MINUTES OF THE MEETING OF
THE BOARD OF TRUSTEES OF OHIO UNIVERSITY

Friday, September 19, 2003

Ohio University, Athens Campus
# THE OHIO UNIVERSITY BOARD OF TRUSTEES

**MINUTES OF September 19, 2003 MEETING**

**June 24, 2014**

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EXECUTIVE SESSIONS

7:00 p.m, Thursday, September 18, 2003
Ohio University Inn

7:30 a.m. Friday, September 19, 2003
Ohio University, Athens Campus

On a motion by Mr. Schey, and a second by Mr. Kidder the Ohio University Board of Trustees and its committees resolved to hold executive sessions to consider personnel matters as permitted by Section 121.22(G)(1), real estate matters under Section 121.22(G)(2), and litigation or threat thereof under Section 121.22(G)(3), of the Ohio Revised Code on this 18th day of September 2003.

On a roll call vote all voted aye, namely: Patricia Ackerman, Lee Ong, Larry Schey, Robert Walter, Robert Kidder, Marnette Perry, David Snyder, Gregory Browning, and Daniel DeLawder. This constituted a quorum. President Glidden and Secretary Geiger attended part of the sessions.

Personnel
President Glidden earlier on Thursday, September 18 at his annual State of the University address announced his retirement effective June 30, 2004. Trustees, therefore, spent both sessions reviewing the processes required for a successful presidential search including the identification of search firms and a campus-based search committee, the desired characteristics sought in candidates, the search process, and possible ensuing issues. Chairman Walter agreed to speak to the matter at the conclusion of the formal Board meeting.

Real Estate
No real estate issues were considered.

Litigation
Matters of litigation were not discussed.
I. ROLL CALL

All Trustees were present – Chairman Robert D. Walter, Patricia A. Ackerman, R. Gregory Browning, C. Daniel DeLawder, C. Robert Kidder, M. Lee Ong, M. Marnette Perry, Larry L. Schey, and C. David Snyder.

Student Trustees Tara Stuckey and Dustin Wood attended as did President Robert Glidden, Secretary Alan H. Geiger, and David Wilhelm, president of the Ohio University Alumni Board of Directors, who sits by invitation of the Board of Trustees.

This was the first meeting for Trustees Kidder and Wood. Mr. Kidder replaces retiring Trustee Gordon F. Brunner and his term ends May 12, 2012. Mr. Wood replaces retiring student Trustee Barry Spurlock and his term ends May 12, 2005.

II. APPROVAL OF THE MINUTES OF THE MEETING
Of June 28, 2003 and September 5, 2003
(Previously distributed)

Mr. Browning moved approval of the previously distributed minutes. Mr. Schey seconded the motion. All agreed.

III. COMMUNICATIONS, PETITIONS, AND MEMORIALS

Secretary Geiger stated there were no communications, petitions, or memorials.

IV. ANNOUNCEMENTS

Secretary Geiger stated there were no announcements.

V. REPORTS

Preliminary Headcount Enrollment for Fall 2003 Quarter – Provost Stephen Kopp

Provost Kopp presented a report citing preliminary fall quarter headcount enrollment and an enrollment management planning proposal. A copy of Provost Kopp’s report is included with the official minutes.
Data presented defined several enrollment categories and noted an overall reduction on the Athens Campus from fall 2002 to fall 2003 of 76 students. The regional campuses showed an increase of 327 students for the same period.

Trustees asked questions about percentages applying for admission to Ohio University. Of those applying, 70% are admitted with 36% actually enrolling. It was felt the electronic application process has increased applications here and elsewhere, but the application fees did not hinder prospective students from applying to several institutions. Provost Kopp noted that a large number of students do not relocate from the regional campuses; we do follow-up with those students who are admitted but choose not to come; and that our basic concern is with the qualities students bring with them and their likelihood for success.

Provost Kopp concluded by outlining the leadership and charge to the committee considering enrollment management issues. Trustees asked for a status report from the committee at the December 5th meeting.
VI. UNFINISHED BUSINESS

Secretary Geiger reported no unfinished business.

VII. NEW BUSINESS

Chairman Walter reported that the Audit, Finance, and Investment Committee, the Academic Quality Committee, the Human Resources and Compensation Committee, and the Executive Committee had, at their respective meetings, discussed matters being presented to the Board. Items for action will be presented by the committee chairperson or a committee member as designed by the chairperson.
Chairman DeLawder reported his committee met for considerable time to review and discuss the items needing action or to receive reports. Mr. DeLawder thanked Interim Treasurer Larry Corrigan for his report on University year-end financials. Mr. DeLawder reviewed the proposed debt policy and noted it sets the boundaries for future borrowing by formalizing the operational processes to be followed. He stated the Board of Trustees will have final review and approval of any new indebtedness and that Trustees will be notified of any cost variance of 5% or greater on any project exceeding $1 million. Mr. DeLawder stated the University's bond rating by Moody's remains at 1-A and that he and the committee are comfortable with the policy and where we stand to date with debt.

Mr. DeLawder reviewed matters before the committee noting the internal review process supporting the Board of Regents required capital improvements requests; the sale of $6.5 million of bond anticipation notes, their purpose and pay-back periods; the report from Internal Auditor Gilmore and the progress the office is making; the favorable terms of a proposed land lease, and a construction project on the Chillicothe Campus.

On a motion by Mr. DeLawder, and a second by Mr. Snyder, the Trustees unanimously approved the following:

- Bond Anticipation Notes – Resolution 2003 – 1905
  1. University Center Early Site Package Construction
  2. Performance Contract
  3. Heating Plant
- University Center Early Site Package Funding – Resolution 2003 – 1906
- Route 56 Land Lease – Resolution 2003 – 1907
- Approval for Consultant Selection Exterior Site Improvements Project Chillicothe Campus – Resolution 2003 – 1908
APPROVAL OF THE OHIO UNIVERSITY
DEBT POLICY
RESOLUTION 2003 - 1903

WHEREAS, a University Debt Policy has been developed to support the mission of Ohio University. The mission includes providing undergraduate and graduate students a distinctive education (including maximizing learning opportunities), providing undergraduates a residential experience, maintaining excellence in research through support for creative activity, and expanding service to the region.

WHEREAS, the Debt Policy is set forth to 1) outline a process for identifying and prioritizing capital projects that will be financed using debt, 2) define the metrics that will be used to evaluate the institution’s existing debt capacity and facilitate capital planning, 3) define project-specific metrics, if any, depending on the type of project, 4) establish internal guidelines for the mix of fixed versus variable rate debt, and 5) assign responsibilities.

WHEREAS, the President and the Board of Trustees will be consulted and advised regularly on debt capacity, debt levels, project status and fiscal issues where project cost overrun exceeds five percent for projects greater than one million dollars.

NOW, THEREFORE, BE IT RESOLVED, that the Ohio University Board of Trustees does approve adoption of the Debt Policy.

BE IT FURTHER RESOLVED, that changes to the Debt Policy will be brought before the Board of Trustees for its review and approval, and;

BE IT FURTHER RESOLVED, that the Ohio University Board of Trustees does hereby empower the President to assign responsibility to the Vice President for Administration and Finance, in consultation with the Provost, to administer the Debt Policy, establish capital priorities, consult with national credit rating agencies – Moody’s, Standard and Poor’s, and Fitch – to regularly monitor debt capacity and credit worthiness, monitor debt levels and project administration, and advise the President and members of the Board of Trustees on the activities and fiscal integrity of the Capital Process.

This resolution shall take effect immediately upon its adoption.
September 10, 2003

Dr. Robert Glidden
Office of the President
Cutler Hall 103

CAMPUS MAIL

Dear Bob:

The attached documents are critical to our discussions about debt capacity and debt policies. They are:

- Comparative Bond Rating Data for Schools in Ohio
- Moody's Rating Definitions
- The Ohio University Principal Outstanding as of September 8, 2003
- Draft Debt Policy
- Moody's Special Comment - "Debt Capacity in Higher Education Is A Strategic Concept"

The attached debt policy is recommended to you and the Board of Trustees to guide the university in establishing debt capacity, identifying a proper mix of debt instruments, maintaining debt levels, establishing capital priorities to support the mission of the university and to assure the stability and integrity of the capital process.

I recommend approval.

Sincerely,

Gary B. North
Vice President for Administration and Finance
INTRODUCTION

The overriding goal of The Ohio University Debt Policy is to support the Mission of Ohio University. In summary, the Mission includes providing undergraduate and graduate students a distinctive education (including maximizing learning opportunities), providing undergraduates a residential experience, maintaining excellence in research through support for creative activity, and expanding service to the region.

This Debt Policy is set forth to:

1) Outline a process for identifying and prioritizing capital projects that will be financed using debt.

2) Define the metrics that will be used to evaluate the institution’s existing debt capacity and facilitate capital planning.

3) Define project-specific metrics, if any, depending on the type of project.

4) Establish internal guidelines for the mix of fixed versus variable rate debt.

5) Assign responsibilities.

1. PROCESS FOR IDENTIFYING AND PRIORITIZING CAPITAL PROJECTS

The University’s debt capacity has practical limitations. The debt position of the University will be actively managed in order to maintain a prudent level of debt acceptable to the Board of Trustees which is intended to attain desired and identified municipal debt rating(s) for the University. The Ohio University administration with the approval of the Board of Trustees (hereinafter referred to as “Management”) will allocate the use of debt financing within the University to include the prioritization of debt resources among all uses, including plant and equipment financing, auxiliary projects, academic projects, and projects with University-wide impact. The following matrix depicts a common-sense approach to prioritizing projects.

<table>
<thead>
<tr>
<th>Important to Future</th>
<th>Critical to Future</th>
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</thead>
<tbody>
<tr>
<td>Priority #3</td>
<td>Priority #1</td>
</tr>
<tr>
<td>Less Important to Future</td>
<td>Very Important</td>
</tr>
<tr>
<td>Priority #4</td>
<td>Priority #2</td>
</tr>
</tbody>
</table>

Financial Performance

Mission
Management will use the following guidelines when prioritizing projects and making decisions about financing options:

A. Only projects that relate to the mission of the University, directly or indirectly, will be considered for debt financing.

B. A project that has a related revenue stream or can create budgetary savings will receive priority consideration. Every project considered for financing must have a defined, supportable plan of costs (construction and incremental operating) approved by Management.

C. State funding and philanthropy are expected to remain major sources of financing for the University's plant investments. In assessing the possible use of debt, all other financing and revenue sources will be considered. State appropriations, philanthropy, project reserves, and other sources are expected to finance a portion of the cost of a project. Debt is to be used conservatively and strategically.

D. Management will consider other funding opportunities (e.g., joint ventures, real estate development, etc.) when appropriate and advantageous to the University. Opportunities and financing sources will be evaluated within the context of the Debt Policy.

E. Federal research projects will receive priority consideration for external debt financing due to partial reimbursement of operating expenses (including the interest component of applicable debt service) of research facilities.

2. DEBT CAPACITY METRICS

A. Ohio Board of Regents

The Ohio Board of Regents issues guidelines for preparing capital plans. In addition to adhering to the guidelines, the University is required to submit information to the Board of Regents for review and approval well in advance of any debt issuance. All such capital plans are first reviewed and approved by the President and the Board of Trustees. Annually, and as part of the review and approval process, the Board of Regents uses a standard set of measures to monitor the fiscal health of the State of Ohio's public universities. Using the year-end audited financial statements submitted by each public institution, the Board of Regents computes three ratios from which four scores are generated. The methodology for calculating the three ratios is as follows:

- **Viability ratio**: Expendable fund balance divided by plant debt;
- **Primary Reserve Ratio**: Expendable fund balance divided by total current funds expenditures and mandatory transfers;
- **Net Income Ratio**: Net total revenues divided by total revenues.
Based on the calculations described above, each ratio is assigned a score ranging from zero to five. A score of five indicates the highest degree of fiscal strength in each category. Based on these scores, a summary score termed the "composite score" is determined, which is the primary indicator of fiscal health. The University's composite score equals the sum of the assigned viability score multiplied by 30%, the assigned primary reserve score multiplied by 50%, and the assigned net income score multiplied by 20%. A composite score of 1.75 or less for two consecutive years would result in an institution being placed on fiscal watch. The highest composite score possible is 5.00. The University's score, as of June 30, 2002, was 3.40.

B. Moody's

Moody's calculates and evaluates numerous financial ratios for the public universities it rates. Five ratios are specifically related to capital. The ratios are as follows:

Unrestricted operating resources to debt: A conservative measure of resources available to investors from unrestricted expendable reserves that excludes amounts designated for long-term investment.

Expendable resources to debt: Measures the resources available to investors from expendable reserves.

Total resources to debt: A broad measure of resources to debt that includes the corpus of endowed contributions.

Gross debt service to operations: Measures an institution's total debt burden on the annual operating budget.

Peak debt service to operations: Measures the peak debt burden on the annual operating budget.

All existing, as well as planned increases of debt obligations of the University will be managed in order to maximize municipal rating(s) for the University. The maintenance and/or enhancement of the University's municipal rating(s) shall be of primary importance when external financing is considered by the Board of Trustees.

