



OHIO UNIVERSITY

BOARD OF TRUSTEES  
CUTLER HALL  
ATHENS · OHIO 45701-2979

## MEMORANDUM

**Date:** March 3, 1998  
**To:** Chairman and Members of the Board of Trustees, President Glidden  
**From:** Alan H. Geiger, Secretary *A. Geiger*  
**Subj:** Minutes of the Trustees' meeting, February 7, 1998

Enclosed for your review is a copy of the minutes of the February 7, 1998, meeting. This draft will be presented for your approval at the April 18, 1998, meeting.

cc: Dr. Bird  
Dr. Blum  
Dr. Brehm  
Dr. Bryant  
Mr. Burns  
Dr. Dingus  
Mr. Kirschman  
Dr. Laubenthal  
K. C. Melnik  
Dr. Meyer  
Mr. Nab  
Dr. Newton  
Dr. North  
Dr. Ping  
Mr. Raley  
Erik Roush  
Mr. Rudy  
Mr. Siemer  
Senates  
Regional Coordinating Council Chairs

**MINUTES OF THE MEETING OF  
THE BOARD OF TRUSTEES OF OHIO UNIVERSITY**

**Friday, February 6 and Saturday, February 7, 1998**

**Ohio University, Athens Campus**

**THE OHIO UNIVERSITY BOARD OF TRUSTEES**  
**MINUTES OF February 7, 1998 MEETING**

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## EXECUTIVE SESSION

8:00 a.m., Saturday, February 7, 1998  
McGuffey Hall Trustees Room  
Ohio University, Athens Campus

On a motion by Mr. Grover and a second by Mr. Hodson, the Ohio University Trustees resolved to hold an executive session to consider personnel matters of evaluation and compensation under Section 121.22(G)(1), real estate matters under Section 121.22(G)(2), and litigation or the threat thereof under Section 121.22(G)(3) of the Ohio Revised Code on the 7th day of February 1998.

On a roll call vote, Dr. Ackerman, Mr. Brunner, Mr. Emrick, Mr. Grover, Mr. Goodman, Mr. Hodson, Mr. Leonard and Mrs. Ong voted aye. This constituted a quorum. President Robert Glidden and Board Secretary Alan Geiger attended the session with Gary North, vice president for administration; Dick Siemer, vice president for finance; John Burns, legal counsel; and John Kotowski, facilities planner attending parts of the session.

### Personnel

No matters of personnel were considered.

### Real Estate

The matter of the development of the remaining surplus University property on E. State was reviewed. Two concepts were discussed for the approximately 40 acres and the Trustees asked that discussion with developers and others continue and that an update be provided at their April, 1998 meeting.

Vice President North reported that retirement center developers and operators remain interested in University property. It was noted that generally, interests continue in all development areas to bring together community and university development for the betterment of the city.

### Litigation

The issue of the pending trademark dispute with the Ohio State University was reviewed with the consensus being we should make every reasonable effort to settle the matter short of relinquishing our secondary mark for "Ohio."

## COMMITTEE OF THE WHOLE

The Board of Trustees met as a committee of the whole to receive updates on several matters. Summary copies of each update is included with the official minutes. Therefore, only brief comments about each and an indication of the participants is included herein.

### Residence Study

Mr. Ira Fink, consultant, provided Trustees and others with a progress report on his study of matters related to the capital needs of and possible improvements to the residence hall system. A trustees ad hoc committee will work with the administration to bring a recommendation on the matter to the April Board of Trustees meeting.

### Assessment of Academic Programs

Associate Provost Barbara Reeves provided an overview of assessing academic quality at Ohio University and introduced spokespersons from academic units receiving assessment awards this past year. Those presenting were Phyllis W. Bernt, associate dean, College of Communication, for Communication Systems Management; Madeline Scott, director, for the School of Dance; and Gary M. Schumacker, professor of Psychology for the Psychology Department.

### Tour of New Facilities

Trustees toured two new facilities and were met by the individuals involved in their initial design and operation. Included were Dean Warren K. Wray and Professor William P. Jepson, College of Engineering and Technology at the Multiphase Technology Center and Gary A. Hunt, associate dean of libraries at the Remote Library Storage Facility.

## I. ROLL CALL

The eight members present were Chairman Brandon T. Grover; Charles R. Emrick, Jr.; Patricia A. Ackerman; Gordon F. Brunner; N. Victor Goodman; Thomas S. Hodson; Paul R. Leonard; and M. Lee Ong. This constituted a quorum. Robert Walter was unable to attend due to a previous business commitment.

President Robert Glidden and Secretary Alan H. Geiger were present.

Erik Roush, student trustee, also attended as did Scott Kirshman, president, National Alumni Board of Directors.

## II. APPROVAL OF THE MINUTES OF THE MEETING OF December 12, 1997 (previously distributed)

Mr. Hodson moved approval of the previously distributed minutes. Mr. Emrick seconded the motion. All voted aye.

