



OHIO
UNIVERSITY

Board of Trustees

O h i o U n i v e r s i t y

Minutes

April 20, 2012

**MINUTES OF THE MEETING OF
THE BOARD OF TRUSTEES OF OHIO UNIVERSITY**

April 20, 2012

**Walter Hall
Ohio University, Athens Campus**

**THE OHIO UNIVERSITY BOARD OF TRUSTEES
MINUTES OF MEETING**

TABLE OF CONTENTS

Approval of Consent Agenda..... 2

- Approval of the Minutes – Board of Trustees Meeting of April 20, 2012
- Construction Projects, Resolution 2012 – 3257
- Quasi Endowments Approval, Resolution 2012 – 3258
- Faculty Fellowship Awards, Resolution 2012 – 3259
- Renaming of Diabetes Endocrine Center to Diabetes Institute, Resolution 2012 –3260
- Creation of Department of Osteopathic Manipulative Medicine, Resolution 2012 – 3261
- School of Applied Health Sciences and Wellness Diabetes Certificate, Resolution 2012 – 3262
- Naming of Space, Café in the Academic Research Center, Resolution 2012 – 3263
- Meeting Dates for Succeeding Year, Resolution 2012 – 3264
- Honorary Degree - Alexander, Resolution 2012 – 3265
- Honorary Degree – Cartwright, Resolution 2012 – 3266
- Honorary Degree – Lee, Resolution 2012 – 3267
- Honorary Degree – Meyer, Resolution 2012 – 3268
- Honorary Degree – Schullery, Resolution 2012 –3269

Reports

- Chair’s Report 7
- President’s Report 7

Joint Academic and Resources Committee

- Joint Academic and Resources Committee Minutes..... 11

University Resources Committee

- University Resources Committee Minutes 12
- FY 2012-2013 Athens Campus Instructional Fee, General Fee, and Non-Resident Surcharge, Resolution 2012 – 3270
- FY 2012-2013 College of Medicine, Regional Campuses and eLearning Instructional Fee, General Fee and Non-Resident Surcharge, Resolution 2012 – 3271
- FY 2012-2013 Student Course, Technology and Miscellaneous Fees, Resolution 2012 – 3272
- FY 2012-2013 Residence Hall and Dining Rates, Resolution 2012 – 3273
- Ohio University Oil and Gas Rights, Resolution 2012 – 3274
- Dublin Economic Development Agreement, Resolution 2012 – 3275

University Academics Committee

- University Academics Committee Minutes 20
- Faculty and Administrative Emeritus/Emerita Awards, Resolution 2012 – 3276

Governance Committee

- Governance Committee Minutes 22
- Election of Chair, Resolution 2012 – 3277
- Election of Vice-Chair, Resolution 2012 – 3278

Audit Committee

- Audit Committee Minutes 23

Executive Committee

- Executive Committee Minutes 23

Unfinished Business

New Business

Communications, Petitions, and Memorials

Announcement of Next Stated Meeting Date

Appendices

- A President’s Report
- B Joint Academic and Resources Committee
- C University Resources Committee
- D University Academics Committee
- E Governance Committee
- F Audit Committee
- G Executive Committee

CALL TO ORDER

Chairperson C. Robert Kidder called the meeting of the Ohio University Board of Trustees to order at 10:00 a.m.

Chair Kidder requested the roll be called by Board Secretary, Thomas E. Davis.

ROLL CALL

Present—Chairperson C. Robert Kidder, Vice-Chairperson Gene T. Harris, and Trustees Sandra J. Anderson, Janetta King, Kevin B. Lake, N. Victor Goodman, and David Brightbill.

Not Present— Trustee David Wolfort and National Trustee Frank Krasovec.

Also in attendance were Ohio University President Roderick J. McDavis, National Trustee Henry Heilbrunn, Alumni Representative Arlene Greenfield, Student Trustees Danielle Parker and Allison Arnold, and Board Secretary Thomas E. Davis.

Chair Kidder introduced a special presentation by the Ohio University men's basketball team. The team came forward and President McDavis reviewed the team's accomplishments over the past year. The men's basketball team won the most games in the school's history with a record of 29-8 overall record, and a 11-5 record in the Mid-American Conference (MAC), was the MAC tournament champions, and was seeded 13th in the NCAA's men's college basketball tournament. Their NCAA tournament run included wins over heavily favored Michigan, South Florida, and a last minute overtime loss to #1 seeded North Carolina. President McDavis expressed his pride in these student athletes and announced they would all be returning next season. President McDavis welcomed two captains, D.J. Cooper and Walt Offutt, to say a few words on behalf of the team.

D.J. Cooper conveyed the team's appreciation of the support during the season, on which they hope to build upon next season.

Walt Offutt also shared the thanks of the team for the support that runs through Ohio University.

President McDavis introduced the new head coach of the men's basketball team, Jim Christian. Coach Christian came to Ohio University from Texas Christian University where he successfully turned their program around. He was the former head coach at Kent State and is currently holds the most wins of any coach in MAC history. Finally, Coach Christian is married to an alumna of Ohio University and President McDavis expressed his pleasure in bringing both of them to Athens.

Coach Jim Christian acknowledged how humbling it is to hear the accolades given to this year's basketball team. He acknowledged the great work of former men's basketball head coach, John Groce, and he hopes to continue to make the OHIO community proud.

President McDavis acknowledged the work of Ohio University's athletic director, Jim Schaus, which resulted in the first ever bowl game victory for the football team and the most wins ever by the basketball team. These results tied OU with Michigan State for the most combined men's basketball and football Division I wins in the nation.

Student Trustee Allison Arnold expressed her appreciation to the team for getting the student body engaged and stated the returning player's decision to remain in school speaks to what it means to be a Bobcat. Trustee Brightbill and Trustee Harris both shared their appreciation.

On behalf of the basketball team, President McDavis presented Chair Kidder, an alumna from the University of Michigan, with a t-shirt commemorating OU's victory over Michigan in the NCAA tournament.

Chair Kidder expressed his joy in the team's accomplishments and the team was dismissed.

APPROVAL OF THE CONSENT AGENDA

Chair Kidder presented the Consent Agenda items to the Trustees for action. It is important to note that any trustee may request, in advance of action on the consent agenda, that any matter set out in this consent agenda be removed and placed on the regular agenda for discussion and action. All matters listed within the consent agenda have been distributed to each member of the Ohio University Board of Trustees for reading and study, are considered to be routine, and will be enacted by one motion of the Board with no separate discussion.

Chair Kidder announced that one consent agenda item regarding emeriti faculty appointments was removed from the consent agenda in order to add more recipients to the resolution. The consent agenda also included the approval of the minutes from the January meeting of the Ohio University Board of Trustees. Trustee Harris moved for the approval of the consent agenda with the one item removed and Trustee Brightbill seconded the motion. There was no discussion and the motion carried by unanimous vote.

**APPROVAL OF PROJECT AND AUTHORIZATION TO DEVELOP CONSTRUCTION DOCUMENTS, RECEIVE
BIDS AND AWARD CONSTRUCTION CONTRACTS FOR
JEFFERSON HALL ROOF REPAIR/REPLACEMENT,
HOUSING PARKING GARAGE CEILING REPLACEMENT,
SCRIPPS COLLEGE OF COMMUNICATION PHASE I, AND COMPOST FACILITY EXPANSION**

RESOLUTION 2012-3257

WHEREAS, four capital projects have been planned, developed and funded as follows:

- Jefferson Hall Roof Repair/Replacement with a total project budget of \$3.0 million to be funded from the Residential Housing Auxiliary reserve,
- Housing Parking Garage Ceiling Replacement with a total project budget of \$570,000 to be funded from the Residential Housing Auxiliary reserve,
- Scripps College of Communication Project, Phase 1, with a total revised project budget of \$22.5 million with the following revised fund sources:
 - \$2.4 million from FY2007 – FY2008 House Bill 496,
 - \$2.5 million in both received and anticipated gifts,
 - \$17.6 million from the University's Series 2012 debt issuance, and
- Compost Facility Expansion, with a total revised project budget of \$1,670,000 with the following revised fund sources:
 - \$1,090,000 from an American Recovery and Reinvestment Act grant
 - \$580,000 in state appropriations.

NOW THEREFORE, BE IT RESOLVED that the Ohio University Board of Trustees authorizes the receipt of bids and the President or his designee to accept and award construction contracts within the total project budgets identified.

ESTABLISHMENT OF UNIVERSITY QUASI-ENDOWMENTS

**STRATEGIC RESEARCH ENHANCEMENT and
HUMANITIES RESEARCH FUND**

RESOLUTION 2012 -3258

WHEREAS, The Board of Trustees of Ohio University is responsible for oversight of the financial condition of the institution, and **WHEREAS**, the Board of Trustees has the ability to establish quasi-endowments, or funds functioning as endowments, to be utilized at the discretion of the University, and

WHEREAS, The Ohio University Foundation Board of Trustees and, specifically, the Investment Sub-Committee is entrusted by The Board of Trustees of Ohio University with the oversight to invest funds established as University quasi-endowments, and

WHEREAS, University quasi-endowments are invested alongside endowments of the University and The Ohio University Foundation and managed in accordance with The Ohio University Foundation's investment policy and spending policy, and

WHEREAS, the following two quasi-endowments are requested to be established:

- Strategic Research Enhancement Quasi-Endowment – requested by the Vice President for Research and Creative Activity and Dean of the Graduate College; funding from the quasi-endowment, with an initial corpus of \$10.9 million, will support the University's Technology Transfer Office in its pursuit to encourage research and development that will result in future royalty streams for the institution, and
- Humanities Research Fund Quasi-Endowment – requested by the Interim Dean of Arts and Sciences; funding from the quasi-endowment, with an initial corpus of \$1.0 million, will support research in the field of humanities.

NOW, THEREFORE, BE IT RESOLVED, that the Board of Trustees of Ohio University hereby approves the establishment of the above listed funds.

BE IT FURTHER RESOLVED, that the Treasurer of Ohio University, be and hereby is, directed and authorized to administer policies and procedures to manage this quasi-endowment.

**FACULTY FELLOWSHIP AWARDS
RESOLUTION 2012-3259**

WHEREAS, the proposed University Faculty Fellowships on the attached list have been reviewed in accordance with University policy and found to be meritorious.

THEREFORE, BE IT RESOLVED that the attached University Faculty Fellowships for 2012-2013 be approved, and

BE IT FURTHER RESOLVED that the Executive Vice President and Provost can approve changes in the conditions of the fellowships but not the total number of fellowships granted for the academic year.

**VICE PRESIDENT OF RESEARCH & CREATIVE ACTIVITY
NAME CHANGE OF THE ARHI DIABETES CENTER @ OHIO UNIVERSITY HERITAGE COLLEGE OF
OSTEOPATHIC MEDICINE
TO THE DIABETES INSTITUTE AT OHIO UNIVERSITY**

RESOLUTION 2012-3260

WHEREAS, efforts at Ohio University to understand and treat diabetes increasingly involve collaborations across colleges, and

WHEREAS, the new name reflects the institute's more comprehensive mission, the aims of the Osteopathic Heritage Foundations grant, and the work being undertaken to develop an Ohio University Health Sciences Center, and

WHEREAS, the proposed name has the support of the Faculty involved with the center, the Executive Vice President and Provost, the Vice President for Research and Creative Activity, the Dean of the Heritage College of Osteopathic Medicine, and the Dean of the College of Health Sciences and Professions.

