

**THE OHIO UNIVERSITY BOARD OF TRUSTEES  
MINUTES OF February 4, 1995, MEETING**

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# **MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES OF OHIO UNIVERSITY**

**9:30 a.m., Friday, February 4, 1995  
McGuffey Hall Board of Trustees Meeting Room  
Ohio University, Athens Campus**

## **COMMITTEE OF THE WHOLE**

Chair Thomas Hodson briefed trustees on matters of agenda and schedule. President Robert Glidden commented on Governor George Voinovich's budget message and its implications for Ohio University.

Trustees discussed possible "cuts" in federal support for public broadcasting, student financial aid, and reimbursement costs for sponsored research and its effects on students and programs.

Following further discussion and friendly suggestions, on a motion by Mr. Brunner and a second by Mrs. Eufinger, the Board of Trustees unanimously approved the following resolution:

**Ohio University Board of Trustees Resolution**  
**1995 -- 1394**

**Resolution of Continuing Federal Support for Public  
Broadcasting, Student Financial Aid, and Research**

**WHEREAS**, Congressman John Kasich, chair of the House of Representatives Budget Committee has announced a series of hearings to be held around the country for the purpose of gathering public opinion regarding what "cuts" should be made to balance the federal budget, and

**WHEREAS**, public comment by members of Congress and the Administration have indicated that budgetary reductions, operating modifications, or elimination of support may be seriously considered for such federally funded higher education items as the Corporation for Public Broadcasting; student financial aid provided through campus-based aid, Pell Grants, and in-school subsidies for Stafford Loans; and indirect reimbursement costs of federally sponsored research.

**NOW, THEREFORE, BE IT RESOLVED** that the Ohio University Board of Trustees does hereby urge members of the Ohio Delegation and their colleagues on the House Budget Committee to weigh the long-standing federal investments in higher education on a cost benefit basis, and the past and future return on those investments before eliminating or cutting programs.

**BE IT FURTHER RESOLVED** that copies of this resolution be sent to members of the Ohio Congressional Delegation with a request that, in the public interest, thoughtful consideration be given to supporting the continuation of federal funding of higher education efforts in broadcasting, student financial aid, and research.

Formally adopted by the Ohio University Board of Trustees, February 3, 1995.

  
Secretary

**FOCUS SESSION**  
**Friday, February 4, 1995**  
**10:00 a.m., Scripps Hall**

A focus session on matters of internal and external health care issues, coordinated by the vice president for administration, was presented. Representatives of O'Bleness Memorial Hospital and Doctors Hospital, Nelsonville, along with trustees, faculty, staff, students, and the public attended the session.

An outline of those presenting and their subjects is attached to the minutes. The purpose of the session was to focus on university health care issues, problems, costs, coordination with local area health care providers, and goals for the future.

The secretary's sense of the session was that this was a good first step in beginning the discussion of health care provision, management, and education from a local and regional perspective. Health care educators and providers seem committed to continuing discussions.

**EXECUTIVE SESSION**  
**Saturday, February 4, 1995**

On a motion by Mr. Goodman and a second by Mr. Grover, the Ohio University Board of Trustees resolved to hold an executive session to consider personnel matters under Section 121.22 (G)(1), real estate matters under Section 121.22 (G)(2), and legal matters under Section 121.20 (G)(3) of the Ohio Revised Code.

On a roll call vote Mr. Brunner, Mrs. Eufinger, Mr. Goodman, Mr. Grover and Mr. Hodson voted aye. This constituted a quorum. Dr. Strafford and Mr. Emrick joined the session in progress. Vice President Gary North attended part of the session.

Members present reviewed matters of litigation and discussed the structure of the university's legal counsel and its corporate activities.

President Glidden and Vice President North presented the possibility of the university acquiring land now owned by the Ohio University Foundation and utilized by the university and a parcel owned by the CSX Railroad which is contiguous to present land holdings. Members asked that the administration continue to explore these possibilities.

President Glidden and Vice President North reviewed bargaining parameters for upcoming contract negotiations with members of the university's Fraternal Order of Police. Members agreed with the parameters and offered some latitude to the president in reaching a satisfactory contract.

President Glidden reported to members that he will not be reappointing Harold McElhaney as Director of Athletics at the end of his annual contract June 30, 1995. He announced that a national search will soon begin and that he hopes to appoint a new director by May 1, 1995.

Trustees discussed with President Glidden matters relating to the evaluation of the president. Members described areas of importance to them and how assessment measures might be developed. It was agreed to continue this discussion with a mutual goal of beginning an evaluation process mid-year.

## **I. ROLL CALL**

Members of the Board of Trustees present for the Saturday meeting included: Chair Thomas S. Hodson; Gordon F. Brunner; Charles R. Emrick, Jr.; Charlotte Coleman Eufinger; N. Victor Goodman; Brandon T. Grover, Jr.; and J. Craig Strafford, M.D. Student Trustees Amanda Amovitz and Melissa Cardenas were also present. This constituted a quorum.

Trustee Ralph Schey was present for the Friday sessions, but was unable to be present for the Saturday meeting. Trustee Paul R. Leonard was unable to be present given prior out-of-town business commitments. Alumni Association Board President Terry Trimmer was unable to be present because of recent illness.

President Robert Glidden and Secretary Alan H. Geiger were present.

## **II. APPROVAL OF THE MINUTES OF THE MEETING OF SEPTEMBER 30, 1994 (previously distributed)**

Mr. Grover moved approval of the minutes as distributed. Mr. Emrick seconded the motion. All agreed.

## **III. COMMUNICATIONS, PETITION AND MEMORIALS**

The Secretary reported none has been received.

## **IV. ANNOUNCEMENTS**

Secretary Geiger stated there were no announcements.