### III. COMMUNICATIONS, PETITIONS, AND MEMORIALS

Secretary Geiger reported there were none.

### IV. ANNOUNCEMENTS

President Glidden reminded trustees of the IUC Trustee Conference scheduled for April 2, 1998 at Cleveland State University. He noted that his office will assist with arrangements and expenses.

Chairman Grover announced the appointment of a Trustee ad hoc committee to work with the administration and its housing consultant. Trustees identified to serve were Grover, Goodman, Hodson, and Roush.

### V. REPORTS

President Glidden introduced Carol J. Blum, interim vice president for research and graduate studies who provided an overview of University research. (Copies of all materials are included with the official minutes.) Dr. Blum reported the University research effort was full of vitality and good health and outlined issues of sponsors, sources, proposals, academic units, and participants involved.

Gary W. Small, Ph.D., professor of chemistry presented a summary of his research dealing with the development of chemical sensors as a way of describing how research support from the university has assisted him and his students. Likewise, Mark W. Phillips, M.M., professor of composition, described how his research success is built upon limited grants and support and noted ways that it has developed into a series of related efforts with significant performances and productions.

### VI. UNFINISHED BUSINESS

Secretary Geiger reported no unfinished business.

### VII. NEW BUSINESS

Chairman Grover reported that Board committees had, at their respective meetings, discussed matters being presented to the Board. Items for action will be presented by the committee chairman or a committee member as designated by the chairman.

## A. BUDGET, FINANCE, AND PHYSICAL PLANT COMMITTEE

Committee Chairman Goodman reported the committee received an update on the status of Dysart Woods from Vice President Gary North (a copy enclosed with the official minutes) and a proposal from Vice President Dick Siemer on the use of a portion of the University's working capital, under a loan program, for campus projects. He noted a full report and recommendation would come to the entire board at the April, 1998 meeting. (A copy of Mr. Siemer's proposal is included with the official minutes. Mr. Goodman indicated the final report received was from Vice Presidents Raley and Siemer and dealt with the performance of the University's endowment. Copies of these reports are included with the official minutes.

Committee members Ong, Brunner, and Hodson reviewed and then presented resolutions now before the Trustees.

On a motion by Mr. Hodson, seconded by Mrs. Ong, the Trustees voted unanimously to approve the following resolutions:

Tennis Facilities Plans, Specifications, and Contract Awarding - Res. 1998 -- 1559  
Establishment of Internal Audit Service Function - Res. 1998 -- 1560  
Naming of Space in Wren Stadium for F. Baumholtz - Res. 1998 -- 1561

**APPROVAL OF PLANS AND SPECIFICATIONS FOR THE  
PING STUDENT RECREATION CENTER TENNIS COURT COMPLEX**

RESOLUTION 1998 -- 1559

**WHEREAS**, Ohio University has identified \$500,000 for the first phase of a tennis complex to be constructed in accordance with the recently completed land use plan for the Athens Campus, and

**WHEREAS**, the Ohio University Board of Trustees did at their regular meeting on April 12, 1997 authorize the President or his designee to interview and select a project consultant to develop construction documents for the Ping Student Recreation Center Tennis Court Project, and

**WHEREAS**, Ohio University did select the firm of James Burkart Associates, Inc. as the consulting landscape architect for the Project, and

**WHEREAS**, final plans and specifications have been prepared for advertisement on the tennis complex.

**NOW, THEREFORE, BE IT RESOLVED** that the Ohio University Board of Trustees does approve construction documents of the Ping Student Recreation Center Tennis Court Project.

**BE IT FURTHER RESOLVED** that the Ohio University Board of Trustees does hereby authorize the advertisement for and receipt of bids on the Ping Center Project, and does hereby empower the president or his designee to accept and award construction contracts provided total bids do not exceed available funds.

TENS9702.RES

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**O H I O U N I V E R S I T Y**  
Office of Facilities Planning and Construction

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Interoffice Communication

January 15, 1998

TO: Dr. Gary B. North, Vice President for Administration

FROM: John K. Kotowski, Director of Facilities Planning 

SUBJECT: APPROVAL OF PLANS AND SPECIFICATIONS AND RECOMMENDATION  
OF CONTRACT AWARD FOR THE FIRST PHASE OF THE PING STUDENT  
RECREATION CENTER TENNIS COURT COMPLEX

The land use plan recently adopted by the University identifies the area to the East of the Ping Center along South Green Drive for the development of a tennis complex. The loss of tennis courts on the West Green, as a result of plans to expand Grover Center to the South and the resultant need to move Trautwein Field to the West of the Convocation Center, has advanced the need to address the quantity of tennis courts on the campus. Toward that end, \$500,000 has been identified from a combination of remaining moneys in the Ping Center project account and other recreational resources to develop six courts with alternates to accept up to 3 additional courts. The six base bid courts are being designed to allow the addition of an air structure to extend the times that the courts can be used. The foundations and other underground work to accommodate the proposed air structure will be installed at the time the courts are constructed to avoid needing to alter the courts at a later date. The air structure itself will be brought forward as a project by Recreation and Wellness of the College of Health and Human Services.

