2556.

Ohio University 2014 Century Bond Guiding Principles

Draft Dated August 6, 2014

The objective of this document is to establish guiding principles related to a Century Bond issuance so that the University manages this program in a fiscally responsible manner and ensures its ability to repay the outstanding principal due in 2114. OHIO's objective in issuing a Century Bond is to a) reduce OHIO's current deferred maintenance backlog and establish a framework to continuously manage its deferred maintenance needs over the next century; b) reduce the amount of future borrowing needed for deferred maintenance projects over the next 100 years; and c) take advantage of historically low rates in the taxable market to lock in a low cost of capital. We believe a one hundred year debt allocation should be carefully managed; this document shall be used as framework for preserving fiscal discipline over the life of the Bonds.

Debt Reserve Fund

The University shall set aside \$7 million from a source other than bond proceeds for every \$250 million borrowed (pro-rated as applicable for an issuance of more or less) to be invested in such a way so that it may be ultimately used to repay the total outstanding principal in one hundred years.

The parameters for the initial investment of the funds are as follows:

- At the onset of the program, half of the monies will be invested in accordance with The Ohio University Foundation Investment Policy, with the objective of maximizing potential yield.
- The other half shall be invested in safer, more conservative (yet lower yielding) investments, which shall be detailed in Appendix A of this document, in order to preserve and protect principal under volatile market conditions (henceforth known as the "Conservative Portfolio").
- No draws may be made until the portfolio achieves at least 15% of the debt principal balance (in the case of a \$250M bond issue, this would be \$37.5M). Once this milestone is achieved, draws may be made to the extent portfolio balances exceed targets in the chart on the following page, as well as minimum balances described more fully in Appendix B.

OHIO will need to readjust the allocation of monies within its investment portfolio over time in order to protect the principal needed to repay the full principal amount and one year's interest at maturity. In addition, once monies are invested in their respective portfolios, all earnings will continue to be reinvested in those respective portfolios until and unless investment portfolio adjustments are made pursuant to the following:

Milestone Period	Investment Adjustment	Expectation	Minimum Required Reserve Balance*
Portfolio is less than 15% of outstanding principal	n/a	No draws on the portfolio allowed until this threshold is reached.	n/a
Portfolio reaches 15% of outstanding principal	10% will be reallocated to the Conservative Portfolio; the remaining 5% shall be invested along with the institution's endowment	This adjustment will be made on or before the first 35 years.	\$38M (year 35)
Year 50	20% of outstanding principal should be reallocated to the Conservative Portfolio	At this point the portfolio value should be approximately 35% of outstanding principal	\$88M
Year 75	50% of outstanding principal should be reallocated to the Conservative Portfolio	At this point the portfolio value should have reached 112% of outstanding principal	\$281M
Year 90	100% of outstanding principal shall be reallocated to the Conservative Portfolio and maintained in this portfolio until maturity.	At this point, future administrations will have likely made additional draws on the portfolio to fund campus deferred maintenance needs. These draws should be done with an expectation that by Year 90, the portfolio has a value of at least 125% of outstanding principal. This cushion will allow the University to retain a larger portion of the principal in higher yielding securities, which should in turn allow for a greater amount of campus reinvestment.	\$313M
Post Year 90	Draws may be made as long as the total portfolio balance is at least 110% of outstanding principal.	110% of principal should be maintained as a fund balance. The difference may be redeployed for campus capital needs.	\$275M

Please see Appendix B for a sample model of the portfolio and a detailed listing of annual minimum balance requirements.

Assuming half of the \$7 million investment yields the current U.S. 30-year Treasury rate of 3.37% (as of July 15, 2014) and the other half yields the Foundation's current long term planning rate of 6.90%, and assuming the above portfolio adjustments, the University is expected to achieve a fund balance of approximately \$1.4 billion in 100 years, well over the \$250 million needed to repay the outstanding principal. Given that it is not the institution's objective to create an endowment out of these proceeds, future administrations should have the ability to make responsible draws from the fund in order to reduce the need for additional borrowing that would have otherwise been made to finance campus capital improvements. These draws may be made as long as the annual minimum balances in Appendix B have been historically met and are expected to be met in the future.

To the extent portfolio returns are higher than delineated above, the University will have an excess of funds available for reinvestment into the campus at any given time. We leave it to future administrations to model out draw schedules using both the expectations above and the annual minimums listed in Appendix B as guidelines. For example, we expect the portfolio value to be at least \$88M by year 50. Once the portfolio value exceeds 15% of the outstanding debt principal (\$37.5M), a draw schedule may

be drafted to the extent the University is able to model, based on reasonable anticipated portfolio returns, an expectation of a higher portfolio value by year 50. Conversely, should the University fail to meet the annual minimum portfolio values as detailed in Appendix B, it is required to draw from its operating reserves to correct the fund balances.

Central Bank

Proceeds of the bonds are initially intended to be used to make a series of internal loans for miscellaneous energy infrastructure projects (approx. \$90 million) and deferred maintenance needs (approx. \$160 million). The Board will vote on any draws or disbursements of the loans, and the University is expected to be able to demonstrate that sufficient operating funds are available to repay annual debt service. The internal loans will be managed by the University's Treasury office utilizing OHIO's Central Bank model. As the principal and interest of the loans are repaid internally, the University will be able to use the incoming funds to repay the semi-annual interest due on the Century Bond as well as invest/redeploy any excess funds for future capital projects so that they may ultimately be utilized to reduce future borrowings. The financing model for the Century Bonds is expected to be managed continuously; however, the Vice President for Finance and Administration shall review the program no less than once a year and the Board of Trustees will receive an update as part of the biannual capital budget process and will be included in the capital budget submitted to the BOT for approval.

While the proceeds of the bonds (and any related investment income, etc) are intended to be used for energy infrastructure and deferred maintenance needs, the University has the authority to make short term loans for bridge funding for other campus projects, as needed, subject to Board approval.

Investment of Bond Proceeds

The University plans to create a bond proceeds investment policy tailored specifically to the Century Bonds. This policy will become Appendix C of these Guidelines and is expected to be voted upon by the Board of Trustees at the October 2014 meeting. These guidelines will include specific asset allocation ratios that are expected to create a glide path which will become more conservative the closer it is to the fund draw date.

Review of Guiding Principles (initial 2-year test period)

OHIO has no peers with similar guiding principles and this management framework is the first of its kind. While we seek adoption of these Guiding Principles in October 2014, two years following implementation the University is to provide a report to the Board on this document and suggest recommended modifications, if any.

Changes to the Guidelines

The objective of the 2014 Century Bond is to create a deferred maintenance program so that OHIO is able to significantly improve its current deferred maintenance backlog as well as ensure a reliable source of funding for capital improvement needs into the next century. We believe that through careful management of this program, a \$250M borrowing today will result in the University being able to reinvest at least \$1.3 billion back into campus capital improvement projects over the next 100 years. However, as fund balances grow, it may be tempting for future administrations and the Board to redeploy

monies towards other institutional needs, and this could result in a significant regression in the reduction/maintenance of the institution's deferred maintenance backlog. At the same time, since the current administration cannot predict the future, it would be imprudent to institute so many rules related to the governance of this program that they would become a great hindrance to future administrations. Thus, the intent of these guidelines is to provide a framework for fiscal discipline while enabling the Board and future administrations the flexibility to make changes to these guidelines and this program. However, in doing so, a "super majority" Board vote will be required, with a 75% majority needed in order to change **[for discussion at the August Board meeting]**.

In addition, in order to keep the Board fully informed prior to making a change to these guidelines, future administrations must answer the following questions, with the intention to remain mindful of the original intended purpose of the program:

What is OHIO's current deferred maintenance backlog?

What is the recommended deferred maintenance backlog for an institution of OHIO's age and size?

How will changes to this policy affect the backlog today as well in 5 or 10 years from now?

Will these changes affect the way the University budgets for the repayment of the Bond's debt service? If so, how, and what are the repercussions?

Will these changes affect the way the University is managing the ability to repay the outstanding principal of the bonds? If so, how, and what are the repercussions?

Could these changes in any way negatively affect future administrations and their ability to manage this program?

Conclusion

A Century Bond strategy has the potential to provide enormous benefit to the University. However, current and future administrations must be committed to carefully and prudently managing the program over the life of the Bonds. These Guiding Principles are intended to establish a management framework that combines the use of bond proceeds, investment income and prudent budgeting in order to reduce future borrowing needs and maximize the potential uses of this strategy over the next one hundred years. They are also intended to ensure that the Board remains fully involved with the program for the duration of the Bonds.

Appendix A

Conservative Investment Portfolio

Monies allocated to the conservative investment portfolio may be invested as follows:

- Securities of the United States government or of its agencies or instrumentalities,
- U.S. Government sponsored corporation,
- Obligations of this state or any political subdivision of this state,
- Obligations whose Principal & Interest are guaranteed by the U.S. Government, agency thereof, or by the entity's own state,
- Deposits secured by direct and general obligations of any state of the U.S., with its full faith and credit,
- Investment agreements or repurchase agreements (collateralized with permissible securities having a market value of at least 102% of the investment),
- Certificates of deposit of any national bank located in this state or State of Ohio chartered bank,
- Money market funds, or
- Bankers acceptances maturing in two hundred seventy days or less which are eligible for purchase by the Federal Reserve System.

[OU to review the above portfolio with investment advisors and bond counsel; will need to add minimum ratings requirements in order to mitigate counterparty credit risk].

Appendix B – Sample Debt Reserve Fund Model

Please note: This model reallocates funds into the Conservative Portfolio according to the Guiding Principles. However, it does not provide a fund draw schedule for deferred maintenance needs and as a result, in Year 100, there is a fund balance well in excess of what would be needed at the time. It is up to future administrations to prudently budget a draw schedule that meets the requirements of these guidelines. The yellow highlighted lines correlate to the years where portfolio adjustments between the Conservative and Long Term Investment portfolios are anticipated to be made.

As a point of clarification, the “annual minimum balance” column represents the only balance requirement for OHIO in the table below. The rest of the model is used to illustrate the expected fund balances in the Conservative vs. Long Term portfolios assuming the below interest assumptions and the required portfolio reallocations. The first portfolio reallocation (when the portfolio reaches 15% of principal due) is expected to occur somewhere between years 32-35. The remaining portfolio reallocations will occur in years 50, 75, and 90.

Years 1-50 are below. The remaining 50 years are continued onto the next page.