3. PROJECT COST METRICS

Project financial performance will be measured by the project's fully-subsidized net present value. Every project considered for financing must have a Management-approved plan of project costs, together with incremental operating expenses and revenues. Incremental revenues include revenue increases directly associated with the project (e.g., usage fees) that can only be realized if the project is undertaken. Similarly, incremental expenses include any increase in expected operating expenses associated with the project. Revenues and cost savings will be estimated conservatively, especially for high risk projects. The net present value of each project will be calculated by summing the
discounted value of the net annual project cash flows over the life of the project. The fully-subsidized net present value of the project will be calculated by subtracting the net present value of any project subsidies from the net present value of the project.

4. DEBT MANAGEMENT

Due to the financing flexibility and typically low interest cost associated with variable rate debt, it is desirable to maintain a portion of the University's aggregate debt on a floating rate basis. However, variable rate debt also introduces volatility to the University's debt service obligations. Therefore, the University will balance the mix of variable and fixed rate debt according to a target guideline of up to 50% variable, although the actual percentage for debt outstanding will fluctuate from time to time due in part to financing needs and prevailing market interest rates.

5. ASSIGNMENT OF RESPONSIBILITIES

The Vice President for Administration and Finance in collaboration with the Provost is responsible for oversight of capital debt management and developing capital priorities. The Provost will work with Deans and the Director of Facilities Planning to define academic program priorities. Regular reports will be made to the President and Board of Trustees on the status of debt, debt capacity and the status of capital projects.

A. Facilities Planning and Facilities Management

Facilities Planning and Facilities Management personnel take a lead role in:

- Estimating and defining project construction and lifecycle costs
- Assisting the Vice President for Administration and Finance in maintaining the list of projects that are being considered
- Recommending opportunities to reduce project costs
- Providing regular status, cost, and budget variances for projects in progress
- Estimating the remaining useful life and replacement cost of existing facilities
- Developing, maintaining, and enforcing University and other regulatory construction standards

They also work closely with the State Controlling Board and the Board of Regents staff. The University Faculty/Staff space advisory committee will assist the Vice President for Administration and Finance and the Provost in developing the capital and basic renovation priority schedule.

B. Treasury Management

Treasury Management is responsible for:

- The administration of all aspects of debt financing, including accounting, and working with bond counsel and underwriters to issue new debt or refinance old debt
- Managing sources of funds (debt proceeds, donated funds, state appropriations, internal loan funds, and other sources of project financing)
• Maintaining a schedule of current and forecast debt and associated payments of principal, interest and fees
• Preparing debt capacity metrics

C. Project Prioritization

The Vice President for Administration and Finance will:
• Maintain a list of projects with the assistance of Facilities Management and Facilities Planning
• Prioritize projects in collaboration with the Provost
• Recommend projects for execution to the President and Board of Trustees

D. Board of Trustees

The Board of Trustees will:

• Approve issuance of debt
• Approve capital and basic renovation projects
• Be advised of internally financed projects
• Be advised of project cost variances exceeding (5) five percent of approved costs for projects greater than one million dollars
• Review, at least annually, current Municipal Ratings of Ohio University

This Debt Policy must be reviewed by Management once a year and confirmed as appropriate or amended as necessary at that time.
<table>
<thead>
<tr>
<th>Institution</th>
<th>Medium</th>
<th>Linear</th>
<th>University Score</th>
<th>Average Score</th>
<th>University Score</th>
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</thead>
<tbody>
<tr>
<td>A1</td>
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<td>A2</td>
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**Table:**

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<th>Average Score</th>
<th>University Score</th>
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</tbody>
</table>

**Note:**
- The table above compares the average scores of different institutions.
- The **Medium** column represents the medium score for each institution.
- The **Linear** column represents the linear score for each institution.
- The **University Score** column shows the total university score for each institution.
- The **Average Score** column shows the average score for each institution.

**Additional Information:**
- The **Notes** column provides additional notes or comments related to each institution.
- The **Source** column indicates the source of the data.
- The **Comparison Chart** column shows a comparison chart for the institutions.

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**Ohio Schools Bond Rating Comparison Chart**

<table>
<thead>
<tr>
<th>School Name</th>
<th>Bond Rating</th>
<th>Medium</th>
<th>Linear</th>
<th>University Score</th>
<th>Average Score</th>
<th>University Score</th>
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<td>A1</td>
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</tbody>
</table>

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**Note:**
- The table above compares the bond ratings of different schools.
- The **Medium** column represents the medium bond rating for each school.
- The **Linear** column represents the linear bond rating for each school.
- The **University Score** column shows the total university score for each school.
- The **Average Score** column shows the average score for each school.
- The **Notes** column provides additional notes or comments related to each school.
- The **Comparison Chart** column shows a comparison chart for the schools.
Appendix II: Moody's US Municipal Rating Definitions

Municipal Ratings are opinions of the investment quality of issuers and issues in the US municipal and tax-exempt markets. As such, these ratings incorporate Moody's assessment of the default probability and loss severity of these issuers and issues.

Municipal Ratings are based upon the analysis of four primary factors relating to municipal finance: economy, debt, finances, and administration/management strategies. Each of the factors is evaluated individually and for its effect on the other factors in the context of the municipality's ability to repay its debt.

MUNICIPAL LONG-TERM RATING DEFINITIONS

**Aaa**  Issuers or issues rated Aaa demonstrate the strongest creditworthiness relative to other US municipal or tax-exempt issuers or issues.

**Aa**  Issuers or issues rated Aa demonstrate very strong creditworthiness relative to other US municipal or tax-exempt issuers or issues.

**A**  Issuers or issues rated A present above-average creditworthiness relative to other US municipal or tax-exempt issuers or issues.

**Baa**  Issuers or issues rated Baa represent average creditworthiness relative to other US municipal or tax-exempt issuers or issues.

**Ba**  Issuers or issues rated Ba demonstrate below-average creditworthiness relative to other US municipal or tax-exempt issuers or issues.

**B**  Issuers or issues rated B demonstrate weak creditworthiness relative to other US municipal or tax-exempt issuers or issues.

**Caa**  Issuers or issues rated Caa demonstrate very weak creditworthiness relative to other US municipal or tax-exempt issuers or issues.

**Ca**  Issuers or issues rated Ca demonstrate extremely weak creditworthiness relative to other US municipal or tax-exempt issuers or issues.

**C**  Issuers or issues rated C demonstrate the weakest creditworthiness relative to other US municipal or tax-exempt issuers or issues.

MODIFIERS FOR MUNICIPAL RATINGS

Moody's applies numerical modifiers 1, 2, and 3 in each generic rating classification from Aa through Caa. The modifier 1 indicates that the obligation ranks in the higher end of its generic rating category; the modifier 2 indicates a mid-range ranking; and the modifier 3 indicates a ranking in the lower end of that generic rating category.
### THE OHIO UNIVERSITY
### PRINCIPAL OUTSTANDING AS OF SEPTEMBER 8, 2003

(After Issuance of Series 2003 Refunding Bonds)

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<td>$131,165,000</td>
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<td>$30,200,000</td>
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<td>Project List</td>
<td>Chilled Water Loop</td>
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<td>Child Care Center</td>
<td>Bentley Hall</td>
<td>Ping Center</td>
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<td>Bromley Hall</td>
<td>Lecture Hall</td>
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<td>Regional Campuses</td>
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<td>University Center</td>
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<td>West State Street Lab</td>
<td>Fine Arts Studio</td>
<td>Avionics Engineering Center</td>
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<td>Stores/Rec Demolition</td>
<td>HR Training Center</td>
<td>Pickerington Center</td>
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<td>Track &amp; Turf Field</td>
<td>Innovation Center</td>
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<td>HR Training Center</td>
<td>King Air</td>
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<td>Lecture Hall</td>
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<td>Motor Pool Facility</td>
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<td>Peden Stadium</td>
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<td>Performance Contract</td>
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<td>Utilities Infrastructure</td>
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Debt Capacity In Higher Education Is A Strategic Concept

It Is Not Determined By Formulas And Ratios Alone

Summary

In this article, we briefly review the concept of debt capacity for higher education institutions. We also comment on debt policies, which have become increasingly common and sophisticated in recent years. To summarize, we do not consider debt capacity to be a formulaic concept derived from income statement or balance sheet ratios alone. Rather, we view debt capacity to be dependent on an institution's evolving overall financial strength, market position and strategy, which are in turn consistent with its fundamental credit position. Management's risk tolerance will often be the final arbiter of debt capacity for a particular institution. Because debt capacity changes over time, we view a debt policy primarily as a management tool that needs to be updated periodically to reflect the evolution of an institution's development and strategy.

DEBT CAPACITY REFLECTS COMPLEX INTERPLAY OF MULTIPLE CREDIT FACTORS

An institution's debt capacity results from a complex interplay among its fundamental credit factors. These include its:

• market position in its various core "businesses", education, research, and health care, depending on the institution
• financial reserve levels and ability to manage and grow reserves from various sources, such as fundraising, investment returns, and re-invested surpluses
• capital funding needs and sources for capital investment
• operating performance, including the diversity and strength of its revenue streams and its ability to cover debt service from operations
• for public universities, the relationship with the state, including consistency of funding, as well as degree of oversight and control
• management competence and sophistication, as well as institutional strategy
Moody's uses a variety of statistics and ratios to evaluate an institution's credit profile. While these quantitative measures provide the framework for analysis, we also do a qualitative assessment of an institution's strength based on conversations with management, comparison to peer and competitor institutions, and visits to campus.

The comparison between Institution A and Institution B highlights that two very different institutions can have the same risk level despite significant difference in the above noted areas. Institution A is significantly more leveraged than Institution B, has weaker operating performance and weaker debt service coverage. However, it is larger from an enrollment, resource and revenue perspective, maintains stronger student demand, has more developed fundraising, and has a higher degree of revenue diversity based on its programmatic array (significant graduate and professional programs) and research activities. Both of these institutions are rated A2.

<table>
<thead>
<tr>
<th>Institution</th>
<th>Debt (FTE)</th>
<th>Resources</th>
<th>Total enrollment</th>
<th>Total gifts per student</th>
<th>Average operating margin (%)</th>
<th>Average actual debt service coverage (%)</th>
<th>Revenue From Student Charges</th>
<th>Revenue From Investment Income, Gifts, Pledges</th>
<th>Revenue From Grants and Contracts</th>
<th>Revenue From Other Sources</th>
</tr>
</thead>
<tbody>
<tr>
<td>Institution A</td>
<td>$729,003</td>
<td>$910,991</td>
<td>17,292</td>
<td>52.9%</td>
<td>48.5%</td>
<td>53.3%</td>
<td>$16,852</td>
<td>0.8</td>
<td>$39,852</td>
<td>8.2%</td>
</tr>
<tr>
<td>Institution B</td>
<td>$866,021</td>
<td>$1,035,054</td>
<td>1,379</td>
<td>60.0%</td>
<td>65.0%</td>
<td>2.4%</td>
<td>$31,906</td>
<td>1.7</td>
<td>$14,034</td>
<td>5.2%</td>
</tr>
</tbody>
</table>

DEBT CAPACITY IS NOT A STATIC CONCEPT

Investors and borrowers alike have asked us what additional debt capacity an institution has without risking a downgrade. This is a complex question for us to answer because debt capacity is not a static concept but rather changes over time as an organization's fundamental credit factors evolve. As a result, an institution's debt capacity could increase for a variety of reasons independent of leverage measures. For example, if enrollment grows, state funding strengthens, external gifts increase, or endowment levels improve, an institution's debt capacity is expanded to some degree. Conversely, debt capacity could decline if student demand or operating performance were to weaken, or if other fundamental credit factors worsened. The amount of debt that an organization has outstanding, or plans to have outstanding, is only one factor in assessing its additional debt capacity.

DEBT CAPACITY ALSO DEPENDENT ON INSTITUTIONAL RISK TOLERANCE

Additionally, the level of debt capacity is also a function of management's comfort with risk level. An A-rated institution may have limited debt capacity at its current rating/risk level, but significant capacity at a lower rating but higher risk level. If an institution believes that debt-financed capital investments are important to maintaining or improving its competitive position, it may make strategic sense to issue additional debt. While this could potentially increase their risk profile over the short term, and could result in a rating downgrade, it might also improve their credit profile over the longer term if the financed projects are successful in improving institutional reputation and student demand.

REVENUE GENERATING PROJECTS HAVE DIFFERENT IMPACT THAN ONES WITHOUT ASSOCIATED REVENUE STREAMS

The types of projects being financed can have an impact on debt capacity. Projects that are revenue generating and are expected to be self-supporting can use less debt capacity than those that do not have an associated revenue stream to assist with debt repayment. We do not, however, deduct projects that are self-supporting from an institution's leverage profile, but rather take into account the credit benefit derived from the additional revenue to support debt service. While successful revenue-generating projects may weaken...
an institution's balance sheet leverage ratios, this impact may be offset by improvement in the institution's overall operating cash flow, another important determinant of credit quality. Project borrowing that generates not only sufficient cash flow to cover associated debt service but also excess revenues to support operations or debt service on other projects could in fact lead to longer term credit strengthening.

**OFF-BALANCE SHEET FINANCINGS ARE INCLUDED IN LEVERAGE PROFILE**

In recent years, there has been a significant increase in off-balance sheet financing, primarily for student housing at public universities that are constrained by state regulations on bidding and capital construction. While these transactions generally are structured so that the university has no legal obligation for debt repayment, we typically include them as part of an institution's overall leverage profile due to the strategic and economic linkages to the university. We characterize these transactions as "indirect debt" of the institution, recognizing that the lack of a legal obligation to make debt service payments makes these types of transactions fundamentally different from debt issued directly by the institution. The extent to which the project affects debt capacity depends on our assessment of the project's independent financial strength and ability to support debt service, as well as the structure of the transaction and involvement of the university. Moody's has published several special comments regarding off-balance sheet financings that are available upon request.

