

**MINUTES OF THE MEETING OF
THE BOARD OF TRUSTEES OF OHIO UNIVERSITY**

1:00 p.m., Saturday, June 26, 1993
Room 208 Shannon Hall
Ohio University, Eastern Campus

EXECUTIVE SESSION
(Thursday, June 24, 1993, 1:30 p.m.)

On a motion by Mr. Hodson and a second by Mrs. Eufinger the Ohio University Board of Trustees resolved to hold an executive session to consider personnel matters under Section 121.22 (G)(4) of the Ohio Revised Code. This session began on the date of Thursday, June 24, 1993, 1:30 p.m. at the Holiday Inn, Zanesville, Ohio.

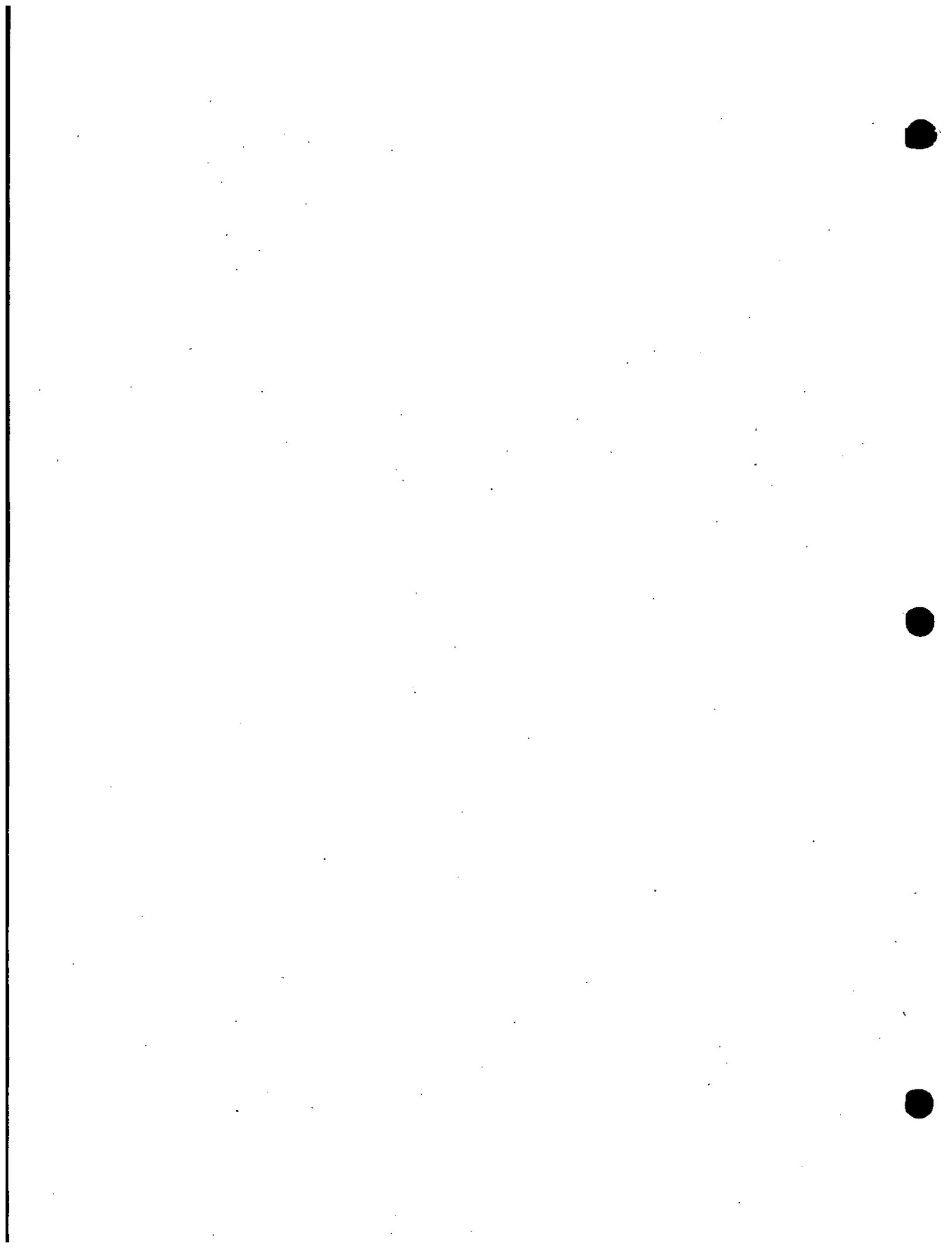
On a roll call vote all members present, namely, Chairman Schey, Mr. Campbell, Mr. Emrick, Mrs. Eufinger, Ms. Grasselli, Mr. Hodson, Mr. Leonard and Mr. Nolan, voted aye.