I have enclosed a resolution for consideration by the Board of Trustees at their regular meeting of February 7, 1998 which seeks approval of the construction documents and provides authority to receive bids and recommend the award of contracts so long as total bids do not exceed available funding. I will provide you with a set of construction documents early the week of February 2, 1998 for use at the Board Meeting. If I can be of further assistance or provide additional information regarding this matter, please let me know.

JKK/slw/TENS9702.GBN  
enclosure

pc: Dr. Barbara K. Chapman  
Mr. Richard J. Shultz

Vice President  
for Administration

PRESIDENT'S OFFICE

JAN 16 1998



OHIO UNIVERSITY

Cutler Hall 209  
Athens OH 45701-2979  
614-593-2556

January 15, 1998

Dr. Robert Glidden  
Ohio University  
Cutler Hall  
Campus

Dear Bob,

John Kotowski has worked with the campus recreation staff to develop a plan for constructing tennis courts adjacent to the Ping Center. The project will be designed so that the courts can be covered to allow for winter time use. Funds for the project come from monies remaining from the Ping Center construction project and from Campus Recreation.

John is seeking approval of construction documents and authorization to seek bids and award a contract for the project.

I recommend approval.

Sincerely,

Gary North

GN:mm

cc:Kotowski  
Chapman

## ESTABLISHMENT OF INTERNAL AUDIT SERVICE FUNCTION

### Resolution 1998 -- 1560

**WHEREAS**, Ohio University ("the University") has a responsibility to maintain an adequate system of internal controls over its financial and accounting systems, and

**WHEREAS**, the University does not have an internal auditing function to periodically, and regularly, test the adequacy and effectiveness of the University's system of internal controls, and

**WHEREAS**, the University has a need for the monitoring of its internal controls beyond that which is provided by normal management oversight and responsibilities, and

**WHEREAS**, the University's provision of services for its annual external audit engagement does not sufficiently address the ongoing nature of the necessary controls review,

**NOW, THEREFORE BE IT RESOLVED**, that the Ohio University Board of Trustees:

1. Hereby formally authorizes the University and its Vice President for Finance to enter into a service agreement, through normal and usual purchasing procedures, for the provision of these aforementioned audit services.

**NAMING OF THE VIP SEATING SECTION AND  
VIP LOUNGE AT BOB WREN STADIUM  
IN HONOR OF FRANK C. BAUMHOLTZ**

**RESOLUTION 1998 -- 1561**

**WHEREAS**, Frank C. Baumholtz was an exceptional student-athlete and maintained lifelong ties to his Alma Mater as a member of the National Alumni Board, the Foundation Board of Trustees and past chairman of the Board of Trustees, and

**WHEREAS**, (1) he led Ohio Basketball to a second place finish in the 1941 National Invitation Tournament and was named most valuable player for his efforts, (2) he was the first two-sport professional athlete when he played baseball for the Cincinnati Reds and basketball for the Youngstown Bears, (3) during his ten year career in Major League Baseball he had a lifetime batting average of .290 and with a .325 average in 1952 finished second in batting behind the legendary Stan Musial, (4) in 1965 he was the only unanimous choice inducted to the first class of the Ohio Athletics Hall of Fame, and (5) on February 4, 1995 he was the first and as of today is the only Ohio student-athlete to have his jersey retired, and

**WHEREAS**, his service to Ohio University earned him the Alumni Association's Medal of Merit in 1956 and he was named Alumnus of the Year in 1998 and he always had a good hand in carrying forward the strong tradition of the Department of Athletics.

**NOW, THEREFORE, BE IT RESOLVED** that the VIP seating section and VIP lounge of Bob Wren Stadium henceforth be known as **The Baumholtz Club**.



*Mid-American Conference  
Charter Member*

January 16, 1998

President Robert Glidden  
108 Cutler Hall  
Ohio University  
Athens, OH 45701

Dear Bob:

As you know, Mr. Frank Baumholtz was an exceptional student-athlete here at Ohio University. Frank served the University for many years as a member of the National Alumni Board, the Foundation Board of Trustees and past chairman of the Board of Trustees. With your permission, and that of the Board of Trustees, the department of athletics recommends that the VIP seating section and VIP lounge of Bob Wren Stadium be named "The Baumholtz Club."

Frank was named MVP and led Ohio to a second place finish in the 1941 National Invitation Tournament. He was the first two-sport professional athlete and played ten years of major league baseball. He was the only unanimous choice inducted to the first class of the Ohio Athletics Hall of Fame and Frank is the only Ohio student-athlete to have his jersey retired. Due to all of his success, Frank is a legend at Ohio.

