

**MINUTES OF THE MEETING OF
THE BOARD OF TRUSTEES OF OHIO UNIVERSITY**

Friday, December 1, 2006

**Hilton at Easton
Columbus, Ohio**

**THE OHIO UNIVERSITY BOARD OF TRUSTEES
MINUTES OF December 1, 2006 MEETING**

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ROLL CALL

All nine Trustees were present – Chairman R. Gregory Browning, Vice Chairman C. Daniel DeLawder, Scott P. Borgemenke, Norman E. “Ned” Dewire, Gene T. Harris, C. Robert Kidder, M. Marnette Perry, Larry L. Schey, and C. David Snyder.

Student Trustee Micah Mitchell was present as were National Trustees J. Michael Lawrie and Charles R. Stuckey.

Also attending the session were President Roderick J. McDavis and Board Secretary Alan H. Geiger.

APPROVAL OF THE MINUTES OF THE MEETING of October 20, 2006 (Previously distributed)

Mr. Kidder moved approval of the previously distributed minutes. Mr. DeLawder seconded the motion. All voted aye.

President McDavis presented the resolution and asked Legal Counsel John Burns to review the history of the proposed retirement center project.

Mr. Burns noted there has been an ongoing project between a local group, Continuing Care Retirement Community for Athens and the University. He noted the resolution before the Board of Trustees is the second extension to the lease which has been delayed by past and possible future legal action. Mr. Burns explained in detail the possible relationship between the project and academic programs and noted that one third of the planned units now have \$2,500 deposits in place and that the leases will result in rents 3% to 5% below what they may otherwise have been.

When questioned, Vice President for Finance and Administration Bill Decatur stated he would have advised differently regarding the lease terms. Trustees Perry and DeLawder expressed concern about the length of the lease and possible changes in Internal Revenue Service statutes of National Church Residences (NCR), wanting to ensure the use did not change without some University protection. Other trustees questioned the financial terms of the lease as well as the lease length. Trustees Perry and Borgemenke asked about the relationship to the proposed Master Plan and the lost opportunity costs in this use of the property.

Trustee Schey noted he supported the resolution given its history and the importance of the University's past commitment to the project.

On a motion by Mr. DeLawder with a second by Mr. Snyder, trustees voted unanimously to approve the resolution with the stipulation that should National Church Residence, or its successor, change its 501-C-3 status that the Board of Trustees require that the lease terms be promptly renegotiated.

**RECOMFIRMATION OF LAND LEASE AGREEMENT WITH CONTINUING CARE
RETIREMENT CENTER**

RESOLUTION 2006 - 2083

WHEREAS, Ohio University owns a 16.14 acre site on Stimson Avenue in Athens, Ohio that has been identified as an optimal location for a retirement center, and

WHEREAS, a local citizen association called the Continuing Care Retirement Community (CCRC) For Athens, in conjunction with National Church Residences (NCR) has proposed a plan for the construction of a retirement center that is consistent with Ohio University needs and will comport with its architectural design requirements, and

WHEREAS, the Ohio University Board of Trustees previously adopted Resolution 2004-1945 on June 25, 2004 and Resolution 2005-2020, which authorized the Ohio University to enter into a lease agreement with NCR within one year of the resolution, and

WHEREAS, the plan for the retirement center is now a Planned Unit Development (PUD) under the City of Athens land use ordinances; and the process for approval of the PUD although initiated in the summer of 2004, has taken more than two (2) years to work through and gain approval due to several factors, including complexities of the design, flood plain issue, neighborhood and other opposition, and conditional use considerations for the site, and now with the threatened litigation challenging the project from its competition, and

WHEREAS, the Ohio University Board of Trustees continues to find that the development of the retirement center will be a significant benefit to Ohio University, for Athens, and for Athens area regional communities;

NOW THEREFORE BE IT RESOLVED, that the Ohio University Board of Trustees hereby declares the 16.14 acre site to be surplus property in accordance with Section 123.77 of the Ohio Revised Code; and, in accordance with Ohio law, hereby authorizes the leasing of this property for up to eighty (80) years to a legal entity created by NCR, for one dollar (\$1.00) per year; and specifically finds the \$1.00/yr fee to be in the best interest of Ohio University.

BE IT FURTHER RESOLVED, that the President of Ohio University is hereby authorized to give final approval to the terms and conditions of a lease, including any terms and conditions that would result from the legal challenge; and to authorize his designee to arrange execution of the lease in accordance with Ohio law.



OHIO
UNIVERSITY
Legal Affairs

Interoffice Communication

Date: November 20, 2006

To: The President and Board of Trustees

From: John F. Burns, Director of Legal Affairs

Subject: Reconfirmation of Approval to Lease Ohio University Property to
National Church Residences for a Retirement Center.

As you may recall the Ohio University Board of Trustees has authorized the lease of Ohio University 16.14 acres of property on Stimson Avenue for a retirement center in 2004 and 2005, with provisions for a lease to be executed within one (1) year. This was reflected in Resolutions 2004 - 1945 and 2005 - 2020.

During the last two (2) years National Church Residences (NCR) has acted in good faith with Ohio University to comply with the City of Athens land use ordinances, which have now been successful. Further, they have had to deal with litigation from local neighborhood citizens who have challenged the City of Athens approval of the retirement center as a Planned Unit Development (PUD). The citizens are financially supported and represented by the attorneys for the ownership of the Hickory Creek Nursing Center located in The Plains in the case of Fahl et. al. v. The City of Athens. Ohio University has intervened in the case; and it is currently on appeal to the Fourth District Circuit Court of Appeals, after Judge Michael Ward denied the initial challenge to the Athens City Council's approval of the project.

This litigation has delayed our ability to complete the lease execution this past year, we simply did not foresee the current economic challenge from the retirement center's competitors. Further, I expect a further challenge from the owners of another retirement facility, Channcellor Partners, owner of the Lindley Inn, also located in The Plains. Their anticipated legal challenge may further delay the possible timely execution past December of 2006 envisioned in the most recent resolution of the board of trustees.

Therefore, the University staff requests that the Ohio University Board of Trustees agree to extend the authorization to lease the 16.14 acre Stimson Avenue property to NCR for the purpose of constructing a retirement center as NCR has demonstrated a good faith effort to accomplish this project. They have completed the planning and design stage, and are awaiting the final grading and filling plan to initiate its construction.

I would finally note with respect to the current litigation and potential litigation it is my opinion the lease of this property for \$1.00/yr is within the purpose of Section 123.77 of the Ohio Revised Code, and it is in Ohio University's best interest in accordance with the statute. A resolution is attached for your review to accomplish the purpose, with the provision the President can approve for final terms and conditions, including any "terms and conditions" that may result from the current or future legal challenges.

Thank you, and the staff will be available to answer any questions at the board meeting.

JFB:pjd

Cc: Dr. Alan H. Geiger, Secretary to The Ohio University Board of Trustees
Mr. William R. Decatur, Vice President for Finance and Administration and Chief Financial Officer
Mr. John K. Kotowski, Associate Vice President for Planning and Implementation

Dr. Dewire moved approval of the resolution. Ms. Perry seconded the motion.
Approval was unanimous.

Appointment to Regional Coordinating Councils

RESOLUTION 2006 - 2084

BE IT RESOLVED BY the Board of Trustees of Ohio University that the following persons be appointed to membership on the Coordinating Council at the Regional Campus of Ohio University - Eastern.

Ohio University - Eastern

- | | |
|-------------------|--|
| Deborah R. Hanson | For a three-year term beginning March 1, 2007, and ending at the close of business June 30, 2010, vice Richard Lancione, who resigned. |
| Tracey L. Lloyd | For a three-year term beginning March 1, 2007, and ending at the close of business June 30, 2010, vice Errol Sambuco, who resigned. |
| John S. Mattox | For a three-year term beginning March 1, 2007, and ending at the close of business June 30, 2010, vice Katherine Whinnery, who resigned. |
| Gerald L. Narcisi | For a three-year term beginning March 1, 2007, and ending at the close of business June 30, 2010, vice Dama Burkhart, whose term expired. |
| Keith A. Sommer | For a three-year term beginning March 1, 2007, and ending at the close of business June 30, 2010, vice James Everson, whose term expired. |
| Mike Staggs | For a three-year term beginning March 1, 2007, and ending at the close of business June 30, 2010, vice Matilda Heavilin, whose term expired. |

My name is Deborah Riesbeck Hanson and I was born on May 10, 1955, in Wheeling, West Virginia. My parents are Charles and Anne Riesbeck and I am the second oldest of eight children. I have been a lifelong resident of Belmont County, Ohio. I have spent the majority of those years living in St. Clairsville. I graduated from St. John Central High School in Bellaire, Ohio in 1973 and attended Belmont Technical College.

In 1974, I was employed by Belmont County Recorder Nick Munas as a Deputy Recorder. It was while I held this position that I met my husband, Rodney D. Hanson, at the Court House. Rodney and I were married on August 30, 1975, and started our family the following July.

Our first born son, Matthew, is a graduate of the University of Dayton and is currently the Manager of Financial Analysis for Cardinal Health in Dublin, Ohio. Our son, Zachary, is also a University of Dayton graduate and is currently living in Chicago, Illinois. He is employed as the National Marketing Manager for the Midwest Region for Reebok International. Our youngest child, Emily, has just completed her first year at Ohio University in the Scripps School of Journalism.

I was privileged to be a "stay-at-home" Mom for over 20 years. During those years I was active in many organizations.

I served on the School Board of St. Mary Central School in St. Clairsville for approximately eight years, serving several years as President. I represented the Steubenville Diocese at the National Catholic Education Association Conference in Washington, DC.

I was a member of the Lily Twig of the Ohio Valley Medical Center Auxiliary (serving as chairman for two years.)

I was a member of the Red Devil Moms, a booster organization for the St. Clairsville High School Athletic Program, serving as President twice during my eight years of involvement.

I was a member of the St. Clairsville High School Vocal Music Boosters, serving two years as President.

For approximately 15 years, I served Belmont County as a precinct presiding judge for both Primary and General elections.

I served St. Mary's Catholic Church as a Confirmation teacher for seven years.

I am a 12-year member of the Tuesday Night Club, a 109 year-old literary cultural organization for women in the St. Clairsville Richland School District. I have served the Tuesday Night Club as President and am currently on the Executive Committee.

I currently serve on the Bereavement Support Committee at St. Mary's Church. I am also an occasional guest speaker for Valley Hospice, Inc in Wheeling, WV.

Because of my continued interest in politics and the electoral process, I am currently employed part-time by the Belmont County Board of Elections in St. Clairsville.

Being a member of the Riesbeck family, I have always been involved in the grocery business. I have attended numerous grocers' seminars, workshops, and conventions. I am currently a member of the Board of Directors of Riesbeck Food Markets, Inc.

Since my husband's death on February 22, 2000, I have worked with the St. Clairsville Sunrise Rotary and many friends and relatives in establishing and continually funding the Rodney D. Hanson Memorial Scholarship to provide financial assistance to

students at Ohio University Eastern. My children and I are comforted by the fact that Rodney's memory lives on through this endowed scholarship. (Rodney received his Masters Degree at Ohio University before attending law school.)

I am honored that my name has been submitted to the nominating committee for the Easter Campus of Ohio University Regional Coordinating Council. I continue my late husband's enthusiasm for access to education for all. If selected, I would certainly serve to the best of my ability. Thank you for your consideration.

Deborah R. Hanson

Biography

Tracey Lancione Lloyd

I was born in Columbus, Ohio on March 27, 1965, the daughter of Richard and Joyce (Gianangeli) Lancione. My parents came home to Bellaire in 1968. I attended Bellaire City Schools and graduated from Bellaire High School in 1983. While in high school, I was a member of the publication staff and student council.

I attended The Ohio State University and graduated with a Bachelor of Arts Degree in Journalism in 1987. While I was a student at The Ohio State University, I worked as a page in the Ohio House of Representatives for two years. I was a member of Alpha Xi Delta Sorority, and wrote articles for The Ohio State Newspaper, The Lantern.

After graduating from The Ohio State University, I attended Capital University Law School and graduated with a Juris Doctor in 1990. I returned to Belmont County upon my graduation, and joined my father, Richard L. Lancione, in the practice of law in Bellaire. I was admitted to the Bar in November of 1990. I became a partner in the firm in 1994.

I am a member of the Belmont County Bar Association, and The Ohio State Bar Association. I belong to the National Organization for Social Security Claimant's Representatives. I have served as Treasurer of our local bar association for the last 9 years. I have been active in the community as well as the legal field. I am a member of the Bellaire Chamber of Commerce, the Bellaire Kiwanis Club, and act as Treasurer for Trinity Episcopal Church in Bellaire.

I enjoy spending time with my family, reading, and horseback riding. I am interested in keeping with the family tradition of my grandfather, A.G. Lancione and my father, Richard L. Lancione, by assisting Ohio University in meeting the needs of our communities. As the mother of two young sons, I am a big advocate of higher education.

I have been married to Scott Lloyd since 1991. He is an attorney with our firm, and an Assistant Belmont County Prosecuting Attorney. We have two children, Spencer, who is 12, and a seventh grader at St. Clairsville Middle School, and Zachary, who is 9, and is a fourth grader at St. Clairsville Elementary School. We reside on Meadowview Drive, in St. Clairsville.

THE UNDERGROUND RAILROAD MUSEUM



FOUNDATION

Board of Trustees

Terry M. Carson
Rosalind L. Mattox
Robert A. Howell
Bobby Douglas
Ken Tomes
Butler J. Borum
John S. Mattox

Curator: John S. Mattox

121 High Street
P.O. Box 47
Flushing, Ohio 43977
(740) 968-2080
Website: www.ugrf.org
Email: ugrf@1st.net
rozz@1st.net

BIOGRAPHY

Name: John S. Mattox

Position: Curator, Underground Railroad Museum Foundation, Inc.,
121 High Street, Flushing, Ohio.

Retired, Senior Account Agent for the Allstate Insurance Company.

Family: Mr. Mattox is married to Rosalind L. Mattox. 2 Children (John Jr. and Suzanne) and 3 Grandchildren.

Education: Houston Tillitson College, Austin, Texas. Major: Sociology and Psychology.

Military Service: U.S. Air Force from 1959 to 1965.

Community Organizations:

Chairman of Special Wish Foundation, Inc., Upper Ohio Valley Wheeling Chapter. Member of the National Board of Governor's, Special Wish Foundation, Columbus, Ohio. President of the Board of Directors, Harrison Community Hospital, Inc., Cadiz, Ohio. Ohio University Eastern Campus Community Advisory Board. Ohio University Community Action Committee. Co-Chairman of the African American Cultural Committee, Ohio University. Member of the Friends of Freedom Society, Columbus, Ohio. Ohio Museum Society and the Ohio Historical Society. Member of the Ohio Valley Civil War Roundtable. Flushing Senior Citizen Advisory Board. Belmont County Correctional Institution Community Board. Wheeling area, St. Clairsville, and Jefferson County Chamber of Commerce. Ohio Valley Christian Soldiers. YWCA Racial Justice Advisory Council. Past President of the Ruritan Club, Flushing, Ohio. Past Commander of the American Legion Post 366 V.F.W. #7342.

BIOGRAPHY - John S. Mattox (cont.)

Member of the community advisory council, Bank One, N.A., Wheeling WV. West Virginia ACC of Life Underwriters. NAACP Ohio Valley. District Chapter of the American Red Cross and the United Way of the Ohio Valley. Coordinator for the Sunshine Youth Services, Belmont County. Member of the Youth Services Advisory Board Court of Common Pleas, Juvenile Division, Belmont County. Member of the J.V.S. Board of Education. Former member of the Board of Directors, Belco Crafts. Former member of the Board of Education, Union Local Schools, 1982 to 1986.