The Executive Session was recessed for dinner at 5:45 p.m. and resumed at 7:45 p.m. The Session recessed again at 10:15 p.m. and was reconvened at 2:00 p.m., Friday, June 25 on the Zanesville Campus where it concluded at approximately 4:00 p.m.

Members discussed their expectations of the personal and professional attributes to be considered in the search and selection of a new president and how these might be measured and tested. A broad array of desired skills and abilities were discussed including such characteristics as forward looking, communication and interpersonal skills and business acumen. Also discussed, and used in part to consider desirable attributes, was the rationale of institutional context and each trustee's individual sense of purpose and mission of the University over the next decade or so. Issues discussed included the maintenance, addition, and enhancement of programs, the need to increase fiscal resources and productivity, a commitment to economic development, and an increasing international presence.

The Presidential Search and Screening Committee Chair, Ms. Grasselli, charged trustees to continue to think and discuss these matters and asked their support in putting together a statement defining presidential attributes immediately prior to the Trustees' October 1 and 2 meeting. She indicated their thoughts and those of several campus constituency groups and search committee members will serve as the basis for the statement.

Following these discussions, it was the consensus of Trustees that Board Chair Ralph Schey and Committee Chair Jeanette Grasselli, on behalf of the Board of Trustees, engage the consulting firm of Korn/Ferry International, 900



19th Street, NW, Washington, DC 20006-2105 to assist the Trustees and the Search and Screening Committee in the search process for a new president.

The Friday portion of the executive session dealt with the review of performance and salary recommendations of the executive officers and the president.

**FOCUS PROGRAMS
FRIDAY, JUNE 25, 1993
ZANESVILLE CAMPUS**

Institutional Admissions and Financial Aid Practices

N. Kip Howard, Director of Admissions, outlined for Trustees how the Admissions Office functions and implements institutional admissions policy. A complete copy of Mr. Howard's presentation is included with the minutes and, therefore, only a topical listing and summary of discussion comments are included herein.

- A. General Discussion
 - 1. Where Ohio University students reside (home)
 - 2. High school graduation rates - National and Ohio
 - 3. Comparison of freshmen and total enrollment at Ohio University 1982-1992
 - 4. New freshmen applications and enrollment trends 1982-1992
 - 5. Ohio University growth of state freshman market share
 - 6. Change in academic profile 1985-1992
 - 7. New minority freshman applications and enrollment trends 1985-1992
- B. Market Research - (Why Students Choose Ohio University)
 - 1. Reasons for attending Ohio University 1981 vs. 1992
 - 2. Reasons for attending given by Southeast Ohio students
- C. How Ohio University Recruits Students
 - 1. Marketing plan assumptions
 - 2. Marketing concepts
 - 3. Student ranking of most helpful recruiting programs 1981-1992
 - 4. Special recruitment efforts
 - a. Minority
 - b. Southeast Ohio
 - c. Transfer
 - d. Regional campuses
- D. How Ohio University Admits Students
 - 1. Review of admissions guidelines and policies
 - 2. Applications review process
 - 3. Appeal process
- E. How Ohio University Seeks to Attract Admitted Students
 - 1. Yield activities

F. The Ohio University Perspective - (What Do Admissions Staff and Others Say To Prospective Students)

Trustees expressed appreciation for the strength of our admissions program and for the good leadership of Mr. Howard. They suggested an interest in having the administration review several policy-related admission matters. These included the size of the campus population(s), programs designed to insure a larger matriculation of minorities, the practice of admitting "local" students as commuters who might not otherwise be admissible and the attraction of more students from southeastern Ohio.