Joe Carbone was a friend of Frank's and is wholeheartedly supportive of this recommendation. We are hopeful that this tribute to a great Ohio legend can become a reality. If I may provide additional materials, please advise. Thank you for your consideration.

Best personal regards,

Thomas C. Boeh  
Director of Athletics

enclosure

## B. EDUCATIONAL POLICIES COMMITTEE

Committee Chairman Ackerman reported the committee received a report from Provost Sharon Brehm and Arts and Sciences Dean Leslie Flemming on the status of the African American Studies Program. She noted the report was positive and asked that future reports or discussions be given to the full Board of Trustees.

Committee members Emrick and Roush reviewed the presented resolutions now before Trustees.

On a motion by Dr. Ackerman and a second by Mr. Emrick, all Trustees approved the following resolutions:

Center for the Study and Development of Literacy and Language - Res. 1998 -- 1562  
Establishment of the Department of Geriatric Medicine/Gerontology - Res. 1998 -- 1563

**CENTER FOR THE STUDY AND DEVELOPMENT OF  
LITERACY AND LANGUAGE**

**RESOLUTION 1998 - 1562**

**WHEREAS**, Ohio University has established expertise to initiate, support, and coordinate studies of literacy and language and to provide services to improve the quality of educational opportunities of children, families, and adults, and

**WHEREAS**, research, development, and service will inform and guide each other to improve educational opportunities through professional development and applied research.

**WHEREAS**, the establishment of the center will serve multiple constituencies of children, adults, families, professional teachers, and faculty, and

**WHEREAS**, there is no unit within the College of Education nor within Ohio University which both serves these multiple constituencies and coordinates the inter-disciplinary research and professional development activities needed to solve the persistent and related problems of language development and low-level literacy.

**NOW, THEREFORE, BE IT RESOLVED** that the Board of Trustees formally establishes the Center for the Study and Development of Literacy and Language.

Office of the Provost  
Curler Hall  
Athens OH 45701-2979



OHIO UNIVERSITY  
1804

**DATE:** January 20, 1998  
**TO:** Robert Glidden, President  
**FROM:** Sharon Stephens Brehm, <sup>SSB</sup>Provost  
**SUBJECT:** Establishment of the Center for the Study and Development of Literacy and Language

The attached request for the establishment of the Center for the Study and Development of Literacy and Language is one that I support and recommend for approval. Such a center will facilitate the College of Education's efforts to strengthen professional development and research, and to serve multiple constituencies.

SSB/jt



OHIO UNIVERSITY

Research &  
Technology Center 101  
Athens OH 45701-2979  
614-593-0370 phone  
614-593-0380 fax

DATE: January 8, 1998

TO: Sharon S. Brehm, Provost

FROM: Carol J. Blum, *[Signature]* Interim Vice President for Research and Graduate Studies

SUBJECT: **Establishment of the Center for the Study and Development of Literacy and Language**

Attached is a copy of a proposal and a resolution for the Board of Trustees regarding the establishment of the **Center for the Study and Development of Literacy and Language**. I have reviewed the proposal and recommend taking it to the President and the Board.

The Center will initiate, support, and coordinate studies of literacy and language and provide services which will improve the quality of educational opportunities for children, adults, families, professional teachers, and faculty. In addition to the multi- and inter-disciplinary research commitment of the center, it will involve many areas of the university: College of Education, Regional Higher Education, Vocational Education, College of Health and Human Services, departments of psychology and linguistics, Center for International Studies, WOUB, RTV/PBS, and the College of Osteopathic Medicine.

The Center will be self-sustaining through external funding from grants, contracts, and fees. It will be housed in the College of Education and operate as part of the Department of Teacher Education. The Director will be responsible and accountable to the Department Chair and the Dean of the College.

College of Education

McCracken Hall  
Ohio University  
Athens, Ohio 45701-2979

614/593-9449 (phone)  
614/593-0569 (fax)

*Office of the Dean*

To: Sharon Stephens Brehm, Provost  
From: Karen Viechnicki, Interim Dean   
Re: Center for the Study and Development of Literacy and Language  
Date: December 19, 1997

This memo is written in support of establishing the Center for the Study and Development of Literacy and Language in the College of Education at Ohio University. Over the last several years Professor Ed Stevens has won and directed a number of grants that have focused on literacy for adults and families. The work that he and his staff have carried out in southeastern Ohio has been highly successful, and fits well with the mission of both the University and the College. The problems of language development and low-level literacy persist and must be eradicated in order for individuals to succeed as adults.

A Reading Center has existed in the College. It was not an approved University center and it has languished over the past few years. This new University sanctioned center will incorporate the Reading Center and provide a financial and curricular stimulus for integrating literacy work from preschool to adulthood. The College will support the new center with \$2,000 for basic operating expenses. The applied research that will be carried out through the work performed in the center will be of regional, state and national significance.