Year	Conservative Investment Portfolio			Long Term Investment Portfolio			Total Portfolio		Total Portfolio Required Minimum Balance
	Initial Investment	Average Yield		Initial Investment	Average Yield		Total Portfolio Balance	Balance as Percentage of Outstanding Principal	
	3,500,000	3.37%		3,500,000	6.90%		7,000,000		7,000,000
-		3,500,000	1%		3,500,000	1%	7,000,000		7,000,000
1	117,950	3,617,950	1%	241,500	3,741,500	1%	7,359,450	3%	6,400,000
2	121,925	3,739,875	1%	258,164	3,999,664	2%	7,739,539	3%	6,700,000
3	126,034	3,865,909	2%	276,977	4,276,640	2%	8,141,549	3%	7,000,000
4	130,281	3,996,190	2%	295,019	4,570,659	2%	8,566,849	3%	7,400,000
5	134,672	4,130,861	2%	315,376	4,886,035	2%	9,016,896	4%	7,700,000
6	139,210	4,270,071	2%	337,136	5,223,171	2%	9,493,243	4%	8,100,000
7	143,901	4,413,973	2%	360,399	5,583,570	2%	9,997,543	4%	8,500,000
8	148,751	4,562,724	2%	385,266	5,968,837	2%	10,531,560	4%	9,000,000
9	153,764	4,716,488	2%	411,850	6,380,686	3%	11,097,174	4%	9,400,000
10	158,946	4,875,433	2%	440,267	6,820,954	3%	11,696,387	5%	9,900,000
11	164,302	5,039,735	2%	470,646	7,291,599	3%	12,331,335	5%	10,400,000
12	169,839	5,209,574	2%	503,120	7,794,720	3%	13,004,294	5%	11,000,000
13	175,563	5,385,137	2%	537,836	8,332,555	3%	13,717,692	5%	11,600,000
14	181,479	5,566,616	2%	574,946	8,907,502	4%	14,474,118	6%	12,200,000
15	187,595	5,754,211	2%	614,618	9,522,119	4%	15,276,330	6%	12,800,000
16	193,917	5,948,128	2%	657,026	10,179,146	4%	16,127,274	6%	13,500,000
17	200,452	6,148,580	2%	702,361	10,881,507	4%	17,030,087	7%	14,200,000
18	207,207	6,355,787	3%	750,824	11,632,331	5%	17,988,118	7%	15,000,000
19	214,190	6,569,977	3%	802,631	12,434,961	5%	19,004,939	8%	15,800,000
20	221,408	6,791,385	3%	858,012	13,292,974	5%	20,084,359	8%	16,700,000
21	228,870	7,020,255	3%	917,215	14,210,189	6%	21,230,444	8%	17,600,000
22	236,583	7,256,838	3%	980,503	15,190,692	6%	22,447,530	9%	18,600,000
23	244,555	7,501,393	3%	1,048,158	16,238,850	6%	23,740,243	9%	19,600,000
24	252,797	7,754,190	3%	1,120,481	17,359,330	7%	25,113,520	10%	20,700,000
25	261,316	8,015,506	3%	1,197,794	18,557,124	7%	26,572,630	11%	21,900,000
26	270,123	8,285,629	3%	1,280,442	19,837,566	8%	28,123,194	11%	23,100,000
27	279,226	8,564,854	3%	1,368,792	21,206,358	8%	29,771,212	12%	24,400,000
28	289,636	8,853,490	4%	1,463,239	22,669,597	9%	31,523,086	13%	25,800,000
29	299,363	9,151,853	4%	1,564,202	24,233,799	10%	33,385,651	13%	27,200,000
30	308,417	9,460,270	4%	1,672,132	25,905,931	10%	35,365,201	14%	28,800,000
31	318,811	9,779,081	4%	1,787,509	27,693,440	11%	37,472,521	15%	30,500,000
32	329,555	25,000,000	10%	1,910,847	14,712,324	6%	39,712,324	16%	32,200,000
33	842,500	25,842,500	10%	1,015,192	15,728,116	6%	41,570,616	17%	34,100,000
34	870,892	26,713,392	11%	1,085,240	16,813,356	7%	43,526,748	17%	36,100,000
35	900,241	27,613,634	11%	1,160,122	17,973,477	7%	45,587,111	18%	38,200,000
36	930,579	28,544,213	11%	1,240,170	19,213,647	8%	47,757,860	19%	40,300,000
37	961,940	29,506,153	12%	1,325,742	20,538,389	8%	50,045,542	20%	42,500,000
38	994,357	30,500,510	12%	1,417,218	21,956,607	9%	52,457,117	21%	44,900,000
39	1,027,867	31,528,378	13%	1,515,006	23,471,613	9%	54,999,990	22%	47,400,000
40	1,062,506	32,590,884	13%	1,619,541	25,091,154	10%	57,682,038	23%	50,100,000
41	1,098,313	33,689,197	13%	1,731,290	26,822,443	11%	60,511,640	24%	52,900,000
42	1,135,326	34,824,523	14%	1,850,749	28,673,192	11%	63,497,715	25%	55,900,000
43	1,173,586	35,998,109	14%	1,978,450	30,651,642	12%	66,649,751	27%	59,100,000
44	1,213,136	37,211,245	15%	2,114,963	32,766,606	13%	69,977,851	28%	62,500,000
45	1,254,019	38,465,264	15%	2,260,896	35,027,501	14%	73,492,766	29%	66,100,000
46	1,296,279	39,761,544	16%	2,416,898	37,444,399	15%	77,205,943	31%	69,900,000
47	1,339,964	41,101,508	16%	2,583,664	40,028,063	16%	81,129,570	32%	74,000,000
48	1,385,121	42,486,628	17%	2,761,936	42,789,999	17%	85,276,627	34%	78,300,000
49	1,431,799	43,918,428	18%	2,952,510	45,742,509	18%	89,660,937	36%	82,900,000
50	1,480,051	50,000,000	20%	3,156,233	41,241,356	16%	91,241,356	36%	87,800,000

Conservative Investment Portfolio				Long Term Investment Portfolio			Total Portfolio		Total Portfolio Required Minimum Balance
Initial Investment 3,500,000 Average Yield 3.37%				Initial Investment 3,500,000 Average Yield 6.90%			Total Portfolio Balance	Balance as Percentage of Outstanding Principal	
Year	Interest Earned	Portfolio Balance	Balance as Percentage of Outstanding Principal	Interest Earned	Portfolio Balance	Balance as Percentage of Outstanding Principal			
51	1,685,000	51,685,000	21%	2,845,654	44,087,010	18%	95,772,010	38%	92,100,000
52	1,741,785	53,426,785	21%	3,042,004	47,129,013	19%	100,555,798	40%	96,600,000
53	1,800,483	55,227,267	22%	3,251,902	50,380,915	20%	105,608,182	42%	101,400,000
54	1,861,159	57,088,426	23%	3,476,283	53,857,198	22%	110,945,624	44%	106,500,000
55	1,923,880	59,012,306	24%	3,716,147	57,573,345	23%	116,585,651	47%	108,100,000
56	1,988,715	61,001,021	24%	3,972,561	61,545,906	25%	122,546,926	49%	113,100,000
57	2,055,734	63,056,755	25%	4,246,667	65,792,573	26%	128,849,328	52%	118,400,000
58	2,125,013	65,181,768	26%	4,539,688	70,332,261	28%	135,514,029	54%	123,900,000
59	2,196,626	67,378,393	27%	4,852,926	75,185,187	30%	142,563,580	57%	129,700,000
60	2,270,652	69,649,045	28%	5,187,778	80,372,965	32%	150,022,010	60%	135,900,000
61	2,347,173	71,996,218	29%	5,545,735	85,918,699	34%	157,914,917	63%	142,300,000
62	2,426,273	74,422,491	30%	5,929,390	91,847,090	37%	166,269,580	67%	149,100,000
63	2,508,038	76,930,528	31%	6,337,449	98,184,539	39%	175,115,067	70%	156,300,000
64	2,592,569	79,523,087	32%	6,774,733	104,959,272	42%	184,482,359	74%	163,900,000
65	2,679,928	82,203,015	33%	7,242,190	112,201,462	45%	194,404,477	78%	171,900,000
66	2,770,242	84,973,257	34%	7,741,901	119,943,362	48%	204,916,619	82%	180,300,000
67	2,863,599	87,836,856	35%	8,276,092	128,219,454	51%	216,056,310	86%	189,100,000
68	2,960,102	90,796,958	36%	8,847,142	137,066,597	55%	227,863,555	91%	198,500,000
69	3,059,857	93,856,815	38%	9,457,595	146,524,192	59%	240,381,007	96%	208,400,000
70	3,162,975	97,019,790	39%	10,110,169	156,634,361	63%	253,654,151	101%	218,900,000
71	3,269,567	100,289,357	40%	10,807,771	167,442,132	67%	267,731,489	107%	229,900,000
72	3,379,751	103,669,108	41%	11,553,507	178,995,639	72%	282,664,747	113%	241,600,000
73	3,493,649	107,162,757	43%	12,350,699	191,346,338	77%	298,509,096	119%	253,900,000
74	3,611,385	110,774,142	44%	13,202,897	204,549,236	82%	315,323,378	126%	266,900,000
75	3,733,089	125,000,000	50%	14,113,897	208,170,364	83%	333,170,364	133%	280,700,000
76	4,212,500	129,212,500	52%	14,363,755	222,534,119	89%	351,746,619	141%	290,000,000
77	4,354,461	133,566,961	53%	15,354,854	237,888,973	95%	371,455,935	149%	292,500,000
78	4,501,207	138,068,168	55%	16,414,339	254,303,312	102%	392,371,480	157%	295,000,000
79	4,652,897	142,721,065	57%	17,546,929	271,850,241	109%	414,571,306	166%	297,500,000
80	4,809,700	147,530,765	59%	18,757,667	290,607,908	116%	438,138,673	175%	300,000,000
81	4,971,787	152,502,552	61%	20,051,946	310,659,853	124%	463,162,405	185%	302,500,000
82	5,139,336	157,641,888	63%	21,435,530	332,095,383	133%	489,737,271	196%	302,500,000
83	5,312,532	162,954,419	65%	22,914,581	355,009,965	142%	517,964,384	207%	305,000,000
84	5,491,564	168,445,983	67%	24,495,688	379,505,652	152%	547,951,636	219%	305,000,000
85	5,676,630	174,122,613	70%	26,185,890	405,691,542	162%	579,814,155	232%	307,500,000
86	5,867,932	179,990,545	72%	27,992,716	433,684,259	173%	613,674,804	245%	307,500,000
87	6,065,681	186,056,226	74%	29,924,214	463,608,472	185%	649,664,699	260%	310,000,000
88	6,270,095	192,326,321	77%	31,988,985	495,597,457	198%	687,923,778	275%	310,000,000
89	6,481,397	198,807,718	80%	34,195,225	529,793,682	212%	728,601,400	291%	312,500,000
90	6,699,820	250,000,000	100%	36,555,764	521,856,984	209%	771,856,984	309%	312,500,000
91	8,425,000	258,425,000	103%	36,008,132	557,865,116	223%	816,250,116	327%	275,000,000
92	8,708,923	267,133,923	107%	38,492,693	596,357,809	239%	863,491,731	345%	275,000,000
93	9,002,413	276,136,336	110%	41,148,689	637,506,498	256%	913,642,833	365%	275,000,000
94	9,305,795	285,442,130	114%	43,987,948	681,494,446	273%	966,936,576	387%	275,000,000
95	9,619,400	295,061,530	118%	47,023,117	728,517,563	291%	1,023,579,093	409%	275,000,000
96	9,943,574	305,005,104	122%	50,267,712	778,785,275	312%	1,083,790,378	434%	275,000,000
97	10,278,672	315,283,776	126%	53,736,184	832,521,459	333%	1,147,805,234	459%	275,000,000
98	10,625,063	325,908,839	130%	57,443,981	889,965,439	356%	1,215,874,278	486%	275,000,000
99	10,983,128	336,891,967	135%	61,407,615	951,373,055	381%	1,288,265,021	515%	275,000,000
100	11,353,259	348,245,226	139%	65,644,741	1,017,017,795	407%	1,365,263,021	546%	275,000,000

