



OHIO  
UNIVERSITY

# Board of Trustees

O h i o U n i v e r s i t y

## Minutes

April 22, 2011

**MINUTES OF THE MEETING OF  
THE BOARD OF TRUSTEES OF OHIO UNIVERSITY**

**April 22, 2011**

**Walter Hall  
Ohio University, Athens Campus**

**THE OHIO UNIVERSITY BOARD OF TRUSTEES**  
**MINUTES OF April 22, 2011 MEETING**

**TABLE OF CONTENTS**

Approval of the February 25, 2011 Minutes.....	1
Reports	
• Chair’s Report .....	1
• President’s Report .....	2
University Resources Committee	
• University Resources Committee Minutes .....	6
• Housing Development Plan-Phases One & Two Design, Resolution 2011-3209	
University Academics Committee	
• University Academics Committee Minutes .....	8
• Academic Program Reviews, Resolution 2011-3210	
Governance Committee	
• Governance Committee Minutes .....	10
Audit Committee	
• Audit Committee Minutes .....	10
Executive Committee	
• Executive Committee Minutes .....	11
Approval of Consent Agenda .....	11
• Construction Projects, Resolution 2011-3211	
• Faculty Fellowship Awards, Resolution 2011-3212	
• Naming of Heritage Clinical Training and Assessment Center & Community Clinic, Resolution 2011-3213	
• Naming of Spaces within the Heritage Clinical Training and Assessment Center & Community Clinic, Resolution 2011-3214	

- Regional Higher Education Coordinating Council Appointments, Resolution 2011-3215
- Honorary Degree (Michael E. “Scoop” Jackson), Resolution 2011-3216
- Honorary Degree (Violet Lenore Patton), Resolution 2011-3217

### **Unfinished Business**

### **New Business**

### **Communications, Petitions, and Memorials**

### **Announcement of Next Stated Meeting Date**

### **Appendices**

- A President’s Report
- B University Resources Committee
- C University Academics Committee
- D Governance Committee
- E Audit Committee
- F Executive Committee

Chairperson M. Marnette Perry called the meeting to order at 10:00 a.m.

Chairperson Perry requested Board Secretary Thomas E. Davis to call the role.

### **ROLL CALL**

Present—Chairperson M. Marnette Perry, Trustees Kevin B. Lake, C. Robert Kidder, Sandra J. Anderson, David Brightbill, David Wolfort, Norman “Ned” Dewire, Janetta King

Not Present— Trustee Gene T. Harris, National Trustee Frank Krasovec, Alumni Representative Arlene Greenfield

Also in attendance were President Roderick J. McDavis, National Trustee Henry Heilbrunn Student Trustees Danielle Parker and Kyle W. Triplett, and Board Secretary Thomas E. Davis.

### **APPROVAL OF THE MINUTES**

Chair Perry asked for a motion to approve the Minutes of the Board of Trustees Meeting of February 25, 2011. Trustee Dewire moved, seconded by Trustee Brightbill, all approved.

### **Report from the Chair of the Board of Trustees**

Chair Perry complimented the University community regarding several campus events planned for Earth Day. Chair Perry also expressed appreciation for the video presentation regarding the earthquake in Japan and publicly expressed Ohio University’s heartfelt compassion for the people of Japan.

Chair Perry then recognized faculty senate member and representative to the Academics Committee of the Board of Trustees, Dr. David Thomas, as this is his last Board meeting fulfilling this representative role. Chair Perry expressed appreciation for Dr. Thomas’ service on the faculty senate and with the Board of Trustees.

Chair Perry explained that yesterday the Trustees made visits around six different areas on campus, including Seigfred Hall, Grover Hall, Alden Library, buildings on The Ridges, and the campus heating and cooling operations, looking at facilities and particularly maintenance issues. Chair Perry commented that Trustees really touched and impacted by the responsibility to care for the student and faculty experiences in all facilities.

Chair Perry explained that this is her last Board of Trustees meeting after nine years. She expressed delight in being a part of Ohio University for nine years. Her stewardship, so far, has been largely around academic scholars and this delights Chair Perry and her family. Chair Perry explained that she feels as though, in her tenure, the University has found a

vision which keeps getting better and which helps the University community to set priorities. Chair Perry expressed pride in her fellow Trustees whom she has seen become more involved, better informed and more participatory over the past nine years.

## **Report of the President**

### **Strategic priority spotlight**

President McDavis emphasized the need to put Ohio University's vision, to be the nation's best transformative learning community, and top strategic priorities up front. President McDavis provided an overview of Ohio University's four fundamentals and explained that the focus is now on Ohio University's four fundamentals and the priorities beneath them, all of which are depicted on a single page. President McDavis discussed the Ohio University Office of Nationally Competitive Awards. This office is funded by a grant from the Ohio University Foundation. 144 applications were submitted for nationally competitive awards and Keith Hawkins received the Barry M. Goldwater scholarship. 25 nationally competitive awards received to date, though the University is still waiting on Fulbright and Teachers of America award recipients to be announced. President McDavis expressed that our students are competing for many different awards and scholarships and Ohio University has been a leader with Fulbright award recipients for years.

### **Search updates**

President McDavis announced two candidates for the open Vice President for University Advancement position: Lori Lewis and Bryan Benchoff. President McDavis explained that the search committee has received feedback from the University community regarding the candidates and that the search committee is still on track to have the position filled by July 1, 2011. President McDavis expressed delight with the leadership of Dr. Kent Smith and the rest of the search committee.

President McDavis also announced two finalists for the open Director of Government Relations position: Eric Bruchard and Jane Harf. President McDavis explained that the search committee has also received feedback from the University community regarding these candidates and he anticipates naming the winning candidate within the next couple weeks.

### **Advancement Travel**

President McDavis explained that there have been recent advancement visits to Arlington, Virginia, Ft. Myers, Florida, Houston, Texas, Shreveport, Louisiana, and Washington D.C. The capital campaign is doing well and President McDavis commended the excellent professional staff members who give leadership to Ohio University's campaign efforts. President McDavis explained that the University currently has raised \$233 million during this capital campaign, which is 51% of the University goal.

## **Program Spotlight**

President McDavis explained he has chosen to highlight the Academic Advancement Center at Ohio University. Dr. David Descutner, Dean of the University College, presented. Dr. Descutner thanked the Board of Trustees for giving him a chance to highlight the center and for the opportunity for the Trustees to meet some of the involved students. Dr. Descutner also thanked Executive Vice President and Provost Dr. Pam Benoit, who nominated the Academic Advancement Center for this Program Spotlight, as well as thanked President and Mrs. McDavis personally for coming to events to celebrate the Academic Advancement Center. The overarching mission of the Academic Advancement Center is student success. The Academic Advancement Center has been on this campus for over 40 years, engendering student success and helping students graduate on time. The individuals involved with this program are committed to rigorous assessment of their work and use the results of those assessments to rethink, update, and innovate each year. The Academic Advancement Center provides integrative co-curricular experiences, such as using peers to help other peers learn through tutoring and supplemental instruction.

Cynthia King, Director of the Academic Advancement Center, spoke next and also thanked President and Mrs. McDavis for their support of the Academic Advancement Center. Ms. King explained that the Academic Advancement Center embodies three points of pride: Legacy of student access and success, service excellence, and supplemental instruction.

The legacy of student access and success includes 42 years of being with University College providing support and access services. For example, 40 percent of freshmen last year used student instruction.

Service excellence refers to the many programs offered by the Academic Advancement Center. Over 5,000 individual students use the Center per year. The College Adjustment Program, a student support services project, has been operating for 31 years on this campus. This program provides underrepresented students access to college education retention and graduation and has helped over 3,500 students. Federal funds and institutional funds provide \$460,000 in grant aid to students in the program. 96 percent of students in this program were in good academic standing last year. These are students with potential that, if supported, will be wonderful complements to our community.