**DEBT POLICIES ARE PRIMARILY A MANAGEMENT TOOL**

We view debt policies as a management tool, similar to investment policies. We also believe it is appropriate for debt policies to evolve over time as an institution's fundamental market and financial position changes. Most institutions periodically review their investment policies to reflect market changes, adjustments to risk tolerance, and the emergence of new asset classes. Similarly, as institutional credit fundamentals and debt capacity alter, we would expect a university's Board and management to review the suitability of its debt policy. We believe the primary institutional benefit of a debt policy is to provide a framework for discussion, agreement on, and review of capital plans and priorities, as well as an ability to finance those plans within an internally-determined risk structure.

Given the uniqueness of each institution's position, debt policies vary widely, both in terms of content and benchmarks used. We have reviewed debt policies ranging from 2 to 20 pages. Some of the components of debt policies we typically see are:

**Institutional quantitative tests**

Common measures include unrestricted or total financial resources to debt, debt burden to operations, and institutional debt service coverage. We do not have recommended guidelines in these areas, as again they will depend on the risk tolerance and strategic objectives for individual organizations. However, Moody's medians, published on an annual basis for both public and private higher education institutions, can provide some guidance on these measures at specific rating levels.

**Project-specific tests**

Some organizations expect financed facilities to be self-supporting with a certain amount of debt service coverage from revenues. Most legal documents for bond transactions have tests that range from 1.0 to 1.5 times coverage; however, many institutions manage to different levels than those legally required. It could be possible that different types of projects could be required to have different levels of coverage, depending on the potential variability of their revenues and the strategic nature of projects.

**Types of projects that can be debt financed**

Debt policies can delineate what types of projects can be debt financed. For example, certain institutions, as noted above, only debt finance projects that are revenue generating, typically auxiliary projects. Others permit debt financing of non-revenue generating projects, but with guidelines regarding a mix of gifts or internal reserves (equity) versus debt proceeds. These guidelines can stipulate how much of a pledged gift must be received prior to proceeding with debt financing. Some organizations additionally require the cost of the project to include an endowment in support of the operation and maintenance of the project.
Mix of fixed versus variable rate debt

Debt policies often establish internal guidelines as to the proper mix between fixed and variable rate debt. Again, Moody's has no specific quantitative benchmarks or rules in this area, other than the basic observation that the appropriate mix of debt will depend on an organization’s ability to handle potential swings in the interest rate on variable rate debt. This is a function of its financial cushion, asset liquidity, investment management, and cash flow, and therefore is institution-specific. Some highly rated private institutions have a large portion of their debt in variable rate mode, although the amount for many public universities is typically far less.

Method of prioritizing projects

Some debt policies also outline a process for identifying and prioritizing capital projects. This can include a discussion of the persons involved in vetting projects at the school/departmental level, in central administration, and at the Board level, as well as guidelines regarding where the final decision-making power rests. It can also include methods of prioritizing projects. For example, some institutions rank projects by factors including gift component, revenue-generating capacity, and links to strategic priorities.

Maintenance of a specific rating

We sometimes see maintenance of a particular rating as part of a debt policy but do not endorse this. Instead, we believe that institutional needs and priorities should drive debt strategy. As noted previously, it may make sense for an institution to increase debt at a level that carries a risk profile weaker than its current rating category in order to make strategic investments that, if successful, could result in credit strengthening over time.

Conclusion

Institutional debt capacity is a complex concept that is reliant both on an institution's broad credit fundamentals as well as its internally determined risk tolerance. A well-thought out debt policy that evolves along with an institution can be a helpful tool for many institutions as they engage in capital and debt planning.
CAPITAL IMPROVEMENTS PLAN
ATHENS AND REGIONAL CAMPUSES

FISCAL YEARS 2005 THROUGH 2010

RESOLUTION 2003 --- 1904

WHEREAS, the Ohio Board of Regents has notified Ohio University that the Capital Improvements Plan for the Fiscal Years 2005-2010 must be submitted in August 2003, and

WHEREAS, the Ohio University Board of Trustees on January 30, 1993 by Resolution 1271, did approve the consultant's report on "Space Utilization and Management" as the guide to campus development and capital requests for the next decade, with the provisions that specific plans for biennial capital funding and recommendations for demolition of buildings required further Board of Trustee action, and

WHEREAS, the University undertook the development of a "Campus Master Plan" and updated the "Space Utilization and Management Study" and the Plan and a modified portion of the SUMS document were presented and approved by the Ohio University Board of Trustees on June 27, 1996, and

WHEREAS, the University established in April 2003 the Space Management Committee to review proposed capital expenditures on the Athens Campus for the Provost's Office, and

WHEREAS, the Capital Plan for fiscal years 2005 through 2010 was developed by the University Facilities Planning office and reviewed by the Space Management Committee, the President, the Provost, the Vice President for Regional Higher Education and the Deans of the regional campuses,

NOW, THEREFORE, BE IT RESOLVED that the Ohio University Board of Trustees does hereby approve the attached Summary of Capital Improvements Projects on the Athens and Regional Campuses for the period beginning on July 1, 2005 and ending on June 30, 2010.

BE IT FURTHER RESOLVED that the Ohio University Board of Trustees does hereby empower the President or his designee to submit to the Ohio Board of Regents and other state officials a Fiscal Year 2005-2010 Capital Improvements Plan for Ohio University.

CPLN2005.RES
## FY 2005 – 2006 BIENNIAL

<table>
<thead>
<tr>
<th>PROJECT OR ITEM</th>
<th>Minimum Anticipated Funding Requested</th>
<th>Maximum Anticipated Funding Requested</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Basic Renovations – Formula Funding</td>
<td>4,523,812</td>
<td>5,654,765</td>
</tr>
<tr>
<td>2. Supplemental Basic Renovations</td>
<td>1,000,000</td>
<td>1,000,000</td>
</tr>
<tr>
<td>3. University Center</td>
<td>10,360,000</td>
<td>13,475,000</td>
</tr>
<tr>
<td>4. Lausche Heating Plant</td>
<td>5,830,000</td>
<td>5,830,000</td>
</tr>
<tr>
<td>5. Clippinger Lab Master Plan and Planning for Phase I</td>
<td>116,006</td>
<td>118,150</td>
</tr>
<tr>
<td>6. Alden Library Phasing Plan Development</td>
<td>150,000</td>
<td>150,000</td>
</tr>
</tbody>
</table>

**TOTAL FY 2005 – 2006 BIENNIAL**

<table>
<thead>
<tr>
<th>PROJECT OR ITEM</th>
<th>Minimum Anticipated Funding Requested</th>
<th>Maximum Anticipated Funding Requested</th>
</tr>
</thead>
<tbody>
<tr>
<td>7. Southeastern Regional Depository</td>
<td>2,661,515</td>
<td>2,661,515</td>
</tr>
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## FY 2007 – 2008 BIENNIAL

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<td>1,000,000</td>
</tr>
<tr>
<td>3. University Center</td>
<td>5,210,298</td>
<td>2,095,298</td>
</tr>
<tr>
<td>4. Lausche Heating Plant</td>
<td>8,945,708</td>
<td>10,000,000</td>
</tr>
<tr>
<td>5. Porter Hall Addition</td>
<td>0</td>
<td>1,350,000</td>
</tr>
<tr>
<td>6. Clippinger Lab Phase I</td>
<td>1,000,000</td>
<td>1,000,000</td>
</tr>
<tr>
<td>7. Alden Library Partial Rehabilitation Phase II</td>
<td>1,000,000</td>
<td>1,000,000</td>
</tr>
<tr>
<td>8. Clippinger Lab Planning Phase II</td>
<td>150,000</td>
<td>150,000</td>
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<tr>
<td>9. Alden Library Rehabilitation Planning Phase III</td>
<td>150,000</td>
<td>150,000</td>
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<tr>
<td>10. PSAC Improvements (Business/Communications)</td>
<td>0</td>
<td>3,827,852</td>
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</table>

**TOTAL FY 2007 – 2008 BIENNIAL**

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<td>1,000,000</td>
</tr>
<tr>
<td>3. Lausche Heating Plant</td>
<td>8,224,292</td>
<td>7,170,000</td>
</tr>
<tr>
<td>4. Porter Hall Addition</td>
<td>1,500,000</td>
<td>0</td>
</tr>
<tr>
<td>5. Clippinger Hall, Phase II</td>
<td>1,000,000</td>
<td>1,000,000</td>
</tr>
<tr>
<td>6. Alden Library Partial Rehabilitation, Phase III</td>
<td>1,050,000</td>
<td>1,050,000</td>
</tr>
<tr>
<td>7. Engineering Facility</td>
<td>4,681,714</td>
<td>9,953,150</td>
</tr>
<tr>
<td>8. Baker Center/RTVC Planning</td>
<td>0</td>
<td>900,000</td>
</tr>
</tbody>
</table>

**TOTAL FY 2009 – 2010 BIENNIAL**

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<tr>
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<td>900,000</td>
</tr>
</tbody>
</table>

**TOTAL FY 2009 – 2010 BIENNIAL**
### FY 2005 – 2006 BIENNIAL

<table>
<thead>
<tr>
<th>PROJECT OR ITEM</th>
<th>Minimum Anticipated FUNDING REQUESTED</th>
<th>Maximum Anticipated FUNDING REQUESTED</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Basic Renovations – Formula Funding (Stephenson Kitchen Improvements)</td>
<td>198,565</td>
<td>248,207</td>
</tr>
<tr>
<td>2. Parking and Roadway Improvements Phase I</td>
<td>451,028</td>
<td>521,569</td>
</tr>
<tr>
<td>3. Shoemaker Gymnasium Air Conditioning</td>
<td>225,514</td>
<td>270,784</td>
</tr>
<tr>
<td>4. Bennett Hall Classroom Renovations</td>
<td>225,514</td>
<td>270,784</td>
</tr>
<tr>
<td><strong>TOTAL FY 2005 – 2006 BIENNIAL</strong></td>
<td><strong>$1,100,621</strong></td>
<td><strong>$1,311,344</strong></td>
</tr>
</tbody>
</table>

### FY 2007 – 2008 BIENNIAL

<table>
<thead>
<tr>
<th>PROJECT OR ITEM</th>
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</tr>
</thead>
<tbody>
<tr>
<td>1. Basic Renovations – Formula Funding</td>
<td>198,565</td>
<td>248,207</td>
</tr>
<tr>
<td>2. Parking and Roadway Improvements Phase II</td>
<td>500,000</td>
<td>500,000</td>
</tr>
<tr>
<td>3. Campuswide Infrastructure Improvements</td>
<td>402,056</td>
<td>563,137</td>
</tr>
<tr>
<td><strong>TOTAL FY 2007 – 2008 BIENNIAL</strong></td>
<td><strong>$1,100,621</strong></td>
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</tr>
</tbody>
</table>
## FY 2005 – 2006 BIENNium

<table>
<thead>
<tr>
<th>PROJECT OR ITEM</th>
<th>Minimum Anticipated</th>
<th>Maximum Anticipated</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Basic Renovations – Formula Funding</td>
<td>$167,341</td>
<td>$209,177</td>
</tr>
<tr>
<td>(Boiler and HVAC Controls Replacement)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2. Science and Fine Arts Addition</td>
<td>$303,192</td>
<td>$303,192</td>
</tr>
<tr>
<td>3. Grounds Maintenance Facility</td>
<td>$295,655</td>
<td>$400,000</td>
</tr>
<tr>
<td><strong>TOTAL FY 2005 – 2006 BIENNium</strong></td>
<td><strong>$766,188</strong></td>
<td><strong>$912,369</strong></td>
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</tbody>
</table>

## FY 2007 – 2008 BIENNium

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<tr>
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<tbody>
<tr>
<td>1. Basic Renovations – Formula Funding</td>
<td>$167,341</td>
<td>$209,177</td>
</tr>
<tr>
<td>(Parking Lot Improvements)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2. Shannon Hall Interior Renovation</td>
<td>$398,847</td>
<td>$703,192</td>
</tr>
<tr>
<td>3. Grounds Maintenance Facility Completion</td>
<td>$200,000</td>
<td>$0</td>
</tr>
<tr>
<td><strong>TOTAL FY 2007 – 2008 BIENNium</strong></td>
<td><strong>$766,188</strong></td>
<td><strong>$912,369</strong></td>
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</tbody>
</table>

## FY 2009 – 2010 BIENNium

<table>
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<tr>
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<tr>
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<td>$209,177</td>
</tr>
<tr>
<td>(Parking Lot Expansion)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2. Ney Center Roof Renovation</td>
<td>$200,000</td>
<td>$200,000</td>
</tr>
<tr>
<td>3. Science and technology Renovation</td>
<td>$398,847</td>
<td>$503,192</td>
</tr>
<tr>
<td><strong>TOTAL FY 2009 – 2010 BIENNium</strong></td>
<td><strong>$766,188</strong></td>
<td><strong>$912,369</strong></td>
</tr>
</tbody>
</table>
PRIORITY LIST OF INDIVIDUAL PROJECTS
LANCASTER CAMPUS
September 2, 2003