THEREFORE, BE IT RESOLVED, that the Board of Trustees of Ohio University hereby approves that the ARHI Diabetes Center @ Ohio University Heritage College of Osteopathic Medicine be renamed The Diabetes Institute at Ohio University.

**OHIO UNIVERSITY HERITAGE COLLEGE OF OSTEOPATHIC MEDICINE
CREATION OF A DEPARTMENT OF OSTEOPATHIC MANIPULATIVE MEDICINE**

RESOLUTION 2012-3261

WHEREAS, the Heritage College of Osteopathic Medicine has indicated that the creation of a Department of Osteopathic Manipulative Medicine will serve a critical function for the college's future, and

WHEREAS, the proposed department has the support of the Faculty and Dean of the Heritage College of Osteopathic Medicine, the Executive Vice President and Provost, and has been deemed by representatives of the University Curriculum Council and the Regent's Advisory Committee on Graduate Study to be feasible without further review or approval, and

WHEREAS, the establishment of the department involves no change in the graduate medical program name, curriculum, or delivery method but involves a change in the organizational structure within the college.

THEREFORE, BE IT RESOLVED, that the Board of Trustees of Ohio University hereby approves the creation of a Department of Osteopathic Manipulative Medicine in the Ohio University Heritage College of Osteopathic Medicine.

**COLLEGE OF HEALTH SCIENCES AND PROFESSIONS
SCHOOL OF APPLIED HEALTH SCIENCES AND WELLNESS
DIABETES CERTIFICATE**

RESOLUTION 2012-3262

WHEREAS, the School of Applied Health Sciences and Wellness has proposed offering an undergraduate Diabetes Certificate, and

WHEREAS, the proposed certificate has the support of the Faculty and Dean of the College of Health Sciences and Professions, the University Curriculum Council, and the Executive Vice President and Provost, and

WHEREAS, the proposed certificate is unique for Ohio University because it focuses on a specific disease that is of intense local interest due to its high prevalence locally and nationwide, and

WHEREAS, this program reaches beyond the classroom, providing undergraduate students from various disciplines an opportunity to become more familiar with diabetes and its management, and

WHEREAS, the development of this certificate program will be partially funded by an 1804 grant.

THEREFORE, BE IT RESOLVED, that the Board of Trustees of Ohio University hereby approves offering the Diabetes Certificate by the School of Applied Health Sciences and Wellness.

**RENAMING OF THE “OU-COM SOCIETY OF ALUMNI AND FRIENDS CAFÉ”
RESOLUTION 2012-3263**

WHEREAS, the Osteopathic Heritage Foundations and Charles R. and Marilyn Y. Stuckey’s Academic and Research Center welcomes students, faculty, staff, alumni and visitors to learning and discovery into the 21st Century, and

WHEREAS, the facility allows for the exploration and advancement of medicine and clinical treatments, science, engineering and technology, and

WHEREAS, partnerships between Ohio University’s Russ College of Engineering and Technology and College of Osteopathic Medicine allows researchers to meet and discuss projects, which, in turn, may inspire the creation of new knowledge, and

WHEREAS, the partnerships established by this facility will help advance the field of bioengineering and will create opportunities for Ohio University students, and

WHEREAS, the generous support of many donors for spaces and areas within the Osteopathic Heritage Foundations & Charles R. and Marilyn Y. Stuckey Academic and Research Center is providing this integrated learning experience.

THEREFORE, BE IT RESOLVED at the request of the OU-HCOM Society of Alumni & Friends that the space currently named “OU-COM Society of Alumni & Friends Café” be re-named “Jack’s Place” in honor of John A. Brose, D.O., Dean of the Heritage College of Osteopathic Medicine for his extraordinary contributions to Ohio University, the osteopathic profession and, to recognize him for the difference he has made in the lives of so many students, physicians, medical researchers and peers.

MEETING DATES FOR SUCCEEDING YEAR

**Designation of Stated Meeting Dates for Years Beginning
July 1, 2012 and Ending June 30, 2013**

RESOLUTION 2012-3264

RESOLVED that the following dates be designated the stated meeting dates for the year beginning July 1, 2012, and ending June 30, 2013.

September 6, 2012 (Meeting)
September 7, 2012 (Retreat)

November 15-16, 2012

February 7-8, 2013 (Eastern Campus)

April 18-19, 2013

June 20-21, 2013

COMMENCEMENT
May 11, 2013 - OUCOM
May 3, 2013 - Graduate
May 4, 2013 - Undergraduate

RESOLVED further that, if conditions dictate, the Executive Committee be authorized to change the date of the stated meetings.

**HONORARY DEGREE AWARD
RESOLUTION 2012-3265**

WHEREAS, the University Committee on Honorary Degrees has recommended that Ohio University honor the person listed below through the conferral of an honorary degree,

Andrew Alexander, Doctor of Communication

NOW, THEREFORE, BE IT RESOLVED that the Board of Trustees of Ohio University approves the degree recommended be conferred at an appropriate time in the future.

**HONORARY DEGREE AWARD
RESOLUTION 2012-3266**

WHEREAS, the University Committee on Honorary Degrees has recommended that Ohio University honor the person listed below through the conferral of an honorary degree,

Nancy Cartwright, Doctor of Communication

NOW, THEREFORE, BE IT RESOLVED that the Board of Trustees of Ohio University approves the degree recommended be conferred at an appropriate time in the future.

**HONORARY DEGREE AWARD
RESOLUTION 2012-3267**

WHEREAS, the University Committee on Honorary Degrees has recommended that Ohio University honor the person listed below through the conferral of an honorary degree,

Hwa-Wei Lee, Doctor of Letters

AND WHEREAS, it remains for the President to determine whether this person wishes to accept the award.

NOW, THEREFORE, BE IT RESOLVED that the Board of Trustees of Ohio University approves the degree recommended be conferred at an appropriate time in the future after the President has determined the person recommended wishes to be honored.

**HONORARY DEGREE AWARD
RESOLUTION 2012-3268**

WHEREAS, the University Committee on Honorary Degrees has recommended that Ohio University honor the person listed below through the conferral of an honorary degree,

Thomas J. Meyer, Doctor of Chemistry

AND WHEREAS, it remains for the President to determine whether this person wishes to accept the award.

NOW, THEREFORE, BE IT RESOLVED that the Board of Trustees of Ohio University approves the degree recommended be conferred at an appropriate time in the future after the President has determined the person recommended wishes to be honored.

**HONORARY DEGREE AWARD
RESOLUTION 2012-3269**

WHEREAS, the University Committee on Honorary Degrees has recommended that Ohio University honor the person listed below through the conferral of an honorary degree,

Paul Schullery, Doctor of Literature

NOW, THEREFORE, BE IT RESOLVED that the Board of Trustees of Ohio University approves the degree recommended be conferred at an appropriate time in the future.

Report from the Chair of the Board of Trustees

Chair Kidder deferred his comments, but thanked the University leadership for preparing such thorough reports regarding mineral rights and tuition and fees, which he hoped would assist in making responsible decisions during this meeting. Chair Kidder asked for the President's report.

Report of the President

President McDavis thanked Chair Kidder and gave an overview of his presentation, which included a focus on supporting innovation, intercollegiate athletics, points of pride, and a program spotlight with the Ohio University Forensics Team, the Speaking Bobcats. He emphasized and reviewed the need for a continued focus on the *Vision Ohio's* top strategic priorities, and to be the nation's best transformative learning community along with the four fundamentals and supporting practices.

President McDavis reviewed the recent Ohio University and Ohio State University partnership to create a new commercialization and funding model that will pave the way for high value start-ups, via early-stage seed and venture capital funding. The Ohio University foundation has pledged \$15 million and the Ohio State University has pledged \$20 million to fund this initiative. The goal of this partnership is to jumpstart entrepreneurial spirits among innovative and creative faculty and students. This will provide faculty and students with the resources to bring their research and products to the marketplace in order to cure disease, produce healthier food, and advance alternative energy solutions, which aligns closely with the Ohio Board of Regents Technology Transfer and Commercialization Task Force. He emphasized that these funds will be used in Ohio and stay in Ohio to enhance economic development, attract and keep intellectual capital, create and keep jobs, and provide collaborative opportunities.

President McDavis reviewed a spike in national attention brought to Ohio University due to the success of the men's basketball team, which had their first "Sweet 16" appearance since 1964. This success led to articles in a number of local and national newspapers and a spike in visits to Ohio University websites. Furthermore, the Ohio University men's basketball team was ranked 25th in the nation in the final ESPN/USA Today coaches' poll. President McDavis reviewed a graph illustrating a 61% increase in new visits to the ohio.edu website. The OU athletic web-site reached one million hits in March compared to

274,000 hits during the same time span in 2011. President McDavis announced that he hopes this attention will lead to both short- and long-term impacts on financial contributions, enrollment, and overall pride.

Points of Pride

President McDavis reviewed several points of pride.

The College of Fine Arts celebrated its 75th Anniversary with a year-long celebration that included collective performances of faculty, alumni, and students. President McDavis expressed his pride in the accomplishments of the department and Dean Charles McWeeny, who will step down at the end of the year.

The Osteopathic Heritage Foundation created the John J. Kopchick Endowed Eminent Research Chair, in honor of Dr. Kopchick. Dr. Kopchick is currently the Milton and Lawrence H. Goll Eminent Scholar and Professor in Molecular and Cellular Biology at the Heritage College of Osteopathic Medicine (HCOM), whose world renowned work and creation of the drug, *Somavert*, are underscored by his work with the HCOM students.

A team of Russ College of Engineering and Technology students won the Institute of Navigation's annual autonomous snowplow competition in St. Paul, Minnesota, which included teams from Miami University, the University of Michigan at Dearborn, the University of Minnesota, and Dunwoody College of Technology.

Former New York and Los Angeles police chief William J. Bratton served as the keynote speaker for the 2012 Baker Peace Conference, which was themed "Crime and Punishment: Security Domestic Tranquility in the 21st Century." President McDavis reported this annual spring conference is funded by the Baker family and brings national attention to Ohio University.

Ohio's swimming and diving team was recognized as the top mid-major program in the country by CollegeSwimming.com.

Ohio University alumna, Sonja Hebert, joined the White House photography staff and will cover the First Lady in addition to other assignments.

Program Spotlight

President McDavis announced his delight to have the Ohio University Forensics team, the Speaking Bobcats, at the meeting today. The Speaking Bobcats have sustained excellence for a number of years, which resulted in their victory at the Pi Kappa Delta national comprehensive tournament and recognition by the Ohio State House, among many other accomplishments. President McDavis introduced Interim Dean of the Scripps College of

Communication, Scott Titsworth, John A. Cassese Director of Forensics, Dan West, and Speaking Bobcats, Jamie Zipfel and Brett Martz, forward.