Supplemental instruction is the Academic Advancement Center's most popular program. This program is peer-led and collaboration-based. A student leader attends class and leads study groups afterward. 700 or more of these study group sessions run every week in a quarter. 93 percent of students using supplemental instruction improved at least a half a letter grade through participation in the program. Three groups of people have been instrumental in the success of this program. The Alden library has provided space for tutoring, the financial aid office matches funds to give grant aid, and institutional research helps the Center obtain data for assessment. Ms. King also introduced Tanya from

University College who helps with visuals, tutoring services coordinator Michael Broderick, Greg Luster, Sherry Pisalias, Amanda Remnant, and Travis Thompson, as well as students Lauren Logan, DJ Hasselbush, and Courtney Fort.

Ms. Logan is a recent graduate of Ohio University's Electrical Engineering and Geological Sciences department. She will be attending Purdue University for a Ph.D. in Ecological Sciences and Engineering. Ms. Logan is from a low-income Appalachian family. She explained that supplemental instruction is about 2 things: Helping students achieve goals and help her achieve her goals. Ms. Logan discussed how being an supplemental instruction leader has impacted her by learning to teach and gaining confidence.

Derek "DJ" Hasselbusch is a senior marketing major at Ohio University and is also working on a sales certificate. He participated in the College Adjustment Program during his freshmen year. Mr. Hasselbusch explained that everyone around him on campus wanted to see him succeed and the College Adjustment Program gave him confidence. The College Adjustment Program's vision and mission to helps students achieve and Mr. Hasselbusch explained that, as a result of this program, he accepted a job with IT sales in Boston.

Courtney Fort is a junior nursing major at Ohio University with a minor in women and gender studies. She explained that she is the first African American woman who will graduate from the Bachelor of Science in Nursing program at Ohio University. She plans to attend Case Western University for Midwifery. Ms. Fort explains that the College Adjustment Program is a dynamite program. Some of the benefits include finding tutors in a plethora of difficult classes, half-priced tickets for events on campus, free printing, an academic advisor, and a family away from home. It means a lot to her. Ms. Fort explains that she is proud of both her biological and Ohio University family and she cannot wait to see what she will become.

Dr. Descutner explained that one of the College Adjustment Program students was recently named a Fulbright scholar. Trustee Kidder asked how one becomes a College Adjustment Program student. Cynthia King explained that applications for Ohio University are screened. Preindicators are ACT and SAT score percentiles that are below average for Ohio University students, as well as first generation college students, low income students, or students with disabilities.

Chair Perry asked if there is a waiting list for the College Adjustment Program, as far as resources are concerned. Cynthia King explained that the College Adjustment Program is 100 percent government funded, there are 60 students on the waitlist right now and 279-281 students total in the program. Chair Perry asked if the University should be concerned about cuts to that funding. Dr. Descutner explained the University has recognized this need and has granted money through the Vision fund and the 1804 fund due to the proven

efficacy of the program. Dr. Descutner further explained that Dr. Benoit and the budget team recognize the importance of protecting these resources.

Trustee King asked how students not in the College Adjustment Program learn about services. Cynthia King explained that faculty members can refer students, as well as the supplemental instruction leaders in classes, electronic newsletters, campus events, and at orientation. Trustee Dewire asked about goals for next three years. Dr. Descutner commented that goals are to broaden access, continue to persuade the University community that these programs are important, and making the case with budgeting. Over the next five years, meeting the needs of students is critical. The Center for Academic Advancement works closely with regional campuses and would like to continue to build those relationships. President McDavis added that Chair Perry has been an advocate for diversity on campus and this program is an excellent example of how we can support students with special needs which in turn can support diversity efforts. This is about alignment with the four fundamentals. Chair Perry received a call from a parent thanking her for what we do at Ohio University because of the services available for her son.

### **Points of Pride**

Annie Howell, Ohio University filmmaker and second-year faculty member, debuted her feature film, “Small, Beautifully Moving Parts” at the prestigious South by Southwest Festival.

Professor Madappa Prakash is part of an international team of researchers who discovered a state of matter in the high-density neutron star.

Fritz J. and Dolores H. Russ College of Engineering and Technology electrical engineering undergraduate students placed first in the Institute of Navigation’s first robotic snow plow competition in St. Paul, Minnesota.

Ohio University’s forensics team, the Speaking Bobcats, won 28 individual awards and six state championship titles at the 2011 Ohio Forensic Association Varsity State Championship.

Counseling doctoral student Katie Kostohryz received the 2011 Outstanding Doctoral Student Award from the Ohio Association for Counselor Education and Supervision.

Razvan Bunescu, an Assistant Professor of Computer Science, was awarded a \$224,000 grant from the National Science Foundation to create tools to automatically extract world knowledge from Wikipedia.

The 2011 Baker Peace Conference included a keynote address from Anthony Zinni, a retired Marine Corps general.

Sherrod Brown, a United States Senator announced an award of federal funds of nearly \$900,000 for the Vionovich School of Leadership and Public Affairs to spur small business growth in 19 Southeastern Ohio counties.

## **University Resources Committee Report**

Trustee Kidder reported that the tour of University facilities was helpful because it informed Trustees about infrastructure needs, without which the academic mission of the University cannot be attained. The net on the 2012 budget was that the state has dealt with us in a “more favorable way than was originally anticipated” so that the \$30 million gap that was feared turned out to be about \$10 million after adjustments. Vice President of Finance and Administration Steve Golding indicated to the Trustees that savings initiatives would continue over the course of the next year, as well as investment in strategic programs that otherwise would not be funded.

Trustee Kidder had asked about the maintenance items being expense items and was assured that pending safety items would be dealt with at first priority, whether with capital or expense funds. Assumptions were discussed about tuition increases, a one percent general fee increase, and a 1.5 percent tuition increase on regional campuses. Trustee Kidder noted that funding of strategic programming would come through tuition increase.

The Six Year Sources and Uses Model was discussed. This is a budget model where savings are strategically invested and endorsed by the Board of Trustees. This is the first time that such a model could be seen over the entire six years. Trustee Kidder commended Vice President Golding and his team for the great progress shown on this mode.

The debt affordability study was discussed next. Mr. Mike Angelini reminded Trustees that they had contracted with a financial consultant to help the modeling to understand our debt. At this point it appears that the University has about \$200-300 million debt capacity. Work will continue on refining the target debt capacity for the institution.

The six year capital plan was discussed next. As a part of capital improvement plan, the University Resources Committee has spent the past six to nine months looking at a residential development plan. A single request for updating South Green dorms evolved into a serious plan of how the University develops and maintains residential housing. Trustee Kidder commended very thoughtful work by administration, faculty and Trustees on this project. After many meetings, the decision was taken from the Resources Committee to bring forth a resolution to fund the next part of the plan for \$3 million. Trustee Kidder moved to approve the resolution to give authorization to enter into design contracts for phase one and two of the Housing Development Plan. Trustee Brightbill seconded. Discussion ensued. Trustee Anderson asked if funds for this project are available.

Trustee Kidder indicated that residential housing currently has funding within its budget to cover the costs. Trustee Brightbill explained that this is one more step in a process that has been looked at carefully. All voted in favor. Motion carried.

**AUTHORIZATION TO ENTER INTO DESIGN CONTRACTS FOR PHASES  
ONE and TWO, HOUSING DEVELOPMENT PLAN**

**RESOLUTION 2011 - 3209**

**WHEREAS**, the Ohio University Board of Trustees approved a Ten Year Housing Master Plan in February of 2011, and

**WHEREAS**, it is desirable to move forward expeditiously with Phases One and Two of that housing master plan to include site planning, construction, renovation, and demolition on South and East Greens, and

**WHEREAS**, design consultant services are necessary to further identify costs, and

**WHEREAS**, the Residential Housing Auxiliary has funds in hand to complete a preliminary design of Phases One and Two of that master plan.

**NOW THEREFORE BE IT RESOLVED** that the Ohio University Board of Trustees authorizes the President or his designee to enter into design consultant contracts for Phase One and Two of housing improvements to include site planning, construction, renovation, and demolition on South and East Greens.

Trustee Kidder reported on the campus sustainability presentation. Trustees who were there were very impressed. Trustee Kidder reiterated the campaign update, which places Ohio University at \$233 million of \$450 million goal.