A timely consideration of this proposal will enable Dr. Stevens and his staff to compete for federal proposals and a Spencer proposal in the spring. Thank you for your consideration. If you need any additional information, please call.

cc: Carol Blum

Department of  
Educational Studies

College of Education  
McCracken Hall 202  
Athens OH 45701-2979  
614-593-4422 phone  
614-593-0799 fax



OHIO UNIVERSITY

13 January, 1998

To: Dr. Karen Viechnicki, Interim Dean, College of Education

From: Edward Stevens, Professor, College of Education

Subject: Proposal to Establish a "Center for the Study and Development of  
Literacy and Language"

Attached is the revised version of the proposal to establish a "Center for the Study and Development of Literacy and Language." The proposal is the result of numerous consultations with Department Chairpersons in the College of Education, the Director of the Professional Development Center in the same College, The Director of the Central/Southeastern ABLE Regional Resource Center, and numerous faculty in the College of Education who are interested in language and literacy development. Carol Blum has given valuable advice in the preparation of this document. I thank you for your support and encouragement in this effort.

## **Plan for Center for the Study and Development of Literacy and Language**

### **2.a. Need and Purpose of the Proposed Center**

The purpose of the Center is to initiate, support, and coordinate studies of literacy and language and to provide services which will improve the quality of educational opportunities for children, families, and adults. Research, development, and service will inform and guide each other to improve educational opportunities through professional development and applied research. The Center will serve multiple constituencies of children, adults, families, professional teachers, and faculty. Presently there is no unit within the College of Education nor within Ohio University which both serves these multiple constituencies and coordinates the inter-disciplinary research and professional development activities needed to solve the persistent and related problems of language development and low-level literacy.

### **2.b. Meeting the Need**

The Center is strongly committed to field-based, cooperative, partnership outreach strategies, including off-campus, research-based professional development activities. As part of its initiatives in professional development and applied research, the Center will also act as a resource center (clearinghouse) for grant-related information, publish reports of its studies and related "occasional" papers, and organize conferences in the area of literacy and language development. It is important that the results of research and professional initiatives be disseminated quickly. The service activities and reading resource function (testing and library of reading materials) of the former Reading Center will be incorporated into the activities of the new Center.

### **2.c. d. Unique Value of the Center to the University**

The multi- and inter-disciplinary research commitment of the Center means that it will involve other university constituencies and units. The Center will have close ties to both the Central/Southeast ABLE Resource Center and the Regional Professional Development Center in the College of Education. Initiatives in the areas of distance learning, family literacy, and occupational literacy will involve faculty, staff, and administrators from the College of Education, Regional Higher Education, Vocational Education, the College of Health and Human Services, departments of psychology and linguistics, Center for International

Studies, WOUB, RTV/PBS, and the Osteopathic College. It is anticipated that faculty from these various units will serve as consultants to Center-sponsored projects and, in some cases, co-direct or direct projects.

### **2.e.f. Fiscal Sources, Funding, and Space**

The Center will be self-sustaining and supported by external funding, including grants, contracts, and fees. There is seed money available from the budget for the former Reading Center. Depending upon the intensity of grant and service activities, the Center Director and Co-Directors of Professional Development may receive released time. The Center will occupy the space formerly used by the Reading Center.

### **2.g. Administrative Control and Lines of Authority**

The Center will be housed in the College of Education and operate as part of the Department of Teacher Education. The Center Director will have day-to-day administrative and budgetary authority and will be responsible and accountable to the Department Chair and the Dean of the College.

Personnel for the Center include:

1. a Center Director who is responsible for
  - a. the Center budget, including grants received in the name of the Center;
  - b. the general planning and direction of Center research activities, including grant initiatives;
  - c. the implementing of Center policies;
2. Co-Directors for Professional Development (one of whom is the ABLE Resource Center Director) who are responsible for
  - a. professional development activities;
  - b. service
  - c. grant initiatives related to service and professional development;
3. a graduate associate who assists in data collection and grant preparation;
4. secretarial services from the secretarial pool;
5. an Executive Board of four(4) faculty with the following representation:

Department of Teacher Education--2

Department of Educational Studies--2

In consultation with the Dean and the Chairpersons of the Departments of Teacher Education and Educational Studies

Executive Board members will be approved for a term of two or three years on a staggered basis. This will assure continuity on the Board. Members may be reappointed for consecutive terms. The Executive Board will meet with the Center Director and Co-Directors for professional development to plan and implement projects as needed, but at least once per quarter.

The Center Director will serve as chair for these meetings. Members of constituencies involved with grant initiatives and professional development activities will meet with the Executive Board to plan and implement research and development projects. The Executive Board will have a major role in evaluation of the Center. The general areas for evaluation will include: (a) satisfaction of constituencies (internal and external) served; (b) opportunities presented for faculty development and research; (c) fiscal management and financial resources for Center support.