Interim Dean Titsworth thanked President McDavis for the introduction of the national champion Speaking Bobcats (applause). Dr. Titsworth began his comments by acknowledging the Speaking Bobcats are about the stories they represent. He acknowledged the benefits that participating on speech and debate teams have had on his own personal and professional achievements, as well as, many others in the room and among the Ohio University community. Speech and debate teams assist students to compete at the highest level, develop critical thinking skills, practice creativity, articulate ideas, and demonstrate tenacity in their work. A typical week for the Speaking Bobcats includes attending classes and numerous hours of practice in front of coaches to perfect every nuance of their presentations. Dr. Titsworth affirmed the world class leadership of and introduced the John A. Cassese Director of Forensics, Dan West.

Mr. West thanked the Board of Trustees and informed them that Ohio University is presently hosting the national championships and after their remarks, the team will return to practice in hopes of bringing home another national championship. He reported that over the past 7 years of his tenure with the team, they developed a long tradition of excellence. When he started, the team had four returning students, one new recruit, and finished an admirable 35th in the nation. By expanding their scope and joining Pi Kappa Delta, the team continues to attend and win many national tournaments. The Speaking Bobcats are five-time state champions, the highest ranked MAC team in the nation, and won 200 national awards, 35 individual national champions, and six national team championships, which makes them one of the most successful teams at Ohio University. Mr. West reviewed their trip to the Ohio State House where they were honored with a resolution and introduced two students who are members of the Speaking Bobcats.

The first student to speak was Jamie Zipfel, a senior English major, who discussed the benefits of her involvement with the Speaking Bobcats. Her participation on the team improved her articulation, writing, critical thinking, and expression of her ideas. She highlighted that the team continually challenges one another to set goals and work towards achieving them, which makes “testing yourself” a way of life for the Speaking Bobcats. She concluded that her decision to attend Ohio University three years ago because of the Forensics team is the single most important decision in her life and has helped her become the woman and student she is today. Finally, she noted that there is nothing more powerful than knowing your stance and having the skills to present it.

The second student to speak was Brett Martz, a sophomore communication studies major. He reviewed his plans in high school after being admitted to a competitive program at Ohio Northern University, but quickly changed these plans after watching the national championships that were hosted in Athens and decided to attend Ohio University. Being

on the team helped him be excited for class daily, find his voice, and become a better speaker, student, and person. He recalled a recent practice with his coaches that reminded him of the scope of their performances for not only themselves, but for everyone around them. Finally, he concluded with a quote from Ralph Waldo Emerson and stated that being a Speaking Bobcat is to be something bigger than yourself (applause).

Trustee Anderson connected with the students' experiences due to her personal experiences on her public school debate team. She noted that the scholarship she was given brought her to Ohio University and she wouldn't be where she is today without her experiences on the speech and debate team. She thanked the team and expressed her regret for not being able to be at the tournament with them. She also acknowledged her nephew, Tyler Rife, who is a part of the team.

Student Trustee Parker expressed her desire to be at the tournament as well. She expressed her first-hand knowledge of how much time and effort goes into the debate team because of her past membership on the team. She commended their dedication and passion.

Alumni Representative Greenfield thanked the team for what they are doing for OU and themselves. She encouraged their use of the alumni network and distributed her business cards.

Trustee Harris acknowledged that she was so inspired by their remarks, that she will ensure to never cut the debate team in her school district and hopes to recruit many future Bobcats.

Chair Kidder expressed that what these students have shared is what OU is trying to do for all its students and the debate team is an important ingredient of that success.

Trustee Brightbill thanked the team for representing the University and continuing to demonstrate personal development through their experiences on the debate team (applause).

President McDavis noted that he felt it important to bring these two groups, the OU men's basketball team and the Speaking Bobcats, to the meeting today to give the Board a glimpse into the excellence at Ohio University. President McDavis concluded his report.

Chair Kidder introduced the committee meeting reports.

Joint Academic and Resources Committee

Chair Kidder began by reviewing the topics from the joint academic and resources committee meeting from yesterday, which included discussions regarding the budget, tuition and fee increases, and mineral rights. Before beginning his remarks, Chair Kidder acknowledged a group of students with signs that were seated in the audience. He noted the appropriateness of their attendance given that they represent the benefactors of the university's investments that are being discussed.

The joint committee reviewed the proposal from Stephen Golding, Vice-President for Finance and Administration, and Pam Benoit, Executive Vice-President and Provost, regarding the budget. The proposed FY'13 tuition and fee increases included a 3.5% increase for the Athens campus undergraduate, no change to Athens graduate tuition or non-resident surcharge, a 5% increase in Ohio University Heritage College Osteopathic Medicine (OUHCOM) tuition, an increase of 1.57% on regional campuses, a room rate increase of 3.5%, and a dining rate increase of 1.5%, with the accompanying fee schedules.

Chair Kidder reviewed that the budget planning process included representatives from all major constituency groups, including students, who looked at a variety of options to balance the budget while looking at strategic investments. These difficult decisions come following significant cuts in state funding, the need for strategic investment to improve the physical presence of the university, fixing safety issues, a new heating plant, and providing faculty with competitive compensation packages. Chair Kidder was reminded that similar institutions of higher education in Ohio are making similar increases and although Ohio University is listed as the third highest total tuition in the state, it awards significantly more financial aid to students that offset this cost.

Chair Kidder reviewed the importance of implementing responsibility centered management (RCM), which is an important part of how Ohio University can fund strategic needs and generate sources of revenue without raising tuition. Chair Kidder applauded the work of OUHCOM as a model for how the RCM model can work to increase quality and revenue. Finally, he reviewed a variety of factors influencing this decision, such as, increased healthcare costs, a raise pool of 2.5%, investments in enrollment planning, scholarships, internet technology, recruitment and retention, bringing the facilities up to standards and fixing safety issues, and transitioning to semesters while maintaining exemplary student services. Chair Kidder acknowledged that any increase in tuition is concerning, but expressed his confidence that Ohio University is still in a competitive position compared to other Ohio institutions.

Chair Kidder also reviewed the joint committee's discussion regarding hydraulic fracturing and mineral rights. VP Golding reviewed the findings from a study group to the joint committee and developed a recommendation that Trustee Anderson will share during the resources committee report. Chair Kidder expressed that any decision regarding mineral

rights and hydraulic fracturing is difficult due to the general uncertainty regarding the long-term impact on the environment and society. Ohio University has a short-term opportunity to protect its interests, but more long-term questions exist. There is growing pressure from the State of Ohio through House Bill 133, which threatens that the State will have the ability to act for the University after July 1st, 2012. Chair Kidder concluded his remarks by reviewing the recommendation that will be brought forward during the resources committee report.

Chair Kidder introduced Trustee Anderson to give the University Resource Committee report.

University Resources Committee Report

Trustee Anderson reported on the work of the university resources committee, beginning with a number of updates on ongoing projects and followed by a number of resolutions.

The first update presented to the committee was from Vice President for Advancement, Bryan Benchoff, regarding the capital campaign. He reviewed a dashboard of campaign highlights and indicated the campaign is going well with room to grow. He reviewed an interactive tool that the campaign workers are using to track data and use information from alumni. Because of the limited avenues for resources, Mr. Benchoff and his team are aggressively looking to maximize revenue sources from alumni and donors. Mr. Benchoff reviewed active proposals, prospects, and leads along with definitions of this terminology. The next phase will focus on corporate and individual giving in the area of scholarships, which aligns with the university's strategic focus on affordability and accessibility. As of April 1st, the campaign had \$387 million in pledges, which is 86% of the total goal of \$450 million. The public phase of the campaign began last week and Mr. Benchoff reviewed a tool-kit developed by his staff to use during campaign visits. Finally, Mr. Benchoff reported the need to fill the Director of Alumni Relations position, which will be vacated by Graham Stewart, and hopes to fill this position quickly due to its importance.

Next, Trustee Anderson reviewed an update on the series 2012 debt issuance, which was given to the committee by Associate Vice President for Finance, Michael Angelini. Trustee Anderson acknowledged that another source of revenue is the issuance of debt and the series 2012 bonds were priced on Feb. 13th, 2012. This date was accelerated by one day to achieve better pricing. The total issue was for \$76.5 million with a true interest cost of 3.28% and an all in cost of 3.32%. The average life is estimated at slightly more than 13 years.

Two reports were given to the committee by Associate Vice President for Facilities, Harry Wyatt. The first update dealt with the housing development plan. Maps with the scheduling of phased timing of demolition and new construction were reviewed. The timeline for phase I was delayed in order to take advantage of favorable outcomes in the

construction reform legislation at the Ohio Statehouse, which allowed for the construction manager at-risk model to be used by universities, which is favorable. Interviews of the seven finalists for the construction manager position will begin next week. Mr. Wyatt reviewed other activities underway including the closing and relocation of one parking site, new residence halls, and an analysis of the Living/Learning goals, which is central to the planning and design of new residence halls. The targeted occupancy date was moved back from fall of 2014 to the fall of 2015.

Mr. Wyatt's second report was on the status of the performance contract. A vendor has been selected and contract details are being worked out with the June meeting targeted for a review of the full contract. A plan to improve grounds and high priority areas was reviewed. Safety projects are being addressed with \$1 million allocated in FY 2012 and \$2 million earmarked in FY 2013. Many of these projects were observed during the trustees' campus tour and from risk management and safety evaluation. The Series 2012 \$1 million Safety earmark will address the Galbreath Chapel and this project is approaching the design phase at this time.

Trustee Anderson reviewed good news from House Bill 482, which awarded the Athens campus with \$18.6 million and the regional campuses with \$3.6 million. State appropriations will be used to address deferred maintenance backlogs while the debt issuance will be used to fund new projects. The new collaborative approach to developing the capital bill resulted in equitable treatment to Ohio University since our desire to fund deferred maintenance was seen positively. President McDavis shared his pleasure with this process that was headed by Ohio State University President Gee.

Executive Dean of Regional Campuses, Jim Fonseca, reported to the committee on the status of the Zanesville Recreation Center. Community fundraising is at \$6.5 million of the \$10.5 million total, which will help lower the dependence upon loans. Future board actions will be required to approve a ground lease and a loan guaranty.

General Counsel, John Biancamano, provided an update regarding questions and challenges related to 'conflict free' purchasing of minerals from Africa. A committee formed by the President, is chaired by John Biancamano, and includes several motivated and helpful students, to study the issues and recommend actions to the Board for dealing with the current item regarding conflict minerals and future socially responsible practices. The recommendations may inform future purchasing and investing policies. This is a very complex issue and many institutions are dealing with similar matters.