## **V. REPORTS**

Chair Hodson asked President Glidden to begin the presentation of reports. The President provided members with a copy of the Fall 1995 New Freshmen Enrollment Forecast. (A copy is included with the minutes.) He noted we have the happy problem of continuing modest enrollment growth and that the present plan was one of enrollment stability. The president cited potential difficulties with limiting enrollment growth. President Glidden then outlined application comparisons by colleges for 1994 and 1995 and commented on planned application changes for the

departments of biological science and chemistry. He concluded by noting any substantial change in enrollment policy would likely wait until fall 1996.

The Board of Trustees next moved to the newly renovated Copeland Hall for a brief tour of the facility led by the College of Business Dean Aaron Kelley. Trustees heard presentations from leaders of the college's student organizations and from the Dean on graduate and international programs. (A copy of the college's statement of purpose is included with the official minutes.)

## **VI. UNFINISHED BUSINESS**

Secretary Geiger reported there was no unfinished business.

## **VII. NEW BUSINESS**

Chair Hodson reported that the board committees had, at their respective meetings, discussed matters being presented to the board. Items for action will be presented by the committee chair or a committee member as designated by the chair.

#### **A. Budget, Finance and Physical Plant Committee**

Committee Chair Emrick reported the committee received a comprehensive report by members of the external audit firm of Peat Marwick. He thanked Mark P. Thresher, partner, and David T. Waver, senior manager, for their effort and for the good working relationship they have developed with university staff. Treasurer William Kennard stated findings regarding identification of federal grants and fixed asset procedures are being resolved.

Mr. Hodson presented and moved approval of the resolution. Dr. Strafford seconded the motion. All agreed.

1993/94 FY Treasurer's Audit Financial Statements

RESOLUTION 1995 -- 1395

BE IT RESOLVED that the Board of Trustees accepts the Treasurer's audited financial statements for the year ended June 30, 1994, and deposits the financial statements with the Secretary.



Dr. Strafford presented and moved approval of the resolution. Mr. Brunner seconded the motion. Approval was unanimous.

**FY Audit Pursuant to the Single Audit  
Act of 1984 and OMB Circular A-133**

**RESOLUTION 1995 -- 1396**

**BE IT RESOLVED** that the Board of Trustees accepts the audited reports issued by KPMG Peat Marwick LLP pursuant to the Single Audit Act of 1984 and OMB Circular A-133 for the year ended June 30, 1994, and deposits the reports with the Secretary.

Ms. Cardenas presented and moved approval of the resolution. Mr. Goodman seconded the motion. All voted aye.

Mid Year 94/95 Budget Revisions

RESOLUTION 1995 -- 1397

**WHEREAS**, adjustments are being made to expenditures resulting from the carry forward of unspent funds and other adjustments made since the adoption of the budget by the Board of Trustees at their June 25, 1994 Meeting.

**NOW, THEREFORE, BE IT RESOLVED** that the revised 1994-95 budgets for unrestricted income and expenditures as presented in Exhibits I and II are hereby appropriated subject to the following provision:

The Provost, with the approval of the President, may make adjustments in expense allocations, providing the total does not exceed available unrestricted income.

OHIO UNIVERSITY  
1994-95 REVISED BUDGET  
UNRESTRICTED INCOME  
ALL PROGRAMS

Exhibit I

	<u>1994-95 Original Budget</u>	<u>1994-95 Revised Budget</u>	<u>Increase/ Decrease</u>
<b>Income:</b>			
State Appropriations			
General University	\$ 70,635,000	\$ 73,671,000	\$ 3,036,000
College of Medicine	13,534,000	13,827,000	293,000
Regional Higher Education	12,499,000	13,218,000	719,000
	<hr/>	<hr/>	<hr/>
Total State Appropriations	96,668,000	100,716,000	4,048,000
Student Fees			
General University Programs	79,663,000	80,533,000	870,000
College of Medicine	4,260,000	4,186,000	(74,000)
Regional Higher Education	17,285,000	17,948,000	663,000
	<hr/>	<hr/>	<hr/>
Total Student Fees	101,208,000	102,667,000	1,459,000
Other Income			
General University Programs	10,488,000	11,477,000	989,000
College of Medicine	3,398,000	3,100,000	(298,000)
Regional Higher Education	125,000	153,000	28,000
	<hr/>	<hr/>	<hr/>
Total Other Income	14,011,000	14,730,000	719,000
Lifelong Learning	2,800,000	2,800,000	0
	<hr/>	<hr/>	<hr/>
Total Income	214,687,000	220,913,000	6,226,000
<b>Beginning Balance:</b>			
Allocated			
General University Programs	0	14,717,000	14,717,000
College of Medicine	0	2,808,000	2,808,000
Regional Higher Education	0	1,536,000	1,536,000
	<hr/>	<hr/>	<hr/>
Total Allocated	0	19,061,000	19,061,000
Unallocated	0	150,000	150,000
	<hr/>	<hr/>	<hr/>
Total Beginning Balance	0	19,211,000	19,211,000
Total Income and Beginning Balance	\$ 214,687,000	\$ 240,124,000	\$ 25,437,000
	=====	=====	=====