Gerald (Jerry) L. Narcisi

4612 Smithfield Avenue

Shadyside, Ohio

Phone: (740) 676.3824

PERSONAL INFORMATION

Date of Birth: April 29, 1949
Marital Status: Married September 4, 1971
Wife: Karen Y. (Crozier) Narcisi
Children: Kevin – Graduate Ohio State University - Mechanical Engineering
Employed, Rockwell Automation as a Sales Engineer
Jodi – Graduate Ohio State University – English
Employed, Restaurant Owner/Manager, Cincinnati, Ohio

WORK EXPERIENCE

Presently retired from public education and working as a consultant in public education and school funding, part-time for the Shadyside Local School District and part-time as an insurance consultant for the Jefferson County Educational Service Center

Shadyside Local school District 1990 – 2006
Superintendent of Schools

Belmont – Harrison Vocational School District
Superintendent 1981 - 1990
Director 1980 - 1981
Supervisor 1975 - 1980
Teacher 1971 – 1975

Belmont Technical College 1972 – 1978
Instructor, Engineering (part-time)

Ohio University Eastern 1971 – 1978
Instructor, Industrial Technology (part-time)

OTHER WORK EXPERIENCE

Draft-Co, Martins Ferry, Ohio 1972 – 1974
Co-owner

Private Engineering Practice 1971 – 1972

EDUCATION

Shadyside High School	Graduated 1967
Ohio University	
Bachelor of Science, Industrial technology/Engineering	1967 – 1971
Teaching Certificate Coursework	1972 – 1974
The Ohio State University	
Master of Arts, Vocational-Technical Education	1971 – 1974
University of Dayton	
Superintendent Certificate Coursework	1978 – 1981

PROFESSIONAL ASSOCIATIONS

Epsilon Pi Tau Professional Fraternity (Ohio University)
Iota Lambda Sigma Professional Fraternity (Ohio State)
Bellaire-Shadyside Rotary (Paul Harris Fellow)
Buckeye Association of School Administrators
American Association of School Administrators
Belmont-Harrison Superintendent's Association
Ohio Coalition of Equity and Adequacy of School Funding – Steering Committee
Member, School Funding Subcommittee and Constitutional Amendment Subcommittee

OTHER AFFILIATIONS

Martins Ferry-Bellaire Elks Lodge and Audit Committee
Track and Field Official (Ohio High School Athletic Association)
Belmont County Community Improvement Corporation/Department of Development Board
Shadyside Area Development Committee
Shadyside Relays Committee
Ohio Valley Athletic Conference Executive Board Member, currently President
Ohio Valley Athletic Conference Track Committee
Board of Directors – East Ohio Regional Hospital and the parent company, Ohio Valley Heath Services and Education Corporation
OVAC-Rotary-Red Cross Annual Blood Drive/Competition Committee
Eastern Ohio Leadership Council

ACTIVITIES, HOBBIES, INTERESTS

Registered Track Official since 1972
Shadyside Relays Committee Chairman for 16 years
Jogging, Basketball

KEITH A. SOMMER

Attorney at Law

- **Born Martins Ferry, Ohio, January 2, 1941**
- **Education: Bowling Green State University (BS 1963); The Ohio State University (JD 1966)**
- **Active Practice: 1966 to Present**
- **Member: Belmont County and Ohio State Bar Associations**
- **Member: East Ohio Regional Hospital Board of Trustees, Martins Ferry, Ohio, and Ohio Valley Health Services and Education Corporation Board of Trustees, Wheeling, West Virginia**
- **Past Member and President: Martins Ferry Lions Club**
- **Past Member and Executive Committee: St. Clairsville Sunrise Rotary Club**
- **Ohio University Eastern Past Instructor**
- **Ohio University Eastern Bicentennial Campaign Committee**

Mike Staggs, Superintendent
Switzerland of Ohio Local School District

Mike Staggs is currently the Superintendent of the Switzerland of Ohio Local School District. Mr. Staggs worked in schools throughout Ohio in "regular" district, a comprehensive district and a vocational district. Mr. Staggs moved here from Wooster, Ohio. He is married and has three children. He has been in education for 22 years and has been an administrator for 10 years. He is a member of the Ohio Association of Secondary School Administrators, OASSA - Public Relations Committee, Ohio Association for Career and Technical Education, National Council of Local Administrators, Ohio Trade Industrial Supervisor's Association, Leadership Alumni Planning Committee and BASA - Buckeye Association of School Administrators.

Education: Graduate: Gallia Academy high School, Gallipolis, Ohio
Marshall University - Undergraduate
Ashland University - Graduate

President McDavis presented the resolution and Mr. DeLawder moved approval. Mr. Snyder seconded the motion. All agreed. Chairman Browning noted the action was to remove the name of former state legislator and congressman Robert Ney.

EASTERN CAMPUS FACILITY NAME CHANGE

RESOLUTION 2006 - 2085

WHEREAS, the Eastern Campus Coordinating Council has recommended that the Ohio University Board of Trustees rename a facility located on the campus, and

WHEREAS, The Ohio University Board of Trustees does wish to accept the recommendation and rename the campus's recreational and activity center, and

WHEREAS, if agreed to, such action will void the original naming resolution, Resolution 1996-1505.


NOW THEREFORE BE IT RESOLVED, that the Ohio University Board of Trustees does hereby name the recreational and activity center the Ohio University Eastern Campus Health and Physical Educational Center.



OHIO UNIVERSITY

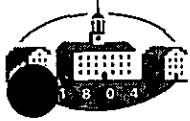
University Outreach
and Regional Campuses

Cutler Hall 206
Athens OH 45701-2979
T: 740.593.2551
F: 740.593.2867
www.ohiou.edu/regional/

DATE: November 17, 2006
TO: Roderick McDavis, President
FROM: Charles P. Bird, Vice President 
SUBJECT: Eastern Campus

The Regional Coordinating Council at the Eastern Campus has recommended renaming their recreational facility. I support their recommendation that it become the Ohio University Eastern Campus Health and Physical Education Center.

Thank you for your consideration.



OHIO
UNIVERSITY
Eastern Campus

425 National Road
Clairsville OH 43950

740.695.1720
740.695.7076

Dr. Charles P. Bird
Vice President for Regional Higher Education
Cutler Hall 206
Ohio University
Athens, Ohio 45701

RE: Eastern Campus Regional Coordinating Council
Robert W. Ney Center for Health and Physical
Education

Dear Dr. Bird:

As requested, the Regional Coordinating Council of the Eastern Campus met on November 13, 2006, to review and discuss the retention of the name of former State Senator and Congressman Robert W. Ney as a part of the designation of the Health and Physical Education Center on the Campus. The recommendation of the Regional Coordinating Council is as follows:

Notwithstanding our appreciation for then State Senator Robert Ney's support of the Ohio University Eastern Campus in sponsoring funding for the construction of The Health and Physical Education Center on the Eastern Campus, recent events resulting in Mr. Ney's felony conviction and subsequent resignation from the United States Congress have raised concerns as to maintaining his name as a part of that structure.

Therefore, in consideration of maintaining the integrity of Ohio University as it continues to serve its students, employees and members of the community through the utilization of the Center on the Eastern Campus, it is the recommendation of the Eastern Campus Regional Coordinating Council that the name Robert W. Ney be removed from the designation of the Center and that, subject to further action by the Board of Trustees, the Center be referred to as "The Ohio University Eastern Health and Physical Education Center".

Thank you for your attention.

Yours very truly,

Harry W. White, Chair
Ohio University Eastern Regional Coordinating Council

Athletics Director Kirby Hocutt presented for information and discussion a draft policy for Ohio Athletics discipline. He consulted with various individuals, coaches, committees, student athletes, universities, and others whose counsel he sought in preparing the draft. He acknowledged Trustee Perry's important role in bringing the proposal to fruition.

As a part of his presentation Mr. Hocutt spoke of the success of the fall sports programs—three conference championships and great graduation rate success, above the national averages, for all sports.

Mr. Hocutt stated the proposal standardizes the classification of campus and legal violations into various levels aligning and communicating sanctions. Each fall all athletes will be briefed on the policy and asked to acknowledge its terms.

Mr. Hocutt reported the growing success of the Bobcat Club and the increased ticket sales and interest in football and basketball teams.

Trustee Schey noted the policy is where it needs to be, balancing fairness, reputation, and recruitment. Trustees all concurred and thanked Athletics Director Hocutt for his outstanding effort.

Following the discussion, President McDavis stated he was prepared to approve the policy and that it would be implemented on January 1, 2007.

A copy of the policy is enclosed with the minutes.



OHIO
UNIVERSITY

Board of Trustees
Cutler Hall
Athens OH 45701-2979

November 17, 2006

Dr. Roderick McDavis
President
Ohio University
Cutler Hall
Athens, OH 45701

Dear Dr. McDavis:

As a follow-up to your request that I conduct a thorough review of the Ohio Athletics Department Student-Athlete Code of Conduct and Discipline Policy, I submit a draft of the amended policy for your review.

The development of this draft has been an inclusive process, involving evaluation of codes of conduct from athletics departments at many of our peer institutions. As well, discussions with athletics directors at universities throughout the country have taken place for consideration of best practices.

In addition, through meetings with the Intercollegiate Athletics Committee, our head coaches and the Student-Athlete Advisory Council, we received tremendous feedback from our various constituents. Administrators from across campus were also involved in the discussions, including the Provost, Vice President for Student Affairs and Interim Director of University Judiciaries.

This policy will provide standardization for all teams and 531 student-athletes while clearly defining the high standards of integrity and behavior expected of our most visible ambassadors, our student-athletes.

I am confident that this standardization is the correct approach for Ohio Athletics and believe this will become a model policy for collegiate athletics programs across the nation.

Sincerely,

Director of Athletics
Ohio University

DRAFT

Ohio Athletics Student-Athlete Code of Conduct and Discipline Policy

As valued members of the Ohio Athletics Department, it is our goal to assist student-athletes in attaining a quality education and earning a degree. Student-athletes at Ohio University are expected to conduct themselves in a manner that best represents their team and the institution, while being productive members of both the campus and surrounding communities. It is their responsibility to exhibit behaviors that enable them to make the most of the academic and athletics opportunities afforded to them.

Participation in athletics is a privilege, not a right. To earn and maintain that privilege, all student-athletes must adhere to the Ohio Athletics Student-Athlete Code of Conduct, as well as the Ohio University Student Code of Conduct. The intent of this Code of Conduct and Discipline Policy is not to supersede NCAA policy, nor is it to judge who is guilty or not guilty under the same standards as would apply in a court of law. It is meant to set high standards for the department's expectations of how student-athletes represent Ohio University and to state the potential consequences for those student-athletes who make poor choices, reflecting negatively on themselves and the institution.

As the institution's most visible ambassadors, student-athletes at Ohio University are expected to uphold, at all times, high standards of integrity and behavior, reflecting well upon themselves, their families, coaches, teammates, the Department of Athletics and Ohio University.

Student-athletes are expected to respect the rights of others, and to abide by all rules and regulations of Ohio University, the MAC, and the NCAA. Failure to do so may result in suspension from the team or from the institution through the University Judicial System. Scholarship student-athletes risk having all or part of their financial aid revoked for violations of this code. A student-athlete may appeal disciplinary action if he/she believes his/her situation presents special circumstances by which the assigned sanctions to be imposed are manifestly unfair or there is significant evidence that would justify a different outcome (see Appeal of Disciplinary Action).

Student-athletes, as citizens of the community, are expected to abide by the laws of the United States, the state of Ohio, and the city of Athens. Because it is expected that the behavior of student-athletes shall at all times reflect the high standards of honor and dignity that characterize participation in competitive sports at Ohio University, student-athletes may be subjected to Athletic Department discipline for such acts that violate the Student-Athlete Code of Conduct, regardless of where and when the acts are committed and regardless if any other disciplinary or legal action is taken against the student-athlete.

In addition to obeying all federal, state and local laws, student-athletes shall not participate in any gambling activities involving intercollegiate or professional athletics. They shall not solicit or accept any bet, wager any item of tangible value or provide information to individuals involved in athletic gambling activities.

Any behavior exhibiting racial, ethnic, religious or sexual harassment is prohibited. Physical or verbal abuse or offensive behavior will not be tolerated. "A just community committed to diversity acknowledges the uniqueness of the individual and her/his socio-cultural context, and provides systems and structures to support and promote the full, fair, and respected participation of all members. It holds as paramount the dignity of all people. It strives for acceptance, participation, and interdependence" (*Ohio University Statement on Hate Motivated Behavior*).

Any form of hazing related to participation on any intercollegiate athletics team or other campus related group will not be condoned nor tolerated. According to Ohio Revised Code 2903.31, Hazing is defined as "doing any act or coercing another, including the victim, to do any act of initiation into a student or other organization that causes or creates a substantial risk of causing mental or physical harm to any person."

Student-Athletes are responsible for information contained in written or electronic transmissions (e.g., email) and any information posted in a public domain (e.g., internet, chat room, Facebook, YouTube, MySpace). Student-athletes are not precluded from participation in such online social networks or cyber communities; however, student-athletes should be reminded that they serve as representatives of Ohio University. As such, student-athletes' sites are reflective of themselves, their team, their coach, the Department of Athletics and the institution.

Inappropriate or embarrassing information or pictures should not be posted to any public domain. Displaying indiscreet or hurtful comments about student-athletes, coaches, teams, administrators and/or the Department of Athletics will not be tolerated. Upon request, a student-athlete must grant access for coaches and/or department administrators to view his/her account.

The possession or consumption of alcoholic beverages or illegal substances on a team trip or during any team-related function is prohibited. This includes, but is not limited to, travel to and from an athletics event, before or after an athletics contest, during team gatherings and any time the team is together in an official capacity.

The use or sale of illegal drugs is prohibited. The possession and consumption of alcohol by persons under the age of 21 is illegal and is prohibited.

Student-athletes are expected to communicate to their Head Coach any legal or campus-related violation or charge within 12 hours of the incident. For violations that occur outside of the Athens area, such as during a vacation period, student-athletes are expected to communicate with the Head Coach within 24 hours of the incident. The Head Coach will immediately notify the Director of Athletics. Failure of the student-athlete to communicate such an incident will result in an automatic one game suspension. This one game suspension is in addition to possible game suspensions that are appropriate related to this code.

Student-athletes shall conduct themselves with honesty and sportsmanship at all times so that intercollegiate athletics as a whole, Ohio University and they, as individuals, shall represent the honor and dignity of fair play and the generally recognized high standards associated with wholesome competitive sports (*NCAA Bylaw 10.01.1*).

Ohio Athletics Disciplinary Policy

Violations of the Ohio Athletics Student-Athlete Code of Conduct will result in immediate disciplinary action, above and beyond what action may be taken by the Office of Judiciaries on behalf of the institution. Violations will be categorized into levels, and the corresponding punitive action will reflect the severity of the offense. A student-athlete may appeal disciplinary action if he/she believes his/her situation presents special circumstances by which the assigned sanctions to be imposed are manifestly unfair or there is significant evidence that would justify a different outcome (see Appeal of Disciplinary Action). Individual team policies may result in a greater, but not lesser, penalty than what is described herein.

Level 1: Campus and/or Residence Hall Citations (e.g., noise or trash citations in residence halls or citations for violating other campus rules or policies)

*Violation will result in a verbal reprimand from the Head Coach.

*A subsequent level 2 violation may result in additional sanctions based upon the student-athlete's behavioral history and individual situation.

Level 2: Campus Substance Violations (e.g., alcohol or substance violations on campus of a nature that does not result in an arrest or a required court appearance)

*Violation will result in a written reprimand from the Athletics Director. Depending upon the severity of the offense, a minimum of a 5% suspension of NCAA permissible contests may be appropriate (Standard rounding rules apply [e.g., 1.5 = 2 games]). A possible suspension will be determined based upon the severity of the offense, the student-athlete's behavioral history and the individual situation. Such a decision will be made in consultation between the Director of Athletics and Head Coach. If the parties are unable to agree on an appropriate sanction, the decision of the Director of Athletics will prevail.

*A subsequent level 2 violation may result in a minimum 10% suspension of NCAA permissible contests.

*This penalty will be enforced at the time the student-athlete is cited with the violation. If an athletics suspension is appropriate it may carry over to the next competitive season.

*All student-athletes are subject to Ohio University's expectations regarding alcohol which include:

-Depending upon the severity of the specific misbehavior, a first offense of the Ohio University Student Code of Conduct will result in reprimand, probation, suspension or expulsion.

-Sanctions for alcohol-related violations will include a referral to an appropriate intervention designed to get the student back on track as well as a \$100 fine.

-If a student has earned fewer than 90 credit hours and is under the age of 21, parents or guardians will be notified if student is found responsible for an alcohol-related violation of the Ohio University Student Code of Conduct.

-If a student is found responsible for an alcohol-related offense while on probation for an alcohol-related offense (even if either is minor), the student can expect to be suspended from the University.

Level 3: Lower Level Misdemeanors (e.g., alcohol or substance violations resulting in an arrest and/or a required court appearance; those incidents where the student-athlete has placed himself/herself in a position where he/she could do harm to himself/herself or others; attempting to purchase, purchasing or possessing alcohol while underage, disorderly conduct, minor misdemeanor drug possession or use, possession of drug paraphernalia, resisting arrest without physical harm to the law enforcement officer)

*If arrested, the student-athlete will be placed on immediate suspension until the facts of the incident are reviewed by the Director of Athletics and Head Coach. During the period of review, the student-athlete will not be permitted to participate in any athletically-related activity, including but not limited to, team meetings, team travel, practice or competition. Each case will be reviewed within four business days of the incident.

*The violation will result in a suspension from 10-25% of athletics contests, depending upon the severity of the offense (Standard rounding rules apply [e.g., 1.5 = 2 games]). The percent of suspension will be based on the number of NCAA permissible contests and ultimately approved by the Director of Athletics. Athletics suspension will be appropriate and may carry over to the next competitive season.

*In addition to any court sanction, the student-athlete will be required to complete a university-approved counseling and evaluation session and may be required to participate in an educational program, consistent with sanctions imposed by University Judiciaries (e.g., BASICS course).

*The Head Coach will have the student-athlete call the student-athletes parent(s) or legal guardian. This phone call must be made in the presence of the Head Coach.

*The student-athlete will be placed on probation for a period of one calendar year. A subsequent offense during the probationary period may result in loss of athletics privileges for the remainder of the academic year. The Director of Athletics and head coach will review each case based on the facts presented. If the parties are unable to agree on an appropriate sanction, the decision of the Director of Athletics will prevail. Additional sanctions for a second offense may be made following the resolution of the second charge.

Level 4: Serious Misdemeanors (e.g., DUI/OVI, assault, drug possession or use classified above a minor misdemeanor, shoplifting, theft, sexual misconduct, resisting arrest with physical harm to the law enforcement officer)

*If arrested, the student-athlete will be placed on immediate suspension until the facts of the incident are reviewed by the Director of Athletics and Head Coach. During the period of review, the student-athlete will not be permitted to participate in any athletically-related activity, including but not limited to, team meetings, team travel, practice or competition. Each case will be reviewed within four business days of the incident.

*Violation will result in suspension from 50% of athletics contests.

*The student-athlete will be required to complete a university approved counseling and evaluation session and may be required to participate in an educational program.

*The Head Coach will have the student-athlete call the student-athletes parent(s) or legal guardian. This phone call must be made in the presence of the Head Coach.

*If misdemeanor charges result in a sentence which involves serving jail time, the student-athlete will be suspended from all athletic activities until the time has been served.

*The student-athlete will be placed on probation for the remainder of his/her time at Ohio University. A subsequent offense of the same nature at any time during the student-athlete's career will result in dismissal from the team and loss of athletics aid. Loss of aid will initiate at time of conviction, subject to review by the Director of Athletics.