Two reports were given by Dr. Jack Brose, Dean of the OUHCOM. He reviewed the recent signing and celebration of their affiliation with Ohio Health in Dublin, Ohio for the new campus. He reviewed the plan for the usage of the three existing buildings and the affiliation that will add nearly 2000 primary care physicians in the area. As a part of the

affiliation, Ohio Health will provide clinical training for medical students and guarantee the rotations needed, while the Athens campus will be active in didactic instruction and distance learning to connect the two campuses. This new affiliation will only help future affiliations with Mt. Carmel, Children's Hospital, and Ohio State University. Dr. Brose also reported on the healthcare integration project with UMA (practice plan of the OUHCOM doctors), and AMA (practice plan of the O'Bleness doctors) to make the local providers and the university partners, rather than competitors, for the benefit of the entire community. All doctors would serve as faculty for the OUHCOM. Details of the final arrangement, the financial business plan, and the governance structure are being worked through with an optimistic implementation date of July 1, 2012.

Ms. Goss shared that negotiations for the 15 acres and three buildings have been ongoing and a closing on this property is expected by the end of May.

The economic development agreement with the city of Dublin for the adjacent 77 acre site was endorsed by the Dublin City Council last Monday night. There are two separate sites within the 77 acres with planning requirements for each. One of the sites will likely be conveyed to the university at the closing for the 15 acre Columbus campus site.

Trustee Anderson reviewed the proposed resolutions regarding tuition and fee increases and mineral rights leasing. Trustee Anderson noted that the thorough and robust discussions by the full Board and the homework done by the university's leadership allowed for further discussions as a committee. She acknowledged the voices of Faculty Representative Dr. John Gilliom and Student Trustee Danielle Parker, who both serve on the budget planning council, were very helpful. She affirmed Chair Kidder's points about the priority to invest in faculty compensation, which is at the heart of academic quality, research, and teaching.

Trustee Anderson thanked the students for being at the meeting and acknowledged that many trustees have also sat in the very same seats as the students at this meeting. She noted that the trustees do not take this lightly and there is a need to separate their feelings from what they know as a result of the information provided. Trustee Anderson reported these are tough, but important choices for the future of Ohio University and that the votes are based on significant information from various constituencies. She indicated that OHIO has the 3rd highest tuition, room, and board rates in Ohio and the proposed changes will not alter this rating. Furthermore, 92% of our students that have a financial need, received funding of some sort, which is the highest in the state. Furthermore, Ohio University graduates' debt is the 3rd lowest in the state. Our administrators have made tough choices in the past to cut \$75 million in the budget over 10 years and with state shares falling to 20% or below, the planned investments are aligned with strategic efforts to build human capital, scholarships, and infrastructure.

Trustee Anderson introduced the first resolution (Tab 12) for FY 2012-2013 Athens Campus Instructional Fee, General Fee and Non-resident Surcharge, which she paraphrased and acknowledged, was unanimously created by the budget planning council. Trustee Anderson moved for its adoption. Trustee Harris seconded the motion and discussion followed.

**FISCAL YEAR 2012-2013
ATHENS CAMPUS
INSTRUCTIONAL FEE, GENERAL FEE AND NON-RESIDENT SURCHARGE
RESOLUTION 2012-3270**

WHEREAS, the Ohio University 2012-2013 Current Funds Budget contains fixed and mandated cost increases, and

WHEREAS, the Amended Substitute House Bill 153 allows the combined instructional and general fees for undergraduate students to increase by 3.5%, and

WHEREAS, the University is converting from quarters to semesters to support the *Strategic Plan for Higher Education* as part of the University System of Ohio, all fees have been neutrally converted and any requested increases have been applied after the conversion, and

WHEREAS, the appropriate planning and consultations within the University have been accomplished, resulting in recommendations of fee increases for purposes of investments in identified strategic priorities, and

WHEREAS, the planning and consultations within the University result in a recommendation of a combined 3.5% increase in instructional and general fees for undergraduate students on the Athens Campus, and

WHEREAS, the planning and consultations within the University result in a recommendation not to increase non-resident surcharge fees and the Athens campus graduate tuition and fees.

NOW THEREFORE, BE IT RESOLVED that the Board of Trustees adopts the proposed fee schedules (Attachments A and B), effective Fall Semester 2012, unless otherwise noted.

Trustee King thanked Trustee Anderson for her comments that provided the context for this decision. She again recognized the students in attendance at this meeting. She noted that it was important for her to hear the acknowledgement of Ohio University's inability to continue with its current budgeting practices. She noted the need to move forward by doing the work necessary to make it better so that the university no longer relies on dwindling state funds or cutting programs. She expressed her encouragement that this short term step is important to find long-term solutions that are consistent with the strategic priorities of quality, access, and affordability.

Chair Kidder recommended that everyone be continually mindful of the affordability issues and was hopeful that the implementation of RCM will help to break the cycle of cuts and tuitions raises. By investing and generating revenue, the university can avoid cuts and tuition raises.

Trustee Brightbill noted that state subsidy is declining and probably will continue to decline, but that doesn't make it right. He noted that Ohio University is still a "public institution" and has an obligation, as citizens, to provide the funding for a quality education

for students. Trustee Brightbill noted his understanding of the concerns with raising tuition as both a student and parent of a student. He also affirmed the obligation of the university to maintain the quality of instruction through strategic investments and compensation. He concluded that OU is doing the best it can with the available resources and expressed his apologies for his vote.

Student Trustee Parker noted that her experiences as a student, student trustee, and member of the budget planning council have given her a while to think about and develop a heart for this issue. She noted her confidence that, for all the reasons reviewed today, this decision will uphold the mission of the university and the quality of education for herself and those that will follow.

Trustee Harris agreed with the comments of her colleagues and again addressed the students in the audience. She reviewed the Board of Trustees' decisions to hold tuition stable in two of the previous four years while working hard to promote quality and keep the group I faculty and student/teacher ratio at reasonable rates. She concluded that the university has a responsibility to contain costs as best it can and underscored strategic moves to ensure that students who have need continue to get it.

Chair Kidder called the question, motion approved by unanimous vote.

Trustee Anderson brought the recommendation of the committee to move forward with the next resolution regarding the College of Medicine, Regional Campuses and eLearning Instructional Fee, General Fee and Non-resident Surcharge. Trustee Anderson moved for the adoption of this resolution. Trustee Lake seconded. There was no discussion and the motion carried by unanimous vote.

**FISCAL YEAR 2012-2013
COLLEGE OF MEDICINE, REGIONAL CAMPUSES AND eLEARNING
INSTRUCTIONAL FEE, GENERAL FEE AND NON-RESIDENT SURCHARGE**

RESOLUTION 2012-3271

WHEREAS, the Ohio University 2012-2013 Current Funds Budget contains fixed and mandated cost increases, and

WHEREAS, the Amended Substitute House Bill 153 allows the combined instructional and general fees for undergraduate students to increase by 3.5%, and

WHEREAS, the University is converting from quarters to semesters to support the *Strategic Plan for Higher Education* as part of the University System of Ohio, all fees have been neutrally converted and any requested increases have been applied after the conversion, and

WHEREAS, the appropriate planning and consultations within the University have been accomplished, resulting in recommendations of fee increases for purposes of investments in identified strategic priorities, and

WHEREAS, the planning within the Heritage College of Osteopathic Medicine results in a recommendation of a 5% increase to the instructional fee, general fee, and non-resident surcharge and a credit hour table has been created for students taking less than a full load, and

WHEREAS, the planning within the Regional Campuses consolidates the upper and lower division rates into one rate for all campuses and then recommends for an increase in instructional fees for undergraduate students of 1.57%, and

WHEREAS, the planning within eLearning results in recommendations for an increase in program fees of \$3 per hour for programs that will no longer receive the general fee as part of their revenue distribution and the Engineering Management program requests an additional increase in its program fee of \$20 to make it more consistent with other programs in the college as it moves its program to the online format, and

WHEREAS, the planning within eLearning results in recommendations for new cohorts in the Masters of Financial Economics, Professional MBA and Professional Masters of Sports Administration programs with associated new program fee rates and any Specialized Services / Materials fees associated with the graduate programs will now be charged on a credit hour basis.

NOW THEREFORE, BE IT RESOLVED that the Board of Trustees adopts the proposed fee schedules (Attachments E, F, G), effective Fall Semester 2012, unless otherwise noted.

Trustee Anderson brought the recommendation of the committee to move forward with the next resolution regarding Student Course, Technology and Miscellaneous Fees. Trustee Lake seconded. There was no discussion and the motion carried by unanimous vote.

**FISCAL YEAR 2012-2013
STUDENT COURSE, TECHNOLOGY AND
MISCELLANEOUS FEES**

RESOLUTION 2012-3272

WHEREAS, the Ohio University 2012-2013 Current Funds Budget will contain program enhancements as well as fixed and mandated cost increases, and

WHEREAS, the University is converting from quarters to semesters to support the *Strategic Plan for Higher Education* as part of the University System of Ohio, all fees have been neutrally converted and any requested increases have been applied after the conversion, and

WHEREAS, the planning and consultation within the University regarding student course and miscellaneous fees have been accomplished, resulting in recommendations of fee increases, and

WHEREAS, the planning and consultation within the University regarding technology fees have been accomplished, resulting in recommendations to increase the Heritage College of Osteopathic Medicine medical resources technology fee by 5% as well as establishing rates for students taking less than a full load, and

WHEREAS, the fee schedules for New or Increase Semester Broad Based Fees and Semester Student Course Fees are consistent with Amended Substitute House Bill 153.

NOW THEREFORE, BE IT RESOLVED that the Board of Trustees adopts the attached fee schedules (Attachments C, D, I, J), effective Fall Semester 2012.

BE IT FURTHER RESOLVED that the Board of Trustees authorizes the President or his designee to make non-substantive adjustments to the fee schedules, including but not limited to changes in course and fee identification numbers.

Trustee Anderson brought the recommendation of the committee to move forward with the next resolution regarding residence hall and dining rates. Trustee Anderson moved for the adoption of this resolution. Trustee Brightbill seconded. There was no discussion and the motion carried by unanimous vote.

**FISCAL YEAR 2012-2013
RESIDENCE HALL AND DINING RATES**

RESOLUTION 2012-3273

WHEREAS, sustained effort has been made to achieve financial stability for Ohio University's Residence Hall and Dining Auxiliaries while providing necessary services for students, and

WHEREAS, the University is converting from quarters to semesters to support the *Strategic Plan for Higher Education* as part of the University System of Ohio, all fees have been neutrally converted and any requested increases have been applied after the conversion, and

WHEREAS, the Residence Hall and Dining Auxiliaries have planned for all operating expenses and debt service obligations by means of fees which are collected from students who use the residence halls and dining facilities, and

WHEREAS, the planning within the Athens Campus results in a recommendation of a 1.5% increase in board rates and a 3.5% increase in standard double room rates. The proposed rates for other types of rooms will vary to create a more consolidated and simplified rate structure more consistent with our peers. These changes have been phased in over two years, this being the second year, in order to support a self-sustaining, auxiliary housing operation, and

WHEREAS, the proposed fee schedules are consistent with Amended Substitute House Bill 153.

NOW THEREFORE, BE IT RESOLVED that the Board of Trustees adopts the attached schedule of fees (Attachment H), effective Fall Semester 2012.

Trustee Anderson noted that two resolutions have been withdrawn regarding the OUHCOM update (Tab 10) and the City of Dublin (Tab 11).