**OHIO UNIVERSITY  
1994-95 REVISED BUDGET  
UNRESTRICTED EXPENDITURES  
ALL PROGRAMS**

Exhibit II

	<u>1994-95 Original Budget</u>	<u>1994-95 Revised Budget</u>	<u>Increase/ (Decrease)</u>
<b>I. President</b>			
A. Office of the President Board of Trustees Legislative Liaison President Emeritus	\$ 867,000	\$ 1,199,000	\$ 332,000
B. Affirmative Action	292,000	293,000	1,000
C. Institutional Contingency Fund	400,000	400,000	0
President Total	<u>1,559,000</u>	<u>1,892,000</u>	<u>333,000</u>
<b>II. Provost</b>			
A. General Provost Ombudsman Office of Legal Affairs Summer Sessions Institutional Research Faculty Senate	2,980,000	3,282,000	302,000
B. Academic Programs			
1. Arts and Sciences	36,079,000	39,698,000	3,619,000
2. Business Administration	6,511,000	6,794,000	283,000
3. Communication	7,264,000	7,531,000	267,000
4. Education	5,556,000	5,875,000	319,000
5. Engineering	8,259,000	8,556,000	297,000
6. Fine Arts	9,394,000	9,699,000	305,000
7. Research & Graduate Studies	2,854,000	5,153,000	2,299,000
8. Health and Human Services	7,674,000	8,651,000	977,000
9. Honors Tutorial	343,000	264,000	(79,000)
10. International Studies	1,659,000	1,713,000	54,000
11. College of Medicine	21,192,000	23,921,000	2,729,000
12. University College	1,162,000	1,186,000	24,000
Sub-Total	<u>107,947,000</u>	<u>119,041,000</u>	<u>11,094,000</u>
C. Support and Services			
1. University Library	7,262,000	7,766,000	504,000
2. Computing and Technology	4,563,000	5,561,000	998,000
Sub-Total	<u>11,825,000</u>	<u>13,327,000</u>	<u>1,502,000</u>

OHIO UNIVERSITY  
1994-95 REVISED BUDGET  
UNRESTRICTED EXPENDITURES  
ALL PROGRAMS

Exhibit II

	1994-95 Original Budget	1994-95 Revised Budget	Increase/ (Decrease)
<b>D. Regional Higher Education</b>			
1. Office of the Vice Provost	\$ 999,000	\$ 1,617,000	\$ 618,000
2. Eastern Campus	4,015,000	4,812,000	797,000
3. Chillicothe Campus	5,925,000	6,446,000	521,000
4. Ironton Campus	4,442,000	5,076,000	634,000
5. Lancaster Campus	6,689,000	6,912,000	223,000
6. Zanesville Campus	4,888,000	5,041,000	153,000
7. Development Incentive	520,000	520,000	0
8. Campus Service	2,431,000	2,431,000	0
9. Telecommunications	1,394,000	1,486,000	92,000
10. Lifelong Learning	3,454,000	3,520,000	66,000
Sub-Total	34,757,000	37,861,000	3,104,000
<b>E. Intercollegiate Athletics</b>	4,958,000	5,031,000	73,000
<b>F. Funds To Be Allocated</b>			
1. Incremental Fee Waivers	169,000	93,000	(76,000)
2. Summer Return	0	33,000	33,000
3. UPAC Awards	1,300,000	250,000	(1,050,000)
4. Equipment and Supplies	400,000	412,000	12,000
5. Extra Course Sections	500,000	236,000	(264,000)
6. Additional Teaching Needs	0	433,000	433,000
7. Health Insurance Increase	1,375,000	0	(1,375,000)
8. Staff Planning Pool	181,000	0	(181,000)
9. Workers Compensation Increase	0	205,000	205,000
10. Insurance Excess Liability	0	1,856,000	1,856,000
11. Mid-year Salary Increase (Insurance Decrease)	0	2,538,000	2,538,000
Sub-Total	3,925,000	6,056,000	2,131,000
Provost Total	166,392,000	184,598,000	18,206,000
<b>III. Dean of Students</b>			
<b>A. General</b>			
1. Office of the Dean of Students	320,000	365,000	45,000
2. Career Services	431,000	431,000	0
3. Counseling and Psychological Services	501,000	501,000	0
Sub-Total	1,252,000	1,297,000	45,000
<b>B. Student Organizations and Activities</b>	1,957,000	2,101,000	144,000
Student Activities			
Student Senate			
The Post			
Baker Center			
Cultural Affairs			
Student Activities Commission			
Dean of Students Total	3,209,000	3,398,000	189,000

**OHIO UNIVERSITY**  
**1994-95 REVISED BUDGET**  
**UNRESTRICTED EXPENDITURES**  
**ALL PROGRAMS**

Exhibit II

	<u>1994-95 Original Budget</u>	<u>1994-95 Revised Budget</u>	<u>Increase/ (Decrease)</u>
<b>IV. Vice President for Administration</b>			
<b>A. General</b>	\$ 569,000	\$ 584,000	\$ 15,000
V.P. for Administration			
Administrative Senate			
Professional Development			
<b>B. Facilities Planning</b>	318,000	360,000	42,000
<b>C. Baker Center Food and Beverage</b>	245,000	245,000	0
<b>D. Student Services</b>			
1. Admissions	1,253,000	1,329,000	76,000
2. Registration, Records and Scheduling	1,458,000	1,647,000	189,000
3. Financial Aid	4,043,000	4,313,000	270,000
4. Student Health Service	1,388,000	1,409,000	21,000
Sub-Total	8,142,000	8,698,000	556,000
<b>E. Physical Plant</b>			
1. Physical Plant Operations	11,583,000	11,805,000	222,000
Custodial Maintenance			
Buildings Maintenance			
Grounds Maintenance			
Utilities Maintenance			
2. Capital Improvements	274,000	4,681,000	4,407,000
3. Rental Properties	41,000	56,000	15,000
4. Purchased Utilities	6,084,000	6,084,000	0
Sub-Total	17,982,000	22,626,000	4,644,000
<b>F. Support and Services</b>			
1. Personnel	648,000	709,000	61,000
President Local 1699			
2. Campus Safety	1,163,000	1,220,000	57,000
3. Other Services	1,527,000	1,915,000	388,000
University Garage			
Environmental Health & Safety			
Mail Services			
Airport Support			
Campus Recycling			
Sub-Total	3,338,000	3,844,000	506,000
Vice President for Administration Total	30,594,000	36,357,000	5,763,000