FY 2005 – 2006 BIENNium

PROJECT OR ITEM
1. Basic Renovations – Formula Funding
   (New Service Roadway)
2. Brasee Hall/Herrold Hall Connector

Minimum Anticipated
FUNDING REQUESTED  228,414
Maximum Anticipated
FUNDING REQUESTED  285,518

883,784

1,041,603

TOTAL FY 2005 – 2006 BIENNium
$1,112,198
$1,327,121

FY 2007 – 2008 BIENNium

PROJECT OR ITEM
1. Basic Renovations – Formula Funding
   (Parking Lot Improvements)
2. Community Field House

Minimum Anticipated
FUNDING REQUESTED  228,414
Maximum Anticipated
FUNDING REQUEST
285,518

883,784

1,041,603

TOTAL FY 2007 – 2008 BIENNium
$1,112,198
$1,327,121

FY 2009 – 2010 BIENNium

PROJECT OR ITEM
1. Basic Renovations – Formula Funding
   (Parking Lot Expansion)
2. Community Field House

Minimum Anticipated
FUNDING REQUESTED  228,414
Maximum Anticipated
FUNDING REQUEST
285,518

883,784

1,041,603

TOTAL FY 2009 – 2010 BIENNium
$1,112,198
$1,327,121

CAPPLAN OUL FY2005-2010.9.2. 2003
# Priority List of Individual Projects

## Southern Campus

**September 2, 2003**

### FY 2005 – 2006 Biennium

<table>
<thead>
<tr>
<th>Project or Item</th>
<th>Minimum Anticipated</th>
<th>Maximum Anticipated</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Basic Renovations – Formula Funding</td>
<td>113,394</td>
<td>141,742</td>
</tr>
<tr>
<td>2. Proctorville Completion</td>
<td>474,758</td>
<td>559,536</td>
</tr>
</tbody>
</table>

**Total FY 2005 – 2006 Biennium**

|                    | $588,152 | $701,278 |

### FY 2007 – 2008 Biennium

<table>
<thead>
<tr>
<th>Project or Item</th>
<th>Minimum Anticipated</th>
<th>Maximum Anticipated</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Basic Renovations – Formula Funding</td>
<td>113,394</td>
<td>141,742</td>
</tr>
<tr>
<td>2. Proctorville Parking/Site Improvements</td>
<td>200,000</td>
<td>200,000</td>
</tr>
<tr>
<td>3. Land Acquisition</td>
<td>125,758</td>
<td>125,536</td>
</tr>
<tr>
<td>4. Student Activity/Office Renovation</td>
<td>149,000</td>
<td>234,000</td>
</tr>
</tbody>
</table>

**Total FY 2007 – 2008 Biennium**

|                    | $588,152 | $701,278 |

### FY 2009 – 2010 Biennium

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<tr>
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<td>1. Basic Renovations – Formula Funding</td>
<td>113,394</td>
<td>141,742</td>
</tr>
<tr>
<td>2. Campus Entry Reconfigure and Grounds Improvement</td>
<td>250,000</td>
<td>250,000</td>
</tr>
<tr>
<td>3. Land Acquisition</td>
<td>150,758</td>
<td>150,536</td>
</tr>
<tr>
<td>4. Classrooms Renovation</td>
<td>74,000</td>
<td>159,000</td>
</tr>
</tbody>
</table>

**Total FY 2009 – 2010 Biennium**

|                    | $588,152 | $701,278 |

CAPPLAN OUS FY5-10.9.2.03
# PRIORITY LIST OF INDIVIDUAL PROJECTS

## ZANESVILLE CAMPUS

September 2, 2003

### FY 2005 – 2006 BIENNIUM

<table>
<thead>
<tr>
<th>PROJECT OR ITEM</th>
<th>Minimum Anticipated FUNDING REQUESTED</th>
<th>Maximum Anticipated FUNDING REQUESTED</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Basic Renovations – Formula Funding</td>
<td>215,903</td>
<td>269,878</td>
</tr>
<tr>
<td>(Essential Systems Improvements Project)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2. Elson Hall Classroom Addition</td>
<td>961,800</td>
<td>1,133,561</td>
</tr>
<tr>
<td><strong>TOTAL FY 2005 – 2006 BIENNIUM</strong></td>
<td><strong>$1,177,703</strong></td>
<td><strong>$1,403,439</strong></td>
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### FY 2007 – 2008 BIENNIUM

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<td></td>
<td></td>
</tr>
<tr>
<td>2. Elson Hall Science Labs Renovation</td>
<td>961,800</td>
<td>1,133,561</td>
</tr>
<tr>
<td><strong>TOTAL FY 2007 – 2008 BIENNIUM</strong></td>
<td><strong>$1,177,703</strong></td>
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### FY 2009 – 2010 BIENNIUM

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<tr>
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</tr>
<tr>
<td>(Essential Systems Improvements Project)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2. Elson Hall 2nd Floor Renovation</td>
<td>961,800</td>
<td>1,133,561</td>
</tr>
<tr>
<td><strong>TOTAL FY 2009 – 2010 BIENNIUM</strong></td>
<td><strong>$1,177,703</strong></td>
<td><strong>$1,403,439</strong></td>
</tr>
</tbody>
</table>
September 10, 2003

Dr. Robert Glidden
Office of the President
Cutler Hall 103

CAMPUS MAIL

Dear Bob:

John Kotowski has completed, in consultation with the faculty/staff Space Advisory Committee, the 2005-2010 Capital Improvements Plan for Ohio University. The plan addresses basic renovation needs at the Athens and Regional sites and a host of capital projects.

John is seeking Board of Trustees approval of the plan for submission to the Board of Regents. Funding is expected to be approved by the legislature in the 2003-04 year.

I recommend approval.

Sincerely,

Gary B. North
Vice President for Administration and Finance

GNjt
INFORMATION MEMORANDUM

OHIO UNIVERSITY
FACILITIES PLANNING OFFICE
Building 19, The Ridges
Athens, Ohio 45701
TELEPHONE: (740) 593-2727
FAX: (740) 593-4081

John Kotowski
ASSISTANT VICE PRESIDENT FOR FACILITIES PLANNING
E-MAIL: kotowski@ohio.edu

TO: Dr. Gary B. North, Vice President for Administration and Finance

DATE: September 2, 2003

SUBJECT: FISCAL YEARS 2005-2010 CAPITAL IMPROVEMENTS PLAN
FOR THE ATHENS AND REGIONAL CAMPUSES

Enclosed please find a resolution for consideration by the Board of Trustees at
their regular meeting of September 19, 2003. In addition to the resolution, I have
included a project summary for the period FY 2005-2010 for both the Athens and
Regional Campuses.

In a memorandum provided to State College and University Fiscal Officers and
Planners on August 4, 2003, Mr. Rich Petrick of the Ohio Board of Regents provided two
alternative funding amounts for the campuses to work with. Mr. Petrick indicated that
our capital plan, “should anticipate spending the higher figure, but should also be flexible
enough to reduce your request to the lower figure, or somewhere in between, on relatively
quick notice”. Therefore, the project summary for each of the campuses contains two
projected funding levels. The higher figure will be the information that is sent to the
Ohio Board of Regents. Should State College and University’s receive the lower funding
level, the attached document indicates how we will modify what we submit, to the
Regents, for funding.

I have estimated that the University’s general fund plant on the main campus has a
value of nearly $600,000,000. If one assumes that a building or facility should be
renewed every 25 years, $30,000,000 is required for capital renewal every year or about
$60,000,000 per biennia. The higher figure for capital funding proposed by the Ohio
Board of Regents is $26,227,915 or approximately 44% of the funding level necessary to
sufficiently meet the needs of our plant. Please note that the information on capital
funding does not include operating budget funds used for capital type expenditures.
Funding within the operating budget has, in the past, accounted for approximately
$1,000,000 in capital type expenditures annually. If we are able to sustain that kind of
investment for the operating budget, which is doubtful, this still places the capital funding below fifty percent of what is needed to maintain the status quo.

The enclosed capital improvements plan for both the main and regional campuses has been very fluid, as what funding that can be anticipated continues to be a moving target. Over the last eight months, as this office has been developing the enclosed plan, preliminary versions have been shared with the Space Management Committee, the President, the Provost, the Vice President for Regional Higher Education, and the Deans for each of the regional campuses. The enclosed Plan has been modified to incorporate comments and issues raised by these constituents and this Plan closely reflects a consensus of those involved.

If you have any questions regarding what I have submitted, please let me know. I will be at the September Board Meeting so that I can assist you with answering any questions raised by individuals in attendance.

JKK/slw/CAPLAN03.GBN

enclosures

pc: Dr. Alan H. Geiger, w/enc.
    Dr. Stephen J. Kopp, w/enc.
    Dr. Charles P. Bird, w/partial enc.
September 10, 2003

Dr. Robert Glidden
Office of the President
Cutler Hall 103

CAMPUS MAIL

Dear Bob:

Subject to OU Board approval and Board of Regents approval on October 16, the following projects will be included in the University's Bond Anticipation Notes issue to be marketed in late October, 2003 with a maturity to coincide with the University Center bond issue in March 2004:

- University Center – Site Preparation $1,634,000
- Performance Contracting $1,862,000
- Lausche Heating Plant $3,094,000

Larry Corrigan is seeking Board of Trustees approval of the Notes issue. Enclosed is the Bond Anticipation Notes resolution.

I recommend approval.

Sincerely,

Gary B. North
Vice President for Administration and Finance

GN:jt
RESOLUTION NO. 2003–1905

PROVIDING FOR THE AUTHORIZATION, ISSUANCE AND SALE OF NOT TO EXCEED $6,590,000 SUBORDINATED GENERAL RECEIPTS BOND ANTICIPATION NOTES OF THE PRESIDENT AND TRUSTEES OF THE OHIO UNIVERSITY, AUTHORIZING A SUPPLEMENTAL TRUST AGREEMENT TO SECURING SUCH NOTES AND OTHER NOTES ISSUED ON A PARITY THERewith, AND AUTHORIZING MATTERS RELATED THERETO

WHEREAS, by authority of Sections 3345.11 and 3345.12 of the Ohio Revised Code (the “Act”), The Ohio University (hereinafter called the “University”), a state university of Ohio created and existing under Chapter 3337 of the Ohio Revised Code, is authorized to acquire and construct “facilities”, as therein defined, to issue its obligations to pay all or part of the costs of such facilities or to reimburse itself for such costs which it has paid from its own funds, and to refund obligations previously issued, in accordance with the applicable provisions of Section 3345.12 of the Act, and to secure said obligations by a pledge of and lien on all or such part of the “available receipts” of the University (as defined in such section) as may be provided for in the proceedings authorizing such obligations, excluding moneys raised by taxation and state appropriations; and

WHEREAS, the University, pursuant to Section 3345.12 of the Act and a General Bond Resolution adopted by this Board of Trustees (hereinafter called the “Board”) on December 8, 2000 (the “General Bond Resolution”), has entered into a Trust Agreement (the “Trust Agreement”) dated as of May 1, 2001 (of which the General Bond Resolution constitutes a part), providing for the issuance from time to time of Obligations (as defined in the General Bond Resolution) of the University, each such issue to be authorized by a Series Resolution adopted by the Board pursuant to the Trust Agreement; and

WHEREAS, the University has heretofore issued under such Trust Agreement its $48,025,000 principal amount of Bonds (as defined in the General Bond Resolution) designated “Subordinated Variable Rate General Receipts Bonds, Series 2001” dated May 3, 2001 and maturing December 1, 2026 (the “Series 2001 Bonds”), pursuant to a First Supplemental Trust Agreement dated as of May 1, 2001 (the “First Supplemental Trust Agreement”); and

WHEREAS, the University has heretofore entered into an Interest Rate Hedge (as defined in Section 9.98 of the Ohio Revised Code) for a portion of the Series 2001 Bonds in the form of an ISDA Master Agreement, dated December 1, 2001 (which, together with the schedule and confirmations related thereto, are collectively referred to as the “Series 2001 Swap Agreement”) in a maximum notional amount of $31,020,000 with Morgan Guaranty Trust Company of New York, under the Trust Agreement with respect to amounts payable by the University under the Series 2001 Swap Agreement (other than any Early Termination Amount, as defined in the Series 2001 Swap Agreement, and any amounts payable pursuant to Section 11 of the Series 2001 Swap Agreement by the University); and

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WHEREAS, the University has heretofore issued under such Trust Agreement its $47,860,000 principal amount of Bonds (as defined in the General Bond Resolution) designated "Subordinated General Receipts Bonds, Series 2003" dated September 3, 2003 and maturing through December 1, 2023 (the "Series 2003 Bonds"), pursuant to a Second Supplemental Trust Agreement dated as of September 1, 2003 (the "Second Supplemental Trust Agreement"); and

WHEREAS, the Board has previously determined, and does hereby confirm, that it is necessary to acquire, construct, equip, furnish, reconstruct, alter, enlarge, remodel, renovate, rehabilitate or improve the following University Facilities at the respective currently estimated costs (being collectively referred to herein as the "2003B Note Projects"): 