Financial Aid

Carolyn M. Sabatino, Director, Office of Student Financial Aid and Scholarships, provided an overview of her office including its available overall financial resources and support activity. She noted the policy of the office is to distribute financial aid as broadly as possible within the context of available resources in relationship to student need and academic competence. A complete copy of her presentation matters is included with the minutes.

Trustees expressed appreciation for her good administration of the complex financial aid and scholarship programs. Much of the discussion during the presentation focused on how an amount of aid is determined and who was eligible; available aid to attract minority students; institutional ability to assist middle income students and families; and whether or not our aid or scholarship programs make a significant difference in every case.

Trustees thanked student financial aid recipients Tasha Attaway and Jennifer Stephan for their description of how our programs work and have personally assisted them.

**Report on Joint Campus Planning Study
Ohio University Zanesville - Muskingum Area Technical College
James C. Bryant, Ph.D., Vice Provost**

Craig Laubenthal, Ph.D., Dean, Zanesville Campus

Vice Provost for Regional Higher Education James Bryant and Zanesville Campus Dean Craig Laubenthal reported on the successful completion of a joint campus (co-located) study with Muskingum Area Technical College. They outlined the essence of the agreement and noted that the Board's Educational Policies Committee is to consider Friday a resolution affirming the agreement. Muskingum Area Technical College President Lynn Willett is to be present for the discussion which will describe how mutually exclusive missions, that do not conflict, serve the community and how this is being done at Zanesville in a cost efficient manner. Vice Provost Bryant reminded Trustees that the success of the study agreement was due enlarge part to the good effort of Drs. Laubenthal and Willett and is evidence by the fact we are meeting today in a facility funded by the state to Muskingum and built upon land controlled by Ohio University.

I. ROLL CALL

Seven members were present, namely: Chairman Ralph E. Schey, Charles R. Emrick, Jr., Charlotte C. Eufinger, Jeanette G. Grasselli, Thomas S. Hodson, Paul R. Leonard, and Howard E. Nolan. Trustee Richard R. Campbell attended sessions Thursday and Friday, but was unable to be present for the Saturday meeting. Trustee J. Craig Strafford, M.D., was unable to attend. Student Trustees William A. Reimer, Jr. and Amanda L. Arnovitz also attended. This was Ms. Arnovitz's first official meeting as a student trustee.

President Charles J. Ping and Secretary Alan H. Geiger were present.

Mr. Richard A. Lancaster, President, Ohio University Alumni Association Board was also present. The President of the Alumni Association sits with the Trustees by invitation.

Chairman Ralph Schey, who departed the meeting prior to Call of Members, thanked Trustees for their great support of his chairmanship and for their loyalty to Ohio University.

II. APPROVAL OF THE MINUTES OF THE MEETING OF APRIL 17, 1993 (previously distributed)

Mr. Hodson moved approval of the minutes as distributed. Mrs. Eufinger seconded the motion. All agreed.

EASTERN CAMPUS FOCUS Saturday, June 26, 1993 10:00 a.m., Shannon Hall

Eastern Campus Coordinating Council members present for the session included: Dr. Dama Burkhart, Mr. James Everson, Ms. Matilda Heavlin, Mr. Richard Lancione, Mr. Errol Sambuco, Mr. John Shannon, Mrs. Katherine Whinnery, Mr. John Moore, and Mr. John Kirk, Chairman.