6. an Advisory Board which will be established in consultation with the Dean of the College. The Board will normally meet once or twice annually. Its membership, though not determined precisely at this point, will represent such constituencies and stakeholders as the ABLE Division of the Ohio

Department of Education, the elementary and secondary divisions of the Ohio Department of Education, the Ohio Literacy Network, the National Family Literacy Center, a major publisher of reading diagnostic and proficiency tests, the College of Health and Human Services at Ohio University, the Ohio University Academic Advancement Center, and departments within Ohio University which are vitally interested in the relationship of literacy to both human growth and cognitive development.

**ESTABLISHMENT OF THE DEPARTMENT OF GERIATRIC  
MEDICINE/GERONTOLOGY**

**RESOLUTION 1998-- 1563**

**WHEREAS**, the faculty of the Ohio University College of Osteopathic Medicine is a diverse faculty with many professional activities, and

**WHEREAS**, the medical education needs to address current and future medical needs, and

**WHEREAS**, the faculty needs to be able to deliver specialized training in a variety of areas, and

**WHEREAS**, departmental status is deemed critical to fulfill such a mission, and

**WHEREAS**, the dean and faculty of the Ohio University College of Osteopathic Medicine have discussed and endorsed a new department to be desirable.

**THEREFORE, BE IT RESOLVED** that the following department be established:

Department of Geriatric Medicine/Gerontology

Office of the Provost  
Cutler Hall  
Athens OH 45701-2979



OHIO UNIVERSITY  
1804

**DATE:** January 15, 1998  
**TO:** Robert Glidden, President  
**FROM:** Sharon Stephens Brehm, <sup>SSB</sup> Provost  
**SUBJECT:** College of Osteopathic Medicine

The attached request for the establishment of the Department of Geriatric Medicine/Gerontology is one that I support and recommend for approval. Such a department will facilitate the college's efforts to strengthen its effectiveness in a wide variety of important endeavors.

SSB/jt



OHIO UNIVERSITY

## Interoffice Communication

January 13, 1998

**TO:** Sharon Stephens Brehm, Ph.D., Provost

**FROM:** Barbara Ross-Lee, D.O., Dean  
College of Osteopathic Medicine 

**SUBJECT:** Department of Geriatric Medicine/Gerontology

The College of Osteopathic Medicine proposes to establish a Department of Geriatric Medicine/ Gerontology, currently the Section of Geriatric Medicine/Gerontology within the Department of Family Medicine. The primary purpose of this department would be to support the goals and core objectives of the Consortium of Ohio Geriatric Academic Programs (COGAP) as they relate to the College of Osteopathic Medicine. These have been reported previously to the Ohio Board of Regents and consist of emphasizing geriatric content in (1) undergraduate medical education, (2) post-graduate medical education, (3) knowledge base enhancement, and (4) outreach and consultation. A key component of this proposed department is a focus on the provision and demonstration of interdisciplinary care of the elderly person and the teaching of critical geriatric issues to health care professional across disciplines. Specific elements addressing the clinical teaching, didactic teaching, research, scholarly activity, visibility and community service will be developed. Department of Family Medicine faculty and staff currently involved in the activities of the Section of Geriatric Medicine/Gerontology would form the nucleus of the new department.

### Teaching Objectives:

- To provide the osteopathic medical student and primary care resident with a foundation of knowledge, and necessary learning skills in order to encourage appropriate primary care of the elderly person.
- To develop learning environments for these students in the full spectrum of locations where geriatric care is provided, including ambulatory, in-patient, institutional and community settings.
- To emphasize the multidisciplinary approach to the care of the elderly person through regularly scheduled conferences at O'Bleness Memorial Hospital, and through outreach programs.
- To provide appropriate faculty role models who emphasize a special approach to the presentation of specific geriatric topics.
- To share curricular materials, faculty resources, educational experiences and faculty development efforts with the other six members of COGAP.

### Research Objectives:

- To encourage the performance of multidisciplinary clinical research within Ohio University and the COGAP partners.
- To provide mentors for student research within the College of Osteopathic Medicine.
- To access external funding to support research projects.

**Scholarly Activity Objectives:**

- To interact with professional associations in order to enhance the culture of academics which is encouraged in the Geriatric Medicine/Gerontology Section. Examples of these associations include the American Osteopathic Association, COGAP, the American Geriatrics Society, and the Western Reserve Geriatric Education Center.
- To participate in educational initiatives with other Osteopathic Medical Schools, and with the National Board of Osteopathic Medical Examiners.