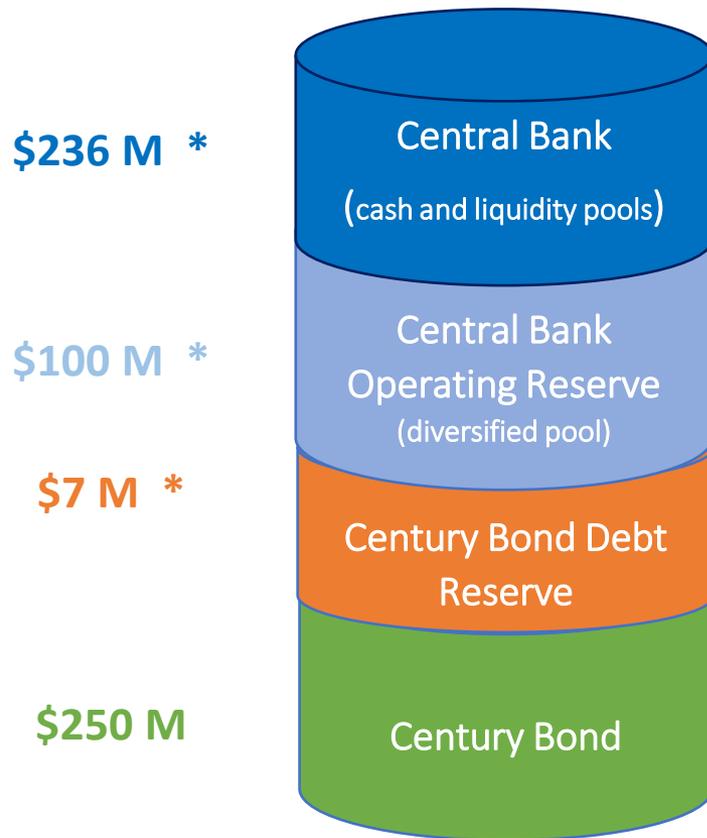
Central Bank / Century Bond

Joint Tab
Resources Tab



Central Bank Funding Model

(\$ in millions)

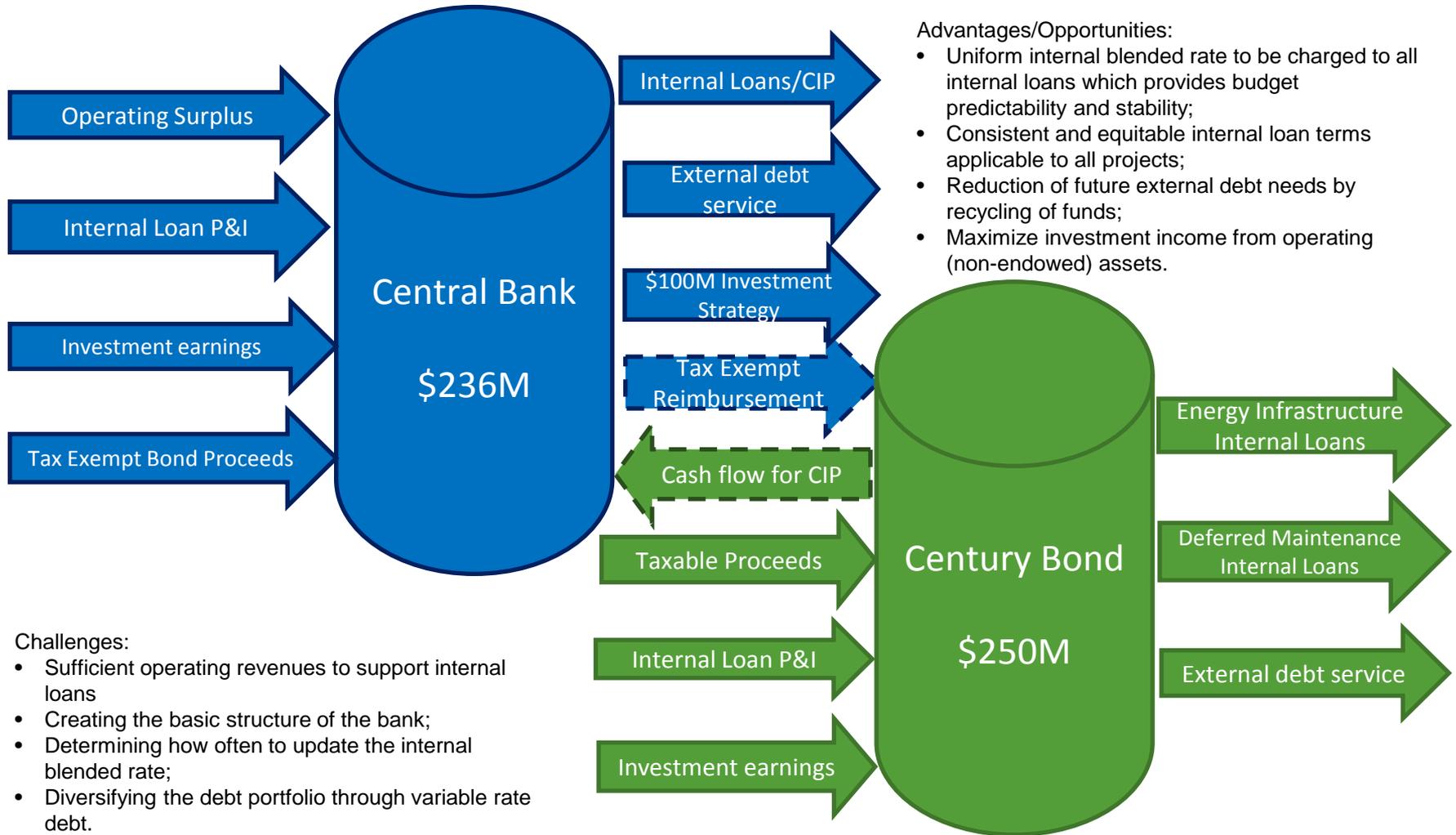


Central Bank Model:

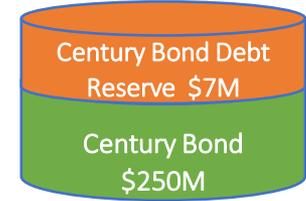
- Centrally manage financial resources: loans, investments, and cash balances
- Decouple internal loans and external debt to minimize cost and maximize assets
- Achieve lowest risk-adjusted cost of capital
- Create predictability in capital costs and working capital returns for budgeting and forecasting
- Recycling of resources to limit external debt