Chair Perry commented that it was a robust discussion in the Resources Committee meeting. Trustees looked at the worst budget case and prepared. Ohio University did not get a pass on budget cuts, but the cuts were not as deep as Trustees had originally anticipated. Chair Perry commented that understanding Ohio University's vision helps Trustees know how to invest and make the best decisions.

Trustee Kidder added that there were seven capital projects on the consent agenda.

Trustee Brightbill commented that cuts were not as bad as they could have been, but still were significant. He indicated that the Trustees are doing their due diligence, and making right decisions for the University.

## University Academics Committee Report

Trustee Dewire reported on this committee meeting. Dr. Benoit began the committee meeting by giving academic updates. She spoke first about the kinds of accreditations that are upheld by various departments and programs at Ohio University. Ohio University is accredited as an overall entity. However, there are approximately 80 additional accreditations upheld by various departments and programs through 200-800 page reports. Trustee Dewire commented that it was very helpful to have the provost summarize the University's accreditation and for Trustees to realize the amount of work necessary to remain accredited.

Dr. Benoit offered an update on the Quarters to Semesters transition progress. She reported that we are on schedule for the transition and that academic advisors will work closely with students through this challenging period. She indicated that students will be able to graduate in a timely manner. Faculty Representative to the Academics Committee Dr. David Thomas reported that 7,509 courses have been reformatted, vetted, and approved as semester courses.

Dr. Benoit also reported that there have been changes in academic leadership. Randy Leite has been appointed Dean of the College of Health Sciences and Professions, and Dean Ben Ogle of the College of Arts and Sciences has announced that he will be leaving Ohio University. Dr. Benoit indicated that she will soon be naming an interim dean for the College of Arts and Sciences, and is in the process of assembling search committees.

Trustee Dewire indicated that behind Tab 10 is an extensive report on the Office of Information Technology (OIT). Mr. Brice Bible completed a comprehensive report and gave timelines for system updates. System updates are moving in timely manner. Applicants seeking admission are already using some of the new software. Current students on May 16 will be able to go to one portal for class registration, scheduling, billing, financial aid, and graduation. This technology supports students in a remarkable way and puts Ohio University above many other public universities. Mr. Bible is also moving toward having the entire campus on one wireless connection. Trustee Dewire indicated he was impressed by Mr. Bible's report and congratulated the entire OIT team.

Trustee Dewire indicated that the committee discussed issues found on the consent agenda. In particular, he highlighted the faculty fellowship awards, and indicated that the Provost tracks the work being conducted by the faculty during their leave time. He indicated that remarkable work is being conducted and that he was very pleased with the detail of the work being conducted by the faculty. Trustee Dewire indicated that the information behind Tabs 12, 13, and 14 are also on the consent agenda.

Trustee Dewire indicated that the information behind Tab 15 has been removed from the consent agenda and that a separate resolution will be brought forward. There were five program recommendations listed on the resolution, but eight programs. Program review is a standard process in the academic world, including self-study, university curriculum council graduate office, deans, and provost involvement. Both areas to be commended and areas that need further work are indicated in a program review. Trustee Dewire moved that the substitute resolution in tab 15 be brought forth. Trustee Anderson seconded. All voted in favor. Motion carried.

## **MAJOR AND DEGREE PROGRAM REVIEWS**

### **RESOLUTION 2011- 3210**

**WHEREAS**, the continuous review of academic programs is essential to the maintenance of quality within an educational institution, and

**WHEREAS**, Ohio University has had for many years a rigorous program of internal review, and

**WHEREAS**, Section 67 of Am. Sub. H.B. 694 requires the college and university Board of Trustees to “initiate on-going processes for the review and evaluation of all programs of instruction presently conducted by the institutions for which they are responsible,”

**THEREFORE, BE IT RESOLVED**, that the Board of Trustees of Ohio University accepts the review for the following:

- School of Electrical Engineering and Computer Science  
Seven Year Review for 1998 – 2005
- Department of Physics and Astronomy  
Seven Year Review for 2001 – 2008
- Department of Environmental and Plant Biology  
Seven Year Review for 2000 – 2007
- Department of Political Science  
Seven Year Review for 2000 – 2007
- Department of Sociology and Anthropology  
Seven Year Review for 2000 – 2007
- Department of History  
Seven Year Review for 2000 - 2007

- School of Journalism  
Seven Year Review for 1999 - 2006
- Center for International Studies  
Seven Year Review for 2000 - 2007

Trustee Dewire also thanked Dr. David Thomas for his service being Faculty Representative for the Academics Committee.

### **University Governance Committee Report**

Trustee Brightbill reported. The committee received an update from Student Trustee Triplett regarding the selection process for the next Student Trustee. Five names have been submitted for review and interview by the Governor.

Trustee Brightbill indicated that three issues were discussed and were supported to come forward to the Board from yesterday's Governance Committee meeting. The first of which was an amendment to the Trustee bylaws clarifying voting membership to the Board. Trustee Brightbill moved for Board approval of these amendments. Trustee Dewire seconded. All voted in favor. Motion carried.

Nominations for Board chair for the upcoming academic year were discussed next. The Governance committee recommended Trustee C. Robert Kidder for Board Chair. Trustee Dewire moved. Trustee Anderson seconded. All voted in favor. Motion carried.

Nominations for Board Vice Chair were discussed next. The Governance committee recommended Trustee Gene T. Harris. Trustee Anderson moved. Trustee King seconded. All voted in favor. Motion carried.

Next year's meeting dates were discussed during the Governance Committee meeting. Trustees will vote on this at the next Board of Trustees meeting.

### **University Audit Committee Report**

Trustee Wolfort reported. Senior auditor Mr. Brian Ennis presented for Ms. Kathy Gilmore, completing the cycle of members of her staff presenting, giving an update on internal audit activities. Mr. Ennis also presented on professional development, recent and special projects, and audit completion. The audit team succeeded in professional development goals. All audit team members are now certified as CISA.

Team and Chief audit executive serve on Information Technology governance groups. Identity management was discussed as Trustees play a role in an advisory capacity. Audit Committee members then identified the Governance Committee and had a discussion on

Rufus initiative advisory committee and all the aspects of what is expected from that group and how we participate. Trustee roles in the University records committee was discussed, which is another one of the Audit Committee's efforts.

Assurance audit plans were discussed including progress of those having been completed in 2011: Residential housing, payroll and Baker University Center. Those currently in process include Scripps College of Communication, general accounting reporting and, plant accounting.

Quality assessment was discussed next. Quality Assessment team findings will be presented at the next meeting. The first quality assessment has been completed. Ms. Gilmore entered into a program with other universities and issued a report which indicates Ohio University's audit team is in full compliance. This report will be shared at the next meeting.

University risk management initiatives were discussed next. Mr. Joe Adams and Ms. Gilmore presented. Mr. Adams gave a description of enterprise risk management, the five steps, the process, and the role it will play in identifying risk at the University and allowing the University to move forward while assessing risk. Trustees will be able to improve decisions made regarding risk affecting the University. Mr. Adams went through 12 steps with the end goal to author a heat map which will allow Trustees to see where critical risk items are for the entire University.

### **Executive Committee**

Chair Perry reported that there was a discussion of the annual review process for the President. Preliminary discussions on the comprehensive presidential review, which begins earnestly in September, also took place.

Two honorary degrees were also discussed behind Tab 19 for Michael "Scoop" Jackson and Violet Lenore Patton. These items are in the consent agenda.

### **Consent Agenda**

Trustee Perry presented the Consent Agenda items to the Trustees for action. It is important to note that any trustee may request, in advance of action on the consent agenda, that any matter set out in this consent agenda be removed and placed on the regular agenda for discussion and action. All matters listed within the consent agenda have been distributed to each member of the Ohio University Board of Trustees for reading and study, are considered to be routine, and will be enacted by one motion of the Board with no separate discussion.

Chair Perry called for a motion to approve the remaining items on the consent agenda. Trustee Dewire moved the motion, seconded by Trustee Kidder. All voted approval. Motions carried.