*A subsequent offense of a less severe nature within a one calendar year period may result in dismissal from the team and loss of athletics aid. The Director of Athletics and Head Coach will review each case based on the facts presented. Additional sanctions for a second offense of a less severe nature may be made following the resolution of the second charge.

Level 5: Felonies (e.g., any felony regardless of the nature of the charge)

*A level 5 charge will result in immediate suspension from all athletic related events.

*A level 5 conviction will result in immediate dismissal from the team and loss of athletics aid.

Appeal of Disciplinary Action

A student-athlete may appeal disciplinary action if he/she believes his/her situation presents special circumstances by which the assigned sanctions to be imposed are manifestly unfair or there is significant evidence that would justify a different outcome.

To appeal a disciplinary decision, the student-athlete must request a meeting with the Director of Athletics, in writing, within ten business days of the incident. Once the request for appeal is granted, a meeting between the Director of Athletics, Head Coach and student-athlete will be scheduled as soon as is practical.

If a satisfactory agreement is not reached between the Director of Athletics and the student-athlete, the student-athlete may appeal the decision to the Vice President for Student Affairs. The Vice President for Student Affairs will examine the information provided by the Director of Athletics and the student-athlete and will either uphold the recommendation of the Director of Athletics or take action that is deemed more appropriate. Such action could include implementing a more or less-restrictive disciplinary sanction or rescinding the disciplinary sanction altogether.

All sanctions originally levied shall remain in place during the appellate process, unless determined otherwise by the Director of Athletics.

The decision of the Vice President for Student Affairs is final. No further appeal of athletics sanctions is available.

Policy Review

This policy is subject to an annual review by the Intercollegiate Athletics Committee.

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(11/8/06)

Report of the President

President McDavis reported on four major areas, and a copy of his report is included in the official minutes. A summary of the highlights are presented here.

President McDavis reviewed his seven presidential performance goals and thanked members of the Executive Committee for their assistance in the review and support of the goals.

The President reported the information technology recovery process is well underway with the support of the Gartner Company and the investment of approximately \$2 million in services, software, and hardware. He thanked trustees Snyder, Lawrie, and Stuckey for their efforts in the recovery. Each trustee noted the progress that has been made, identifying the creation of a management system, but indicated there's still a ways to go in order to meet all remaining challenges.

President McDavis commented that the high risk drinking strategy is starting to show results by creating an additional awareness of personal and civic responsibility.

President McDavis reported the campus community and the Academic Honesty Committee have been fully engaged since early Fall Quarter on matters of academic integrity. He reported on the status of alleged student and faculty academic misconduct in the College of Engineering and the changing status of Professors Gunasekera and Mehta. Responding to President McDavis, Counselor Burns noted there are, and likely will be, legal actions before all matters are concluded.

President McDavis thanked Vice President for Research Jack Bantle for his good service noting that beginning January 1, 2007 Dr. Bantle will become Vice President for Research and Dean of the Graduate School at Wright State University in Dayton. He then introduced Dr. James Rankin, Director of the Avionics Research Center, as the Interim Vice President for Research, noting a search has begun to identify a permanent replacement.

PRESIDENT'S REPORT

Ohio University
Board of Trustees

December 1, 2006



OHIO
UNIVERSITY

Presidential Performance Goals

- Improve Communication and Collaboration with Faculty
- Implement the Recovery Process for Information Technology
- Implement the Comprehensive Strategy to Reduce High-Risk Drinking Among Students
- Improve Academic Integrity
- Implement the Top Priorities of Vision OHIO
- Raise Funds to Support University Strategic Priorities
- Strengthen the Financial Control Environment

Communication and Collaboration with Faculty

- Visit Faculty Meetings of all 52 Schools and Departments and Our Five Regional Campuses
- Luncheons with Small Groups of Faculty, Representative of Faculty Senate, and Provost
- Meet Monthly with Leadership of Faculty Senate
- Send President's Messages and Other Communications to Faculty with Important Information
- Facilitate Town Hall Meetings for Faculty, Students, and Staff

Information Technology Recovery Process

- Chair Regular Meetings of the IT Oversight Committee
- Monitor the Search for a New CIO
- Meet Regularly with Provost and Vice President for Finance and Administration to Discuss IT
- Update on Recovery Process

Reducing High-Risk Drinking Among Students

- Review Progress Weekly with the Vice President for Student Affairs
- Oversee the Work of the Universitywide Committee to Implement the Comprehensive Strategy
- Promote Civic and Personal Responsibility in all Speeches

Academic Integrity

- Meet with Provost Regularly to Discuss the Work of the Academic Honesty Committee
- Working with Student Senate and Other Campus Groups to Explore the Development of a Campus Honor Code
- Promoting the Importance of Academic Integrity in Speeches

Update on Plagiarism Cases

- Academic Honesty Hearing Committee has Examined 14 Cases
 - Three were Dismissed, Three Given Rewrites with the Option of a Hearing, and Eight Hearings
 - No Hearings Scheduled by Office of Legal Affairs, but Agreed Upon Dates are Expected Soon
 - Anticipate Some Hearings in the First Two Weeks of December, with the Majority Occurring During Winter Quarter
- Russ College Research Integrity Committee has reviewed 26 of the 111 documents
 - 19 Warrant No Further Action
 - Among the 16 Chemical Engineering Documents, Seven are Being Forwarded to the Academic Honesty Hearing Committee
 - Committee Anticipates a Review Rate of 10-15 Documents per Two-Week Period



Vision OHIO Top Priorities

- Three Top Priority Areas Identified for Investment This Year
 - Undergraduate Education
 - Graduate Education and Research
 - Recruitment and Retention of Outstanding Faculty
- Vision OHIO Steering Committee to be Appointed by Provost Kathy Krendl
 - Committee Responsible for Tracking and Reporting Progress Toward Achieving the Goals and Recommendations in Vision OHIO
- Working on Learning Outcomes for General Education

Funding For University's Strategic Priorities

- Continue to Raise \$10 Million to Build the Integrated Learning and Research Facility
- Continue to Raise Funds to Support the Urban and Appalachian Scholars Programs
- Continue to Improve Relationships with Policymakers in Columbus and Washington to Secure More Funding for University Programs and Projects

Strengthening Financial Control

- Develop and Implement Multi-Year Strategies to Strengthen University's Balance Sheet
 - Multidisciplinary Team Appointed by Vice President William Decatur
 - Group to Review University's Control Environment and Develop Plan for Improving Its System of Internal Controls
 - Team will Develop Plans to Improve Our Control Environment, Control Activities, and Information, Communication, and Training
 - Team will Develop an Ongoing System of Monitoring for Continuous Improvement
 - Higher Education Best Practices will be Used

Potential University Performance Goals

- Strengthen and Enhance University's Academic Performance
 - Become Known for Undergraduate Programs, High Quality Teaching and Learning, and Outstanding Student Experience
 - Potential Objectives:
 - Develop Learning Objectives Recognized in the State and Nation
 - Stabilize Enrollment and Realize Goals of Enrollment Plan
 - Implement Planning Objectives in Vision OHIO
 - Enhance First-Year Experience
 - Enhance Undergraduate Research and Creative Activity



- Strengthen and Enhance University's Research, Scholarship, and Creative Activity Performance
 - Become Nationally Prominent in Selected Graduate Education and Research Areas Advancing Knowledge to Serve Society's Needs
 - Potential Objectives:
 - Increase Research and Other Sponsored Activity Funding
 - Develop New Research and Graduate Programs
 - Enhance Existing Research and Graduate Programs
 - Develop New Initiatives Through One-Time-Only "Seed" Funding

Report of the Provost

Provost Krendl reported on the implementation of Vision Ohio and the strategic plan's three priorities of Undergraduate Education, Graduate Education, and Research and Investment in Faculty. She noted the financial investment is to be \$6.3 million, utilizing resources obtained through budget realignment.

The Provost noted the investment has been part of an ongoing process with the funding of undergraduate priorities to be announced by March 2007.

She stated the Graduate Education and Research Board is conducting three initiatives for investment funds: a major program initiative to assist strong academic areas obtain national prominence and two competitions involving strategic investments in future growth and program enhancement, each to be funded at \$250,000.

The Provost noted that she has established a Faculty Compensation Task Force which will recommend strategies for increasing faculty retention and creating competitive compensation packages. She noted part of this strategy will be the need to explore faculty startup funds across all disciplines, including those non-traditional hard science ones.

Provost Krendl described in detail a variety of initiatives to increase recruitment and retention of students. These included adding to out-of-state recruitment efforts, developing major "Ohio Days" campus recruiting days, expanding residential learning center capabilities, and investing in online courses—the goal being to add a total of 1,000 students over the next 5 years.

The Provost noted that part of this effort will be to look more closely at the academic profile of entering students to better assess the likelihood of academic success. This will involve a review of test scores, class rank, and high school grade point average.

PROVOST'S REPORT

Ohio University Board of Trustees

December 1, 2006



OHIO
UNIVERSITY

Vision OHIO Implementation

- **Investment Priorities**
 - Undergraduate Education
 - Graduate Education and Research
 - Faculty

Investments in Undergraduate Education

- Recruitment Activities
- Yield Activities
- First-Year Experience
- One-time Academic Program Investments
- Base Academic Program Investments
- Base Academic Support Investments

Investments in Graduate Education and Research

- **Graduate Education and Research Board (GERB)**
 - Major Initiatives Competition
 - Program Enhancement Fund
 - Future Growth Fund
- **Enrollment Growth**
 - Applied masters' programs
 - International Recruitment

Investments in Faculty

Recruitment and Retention of Outstanding Faculty

- Deans' reports on recruitment and retention
- Faculty Development
- Faculty Compensation
 - Faculty Compensation Task Force—multi-year strategy
 - Comparisons with peer institutions
 - Comparisons with state institutions

Master Plan

William Decatur, Vice President for Finance and Administration; John Kotowski, Associate Vice President for Facilities; and Pamela Callahan, University Planner, jointly presented a status update on the development of a campus capital and master planning effort.

Mr. Decatur stated the planning effort is considering how to best match capital and space needs with the goals of Vision Ohio. This effort will ultimately align resources with priorities and provide the implementation tools necessary to meet capital funding needs and debt requirements.

The details of the planning efforts were outlined by Ms. Callahan and Mr. Kotowski, including the process necessary to reach this point of development. They each thanked consultants, campus, and community members for their involvement.

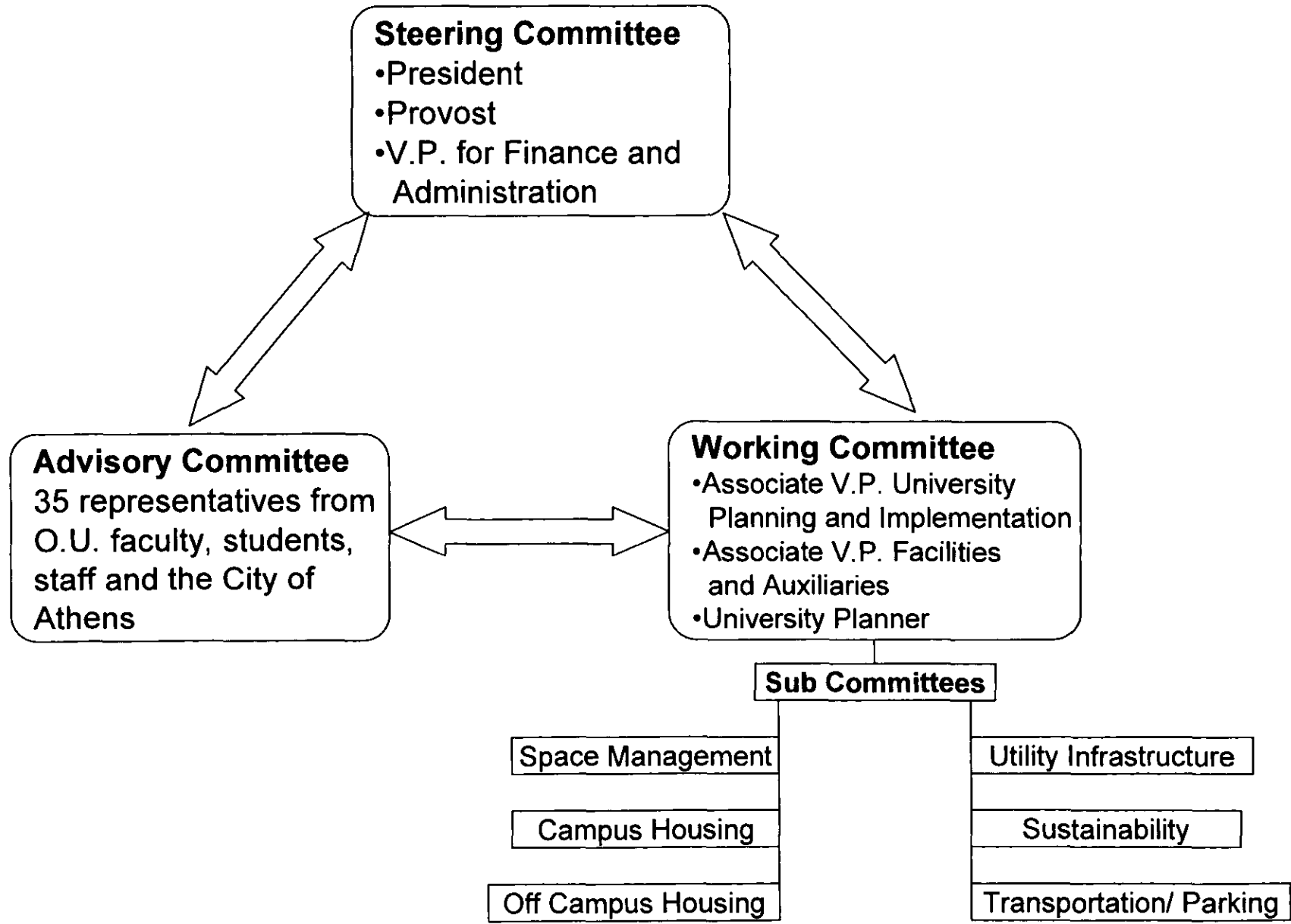
Time did not permit a complete presentation of the plan and implementation tools, nor was there time for full discussion. Trustees requested that the presentation begin again at the February Board of Trustees meeting.

Included with the minutes is a complete copy of the presentation for future study. A copy also will be included in the February agenda.

VISION OHIO **CAMPUS MASTER** **PLANNING TOOL KIT**

December 1, 2006 Overview

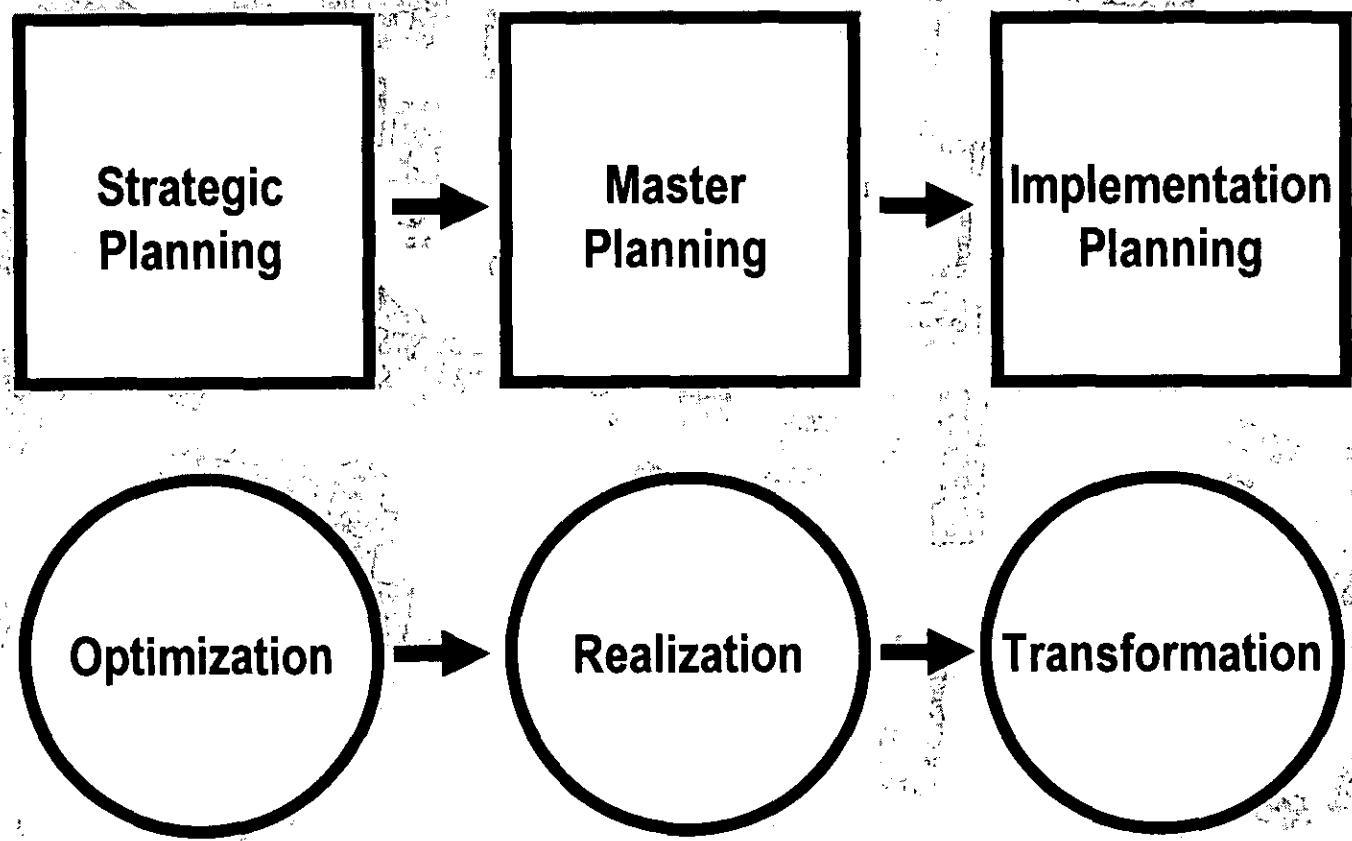
Process Structure



Consultants

- NBBJ, Architects and Planners
- Comprehensive Facilities Planners, Space Utilization and Management Study Team
- Brailsford and Dunlavey, Housing Team
- HAWA, Engineers
- Trans Associates, Transportation Planners