Trustee Anderson brought the recommendation of the committee to move forward with the next resolution regarding mineral rights (Tab 13), but a final, amended resolution was distributed for review that added certain language suggested during the discussion at the joint committee meeting yesterday. She reviewed the committee's discussion and noted the importance to ensure that whatever decisions are made are based on fact and science. Trustee Anderson read the amended resolution aloud and moved for its adoption. Trustee Lake seconded the motion and discussion followed.

Trustee Brightbill noted his appreciation for the amount of information and research, albeit inconclusive, that was provided during this meeting.

Trustee King expressed her appreciation for the amendments to the resolution. She also noted her frustration that the general assembly may take away the authority from the Board to make this important decision. She noted her support of the resolution, but also expressed the need to weigh in at the state level to clarify and maintain the Board's decision making authority. She wanted to ensure the record reflected that this Board of Trustees acknowledges the concerns related to fracturing and, with the amendment, acknowledges the need for the Board to maintain its decision making authority to investigate in responsible decisions regarding this issue. With the amendment, the Board retains decision making authority before any action related to fracturing is commenced. She concluded by

highlighting the opportunity that Ohio University has to engage in research and emerge as global thought leaders on this issue.

Chair Kidder noted the biggest difficulty is the absence of scientific information that comforts us regarding the environmental, social, and financial consequences. Regardless of whether Ohio University approves a lease or not, Chair Kidder charged the institution to partner with experts, and gather information to become the global thought leaders that Trustee King mentioned.

Trustee Goodman reiterated his stance that the Board is not adopting the committee's report, which was presented to the joint committee yesterday, but only the amended resolution.

Chair Kidder called for a vote and the motion carried by unanimous decision.

OHIO UNIVERSITY OIL AND GAS RIGHTS

RESOLUTION 2012-3274

WHEREAS, the General Assembly of the State of Ohio passed H.B. No. 133, effective September 30, 2011, which was codified in Ohio Revised Code Section 1509.70 et.seq., defining "State Universities", for the purposes of such law as state agencies; and

WHEREAS, Ohio Revised Code Section 1509.71 creates an Oil and Gas Leasing Commission which is mandated to adopt rules which will govern the negotiation and approval of leases for shale oil upon lands owned by the State and held by State Agencies, including Ohio University; and

WHEREAS, pursuant to Section 1509.73 (A) (1), prior to the adoption of the rules by the Commission, the University may lease its property "in consultation with the Oil and Gas Leasing Commission" and establish bid fees, signing fees, and royalties; and

WHEREAS, officials of Ohio University have been approached by oil and gas companies interested in entering into negotiations for oil and gas leases; and

WHEREAS, The Ohio University Board of Trustees has been duly advised with respect to the legal, business, economic, scientific and environmental impact of such transactions and the consideration of the advantages and disadvantages of such transactions, both short term and long term;

NOW THEREFORE, BE IT RESOLVED that the Ohio University Board of Trustees does hereby authorize the President or his designee to proceed with the further negotiation, investigation and analysis of oil and gas leases for shale oil on appropriate Ohio University lands.

BE IT FURTHER RESOLVED that by this resolution the Ohio University Board of Trustees reserves its authority under the law, and hereby authorizes the President or his designee to execute a suitable and appropriate oil and gas lease for the shale oil on University land, subject to legal review, in compliance with the law and upon the final approval of the Ohio University Board of Trustees.

Trustee Anderson amended her report and noted the resolution on Tab 11 regarding the City of Dublin requires action. Trustee Anderson moved for the adoption of this resolution. Trustee Lake seconded the motion. There was no discussion and the motion carried by unanimous vote.

**DUBLIN ECONOMIC DEVELOPMENT AGREEMENT
RESOLUTION 2012 -3275**

WHEREAS, pursuant to Ohio Revised Code Sections 3337.10, 3337.13, 3345.11 and other relevant provisions the Ohio University Board of Trustees is authorized to do all things necessary for the continuous and successful operation of the Heritage College of Osteopathic Medicine; and

WHEREAS, the University has received a \$105,000,000 grant from the Osteopathic Heritage Foundation that will be used in part to fund the development of a Central Ohio regional extension campus for the Ohio University Heritage College of Osteopathic Medicine, ("OU-HCOM"); and

WHEREAS, on November 18, 2011, in Resolution No. 2011-3246, this Board authorized the President or his designee to proceed with the negotiation and acquisition of property located at 7001-7003 Post Road in Dublin, Ohio for a purchase price not to exceed \$11,000,000 as the preferred site for the OU-HCOM Central Ohio regional campus; and

WHEREAS, university leaders and staff, assisted by real estate consultants and legal counsel duly appointed by the Ohio Attorney General have entered into discussions with the City of Dublin with respect to the creation of an Economic Development Agreement that contemplates the conveyance to the University of parcels of real estate contiguous to the property located at 7001-7003 Post Road in Dublin, Ohio for the purpose of constructing additional University facilities and engaging in other appropriate commercial development projects; and

WHEREAS, the Economic Development Agreement is currently under final review by the City of Dublin and the University with an anticipated execution date in May, 2012; and

WHEREAS, the university leaders and staff have recommended the approval of the Economic Development Agreement with the City of Dublin;

NOW THEREFORE, BE IT RESOLVED that the Ohio University Board of Trustees does hereby authorize the President or his designee to proceed with the further negotiation and execution of an Economic Development Agreement with the City of Dublin subject to legal review and upon his determination that this Agreement advances the teaching, research and service mission of Ohio University.

BE IT FURTHER RESOLVED that the Ohio University Board of Trustees does hereby authorize the President or his designee to negotiate and execute any documents necessary to effect the purposes of the Economic Development Agreement, including conveyances of real estate, as may be required by Ohio Law.

BE IT FURTHER RESOLVED that the foregoing authorization shall not be limited in time or scope, unless otherwise directed or revoked by resolution of this Board.

Trustee Anderson concluded her report.

University Academics Committee Report

Trustee Harris served as acting Chair of the academics committee and gave a report on the work of the committee. She reviewed the continued focus on academic quality that was met with a presentation by Dean Middleton, Patton College of Education.

Dean Middleton's presentation included a review of their recent accreditation process, which was successfully completed. She reviewed learning outcomes using dashboard indicators that focused on degrees granted, ACT scores, student/faculty interaction, group 1 faculty rates, and *US World and News*' national rankings. Dean Middleton acknowledged her surprise that their student/faculty interaction scores remained constant throughout the program even though students are engaged in field placements later in the program. Furthermore, the Patton College's goal was to be ranked within the top 100 of the *US World and News*' national rankings and they moved from 112 to 92 more quickly than anticipated. Thus, their new goal is to be within the top 50.

Dr. Elizabeth Sayers, Chair of the University Curriculum Council, reviewed the progress made by a working group assigned to assess the current program review process. Dr. Sayers informed the committee that the goal of this group is to determine what the purpose of program reviews are and how they can be more useful to programs. This group noted a shift from focusing on inputs to outputs while using data that makes sense for each program. They also reviewed a streamlined process that would include leadership earlier in the process. No suggestions to the process were suggested at this time, but alterations to the self-study are being discussed. Currently, this group is in the process of getting feedback from the University Curriculum Council, Graduate Council, chairs, directors, and deans.

Mr. Brice Bible updated the committee regarding information technology advances. Phase I of the Rufus Initiative is now complete, which gives students the ability to access and share information, including financial aid, bills, and class schedules, to name a few, more easily. The *NextGen* infrastructure project to modernize both wired and wireless networks is moving forward, faster than expected. Academic technology modernization is also underway, including the use of “flip classrooms” which combines taped lectures for viewing outside of class so that face-to -face interactions in classroom can be used for research, discussion, etc.

EVPP Benoit updated the committee on the Q2S transition and is pleased with the progress. About 4400 students have completed the transition degree completion plans and the deadline of May 1st was extended to ensure that every student completes their degree and is not penalized during the transition.

EVPP Benoit noted that several searches are currently being conducted including: Vice President for Student Affairs, Dean of the Heritage College of Osteopathic Medicine, Vice Provost for Diversity and Inclusion, and Vice Provost for e-Learning and Strategic Partnerships. The Scripps College of Communication dean search will begin again fall 2012 along with the College of Fine Arts dean search.

Finally, a consent agenda item was removed to allow for minor corrections, addition of two faculty members to the Emeriti Faculty list. Trustee Harris moved that the amended resolution forward for adoption and Trustee Anderson seconded the motion. There was no discussion and the motion carried by unanimous vote.

FACULTY AND ADMINISTRATIVE
EMERITUS/EMERITA AWARDS
RESOLUTION 2012-3276

WHEREAS, the following individuals have rendered dedicated and outstanding service to Ohio University, and

WHEREAS, their colleagues and supervisors have recommended action to recognize their service,

THEREFORE, BE IT RESOLVED that emeritus/emerita status be awarded the individuals on the attached page upon their retirement.

Trustee Harris concluded her report.

University Governance Committee Report

Trustee Brightbill reported on the work of the university governance committee. He reviewed the consent agenda item regarding the 2012-2013 Board of Trustees' meeting dates that were approved. Dr. Davis reported that five candidates to fill the Student Trustee position that will be vacated by Student Trustee Parker have been sent to the Governor's office and interviews will be completed in the coming weeks. Trustee Brightbill announced his excitement that two of these candidates are studying abroad and will interview via Skype.

The national trustee selection process is also moving forward.

Mr. Biancamano distributed a draft amendment to the committee regarding the bylaws of the Board of Trustees, which included a number of non-substantive editorial changes. The committee will review this draft and share their comments with Dr. Davis or Mr. Biancamano by May 4. Dr. Davis will then send the amendment to the full Board for their review and a final proposed amendment will be presented at the June meeting of the Board of Trustees.

Mr. Biancamano distributed a draft revision of the Statement of Expectations for Board Members. The committee will review this draft and share their comments with Dr. Davis or Mr. Biancamano by May 4. Dr. Davis will then send the revision to the full Board. A final proposed revision will be presented at the June meeting of the Board of Trustees.

Trustee Brightbill introduced two resolutions. First, Trustee Brightbill moved forward the nomination of Trustee Harris as Chairperson of the Board for 2012-2013. Chair Kidder seconded the motion. There were no comments and the motion carried by unanimous vote (applause).

ELECTION OF CHAIR RESOLUTION 2012-3277

RESOLVED that Gene T. Harris be elected Chair of the Board of Trustees for the year beginning May 14, 2012, and ending May13, 2013.

Chair Kidder expressed his endorsement of Trustee Harris.

Second, Trustee Brightbill moved forward the nomination of Trustee Anderson as Vice-Chairperson for 2012-2013. Chair Kidder seconded the motion. There were no comments and the motion carried by unanimous vote (applause).

**ELECTION OF VICE CHAIR
RESOLUTION 2012-3278**

RESOLVED that Sandra J. Anderson be elected as Vice Chair of the Board of Trustees for the year beginning May 14, 2012, and ending May 13, 2013.

Chair Kidder expressed his endorsement of Trustee Anderson.