* Balances as of 5/31/2014

Central Bank/Century Bond Cash Flows



Century Bond



Years	Bond DS (A)	Loan Group 1		Loan Group 2		Internal DS (B)	Excess (A + B)	Endowment			Deferred Maintenance Funding					
		DS	Loan	DS	Loan			Fund Earning (C)	Distributions (D)	Fund Balance (A+B+C+D)	Bond Funded	Budget Funded	Endowment Funded	Total Available		
0			90,000,000		10,000,000					157,000,000		10,000,000				10,000,000
1	(14,250,000)	6,159,603		1,313,435	10,000,000	7,473,038	(6,776,962)	10,903,286	-	161,126,323		10,000,000				10,000,000
2	(14,250,000)	6,159,603		2,626,869	10,000,000	8,786,472	(5,463,528)	10,528,126	-	156,190,922		10,000,000				10,000,000
3	(14,250,000)	6,159,603		3,940,304	10,000,000	10,099,907	(4,150,093)	10,175,490	-	152,216,318		10,000,000				10,000,000
4	(14,250,000)	6,159,603		5,253,738	10,000,000	11,413,342	(2,836,658)	9,933,399	-	149,313,059		10,000,000				10,000,000
5	(14,250,000)	6,159,603		6,567,173	10,000,000	12,726,776	(1,523,224)	9,752,214	-	147,542,049		10,000,000				10,000,000
6	(14,250,000)	6,159,603		7,880,608	10,000,000	14,040,211	(209,789)	9,663,941	-	146,996,201		10,000,000				10,000,000
7	(14,250,000)	6,159,603		9,194,042	10,000,000	15,353,645	1,103,645	9,621,388	-	147,721,233		10,000,000				10,000,000
8	(14,250,000)	6,159,603		10,507,477	10,000,000	16,667,080	2,417,080	9,708,267	(507,477)	149,339,104		10,000,000		507,477		10,507,477
9	(14,250,000)	6,159,603		11,820,912	10,000,000	17,980,515	3,730,515	9,844,420	(1,820,912)	151,093,127		10,000,000		1,820,912		11,820,912
10	(14,250,000)	6,159,603		13,134,346	10,000,000	19,293,949	5,043,949	10,004,166	(3,134,346)	153,006,896		10,000,000		3,134,346		13,134,346
11	(14,250,000)	6,159,603		13,134,346	10,000,000	19,293,949	5,043,949	10,110,476	(3,134,346)	155,026,976		10,000,000		3,134,346		13,134,346
12	(14,250,000)	6,159,603		13,134,346	10,000,000	19,293,949	5,043,949	10,266,248	(3,134,346)	157,202,827		10,000,000		3,134,346		13,134,346
13	(14,250,000)	6,159,603		13,134,346	10,000,000	19,293,949	5,043,949	10,418,972	(3,134,346)	159,531,402		10,000,000		3,134,346		13,134,346
14	(14,250,000)	6,159,603		13,134,346	10,000,000	19,293,949	5,043,949	10,597,276	(3,134,346)	162,038,281		10,000,000		3,134,346		13,134,346
15	(14,250,000)	6,159,603		13,134,346	10,000,000	19,293,949	5,043,949	10,743,508	(3,134,346)	164,691,392		10,000,000		3,134,346		13,134,346
16	(14,250,000)	6,159,603		13,134,346	-	19,293,949	5,043,949	10,944,596	(13,134,346)	157,545,591				13,134,346		13,134,346
17	(14,250,000)	6,159,603		11,820,912	-	17,980,515	3,730,515	11,122,338	(11,820,912)	160,577,532			1,313,435			13,134,346
18	(14,250,000)	6,159,603		10,507,477	-	16,667,080	2,417,080	11,328,373	(10,507,477)	163,815,509			2,626,869		10,507,477	13,134,346
19	(14,250,000)	6,159,603		9,194,042	-	15,353,645	1,103,645	11,501,219	(9,194,042)	167,226,331			3,940,304		9,194,042	13,134,346
20	(14,250,000)	6,159,603		7,880,608	-	14,040,211	(209,789)	11,734,048	(7,880,608)	170,869,982			5,253,738		7,880,608	13,134,346
21	(14,250,000)	6,159,603		6,567,173	-	12,726,776	(1,523,224)	11,967,202	(6,567,173)	174,746,786			6,567,173		6,567,173	13,134,346
22	(14,250,000)	6,159,603		5,253,738	-	11,413,342	(2,836,658)	12,233,675	(5,253,738)	178,890,065			7,880,608		5,253,738	13,134,346
23	(14,250,000)	6,159,603		3,940,304	-	10,099,907	(4,150,093)	12,467,453	(3,940,304)	183,267,121			9,194,042		3,940,304	13,134,346
24	(14,250,000)	6,159,603		2,626,869	-	8,786,472	(5,463,528)	12,769,576	(2,626,869)	187,946,300			10,507,477		2,626,869	13,134,346
25	(14,250,000)	6,159,603		1,313,435	-	7,473,038	(6,776,962)	13,075,414	(1,313,435)	192,931,317			11,820,912		1,313,435	13,134,346
26	(14,250,000)	6,159,603		-	-	6,159,603	(8,090,397)	13,421,203	-	198,262,123			13,134,346		-	13,134,346
27	(14,250,000)	6,159,603		-	-	6,159,603	(8,090,397)	13,757,505	-	203,929,231			13,134,346		-	13,134,346
28	(14,250,000)	6,159,603		-	-	6,159,603	(8,090,397)	14,174,665	-	210,013,499			13,134,346		-	13,134,346
29	(14,250,000)	6,159,603		-	-	6,159,603	(8,090,397)	14,601,721	-	216,524,823			13,134,346		-	13,134,346
30	(14,250,000)	6,159,603		-	-	6,159,603	(8,090,397)	15,079,544	-	223,513,970			13,134,346		-	13,134,346
40	(14,250,000)			-	-	-	(14,250,000)	16,444,932	-	239,978,283			13,134,346		-	13,134,346
50	(14,250,000)			-	-	-	(14,250,000)	18,601,124	-	272,489,749			13,134,346		-	13,134,346
100	(264,250,000)			-	-	-	(264,250,000)	142,811,360	-	1,916,686,562			13,134,346		-	13,134,346

Loan Cash Flows	90,000,000	160,000,000	Distributions	93,373,369	160,000,000	1,044,180,517	93,373,369	1,297,553,885
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Series 2014 Debt Issuance



Resolution Summary

- Intent is to maintain maximum flexibility
- Issuance of up to \$250 million
 - \$90 million Energy Infrastructure
 - \$160 million Deferred Maintenance
 - Other potential projects related to the CIP, including a small amount of potential refinancings
- Characteristics
 - Can be tax-exempt or taxable
 - Maturities of up to 100-years
 - Maximum interest rate of 8%



Project Breakdown

Project	Series 2014 Debt
Energy Infrastructure	\$160,00,000
Deferred Maintenance	\$90,000,000
Student Housing	\$146,000,000
Academic College Projects	\$248,000,000
Administrative and OIT Support	\$26,500,000
Potential Refinancings (if Tax-Exempt Debt)	\$15,000,000

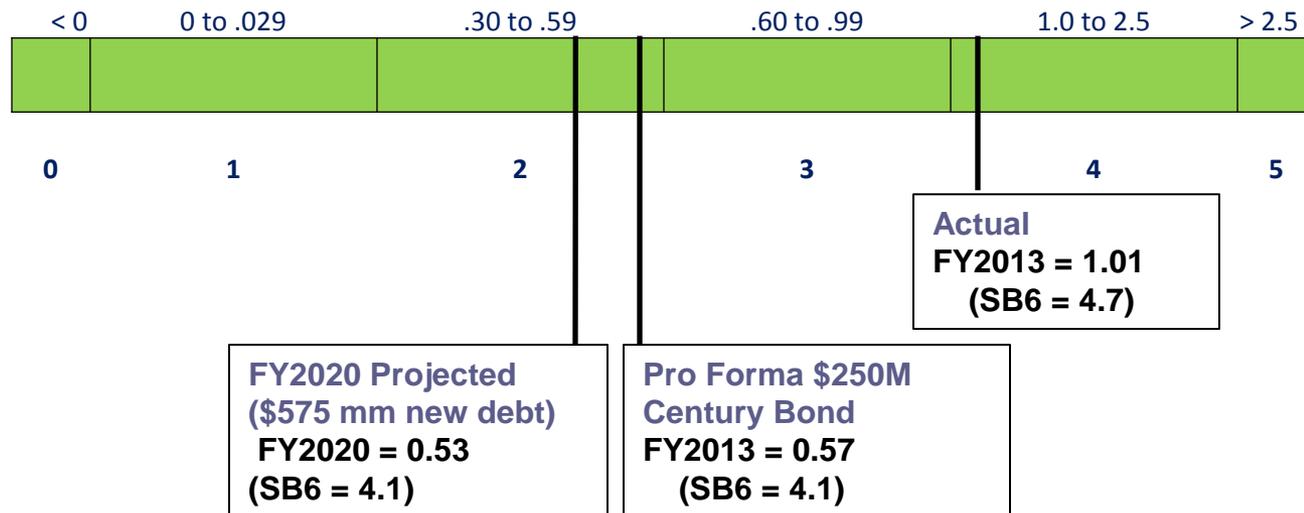
- Total project amounts exceed \$250M to allow for flexibility with issuance proceeds.



Debt Issuance Impact on Senate Bill 6 Score

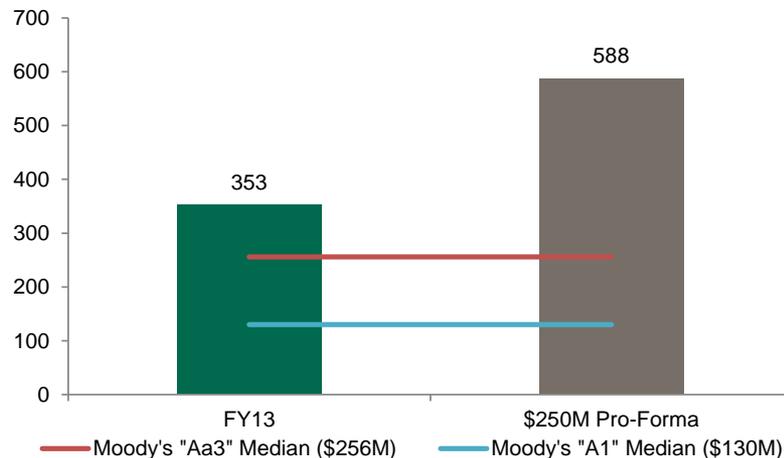
Viability Ratio (30% of SB 6 Composite)

= Expendable Net Assets / Outstanding Debt

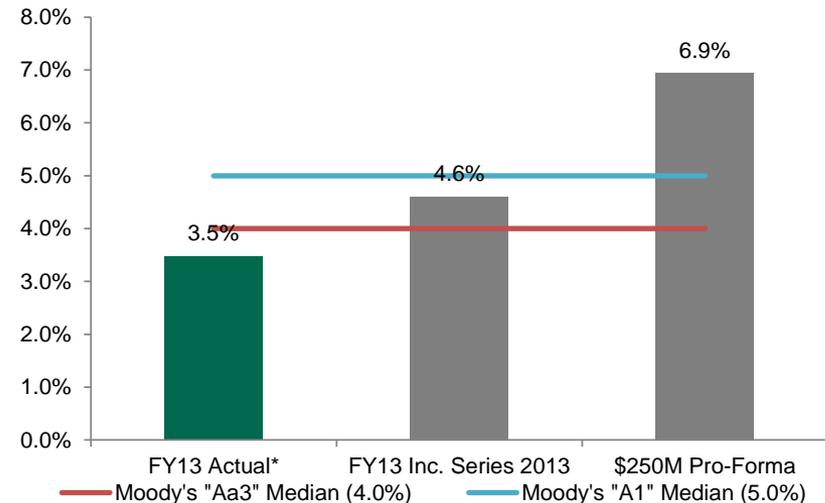


Debt Issuance Impact – Twelve Month Planning

Outstanding Debt (millions)



Debt Service to Operations

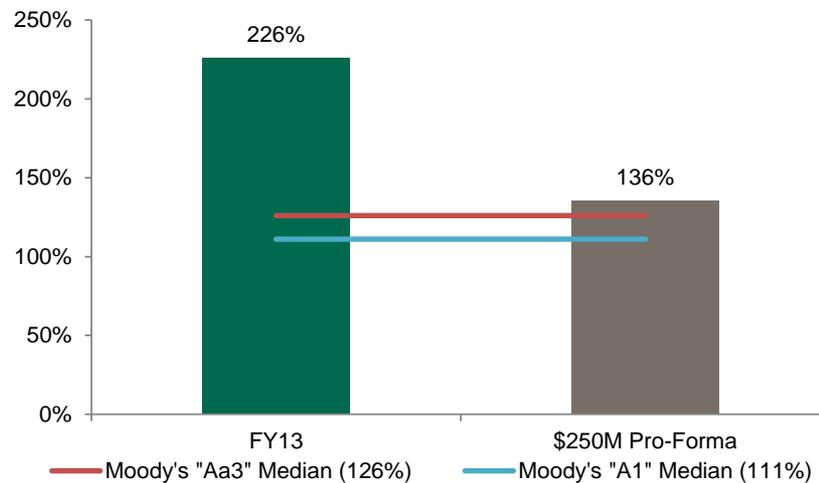


*Since the Series 2013 Bonds were issued at the end of FY13, the FY13 debt service to operations number does not reflect the impact of this debt as no debt service on the Series 2013 Bonds was paid in FY13. A pro-forma FY13 reflecting only the impact of the Series 2013 debt (and not the Century Bonds) would be 4.6%. The Century Bond pro-forma ratio in the graph above includes the impact of the Series 2013 Bonds.