**Visibility Objectives:**

- To participate in a variety of local, state, national (professional) and federal organizations in order to provide consultative input for their geriatric agendas. Current examples of this level of participation include the Ohio Department of Health, the American College of Osteopathic Internists, and the US Department of Health and Human Services.
- To provide geriatric academic leadership for Osteopathic Residency training programs statewide through the CORE system.

**Community Service Objectives:**

- To support local agencies in their effort to provide services for older residents. Examples include such organizations the 317 Board, Health Recovery Services, the Highpointe Retirement Community, Visiting Nurse and Hospice Services.
- To improve medical care for the elderly patients residing in local long-term care facilities.

It is my opinion that these Geriatric objectives will be most effectively addressed by a separate Department of Geriatric Medicine/Gerontology within the College of Osteopathic Medicine. Enclosed you will find a copy of the 1996-97 Annual Report of the Geriatric Medicine/Gerontology Section. This document is submitted to the Ohio Board of Regents on a yearly basis.

/cab

cc: Wayne Carlsen, D.O.  
David Stroh, D.O.



OHIO UNIVERSITY

## Interoffice Communication

December 22, 1997

**TO:** Sharon Stephens Brehm, Ph.D., Provost

**FROM:** Geriatric Medicine/Gerontology Faculty  
College of Osteopathic Medicine

**SUBJECT:** Department of Geriatric Medicine/Gerontology

The faculty of the Section of Geriatric Medicine/Gerontology within the Department of Family Medicine recommends and the Dean endorses the formation of a separate and free-standing Department of Geriatric Medicine/Gerontology within the College.

Considerable attention is being given to the vital role of primary care in addressing current and future health care needs within the United States. Statistics indicate that the populations in the United States and the world are steadily rising, increasing the need for health care of the aging populations.

In order to position the faculty in these disciplines to be full and equal participants in research, health policy formulation, and on-going dialogue at the state and national committees and task forces addressing care of the elderly populations, department status is critical.

Unanimous consensus for this recommendation is witnessed by the signatures below. Your consideration and support of this request is greatly appreciated.

Requested by the undersigned faculty:

*Wayne Carlson DO*  
*Tracy Marx MD*  
*W Stuart Edmundson DO*  
*Stuart W. Clyburn DO*

Endorsed by:

Barbara Ross-Lee, D.O., Dean

*1/12/98*  
Date

### C. BOARD ADMINISTRATION COMMITTEE

Committee Chairman Brunner reported the committee met Friday as a Committee of the Whole to receive a report from Provost Brehm regarding a comparison of Ohio University's administrative costs with others of the state's doctoral-granting public universities. He commented the data, while dated, reflected well on that aspect of our costs.

On a motion by Mr. Emrick and a second by Mr. Brunner, the following resolution was adopted by all members of the Board of Trustees present.

Amended Museum Mission Statement and Strategies - Res. 1998 -- 1564

## AMENDED MUSEUM MISSION STATEMENT AND STRATEGIES

Resolution 1998 -- 1564

**WHEREAS**, the Ohio University Board of Trustees have previously adopted resolutions for planning for an Ohio University Museum of American Art, naming the Kennedy Museum of American Art, and established a governing board whose members were appointed by the Board of Trustees, and

**WHEREAS**, after thoughtful consideration of the history of the development of the Kennedy Museum of American Art and its goals and operation since its opening, a small change in name is appropriate, a new Mission Statement is appropriate, and new governance structure is in order.

**NOW THEREFORE, BE IT RESOLVED**, that the Ohio University Board of Trustees:

1. Hereby renames the museum from the Kennedy Museum of American Art, located in Lin Hall at the Ridges. To be known as the Edwin L. and Ruth E. Kennedy Museum of Art.
2. Hereby adopts the new Mission Statement attached to this resolution.
3. Hereby adopts the new governance structure recommended by the President of Ohio University, revising the governance structure previously established by the Board of Trustees.



**OFFICE OF THE PRESIDENT**

Cutler Hall 108  
Athens, Ohio 45701-2979  
Phone: 614-593-1804  
Facsimile: 614-593-9196

**M E M O R A N D U M**

**Date:** January 22, 1998  
**To:** The Ohio University Board of Trustees  
**From:** Robert Glidden, President   
**Subject:** Renaming and Restructuring of the Kennedy Museum of Art

During the past few months the members of the advisory governance of the Kennedy Museum met as part of a retreat and planning process to review the future goals and governance of the Kennedy Museum.

As a result of this process, the retreat recommended the Kennedy Museum and its Executive Director report directly to my office, the name be changed to the Edwin L. and Ruth E. Kennedy Museum of Art, a new Mission Statement be adopted (see attached), and a new more flexible advisory governance structure be established. This new governance structure will involve a Governance Committee, made up of myself, the Provost, the Vice President for University Relations, the Vice President for Development and Alumni Relations, and the Dean of the College of Fine Arts; and three (3) specific committees made up of Ohio University staff, alumni and community members to advise on administrative, artistic and development issues. These committees will be called an Administrative Committee; chaired by the Executive Director; the Artistic Council, chaired by an individual with appropriate professional and educational interests; and the Development Committee, which will be chaired by a member of the Ohio University Foundation Board of Trustees. All of the appointments will be made by my office for the non-university positions with the number in each committee remaining flexible in the 5-7 range. Further, all of the committees will be charged with the basic goal of carrying out the intent of Edwin L. Kennedy's very generous gifts to Ohio University and the continued support of his family.