**APPROVAL OF PROJECTS AND AUTHORIZATION TO DEVELOP  
CONSTRUCTION DOCUMENTS, RECEIVE BIDS AND AWARD  
CONSTRUCTION CONTRACTS FOR  
COMPOST FACILITY EXPANSION,  
FY2012 NELSON DINING HALL RENOVATION,  
FY2012 BROMLEY HALL RENOVATIONS,  
FY2012 WEST GREEN LANDSCAPE AND INFRASTRUCTURE, SARGENT HALL  
CASEWORK REFURBISHMENT,  
VOIGT HALL ELECTRICAL UPGRADE,  
AND GAMERTSFELDER HALL FIRE ALARM REPLACEMENT.**

**RESOLUTION 2011- 3211**

**WHEREAS**, seven capital projects have been planned and developed as follows:

- Compost Facility Expansion with a total project budget of \$1.345M to be funded \$1.09M from grants and \$255,000 from state appropriations,
- FY2012 Nelson Dining Hall Renovation with a total project budget of \$12.25M to be funded from the Dining Auxiliary,
- FY2012 Bromley Hall Renovations with a total project budget of \$3M to be funded from the Residential Housing Auxiliary,
- FY2012 West Green Landscape and Infrastructure with at total project budget of \$1.23M to be funded 15% from the Dining Auxiliary and 85% from the Residential Housing Auxiliary,
- Sargent Hall Casework Refurbishment with a total project budget of \$550,000 to be funded from the Residential Housing Auxiliary,
- Voigt Hall Electrical Upgrade with a total project budget of \$1.002M to be funded from the Residential Housing Auxiliary, and
- Gamertsfelder Hall Fire Alarm Replacement with a total project budget of \$620,000 to be funded from the Residential Housing Auxiliary, and

**WHEREAS**, the projects identified above have been planned, developed, and funded.

**NOW THEREFORE, BE IT RESOLVED** that the Ohio University Board of Trustees authorizes the receipt of bids and the President or his designee to accept and award construction contracts within the total project budgets identified.

## **FACULTY FELLOWSHIP AWARDS**

### **RESOLUTION 2011 – 3212**

**WHEREAS**, the proposed University Faculty Fellowships on the attached list have been reviewed in accordance with University policy and found to be meritorious,

**NOW, THEREFORE, BE IT RESOLVED** that the attached University Faculty Fellowships for 2011-2012 be approved.

**BE IT FURTHER RESOLVED** that the Provost can approve changes in the conditions of the fellowships but not the total number of fellowships granted for the 2011-2012 academic year.

### **NAMING OF DESIGNATED SPACE ON THE GROUND FLOOR OF GROSVENOR HALL AND WEST GROSVENOR HALL, ATHENS, OHIO**

#### **HERITAGE CLINICAL TRAINING AND ASSESSMENT CENTER & COMMUNITY CLINIC**

#### **IN HONOR OF THE OSTEOPATHIC HERITAGE FOUNDATIONS BENEFACTORS, OHIO UNIVERSITY**

### **RESOLUTION 2011 - 3213**

**WHEREAS, THE OSTEOPATHIC HERITAGE FOUNDATIONS** assign great value to the relationship with Ohio University and their College of Osteopathic Medicine, and

**WHEREAS**, the Osteopathic Heritage Foundations have provided steadfast support for Ohio University and its College of Osteopathic Medicine's mission to provide high quality medical education in a residential learning environment, and provide health care for the community in which it serves, and

**WHEREAS**, the Osteopathic Heritage Foundations recognize the critical necessity for integrated learning in a state-of-the-art facility, and the necessity of affording uninsured community members affordable or no-cost health care assistance, and

**WHEREAS**, the generosity and leadership of the Osteopathic Heritage Foundations have provided a most generous gift which has aided in the extensive renovation and additional space of the ground floors of Grosvenor Hall and West Grosvenor Hall, on the West Green of Ohio University, and

**WHEREAS**, this generous gift will influence Ohio University for generations as a center for medical care and medical learning and create further partnerships within the Health Sciences Center of Ohio University and throughout the health care community at-large in the region, and

**NOW THEREFORE BE IT RESOLVED** that the designated space on the ground floor of Grosvenor Hall and West Grosvenor Hall, Athens, Ohio, will henceforth be named the **Heritage Clinical Training And Assessment Center & Community Clinic**.

**HERITAGE CLINICAL TRAINING and ASSESSEMENT CENTER & COMMUNITY CLINIC**

**RESOLUTION 2011- 3214**

**WHEREAS**, The Osteopathic Heritage Foundations will welcome students, faculty, staff, alumni and visitors to learn and discover in the 21st Century, and

**WHEREAS**, The Osteopathic Heritage Foundations will welcome the uninsured of our community to seek free or low-cost health care treatment within the new Community Clinic, and

**WHEREAS**, the facility will allow for the advancement of medicine and clinical treatments, and

**WHEREAS**, The partnerships further created and established by this facility will help advance the field of medicine and health care sciences through collaboration between the Ohio University College of Osteopathic Medicine, the College of Health Sciences and Professions, and numerous community health care partners, and will create opportunities for Ohio University students, and

**WHEREAS**, The generous support of donors for spaces and areas within the **Heritage Clinical Training and Assessment Center & Community Clinic** will provide an integrated learning experience,

**NOW, THEREFORE, BE IT RESOLVED** that space within this facility shall be named accordingly:

**The Robert J. Hampton, D.O. Emergency/Surgical Simulation Laboratory Suite**  
**The Rauch Classroom in honor of Charles F. Rauch, D.O. and John E. Rauch, D.O.**

Appointment to Regional Coordinating Councils

**RESOLUTION 2011 - 3215**

**BE IT RESOLVED BY** the Board of Trustees of Ohio University that the following persons be appointed to membership on the Coordinating Council at the Regional Campus of Ohio University - Eastern.

**Ohio University - Eastern**

Perry Nardo	For a three-year term beginning March 1, 2011, and ending at the close of business June 30, 2014, vice Larry Elliott, whose term expired.
Neil Ritchie	For a three-year term beginning March 1, 2011, and ending at the close of business June 30, 2014, vice Terry Lee, whose term expired.
Andrew Hutyera	Reappointment of a second three-year term beginning January 1, 2010, and ending at the close of business June 30, 2013.
Tracey Lancione-Lloyd	Reappointment of a second three-year term beginning January 1, 2010, and ending at the close of business June 30, 2013.
John Mattox	Reappointment of a second three-year term beginning January 1, 2010, and ending at the close of business June 30, 2013.
Gerald Narcisi	Reappointment of a second three-year term beginning January 1, 2010, and ending at the close of business June 30, 2013.
Deborah Riesbeck-Shutler	Reappointment of a second three-year term beginning January 1, 2010, and ending at the close of business June 30, 2013.
Keith Sommer	Reappointment of a second three-year term beginning January 1, 2010, and ending at the close of business June 30, 2013.

### **HONORARY DEGREE AWARD RESOLUTION 2011 – 3216**

**WHEREAS**, the University Committee on Honorary Degrees has recommended that Ohio University honor the person listed below through the conferral of an honorary degree,

**Michael E. “Scoop” Jackson, Lt. Col., USAF (Ret), Doctor of Public Service**

**AND WHEREAS**, it remains for the President to determine whether this person wishes to accept the award.

**NOW, THEREFORE, BE IT RESOLVED** that the Board of Trustees of Ohio

University approves the degree recommended be conferred at an appropriate time in the future after the President has determined the person recommended wishes to be honored.

### **HONORARY DEGREE AWARD RESOLUTION 2011 – 3217**

**WHEREAS**, the University Committee on Honorary Degrees has recommended that Ohio University honor the person listed below through the conferral of an honorary degree,

**Violet Lenore Patton, Doctor of Humane Letters**

**AND WHEREAS**, it remains for the President to determine whether this person wishes to accept the award.

**NOW, THEREFORE, BE IT RESOLVED** that the Board of Trustees of Ohio University approves the degree recommended be conferred at an appropriate time in the future after the President has determined the person recommended wishes to be honored.