University Audit Committee Report

Trustee King served as Chairperson for this committee due to the absence of Trustee Wolfort. She reported this was the first meeting for Jeff Davis, Chief Audit Executive, who presented the Internal Audit Update, and they are confident in his leadership moving forward.

Trustee King first reported on an update from Plante Moran. Plante Moran, the external auditor for Ohio University, gave a presentation to the committee on the upcoming FY12 Audit. Robert Shenton and Danny Sklenicka of Plante Moran discussed material related to the engagement team, reports/letters to be issued and the responsibilities of both Plante Moran and the University. Timing and key dates for the FY12 audit were also presented to the committee.

Joe Adams, Associate Vice President, Risk Management and Safety, and Jeffrey Davis, Chief Audit Executive, presented an update of the university risk management initiative. Mr. Adams' presentation included a description of enterprise risk management and the progress on the implementation plan since his previous presentation to the Audit Committee in April 2011. Mr. Davis presented on the role of the Internal Audit Office in the risk management process. They also updated the committee on staffing issues, special projects, the audit process, and the audit ratings.

There was no action or resolutions proposed during this committee meeting and Trustee King concluded her remarks.

Chair Kidder asked for questions and none were noted.

Executive Committee

Chair Kidder indicated that discussion took place around the selection of the proposed chair and vice chair. The then moved into executive session to discuss personnel matters.

UNFINISHED BUSINESS

None

NEW BUSINESS

None

COMMUNICATIONS, PETITIONS, AND MEMORIALS

President McDavis read aloud and presented a certificate of appreciation to Chair Kidder for the completion of his service to the Ohio University Board of Trustees (applause).

Chair Kidder shared his final comments regarding his nine-year tenure with the Board of Trustees. He noted his strong belief in the *Vision Ohio* to be the leader for transformative learning communities and announced his five-year commitment to the learning community initiative. He thanked the Board of Trustees for their comradeship and shared his pride in being an adopted Bobcat!

ANNOUNCEMENT OF NEXT STATED MEETING DATE

Board Secretary Davis announced that the next Board of Trustees meeting would be held on June 21-22, 2012 on the Athens campus.

ADJOURNMENT

Chairperson Kidder adjourned the meeting at 12:04pm

CERTIFICATION OF SECRETARY

Notice of this meeting and its conduct was in accordance with Resolution 1975-240 of the Board, which resolution was adopted on November 5, 1975, in accordance with Section 121.22(F) of the Ohio Revised Code and of the State Administration Procedures Act.

C. Robert Kidder
Chairperson

Thomas E. Davis
Secretary

President's Report

presented to
Ohio University Board of Trustees
April 20, 2012

The best student-centered learning experience in America



OHIO
UNIVERSITY

Overview

- **Vision Ohio: Top Strategic Priorities**

- **Supporting Innovation ::
The Ohio University and
The Ohio State University
Partnership**

- **Intercollegiate Athletics**

- **Points of Pride**

- **Program Spotlight**

- **Ohio University Forensics Team**



The best student-centered learning experience in America



OHIO
UNIVERSITY

Vision Ohio: Top Strategic Priorities

Nation's Best Transformative Learning Community

1. Inspired teaching and research
2. Innovative academic programs
3. Exemplary student support services
4. Integrative co-curricular activities

FOUR FUNDAMENTALS

1. Inspired teaching and research dedicated to students' academic success and focused on the connections between student learning and the advancement of knowledge and creative activity.
2. Innovative academic programs that draw on the best traditions and practices in liberal arts, professional, and interdisciplinary education.
3. Exemplary student support services committed to helping students fulfill their academic promise.
4. Integrative co-curricular activities that foster a diverse environment of respect and inclusivity and facilitate students' development as citizens and leaders.

Effective Total Compensation

Short- & Long-Term Enrollment Goals

Improve Financial Strength

Complete Capital Campaign

The best student-centered learning experience in America



OHIO
UNIVERSITY

Supporting Innovation :: The OHIO and OSU Partnership

- We established a very unique partnership with Ohio State to create a new commercialization and funding model that will pave the way for high value start-ups, via early-stage seed and venture capital funding

INSTITUTIONAL COMMITMENT

THE OHIO UNIVERSITY FOUNDATION
\$15 MILLION

THE OHIO STATE UNIVERSITY
\$20 MILLION

Supporting Innovation :: The OHIO and OSU Partnership

- This new partnership will leverage substantial university resources and assets in bringing the best talent, funding, and facilities to the State of Ohio to jumpstart entrepreneurial activity and venture creation
- Our hope is to move more innovations to the marketplace to cure disease, produce healthier food, and advance alternative energy solutions
- This effort is in line with the Ohio Board of Regents' Technology Transfer and Commercialization Task Force



Goals of the Partnership

- **Fund is in Ohio for Ohio!**
 - Will enhance economic development by providing additional sources of capital critical to the commercialization eco system
 - Will attract and keep intellectual capital in Ohio
 - Will help create and keep jobs in Ohio
 - Will provide opportunities for collaboration between public and private entities, university and businesses

National
Prominence

Intercollegiate Athletics

- First Sweet 16 appearance since 1964
- OHIO men's basketball team's success brought significant national media attention to Ohio University
- Articles appeared in *The New York Times*, ESPN, *USA Today*, the *Chicago Tribune*, *The Washington Post*, *The Huffington Post*, the *Plain Dealer*, and the *Columbus Dispatch* to name a few
- That interest has translated to a spike of visitors to the Ohio University Web site
- Final 2011-12 ESPN/USA Today men's basketball coaches poll – OHIO ranked 25th!

The best student-centered learning experience in America



OHIO
UNIVERSITY

National Prominence

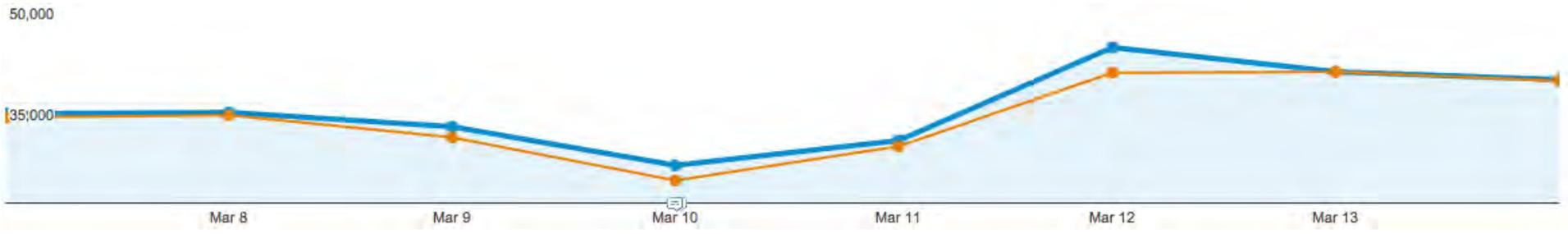
Ohio University Website Visits

**NCAA Tournament period ::
March 15-19, 2012 vs. March 17-21, 2011***



**The time period is the last Friday of the winter quarter examination period through Monday of spring break week*

**MAC Tournament period::
March 7-14, 2012 vs. March 9-16, 2011****



***The time period includes the Wednesday of the last week of winter quarter classes through Wednesday of the final examination period.*

Points of Pride

Nation's Best
Transformative
Learning
Community



The College of Fine Arts celebrates its 75th Anniversary

The best student-centered learning experience in America



OHIO
UNIVERSITY

Nation's Best
Transformative
Learning
Community

Points of Pride



- **The John J. Kopchick, Ph.D., Osteopathic Heritage Foundation Endowed Eminent Research Chair was established in honor of Dr. John Kopchick, himself the Milton and Lawrence H. Goll Eminent Scholar and Professor in Molecular and Cellular Biology**

The best student-centered learning experience in America



OHIO
UNIVERSITY

Points of Pride



- A team of Russ College of Engineering and Technology students won the Institute of Navigation's annual autonomous snowplow competition in St. Paul, Minnesota
 - Team M.A.C.S. beat out Miami University, the University of Michigan at Dearborn, the University of Minnesota, and Dunwoody College of Technology



Photo courtesy of: Institute of Navigation, North Star Section

Nation's Best
Transformative
Learning
Community

Points of Pride



- **Former New York and Los Angeles police chief William J. Bratton served as the keynote speaker for the 2012 Baker Peace Conference, which was themed “Crime and Punishment: Security Domestic Tranquility in the 21st Century”**

The best student-centered learning experience in America



OHIO
UNIVERSITY

Nation's Best
Transformative
Learning
Community

Points of Pride

- **OHIO Swimming and Diving has been recognized as the top Mid-Major program in the country by CollegeSwimming.com**



Photo courtesy of: www.ohiobobcats.com

The best student-centered learning experience in America



OHIO
UNIVERSITY

Nation's Best
Transformative
Learning
Community

Points of Pride

- **Alumna Sonya Hebert joined the White House photography staff and will cover the First Lady in addition to other assignments**



The best student-centered learning experience in America



OHIO
UNIVERSITY



University Spotlight :: Ohio University Forensics Team

Scott Titsworth, Interim Dean, the Scripps College of Communication
Dan West, the John A. Cassese Director of Forensics
Speaking Bobcats :: Jamie Zipfel · Brett Martz

The best student-centered learning experience in America



OHIO
UNIVERSITY



Ohio University's Speaking and Debating Bobcats | Ohio Statehouse | March 28, 2012



Ohio University's Speaking and Debating Bobcats | Ohio Statehouse | March 28, 2012



Ohio University's Speaking and Debating Bobcats | Ohio Statehouse | March 28, 2012

President's Report

presented to
Ohio University Board of Trustees
April 20, 2012

The best student-centered learning experience in America



OHIO
UNIVERSITY



OHIO
UNIVERSITY

**University Academics and Resources Joint Committee Meeting
April 19, 2012, 12:30 pm**

Board Chair C. Robert Kidder called the meeting to order at 12:30 pm. Other board members present included Trustees N. Victor Goodman, David Brightbill, Sandra J. Anderson, Gene T. Harris, Kevin B. Lake, Janetta King, and Henry Heilbrunn, Student Trustees Allison Arnold and Danielle Parker, Faculty Representatives Elizabeth Sayres and John Gilliom, President Roderick J. McDavis, and Secretary Tom Davis.

Chair Kidder introduced the joint information session for all board members.

● **FY 2013 Budget Update**

Executive Vice President and Provost, Pam Benoit, and Vice President for Finance and Administration, Stephen Golding, presented the Budget Update.