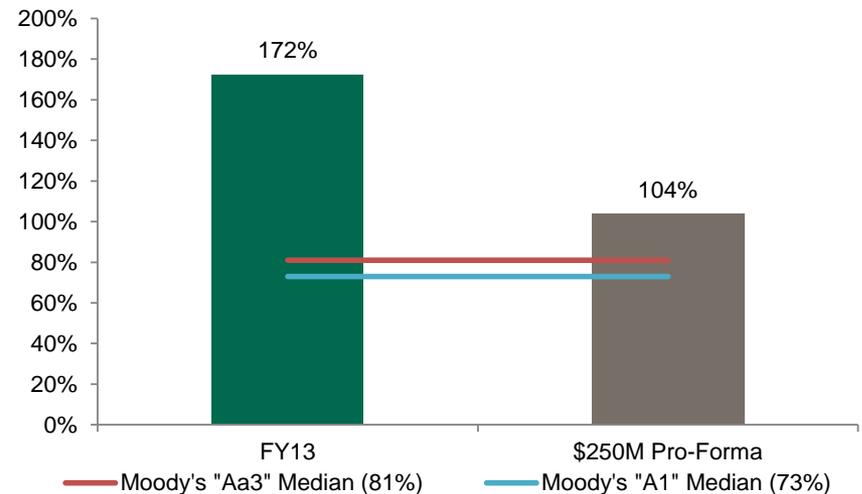


Debt Issuance Impact – Twelve Month Planning

Total Financial Resources to Debt



Expendable Resources to Debt



Century Bonds – Financing Scenarios

- The proceeds of the contemplated \$250 Million of Century Bonds would be utilized as follows:

Key Assumptions		Use of Proceeds
Par Amount	\$250,000,000	<ul style="list-style-type: none"> ■ Energy Infrastructure Financing <ul style="list-style-type: none"> ▶ \$90 million internal loan (1 upfront tranche) ▶ 30-yr level debt service with semi-annual P&I ▶ 5.50% internal funding rate ■ Deferred Maintenance Financing <ul style="list-style-type: none"> ▶ \$160 million internal loan (16 annual \$10 million tranches) ▶ 10-yr level debt service with semi-annual P&I ▶ 5.50% internal funding rate
Financing Rate	5.70%	
Annual Interest Cost	\$14,250,000	
Cost to Defeasé Principal at Today's 30-Year Treasury Rate	\$8,670,016	

- OHIO will set aside \$7 million in equity at the onset of the financing to cover its \$250M principal payment in year 100.



Mechanics of the Plan

Years	Bond		Loan Group 1		Loan Group 2		Internal DS (B)	Excess (A + B)	Endowment			Deferred Maintenance Funding							
	DS (A)	DS	Loan	DS	Loan	Fund Earning (C)			Distributions (D)	Fund Balance (A+B+C+D)	Bond Funded	Budget Funded	Endowment Funded	Total Available					
0			90,000,000																
1	(14,250,000)	6,159,603		1,313,435	10,000,000	7,473,038	(6,776,962)	10,903,286	-	157,000,000	10,000,000								10,000,000
2	(14,250,000)	6,159,603		2,626,869	10,000,000	8,786,472	(5,463,528)	10,528,126	-	156,190,922	10,000,000								10,000,000
3	(14,250,000)	6,159,603		3,940,304	10,000,000	10,099,907	(4,150,093)	10,175,490	-	152,216,318	10,000,000								10,000,000
4	(14,250,000)	6,159,603		5,253,738	10,000,000	11,413,342	(2,836,658)	9,933,399	-	149,313,059	10,000,000								10,000,000
5	(14,250,000)	6,159,603		6,567,173	10,000,000	12,726,776	(1,523,224)	9,752,214	-	147,542,049	10,000,000								10,000,000
6	(14,250,000)	6,159,603		7,880,608	10,000,000	14,040,211	(209,789)	9,663,941	-	146,996,201	10,000,000								10,000,000
7	(14,250,000)	6,159,603		9,194,042	10,000,000	15,353,645	1,103,645	9,621,388	-	147,721,233	10,000,000								10,000,000
8	(14,250,000)	6,159,603		10,507,477	10,000,000	16,667,080	2,417,080	9,708,267	(507,477)	149,339,104	10,000,000			507,477					10,507,477
9	(14,250,000)	6,159,603		11,820,912	10,000,000	17,980,515	3,730,515	9,844,420	(1,820,912)	151,093,127	10,000,000			1,820,912					11,820,912
10	(14,250,000)	6,159,603		13,134,346	10,000,000	19,293,949	5,043,949	10,004,166	(3,134,346)	153,006,896	10,000,000			3,134,346					13,134,346
11	(14,250,000)	6,159,603		13,134,346	10,000,000	19,293,949	5,043,949	10,110,476	(3,134,346)	155,026,976	10,000,000			3,134,346					13,134,346
12	(14,250,000)	6,159,603		13,134,346	10,000,000	19,293,949	5,043,949	10,266,248	(3,134,346)	157,202,827	10,000,000			3,134,346					13,134,346
13	(14,250,000)	6,159,603		13,134,346	10,000,000	19,293,949	5,043,949	10,418,972	(3,134,346)	159,531,402	10,000,000			3,134,346					13,134,346
14	(14,250,000)	6,159,603		13,134,346	10,000,000	19,293,949	5,043,949	10,597,276	(3,134,346)	162,038,281	10,000,000			3,134,346					13,134,346
15	(14,250,000)	6,159,603		13,134,346	10,000,000	19,293,949	5,043,949	10,743,508	(3,134,346)	164,691,392	10,000,000			3,134,346					13,134,346
16	(14,250,000)	6,159,603		13,134,346	-	19,293,949	5,043,949	10,944,596	(13,134,346)	157,545,591	10,000,000			13,134,346					13,134,346
17	(14,250,000)	6,159,603		11,820,912	-	17,980,515	3,730,515	11,122,338	(11,820,912)	160,577,532	10,000,000		1,313,435	11,820,912					13,134,346
18	(14,250,000)	6,159,603		10,507,477	-	16,667,080	2,417,080	11,328,373	(10,507,477)	163,815,509	10,000,000		2,626,869	10,507,477					13,134,346
19	(14,250,000)	6,159,603		9,194,042	-	15,353,645	1,103,645	11,501,219	(9,194,042)	167,226,331	10,000,000		3,940,304	9,194,042					13,134,346
20	(14,250,000)	6,159,603		7,880,608	-	14,040,211	(209,789)	11,734,048	(7,880,608)	170,869,982	10,000,000		5,253,738	7,880,608					13,134,346
21	(14,250,000)	6,159,603		6,567,173	-	12,726,776	(1,523,224)	11,967,202	(6,567,173)	174,746,786	10,000,000		6,567,173	6,567,173					13,134,346
22	(14,250,000)	6,159,603		5,253,738	-	11,413,342	(2,836,658)	12,233,675	(5,253,738)	178,890,065	10,000,000		7,880,608	5,253,738					13,134,346
23	(14,250,000)	6,159,603		3,940,304	-	10,099,907	(4,150,093)	12,467,453	(3,940,304)	183,267,121	10,000,000		9,194,042	3,940,304					13,134,346
24	(14,250,000)	6,159,603		2,626,869	-	8,786,472	(5,463,528)	12,769,576	(2,626,869)	187,946,300	10,000,000		10,507,477	2,626,869					13,134,346
25	(14,250,000)	6,159,603		1,313,435	-	7,473,038	(6,776,962)	13,075,414	(1,313,435)	192,931,317	10,000,000		11,820,912	1,313,435					13,134,346
26	(14,250,000)	6,159,603		-	-	6,159,603	(8,090,397)	13,421,203	-	198,262,123	10,000,000		13,134,346	-					13,134,346
27	(14,250,000)	6,159,603		-	-	6,159,603	(8,090,397)	13,757,505	-	203,929,231	10,000,000		13,134,346	-					13,134,346
28	(14,250,000)	6,159,603		-	-	6,159,603	(8,090,397)	14,174,665	-	210,013,499	10,000,000		13,134,346	-					13,134,346
29	(14,250,000)	6,159,603		-	-	6,159,603	(8,090,397)	14,601,721	-	216,524,823	10,000,000		13,134,346	-					13,134,346
30	(14,250,000)	6,159,603		-	-	6,159,603	(8,090,397)	15,079,544	-	223,513,970	10,000,000		13,134,346	-					13,134,346
40	(14,250,000)			-	-	-	(14,250,000)	16,444,932	-	239,978,283	10,000,000		13,134,346	-					13,134,346
50	(14,250,000)			-	-	-	(14,250,000)	18,601,124	-	272,489,749	10,000,000		13,134,346	-					13,134,346
100	(264,250,000)			-	-	-	(264,250,000)	142,811,360	-	1,916,686,562	10,000,000		13,134,346	-					13,134,346
Loan Cash Flows			90,000,000	160,000,000					Distributions	93,373,369	160,000,000			1,044,180,517	93,373,369	1,297,553,885			