James W. Newton, Dean, presented and generally described plans for a physical/educational recreation center to be built on the campus. Dr. Tom Flynn, Associate Professor of English, outlined the planning process utilized and commented that the center is being designed to accommodate the needs of a very broad array of constituencies. Dean Newton explained the design features of the planned facility and said that he hoped plans would be ready to present, for approval, to Trustees this fall.

Vice Provost for Regional Higher Education, James C. Bryant reviewed for those present the issues of co-located campuses. Issues noted included the discussions among Eastern and Athens campuses individuals with state officials and the success of the joint agreement developed at the Zanesville Campus between Ohio University Zanesville and Muskingham Area Technical College. The importance in all of this, he stated, was the identification and understanding of the separation of mission and program among transfer, upper division, graduate, and technical programs. Dr. Bryant noted the task before the Eastern Campus was to complete the current joint agreement study with Belmont Technical College and to develop ways to further cooperate in order to better serve the citizens of eastern Ohio.

Trustees and President Ping expressed strong support for continuing the university's presence in eastern Ohio. Mr. Kirk stated both institutions jointly need to better define mission and that the Coordinating Council was happy to cooperate with Belmont Technical College Trustees to consider any program duplication and to expand educational opportunities. He noted the Eastern Campus was well received in the community and that two separate, but cooperating, institutions should be maintained. Mr. Everson indicated there were already existing community colleges nearby for those desiring that type of education and that by replicating that model we lose educational momentum before we might be able to regain what we now have. Mr. Lancione commented that an informal meeting is to be held between a few coordinating council members and Belmont Technical College Trustees to work toward defining areas of agreement.

The meeting concluded with the firm resolve to work through an acceptable joint agreement with Belmont Technical College that is clear in its separation of mission, retains existing institutions, and works toward the expansion of educational opportunities for eastern Ohio citizens at defensible costs.

William Davies, Chair of the Belmont Technical College Trustees, and Rusty Stephens, Dean of Instruction of the Belmont Technical College, joined Trustees and Council members for lunch following the morning meeting.

III. COMMUNICATIONS, PETITION AND MEMORIALS

Secretary Geiger reported there were none.

IV. ANNOUNCEMENTS

Secretary Geiger reported there were no announcements.

V. REPORTS

Chairman Schey invited President Ping to present persons for reports. The President introduced William Y. Smith, Executive Assistant to the President for Affirmative Action. A brief summary of Mr. Smith's remarks are cited herein. A complete copy of his report is included with these minutes.