VP Golding reviewed the tuition and fee rate increase proposals that will be discussed. The rates developed for the FY 2013 academic year also include quarter to semester conversion calculations performed on all fees to accomplish a neutral annual impact to students – basically a 150% factoring to translate a quarter rate to a semester rate. The tuition and fee rate recommendations include:

- 3.5% rate increase is being requested for Athens campus undergraduates
- No change to Athens campus graduate and non-resident fees
- HCOM is requesting a 5% tuition increase
- Regional campus rates, following consolidation of the schedules to arrive at one rate structure, are recommended to increase at an average rate of 1.57%
- Standard double room rate increase of 3.5% to continue the Housing Plan to rehabilitate the residence halls as previously approved by the board
- Dining rate increase of 1.5% is being requested
- eLearning and off-campus graduate program rate increases are modest and some are ‘market-driven’
- Student Course fees and other miscellaneous fees were reviewed by the Student Fee Committee and several increases recommended to the board

Provost Benoit discussed that the budget process goals included alignment with the Strategic Plan, avoiding disruption of programs with more cutting, and balancing the budget. There is a strong commitment to access and affordability as demonstrated by peer comparison rates including room and board (OU ranks 3rd and we expect to remain the same with FY2013 recommendations). A study of affordability based on access to need based grants reflects that OU awards aid to 92% who demonstrate need. Student indebtedness of OU students upon graduation reflects OU among the lowest of our peers.

When building a budget we reflect on our Strategic Plan and the items of most importance to attaining our goals.

After Budget ‘true ups’, the following investments are included in the FY 2013 budget planning:

- Effective Compensation – Healthcare increases at 5.5% and a 2.5% raise pool
- Effective Enrollment Planning – Financial Aid, Information Technology, Student Recruitment and Retention
- Improved Financial Strength – Facilities and Infrastructure
- Inspired Teaching and Research – Instructional Capacity
- Exemplary Student Support Services – Student Activities, Career Services Student Advising

The above list of potential investments totals \$15.7 million. The planned tuition and subsidy increases less the potential investments shows budget planning gap at this point of \$4.76 million. Tradeoff discussions will continue in upcoming BPC meetings.

Regarding the recommended tuition and fee requests, of our peers, Kent State and Akron have already approved 3.5%. Other institutions are expected to also approve 3.5% - we are uncertain about OSU. National data provided by institutions, the ‘common data set’, was used to arrive at the financial aid and need based aid statistics shared earlier in the presentation. The US Department of Education ‘Net Price’ list ranks Ohio high – the net price includes total tuition and fees less federal and state aid. Ohio can rank higher and appear to have a higher ‘net price’ due to the state of Ohio’s relative low level of state aid. Provost Benoit shared that on a list of strictly tuition and fee increases, Ohio does not appear on a list of the top 25. The conversation that can occur with these data points is what can we do to offset the ‘sticker price’ – how can we offset the sticker price and increase access and affordability.

Growing programs such as eLearning, building a \$450 million campaign, implementing RCM and instilling an entrepreneurial spirit as well as becoming a more efficient and economical enterprise, leveraging state funding, and dealing with an aging infrastructure are aimed at controlling the stability of and maintaining the quality of the institution. Regarding affordability, one-third of Ohio’s students are on the regional campuses and taking the lower cost approach. Through our regional campuses, and their excess capacity, and the eLearning programs we are offering a variety of access options. Parents of incoming students have been advised of pending increases through all of our communications with them.

If the requested 3.5% increase were not approved significant budget reductions and consequences would occur here at OU while our sister institutions proceed with their increases to deal with salaries, facilities and quality.

- **Mineral Rights / HB133 Update**

VP Golding reminded that the Board requested a study and a report of the Mineral Rights issues and the board’s responsibilities and HB 133. VP Golding introduced members of the Mineral Rights committee who researched this issue and provided input into the report and recommendations. Forums were conducted on each of the campuses to get community input.

HB 133 recognized colleges and universities as ‘state agencies’ for purposes of the legislation. Statute requires inventory of all state agency property and agencies to work with the commission. A

commission will be put in place by the state and will put rules in place for leasing by June 30, 2012. We are working on our own behalf at this time, but by July 1, 2012 we will be required to follow guidance of the Commission. A veto opportunity for the board exists after July 1, 2012 but we are not at all certain of anything until clarity is provided by the rules that are to be written by June 30.

At this time, recommendations of the Mineral Rights committee are crafted to protect the board's interests and all but one issue represents the consensus of the committee. Next steps of action for the board were also reviewed as part of the presentation. By June 30 we need:

1. an entire inventory of our property completed with a determination as to Group 1-4 – this listing will be brought to the board – the process is internal and deeds are being reviewed to determine proper Group designation
2. a model lease which protects and guides what can and cannot occur on the property
3. a decision-making process to ensure consistent and fair procedures are employed on all campuses with regard to evaluating lease opportunities

Only 3 universities in the IUC have this same concern – OU, OSU, and Kent State. Environmental and ecological concerns need to be addressed through technology to understand impacts to infrastructure.

The report tried to represent that there are multiple and very passionate voices on both sides of the issue. The report was produced to reflect all the voices heard in the forums and conversations over the last 3 months. The report is not to be voted on but was to provide context for the committee's recommendations and next steps.

The draft resolution was reviewed and amendments were suggested to be brought to the full board tomorrow.

Meeting adjourned at 2:00 p.m.



**Resources Committee Meeting
April 19, 2012, 2:00 pm**

Committee Chair Sandra J. Anderson called the meeting to order at 2:00 pm. Other board members present included Trustee C. Robert Kidder, Trustee Janetta King, Student Trustee Danielle Parker, Faculty Representative John Gilliom, and President Roderick J. McDavis.

- **Capital Campaign Update**

Vice President for Advancement, Bryan Benchoff, provided an update for the Capital Campaign reflecting a campaign ‘dashboard’ with a snapshot of the campaign highlights year-to-date and in total. Active Proposals is a figure that the campaign leadership is keying in on at this time to monitor and grow. Mr. Benchoff discussed ‘prospects’ and ‘leads’ and their importance to the campaign – ‘leads’ are folks we do not know anything about regarding their affinity for giving and their areas of interest and lots of effort will be expended on this group. The campaign will also focus on corporation and ‘other individual’ giving – sources of giving that can be further developed and exploited in the campaign. A focus for fundraising in this campaign will also be in the area of scholarship.

Through April 1 the campaign has raised \$387.0 million in pledges, 86% of the \$450 million goal.

Advancement is working with the colleges and development officers to focus efforts and determine areas for prospects through a dynamic, interactive mapping tool. Colleges, schools and central advancement staff are involved in the prospect and lead development. The tool is fed from our existing alumni data and makes it possible to search potential donors based on a gift capacity target and geographic location and the tool returns all the affinity and contact data for the donor(s).

The public phase of the campaign has begun and a ‘campaign promotional toolkit’ has been developed. Mr. Benchoff reported that he is nearly staffed at capacity. There are still five positions to fill as well as the vacancy of Director of Alumni Relations following Graham Stewart’s announcement that he will be moving to a new opportunity.

- **Series 2012 Debt Issuance Update**

Michael Angelini, Associate Vice President for Finance, provided an update on the Series 2012 bonds issued about 45 days ago. Bond projects covered by the bond issue were reviewed as well as refinancing of portions of the 2003 and 2004 Series issues. Pricing date was accelerated by one day to beat an issue for University of Cincinnati issuance and we achieved excellent pricing. Total issue was for \$76.5 million, true interest cost of 3.28% with all in cost of 3.32%, and an average life of slightly more than 13 years.

- **Housing Development Plan**

Associate Vice President for Facilities, Harry Wyatt, reflected the total Housing Development Plan with a map reflecting the phased timing of demolition and new construction. While progress on some construction decisions has been delayed awaiting construction reform guidance from the state, many other activities have gotten underway to prepare for the implementation of the plan. Design work for utilities infrastructure and parking are underway to develop transition strategies, decommissioning of aged university apartments to free sites has begun, project manager recruiting is occurring, and exploring the future Athens campus Living/Learning goals is ongoing with an analysis to be complete in late spring, 2012. The Living/Learning report may trigger other opportunities for renovation between now and Fall, 2015. Meanwhile, the wait for state guidance has resulted in a delay in the target occupancy date from Fall, 2014 to Fall, 2015.

- **Facilities and Property Update**

Mr. Wyatt reported that the vendor has been selected for the Performance Contract. It will be a lengthy contract that meets the state requirements and guidelines for performance contracting and will likely be presented at the June meeting. A plan to improve ‘Grounds – High Priority Areas’ has been prepared for high profile and high traffic areas on the Athens campus with \$2 million identified to address the capital portion of the plan. Safety Projects are being addressed with \$1 million allocated in FY 2012 and \$2 million earmarked in FY 2013 – many of the projects were observed during the board’s campus tour and from our own risk management and safety evaluation. The Series 2012 \$1 million Safety earmark will address Galbreath Chapel – the project is approaching the design phase at this time.

The state capital appropriations were approved as part of HB 482 at \$18.6 million for Athens and \$3.8 million for regional campuses. All of the Athens campus appropriation will be used for deferred maintenance projects. Large capital construction and renovation projects with a 25 year life or more will be funded through debt, gifts, grants and local funds and any state funding will be used to maintain existing state facilities. The new collaborative approach to developing the capital bill resulted in equitable treatment to Ohio University since our desire to fund deferred maintenance was seen positively. President McDavis shared that he was very pleased with the process employed by President Gee to receive input and also the way the legislature received the comprehensive higher education capital request.

Executive Dean of Regional Campuses, Jim Fonseca, provided an update on the Zanesville project and reported that additional fundraising in the community will result in less of a loan guaranty by this board. Future board actions will be required to approve a ground lease and a loan guaranty.

- **Socially Responsible Practices Ad Hoc Committee Update**

General Counsel, John Biancamano, provided the update regarding questions and challenges regarding the specific dealings of the university. The most current issue brought to the attention of leadership is ‘conflict free’ purchasing as it relates to the mining of minerals in Africa. A committee was formed by the President, chaired by John Biancamano, to study the issues and recommend actions to the Board for dealing with the current item regarding conflict minerals and future socially responsible practices. The recommendations may inform future purchasing and investing policies. This is a very complex

issue and many institutions are dealing with similar matters - our ad hoc committee seems unique among our peers.

- **OUHCOC Update**

Dr. Jack Brose, Dean of the OU Heritage College of Osteopathic Medicine (HCOM), shared information regarding the central Ohio campus, the layout of the future Dublin campus, and the planned usage of the existing buildings. The affiliation agreement being finalized with OhioHealth provides a network of 2,000 primary care physicians allowing expertise sharing for curriculum design, clinical training for students, development of didactic instruction, support from graduates where there are health care shortages, medical services for underserved, and fundraising opportunities.

Dr. Brose has also been working with O'Bleness, UMA (practice plan of the HCOM doctors), and AMA (practice plan of the O'Bleness doctors) on a healthcare integration project to make the local providers and the university partners, rather than competitors, for the benefit of the entire community. All doctors would serve as faculty for the HCOM. Details of the final arrangement, the financial business plan, and the governance structure are being worked through. The resulting entity will be a new 501(c)(3), operating arms-length from the university. Plante & Moran has been serving as consultant on this project to evaluate the business plan and determine the financial benefits for the health system.

Regarding the HCOM, applications have always been high for the 140 available admits, but the recent good press and our affiliations have resulted in strong applicants for the next class. Faculty are both excited and moving forward with trepidation on the many components of the Columbus expansion. There is an abundance of excitement in Columbus to support our expansion efforts.