VISION OHIO - TOTAL INTEGRATION



VISION OHIO – TOTAL INTEGRATION

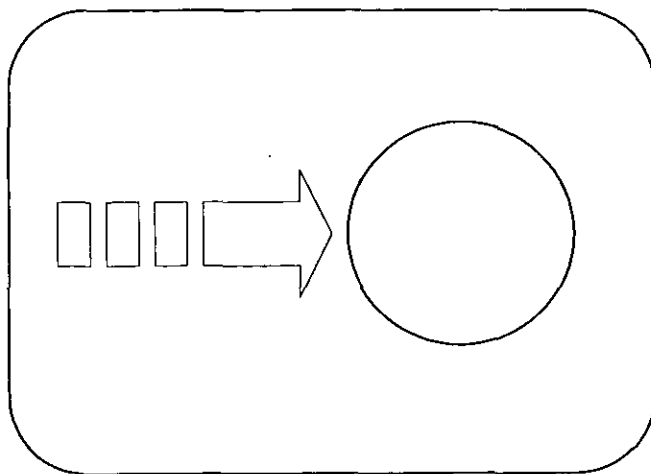
Focus on Core Values of Strategic Plan

- **Strong Undergraduate Programs**
- **Strong Graduate and Professional Programs**
- **All Forms of Research, Scholarship and Creative Activities**
- **Learning Community of Students, Faculty and Staff**
- **Advising, Mentoring, Personal Interaction and Engagement**
- **Learning from the Totality of the Experience**
- **Shared Governance**
- **Selective Investment**
- **Accountability**

PREMISE – A NEW WAY OF THINKING

A

The Last Step
In the Current
Way the Campus
Is Thought About

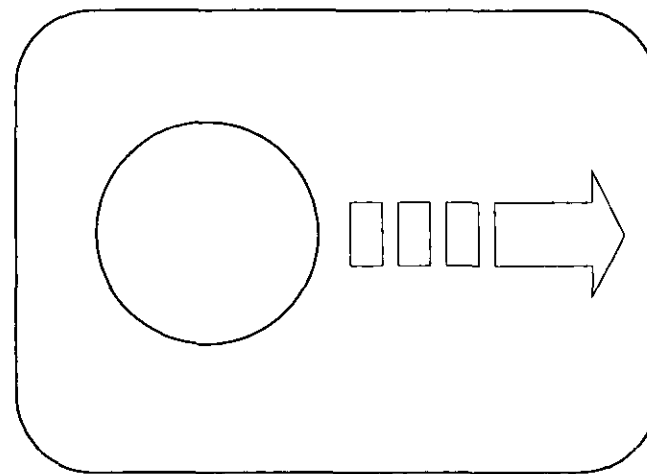


More Comfortable...

or

B

The First Step
In a New Way of
Thinking About
the Campus



More Challenging...

VISION OHIO – DESIGNING THE FUTURE

FACILITIES

PAST

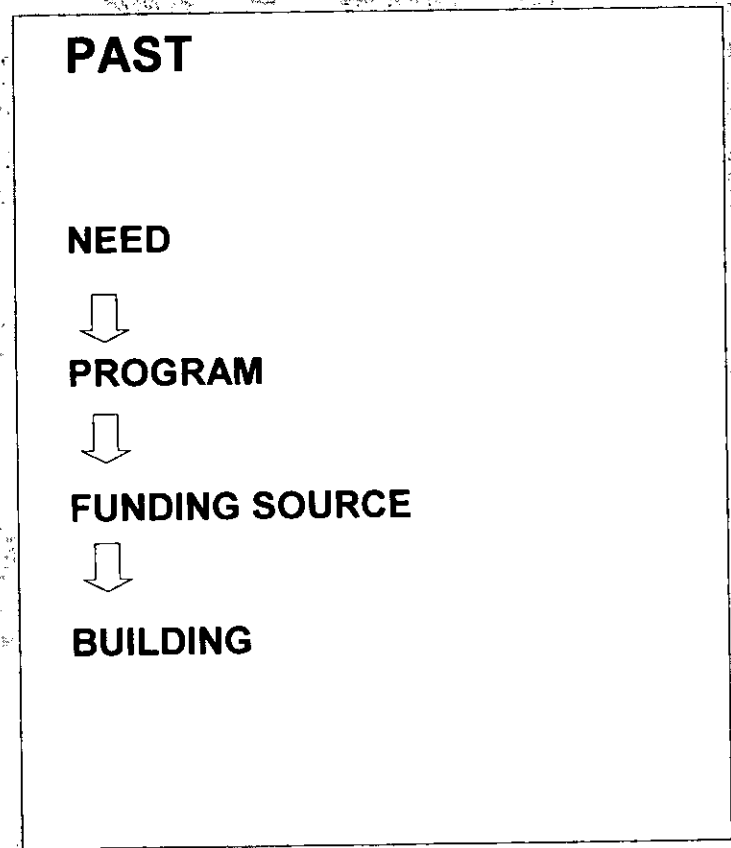
- Separate
- “Owned”
- “Silos”
- Campus as “Site Plan”
- Single Use Buildings

FUTURE

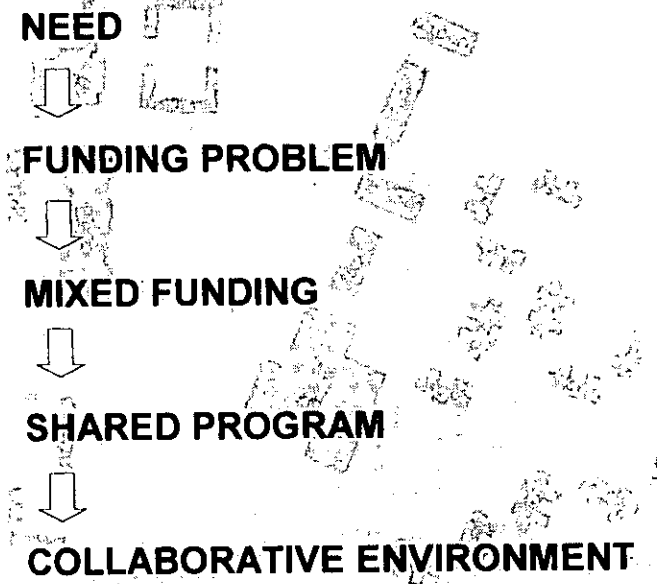
- Integrated
- Shared
- Interconnected
- Campus as Connectivity
- Mixed Use, Bridge Buildings

VISION OHIO - DESIGNING THE FUTURE

FINANCIAL



FUTURE



VISION OHIO – DESIGNING THE FUTURE

CAMPUS ORGANIZATION

PAST

- More Discrete/ “Departmental”
- Add to Existing Concentration
- Physical Alternatives:
 - Increment
 - Compaction
 - Expansion
 - Redevelopment

FUTURE

- More Interdisciplinary
- Add to “Connectivity” System
- New Way of Thinking About Campus:
 - Edges
 - “Bridges”
 - Technology Hubs
 - Learning Centers

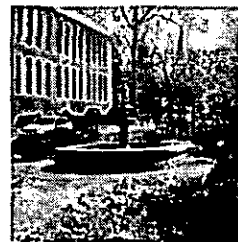
MASTER PLANNING PRINCIPLES

CREATE A POWERFUL REINFORCING PHYSICAL ENVIRONMENT



COMPACTNESS

ONE UNIVERSITY WITH MANY PARTS;
CAMPUS AS INTELLECTUAL CAPITAL



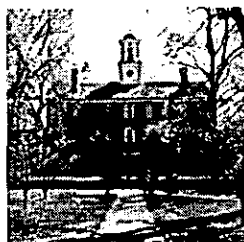
TRANSPARENCY

LIGHTS-ON WELCOMING, "SEE AND BE SCENE";
CAMPUS AS STUDENT LIFE SHOWCASE



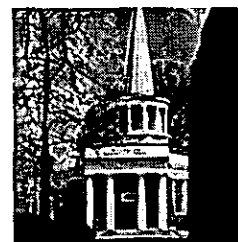
CONNECTEDNESS

EASY, FRICTION - FREE FLOW OF INFORMATION;
CAMPUS SUPPORTS CONTINUOUS DIALOGUE



ENERGY

VIBRANT, EXHILARATING, APPEALING;
CAMPUS AS COMMUNITY



BEAUTY

QUALITY, SAFE, ATTRACTIVE;
CAMPUS HAS TIMELESS APPEAL

Tools in the Tool Kit

- Space Utilization and Management Study (SUMS)
- Physical Plan
- Utilities Plan
- Housing Master Plan
- Off-Campus Housing Capacity Analysis
- Transportation/ Parking Plan
- Accessibility Analysis
- Sustainability Plan
- Implementation Planning Guide

SPACE UTILIZATION PLANNING – THE “TOOL KIT” IN ACTION

Space Planning Assumptions

Targeted Enrollment Growth By Unit

Standard Office Sizes for Faculty & Staff

Research Goals By Unit

Planned Faculty to Student Ratios By Unit

Program Initiatives/Changes

Budget Constraints

Classroom Use/Utilization

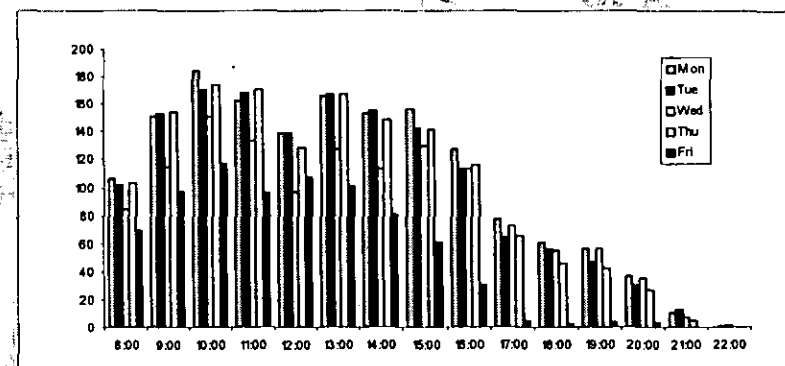
32 Weekly Room Hours

65% Station Occupancy

36.4 Average Section Size

Enrollments by College

College	Fall 2004 FTE	1st 1,000 FTE	2nd 1,000 FTE	Total	% Increase
A&S	9,229	1,300	520	10,049	8.9%
BUS	1,403	150	85	1,638	16.7%
COM	1,691	300	108	2,099	24.1%
EDU	771		42	813	5.4%
ENT	806	200	54	1,060	31.6%
FAR	1,338	50	75	1,464	9.3%
HHS	1,926		104	2,030	5.4%
RHE	43		0	43	0.0%
UNC	227		12	239	5.4%
MISC	60		0	60	0.0%
Total	17,495	1000	1,000	19,496	11.4%



SPACE UTILIZATION PLANNING – THE “TOOL KIT” IN ACTION

Space Analysis as a Process Tool

Integrates the space inventory, personnel, credit hours, and enrollments, into a dynamically linked database.

Space calculations are compared to the inventory to produce a detailed space reports summarized and sorted by college, department, function, and/or space type

Various Scenarios can be developed to align with the Strategic Goals (enrollments) outlined in Vision Ohio.

Space Needs: Department Detail

Division:

College/Unit: COLLEGE OF NATURAL SCIENCES & MATHEMATICS

Category of Space	Module	Current Personnel	Current APP Head	Projected Personnel	Projected APP Head	Inventory APP	Number of Rooms
1902 PHYSICS							
Department Chair	228	1	228	1	228	0	0
Faculty	140	11	6,626	28	6,127	8,526	27
Research Assistant	148	4	840	4	840	0	0
Administrative Staff	128	1	128	2	800	0	0
Staff	120	5	800	5	800	2,000	12
Chemist Staff	118	5	800	4	840	0	0
Grad Teaching Asst's	116	32	1,026	24	2,040	0	0
Graduate Research Asst's	80	34	2,040	30	2,340	4,810	16
Instructor/Labware	140	3	470	4	800	0	0
Post Doc	80	4	340	8	480	0	0
Physical Faculty	70	5	380	5	300	0	0
Lounge	5	50	840	64	140	0	0
Conference Rooms	20	47	840	58	1,100	992	3
Office Space	1	0	1,370	0	1,511	1,534	11
Sub Totals			14,300		16,616	16,865	
Laboratories							
Lab Use Lab	80	0	10,800	0	13,624	13,061	24
Computer Lab	20	0	1,272	0	1,380	800	3
Research Lab	920	40	14,800	16	17,400	14,000	41
Undergrad Researchers	20	4	300	4	100	0	0
Special Use Lab	1	0	1,040	0	1,040	1,040	4

**Space Management Tool
Dynamically Linked to
Long Range Planning**

SPACE UTILIZATION PLANNING – THE “TOOL KIT” IN ACTION

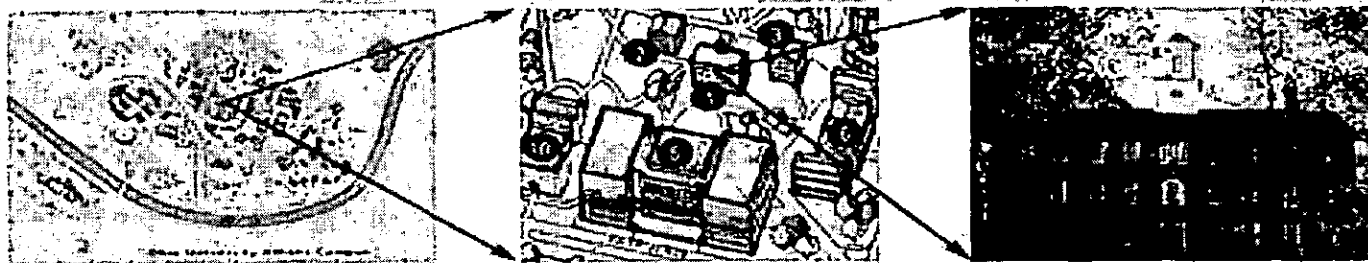
Space Analysis Observations

The 10 year contingent need is only a snapshot of the space need based on the assumptions and is one of many possible scenarios.

These assumptions will likely change over time and are impacted by budget constraints, enrollment change, program changes etc.

The analysis provides the context for comprehensive evaluation of alternative policy and development decisions.

Long term space planning is a continuous, dynamic process.