### **UNFINISHED BUSINESS**

None

### **NEW BUSINESS**

None

### **COMMUNICATIONS, PETITIONS, AND MEMORIALS**

President McDavis reported regarding a dinner last night at the President's residence which honored Chair Perry. A Certificate of Appreciation, dated April 22, was presented to M. Marnette Perry for her service during the years of 2002-2011. The certificate was read aloud by President McDavis

Chair Perry commented that she believes that Ohio University is one of the crown jewels in this country. She expressed delight to have been a part of the University for nine years.

### **ANNOUNCEMENT OF NEXT STATED MEETING DATE**

Secretary Davis indicated that the next Board of Trustees meeting will be held on June 23-24 in Athens.

## **ADJOURNMENT**

Chair Perry adjourned the meeting at 11:36 a.m.

## **CERTIFICATION OF SECRETARY**

Notice of this meeting and its conduct was in accordance with Resolution 1975-240 of the Board, which resolution was adopted on November 5, 1975, in accordance with Section 121.22(F) of the Ohio Revised Code and of the State Administration Procedures Act.

---

M. Marnette Perry  
Chairperson

---

Thomas E. Davis  
Secretary

# **PRESIDENT'S REPORT**



**presented to**  
**Ohio University Board of Trustees**  
**April 22, 2011**

# Overview

- **Strategic Priority Spotlight**

- Office of Nationally Competitive Awards

- **Search Updates**

- Vice President for University Advancement, President/CEO for The Ohio University Foundation
  - Director of Government Relations

- **Advancement Travel**

- **Program Spotlight**

- Academic Advancement Center

- **Points of Pride**



# Vision :: Top Strategic Priorities

## Nation's Best Transformative Learning Community

1. Inspired teaching and research
2. Innovative academic programs
3. Exemplary student support services
4. Integrative co-curricular activities

Effective Total  
Compensation

Short &  
Long-Term  
Enrollment  
Goals

Improve  
Financial  
Strength

Complete  
Capital  
Campaign

### FOUR FUNDAMENTALS

1. **Inspired teaching and research** dedicated to students' academic success and focused on the connections between student learning and the advancement of knowledge and creative activity.
2. **Innovative academic programs** that draw on the best traditions and practices in liberal arts, professional, and interdisciplinary education.
3. **Exemplary student support services** committed to helping students fulfill their academic promise.
4. **Integrative co-curricular activities** that foster a diverse environment of respect and inclusivity and facilitate students' development as citizens and leaders.

# **Strategic Priority Spotlight :: Office of Nationally Competitive Awards**

- 146 applications submitted for nationally competitive awards in 2010-2011 to date
- For the 11<sup>th</sup> year in a row, an Ohio University student has received the Barry M. Goldwater Scholarship. This year's recipient is sophomore Keith Hawkins, an HTC student majoring in astrophysics.
  - This success speaks to the faculty in our mathematics, science and engineering departments who mentor, teach, and inspire our students
  - The Goldwater Scholarship fosters, supports, and encourages outstanding students to pursue careers in the fields of mathematics, the natural sciences, and engineering
- Nationally Competitive Awards Total to date = 25
- Still awaiting word on a number of awards including U.S. Fulbright and Teach for America



## 2010-2011 Ohio University Nationally Competitive Awards \*

- Barry M. Goldwater Scholarship
- College Photographer of the Year
- UCLA Institute for Pure and Applied Mathematics
- Research in Industrial Projects for Students
- Benjamin A. Gilman International Scholarship, Indonesia
- Benjamin A. Gilman International Scholarship, Austria
- Department of State Critical Language Scholarship, Japanese
- National Weather Association Cassens/Phillips Family Undergraduate Scholarship for Meteorology
- American Cancer Society Joseph S. Silber Student Summer Research Fellowship
- National Oceanic and Atmospheric Administration Ernest F. Hollings Undergraduate Scholarship
- National Science Foundation (NSF) REU- Pennsylvania State University, Atmospheric Chemistry
- NSF REU- University of California-Irvine, Atmospheric Chemistry
- Sigma Xi Undergraduate Grant-in-Aid of Research
- 2011 DAAD (German Academic Exchange Service) Rise
- DAAD Graduate Study Scholarship, Germany
- The Ohio Space Grant Consortium Grant Program
- The Science, Mathematics and Research for Transformation (SMART) Scholarship
- NSF Graduate Research Fellowship, Chemistry
- Sigma Xi Graduate Grant-in-Aid of Research
- Sigma Xi Graduate Grant-in-Aid of Research
- Department of State Critical Language Scholarship, Arabic
- Benjamin A. Gilman International Scholarship, Ecuador
- Fulbright U.S. Student Program, Germany
- Fulbright U.S. Student Program, India
- Fulbright U.S. Student Program, Germany
- Department of State Critical Language Scholarship, Chinese

*\*Awards listing courtesy of the Office of Nationally Competitive Awards; current as of April 6, 2011*



# **Search Update ::**

## **Vice President for University Advancement**

- Search committee for the position of Vice President for University Advancement and President and CEO of the Ohio University Foundation completed initial round of candidate interviews and recommended finalists to be brought to campus
- Two finalists visited campus on April 7<sup>th</sup> and April 14<sup>th</sup> for interviews and an open forum with the University community
  - Lori Lewis, vice president of advancement at Marietta College in Marietta, Ohio
  - Bryan Benchoff, president and CEO of the University of South Dakota Foundation
- Based on feedback about the two finalists during their visits, the search committee will make its recommendation to me
- Continue to be on schedule to install a new Vice President for University Advancement and President and CEO of the Ohio University Foundation by July 1<sup>st</sup>

# **Search Update ::**

## **Director of Government Relations**

- **Two finalists visited campus on April 4<sup>th</sup> and April 5<sup>th</sup> to meet with members of the University community and to take part in an open forum**
- **Finalists are Eric Burchard, Ohio University interim director of state government relations, and Jane Harf, director of University Clean Energy Alliance of Ohio**
- **Based on feedback about the two finalists during their visits, the search committee will make its recommendation to me**
- **Anticipate naming a new Director of Government Relations in the coming weeks**

# Advancement Visits

**Arlington, Virginia**  
**Fort Myers, Florida**  
**Houston, Texas**  
**Shreveport, Louisiana**  
**Washington, DC**

Travel from February 26, 2011 to April 21, 2011





# **University Spotlight:**

## **Academic Advancement Center**

**Dr. David Descutner, Dean, University College**  
**Cynthia King, Director, Academic Advancement Center**  
**Students Courtney Fort • Derek Hasselbusch • Laurent Logan**

# Points of Pride

- OHIO filmmaker and second-year faculty member in the School of Film Annie Howell debuted her feature film "Small, Beautifully Moving Parts" at the prestigious South By Southwest (SXSW) Festival
  - Film selected as one of only eight narrative features from 984 submissions
- Ohio University astrophysicist Madappa Prakash is part of an international team of researchers that have discovered a remarkable state of matter in the high-density neutron star – its core is made of superfluids and superconducting materials based on initial evidence



- **A team of electrical engineering undergraduate students from the Fritz J. and Dolores H. Russ College of Engineering and Technology placed first in the Institute of Navigation's first robotic snow plow competition held in St. Paul, Minn.**
- **The Speaking Bobcats, Ohio University's Forensics Team, won 28 individual awards, including six state championship titles, at the 2011 Ohio Forensic Association Varsity State Championship at Ohio State University**
- **Katie Kostohryz, a doctoral student in Counseling, received the 2011 Outstanding Doctoral Student Award from the Ohio Association for Counselor Education and Supervision**



- **Assistant Professor of Computer Science Razvan Bunescu was awarded a \$224,000 grant from the National Science Foundation to create tools to automatically extract world knowledge from Wikipedia**
  - **Project a collaboration with Ohio University graduate students and faculty and graduate students from the University of North Texas**
  - **The result will be a repository of world knowledge that can then be used to improve artificial intelligence applications that process natural language**

- **The 2011 Baker Peace Conference addressed the military, diplomatic, economic, and political challenges posed by so-called failed states and included a keynote address from Anthony Zinni, a retired Marine Corps general**
- **U.S. Sen. Sherrod Brown (D-OH) announced nearly \$900,000 in federal funds awarded to the Voinovich School of Leadership and Public Affairs to spur small business growth in 19 southeastern Ohio counties**
  - **Funding to allow the Voinovich School to leverage private investment, expand business assistance, create jobs, bring new products to market, and improve the economy in southeast Ohio**

# **PRESIDENT'S REPORT**



**presented to**  
**Ohio University Board of Trustees**  
**April 22, 2011**



**Resources Committee Meeting  
April 21, 2011, 1:00 pm**

Committee Chair C. Robert Kidder called the meeting to order at 1:00 pm. Other board members present included Board Chair M. Marnette Perry, Trustee Kevin B. Lake, Trustee David Brightbill, Trustee Sandra J. Anderson, Student Trustee Kyle W. Triplett, Faculty Representative John Gilliom, and President Roderick J. McDavis.