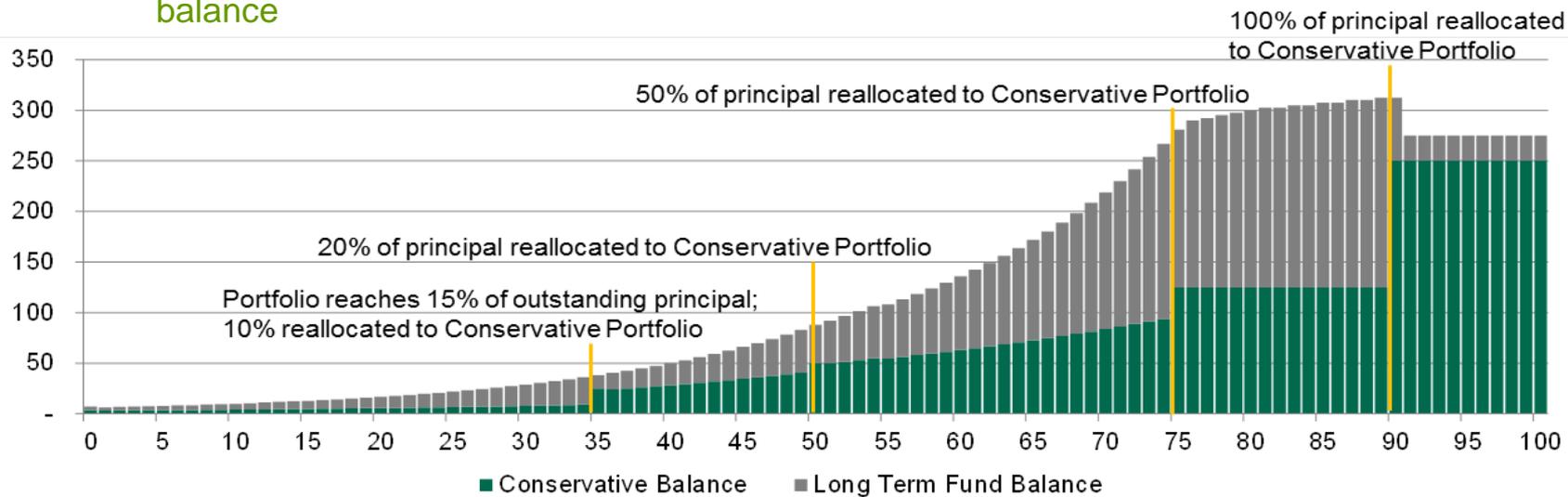
Guiding Principles Summary

- \$7M Reserve Fund
- Bonds managed utilizing a central bank
- Investment policy for bond proceeds
- Changes to guidelines only made with “super majority” Board approval [for discussion]
- Initial two year implementation period



\$7M Reserve Fund

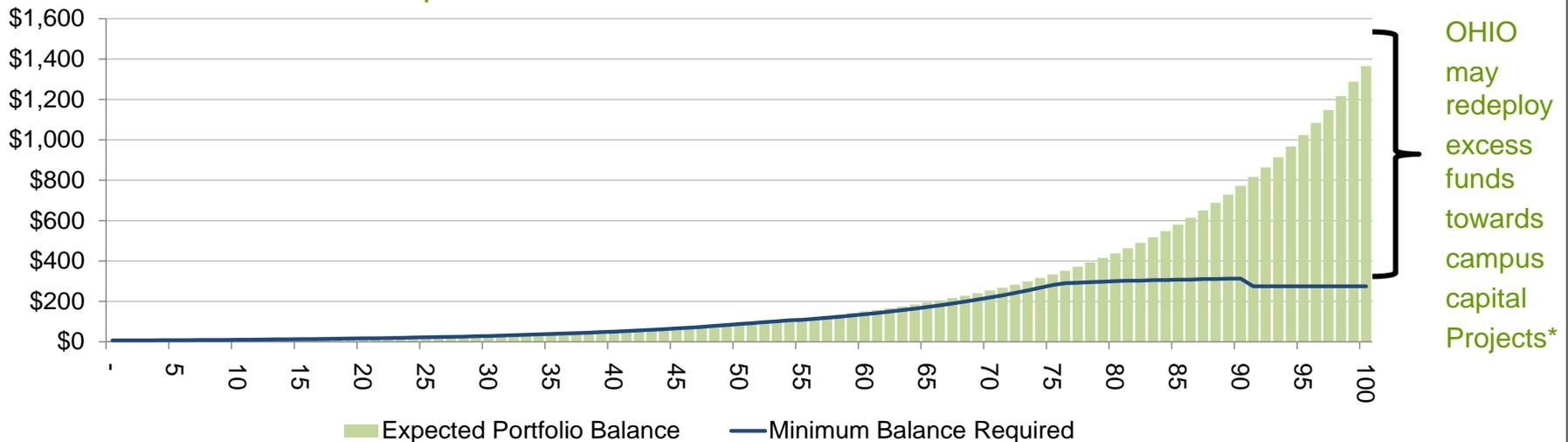
- Invested to Repay Principal Balance in Year 100
- Two Portfolios
 - At onset, 50% invested in “Conservative Pool”, 50% invested along with Foundation long term pool
 - Over time monies reallocated to Conservative Pool in order to protect principal repayment balance



\$7M Reserve Fund

■ Annual minimum balance requirements

- Future administrations will retain flexibility to make fund draws to redeploy excess investment earnings towards campus capital projects as long as current and future minimum requirements are met
- Should minimums not be met, University must draw from operating reserves in order to meet balance requirement



Central Bank

- Internal loans managed by Treasury Office
- Sufficient operating funds to repay debt service must be demonstrated prior to any disbursement
- Any draws or disbursements require Board approval



Bond Proceeds Investment Policy

- Asset allocation ratios to be defined
- Glide path approach
- Full policy provided in October



Changes to the Guidelines

- Board to discuss 75% approval requirement
- Administration must address key questions with board; examples include:
 - How would changes affect deferred maintenance backlog?
 - How would changes affect ability to repay outstanding principal in year 2114?
 - How would changes affect the University's ability to budget for annual debt service?



Financing Timetable

■ August

- OU BOT Meeting

■ September

- Rating Agency Reviews
- Pledge Request - Ohio Board of Regents

■ October

- Pricing
- Issuance



Questions/Feedback?





OHIO UNIVERSITY

Internal Audit

1 Ohio University
WUSOC 275
Athens OH 45701.2979

Date: August 7, 2014

To: The President and Board of Trustees

From: Jeffrey Davis, Chief Audit Executive

Re: **Audit Committee Meeting**

Internal Audit will present an update on office activities at the August 28, 2014 Audit Committee meeting. The status of the FY15 audit plan, construction auditing and the university risk management initiative will be addressed.

The University's auditor, Plante Moran, will discuss the status of the FY14 external audit. Also, Chief Andrew Powers from the Ohio University Police Department will provide a presentation on the police department.

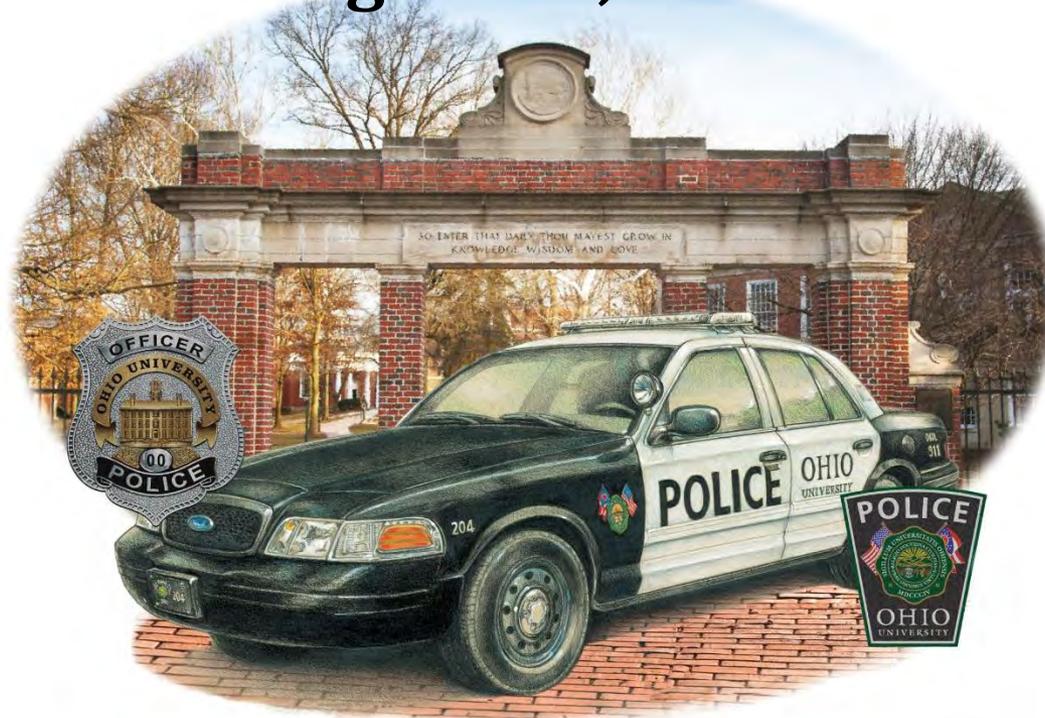
I will be pleased to answer any questions.



OHIO UNIVERSITY POLICE DEPARTMENT

Board of Trustees Presentation

August 28, 2014



Andrew D. Powers
Chief of Police



OHIO UNIVERSITY POLICE DEPARTMENT

Overview of Presentation

- Mission Statement and Values
- Legal Authority and Jurisdiction
- General Duties
- Compliance Duties
- Review of Clery Act
- Recent Accomplishments
- Goals for the Future



OHIO UNIVERSITY POLICE DEPARTMENT

Mission Statement

To maintain a safe and secure community, in support of the University's mission, by providing professional law enforcement services.

Core Values

Professionalism

We are dedicated to our community and serve with courage, taking pride in our department. We are committed to maintaining the highest professional standards through continued education, training, and experience.

Humanity

We appreciate the diversity of our community and are committed to treating all those we serve with dignity and compassion.

Integrity

We maintain our community's trust by demanding the highest ethical standards. We insist on honesty, morality, and accountability in everything we do.