CAMPUS MASTER PLAN



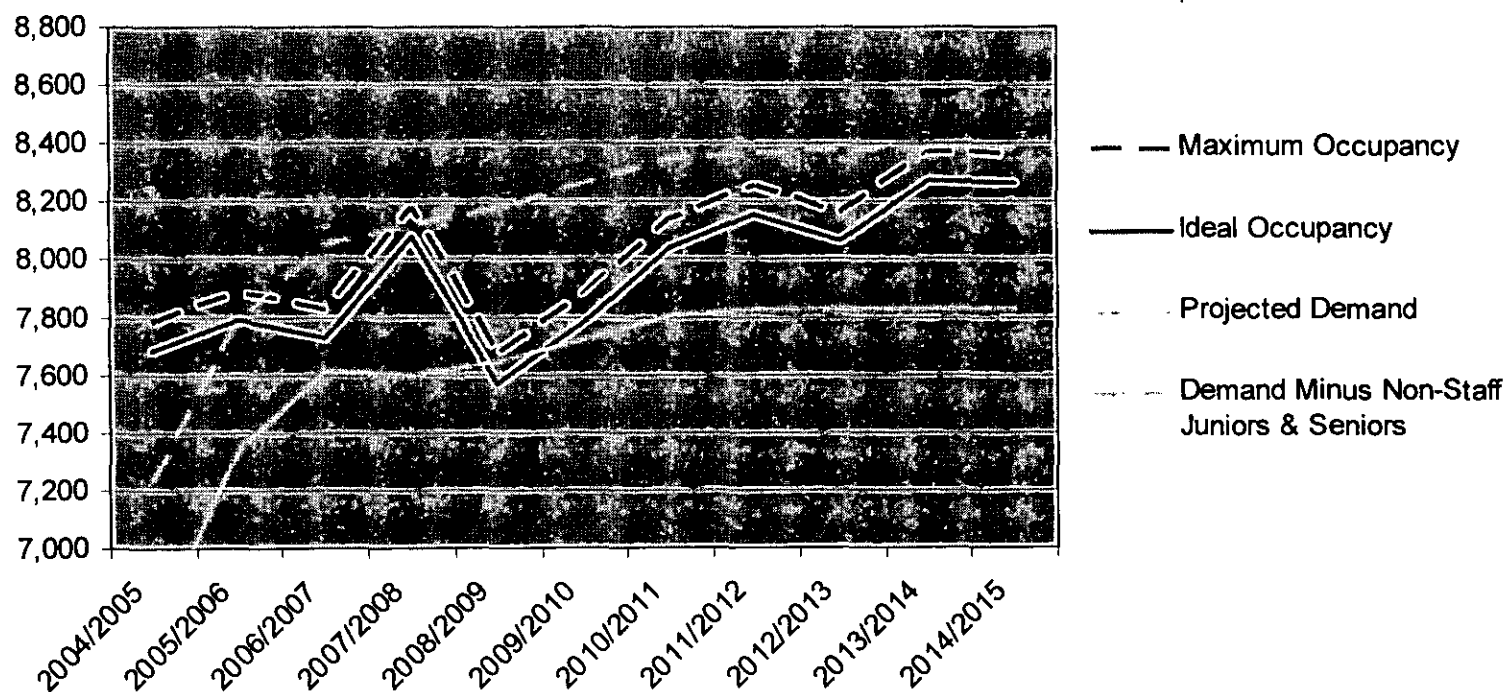
OHIO UNIVERSITY **nbb**

HOUSING STUDY UPDATE

Bed Demand

- Demand Scenario A**

- Enrollment growth through academic year 2010/2011 – no growth thereafter

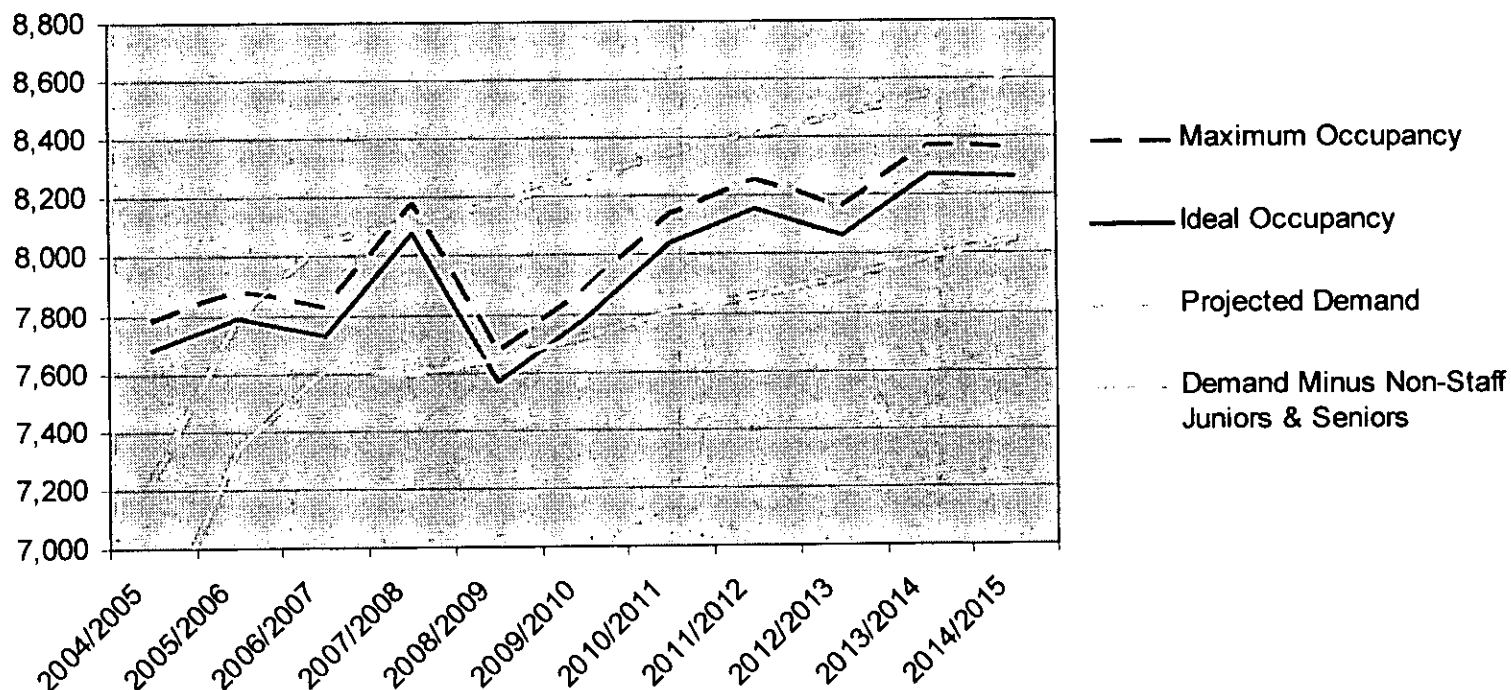


HOUSING STUDY UPDATE

Bed Demand

- Demand Scenario B**

- Enrollment growth through academic year 2010/2011 and similar growth projected through 2014/2015



HOUSING STUDY UPDATE

Construction and Renovation

- **New Construction – 700 Beds in Junior Suites**

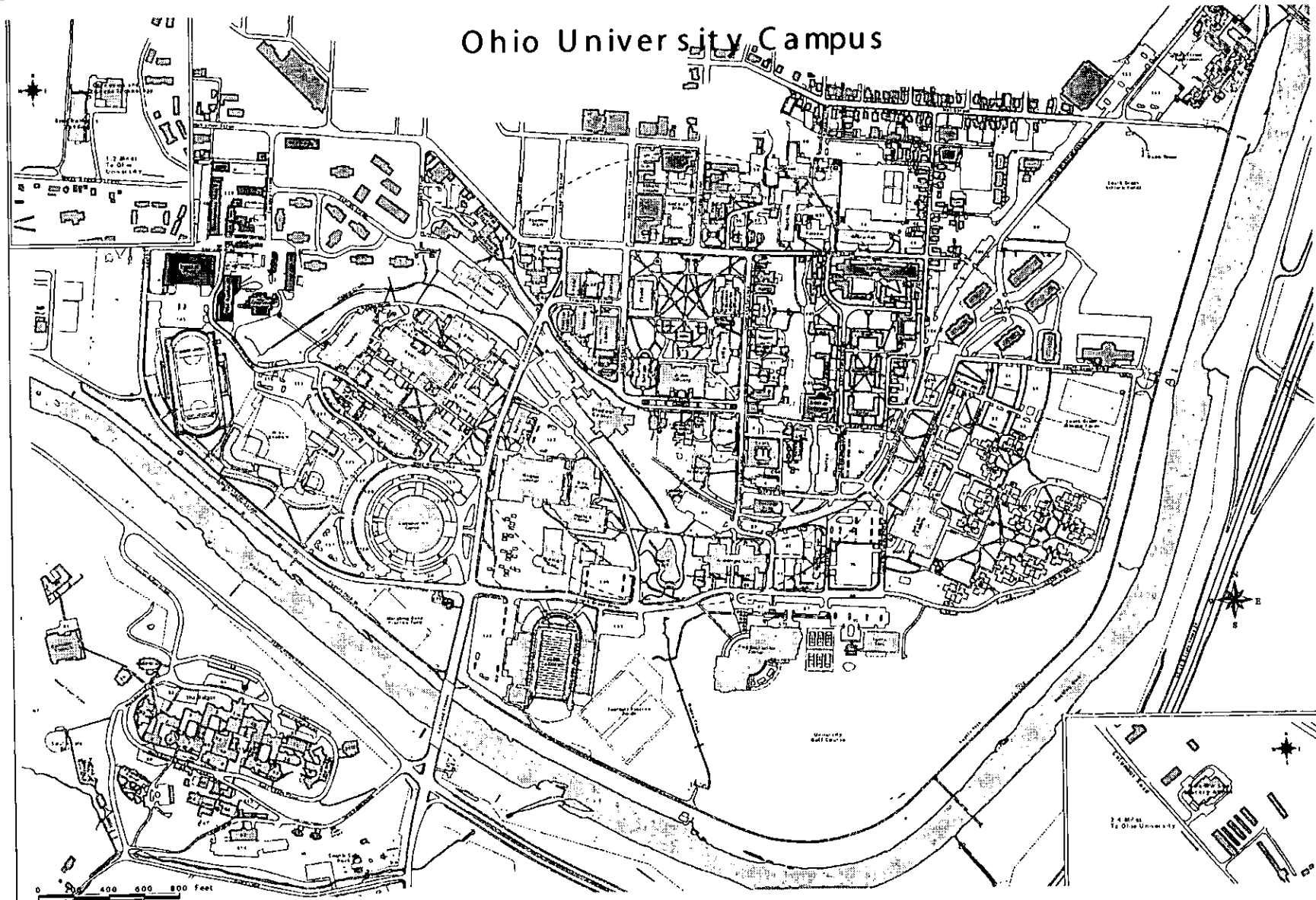
- New Hall – South opens Fall 2007
- New Hall 2

- **Renovation – 2,625 Beds**

- Jefferson 308 beds opens Fall 2009
- Lincoln 202 beds opens Fall 2009
- Perkins 134 beds opens Fall 2010
- Scott (1st Flr) 112 beds opens Fall 2010
- Shively 160 beds opens Fall 2010
- Washington 255 beds opens Fall 2011
- Bush 137 beds opens Fall 2012
- Boyd 238 beds opens Fall 2013
- Gamertsfelder 288 beds opens Fall 2013
- James 379 beds opens Fall 2014
- Ryors 208 beds opens Fall 2015
- Tiffin 204 beds opens Fall 2015

CAMPUS MAP

THE BIG PICTURE



PHYSICAL MODEL

THE BIG PICTURE

DEVELOP A COMPELLING CONCEPTUALLY CLEAR, AND LOGICAL PLAN

A: CAMPUS TYPOLOGY

The Ohio University Greens

Reinforce greens as basic campus building blocks

- Create a new green – the “Clippinger Green”
- Complete an unfinished green - the “North Green”
- Grow a green – the West Green
- Redo a green – the South Green
- Connect a green – the Ridges

Campus as Framework

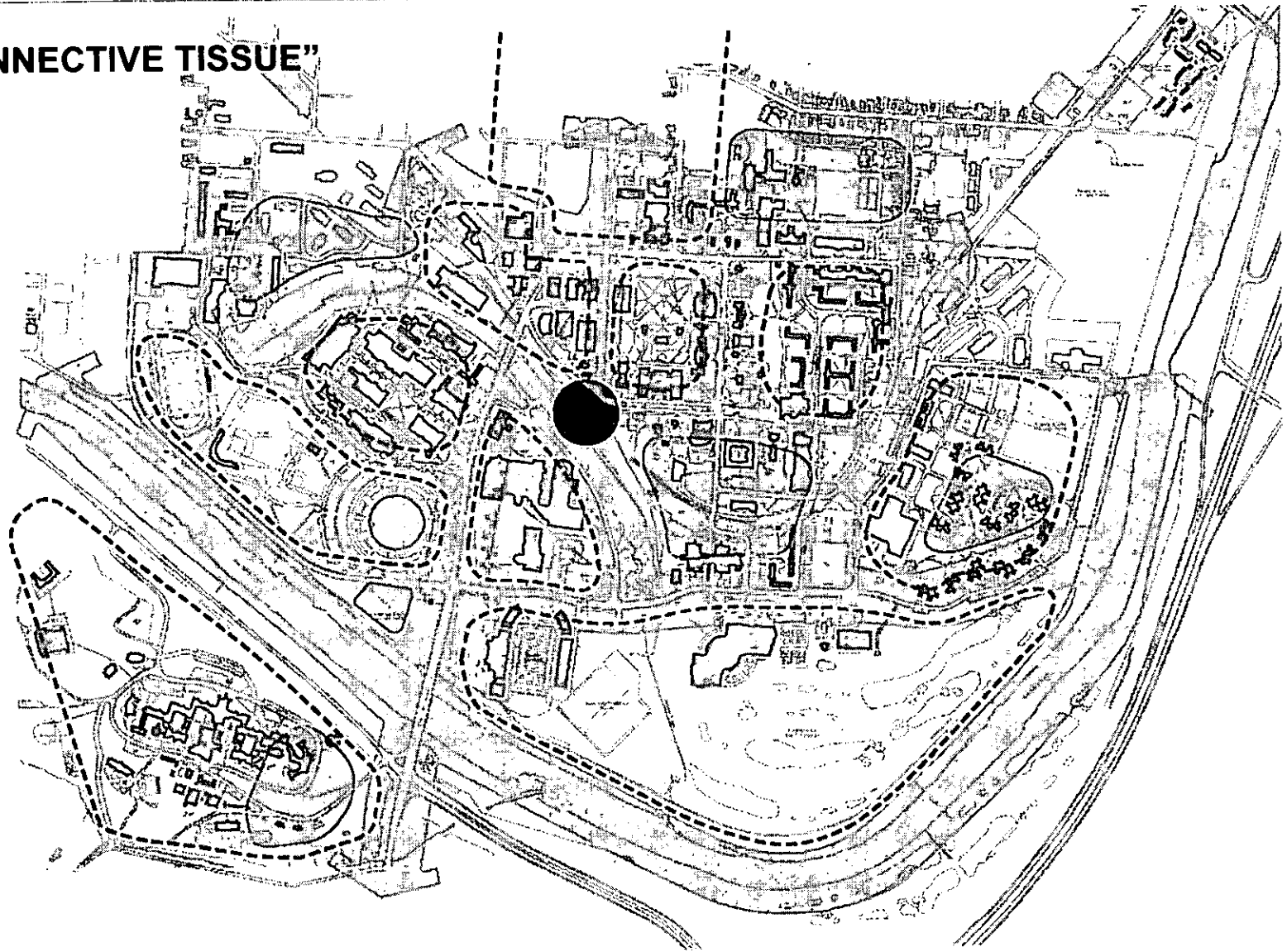
Equally as important as greens, necessary to link greens into a unified whole

- Reinforce the “Neural Network” that links together all campus buildings and spaces to create a high-performance learning and research environment
- Foster campus pathways as information and communications vectors
- Identify “Hot Spots” and reinforce community and participation
- Focus on edges between the greens the “coming together”
- Foster interaction and interdisciplinary culture