<table>
<thead>
<tr>
<th>Project Name</th>
<th>Description</th>
<th>Currently Estimated Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>University Center – Site Preparation</td>
<td>Site development for the new 180,000 square foot University Center project consisting of utility relocation, building service utilities, river channel relocation and drilled caissons, and completion of the eight inch gas line relocation, the installation of domestic water and chilled water service to the building site and the re-channeling of the existing river bed.</td>
<td>$1,600,000</td>
</tr>
<tr>
<td>Performance Contracting</td>
<td>The Energy Performance Contract for Life Sciences heat recovery and steam extension to the Ridges.</td>
<td>$1,823,000</td>
</tr>
<tr>
<td>Lausche Heating Plant</td>
<td>Phase I which includes the total rebuild of boiler #3, and Phase II which includes design work, the rebuild of boiler #2, expansion of baghouse capacity, and design of University Center chiller for the West Green central chilled water plant.</td>
<td>$3,030,000</td>
</tr>
</tbody>
</table>

; and

WHEREAS, it is necessary and desirable to finance the 2003B Note Projects by issuing $6,590,000 subordinated general receipts bond anticipation notes pursuant to Section 3345.12 of the Act and the Trust Agreement in anticipation of the issuance of general receipts bonds of the University under the Trust Agreement and the General Bond Resolution, and which such bond anticipation notes are to be secured as provided in the Trust Agreement;

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF TRUSTEES OF THE OHIO UNIVERSITY, AS FOLLOWS:

SECTION 1. Capitalized terms used herein and not otherwise defined shall have the meanings assigned in the Trust Agreement.
SECTION 2. In order to obtain funds for the 2003B Note Projects, the Board hereby determines that (i) it is necessary and in the best interests of the University to issue General Receipts Bonds of the University in a principal amount not to exceed $6,590,000 bearing interest at the rate of approximately six per cent (6%) per annum, maturing in substantially equal annual or semiannual installments of principal and interest over a period not exceeding thirty (30) years after their issuance, and having an estimated annual principal and interest payment of approximately $451,600, (ii) it is necessary and in the best interests of the University to issue notes in anticipation of the issuance of such bonds in a principal amount not to exceed $6,590,000 (herein the “Series 2003B Notes”) pursuant to the laws of the State of Ohio, and particularly the Act, upon the terms set forth herein; (iii) the 2003B Note Projects will constitute “auxiliary facilities” or “education facilities” as defined in the Act, and (iv) this Resolution is adopted pursuant to the General Bond Resolution, the Trust Agreement, the Act and Section 2i of Article VIII of the Ohio Constitution.

The Board finds that the conditions stated in numbered subparagraphs (1) and (2) of Section 3(a) of the General Bond Resolution will be satisfied by the time of authentication of the Series 2003B Notes. The Fiscal Officer shall confirm these findings by a certificate in form satisfactory to, and to be filed with, the Trustee prior to the authentication of the Series 2003B Notes, and the Fiscal Officer may provide such other evidence with respect thereto as the Trustee may reasonably request.

SECTION 3. The Series 2003B Notes shall (i) be issued in a principal amount not to exceed $6,590,000 in one or more series; (ii) be of the denominations, dated and numbered; (iii) bear interest at a rate or rates not exceeding six per cent (6%) per annum, based on a 360-day year comprised of twelve 30-day months, payable at maturity; and (iv) mature on a date not exceeding one year from the date of issuance (such date being the Interest Payment Date for the Series 2003B Notes); all as determined by the Fiscal Officer in a certificate of award (the “2003B Note Certificate of Award”). The Series 2003B Notes may be subject to call for redemption prior to maturity, upon such terms as the Fiscal Officer may determine in the 2003B Note Certificate of Award. The principal of and interest on the Series 2003B Notes shall be payable upon presentation at maturity in lawful money of the United States of America at the office of the Trustee, as Trustee under the Trust Agreement, presently National City Bank, Cleveland, Ohio. The Series 2003B Notes may be issued in bearer or fully registered form, without coupons, as determined by the Fiscal Officer in the 2003B Note Certificate of Award, in substantially the form to be set forth in the Third Supplemental Trust Agreement (as hereinafter defined).

Subject to the provisions of this Resolution for the use of a book entry system, Series 2003B Notes issued in registered form shall be exchangeable for other Series 2003B Notes in the manner and upon the terms set forth in the Trust Agreement.

SECTION 4. The Series 2003B Notes shall bear such designation to distinguish them from other obligations of the University as shall be made by the Fiscal Officer in the 2003B Certificate of Award, shall be negotiable instruments and shall express upon their face the purpose for which they are issued and that they are issued pursuant to general laws of Ohio, particularly the Act, and to this Resolution and the Trust Agreement. The Series 2003B Notes shall bear the manual or facsimile signatures of the President of the Board or the President of the
University and by the Fiscal Officer or the Secretary of the Board in those officers' official capacities and may bear the official seal of the University or a facsimile thereof, and shall bear the manual authentically signing signature of the Trustee or an authorized representative of the Trustee.

SECTION 5. The Series 2003B Notes shall be awarded and sold to RBC Dain Rauscher Inc. (being the Original Purchaser for the Series 2003B Notes), at a price determined by the Fiscal Officer in the 2003B Note Certificate of Award provided that such price shall be not less than 100% of the principal amount thereof, plus accrued interest on the aggregate principal amount of the Series 2003B Notes from their date to the date of delivery to and payment by the Original Purchaser, all in accordance with, and subject to the terms and conditions of, the Original Purchaser's proposal contained in the hereinafter-described note purchase agreement. The determinations and designations to be made by the Fiscal Officer pursuant to this Resolution and such award and sale shall be evidenced by the execution of a certificate of award (the "2003B Note Certificate of Award") by the Fiscal Officer setting forth such award and sale, the other matters to be set forth therein referred to in this Resolution, and such other matters as the Fiscal Officer determines in the 2003B Note Certificate of Award are consistent with this Resolution, including without limitation, restrictions on the issuance of additional notes on a parity with the Series 2003B Notes and requirements for payments into the Debt Service Account. That the matters contained in the 2003B Note Certificate of Award are consistent with this Resolution shall be conclusively evidenced by the execution of the 2003B Note Certificate of Award by such officer.

The Fiscal Officer is hereby further authorized and directed to execute and deliver, in the name and on behalf of the University, a note purchase agreement with the Original Purchaser upon such terms as approved by such officer not inconsistent with this Resolution, and not substantially adverse to the University. The approval of such officer, and that such note purchase agreement is consistent with this Resolution and not substantially adverse to the University, shall be conclusively evidenced by the execution of such note purchase agreement by such officer. The Fiscal Officer is hereby authorized to make arrangements with Peck, Shaffer & Williams LLP to serve as bond counsel and underwriter's counsel for the Series 2003B Notes, and such firm is hereby appointed to serve in such capacities.

The Fiscal Officer, and any other appropriate officers of the University, are each hereby separately authorized to make arrangements for the delivery of the Series 2003B Notes to, and payment therefor by, the Original Purchaser, to give all appropriate notices and certificates and to take all actions necessary to effect the due authorization, execution and delivery of the Series 2003B Notes pursuant to the provisions of the note purchase agreement. It is hereby determined that the price for and the terms of the Series 2003B Notes, and the sale thereof, all as provided in this Resolution, are in the best interest of the University and in compliance with all legal requirements.

SECTION 6. The proceeds from the sale of the Series 2003B Notes shall be deposited in the Facilities Fund and used to pay Costs of University Facilities related to the 2003B Note Projects. If determined to be necessary by the Fiscal Officer, the University may create one or more special accounts in the Facilities Fund for the 2003B Note Projects. Proceeds of the Series 2003B Notes may be allocated among the 2003B Projects other than as shown in the preambles to this Resolution (even if doing so results in a reduction or elimination of one or more of the
Series 2003B Projects), and deviations from the descriptions of particular Series 2003B Projects as shown in the preambles to this Resolution may be made, if the Fiscal Officer determines that doing so is in the best interest of the University. Such proceeds are hereby appropriated for the purposes of the respective funds and accounts into which such proceeds are deposited.

Such proceeds shall be used for the purpose set forth above and for no other purpose. Pending such use, the proceeds of sale of the Series 2003B Notes may be invested in Eligible Investments or other lawful investments for University funds as directed by the Fiscal Officer. Such investments may include qualifying money market mutual funds for which the Trustee or any of its affiliates provide services for a fee, whether as an investment advisor, custodian, transfer agent, registrar, sponsor distributor, manager or otherwise. Any of such proceeds remaining after the completion of the 2003B Note Projects, as determined by the Fiscal Office, shall be transferred to the Debt Service Account and used to pay the Debt Service Charges on the Series 2003B Notes.

No provision shall be made for a Debt Service Reserve Account with respect to the Series 2003B Notes, and there shall be no Required Reserve for the Series 2003B Notes. The Series 2003B Notes shall not be payable from, and the Series 2003B Notes shall not be secured by, any moneys in or investments credited to the Debt Service Reserve Account, and therefore, Debt Service Charges on the Series 2003B Notes shall not have access to or claims upon the Debt Service Reserve Account.

The Series 2003B Notes shall be payable from the Debt Service Account in the manner provided by the Trust Agreement. Moneys for the payment of Debt Service Charges on the Series 2003B Notes, but only from the hereinafter-described sources, shall be deposited in the Debt Service Account not later than the date on which such Debt Service Charges are payable or as may otherwise be provided in the 2003B Note Certificate of Award.

SECTION 7. Debt Service Charges on the Series 2003B Notes, together with the Debt Service Charges on any other Obligations that may currently be outstanding or that may hereafter be issued by the University on a parity therewith, shall be equally and ratably payable from and secured by (i) the pledge of and a lien on the General Receipts granted by the General Bond Resolution and the Trust Agreement, and (ii) the moneys and investments in the Debt Service Account, subject to the terms and conditions of the General Bond Resolution and the Trust Agreement; provided that neither the State of Ohio, the University nor the Board shall be obligated to pay the principal of or interest on the Series 2003B Notes from any other funds or source, nor shall the Series 2003B Notes be a claim upon or lien against any property of the State of Ohio or any other property of or under the control of the University, and the Series 2003B Notes, as to both principal and interest, shall not be debts or bonded indebtedness of the State of Ohio, shall not constitute general obligations of the State of Ohio or the University, the full faith and credit thereof are not pledged thereto, and the owners of the Series 2003B Notes shall have no right to have any excises or taxes levied by the General Assembly of the State of Ohio for the payment of such principal or interest.

In consideration of the loan evidenced by the Series 2003B Notes, the University covenants and agrees that (i) it will use its best efforts to do all things necessary to effect the authorization, issuance and delivery, prior to the maturity of the Series 2003B Notes, of bonds or
notes to refund or retire the Series 2003B Notes, pursuant to the Act, or other authorizing provisions of law, in such principal amount as shall be necessary together with other lawfully available funds, if any, to pay the Debt Service Charges on the Series 2003B Notes, (ii) it will do all things necessary to sell such bonds or notes at the time provided above and will accept such price and such interest rate or rates as shall be necessary in order to effect such sale, and (iii) it shall apply the proceeds of such bonds or notes to the extent necessary to make full payment of the Debt Service Charges on the Series 2003B Notes; such obligations are established as duties specifically enjoined by law upon the University and its officers, and resulting from their respective offices, trusts or stations within the meaning of Section 2731.01 of the Ohio Revised Code. In connection with the aforesaid covenant, it is the present intention of the University that such bonds as may be issued to retire the Series 2003B Notes will be issued as Obligations pursuant to the General Bond Resolution.

SECTION 8. The Chairman of the Board, the President of the University, the Secretary of the Board and the Fiscal Officer, or any one or more of them, are each authorized and directed to execute, acknowledge and deliver, in the name of and on behalf of the University, a Third Supplemental Trust Agreement (the "Third Supplemental Trust Agreement") pursuant to the Trust Agreement in connection with the issuance of the Series 2003B Notes and any other Notes on a parity therewith, in such form not substantially adverse to the University as may be permitted by the Act and the Trust Agreement and approved by the officer or officers executing the same on behalf of the University. The approval of such forms by the Board and such officer or officers, and the fact that such forms are not substantially adverse to the University, shall be conclusively evidenced by the execution of the Third Supplemental Trust Agreement by such officer or officers.

The Chairman of the Board, the President of the University, the Secretary of the Board and the Fiscal Officer are each separately authorized to execute and deliver, on behalf of the University, such other certificates, documents and instruments as are necessary in connection with the transactions authorized in this Resolution, and to do all other things required of them or the University pursuant to the Trust Agreement and this Resolution.

The appropriate officers of the University shall do all things necessary or proper to implement and carry out the orders and agreements set forth in or approved in this Resolution for the proper fulfillment of the purposes of the General Bond Resolution and this Resolution. The Secretary of the Board shall furnish to the Original Purchaser a true and certified transcript of all proceedings taken with reference to the authorization and issuance of the Series 2003B Notes along with other information as is necessary or proper with respect to the Series 2003B Notes.