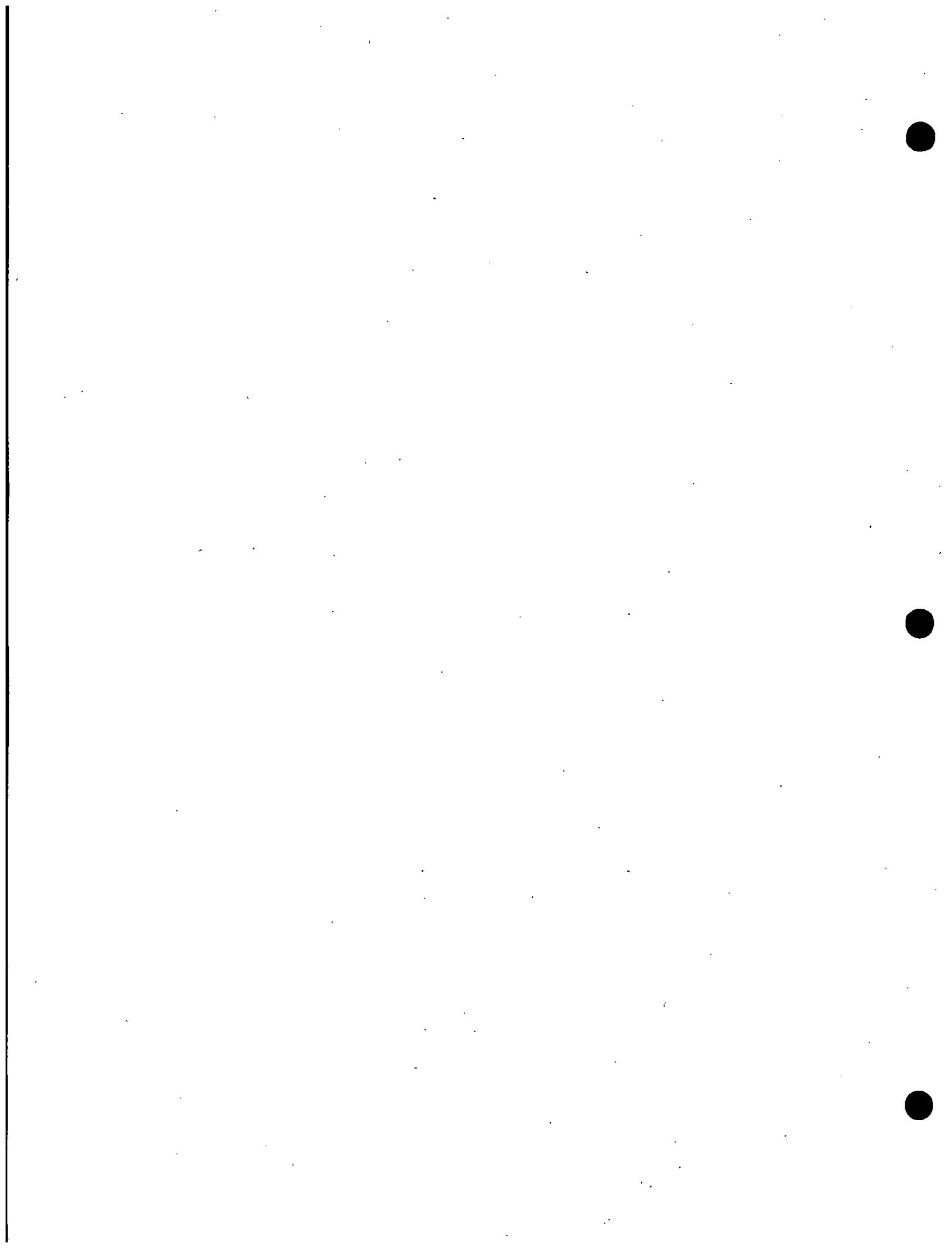
**Status of Women Report Update
William Y. Smith
Executive Assistant to the President
from Affirmative Action**

Mr. Smith reminded Trustees that previous gender-related studies and reports presented to them reflected perceptions of how women feel about campus issues. He stated his report today was designed to convey a sense of the level of current activity to address these issues.

Mr. Smith reported that two gender equity studies have now been completed. On the matter of compensation, he indicated that 43 women are to be granted compensation equity adjustments. On the issue of promotion and tenure, he stated data indicated that women are being proportionally promoted and given tenure faster than men. Mr. Smith noted there is no current data testing the male/female perception of this process.

Mr. Smith also reported on the fostering of discussions of gender issues among Athens and regional campus constituencies. He outlined more strident campus efforts to mitigate and eliminate sexism through broad education and training activities.

Trustees discussed with Mr. Smith the role of his office in minority recruitment and matriculation. Mr. Smith generally described the institutional effort and suggested ways we might add to that effort. The Trustees all expressed a willingness to support new and creative minority recruitment initiatives.



A. BUDGET, FINANCE AND PHYSICAL PLANT COMMITTEE

Committee Chair Hodson reported that he, along with Alan Geiger, informally met with several community-based individuals who have expressed concern with development or development matters at The Ridges. Mr. Hodson summarized the meeting as helpful and that he has offered a recommendation to the administration to address some of the concerns raised. He stated his hope that an appropriate announcement could be made within the next couple of months on the matter.

Ms. Grasselli presented and moved approval of the resolution. Mr. Nolan seconded the motion. President Ping noted that state budget deliberations place our state support at approximately Option B, including the increasing of fees by 4.6 percent. Approval was unanimous.