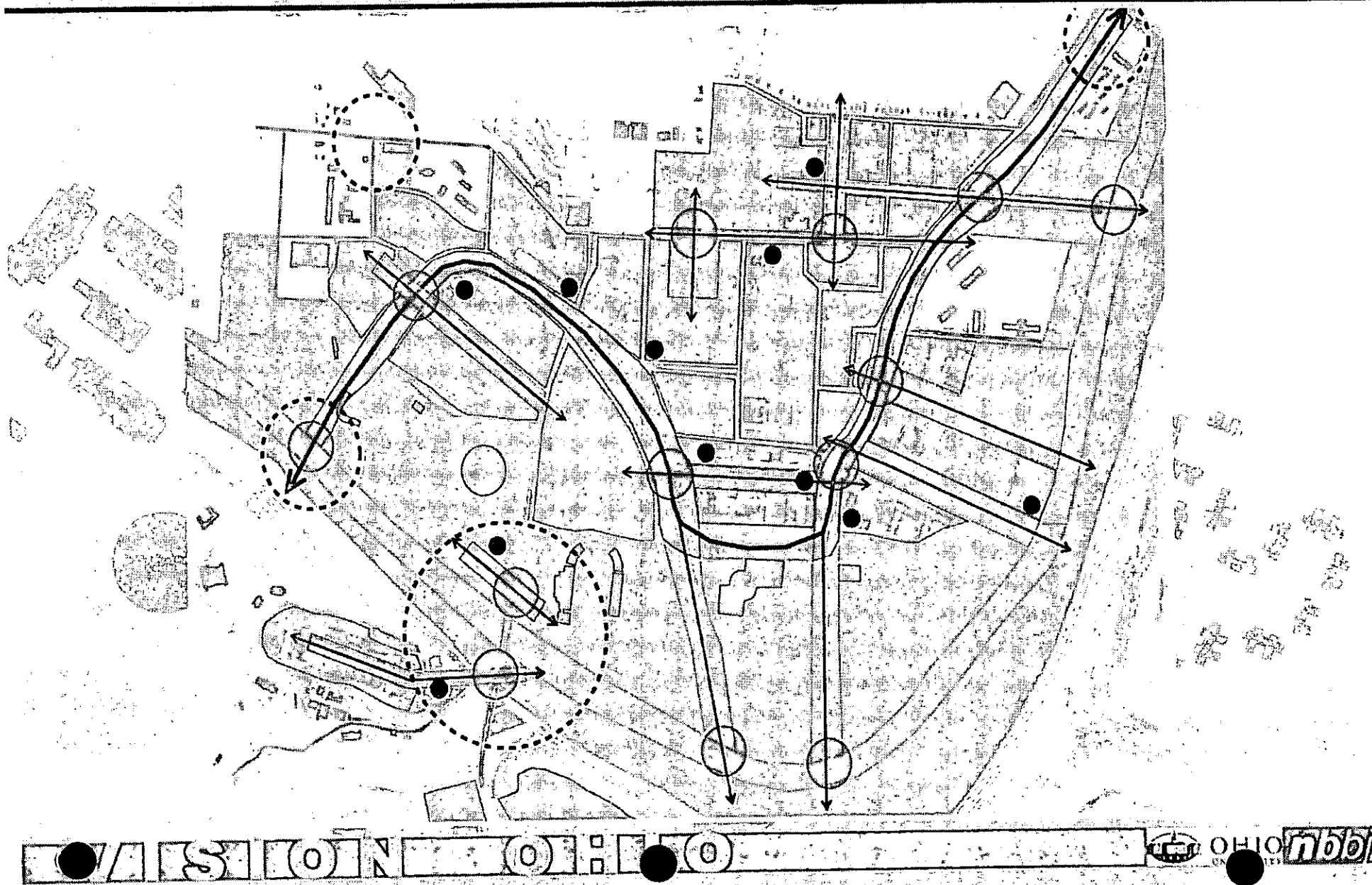
CAMPUS FRAMEWORK

THE BIG PICTURE

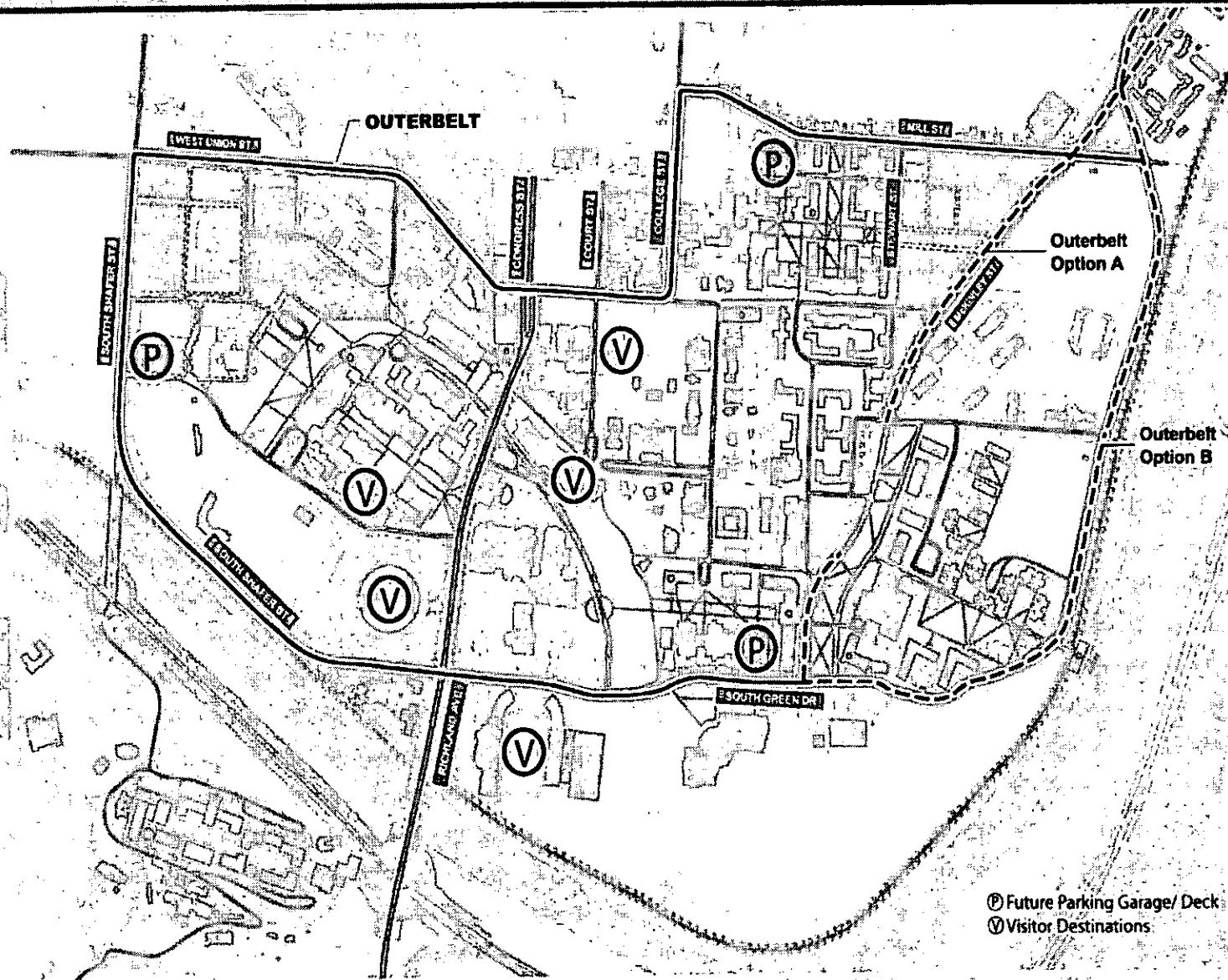
"CONNECTIVE TISSUE"