SECTION 9. The Board hereby covenants, for and on behalf of the University, that the University will not take any action, or fail to take any action, if any such action or failure to take action would adversely affect the exclusion from gross income of the interest on the Series 2003B Notes under Section 103(a) of the Internal Revenue Code of 1986 and regulations promulgated thereunder (the "Code"). Without limiting the generality of the foregoing, the University hereby covenants as follows:

(a) The University will not directly or indirectly use or permit the use of any proceeds of the Series 2003B Notes or any other funds of the University, or take or omit to take any action
that would cause the Series 2003B Notes to be "arbitrage bonds" within the meaning of Sections 103(b)(2) and 148 of the Code. To that end, the University will comply with all requirements of Sections 103(b)(2) and 148 of the Code to the extent applicable to the Series 2003B Notes, including any expenditure requirement, investment limitations or rebate requirements. The Fiscal Officer, or any other officer having responsibility with respect to the issuance of the Series 2003B Notes, is authorized and directed to give an appropriate certificate on behalf of the University, on the date of delivery of the Series 2003B Notes for inclusion in the transcript of proceedings, setting forth the facts, estimates and circumstances and reasonable expectations pertaining to the use of the proceeds thereof and the provisions of such Sections 103(b)(2) and 148, and to execute and deliver on behalf of the University an IRS Form 8038G in connection with the issuance of the Series 2003B Notes.

Without limiting the generality of the foregoing, the University agrees that there shall be paid from time to time all amounts required to be rebated to the United States pursuant to Section 148(f) of the Code. This covenant shall survive payment in full or defeasance of the Series 2003B Notes. The University specifically covenants to pay or cause to be paid to the United States at the times and in the amounts determined under such section.

Notwithstanding any provision of this sub-section (a), if the University shall obtain an opinion of nationally recognized bond counsel to the effect that any action required under this Section is no longer required, or to the effect that some further action is required, to maintain the exclusion from gross income of the interest on the Series 2003B Notes pursuant to Section 103(a) of the Code, the University may rely conclusively on such opinion in complying with the provisions hereof.

(b) So long as any of the Series 2003B Notes, or any obligations issued to refund the Series 2003B Notes, remain unpaid, the University will not operate or use, or permit the operation or use of, the 2003B Note Projects or any part thereof in any trade or business carried on by any person within the meaning of the Code which would cause the Series 2003B Notes to be "private activity bonds" within the meaning of Section 141 of the Code.

SECTION 10. For purposes of this Resolution, the following terms shall have the following meanings:

"Book entry form" or "book entry system" means a form or system under which (i) the beneficial right to payment of principal of and interest on the Series 2003B Notes may be transferred only through a book entry, and (ii) physical Series 2003B Note certificates in fully registered form are issued only to the Depository or its nominee as registered owner, with the Series 2003B Notes "immobilized" to the custody of the Depository, and the book entry maintained by others than the University is the record that identifies the owners of beneficial interests in those Series 2003B Notes and that principal and interest.

"Depository" means any securities depository that is a clearing agency under federal law operating and maintaining, together with its Participants or otherwise, a book entry system to record ownership of beneficial interests in Series 2003B Notes or principal and interest, and to effect transfers of Series 2003B Notes, in book entry form, and including and means initially The Depository Trust Company (a limited purpose trust company), New York, New York.
"Participant" means any participant contracting with a Depository under a book entry system and includes security brokers and dealers, banks and trust companies, and clearing corporations.

Upon a determination by the Fiscal Officer, all or any portion of the Series 2003B Notes may be initially issued to a Depository for use in a book entry system, and the provisions of this Section shall apply to such Series 2003B Notes, notwithstanding any other provision of this Resolution. If and as long as a book entry system is utilized with respect to any of the Series 2003B Notes: (i) there shall be a single Series 2003B Note of each maturity; (ii) those Series 2003B Notes shall be registered in the name of the Depository or its nominee, as registered owner, and immobilized in the custody of the Depository; (iii) the beneficial owners of the Series 2003B Notes in book entry form shall have no right to receive Series 2003B Notes in the form of physical securities or certificates; (iv) ownership of beneficial interests in any Series 2003B Notes in book entry form shall be shown by book entry on the system maintained and operated by the Depository and its Participants, and transfers of the ownership of beneficial interests shall be made only by book entry by the Depository and its Participants; and (v) the Series 2003B Notes as such shall not be transferable or exchangeable, except for transfer to another Depository or to another nominee of a Depository, without further action by the Board of Trustees. Debt service charges on the Series 2003B Notes in book entry form registered in the name of a Depository or its nominee shall be payable in the manner provided in the University's agreement with the Depository to the Depository or its authorized representative.

The Trustee may, with the approval of the Fiscal Officer (if the Trustee is an entity other than the Fiscal Officer), enter into an agreement with the beneficial owner or registered owner of any Series 2003B Note in the custody of a Depository providing for making all payments to that owner of principal and interest on that Series 2003B Note or any portion thereof (other than any payment of the entire unpaid principal amount thereof) at a place and in a manner (including wire transfer of federal funds) other than as provided in this Resolution, without prior presentation or surrender of the Series 2003B Note, upon any conditions which shall be satisfactory to the Trustee and to the officer executing the same. That payment in any event shall be made to the person who is the registered owner of that Series 2003B Note on the date that principal is due, or, with respect to the payment of interest, as of the applicable date agreed upon as the case may be. The Trustee shall furnish a copy of each of those agreements, certified to be correct by the Trustee, to other Trustees for Series 2003B Notes and to the Fiscal Officer (if the Trustee is an entity other than the Fiscal Officer). Any payment of principal or interest pursuant to such an agreement shall constitute payment thereof pursuant to, and for the purposes of, this Resolution.

The Fiscal Officer is authorized and directed to execute, acknowledge and deliver, in the name of and one behalf of the University, a letter agreement with The Depository Trust Company, as Depository, to be delivered in connection with the issuance of the Series 2003B Notes to the Depository for use in a book entry system.

If any Depository determines not to continue to act as Depository for the Series 2003B Notes for use in a book entry system, the University and the Trustee may attempt to establish a securities depository/book entry relationship with another qualified Depository under this Resolution. If the University and the Trustee do not or are unable to do so, the University and
the Trustee, after the Trustee has made provision for notification of the beneficial owners by the then Depository, shall permit withdrawal of the Series 2003B Notes from the Depository and authenticate and deliver Series 2003B Note certificates in fully registered form to the assigns of the Depository of its nominee, all at the cost and expense (including costs of printing definitive Series 2003B Notes), if the event is not the result of action or inaction by the University or the Trustee; of those persons requesting such issuance.

SECTION 11. The Fiscal Officer is hereby authorized to create such additional Special Funds and Special Accounts in connection with the Series 2003B Notes and the security therefor as the Fiscal Officer deems necessary. Any such Special Funds and Accounts and the permitted investment thereof shall be described in the 2003B Notes Certificate of Award.

SECTION 12. This Board hereby finds and determines that all formal actions relative to the passage of this Resolution were taken in an open meeting of this Board, and that all deliberations of this Board and of its committees, if any, which resulted in formal action, were taken in meetings open to the public, in full compliance with applicable legal requirements, including Section 121.22 of the Revised Code.

SECTION 13. The appropriate officers of the Board and of the University are hereby authorized to do all things necessary and proper, and to execute and deliver appropriate closing certificates, and such other documents, certificates and statements, to implement and carry out the orders and agreements set forth in or approved in the General Bond Resolution and this Resolution for the proper fulfillment of the purposes thereof. Without limiting the generality of the foregoing, the Fiscal Officer and other appropriate officers of the University are hereby authorized to apply to the Ohio Board of Regents for any required approvals with respect to the 2003B Note Projects or the Series 2003B Notes, and any such actions heretofore taken are hereby approved, ratified and confirmed. Should all the 2003B Note Projects or the Series 2003B Notes not receive such approvals by the time the Series 2003B Notes are sold, the Fiscal Officer shall set forth in the 2003B Note Certificate of Award the portions of the 2003B Note Projects and the amount of Series 2003B Notes that have received such approvals. Thereupon, the Series 2003B Notes shall be issued in a principal amount not exceeding the amount approved by the Ohio Board of Regents and the 2003B Note Projects shall include only the portions approved by the Ohio Board of Regents.

SECTION 14. The Fiscal Officer is hereby authorized to execute and deliver preliminary and final official statements on behalf of the University, in such forms as such officer may approve, and to deem such official statements to be "near final" and "final" for purposes of Securities and Exchange Commission Rule 15c2-12, if such officer determines that doing so is in the best interests of the University, such officer's execution thereof on behalf of the University to be conclusive evidence of such authorization, determination, approval and deeming, and copies thereof are hereby authorized to be prepared and furnished to the Original Purchaser for distribution to prospective purchasers of the Series 2003B Notes and other interested persons.

The Fiscal Officer on behalf of the University is hereby authorized to execute and deliver a continuing disclosure certificate or agreement dated as set forth in the 2003B Note Certificate of Award (the "Continuing Disclosure Certificate") in connection with the issuance of the Series 2003B Notes in such form as such officer may approve. The University hereby covenants and
agrees that it will execute, comply with and carry out all of the provisions of the Continuing Disclosure Certificate. Failure to comply with any such provisions of the Continuing Disclosure Certificate shall not constitute a default on the Series 2003B Notes; however, any holder or owner of the Series 2003B Notes may take such action as may be necessary and appropriate, including seeking specific performance, to cause the University to comply with its obligations under this paragraph and the Continuing Disclosure Certificate.

The Fiscal Officer on behalf of the University is hereby authorized to furnish such information, to execute such instruments and to take such other actions in cooperation with the Original Purchaser as may be reasonably requested to qualify the Series 2003B Notes for offer and sale under the Blue Sky or other securities laws and regulations and to determine their eligibility for investment under the laws and regulations of such states and other jurisdictions of the United States of America as may be designated by the Original Purchaser; provided however, that the University shall not be required to register as a dealer or broker in any such state or jurisdiction or become subject to the service of process in any jurisdiction in which the University is not now subject to such service.

SECTION 15. It is understood and acknowledged by the University that the Series 2003B Notes are being issued pursuant to the terms of the General Bond Resolution, as amended and supplemented by the terms of this Resolution; that the Series 2003B Notes are subject to all of the terms and conditions of the General Bond Resolution, as amended, except as otherwise provided herein; and that all of the terms, conditions, covenants and warranties contained in the General Bond Resolution, as amended, except as otherwise provided herein, shall apply with like force and effect to the Series 2003B Notes as if originally made in connection therewith. The General Bond Resolution and the Trust Agreement, as amended and supplemented to date including by this Resolution, and the Obligations issued to date thereunder, including the Series 2001 Bonds, the Series 2001 Swap Agreement and the Series 2003 Bonds, are hereby approved, ratified and confirmed.

SECTION 16. This Resolution shall take effect and be in force from and after its adoption.

Adopted: _____________, 2003
APPROVAL OF CONSTRUCTION DOCUMENTS FOR THE EARLY SITE DEVELOPMENT PACKAGE FOR THE UNIVERSITY CENTER PROJECT
RESOLUTION 2003 – 1906

WHEREAS, a committee of students, faculty and staff met to discuss the need for a University Center, the types of space needs that exist, and the cost of such a facility, and

WHEREAS, it was determined that a Center of 180,000 gross square feet, which is estimated to cost $60,000,000 is desirable to meet the needs of an Institution of 20,000 students, and

WHEREAS, the Committee approved the program and concepts for the proposed University Center, which was developed as a part of a preliminary study, and

WHEREAS, the Student Senate unanimously passed “A Resolution to Endorse the University Center project and to encourage the University to take the necessary steps to build a new University Center with the support of a student fee” at their May 16, 2001 meeting, and

WHEREAS, the recently completed six year Capital Improvement Plan has committed a total of $20,000,000 for the proposed University Center with the balance, or $40,000,000 to be generated by a student fee, and

WHEREAS, The consultants have completed the construction documents for the early site development for the University Center and are ready for advertisement, and

WHEREAS, this early site package is anticipated to cost $1,600,000 and will involve the relocation of an eight-inch gas line located on the building site, the installation of the building’s domestic water line and chilled water service and the relocation of the storm channel in the old river bed.

NOW, THEREFORE, BE IT RESOLVED that the Ohio University Board of Trustees does hereby approve plans and specifications for the Early Site Package.

BE IT FURTHER RESOLVED that the Ohio University Board of Trustees does hereby empower the President or his designee to award construction contracts so long as the total bids received are within the proposed funding for the Project.
TO: Dr. Gary B. North, Vice President for Administration

DATE: September 2, 2003

SUBJECT: APPROVAL TO ACCEPT CONSTRUCTION BIDS FOR THE EARLY SITE PACKAGE FOR THE NEW UNIVERSITY STUDENT CENTER

The new 180,000 square foot Baker University Center will be located on the southern edge of the College Green and adjacent to Oxbow Drive. This new center will become the physical connector between lower and upper campus. The total construction period for the Baker University Center project is thirty-five months. Maintaining this schedule, the opening of the facility to the university community will be no later than January of 2007. To place this project in the best position to meet the original opening date of September 2006, we are proposing an early site development package which will be followed by a parking garage and foundation package. The early site package will relocate the existing eight-inch gas line, provide for the installation of domestic water and chilled water service to the building site and the rerouting of the old riverbed.

The Ohio University Board of Trustees approved a resolution to hire an architect at their January 29, 2002 meeting. The Board of Trustees also approved a budget and funding sources at their April 12, 2002 meeting. The design process began in May of 2003. The garage and foundation package will be bid in January of 2004, while the building package will be advertised for bids later in 2004. We are planning to bring both the garage and foundation package and the building package to the Board at a future meeting.

I am writing to ask that you present the enclosed resolution for consideration by the Board of Trustees at their regular meeting on September 19, 2003 so that we may proceed with the early site package. Thank you.
September 10, 2003

Dr. Robert Glidden
Office of the President
Cutler Hall 103

CAMPUS MAIL

Dear Bob:

John Kotowski, working in consultation with the Baker University Center Planning Committee, is seeking approval to accept construction bids for the phase one site development required for construction of the University Center. Work will include relocating a gas line, provision of domestic water and chilled water and rerouting the riverbed.