FISCAL YEAR 1993-1994 OPERATING BUDGET

RESOLUTION 1993--1298

WHEREAS, the Board of Trustees received the Program Planning Report and approved the outline of the 1992-93 budget plan, which reflected different levels of state support, at their April 17, 1993 Meeting, and

WHEREAS, the General Assembly has not yet acted on an appropriations bill, and

WHEREAS, the appropriations bill likely will provide for capping undergraduate fee increases.

NOW, THEREFORE, BE IT RESOLVED that the President is authorized to implement a fee schedule based on the actual undergraduate fee cap provided in the legislation.

THEREFORE, BE IT FURTHER RESOLVED that the budgets of expected income and expenditures as presented in Exhibits I, II, III, IV, V and VI are hereby appropriated subject to the following provisions:

1. The Provost, with the approval of the President, may make adjustments in instructional and general operating expense allocations, providing the total does not exceed available unrestricted income.
2. Expenditures for designated and restricted funds estimated on Exhibit I shall be limited to the income generated.

OHIO UNIVERSITY
1993-94 BUDGET
INCOME AND EXPENSE SUMMARY
TOTAL UNIVERSITY

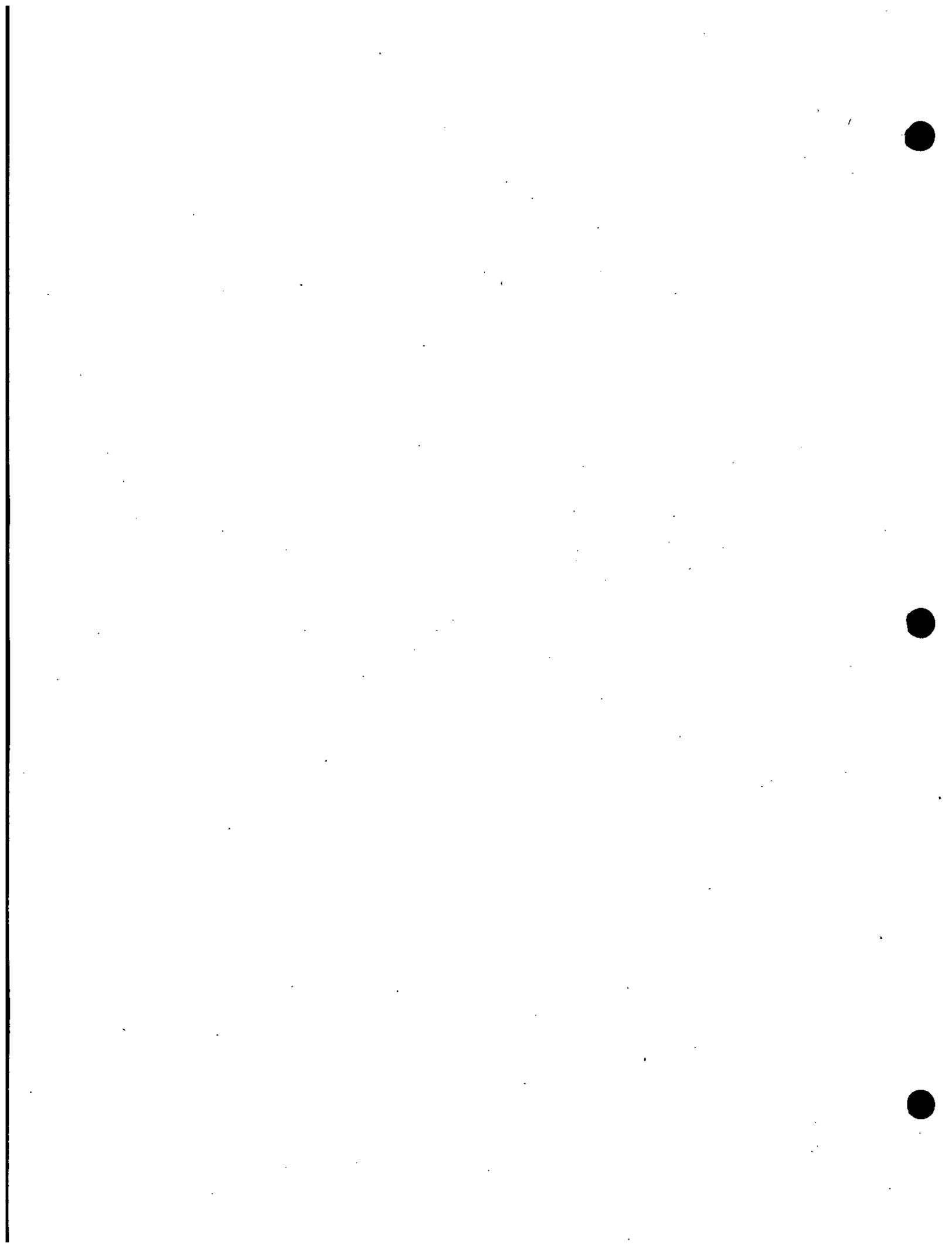
Exhibit I

	Unrestricted	Designated and Restricted (A)	Total
Income			
Instructional and General	\$ 201,655,000	\$ 16,491,000	\$ 218,146,000
Organized Research	0	7,599,000	7,599,000
Public Service	672,000	4,088,000	4,760,000
Auxiliary Enterprises	0	6,936,000	6,936,000 (B)
Student Aid	0	15,507,000	15,507,000
	-----	-----	-----
Total Income	202,327,000	50,621,000	252,948,000
 Expense			
Instructional and General	201,655,000	16,491,000	218,146,000
Organized Research	0	7,599,000	7,599,000
Public Service	672,000	4,088,000	4,760,000