OHIO UNIVERSITY  
1994-95 REVISED BUDGET  
UNRESTRICTED EXPENDITURES  
ALL PROGRAMS

Exhibit II

	1994-95 Original Budget	1994-95 Revised Budget	Increase/ (Decrease)
<b>V. Treasurer and Controller</b>			
<b>A. General</b>			
1. Office of the Treasurer and Controller	\$ 2,309,000	\$ 2,403,000	\$ 94,000
2. Materials Management and Purchasing	472,000	473,000	1,000
3. Stores Receiving	407,000	408,000	1,000
	<hr/>	<hr/>	<hr/>
Sub-Total	3,188,000	3,284,000	96,000
<b>B. Fiscal Management</b>			
1. Services	1,164,000	1,164,000	0
Legal Counsel			
Legal Settlements			
Audit			
Insurance			
University Memberships			
VISA/MasterCard			
2. Faculty and Staff Benefits	2,348,000	2,348,000	0
3. Retirement Benefits	385,000	385,000	0
4. Unemployment Compensation	69,000	69,000	0
5. Debt Service (Convocation Center)	450,000	450,000	0
6. Compensated Absences and Payroll			
Accrual	516,000	516,000	0
7. Medicare	75,000	75,000	0
8. Graduate Fee Waivers	1,089,000	1,166,000	77,000
9. Fee Waiver Variance	29,000	39,000	10,000
	<hr/>	<hr/>	<hr/>
Sub-Total	6,125,000	6,212,000	87,000
	<hr/>	<hr/>	<hr/>
Treasurer and Controller Total	9,313,000	9,496,000	183,000
<b>VI. Vice President for University Relations</b>			
A. Office of the Vice President for			
University Relations	722,000	822,000	100,000
B. Alumni Relations	443,000	444,000	1,000
C. Publications	455,000	527,000	72,000
Graphics Communication			
D. University News Services	369,000	410,000	41,000
	<hr/>	<hr/>	<hr/>
Vice President for			
University Relations Total	1,989,000	2,203,000	214,000
<b>VII. Vice President for Development</b>			
A. Office of the Vice President	1,631,000	1,790,000	159,000
for Development			
	<hr/>	<hr/>	<hr/>
Vice President for			
Development Total	1,631,000	1,790,000	159,000
<b>VIII. Transfer to Plant Funds</b>	0	390,000	390,000
	<hr/>	<hr/>	<hr/>
<b>Total University Expenditures</b>	\$ 214,687,000	\$ 240,124,000	\$ 25,437,000
	=====	=====	=====

Dr. Strafford presented and moved approval of the resolution. Mr. Emrick seconded the motion. The motion passed.

**Library Annex Rehabilitation - Phase II  
Appointment of Architect and Preparation  
of Plans and Specification**

**RESOLUTION 1995--1398**

**WHEREAS**, the 120th General Assembly, Regular Session, 1993-1994 has introduced and approved Amended Substitute House Bill Number 790, and

**WHEREAS**, the Amended Substitute House Bill Number 790 includes a line item appropriation to the Ohio Board of Regents for the Southeast Library Warehouse in the amount of \$1,300,000, and

**WHEREAS**, this, the second phase of the rehabilitation of the former Gibson Ford Dealership Building, will utilize \$662,000, and

**WHEREAS**, Ohio University has the support of the Ohio Board of Regents and the Office of General Services Administration to interview and select a project architect to develop plans and specifications for the Library Annex Rehabilitation, Phase Two Project, and

**WHEREAS**, Ohio University has interviewed the roster of consultants developed based on those responding to the "Ohio Register" advertisement placed with the Office of General Services Administration.

**NOW, THEREFORE, BE IT RESOLVED** that the Ohio University Board of Trustees does recommend the firm of Panich and Noel, Architects as the Associate to the Deputy Director of General Services Administration and to the Controlling Board.

**BE IT FURTHER RESOLVED** that the Ohio University Board of Trustees does, once the Associate is under contract, hereby authorize the preparation of construction plans and specifications for the Library Annex Rehabilitation, Phase Two Project.



# Ohio University

Vice President for Administration  
Cutler Hall 209  
Ohio University  
Athens, Ohio 45701-2979  
614/593-2556

RESIDENTS OFFICE

JAN 11 1995

January 10, 1995

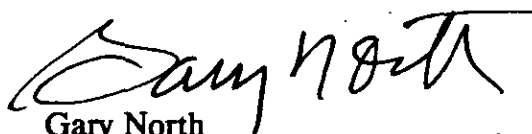
Dr. Robert Glidden, President  
Ohio University  
Cutler Hall  
CAMPUS

Dear Dr. Glidden:

John Kotowski, Director of Facilities Planning, has requested authorization to hire a consulting architect for the Library Annex rehabilitation Phase II project on the Athens campus.

I recommend approval.

Sincerely,

  
Gary North  
Vice President for Administration

GBN/rs

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UNIVERSITY FACILITIES PLANNING

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Interoffice Communication

January 9, 1995

TO: Dr. Gary B. North, Vice President for Administration

FROM: John K. Kotowski, Director, Facilities Planning 

SUBJECT: APPROVAL TO RECOMMEND AND HIRE THE CONSULTING ARCHITECT  
FOR THE LIBRARY ANNEX REHABILITATION, PHASE II PROJECT

Ohio University identified \$50,000 in early 1994 so that an architect could be hired and a strategy for the renovation of the former Gibson Automobile Dealership developed. Amended Substitute House Bill Number 790 included a line item appropriation to the Ohio Board of Regents for the Southeast Library Warehouse. The Regents appropriation totals \$1,300,000 and is intended to provide the needed resources to completely renovate the Gibson Building for a book and document warehouse to be used by college and universities in this region of the State. The total funding available for the renovation is \$1,350,000. The budget for the first phase of work has been established at \$688,000 while this second phase will utilize the remaining \$662,000.