I recommend approval.

Sincerely,

[Signature]

Gary B. North
Vice President for Administration and Finance

GN:jt
ROUTE 56 LAND LEASE
RESOLUTION 2003 - 1907

WHEREAS, Ohio University acquired a 3.67 acre site on Route 56 west of the City of Athens for redevelopment as a new motor pool and for university storage, and

WHEREAS, economic and operational issues have altered the University plans, and the Ohio University Board of Trustees hereby declares the 3.67 acre site as surplus property, subject to being leased for commercial development, and

WHEREAS, Brunton Development Company has made a proposal to lease the site for twenty-five (25) years for $3500.00/mo, with a $10,000.00 initial payment; and the proposal will place the property back on the tax rolls and will create economic growth and additional jobs,

NOW THEREFORE, be it resolved, that the Ohio University Board of Trustees hereby authorizes the lease of the 3.67 acre site on Route 56 to Brunton Development Company or its defined affiliate or subsidiary for twenty-five (25) years in accordance with Section 123.77 ORC; and

BE IT FURTHER RESOLVED, that the President is hereby authorized to give final approval to the terms and conditions of the lease and to authorize his designee to arrange for execution in accordance with Ohio law.
We have received a proposal to develop a 3.67 acre site on Route 56 west of Athens for Crescent & Sprague and Brunton Development Company to redevelop the site for a plumbing and electrical retail service facility. (see attached picture)

This is a site Ohio University acquired a few years ago for possible expansion of the motor pool and storage facilities, but due to organizational and economic changes a decision has been made by the University staff to recommend to the Ohio University Board of Trustees to redevelop this property as a commercial development to serve the Athens and regional community.

Brunton Development Company will lease the site for twenty-five (25) years for thirty-five hundred dollars/month ($3500.00/month), with a 5% increase in rent every five (5) years. There will also be a $10,000.00 initial payment to the University to recover its site improvement costs to date. The property will also be returned to the local tax base as a condition of the lease.

Further, at the end of the lease the University will return full usage of the land and facilities for its use, which may provide a wide variety of options twenty-five (25) years from now. This lease will be granted under Section 123.77 ORC, which allows for state universities to commercially development surplus property; and the Board of Trustees is being asked to declare this property surplus for the lease term of twenty-five (25) years. The lease will also have to meet the requirements of Section 123.77, which will involve financial responsibility; appropriate plans and specifications, including compliance with Athens city land use regulations; and will require approval for the Ohio Department of Administrative Services (DAS).

The attached resolution has been prepared for your review to proceed with this lease. I will be available to answer any questions about this matter at the board meeting.
751 West Union Street (S.R. #56)
Athens, Ohio 45701
APPROVAL FOR CONSULTANT SELECTION
EXTERIOR SITE IMPROVEMENTS PROJECT
CHILlicothe Campus

RESOLUTION 2003 - 1908

WHEREAS, House Bill No. 675 has identified $248,065 for an Exterior Site Improvement Project on the Ohio University Chillicothe Campus, and

WHEREAS, a selection committee made up of a group of involved members of the University Community has interviewed a short list of interested consultants, and

WHEREAS, the firm of James Burkart Associates has been selected by the interview committee to provide professional services for this project,

NOW, THEREFORE, BE IT RESOLVED, that the Ohio University Board of Trustees does hereby empower the President or his designee to enter into contract with James Burkart Associates for services associated with the Exterior Site Improvements project.

BE IT FURTHER RESOLVED, that the Ohio University Board of Trustees does hereby authorize the preparation of plans and specifications for this project.
September 10, 2003

Dr. Robert Glidden
Office of the President
Cutler Hall 103

Dear Bob:

Dr. Richard Bebee, Dean of the Chillicothe Campus of Ohio University, has requested John Kotowski to retain a consulting architect to plan exterior site work for the Shoemaker Center parking area. The project cost is estimated at $248,065, and capital funds are available in the Regional Higher Education account to finance the project. John has reviewed architects’ credentials and is recommending that James Burkart Associates be employed for the planning work.

I recommend approval.

Sincerely,

Gary B. North
Vice President for Administration and Finance

GN:jt
INTEROFFICE MEMORANDUM

OHIO UNIVERSITY
FACILITIES PLANNING OFFICE
Building 19, The Ridges
Athens, Ohio 45701
TELEPHONE: (740) 593-2727
FAX: (740) 593-4081

John Kotowski
E-MAIL: kotowski@oak.cats.ohiou.edu

TO: Dr. Gary B. North, Vice President for Administration

DATE: August 14, 2003

SUBJECT: APPROVAL TO HIRE A CONSULTING ARCHITECT
FOR THE EXTERIOR SITE IMPROVEMENT PROJECT at
Ohio University CHILLICOTHE CAMPUS

House Bill Number 675 contains a $248,065 appropriation for exterior site improvements at the Ohio University Chillicothe campus. It is the intention with this project to rehabilitate the parking area serving the Shoemaker Center on this campus. The existing parking lot is in a very deteriorated condition and needs to be rehabilitated.

Because the total budget for this project is under $4,000,000, the project is eligible for local administration and the University will manage the work itself, “locally”. Because the consultant’s fee for this project is under $50,000, a full selection process for a consultant was not required. Instead, three firms were solicited for interviews and a University interview committee selected the firm of James Burkart Associates, Columbus, Ohio to provide professional services for this project.

I am writing to ask that you present the enclosed resolution for consideration by the Board of Trustees at their regular meeting of September 19, 2003 so that this office may proceed with the hiring of James Burkart Associates and the development of construction documents for this exterior site improvement project. If you have any questions or concerns regarding this item, please let me know. Thank you.

enclosure
pc: Dr. Charles Bird
    Dr. Stephen Flaherty
    Dr. Richard Bebee
    Mr. David Scott

Committee Chairman Browning reported the committee received a report from Provost Kopp on how the add-on 3.9% to tuition was distributed. Provost Kopp noted 33% went to need-based aid, 39% to buy down student-paid college technology fees, and 28% to campus technology infrastructure components. A copy of his report is included in the official minutes. Mr. Browning cited the two reports given by Vice President for Research Bantle on centers and institutes and the seven-year review of the Interdisciplinary Arts program.

Centers and Institutes 5-Year Reviews – Resolution 2003 – 1910
Major and Degree Program Review – Resolution 2003 – 1911
Name Change for Center for Appalachian Rural Health Research – Resolution 2003 – 1912
SECURITY AGREEMENT UPDATE
RESOLUTION 2003 – 1909

WHEREAS, Ohio University periodically has faculty and staff involved in research activity that requires them to have access to classified information, and

WHEREAS, the United States Government requires that the university obtain security clearance as a precondition of its and staff having access to classified information for their research and

WHEREAS, the university has a Managerial Group, as described in the National Industry Security Program Operating Manual, consisting of the following positions: President, Provost, Vice President for Research, Vice President for Administration and Finance; and

WHEREAS, the Board of Trustees delegates to this Managerial Group all of its duties and responsibilities pertaining to the protection of classified information under classified contracts awarded to Ohio University, and

WHEREAS, members of the Board of Trustees and all officers of the university not named as members of the Managerial Group shall be effectively excluded from access to all classified information in the possession of Ohio University and shall not be processed for personnel clearance, and

WHEREAS, the Managerial Group shall review and approve any classified research proposals at the university.

NOW, THEREFORE, BE IT RESOLVED, that Ohio University, Cutler Hall, Athens, Ohio, 45701, authorized the President to take all necessary steps for designating replacements to the Managerial Group and to indicate replacement members of the Board of Trustees for exclusion status.
WHEREAS, the continued review of academic programs is essential to the maintenance of quality within an educational institution, and

WHEREAS, Ohio University has had for many years a rigorous program of internal review.

WHEREAS, Section 67 of House Bill 694 provides for the review and evaluation of all programs of instruction conducted by state institutions.

NOW, THEREFORE, BE IT RESOLVED that the Board of Trustees of Ohio University accepts the 2002-2003 Reviews of Centers and Institutes, which recommend that the following centers and institutes be continued, discontinued, or granted extensions to the review period as noted.

Contemporary History Institute - Continue
George V. Voinovich Center for Leadership and Public Affairs - Continue
Ohio University Cartographic Center - Continue
Ohio University Insurance Institute - Continue
The Sales Centre - Continue
Institute for Telecommunication Studies - Continue with review in two years
Center for Cooperative Curriculum Development and Partnerships - Continue
Center for the Study and Development of Literacy and Language - Continue
Ohio Research Institute for Transportation and the Environment - Continue
Ohio Coal Research Center - Continue
Charles J. Ping Institute for the Teaching of the Humanities - Continue

Institute for Corrosion & Multiphase Technology - Extension
Institute for the African Child - Extension
Somatic Dysfunction Research Institute - Extension
Center for Innovation in Technology for Learning - Extension
Academic Advancement Center - Extension

O.U/Tsinghua University Institute for Genetics and Biotechnology - Discontinue
DATE: September 8, 2003

TO: Robert Glidden, President

FROM: John Bantle, Vice President for Research

SUBJECT: Review of Centers and Institutes – 2003

Attached are five-year reviews conducted during the 2002-2003 fiscal year for the following Centers/Institutes. The report includes a brief summary and, in some cases, requests for extension of the review period. I concur with the recommendation associated with each reviewed Center or Institute. I suggest that these recommendations be presented to the Board of Trustees for action at their September meeting.

Contemporary History Institute
George V. Voinovich Center for Leadership and Public Affairs
Institute for Local Government Administration and Rural Development
Ohio University Cartographic Center
Ohio University Insurance Institute
The Sales Centre
Institute for Telecommunication Studies
Center for Cooperative Curriculum Development and Partnerships
Center for the Study and Development of Literacy and Language
Institute for Corrosion & Multiphase Technology
Ohio Research Institute for Transportation and the Environment
Center for Geotechnical and Environment Research
Center for Pipe and Underground Structures
Ohio Coal Research Center
Institute for the African Child
Somatic Dysfunction Research Institute
Center for Innovation in Technology for Learning
Charles J. Ping Institute for the Teaching of the Humanities
O.U./Tsinghua University Institute for Genetics and Biotechnology
Academic Advancement Center

Enclosures
REVIEW OF CENTERS AND INSTITUTES
2002-2003

COLLEGE OF ARTS AND SCIENCES

**Contemporary History Institute:** The Institute provides a distinct and unique approach to graduate education in history through the use of historical approaches to understanding contemporary issues and through the incorporation of interdisciplinary perspectives in the core sequence of courses. The Institute also organizes and promotes public presentations by notable speakers on contemporary issues from a wide variety of backgrounds. Dean Flemming recommends continuation of the Institute. Vice President Bantle supports the recommendation for the continuation of the Contemporary History Institute.

**George V. Voinovich Center for Leadership and Public Affairs:** The Center is comprised of three institutes: the Institute for Local Government Administration and Rural Development, the Appalachian Regional Entrepreneurship Initiative, and the Ohio University Executive Leadership Institute. These institutes serve the region by providing services and products in the areas of public service, entrepreneurship, and strategic leadership. The Center houses academic program, Environmental Studies, and several interdisciplinary faculty research groups. It provides problem-based and service learning opportunities for graduate students and undergraduate honors students from across the university. Dean Flemming recommends continuation of the Center. Vice President Bantle supports the recommendation for the continuation of the George V. Voinovich Center for Leadership and Public Affairs and its Institutes.

**Ohio University Cartographic Center:** The Center has undergone tremendous changes during the past three decades—from traditional pen and ink map-making to fully automated production of “A graphic presentation of spatial data that is scientifically accurate and aesthetically pleasing.” Dean Flemming recommends continuation of the Center. Vice President Bantle supports the recommendation for the continuation of the Ohio University Cartographic Center.

COLLEGE OF BUSINESS

**Ohio University Insurance Institute:** Established in 1992, the Institute provides high quality insurance and financial services programs, related interactive courses featuring “real world” casework, and guest speakers to prepare students for a meaningful and rewarding career in the financial services industry. Dean Corlett recommends continuation of the Institute. Vice President Bantle supports the recommendation for the continuation of the Ohio University Insurance Institute.
The Sales Centre: The Center was established in 1997 to prepare graduates entering the field of sales by providing a thorough background in understanding and solving business problems. Dean Corlett recommends continuation of the Center. Vice President Bantle supports the recommendation for the continuation of The Sales Centre.

COLLEGE OF COMMUNICATION

Institute for Telecommunication Studies: Established in the 1960's, the current mission of the Institute is to serve as the research and outreach arm of the School of Telecommunications. Dean Krendl accepted the Review Committee's report and endorsed the goals, recommendations and timeline for the Institute outlined in the report. Dean Krendl recommends continuation of the Institute for Telecommunication Studies with several qualifications: 1) establishment of a formal advisory board immediately and 2) completion of expectations according to the recommended timetable. If the Institute does not reach the goals according to the suggested deadlines, consideration would be given to transferring the Institute to the College to encourage greater faculty involvement across the College. Vice President Bantle recommends continuation of the Institute for Telecommunication Studies with the qualifications outlined by Dean Krendl and a review in two years (2005).