- **Resolution, City of Dublin**

Ms. Goss shared the negotiations for the 15 acres and 3 buildings have been ongoing and a closing on this property is expected by the end of June.

The economic development agreement with Dublin for the adjacent 75 acre site was endorsed by the Dublin City Council last Monday night. There are two separate sites within the 75 acres and there are planning requirements for each – one of the sites will likely be conveyed to the university at the closing for the 15 acre Columbus campus site.

The committee recommended moving the Dublin Economic Development Agreement resolution to the full Board for approval.

- **Resolution, Tuition and Fee Approvals**

John Gilliom and Danielle Parker shared that they both voted in favor of the tuition recommendations as part of BPC, recognizing the needs to invest in both the facilities and the human capital of the university. Chair Kidder reminded of the priority recognized several years ago to invest in compensation and hopes that priority gets continued focus. All committee members expressed that these tuition increases represent an investment at a time when the state is cutting support although they each also stressed the long-term commitment to affordability and accessibility.

The committee recommended moving the four FY 2013 Tuition and Fee resolutions to the full Board for approval:

- **Athens Campus Instructional Fee, General Fee and Non-resident Surcharge**
- **College of Medicine, Regional Campuses and eLearning Instructional Fee, General Fee and Non-resident Surcharge**
- **Student Course, Technology and Miscellaneous Fees**
- **Residence Hall and Dining Fees**

- **Resolution, Mineral Rights**

VP Golding shared that the resolution will be changed to add that the lease template will come back to the trustees for approval. Chair Kidder asked the administration to craft a lease template with great care, allowing for a reasoned research judgment for the region, given all the unknowns and uncertainties. VP Golding shared with the committee his discussions with the engineers from the Russ College and their belief that research could be a consideration in any lease template. Chair Kidder responded that much happening on this issue is out of our control and we must act apolitically and bring science to this issue exploring how the university can assist.

The committee recommended moving the amended Ohio University Oil and Gas Rights resolution to the full Board for approval.

- **Consent Agenda, Construction Projects**

VP Golding briefly discussed the four projects.

The committee recommended keeping the Construction Projects resolution on the Consent Agenda for Board approval.

- **Consent Agenda, Quasi Endowment Approval**

VP Golding reminded of previous action taken by the board to unwind endowments. The resolution requests to reestablish one of the previous quasi-endowments and

The committee recommended keeping the Quasi Endowment Approval resolution on the Consent Agenda for Board approval.

Meeting adjourned at 4:05 p.m.



**University Academics Committee
Ohio University, Athens Campus
Margaret M. Walter Hall, Governance Room 104
2:00 p.m. – Thursday, April 19, 2012**

The meeting was called to order at 2:17 p.m. by Gene T. Harris for Norman “Ned” E. Dewire, chair.

Allison Arnold, Student Trustee
David Brightbill, Trustee
N. Victor Goodman, Trustee
Arlene Greenfield, Alumni Representative
Gene T. Harris, Trustee
Henry Heilbrunn, Trustee
Kevin B. Lake, Trustee
Elizabeth Sayrs, Faculty Representative.

Academic Quality: Patton College of Education - Program Accreditation/Learning Outcomes

Renee Middleton, Dean of the Patton College of Education, provided the committee an overview of the college’s dashboard and information about program accreditation.

In presenting the dashboard, she discussed a number of indicators that the college uses to assess quality including retention and graduation rates, degrees awarded, average ACT scores, student-faculty ration, etc.

In response to questions from Trustees about enrollment, Dean Middleton indicated that the college has enrollment goals that align with its strategic goals. Dean Middleton will send enrollment data to Provost Benoit regarding projected enrollments and actual enrollments over time so they can be made available to the board.

Dean Middleton reported that the *US News and World Report* rankings for the college’s graduate programs were higher this year. The Patton College moved from 112 to 92 thereby meeting its goal of being in the top 100. Dean Middleton indicated that the college is now setting its sights on being ranked in the top 50. However, she stressed that the strategic goals of the college are not developed with these rankings in mind. The college’s strategic

planning is motivated by the betterment of the college as a whole.

In the second part of her presentation, Dean Middleton briefly outlined the NCATE accreditation review process. In so doing, she described the effort that the college expends on assessment and making sure that the programs accredited by NCATE fully accord with national standards for teacher education.

An undergraduate student and a graduate student from the Patton College attended the meeting with Dean Middleton. Each student shared their favorite opportunities and programs within the college and the college's qualities that inspired them to apply.

In response to questions from the Trustees, Dean Middleton explained how economic and education challenges in Ohio have affected graduates' ability in obtaining jobs in their fields. Since available jobs in the state have declined, many students went to other states for jobs or pursued alternate employment possibilities. She also gave examples of efforts made to support the college's goal of increasing diversity, including students and alumni becoming involved with student recruitment.

Academic Quality: Program Review Revision Update

Dr. Elizabeth Sayers, Chair of the University Curriculum Council, reported on the progress made by a working group assigned to assess the current program review process. Dr. Sayers informed the Trustees that the general perception on campus is that program reviews are a lot of work with few consequences.

The working group has discussed how to utilize available data in a way that makes sense for each program; attempted to outline the purposes and the hoped for outcomes of program reviews; and identified ways in which reviews can be made beneficial and meaningful to programs.

The group also reviewed the current process to determine how it can be streamlined and to ensure that the review is not held up during any steps along the way.

While the working group is not suggesting many changes to the process, alterations to the self-study report categories are being discussed. Questions on the self-study template will be more specific and reflect a shift to outcomes based assessment.

For programs that are accredited, the group discussed ways to use accreditation materials in program self-studies. The working group is also discussing how to include outcomes-based information into the self-study when it is not included in the accreditation process.

Training and support will be provided to programs to help them learn how to access existing data, capture data between reviews, and use the data for program development.

The working group is in the process of getting feedback from the University Curriculum Council, Graduate Council, chairs, directors, and deans.

Academic Quality: Dashboard Review

Due to time constraints, this agenda item was postponed until the June meeting.

Office of Information Technology Update

Mr. Brice Bible informed the committee that the Rufus Initiative Phase I is complete. Many processes have been automated and the ability to share information has significantly increased. Students now have one portal for accessing information such as class schedules, financial aid statements, bill paying, etc.

The NextGen network (infrastructure modernization including both wired and wireless networks) is moving forward. The new wireless system is significantly faster.

An internet based voice system, which will be jointly implemented with Bowling Green, Shawnee State, and OARnet (the Chancellor's Office), is upcoming.

Academic technology modernization is also underway, including the use of "flip classrooms" which combines taped lectures for viewing outside of class so that face-to-face interactions in classroom can be used for research, discussion, etc.

Quarters to Semesters Progress Report

Executive Vice President and Provost Pam Benoit, gave a very brief overview of important Q2S transition tasks, noting that particular emphasis is being placed on student advising and student TDCPs (Transition Degree Completion Plans). EVPP Benoit noted that keeping the promise to students that they will not be negatively impacted by the transition and will graduate on time remains our highest priority.

Search Updates

EVPP Benoit noted that several searches are currently being conducted including: Vice President for Student Affairs, Dean of the Heritage College of Osteopathic Medicine, Vice Provost for Diversity and Inclusion, and Vice Provost for e-Learning and Strategic Partnerships. The Scripps College of Communication dean search will begin again fall 2012 along with the College of Fine Arts dean search.

Consent Agenda Items

- Emeritus/Emerita Recommendations
Item moved from the consent agenda due to the addition of faculty who notified the University of their decision to retire after the Board materials were completed.
- Consent Agenda, Faculty Fellowship Awards

- Consent Agenda, Renaming of Diabetes Endocrine Center to Diabetes Institute
- Consent Agenda, Creation of Department of Osteopathic Manipulative Medicine
- Consent Agenda, School of Applied Health Sciences and Wellness Diabetes Certificate
- Consent Agenda, Renaming of Space, Café in the Academic Research Center to become Jack's Place

The committee recommended moving all resolutions to the full Board for approval.

The meeting was adjourned at 4:18 pm by Trustee Harris.



GOVERNANCE COMMITTEE MEETING

**Ohio University Board of Trustees
Margaret M. Walter Hall, Room 125**

4:30 p.m. – Thursday, April 19, 2012

In attendance were Chair David Brightbill, Trustees Kevin B. Lake, Sandra Anderson and Arlene Greenfield. Also attending were Secretary to the Board Tom Davis and General Counsel John J. Biancamano.

1. Meeting Dates for 2012

The Committee reviewed the 2012-13 Board schedule resolution on the Consent Agenda.

2. Nomination of Chair and Vice Chair

The Committee will nominate Trustees Harris and Anderson for the positions of Chair and Vice Chair, respectively.

3. Student Trustee Selection Process

Dr. Davis reported that five candidates for the Student Trustee position have been sent to the Governor who will interview them in coming weeks.

4. National Trustee Selection Process

Chair Brightbill reported that he has met with a promising candidate for this position and will share information about his qualifications with the Committee.

5. By-Law Revision

Mr. Biancamano distributed a draft amendment to the Board Bylaws showing a number of non-substantive editorial changes. The Committee will review this

draft and share their comments with Dr. Davis or Mr. Biancamano by May 4. Dr. Davis will then send the amendment to the full Board for their review. A final proposed amendment will be presented at the June meeting

6. Statement of Expectations

Mr. Biancamano distributed a draft revision of the Statement of Expectations for Board Members showing one change recommended by Trustee Greenfield. The Committee will review this draft and share their comments with Dr. Davis or Mr. Biancamano by May 4. Dr. Davis will then send the revision to the full Board. A final proposed revision will be presented at the June meeting.

The Committee adjourned at 4:45 p.m.



**AUDIT COMMITTEE MEETING
OHIO UNIVERSITY - ATHENS CAMPUS
Margaret M. Walter Hall, Room 127
April 19, 2012 - 4:30 PM**

Trustee Janetta King, called the meeting to order at 4:28 p.m. Other committee members present were Trustees Allison Arnold, N. Victor Goodman, and Henry Heilbrunn. President McDavis was also present.

- **Plante and Moran Upcoming FY12 Audit**

Plante and Moran, the external auditor, made a presentation to the Board on the upcoming FY12 Audit. Robert Shenton and Danny Sklenicka of Plante and Moran discussed material related to the engagement team, reports/letters to be issued and the responsibilities of both Plante and Moran and the University. Timing and key dates for the FY12 audit were also presented to the committee.

- **University Risk Management Initiative Update**

Joe Adams, Associate Vice President, Risk Management and Safety, and Jeffrey Davis, Chief Audit Executive, presented an update of the university risk management initiative. Mr. Adams' presentation included a description of enterprise risk management and the progress on the implementation plan since his previous presentation to the Audit Committee in April 2011. Mr. Davis presented on the role of the Internal Audit Office in the risk management process.

- **Internal Audit Update**

Jeffrey Davis, Chief Audit Executive presented the Internal Audit Update. Mr. Davis presented an update about audit plan completion, staffing, special projects, audit process and audit ratings.

There was no unfinished business.

Meeting adjourned at 5:10 p.m.