The local resources have allowed the University to get an early start on the project so that the Gibson Building could be brought on line as quickly as possible. Presently, construction contracts are being awarded for the first phase (partial renovation) of the Gibson Building Renovation. When the first phase is complete, that project will have renovated the large automotive bay for storage of books and documents and a portion of the show room area for administrative activities. The University Facilities Planning Office would like to now hire an Associate to develop construction documents to renovate the remaining areas not included in phase one.

I have enclosed a resolution for consideration by the Board of Trustees at their regular meeting of February 4, 1995. This resolution seeks approval to hire Panich and Noel, Architects as the Associate for this second phase project. The resolution also asks that the Board authorize the University to proceed with the development of construction plans and specifications.

Thank you for consideration of this matter. If I can be of further assistance, please let me know.

JKK/slw/LIBR9401.GBN  
enclosure

pc: Dr. Hwa-Wei Lee  
Mr. Thomas R. Pruckno

Mr. Hodson presented and moved approval of the resolution. Mr. Emrick seconded the motion. All said aye.

**Bennett Hall Rehabilitation - Phase III  
Appointment of Architect and Preparation  
of Plans and Specifications, Chillicothe Campus**

**RESOLUTION 1995-- 1399**

**WHEREAS**, the 120th General Assembly, Regular Session, 1993-1994 has introduced and approved Amended Substitute House Bill Number 790, and

**WHEREAS**, the Amended Substitute House Bill Number 790 includes a line item appropriation in the amount of \$932,000.00 for the Bennett Hall Rehabilitation, Phase Three Project, and

**WHEREAS**, Ohio University has received the support of the Ohio Board of Regents to proceed with this project locally and to interview and select a project architect to develop plans and specifications for the Project, and

**WHEREAS**, Ohio University has interviewed the roster of consultants which was developed from those responding to the "Ohio Register" advertisement placed with the Office of General Services Administration.

**NOW, THEREFORE, BE IT RESOLVED** that the Ohio University Board of Trustees does recommend the firm of Tony Schorr Architect as the Associate to the Deputy Director of General Services Administration and to the Controlling Board.

**BE IT FURTHER RESOLVED** that the Ohio University Board of Trustees does, once the Associate is under contract, hereby authorize the preparation of construction plans and specifications for the Bennett Hall Rehabilitation Project.

# Ohio University

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Vice President for Administration

Cutler Hall 209  
Ohio University  
Athens, Ohio 45701-2979  
614/593-2556

RESIDENTS OFFICE

JAN 11 1995

January 10, 1995

Dr. Robert Glidden, President  
Ohio University  
Cutler Hall  
CAMPUS

Dear Dr. Glidden:

John Kotowski, Director of Facilities Planning, has requested authorization to hire a consulting architect for the Bennett Hall rehabilitation Phase III project on the Chillicothe campus.

I recommend approval.

Sincerely,



Gary North  
Vice President for Administration

GBN/rs

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UNIVERSITY FACILITIES PLANNING

---

Interoffice Communication

January 9, 1995

TO: Dr. Gary B. North, Vice President for Administration

FROM: John K. Kotowski, Director, Facilities Planning 

SUBJECT: APPROVAL TO RECOMMEND AND HIRE THE CONSULTING ARCHITECT  
FOR THE BENNETT HALL REHABILITATION, PHASE THREE PROJECT

Amended Substitute House Bill Number 790 provides a capital appropriation totaling \$932,000 for the partial rehabilitation of Bennett Hall on the Chillicothe Regional Campus. This project will continue the interior renovation efforts which began with funding in the past two capital improvement bills. The work in this phase will move and re-organize the computer laboratories presently located on the first floor. When work is completed, the computer labs will be located on the second floor, the building's main level. Faculty offices will be vacated to allow the computer laboratories to be re-located. Other renovations will include the construction of general science and biology laboratories and the replacement of a portion of the displaced offices.

Ohio University has received the support of the Ohio Board of Regents and the Office of General Services Administration (formally the Department of Administrative Services). This support will allow the University to proceed with the project locally. The University has advertised this project in the "Ohio Register" and developed a short list of consultants. The interview process is complete. Based on the interviews, the selection committee is recommending that the firm of Tony Schorr, Architect be hired as the project's Associate Architect.

I have enclosed a resolution for consideration by the Board of Trustees at their regular meeting of February 4, 1995 which seeks authority to hire the consulting architect and develop construction documents.

Thank you for consideration of this matter. If I can be of further assistance, please advise.

JKK/slw/BENT9401.GBN

enclosure

pc: Dr. James C. Bryant  
Mr. Thomas R. Pruckno

## **B. Educational Policies Committee**

Committee Chair Grover reported the Committee received reports on Academic Program Reviews from Provost David Stewart, Community and University Relations from Vice President Nab and Student Life from Dean Rudy. He thanked those giving reports.

Mr. Grover presented and moved approval of the resolution. Mrs. Eufinger seconded the motion. All agreed.

**The Center for Advanced Software Systems Integration**

**RESOLUTION 1995 - 1400**

WHEREAS Ohio University has identified expertise in the area of Advanced Software Systems Integration, and

WHEREAS, such expertise exists within the Russ College of Engineering and Technology, and

WHEREAS, no Center currently exists in the State to provide Ohio University with a unique niche in the computer integrated manufacturing research field.

NOW, THEREFORE, BE IT RESOLVED that the Board of Trustees establishes the Center for Advanced Software Systems Integration.