OHIO UNIVERSITY POLICE DEPARTMENT

Legal Authority and Jurisdiction

- Commissioned by the State of Ohio, through the Board of Trustees, with full police powers on all state owned property belonging to Ohio University
- Sworn as reserve police officers for the City of Athens
- Mutual aid agreement with Athens County Sheriff's Office
- Statewide mutual aid agreement with all the other four year, state universities
- Mutual aid agreement with Hocking College
- Detectives sworn as deputies in Athens County



OHIO UNIVERSITY POLICE DEPARTMENT

General Duties

- Patrol Operations
 - Take and respond to emergency and non-emergency calls for service
 - General enforcement of state criminal and traffic laws
 - Basic investigation of criminal offenses and traffic crashes
 - Crime prevention, personal safety, and community relations





OHIO UNIVERSITY POLICE DEPARTMENT

Active Shooter Response Training

- Conduct annual training for officers, including cross training with other agencies
- Provide an online video and in person ALiCE training to OHIO community
- Assist regional campuses and area secondary schools with ALiCE training and prep





OHIO UNIVERSITY POLICE DEPARTMENT

Gamertsfelder Hall, East Green July 15, 2014

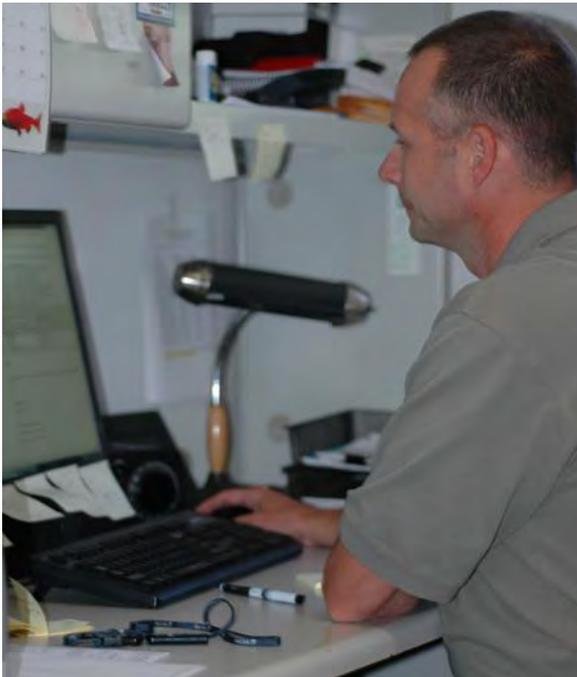


- Third party report of a shooting on campus
- First officers on scene within two minutes
- Emergency text message sent within thirteen minutes
- 24 police officers from three different agencies on scene within fifteen minutes
- Six residence halls searched room-to-room in two hours



OHIO UNIVERSITY POLICE DEPARTMENT

General Duties



- Criminal Investigations
 - Complex and lengthy criminal investigations, including regional campus support
 - Threat assessment
 - Plainclothes support for patrol operations
 - Undercover narcotics investigation and Major Crimes Unit participation



OHIO UNIVERSITY POLICE DEPARTMENT

Threat Assessment

- OUPD, Human Resources, Student Affairs, and Legal Affairs have attended various threat assessment conferences and training sessions
- Working primarily through the Student Referral and Consultation Committee chaired by the Dean of Students office, processes are in place to ensure rapidly coordinated information sharing, assessment, and response to students of concern
- A similar arrangement exists with Human Resources for employees
- OUPD conducts formal threat assessments by reviewing criminal history, behavioral information, and other risk indicators, then acting or advising accordingly
- OUPD provides plainclothes and uniformed support, pursues criminal charges when appropriate, and assists with protection orders



OHIO UNIVERSITY POLICE DEPARTMENT

General Duties

- Special Operations
 - Special event staffing
 - Mutual assistance
 - Explosive detection canine services
 - Dignitary protection





OHIO UNIVERSITY POLICE DEPARTMENT

Working the Rope Line with POTUS

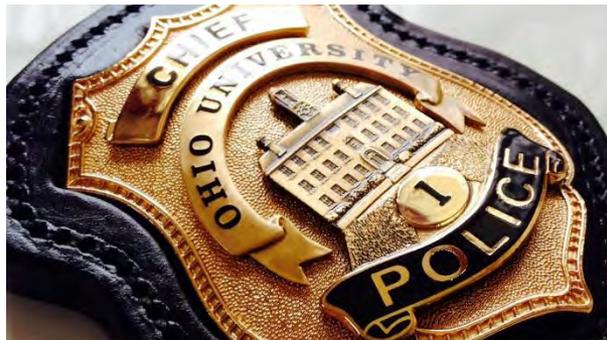




OHIO UNIVERSITY POLICE DEPARTMENT

General Duties

- Administrative Services
 - Provides overall vision, direction, and management of the department
 - Develops law enforcement partnerships at the local, regional, state, and federal levels
 - Maintains relationships with campus partners and colleagues
 - Provides administrative consultation and support across the institution
 - Ensures compliance with all state and federal reporting mandates
 - Meets biannually with VP Student Affairs, Dean of Students, and VP Finance and Administration to review statistics, identify trends, and assess culture and climate on campus





OHIO UNIVERSITY POLICE DEPARTMENT

Biannual Activity Reports

Ohio University Police Department
2014 Spring Activity Report

	January		Feburary		March		April		May		June		TOTALS	
	2013	2014	2013	2014	2013	2014	2013	2014	2013	2014	2013	2014	2013	2014
Activity														
Calls for Service	393	425	453	457	457	534	557	507	345	286	325	220	2530	2429
Reports Taken	110	79	158	105	151	168	181	138	83	63	67	32	750	585
Criminal Arrests and Citations	113	51	141	79	133	134	130	88	56	24	67	19	640	395
Liquor Arrests and Citations	31	21	35	35	34	66	42	27	4	5	8	3	154	157
Drug Arrests and Citations	24	8	28	6	12	15	23	29	3	0	3	0	93	58
Traffic Arrests and Citations	40	11	49	17	45	14	40	20	34	12	50	9	258	83
Emotionally Disturbed Persons	4	3	4	13	6	7	9	7	1	1	0	1	24	32
Offenses														
Murder	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Forcible Sex	1	1	0	0	0	0	1	2	1	0	1	0	4	3
Robbery	0	0	1	0	0	0	0	0	0	0	0	0	1	0
Aggravated Assault	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Simple Assault	0	0	1	2	0	3	2	2	2	0	0	0	5	7
Burglary	1	2	2	1	2	2	2	5	2	1	0	0	9	11
Theft	14	7	20	14	15	16	31	21	19	11	7	8	106	77

2013 Crime Alerts

- 02/20/2013 Attempted Agg Robbery (Edgehill Dr near Lincoln Hall)
- 02/23/2013 Arson (Tiffin Hall)
- 04/10/2013 Burglary and Voyeurism (Brown Hall)
- 04/26/2013 Aggravated Burglary (APD case 65 Stewart Street)

2014 Crime Alerts

- 04/05/2014 Sexual Imposition (Alden Library)



OHIO UNIVERSITY POLICE DEPARTMENT

Compliance Duties

- Written MOU with Survivor Advocacy Program and other local support service providers funded through VAWA, with reporting requirements
- Conducts criminal investigations of sexual misconduct violations that also violate state law, and refers matters to Institutional Equity for Title IX administrative investigations
- Works with Human Resources to address workplace misconduct that also violates state law
- Compiles and publishes the Annual Security Report required by the Clery Act



OHIO UNIVERSITY POLICE DEPARTMENT

Clery Act

- Originally passed in 1990 following a tragic murder at Lehigh University
- The underlying intent behind the Clery Act was to force colleges and universities receiving federal financial aid to increase their transparency by reporting certain crimes that occur on or near their campuses
- Compliance is monitored by the U.S. Department of Education
- Adverse audit findings include civil penalties of up to \$35,000 per violation, and can conceivably deprive an institution of the ability to receive federal financial aid



OHIO UNIVERSITY POLICE DEPARTMENT

Clery Act

- Originally composed of four main requirements
 - Timely Notifications
 - Daily Log
 - Crime Statistics
 - Annual Security Report

- The Act has been amended several times since it was originally enacting and now includes additional requirements
 - Emergency Notifications in addition to Timely Notifications
 - Enhanced crime definitions and statistical requirements
 - Expansion of “reportable areas” to include international sites
 - Training and policy requirements



OHIO UNIVERSITY POLICE DEPARTMENT

Clery Act

- Most recently updated this year to require:
 - Addition of Menacing by Stalking to reportable crimes
 - Reporting requirements for offenses related to intimate partner and dating violence
 - Further requirements for annual training
 - Enhanced information requirements for the Annual Security Report
- OUPD began tracking intimate partner violence offenses two years ago, as required by the VAWA grant that supports the Survivor Advocacy Program
- OUPD is working with Legal Affairs to revise the Annual Security Report as required



OHIO UNIVERSITY POLICE DEPARTMENT

Clery Act

- OUPD is working with campus colleagues to explore best practices for federal compliance going forward
- When compliance was primarily limited to documenting police activities, it made sense for OUPD to lead compliance efforts
- Now compliance has become broader, and overlaps with Title IX and the work of other offices on campus, it may make more sense for compliance to be coordinated and managed at the institutional level
- Regardless, we are seeking to leverage the Clery requirements in a positive way to affect campus culture and enhance student safety in our community



OHIO UNIVERSITY POLICE DEPARTMENT

Recent Accomplishments

- Transitioned alarm monitoring on campus to private vendor
- Revising video surveillance policy to centralize control and data storage, consistent with best practices
- Centralizing and enhancing special event staffing
- Transitioning to shared statewide radio system (MARCS) to enhance interoperability and eliminate need for Ohio University to maintain its own system
- Working with campus colleagues to enhance response to sexual misconduct, improve the process for survivors who choose to report, and address campus culture related to sexual misconduct and intimate partner violence
- Honed processes for responding to emotionally disturbed persons and conducting threat assessment
- Created award winning ALiCE video
- Bomb dog secured; handler identified; training began August 4
- Narcotics successes and collaborations
- Good year for recruitment