CAMPUS FRAMEWORK – OPEN SPACE

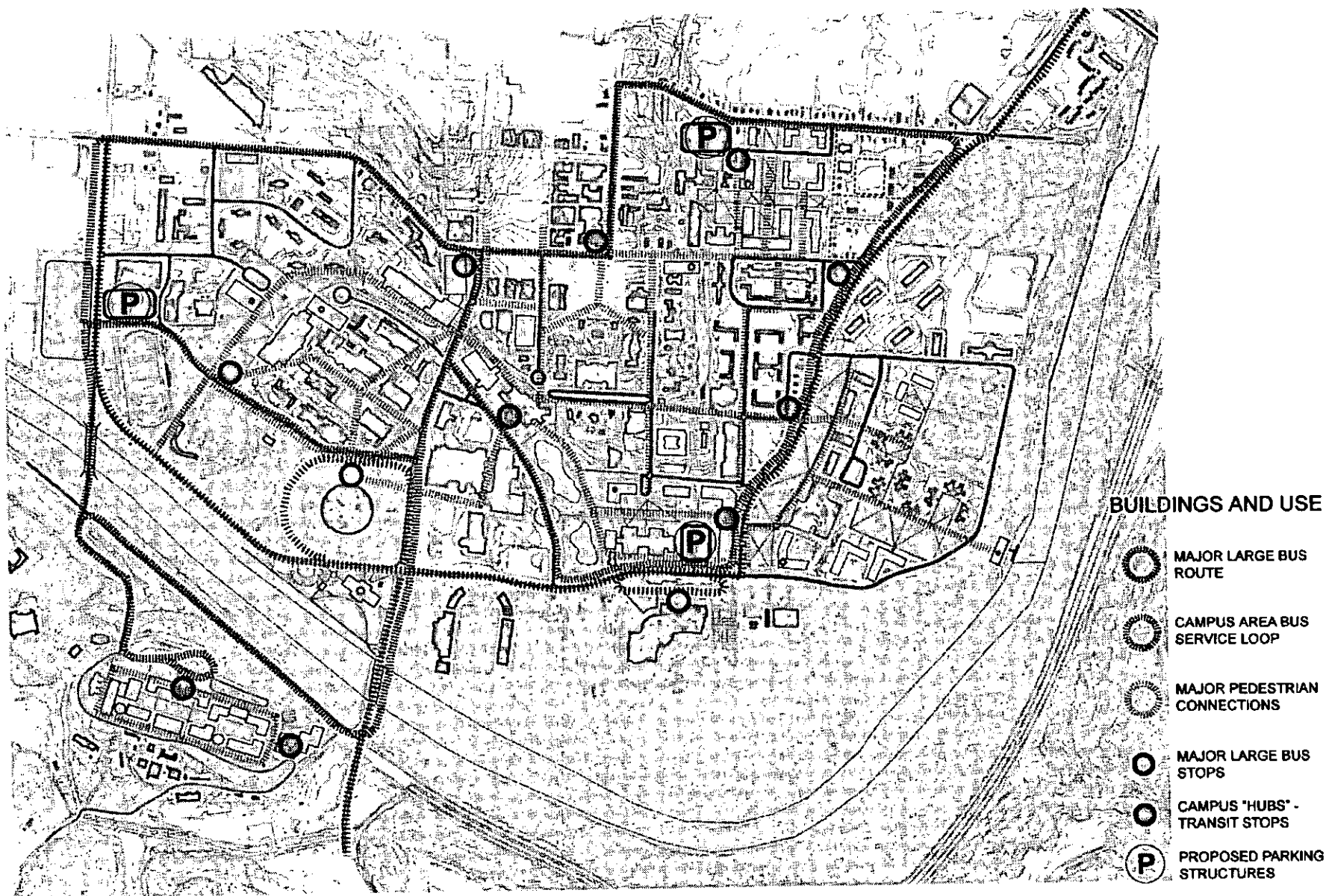


CAMPUS FRAMEWORK - TRANSPORTATION

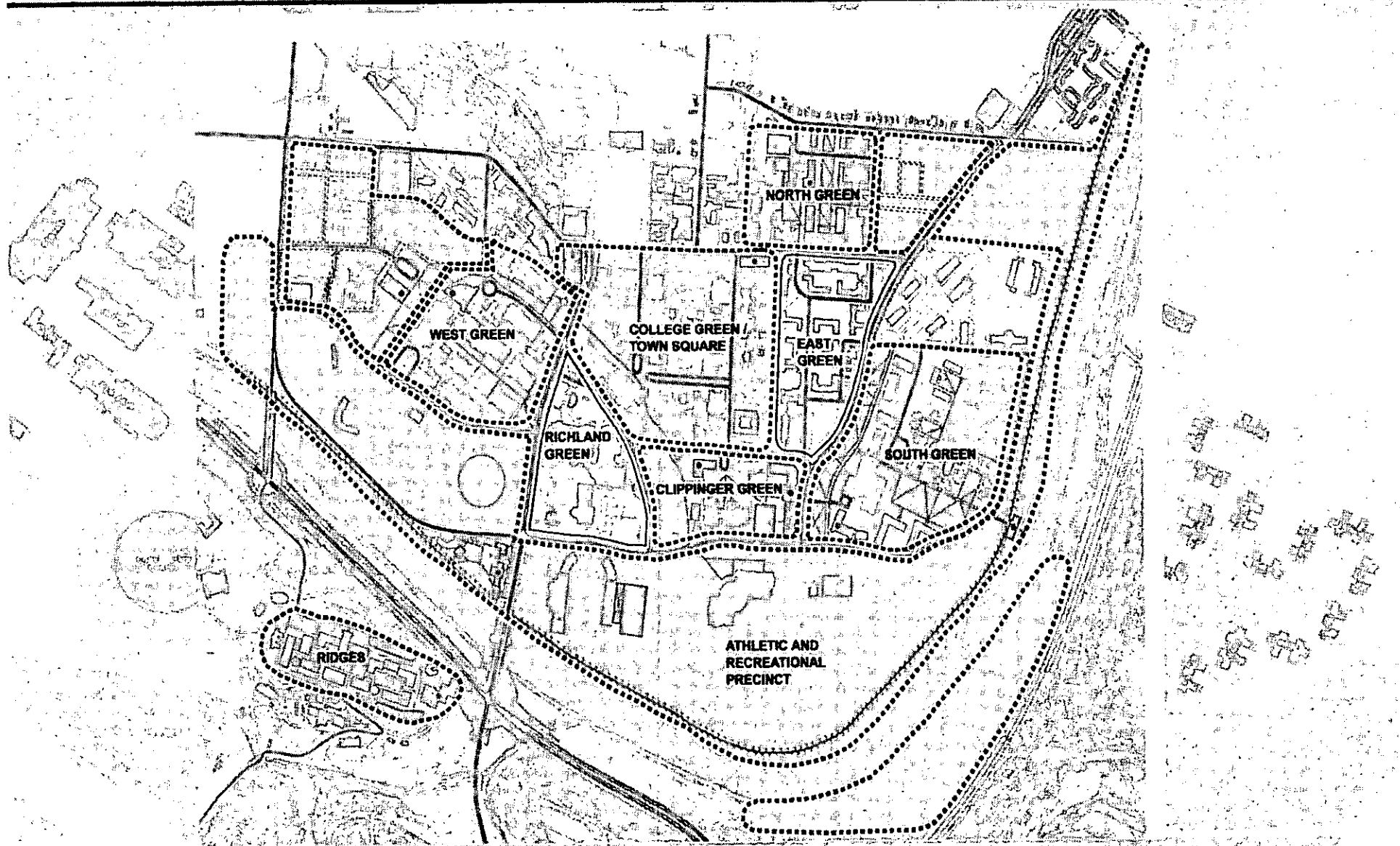


VISION OHIO

TRANSIT PLAN

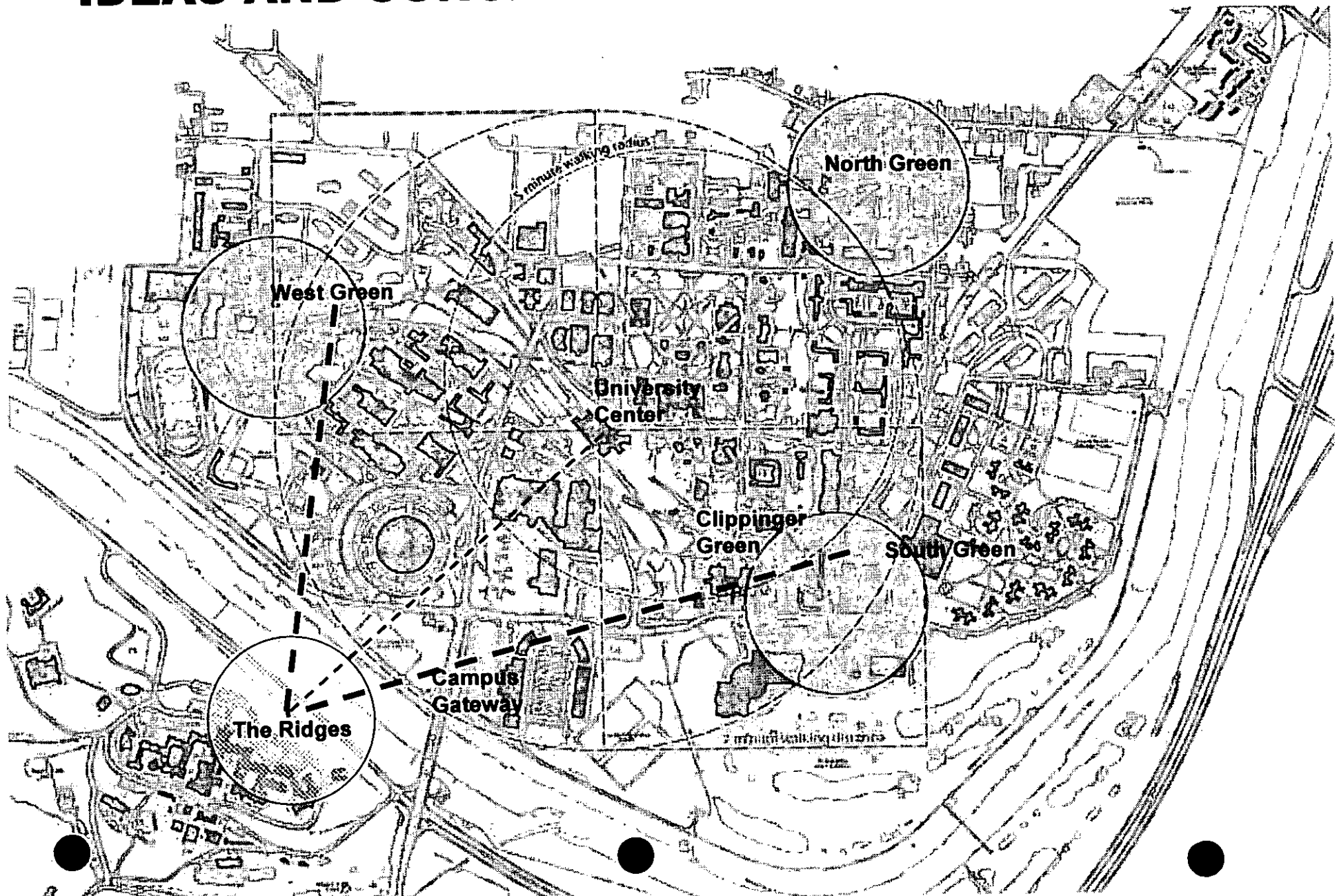


CAMPUS FRAMEWORK - THE GREENS

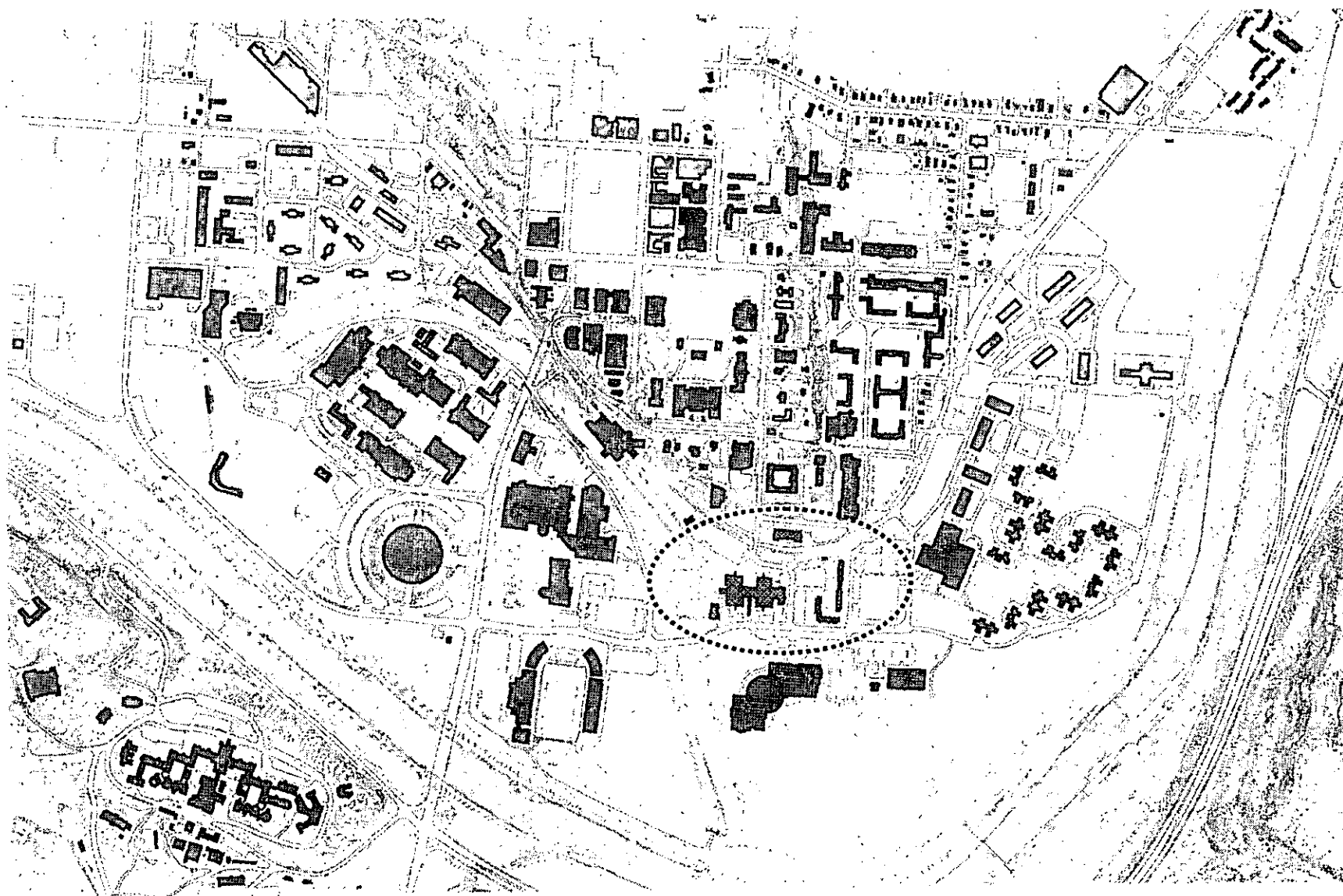


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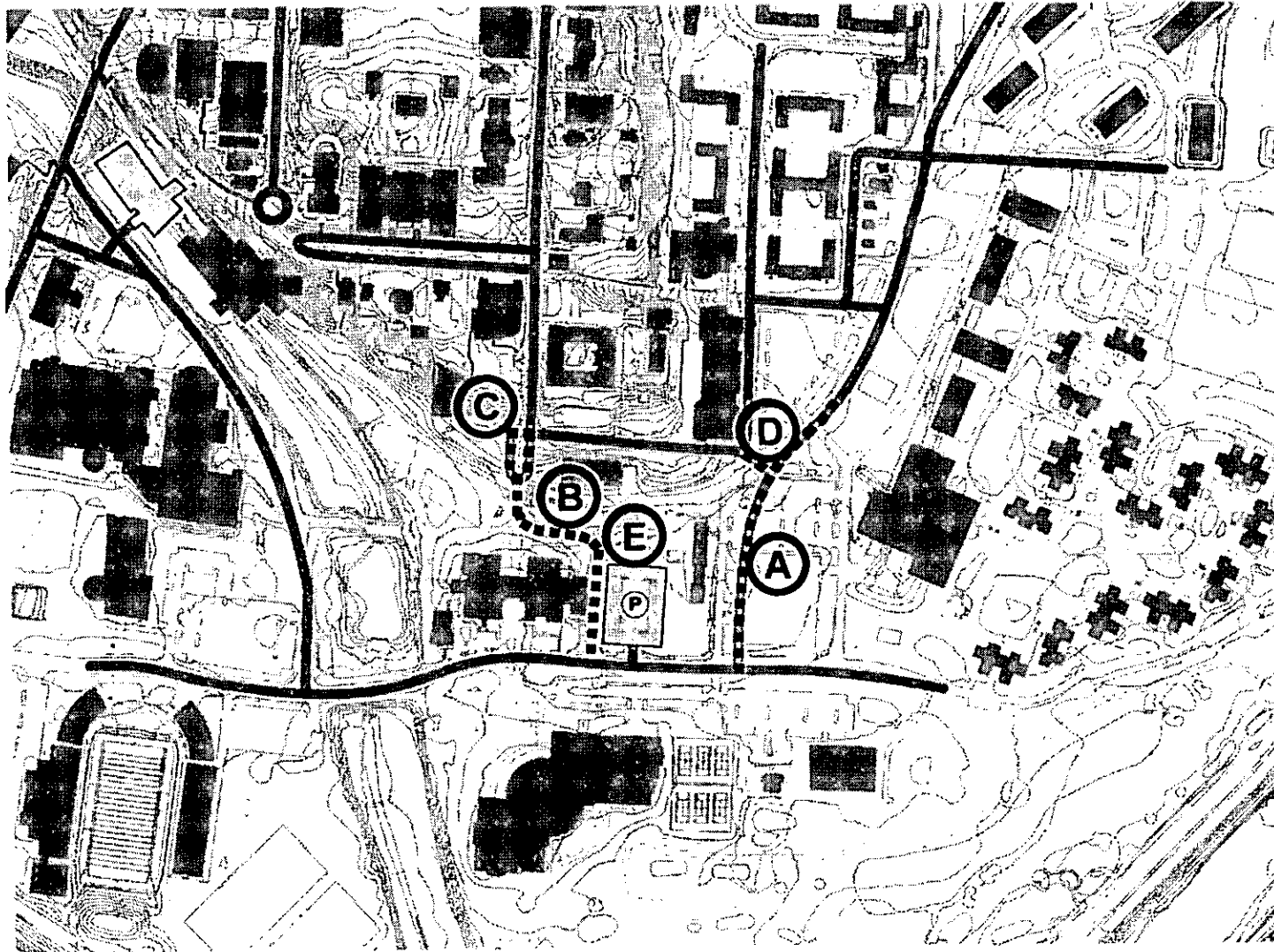
IDEAS AND CONCEPTS – Growth Focus Areas



CLIPPINGER GREEN

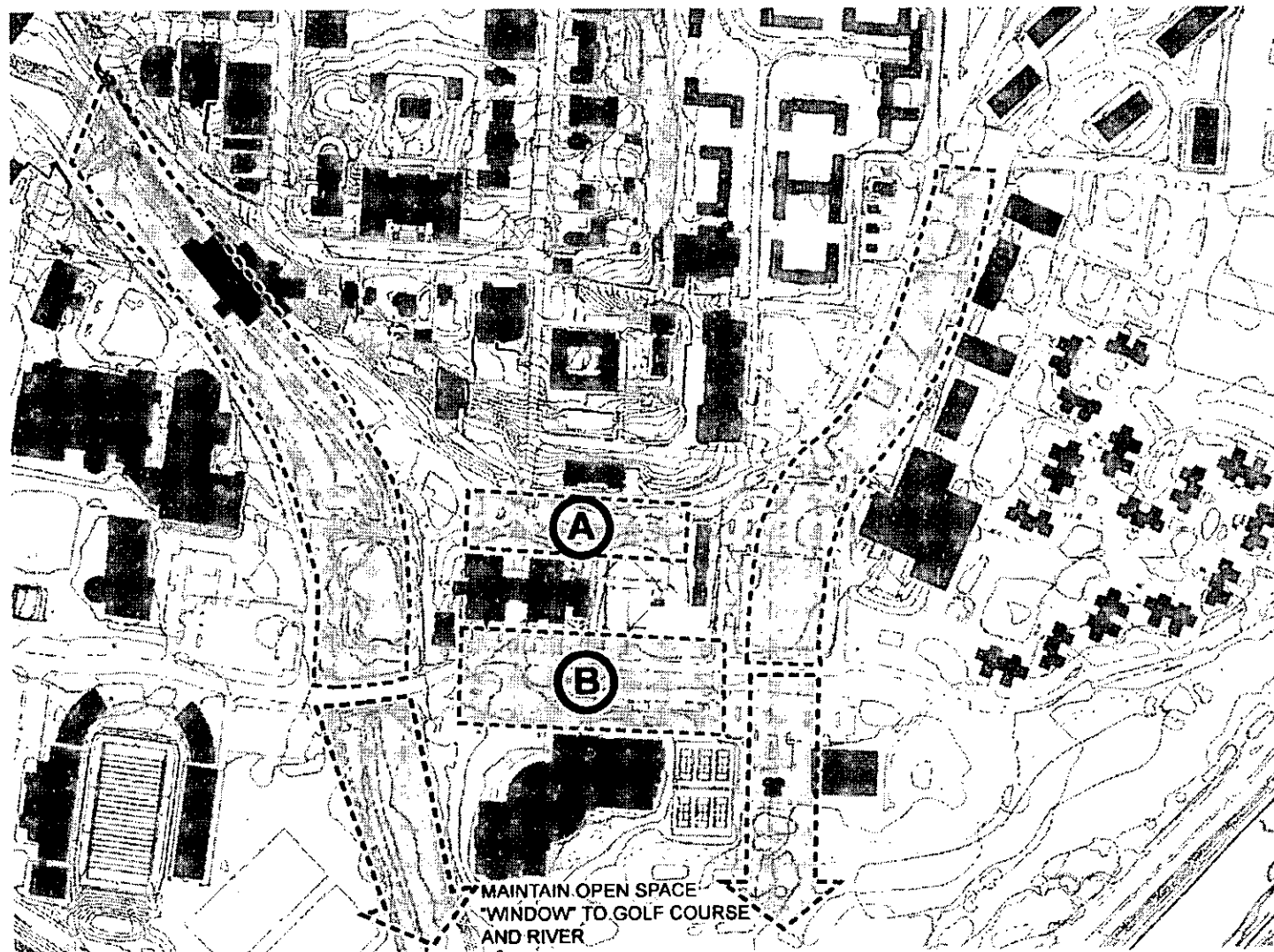


CLIPPINGER GREEN – VEHICULAR CIRCULATION AND PARKING



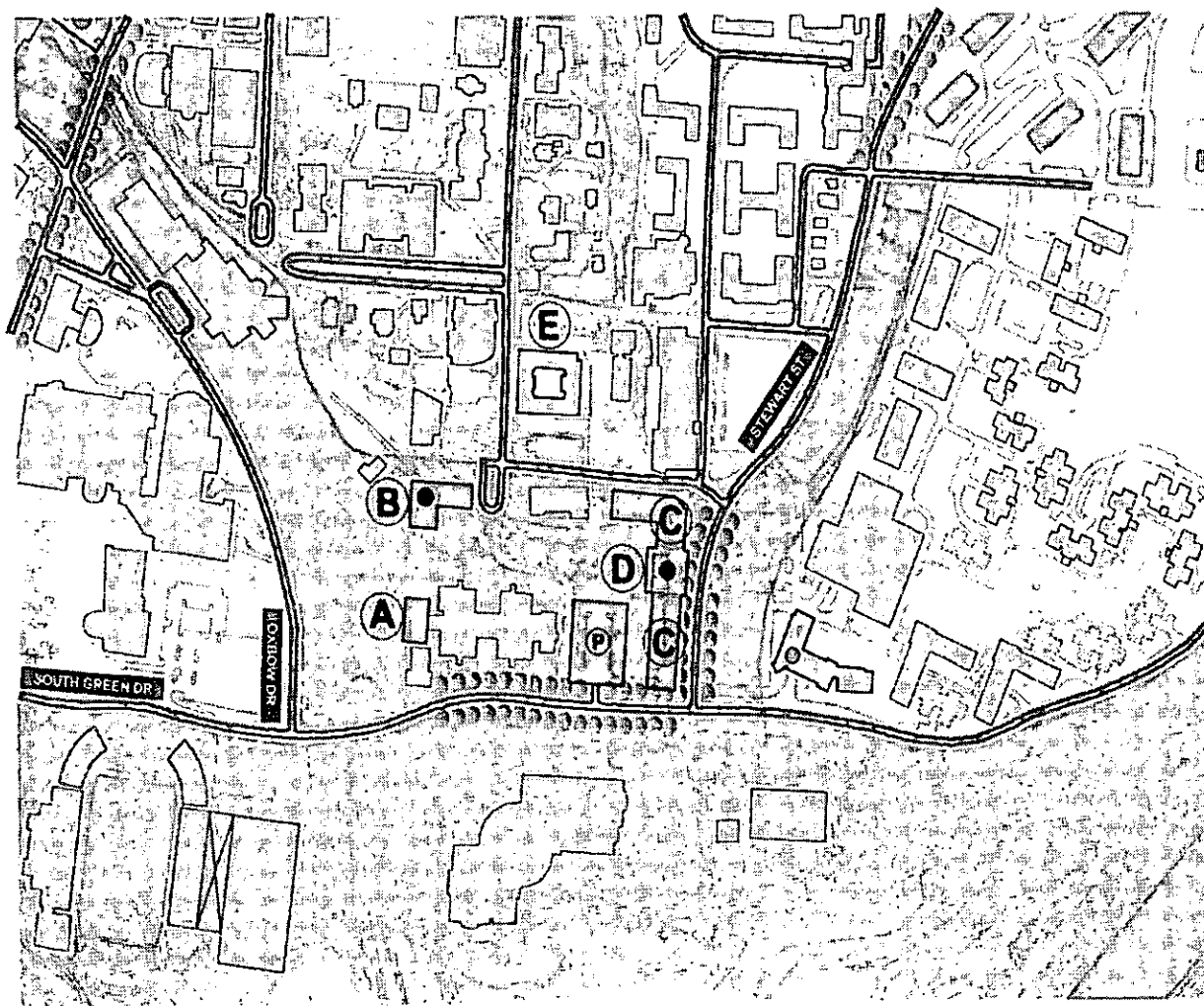
- A. Connect Stewart St to Wolfe St to South Green Dr
- B. Eliminate / close university terrace from Race St to South Green Dr
- C. Create Arrival / Drop-off area as terminus to university terrace
- D. Realign Race St intersection with Stewart St
- E. New parking garage/deck to consolidate surface parking lots

CLIPPINGER GREEN – OPEN SPACE



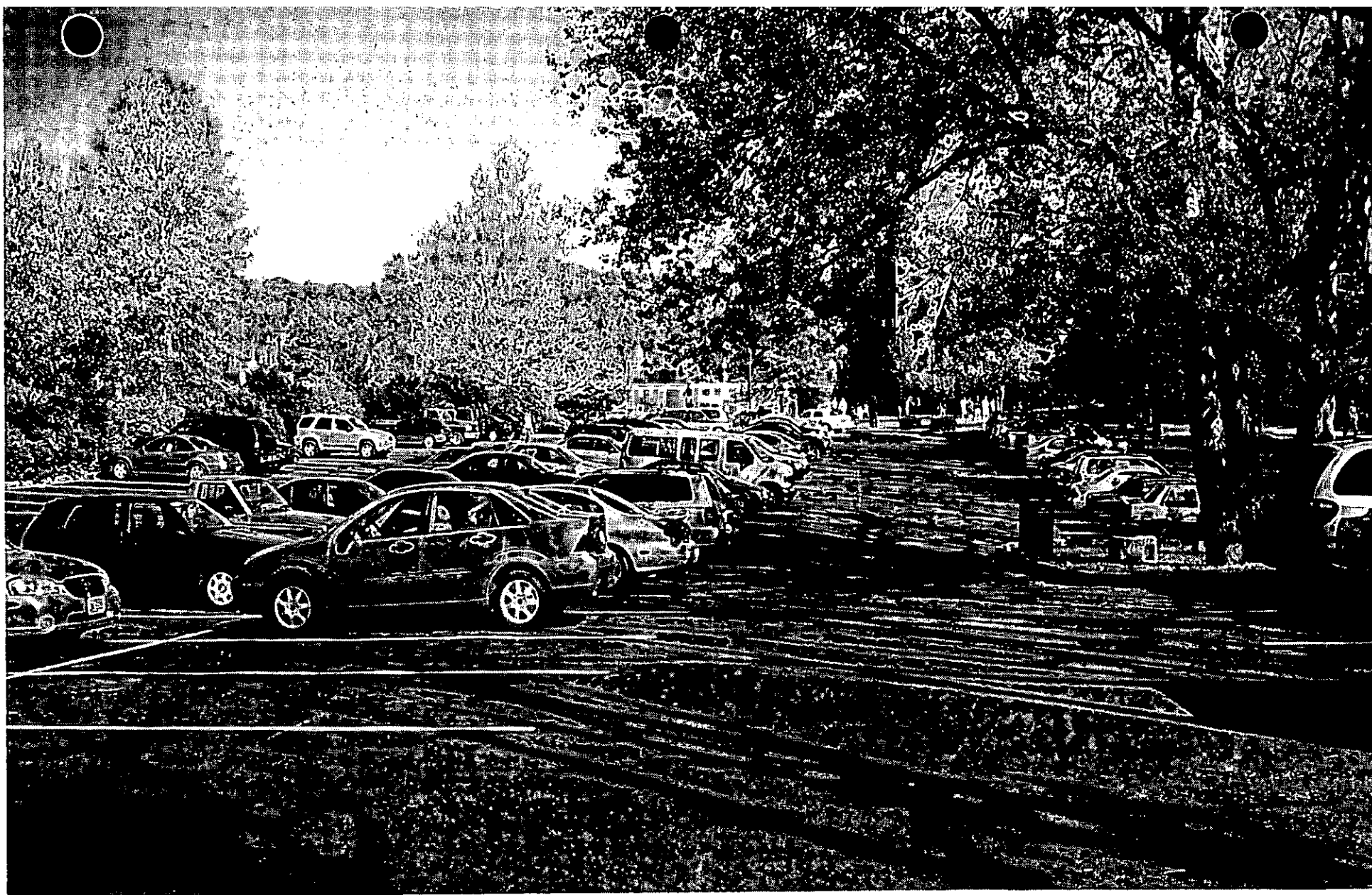
- A. Redefine and formalize the North Clippinger Green
- B. Redefine and formalize the South Clippinger Green

CLIPPINGER GREEN - BUILDINGS



BUILDINGS

- A. POSSIBLE EXPANSION OF CLIPPINGER LAB
- B. NEW ACADEMIC BUILDING - HUB BUILDING
- C. NEW ACADEMIC BUILDINGS
- D. NEW HUB BUILDING
- E. RENOVATE SCOTT QUAD FOR RESIDENTIAL