# Ohio University

Research and Graduate Studies  
University Research Center 122  
Ohio University  
Athens, Ohio 45701-2979  
614/593-0371

*Office of the Vice President*

DATE: December 28, 1994

TO: J. David Stewart, Provost

FROM: T. Lloyd Chesnut, Vice President *TLC*  
Research and Graduate Studies

SUBJECT: Establishment of the Center for Advanced Software Systems Integration

Attached is a copy of a proposal and a resolution for the Board of Trustees regarding the establishment of the Center for Advanced Software Systems Integration at Ohio University. I have reviewed the proposal and recommend taking it to the President and the Board.

The Center will provide an interdisciplinary focus to the current research efforts of 11 faculty members representing four departments (ISE, ECE, IT, and ME) in the Russ College of Engineering and Technology. These efforts have successfully attracted funding at Ohio University for the past three years. The Center will provide OU with a unique niche in the computer integrated manufacturing research field and will give the Russ College of Engineering a needed new visibility for this research thrust. This proposed Center is part of a successful proposal to the Defense Logistics Agency. Under the current agreement with the Agency, the Center's operations will be funded for three years at \$50,000 per year with the option for four additional years for a total of seven years of funding.

The Center will be operated through the Russ College of Engineering and directed by Dr. Charles Parks, chair of Industrial and Systems Engineering Department.

bv  
Enclosure



## A Proposal for the Center for Advanced Software Systems Integration

### 1. Statement of Need

The Ohio University Center for Advanced Software Systems Integration (CASSI) will provide an appropriate infrastructure to manage the Russ College of Engineering and Technology's participation in the Defense Logistics Agency Apparel Research Network. The ARN will identify and provide the Russ College of Engineering and Technology with funding **opportunities for substantial apparel manufacturing related research projects** supported by the DLA.

This proposed Center is part of a successful proposal to the Defense Logistics Agency. Under the current agreement with the Agency, the Center's operations will be funded for three years at \$50,000 per year with the option for four additional years for a total of seven years of funding. Since this Center was an integral part of the proposal to the DLA, we feel that we are obligated to create it.

### 2. How the Center for Advanced Software Systems Integration will Uniquely Meet the Need

The Center will provide an interdisciplinary focus for the research projects. The successful proposal written for the DLA was the result of the efforts of seven faculty from two different academic departments. Furthermore, a Center such as this provides name recognition for its unique technology capabilities. **This name recognition is a very important credibility issue when developing research proposals** and cannot be provided by existing units.

### 3. The Unique Value of this Program to the University

The concept of a Center for Advanced Software Systems Integration is unique in the state and to our knowledge in the U.S. Thus, this Center will provide OU with **a unique niche in the computer integrated manufacturing research field**. Such a niche is very desirable when negotiating projects with funding agencies and those building proposal teams for large funded projects. As demonstrated in section 4 below, this proposed Center represents a unique area of strength developed at Ohio University. The Center will give us needed new visibility for this research thrust.

### 4. Estimate Fiscal Resources and Sources of Funding for a Five Year Period.

As stated in 1., the Center's operations will be funded for the next three years by the DLA at a level of \$50,000 per year. This funding is solely for the operations of the Center. Research projects that we expect from our participation in the ARN will provide additional funding. The DLA plans to continue funding for four additional years beyond the initial three. Furthermore, we anticipate the Center to be the focus of other research projects during this time. We plan to actively pursue other funding sources and we are confident that additional funding will be forthcoming.

A primary reason that we were successful with this proposal to the DLA is that we were able to demonstrate a track record in the technology of software systems integration. These

projects represent a consistent effort by engineering faculty over the past three years to develop a research thrust in the software systems integration area. The following list is a representative selection of related funded projects that illustrate the potential for funding from other agencies in addition to that being provided by the DLA:

"Large Scale Software Systems Development Laboratory", National Science Foundation, 1994.

"Establish an Intelligent, Manufacturing Workstation Process for Machining and Cost Estimating the Machining of Complex Parts", Ohio Aerospace Institute, 1994.

"Integrated Tool Kit for Manufacturing", Industrial Technology Institute, 1993.

"Design of Manufacturing Systems", (Phase VI) Industrial Technology Institute, 1992.

"Design of Manufacturing Systems", (Phase V) Industrial Technology Institute, 1992.

"Head Scanning for Pilot Helmet Design", Wright-Patterson AFB, 1993/94.

The College of Engineering faculty who are currently involved in software systems integration research and/or related manufacturing software projects include

Mr. Dinesh Dhamija, Assistant Professor, Industrial Technology,

Dr. Richard Gerth, Assistant Professor, Industrial and Systems Engineering,

Dr. Robert Judd, Cooper Industries Professor of Engineering and Professor, Electrical and Computer Engineering,

Dr. Jay Gunasekara, Professor and Chair, Mechanical Engineering

Dr. David Koonce, Assistant Professor, Industrial and Systems Engineering,

Dr. Tom Lacksonen, Assistant Professor, Industrial and Systems Engineering,

Dr. Bhavin Mehta, Assistant Professor, Mechanical Engineering

Dr. Joe Nurre, Assistant Professor, Electrical and Computer Engineering,

Dr. Charles Parks, Professor and Chair, Industrial and Systems Engineering,

Dr. Luis Rabelo, Assistant Professor, Industrial and Systems Engineering, and

Dr. Costas Vassiliadis, Assistant Professor, Electrical and Computer Engineering.

In addition to the above, Dr. Judd is currently negotiating a CASSI related project with General Motors that we are confident will be funded. Further, OAI has indicated that in addition to Phase 2 funding potential, they feel our project could be levered into national funding through the Technology Reinvestment Program. TRP programs are generally multi-million dollar efforts involving several research teams including industrial partners. In general, then, we feel that this technology is extremely viable and the Center will give us a competitive edge with the funding sources.