OHIO UNIVERSITY POLICE DEPARTMENT

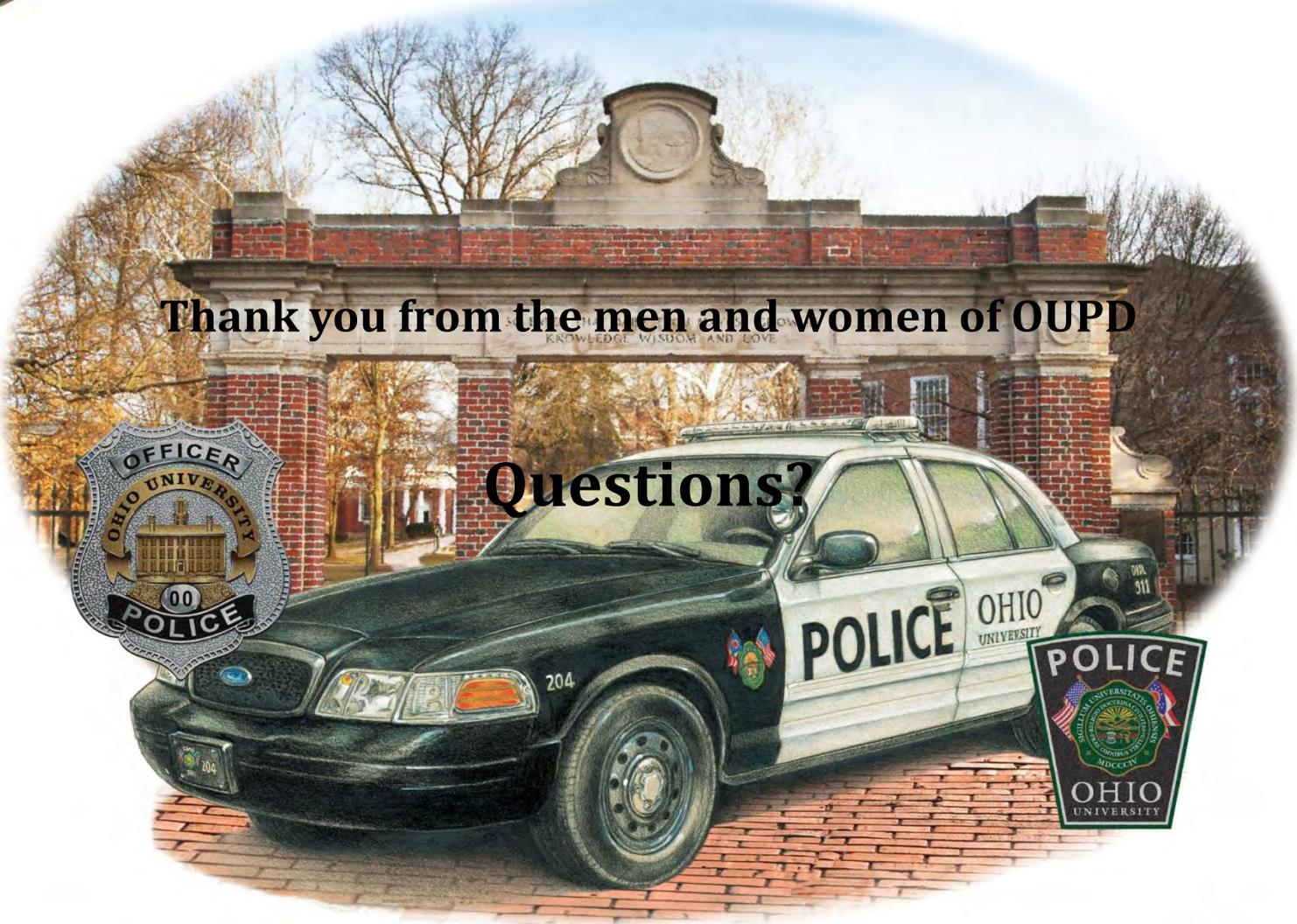
Goals for 2014 – 2015

- Continue enhanced recruitment efforts (quality, quantity, diversity)
- Continue work on shared solutions
- Enhance coordination and support to regional campuses
- Examine institutional compliance with federal mandates





OHIO UNIVERSITY POLICE DEPARTMENT



Thank you from the men and women of OUPD

Questions?



Audit Committee

Trustee Victor Goodman

Audit Committee Chair

August 28, 2014

Tab

Chief Audit Executive Report

Jeff Davis, CPA

Agenda

- FY15 Audit Plan Status
- Construction Auditing Update
- University Risk Management Initiative
- Update on Current Audits

FY15 Audit Plan Status

Audit	Auditor	Status	Report Date
ICA Compliance	Boyle/Ennis/Jago	In Progress	
External Audit Support – NCAA Agreed Upon Procedures	Boyle	In Progress	
Regional Campuses	All	Planned	
Registrar	Ennis/Boyle/Tong	Planned	
Culinary Services	Boyle/Ennis/Tong	Planned	
OIT – Network/Infrastructure	Tong	Planned	
Continuous Auditing/Monitoring	Jago	In Progress	
FY14 Carryover Audits:			
OIT – Student Information System	Tong	Completed	7/29/14
Bursar	Ennis	Completed	Draft 7/29/14
Education Abroad	Jago	Completed	Draft 8/7/14

FY15 Audit Plan Status (con't)

Follow-Up Audit	Auditor	Status	Report Date
OIT – Information Security Office	Tong	Planned	
eLearning Ohio	Ennis	Planned	
Bursar	Tong	Planned	
Education Abroad	Ennis	Planned	
OIT – Student Information System	Ennis/Tong	Planned	
OIT – On Base	Tong	Planned	
Voinovich School of Leadership and Public Affairs	Ennis	Planned	
Payroll	Boyle	Planned	
Risk Management and Safety	Ennis	Planned	

FY15 Audit Schedule



Construction Auditing Update

Construction Auditing Update

- Significant construction projects identified in the six year capital improvement plan (CIP)
 - Six Year CIP: FY2015 – FY2020
 - Estimated Project Costs: \$966 Million
- University has retained the services of two firms to assist with construction auditing
 - Baker Tilly
 - CBIZ

Construction Auditing Update (con't)

- Step One: Risk assessment of planned construction projects
- Baker Tilly was on campus July 24th to begin risk assessment process
- Risk Assessment Criteria
 - Required Compliance Reporting
 - High profile projects
 - Project complexity and budget
 - Projects that inherently carry a greater risk

Construction Auditing Update (con't)

- Step Two: Identify the type of audit/compliance activity for each project
 - No audit activity
 - Davis-Bacon Reporting (Prevailing Wage)
 - Change Order Audit
 - Interim and Closeout Audit
 - Continuous Monitoring

Construction Auditing Update (con't)

- Risk assessment report anticipated by August 25th
- Assessment will be shared with the Audit Committee and senior University leadership
- Construction auditing results will be reported to the Audit Committee
- Future presentations to the Audit Committee from firms

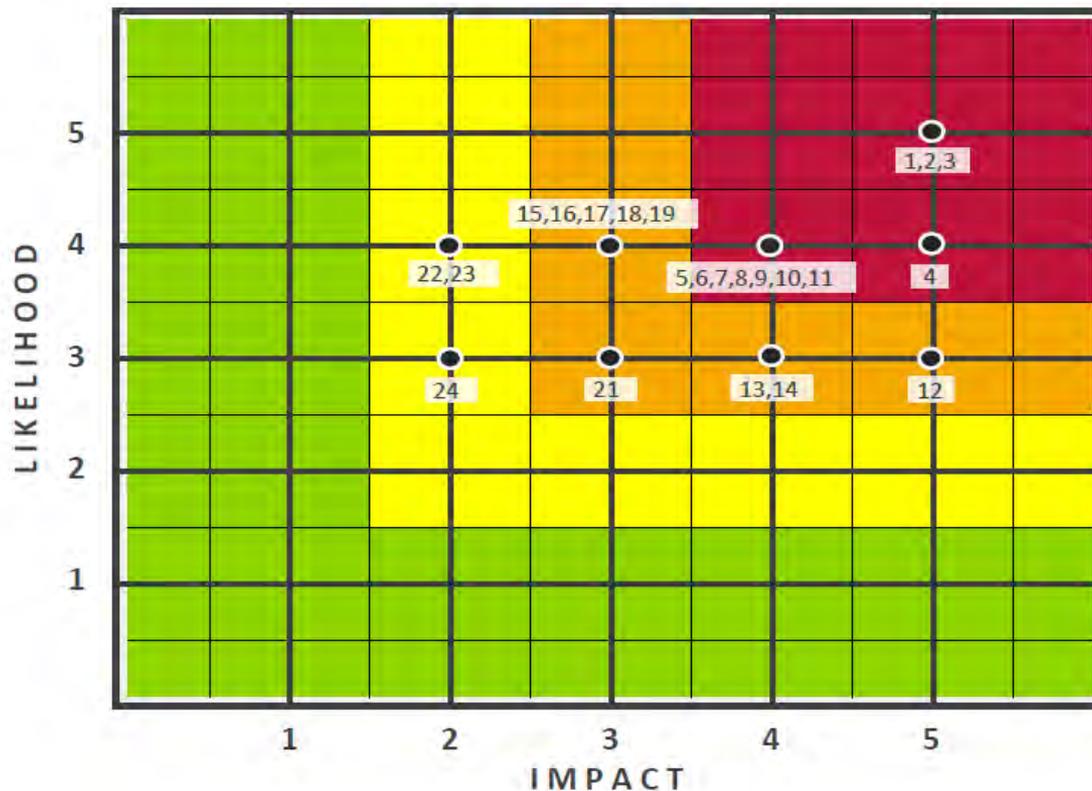
University Risk Management Initiative (URMI) - Revised Risk Heat Map

URMI – Revised Risk Heat Map

- University Risk Management Initiative (URMI) began in 2011
- President's University Risk Council includes senior leadership from across the University
- Council meets quarterly to discuss risks and receive presentations on significant risks - controls addressing the risk
- Most recent meeting resulted in a revised heat map

URMI - Revised Risk Heat Map (con't)

Heat Map
Top Tier Identified Risks



Risk	Likelihood	Impact
1 Maintenance and repair of facilities	5	5
2 Tax compliance	5	5
3 Data security	5	5
4 Residential communities and student safety	5	4
5 Financial compliance and controls	4	4
6 Disaster recovery and business continuity	4	4
7 Employee and student safety while traveling	4	4
8 Human resources management and compliance	4	4
9 Study abroad programs	4	4
10 Minors on campus	4	4
11 OU-HCOM operations and expansion	4	4
12 New business model unknowns (RCM)	5	3
13 Physical safety (all campuses)	4	3
14 Regional campus operations and safety	4	3
15 ICA litigation risk tied to new science on injuries	3	4
16 Academic brand	3	4
17 Environmental compliance and controls	3	4
18 Research misconduct	3	4
19 ICA compliance and NCAA sanctions	3	4
20 Conflict of interest unreported	4	3
21 Community relations	3	3
22 Capital budget overextended	2	4
23 Incident response (CIRT)	2	4
24 Clery Act compliance	2	3

URMI – Revised Risk Heat Map (con't)

- Joe Adams, Associate VP, Risk Management & Safety presents to the Audit Committee annually
- IA imbeds risk categories in ongoing audits
 - Information security, construction auditing, student safety, study abroad, financial compliance and controls, etc.

Update on Current Audits

Update on Current Audits

- ICA Compliance audit under way (3 subject areas)
 - Camps and Clinics
 - Extra Benefits
 - Student Athlete Employment
- NCAA Agreed Upon Procedures (AUP) review
 - IA began performing this work for the external auditor during the FY13 audit – work completed December 20, 2013
 - FY14 NCAA AUP is near completion for FY14 – this is more timely than in prior years

Update on Current Audits (con't)

- ICA Ticket Office control risk assessment/consulting
 - IA has worked extensively with the ICA Ticket Office to assist in the design of a more effective reconciling process
 - Including game day cash collection procedures and ticket reconciliations
- Recommendations proposed to strengthen internal controls

Update on Current Audits (con't)

- IA reviewed progress with reconciling process for FY15 activity on August 4th
 - Progress was noted as daily reconciliations were being completed for the month of July as recommended
 - Monthly reconciliation to be completed by August 20th for July 2014

Conclusion

- Questions?