This new governance structure will allow the Kennedy Museum of Art to foresee and respond in a much more flexible and creative manner to fulfill its revised Mission Statement and pursue the goals of Ohio University and serve our regional, state and national constituencies.

In order to implement these changes, the Ohio University Board of Trustees should adopt the attached resolution renaming the Kennedy Museum of Art and updating its Mission Statement and governance structure.

**The Ohio University  
Edwin L. and Ruth E. Kennedy Museum of Art**

**Mission Statement**

(Revised on December 2, 1997)

Now, therefore be it resolved that the Ohio University Board of Trustees does hereby adopt the following mission statement for The Ohio University Edwin L. and Ruth E. Kennedy Museum of Art.

The Kennedy Museum of Art is an integral part of the educational, research, and public service missions of Ohio University.

The purpose of the Kennedy Museum of Art is to enhance the intellectual and cultural life of Ohio University and the region through exhibitions of the highest possible quality, and diverse formal and informal learning opportunities. The Kennedy Museum will foster an understanding of the arts through collection-based research.

The Kennedy Museum of Art exercises its public trust by focusing its collections on those works of art that it has the resources and capabilities to house, preserve, study, and exhibit.

## VIII. GENERAL DISCUSSION - CALL OF MEMBERS

Trustees who had attended the Thursday night basketball game with Central Michigan commented on the excitement of the game and how pleased they were for the team by the win.

Mrs. Ong expressed the good feelings she has about being a member of this board in their effort to serve the University.

Mr. Roush noted his pleasure of being a student trustee and the interaction it provides with other Trustees. He noted he and others have been discussing with President Glidden the very limited funds available to student groups for student programs, given that Memorial Auditorium is undergoing renovations most programming has to be done in the more expensive Grover Center. He expressed the belief that additional funding might help relieve matters such as binge drinking and improve those of diversity.

Mr. Hodson commented on the sense of community we enjoy and that we are a university on the move. He noted his strong appreciation for reports and activities dealing with housing, assessment, research, financial and development matters, the viewing of campus facilities, and lunch with student leaders.

Mr. Kirschman commented on the status of the search for a new executive director of Alumni Relations and noted that the annual leadership conference and alumni college have been postponed given the search.

Mr. Leonard offered no comment.

Mr. Emrick congratulated Dr. Blum on the quality of the research report, head football coach Jim Grobe on his outstanding 1998 recruiting class, and encouraged Head Basketball Coach Larry Hunter to "hang in there."

Dr. Ackerman asked that the administration consider student leader suggestions that the library hours be extended, and commented that she hoped we would continue the new meeting arrangements -- and that she was birthday'd out!

Mr. Goodman thanked President and Mrs. Glidden for the Friday evening dinner and noted that he particularly enjoyed Professor Richard Syracuse's music. He noted that Mr. Roush's comments were heard and understood by Trustees and that he and others had asked the administration to review the matter.

Mr. Brunner suggested the assessment process could be helpful in obtaining feedback on other University issues as well as helping others to understand how their performances are viewed. He echoed Mr. Goodman's comments and believes we could find other alternatives for student activities and programs.

President Glidden noted that he is talking with student leaders about the Grover Center dilemma and indicated the administration would work to find a solution. The President strongly congratulated and thanked faculty who made presentations on assessment and research. He noted the importance of the residential nature of the campus

and the critical decisions that lay ahead as we receive recommendation on that system for our consultant. The President thanked the Trustees for their time and dedication.

Chairman Grover thanked Trustees for their attention to the important issues of the University. He commented this University enjoys a dedicated board, and support by a very good administration.

## **IX. ANNOUNCEMENT OF NEXT STATED MEETING**

Secretary Geiger announced the Board of Trustees will meet next on the Athens Campus, Friday, April 16, 1998, for committee/study sessions and Saturday, April 17, 1998, for the formal board meeting.

## **X. ADJOURNMENT**

Determining there was no further business to come before the board, Chairman Grover adjourned the meeting at 10:55 a.m.

## XI. CERTIFICATION OF SECRETARY

Notice of this meeting and its conduct was in accordance with Resolution 1975 - 240 of the Board, which resolution was adopted on November 5, 1975, in accordance with Section 121.22(F) of the Ohio Revised Code and of the State Administration Procedures Act.

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Brandon T. Grover  
Chairman

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Alan H. Geiger  
Secretary