COLLEGE OF EDUCATION

Center for Cooperative Curriculum Development and Partnerships: The Center fosters and supports outreach activities that connect the College with regional schools to bring about improvements in the preparation of teachers for Ohio's schools, Pre-K-12. Dean Heap recommends continuation of the Center. Vice President Bantle supports the recommendation for the continuation of the Center for Cooperative Curriculum Development and Partnerships.

Center for the Study and Development of Literacy and Language: The Center was established for the purpose of initiating, supporting and coordinating studies of literacy and language and for providing services to improve the quality of educational opportunities for children, families and adults. Dean Heap recommends continuation of the Center. Vice President Bantle supports the recommendation for the continuation of the Center for the Study and Development of Literacy and Language.
RUSS COLLEGE OF ENGINEERING AND TECHNOLOGY

Institute for Corrosion and Multiphase Technology: In order to review the Institute and the Centers that fall under this “umbrella” Institute at the same time, Dean Irwin requests an extension of the review process to be completed in 2005. Vice President Bantle supports this request.

Ohio Research Institute for Transportation and the Environment: ORITE provides expertise for research in transportation, environmental and geotechnical science and engineering. This Institute serves as the “umbrella” Institute for the Center for Geotechnical and Environment Research, and the Center for Pipe and Underground Structures. Dean Irwin recommends continuation of the Institute. Vice President Bantle supports the recommendation for continuation of the Ohio Research Institute for Transportation and the Environment.

Ohio Coal Research Center: The Center continues to conduct and support research to meet the region’s need for economic development and to help meet the nation’s need for energy resources by enhancing the utilization of Ohio coals in both an economical and environmentally responsible manner. It also provides a home for coal-related research and Ohio University. Dean Irwin recommends continuation of the Center. Vice President Bantle supports the recommendation for the continuation of the Ohio Coal Research Center.

INTERNATIONAL PROGRAMS

Institute for the African Child: Associate Provost Rota requests a one-year extension for the Institute. Vice President Bantle supports this request.

COLLEGE OF OSTEOPATHIC MEDICINE

Somatic Dysfunction Research Institute: Due to the transition of clinical operations from a College-based service to a private service, the detail of handling employee transfers and matters associated to the process, the institute review was set aside. Dean Brose requests a 90-day extension for the Institute’s review. Vice President Bantle recommends the Institute’s review be presented to the Board of Trustees at their February, 2005 meeting.
PROVOST

Center for Innovation in Technology for Learning: Associate Provost Reeves requests a one-year extension for the Center’s review. Vice President Bantle supports this request.

VICE PRESIDENT FOR RESEARCH

Charles J. Ping Institute for the Teaching of the Humanities: The Institute continues to support activities designed to further the teaching of the humanities. Vice President Bantle recommends continuation of the Charles J. Ping Institute for the Teaching of the Humanities.

OU/Tsinghua University Institute for Genetics and Biotechnology: Due to changes in the relationships between all parties associated with this Institute, it is not necessary to retain formal recognition of the Institute within Ohio University. Therefore, Vice President Bantle requests the Institute be discontinued.

UNIVERSITY COLLEGE

Academic Advancement Center: Dean Descutner requested a one-year extension for the Center’s review. Vice President Bantle supports this request.
MAJOR AND DEGREE PROGRAM REVIEWS

RESOLUTION 2003 -- 1911

WHEREAS, the continuous review of academic programs is essential to the maintenance of quality within an educational institution, and

WHEREAS, Ohio University has had for many years a rigorous program of internal review, and

WHEREAS, Section 67 of Am. Sub. H.B. 694 requires the college and university Board of Trustees “shall during the 1981-83 biennium initiate on-going processes for the review and evaluation of all programs of instruction presently conducted by the institutions for which they are responsible.”

THEREFORE, BE IT RESOLVED, that the Board of Trustees of Ohio University accepts this 2002-2003 review for the following:

Interdisciplinary Arts
Date: September 9, 2003

To: Robert Glidden, President

From: Stephen Kopp, Provost

Subject: Seven-Year Program Reviews

Please find attached a seven-year academic program review, for the Interdisciplinary Arts program, completed during 2002-2003 by the University Curriculum Council. This review provides a useful self-examination of the program.
Academic Assessment Report-Cover Sheet

Name of Program: Interdisciplinary Arts

PROGRAM TYPE

- undergraduate certificate
- graduate certificate
- associate degree
- bachelor's degree
- graduate degree
  (MA, MS, and/or PhD)

Date last review was approved by Board of Trustees: April 1992

Unit Review Committee Members:
- John Day (Chair)
- Jerrel Mitchell (Grad Council Representative)
- Jody Lamb (College Representative)
- Tom Carpenter (University Representative)
- Simon Williams (External Reviewer)

Draft completed and sent to chair and dean:

Unit Review Committee Chair: 
(signature) 12-5-02

Seen by and returned:

Program chair: 
(signature) 12-13-02

Dean of college: 
(signature) 12-15-02

Return draft and any and all comments to Unit Review Committee chair by 12/15/02

Approved by UCC chair: 
(signature) 5/13/03

* the word "DRAFT" must be stamped on each page of the review until it has been formally approved the University Curriculum Council.
Graduate Executive Summary

EVALUATION OF School of Interdisciplinary Arts, PhD Program
(name of department, program, certificate, institute, etc.)

DATE

Strengths

• Centrality to Fine Arts College Mission
• Newly Revised Program
• Vision and Leadership of the School Director
• Teacher Preparation
• Applicant Interview Process

Weaknesses

• Lack of Senior Faculty
• Need for Non-western Arts
• Dissertation Chair Assignments

Recommendations

• Promotion of the Program Across the University
• Reconsidering Qualifying Exams
• Possible Joint Masters-Doctoral Program
Program: School of Interdisciplinary Arts PhD Program

General Department Information

The Graduate Council Curriculum Committee agreed that the School of Interdisciplinary Arts PhD program is acceptable and generally agrees with the conclusions of the Unit Review Committee. The many improvements noted by the outside reviewer were found noteworthy.

The affiliate faculty plan addresses the need for a strong identity within the overall OU community.

Graduate Program

The Curriculum Committee agrees with the Unit Review Committee that the revised Interdisciplinary Arts program is an improvement over the original Comparative Arts program.

The leadership of the Director has solved many weaknesses that were cited about the previous program.

There is still a need for senior faculty leadership, particularly at the Associate Professor level.

A stronger focus on non-Western Arts needs to be pursued within the program.

Overall Rating

Graduate Council has reviewed the School of Interdisciplinary Arts, PhD Program self-study and concurs with the Unit Review Committee's ratings. Graduate Council's overall rating for the School of Interdisciplinary Arts, PhD Program is Acceptable.

Approved by Graduate Council on February 14, 2003.

Chair, Graduate Council
Date
Rating Sheet for Unit Review Committee

EVALUATION OF School of Interdisciplinary Arts, PhD Program
(name of department, program, certificate, institute, etc.)

DATE ________________

PROGRAM REVIEW

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<th>undergraduate certificate</th>
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Program Review Elements in Relation to The Goals of The Unit

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<th>Exceeds Expectation</th>
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<td>Programmatic Practices</td>
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| Undergraduate Program Review  |                      |                   |                           |
| Program Goals and Curriculum  |                      |                   |                           |
| Faculty                       |                      |                   |                           |
| Students                      |                      |                   |                           |
| Graduates                     |                      |                   |                           |

| Graduate Program Review       |                      |                   |                           |
| Program Goals and Curriculum  | X                    |                   |                           |
| Faculty                       | X                    |                   |                           |
| Students                      | X                    |                   |                           |
| Graduates                     | X                    |                   |                           |

| Overall Evaluation            |                      |                   | X                         |

December 2002
RENNAMING OF THE
CENTER FOR APPALACHIAN AND RURAL HEALTH RESEARCH

RESOLUTION 2003 - 1912

WHEREAS, the Center for Appalachian and Rural Health Research is an established Center at Ohio University, and

WHEREAS, the current and future focus of the Center addresses innovative research endeavors in ongoing rural health care issues, and

WHEREAS, the College of Osteopathic Medicine, the College of Health and Human Services, the Voinovich Center, the Edison Biotechnology Institute, the College of Arts and Sciences and the College of Communications began a project to provide clinical services, educational research opportunities in Appalachian Ohio, known as the Appalachian Rural Health Institute, and

WHEREAS, with federal appropriation funding, the Institute has begun to address local health care delivery problems, focusing initially on issues related to diabetes. The Institute includes an interdisciplinary consortium of health care providers, educators, community members and researchers.

NOW, THEREFORE, BE IT RESOLVED that the name of the Center for Appalachian and Rural Health Research be changed to the Appalachian Rural Health Institute.
DATE: September 4, 2003

TO: Robert Glidden, President

FROM: John Bantle, Vice President for Research

SUBJECT: Change of Name for the Center for Appalachian and Rural Health Research

Attached is a proposal and resolution for changing the name of the Center for Appalachian and Rural Health Research to the Appalachian Rural Health Institute. I have reviewed the proposal and recommend that it be presented to the Board of Trustees at their September meeting.

bc
Enclosures
September 2, 2003

John A. Bantle, Ph.D.
Vice President for Research
Research and Technology Building 101
CAMPUS MAIL

Dear Dr. Bantle:

At a meeting in April 1999, the Ohio University Board of Trustees approved a resolution establishing the Center for Appalachian and Rural Health Research. The Center’s mission was to develop “innovative research endeavors in ongoing rural health care issues.” It was planned to have interdisciplinary teams of University faculty implement the goals of the Center.

This year the College of Osteopathic Medicine, the College of Health and Human Services, the Voinovich Center, the Edison Biotechnology Institute, the College of Arts and Sciences and the College of Communications began a project to provide clinical service, education and research opportunities in Appalachian Ohio.

With funds from a federal appropriation, the Institute has begun to address local health care delivery problems, focusing initially on issues related to diabetes. The project, known as the Appalachian Rural Health Institute, includes an interdisciplinary consortium of health care providers, educators, community members and researchers.

We believe the new Institute title more accurately reflects the scope of activities envisioned for this initiative. We, therefore, respectfully request that the name of this entity be changed to the Appalachian Rural Health Institute.

Sincerely,

John A. Brose, D.O.
Dean

/cab

cc: Leslie Flemming, Ph.D.  
    Kathy Krendl, Ph.D.  
    Gary Nieman, Ph.D.  
    Mark Weinberg, Ph.D.  
    David Wight, Ph.D.  
    Jack Blazyk, Ph.D.  
    Christopher Simpson, D.O.
Chairwoman Perry reported the committee received two reports and had no items for consideration.

The first dealt with the ongoing early retirement program. Ms. Perry noted 143 individuals have taken the retirement option and another 30 to 35 are expected to do so before June 30, 2004. James Kemper, assistant vice president for Human Resources reported to the committee that University administration was comfortable with the reduction to date. She asked that the Trustees be given an update at their December meeting, including the tracking of areas seeing reductions and the complications thereof, and how this all fits with the grand plan for meeting budgetary and employment goals.

Thomas Boeh, director of athletics, presented what Ms. Perry described as a most helpful and insightful report. In his presentation, Mr. Boeh described the values of athletics to the campus community, the types of students being recruited, and their impact on campus diversity. He described how the program, its resources, and operations, were being presented to the administration, including raising the bar academically for student athletics, their advancement efforts and success, competitive resource allocations among conference schools — all leading toward the need for a new revenue model supporting scholarships, travel, insurance, and personnel. Mr. Boeh presented supportive information suggesting additional resources of $544,000 would help make this new revenue model possible and would place the program financially at the mid-point of other conference universities.

It was noted and agreed that Mr. Boeh should seek the resources from the administration.
EXECUTIVE COMMITTEE

Committee Chairman Walter reported the committee met earlier to review matters to be presented to the Board of Trustees. Mr. Walter stated he would present the appropriate materials to the Board for consideration.
VIII. ANNOUNCEMENT OF NEXT STATED MEETING

Chairman Walter announced the Board of Trustees would meet next on Friday, December 5, 2003 for a mini retreat.

IX. OTHER MATTERS

Chairman Walter thanked Thomas Boeh, director of athletics, for his review of our athletics program including the development of student athletes and how they represent the University. He noted needs must be placed in the context of priority needs and goals. He echoed Ms. Perry's comments about the need to review competitive factors affecting our financial balance within the conference.

Mr. Walter thanked retiring President Glidden for his exemplary service noting he is our president and it is too early for goodbyes. President Glidden thanked the Chairman noting it is with mixed feelings he is stepping down. The President commented we will be an attractive institution and presidency for many.

Chairman Walter asked new Trustees Robert Kidder and Dustin Wood to introduce themselves.

Mr. Walter concluded by outlining a strategy for seeking President Glidden's replacement. The strategy, in part, would include broad involvement of campus and community representatives, led by a complement of Trustees and all supported by professional search experts. This would insure the process in place is well understood and planned, and has the necessary resources to protect all the assets of the institution we cherish.

X. ADJOURNMENT

Determining there was no further business to come before the Board, Acting Chairman Walter adjourned the meeting at 11:15 a.m.
CERTIFICATION OF SECRETARY

Notice of this meeting and its conduct was in accordance with Resolution 1975-240 of the Board, which resolution was adopted on November 5, 1975, in accordance with Section 121.22(F) of the Ohio Revised Code and of the State Administration Procedures Act.

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Robert D. Walter                     Alan H. Geiger
Chairman                             Secretary