● **FY 2012 Budget Update**

Stephen Golding, Vice President for Finance and Administration and CFO, and Executive Vice President and Provost, Pam Benoit, shared the update for budget planning activities on campus. Mr. Golding reminded that this is the ninth year of budget restructuring due to the difficult funding environment.

The current planning is under a more favorable state funding environment than was discussed with the Board in February. State cuts will be experienced in all units – Athens, OUCOM, and the Regional campuses - but not to the magnitude originally planned. Planning continues for a move to a multi-year, sustainable budget model (Responsibility Centered Management or RCM) to insure the financial stability of the university. The multi-year nature of the transition was emphasized in order to allow for time for rebalancing across the units.

For FY 2012, OUCOM and the Regional campuses will be balanced in the normal course of their budget planning. Regional campuses are enjoying enrollment growth that will help offset state subsidy losses while pursuing growth strategies across the system. OUCOM will experience losses of subsidy as well as in specific line item funding and they have planned for such loss through position management and restructuring.

Athens campus planning for FY 2012 has been updated for the new subsidy projection which was not as severely cut as our initial planning, both in regards to SSI, which was figured in the Governor's Budget on a higher base, and the loss of the „lapsed payment“. The SSI is still an estimate and will continue to be updated by the Board of Regents for enrollments and the „stop loss“ calculation which is still in flux – a fluctuation of \$2-3 million is still possible, but current budget projections are definitely in the range.

The \$32.6 million budget gap discussed at February's trustee meeting is now estimated to be \$9.6 million after adjustments for revised state subsidy, revised healthcare and utilities projections, and the addition of a 1.66% salary raise pool plus compensation increases to offset employee share of healthcare increases and the implementation of a Parking Fee. Savings initiatives and strategies shared in February are still being pursued and planning units are incorporating savings they plan for their units to reduce the impact of their reduction targets.

Real savings are being realized in this budget. Expenditure reductions have also stemmed the growth trajectory of certain types of expenditures, but there are also planned increases in certain expenditure categories.

Mr. Golding reviewed the „Savings Opportunities“ initiatives that are being undertaken – cost sharing for health benefits and parking are incorporated into the FY 2012 proposed budget. As was stressed to the board in February, the non-personnel savings initiatives are moving forward even though the savings for those efforts are not now required to close the budget gap for FY 2012. The realization of savings from those efforts will help to inform the taxing mechanism arrived at in an RCM environment which will partially fund Provost Investment and Subvention funds. Those initiative efforts are ongoing and a dashboard will be forthcoming to document and measure attainment of goals. USO and IUC shared services initiatives are also expected to be formulated and communicated in the next 3-6 months.

In light of the trustees“ facilities tour this morning, Trustee Kidder challenged the need to invest in capital / deferred maintenance issues which eventually turn into safety concerns. He views safety improvements as high a priority in tight budget environments as the items included in the proposed budget and Trustee Perry challenged whether safety is afforded the proper priority for funding. Mr. Golding assured the trustees that safety items are addressed as presented and doing so often results in immediate changes to priorities. Mr. Golding stated that he and the Provost are currently working on the ways to budget and bolster infrastructure funding for issues such as safety needs.

Provost Benoit shared the preliminary thinking regarding the funding of future strategic investments. Opportunities are afforded through the flexibility in this budget and factoring in tuition and fee increases. SSI cuts in periods of enrollment growth have forced efficiency over the years. The initial FY 2012 tuition and fee strategy being explored figures increases of 3.87% for tuition and 1.0% for general fee for a total 3.5% tuition and fee increase which would generate \$5.4 million on Athens campus and a 1.5% regional campus tuition increase would generate approximately \$670,000 for investment in the 4X4 Strategies. Long-term investments in strategic programs and priorities are being explored and articulated if additional funding is secured through fee increases. Room and board increases are being held to a minimum. The increases described amount to a per student annual increase of approximately \$470.

Trustee Kidder approximated that over time, the addition of the tuition and fee increases discussed in combination with savings estimated from the non-personnel initiatives could generate approximately \$20 million. He fully endorsed the approach of the leadership.

Environmental scan updates will be shared with the board again in the fall and will further inform the priority planning.

## ● **6 Year Sources & Uses Model and Interim Financial Report, February 2011**

Stephen Golding, Vice President for Finance and Administration, introduced Michael Angelini, AVP Finance, and Julie Allison, Controller. Mr. Golding provided a brief update on the 6 Year Plan, commented on its „painful“ development process and reminded that the model is still a work in progress. Ms. Allison was credited with the progress to date which incorporates past financial

reporting and multi-year forecasting into one document. Six years of forecasting as well as the projection for the current year-end operating results will be shared.

The consolidated sources and uses model rolls up entire university activity – a view which has not been presented to this board in the past on an interim basis. Trustee Perry questioned the usefulness of the information and the obvious mismatch between budgeted and actual results. She questioned how to hold units accountable when budgeting doesn't correspond to the results being reported. Mr. Golding shared that this exercise has highlighted deficiencies in several areas of budgeting and that he and the Provost are dealing with the question of effective budgeting. Next fiscal year the budget to actual reporting will be more valuable for managerial purposes.

Ms. Allison reported on the Consolidated Sources and Uses, the FY 2011 forecast and significant fluctuations to budget. Variances reported on included approximately \$58 million attributed to depreciation for which the University does not budget and the retirement of debt included in the FY 2011 forecast. Another substantial fluctuation affecting both Tuition and Fee revenue as well as Professional Services expenditures was the significant increase of enrollments in on-line programs. Graduate on-line programs experienced unexpected growth from 28,000 to 110,000 credit hours year-over-year due to successful marketing of the programs. There is a corresponding cost related to services rendered by the providers of the programming.

FY 2011 net from operations is forecast at \$98.9 million. The „results from operations“ for various segments of the university were broken out and discussed individually. General Programs at \$62 million includes \$12 million in unbudgeted investment income, \$27 million in Somavert drug royalty revenues, and the balance is mainly attributable to „designated activities“ of the planning units (programs for which units retain direct revenue and cover direct costs and hold some reserve) and central university (health care reserves). Also, again this year, colleges and units were conservative in spending due to budget uncertainty further contributing to the general programs net. Plant funds net pertains to funds set aside by units for specific capital purposes. A portion of the OUCOM \$8.2 million is related to the Somavert revenue stream also. The majority of the \$98.9 million is „restricted“ in nature with the exclusion of the \$12 million attributed to investment income.

Trustee Kidder requested a „bridge“ from the budget that the board has traditionally seen and acted upon to the balances reported on today. A REVISED version of the Consolidated Cash Flow statement was also shared with the board – the version included with the agenda materials was erroneous.

Mr. Angelini shared the positive impact of the year-end results and the retirement of debt on key ratios. Debt ratios were discussed and are important in the upcoming discussion on Debt Affordability. Trustee Kidder asked about the positive trends seen here and Mr. Angelini reported that other state peer institutions are not experiencing the same positive trends because of their higher debt positions. Investment portfolio performance is positive to benchmarks. Mr. Angelini noted that the Foundation's endowment, impacted in large part by the sale of DHI, experienced performance in FY 2010 that ranked in the top decile of over 800 higher education endowments pursuant to the annual NACUBO endowment rankings.