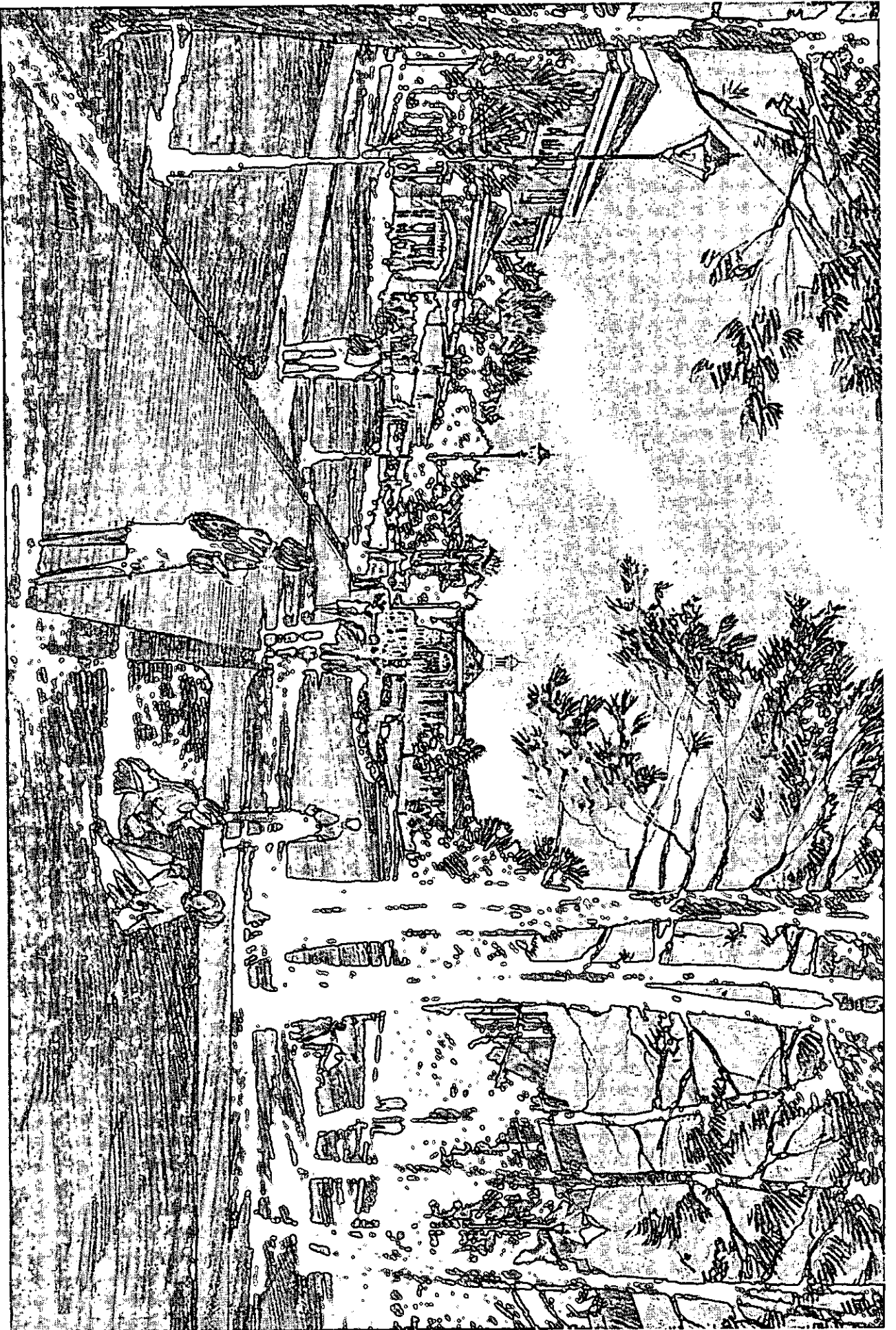


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OHIO
UNIVERSITY

nbbj



CAMPUS INFRASTRUCTURE

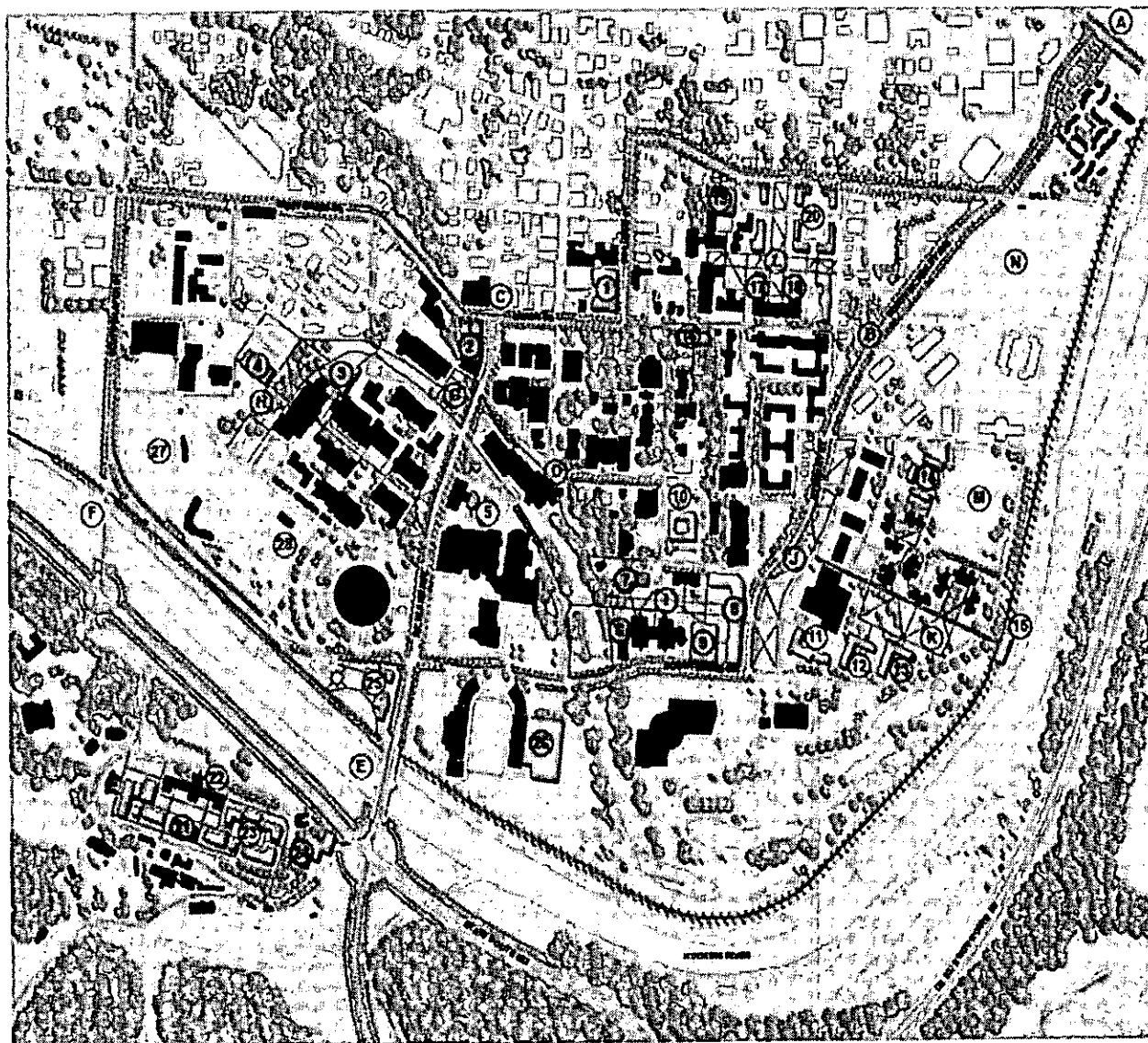
UTILITIES/TECHNOLOGY

- **Long-term replacement of power plant – 20 years**
 - **Upgrade steam line to South Green**
 - **“Tweaks” to the network**
 - **Stormwater management/Best practices**
 - **Redundancy potential**
-

CAMPUS INFRASTRUCTURE SUSTAINABILITY

- **Adopt and publicize a statement committing OU to sustainability**
- **Work with the City of Athens to adopt and publicize a statement committing the region to sustainability**
- **Create a financially accountable body to coordinate and enhance the existing programs while developing programs to fill in the sustainable gaps**
- **Adopt a policy that decision makers consider the following:**
 - **Decisions are not to be made in a vacuum, communicate with invested parties**
 - **Equal weight and consideration to be given in the following areas: People, Planet, Profit**

MASTER PLAN



Buildings

1. Renovation / Addition to Baker Center
2. Redevelopment of Haring, Lasher, Research & Technology Center
3. Integrated Learning and Research Center
4. Academic / Research Building
5. Addition to Porter Hall
6. Addition to Clippinger Lab Building
7. Academic / Research Building
8. Academic / Research "Hub" Building
9. Parking Garage
10. Renovate first floor of Scott Quad for Residential
11. Residential "Swing Building" I
12. Residential "Swing Building" II
13. Residential "Swing Building" III
14. Residential "Swing Building" IV
15. "Boat House"
16. Mixed-Use Academic Building
17. Addition to Music Building / Putnam Hall
18. Addition to McCracken Hall
19. Addition to Seigfried Hall
20. Residential Buildings
21. Parking Garage
22. Renovation of The Ridges Main Building and Wings
23. Redevelopment of The Ridges
24. Mixed-Use Academic "Hub" Building
25. Alumni Center
26. Multipurpose Indoor Facility and Football Practice Field
27. Upgrade Pruitt Field
28. Upgrade Ohio Softball Field

Infrastructure and Open Space

- A. New Stinson Avenue Gateway
- B. Extension of Stewart Street to McKinley Avenue
- C. New Intersection of Richard Avenue and Union Street
- D. Close Court Street and Park Place to through traffic
- E. Redesign of Richard Avenue / 682 Intersection - A' Bridge
- F. New Charter Street Bridge at connection The Ridges
- G. New Oxbow Creek Plaza
- H. Redesign of Oxbow Creek Open Space
- I. Redesign of Clippinger Green Open Space
- J. Redesign of South Beach Open Space
- K. Redesign of South Green Open Space
- L. Redesign of North Green Open Space
- M. Upgrade South Club Sports Fields
- N. Upgrade Mill Street Intramural Sports Fields

VISION OHIO



VISION OHIO - PHASE 1 IMPLEMENTATION STRATEGY

PLANNING CONTEXT	PROJECT	COLLABORATION	COST
CAMPUS AND COMMUNITY	<ul style="list-style-type: none"> - NORTH GREEN HOUSING STUDY <ul style="list-style-type: none"> o PLANNING AND ZONING - RICHLAND CORRIDOR STUDY <ul style="list-style-type: none"> o LAND USE / DESIGN GUIDELINES - HILLSIDE PROTECTION PLAN - RIVER CORRIDOR CONNECTION TO STROUDS RUN STATE PARK - PLANNING 	<ul style="list-style-type: none"> - CITY OF ATHENS - CITY OF ATHENS - CITY / COUNTY - CITY OF ATHENS 	<ul style="list-style-type: none"> - \$ - \$ - POLICY - \$
CAMPUS FRAMEWORK	<ul style="list-style-type: none"> - RICHLAND AVENUE / UNION STREET REDESIGN / PLANNING <ul style="list-style-type: none"> o HANING HALL o LASHER HALL o RTC BUILDING - IMPLEMENTATION OF CAMPUS "OUTERBELT" SEGMENTS - TOWN SQUARE TRAFFIC CALMING <ul style="list-style-type: none"> o PRESIDENT STREET o WEST MULBERRY STREET - RICHLAND AVENUE / 682 / INTERSECTION - BRIDGE WIDENING 	<ul style="list-style-type: none"> - CITY OF ATHENS - CITY OF ATHENS - ODOT / CITY / COUNTY - ODOT / CITY / COUNTY / ARMY CORPS OF ENGINEERS 	<ul style="list-style-type: none"> - \$ - \$\$ - \$\$ - \$\$
CAMPUS GREENS	<ul style="list-style-type: none"> - PRECINCT PLANNING STUDIES - WEST GREEN - SCIENCE AND RESEARCH - CLIPPINGER GREEN - SCIENCE AND RESEARCH - RIDGES - HOUSING AND RESEARCH 	<ul style="list-style-type: none"> - FACILITIES PLANNING 	<ul style="list-style-type: none"> - \$ - \$ - \$ - \$
SPACE UTILIZATION + MANAGEMENT	<ul style="list-style-type: none"> - INTEGRATED LEARNING AND RESEARCH CENTER - UNDERWAY - BAKER CENTER - UNDERWAY - PORTER HALL ADDITION - NEW COLLEGE OF EDUCATION BUILDING - NEEDS ASSESSMENT AND PLANNING 	<ul style="list-style-type: none"> - COLLEGE OF ENGINEERING - COLLEGE OF COMMUNICATION - COLLEGE OF EDUCATION - COLLEGE OF EDUCATION 	<ul style="list-style-type: none"> - \$\$\$ - \$\$\$ - \$\$\$ - \$
STUDENT HOUSING STUDY	<ul style="list-style-type: none"> - CONTINUE RENOVATION SCHEDULE - REVIEW OF DEBT FINANCING FOR RENOVATION PROJECTS <ul style="list-style-type: none"> o CASH FLOW ANALYSIS o INCREASE FREQUENCY AND AMOUNT OF PUBLIC BONDS - ADDITIONAL REVENUE GENERATION CONCEPTS <ul style="list-style-type: none"> o INCREASE INSTITUTIONAL FUNDING o FOOD SERVICE CONTRIBUTION o PUBLIC-PRIVATE PARTNERSHIP TO INCREASE BED COUNTS ON CAMPUS o ELIMINATING OR CHANGING MARKET APPROPRIATE FEES FOR HOUSING EXPENSE o INCREASE OF HOUSING COSTS - BASED ON PEER INSTITUTION 	<ul style="list-style-type: none"> - HOUSING COMMITTEE - BOARD OF TRUSTEES - HOUSING COMMITTEE 	<ul style="list-style-type: none"> - \$\$\$ - POLICY - POLICY

VISION OHIO – IMPLEMENTATION PLANNING

Campus as Framework

Transportation

Planning Principles	Key Planning and Design Objectives	Planning Activities
<ul style="list-style-type: none"> - Improve and enhance the key gateways into the campus – enhance image, identity, way finding - Reduce vehicular traffic on campus - encourage vehicular traffic to the edges of campus - Provide traffic calming of core campus streets to improve and enhance pedestrian safety, accessibility and experience - Minimize the impact of surface parking on the campus environment 	<ul style="list-style-type: none"> - Complete campus loop road – "The Outerbelt" - Connect The Ridges to the core campus by constructing a bridge crossing of the Hocking River at Shafer Street, connecting the core campus with The Ridges. - Improve the primary campus gateways <ul style="list-style-type: none"> o Richland Avenue/682 o Stimson Avenue/McKinley Avenue o Union Street/Shaffer Street - Provide a comprehensive campus transit system, integrated with the City, County and regional facilities – that reduces vehicular traffic and parking demand on the core campus - Prohibit further construction of and reduce the number of small, inefficient surface parking lots in the core campus and establish more green space - Develop more off campus long term parking facilities linked to a campus transit system 	<ul style="list-style-type: none"> - Develop with ODOT, Athens County, City of Athens on a regional transportation strategy - Develop with ODOT, plans and designs for the Route 682/Richland Avenue intersection and bridge crossing. - Coordinate future transit with existing public and private transit operators - Complete missing segments of the campus loop road <ul style="list-style-type: none"> o Stimson Avenue to North McKinley Avenue; o North McKinley Avenue to Stewart Street; o Stewart Street to South Green Drive - Develop plans with the City of Athens to close Stewart Street from East Union Street to Playground Street - Develop with ODOT and other State and Federal agencies on the creation of a new Hocking River bridge crossing at Shaffer Street - Craft, with OU Transportation Services, on strategies to reduce surface parking lots, parking garage locations and operational issues and transit linkages - Develop, with ODOT and City of Athens, plans for the redesign of the Richland Avenue/Union Street intersection to accommodate two way traffic - Develop, with the City of Athens, plans to close President Street and West Mulberry Street to vehicular traffic - Develop, with the City of Athens, plans to close South Court Street and Park Place to through traffic - Connect Oxbow Drive with Richland Avenue – Terminate at new Integrated Learning and Research Building

Tools in the Tool Kit

- Space Utilization and Management Study (SUMS)
- Physical Plan
- Utilities Plan
- Housing Master Plan
- Off-Campus Housing Capacity Analysis
- Transportation/ Parking Plan
- Accessibility Analysis
- Sustainability Plan
- Implementation Planning Guide
- 10-Year Capital Plan

10-Year Capital Plan

- Capital Planning Process Recommendation Paper – “The White Paper”
 - Creation of Facilities Planning Advisory Committee (FPAC)
 - The Three Straw Plans
 - Scenario A - Undergraduate Education
 - Scenario B - Graduate Education and Research
 - Scenario C - Hybrid
-

Executive Session
Friday, December 1, 2006
Hilton at Easton, Lilac Room
Columbus, Ohio
1:35 p.m.

The Board of Trustees began in Open Session and a motion to convene in Executive Session to consider personnel matters under Ohio Revised Code, Section 121.22(G)(1), was made by Chairman Browning. Mr. DeLawder seconded the motion, and on a roll call, all Trustees voted aye.

Trustees attending the session were Dr. Browning, Mr. DeLawder, Mr. Borgemenke, Dr. Dewire, Dr. Harris, Mr. Kidder, Ms. Perry, Mr. Schey, and Mr. Snyder.

Also attending were National Trustees Mr. Lawrie and Mr. Stuckey. Student Trustee Mitchell was present as was President McDavis and Board Secretary Geiger.

Personnel Matters

The discussion continued on the development of Presidential goals and how they may best be evaluated for the 2007-2008 period.

The matter of the appointment of an Interim Chief Information Officer was presented.

The Trustees reconvened in public session and adjourned at 3:00 p.m.

CERTIFICATION OF SECRETARY

Notice of this meeting and its conduct was in accordance with Resolution 1975 - 240 of the Board, which resolution was adopted on November 5, 1975, in accordance with Section 121.22(F) of the Ohio Revised Code and of the State Administration Procedures Act.

R. Gregory Browning
Chairman

Alan H. Geiger
Secretary