##### 5. Space and Equipment Needs and How They will Be Met.

CASSI will be housed within the Russ College of Engineering and Technology, a national leader in technological research. The Russ College of Engineering and Technology is located in the Stocker Center, which possesses state-of-the-art computing and software development facilities. The Stocker Center has computer laboratories with hardware platforms for manufacturing systems integration which include: Sun Sparc, RS 6000, Silicon Graphics, and Next workstations and over 100 IBM compatible personal computers. The Stocker Center has

access to the Ohio University Mainframe System, and The Ohio State University Super Computer Center. The College also supports the college-wide Computer Integrated Manufacturing (CIM) laboratory.

Further, the College recently received funding from NSF for developing a large scale software systems development laboratory. This unique laboratory will be useful for the transfer of the software systems integration technology developed through the Center.

Thus, we feel the current space and equipment available in Stocker will be adequate for the Center's operations. However, specific research projects may require additional space or equipment. These needs will be addressed on an ad hoc basis, as we currently do with research projects within the College of Engineering.

#### 6. Description of Administrative Control and Lines of Authority for the Center.

CASSI will provide the management structure to administer research, technology development and transfer, and knowledge dissemination regarding projects for the ARN. All college research projects for the ARN will be managed by the Center. The Center will be responsible for DLA reporting requirements and milestone achievements. Furthermore, the Center will provide principal investigators with the necessary management systems to ensure that schedule milestones are met and the contract deliverables are provided. Future industry and government projects related to software systems integration will also be managed by the Center.

Dr. Charles M. Parks, will be the director of the Ohio University Center for Advanced Software Systems Integration. As Chair of the Russ College of Engineering and Technology's Industrial and Systems Engineering Department, he has strong visionary talents and excellent administrative skills. Currently, he participates regularly in planning meetings for the Consortium for Advanced Manufacturing International (CAMI), the world's largest industry led consortium for manufacturing research. While at Louisiana State University, he was the Technical Director of the research team that developed a Global Decision Support System for the manufacture of the space shuttle's external tank at Martin Marietta Manned Space Systems. Prior to that he was a vice president and head of management information systems for a major corporation.

As the College's representative on the ARN, the Center director will participate in all the ARN research planning and review meetings. He will function as the College liaison with the other partners of the ARN and will provide active leadership in the development of appropriate research projects funded through the ARN. Dr. Parks will also determine the appropriate role for the College in these proposed research projects and will direct the College's response to requests for proposals. He will regularly visit apparel manufacturers, software and hardware vendors, and demo sites, thereby continuously coordinating the Center's effort with other ARN members and institutions involved with apparel manufacturing.

There will be one graduate assistant assigned to the director to assist him in his administrative duties. The graduate student will help in form and report preparation, filing, duplicating, document and material preparation, etc.

Mr. Grover presented and moved approval of the resolution. Mrs. Eufinger seconded the motion. Approval was unanimous.

## **REGIONAL COORDINATING COUNCIL APPOINTMENTS**

### **RESOLUTION 1995 — 1401**

BE IT RESOLVED by the Board of Trustees of Ohio University that the following persons be appointed to membership on the Coordinating Councils at the Regional Campuses of Ohio University-Chillicothe and Ohio University-Lancaster:

#### **Ohio University-Chillicothe**

Marvin E. Jones

For a two year term beginning February 6, 1995, and ending at the close of business June 30, 1997, vice Dorothy Bland, who resigned.

James C. Tyrone

For a six year term beginning February 6, 1995, and ending at the close of business June 30, 2001, vice Jerome Tatar, who resigned.

#### **Ohio University-Lancaster**

Nancy J. Frick

For a nine year term beginning February 6, 1995 and ending at the close of business June 30, 2004, vice Joan Gilchrist, whose term expired.

# ● Marvin E. Jones

434 Roberta Lane

Chillicothe, OH 45601

Phone: H: 614-775-6112 W: 614-773-2111

## Experience

### Chillicothe Gazette

**1994-Present:** Editor and publisher: Responsible for total operation of the daily newspaper.

**1981-1994:** Managing editor: Responsible for all facets of the newsroom operation; report to publisher.

**1980-1981:** City editor: Responsible for local news report and managing reporters and photographers; report to managing editor.

**1977-1980:** Reporter: City government, regional news beat.

**1971-1977:** Sports editor: Responsible for two sports pages daily. A one-person staff with occasional part-timers.

**1969-1971:** Part-time roles: Sportswriter and police beat reporter while attending college.

### USA Today

**Summer 1988:** Loaner: As visiting editor, worked in various areas including national and world desks.

## Education

**Ohio University:** Bachelor of science in journalism, 1971.

**American Press Institute:** 1982 and 1987: Managing Editors seminar  
1975: Sports Editors seminar

## Honors

### Associated Press Society of Ohio annual contests

(for newspapers 10,000-25,000 circulation):

First place, General Excellence: 1993, 1992, 1991, 1988, 1987.

First place, investigative reporting: 1992, 1989

First place, page 1 makeup: 1992, 1990

First place, breaking news: 1992, 1989, 1988

First place, enterprise: 1993, 1992, 1991, 1988

## Personal

**Married:** Wife Deborah

**Children:** Daughter: Katie

**Organizations:** Member Goodwill Industries of South Central Ohio board of directors.

## **BIOGRAPHICAL NOTES**

James C. Tyrone

Born (1954) and raised in Birmingham, Alabama.

Attended University of Virginia, receiving a Bachelor of Science degree in Chemical Engineering, 1977. Was elected President of the Inter-fraternity Council.

Attended Harvard Business School, receiving a MBA, 1983. Was elected Student Association President.

Employed by Hercules, Inc., at a chemical production site (Hopewell, VA) as a process improvement engineer and quality control laboratory supervisor, 1977-1981.

Employed by McKinsey & Co., Inc., management consultant, 1983-1990.