Mr. Golding, in discussing the 6 Year plan assumptions, discussed the relationships between and among assumptions and the arrival at the preliminary assumptions to build long-term forecasts. To

address early concerns of Trustee Perry, it is hoped that the budgeting employed from now on will result in meaningful budget to actual evaluations in the future. Mr. Golding shared the discussions and logic around the establishment of several key assumptions, explained that this is a „first look“ for the board, and that we are in Stage 1 of the process of multi-year planning. Trustee Kidder commended the exercise and the development of assumptions that challenge and inform our long-term planning and positioning of the university. Trustee Kidder requested the addition of a „base year“ column and a definition for the terms used in Resources and Uses of Resources line items. Mr. Golding committed to forward to Trustee Kidder the business models for both Dining and Residential Life to highlight the projected funding in support of their operations and capital needs. Trustee Kidder also remarked that the successful realization of savings from the non-personnel initiatives would be expected to trickle through to the Auxiliaries and Mr. Golding highlighted the final line, Budget Adjustments, of the Consolidated Assumptions that captures the savings realization across all university units. Revenue generating ideas through new, entrepreneurial programs is another addition to be made to the assumptions as well as more detail on enrollment projections.

### ● **Debt Affordability**

Michael Angelini, Associate Vice President for Finance, reminded the board of the February discussion and the engagement of PFM, Inc. to forecast the institution’s capacity for additional debt. The university’s current debt profile includes Foundation debt related to Housing for Ohio and the OU Inn, for an outstanding balance of debt of \$195.3 million. The university’s debt, not including that of Housing for Ohio and the OU Inn, is secured by the general receipts of the university. PFM’s analysis essentially „stress tested“ the university’s financial health using several ratios, especially the debt burden ratio, which was set to 5.0% and 6.0%. Setting these constraints, in the interest of holding the university’s credit ratings stable, resulted in the potential of issuing \$200 to \$300 million in additional debt over the next five years. Mr. Angelini also pointed out that rating agencies consider several qualitative factors in developing ratings including the institution’s brand and academic profile, the extent to which debt is being used for strategic purposes, and campus trends such as enrollment and state funding issues. The university’s reputation has it postured reasonably well with the rating agencies. The story is that the university does have debt capacity, but has strategic choices to make.

Mr. Golding shared that PFM is now assisting in the development of a debt policy for presentation for the June board meeting. The policy is intended to provide principles and guidelines for debt issuance.

### ● **6 Year Capital Improvement Plan (CIP) - Draft**

Mr. Golding introduced Associate Vice President – Facilities, Harry Wyatt. The CIP is a draft and was informed by input from university leadership and makes assumptions about state funding. „Needs“ at \$656 million clearly outweigh the available resources. The draft, full-request plan reflects \$377 million in debt which exceeds the university’s Debt Affordability projections just completed. Capital needs are shown over 6 years by Athens, Regional Campuses, Dining Services and Housing and with resources identified to fund the Plan.

Trustee Kidder questioned the idea of „outsourcing“ utility production as a way of infusing third-party funds for projects. Cost / benefit analyses of any third party funding, performance contracting or sale/lease-back opportunities will be carefully explored. Trustee Kidder remarked on the staggering

amount of deferred maintenance backlog related to the utility infrastructure based on his facility tour experience this morning.

Trustee Perry asked about the likelihood of receipt of the State Funds identified in the CIP. There is no guarantee of receipt of the state funding. Mr. Golding assured that if state capital funding were to dry up, the issues that demand that state funding will continue to exist and we will have a fundamentally different budget conversation as it relates to „trade-offs“. Trustee Perry warned that future commitments, without funding in hand, need to be carefully entered into. In building more space, regardless of the availability of funds, the cost to maintain the space must be clearly recognized in the decision-making.

Trustee Kidder asked about the process that will be employed to prioritize the list within available funds. Mr. Golding responded that the proper priority will be given to safety concerns, exploration of Lausche alternatives considering Performance Contracting will get underway, and alternatives for employing debt as a solution will be examined. A more refined CIP will be brought back to the board for future action once there is greater knowledge about the State's capital budget.

Trustee Lake asked about fuel options for the eventual Lausche replacement. Mr. Wyatt advised that gas will likely be a key fuel and the possibility of using a clean coal option could exist if it were proven viable. Consultants will get underway on analyzing the options and the new plant's operation, which may not necessarily result in huge operating increases, will be shared with the board.

Regarding the resolution for action, Trustee Kidder provided assurances to the other board members of the process employed in the Residential Housing study. Mr. Wyatt will provide Trustee Kidder with the estimate of design costs prior to the full board meeting (\$3 million).

**The committee recommended moving the resolution for approval to proceed with the Housing Development Plan – Phase One & Two Design to the full Board for approval.**

- **Construction Projects.**

No discussion – information for update only.

**The committee recommended keeping the Construction Projects resolution on the Consent Agenda for Board approval.**

- **Campus Sustainability Plan - Draft**

Dr. Michele Morrone highlighted that 64% of parents and students consider a university's response and approach to environmental and sustainability issues in making their college decision. The President's Advisory Council for Sustainability Planning has worked for more than a year under a charge from the President, adhering to a strict time line. This draft plan has been shared with the board members and is being vetted at this time in many venues. Public comment time has been extended to April 29.

Trustee Kidder asked about the Draft Ratings and the presentation not necessarily being in „alpha“ order. Dr. Morrone remarked that as the plan becomes final, the „alpha“ notations will be removed, leaving the benchmarks in the order of importance as ranked by the committee and the public. Trustee Perry would like to have routine updates on achievement of goals to this committee through the tracking system to be employed. Trustee Heilbrunn remarked that the plan is very comprehensive and highlighted that most all goals are appropriately very environmental in nature. He questioned the inclusion of „social responsibility“ in the draft document. Dr. Morrone agreed that the „social justice“ goal of the plan is as it relates to the environment, will consider edits and appreciated the input.

Dr. Morrone remarked that OU is seen as a leader in sustainability in the state and more broadly. President McDavis thanked the Council for their great work in conducting the conversation across campus.

- **Capital Campaign Update**

Dr. Roderick McDavis, President, updated the board with good news about the campaign – total raised is \$233 million of a \$450 million goal - \$112 million in endowed scholarships, professorships, and chairs. Campaign tallies started in 2007. Campaign chairs were on campus yesterday to energize campus units.

Update on the VP for Advancement search will be provided by the President during tomorrow’s full board meeting.

Meeting adjourned at 4:37 pm.



**University Academics Committee  
Ohio University, Athens  
Margaret M. Walter Hall, Room 125  
2:00 p.m. – Thursday, April 21, 2011**

Members present: Norman “Ned” E. Dewire; Henry Heilbrunn, National Trustee; Janetta King; Danielle Parker, Student Trustee; David Thomas, Faculty Representative; and David A. Wolfort

In the absence of committee chair, Gene T. Harris, Trustee Dewire led the meeting.

Recorder: Anita Leach

Trustee Dewire called the meeting to order at 2:10 p.m.

Executive Vice President and Provost Pam Benoit provided information regarding program accreditation, the quarters to semesters transition (Q2S), and administrative changes in academic leadership.

As previously requested by the Trustee Dewire, EVPP Benoit provided an general overview of program accreditation at Ohio University including:

- The number of programs in each of Ohio University’s colleges, and the regional campuses as a whole, that are accredited.
- Voluntary vs. mandatory accreditation.

EVPP Benoit noted that there is an inclination, during these lean economic times, for universities to re-think whether, considering the cost of accreditation, some programs really benefit from accreditation. Universities also are asking accreditation agencies to take into account the new fiscal realities facing universities.

Regarding Q2S, EVPP Benoit informed the committee that Ohio University’s curriculum is now ready for semesters and guidelines for transition students, those attending the University under both quarters and semesters, have been approved.

Academic leadership changes including appointing Randy Leite as Dean of the College of Health Sciences and Professions for a four-year term and the departure of College of Arts

and Sciences Dean Ben Ogles for Brigham Young University where he will head the College of Family, Home and Social Sciences. EVPP Benoit indicated that she will be appointing an interim dean shortly and is preparing to conduct a search for a permanent dean for the college.

**Office of Information Technology Update – Brice Bible, Chief Information Officer**  
CIO Bible highlighted selections from a longer presentation provided to the committee in hard copy. The RUFUS initiative is progressing well, the first phase of the “My Ohio” web portal project is complete and in production.

Applicants for the coming summer term and beyond are currently using the portal to access the self-service features of the new student information system: PeopleSoft’s Student Center. Financial Aid has issued award notifications within the system. This portal is a part of the effort toward identity management; eliminating the need for multiple identities in order to access different University systems and the possibility of mistakenly creating more than one identity for a single person.

CIO Bible presented a video regarding the NextGen Network which will be available on May 16 for summer class registrations. Current students using the system will have real time access to their information including class scheduling, billing and financial aid information, and progress toward graduation. Prospective students will be able to monitor their progress in the application process, financial aid awards, etc. Staff will process transfer credit for transfer students much more quickly and other business processes will be improved as well.

IT support is being improved with a move to 24/7 service/self-service and the development of a standard identity graphic that will be recognizable as a point of access for IT help. IT improvements currently in process also include the development of one wireless connection all over campus, faster wireless, and wireless connectivity on the greens.

#### **Consent Agenda Items:**

- Faculty Fellowship Awards  
EVPP Benoit noted that the faculty fellowship information included a brief description of each fellowship activity. With no further discussion, the committee recommended moving the resolution to the full board for approval.
- Naming of Heritage Clinical Training and Assessment Center & Community Clinic  
- the committee recommended moving the resolution to the full board for approval.

- Naming of Spaces within the Heritage Clinical Training and Assessment Center & Community Clinic – the committee recommended moving the resolution to the full board for approval.
- Regional Higher Education Coordinating Council Appointments – the committee recommended moving the resolution to the full board for approval.

An updated resolution and letter to the President from the Provost, for Consent Agenda item--Academic Program Reviews, was submitted to the committee. The original resolution and letter did not include Department of History, E.W. Scripps School of Journalism, and the Center for International Studies.

The full list of academic program included:

- Electrical Engineering and Computer Science, Russ College of Engineering & Technology
- Physics and Astronomy, College of Arts and Sciences
- Environmental and Plant Biology, College of Arts and Sciences
- Political Science, College of Arts and Sciences
- Sociology and Anthropology, College of Arts and Sciences
- History, College of Arts and Sciences
- E. W. Scripps School of Journalism, Scripps College of Communication
- Center for International Studies

The committee moved this item from the consent agenda to the action agenda and recommended moving the resolution to the full board for approval.

Having no further business, the meeting was adjourned by Trustee Dewire at 3:08 p.m.



## **GOVERNANCE COMMITTEE MEETING**

**Ohio University**

**Margaret M. Walter Hall, Room 125**

**4:00 p.m. – Thursday, April 21, 2011**

In attendance were Chair David Brightbill, Trustees Ned Dewire, Henry Heilbrunn and Janetta King and Student Trustee Kyle Triplett. Also attending was General Counsel John J. Biancamano.

### **1. Update on Student Trustee Selection Process**

Student Trustee Triplett informed the Committee that 12 students applied for the student trustee position. The Student Senate Selection Committee selected five finalists. These five recommendations will be sent to the Governor for his consideration.

### **2. Bylaws Amendment**

Mr. Biancamano corrected a typographical error in the version of the Bylaws amendment that appeared in the Board book. Trustee Dewire offered a motion to recommend the adoption of the Bylaws as amended for approval by the full Board. Trustee King seconded. The motion was approved by a unanimous vote of the Committee.

### **3. Nominations for the Positions of Chair and Vice Chair**

Trustee Dewire discussed criteria for succession planning that were previously developed by the Governance Committee. It was agreed that succession planning and the process and timing for nominating Board officers should be agenda items for the Committee in the coming year.

Trustee King offered a motion to recommend to the full Board that Trustee Kidder be appointed to serve as Chair for the coming year and that Trustee Harris be appointed Vice Chair. Motion seconded by Trustee Dewire. The motion was approved by a unanimous vote.

#### **4. Faculty Representatives to the Board**

It was agreed that at the June meeting the Committee will evaluate the success of having faculty representatives sit on the Academic and Resources Committees. Specifically, the Committee will discuss whether this has facilitated communication between the Board and the faculty.

The Committee adjourned at 5:15 p.m.



**AUDIT COMMITTEE MEETING  
OHIO UNIVERSITY – ATHENS CAMPUS  
Margaret M. Walter Hall, Room 127  
April 21, 2011 – 4:00PM**

Trustee David Wolford, Chair of the Audit Committee, called the meeting to order at 4:45 p.m. Other committee members present were Trustee Kevin Lake and Trustee Sandra Anderson. President Roderick McDavis was also present.

- **Internal Audit Update**

Kathy Gilmore, Chief Audit Executive, and Brian Ennis, Senior Auditor, presented an update on the internal audit activities since the last committee meeting. Mr. Ennis presented on professional development, recent special projects, audit plan completion and quality assessment. Discussion held concerning the various committees that the Chief Audit Executive attends.

- **University Risk Management Initiative**

Joe Adams, Interim Associate Vice President, Risk Management and Safety, and Kathy Gilmore, Chief Audit Executive, presented on the university risk management initiative. Mr. Adams presentation included a description of enterprise risk management, the five steps of managing risk and the risk management implementation process. Ms. Gilmore presented on the role of the Internal Audit Office in the process including a description of the roles that Internal Audit should and should not take.

There was no unfinished business.

Meeting adjourned at 5:15p.m.

Ohio University Board of Trustees

**Executive Committee Meeting**

April 22, 2011

Ohio University Inn

Present— Chairperson M. Marnette Perry, Trustees Kevin B. Lake, C. Robert Kidder, Sandra J. Anderson, David Brightbill, David Wolfort, Norman “Ned” Dewire, Janetta King

Not Present— Trustee Gene T. Harris, National Trustee Frank Krasovec, Alumni Representative Arlene Greenfield

Also attending were President Roderick J. McDavis, Board Secretary Thomas E. Davis.

Chair Perry convened the meeting 7:30 AM by welcoming the trustees, and acknowledging those who organized the campus tour of facilities the prior day. She indicated that many areas of attention were visited which gave an important perspective to all Trustees who participated. She thanked in particular VP Golding and his staff for the planning of the tour.

Next the Chair moved to the recommendation for honorary degrees. Two individuals were proposed for conferral; Michael E. “Scoop” Jackson, Lt. Col., USAF (Ret), Doctor of Public Service, and Violet Lenore Patton, Doctor of Humane Letters. President McDavis offered a briefing of both. They were both recommended for approval at the full board meeting by consensus.

At 7:45 Chair Perry asked that the Board move into Executive Session for property and personnel matters, and requested that Secretary Davis call the role. All Trustees present (8-0) voted to move into Executive Session Chairperson M. Marnette Perry, Trustees Kevin B. Lake, C. Robert Kidder, Sandra J. Anderson, David Brightbill, David Wolfort, Norman “Ned” Dewire, Janetta King.

At 8:40 by roll call vote of all trustees present (8-0) to move out of executive session: Chairperson M. Marnette Perry, Trustees Kevin B. Lake, C. Robert Kidder, Sandra J. Anderson, David Brightbill, David Wolfort, Norman “Ned” Dewire, Janetta King

Secretary Davis reviewed the procedures around the Presidents Annual Evaluation to be conducted by the Executive Committee. A timetable was discussed and agreed upon. In addition Secretary Davis indicated that he was seeking a consultant to work with the Board during the Comprehensive Evaluation of President McDavis to take place in the fall of 2011. He indicated that he will offer an update at the June meeting.

President McDavis offered an update on the capital campaign. He will give a more expanded update at the Board meeting later in the morning.

The meeting was adjourned at 9:45 am