Employed by the Mead Corporation, 1990 to present, in three different capacities in the Fine Paper Division:

- VP Forms Industry, 1990-1993
- VP & General Manager Carbonless Business Unit, 1993-1994
- President, Fine Paper Division, currently

The Fine Paper Division of Mead manufactures and sells coated paper, used in commercial printing; uncoated papers, used in office copiers and greeting cards; and, carbonless copy paper, used in business forms.

Married to Nancy Tyrone; two children - Katie and Virginia.

Nancy J. Frick  
1039 E. Fifth Ave.  
Lancaster, OH 43130

## PERSONAL AND EDUCATIONAL BACKGROUND

Born in Columbus, Ohio, June 8, 1927  
Graduated Columbian High School, Tiffin, OH 1945  
Attended Ohio State University, College of Commerce  
Employed Sherwin Williams Co. (Accounting Dept.)  
Moved to Lancaster, January 1950  
1950-1971 was a homemaker, mother (2 sons, 1 daughter) and gradually became involved in the Lancaster community as a volunteer.

## COMMUNITY INVOLVEMENT

In 1950, Lancaster was a growing community with many needs; new schools, YM-YWCA, library, hospital, etc. most of which I was involved with one way or another.

Some of the specific organizations I was active in were:

\*\* St. John's Episcopal Church, 40+ year member of the Alter Guild, served on the Vestry and generally active in the Church.

\*\* Lancaster Hospital Twig One served as President/Project Chairman.

\*\* Froebel Club

Parents League, Chairman of Senior Roll Sale/Class Advisor 1971 and 1976.

Campfire Girls, Leader and Board Member/President

Fairfield County Unit of American Cancer Society  
Board Member/President

Organized the first Daffodil Days (now an annual project). Still participate in special assignments.

Olivedale/Community Meals, helped to get meals program organized and delivered meals for 4 years

Member of the Planning Committee to organize the Women's Division of the Chamber of Commerce. Served as program chairman for the first two years.

United Way, Board Member/Secretary 1988-1991

Lancaster Heritage Association, worked as a docent and various responsibilities for the Heritage House and Candlelight Tours.

\*\* Ohio University-Lancaster Friends of the Library, presently a member of the Board, chairman of volunteers, 1994-1995 President OU-L Friends

\*\* Fairfield County Alumni Association of The Ohio State University, Board Member, Scholarship Committee Chairman of Annual Meeting.

Lancaster Chorale, Board Member/Publicity Chairman

\*\* Active in at present time

#### PROFESSIONAL (Lancaster)

1976-1979 Receptionist and part-time Faculty Secretary

1979-1989 Coordinator of Continuing Education, OU-L

1983-1987 John Harris Realty-Realtor

1990-Present Fairfield County Foundation, Executive Director

#### HONORS RECEIVED

Outstanding Civil Service employee of Ohio University for 1986-1987

Honorary member of the International Understanding Society, Ohio University Chapter

OCHEA

Athena Award from Lancaster Fairfield County Chamber of Commerce 1993



### **C. Board Administration Committee**

Board Chair Hodson reported the Committee as a Committee of the Whole, reviewed the format of the newsletter sent to Trustees and proposed the development of a number of ad hoc joint trustee and university committees for policy issues. The issues to be considered may include matters of teaching, research, community and economic development, program assessment, campus development, enrollment management, international matters and quality of life experiences.

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## **VIII. ANNOUNCEMENT OF NEXT STATED MEETING DATE AND TIME (APRIL 7 AND 8, 1995)**

Chair Hodson stated the Trustees would next meet on Friday, April 7, on the Southern campus and Saturday, April 8, on the Chillicothe campus. He noted the Friday focus session would deal with technology, involving interactive conversations with members of the UPAC on the Athens campus.

## **IX. GENERAL DISCUSSION - CALL OF MEMBERS**

Ms. Amovitz passed.

Mr. Brunner commented that matters of enrollment management warrant further discussion by Trustees.

Ms. Cardenas thanked President Glidden for his efforts in recruiting more minority students and asked trustees for more financial aid to support minorities.

Mr. Emrick stated his appreciation for the work of the faculty and staff of the College of Business. He commented on his willingness to better understand the nature of the housing problem and to work on solutions thereto.

Mrs. Eufinger commented she enjoys hearing from and meeting with students. She expressed appreciation for the lunch with Vista Volunteers and the reports on community service and service learning given by Dean Patti Richard and Dr. Terry Hogan.

Mr. Goodman passed.

Mr. Grover passed.

Dr. Strafford asked for an update on our preprofessional and premedicine programs including information on degrees awarded, counseling, and advising processws and placement and internships activities. He thanked President Glidden for the newsletter, particularly the sections providing comparative data.

President Glidden thanked Trustees for their support and encouragement. In response to a question, he stated we were gearing up for the review of doctoral programs. He stated that from a series of formal and informal meetings with students he felt good about them and that they are a special lot.

Chair Hodson commented as a policy setting board it was important to put policy issues in context and cited the focus session on internal and external health care issues as such an example. Mr. Hodson noted he was struck by the quality of students the trustees come in contact with and heartened by the maturity they demonstrate. He stated, as one who formerly took classes in Copeland Hall, he found the renovation compete and first rate.

## **X. ADJOURNMENT**

Determining there was no further business to come before the Board, Chair Hodson adjourned the meeting at 12:05 p.m.

## **XI. CERTIFICATION OF SECRETARY**

Notice of this meeting and its conduct was in accordance with Resolution 1975-240 of the Board, which resolution was adopted on November 5, 1975, in accordance with Section 121.22(F) of the Ohio Revised Code and of the State Administration Procedures Act.

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Thomas S. Hodson  
Chair

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Alan H. Geiger  
Secretary