Auxiliary Enterprises	0	6,936,000	6,936,000 (B)
Student Aid	0	15,507,000	15,507,000
	-----	-----	-----
Total Expense	202,327,000	50,621,000	252,948,000
 Ending Balance			
	\$ 0	\$ 0	\$ 0
	=====	=====	=====

NOTES:

(A) Included are funds received for specific purposes (Restricted) and funds generated by departments for goods and services which have been designated by the administration to offset expenditures applicable to those goods and services.

(B) Excludes Residence and Dining Halls.



OHIO UNIVERSITY
1993-94 BUDGET
INCOME SUMMARY
GENERAL UNIVERSITY PROGRAMS
AND COLLEGE OF MEDICINE

Exhibit II

	Unrestricted	Designated and Restricted (A)	Total
Instructional and General			
State Subsidy	\$ 80,441,000	\$ 0	\$ 80,441,000
Student Fees	80,513,000	1,849,000	82,362,000
Other Income	12,889,000	13,926,000	26,815,000
Endowments	0	266,000	266,000
	-----	-----	-----
Total Instructional and General	173,843,000	16,041,000	189,884,000
Organized Research			
Private Gifts and Grants	0	2,300,000	2,300,000
Governmental Gifts and Grants	0	5,200,000	5,200,000
Endowments	0	99,000	99,000
	-----	-----	-----
Total Organized Research	0	7,599,000	7,599,000
Public Service			
Private Gifts and Grants	0	600,000	600,000
Governmental Gifts and Grants	0	2,663,000	2,663,000
Other Sources	672,000	825,000	1,497,000
	-----	-----	-----
Total Public Service	672,000	4,088,000	4,760,000
Auxiliary Enterprises	0	6,936,000	6,936,000 (B)
Student Aid			
Private Gifts and Grants	0	826,000	826,000
Endowments	0	284,000	284,000
Governmental Grants	0	6,637,000	6,637,000
	-----	-----	-----
Total Student Aid	0	7,747,000	7,747,000
	-----	-----	-----
Total Income	\$ 174,515,000	\$ 42,411,000	\$ 216,926,000
	=====	=====	=====

NOTES:

(A) Included are funds received for specific purposes (Restricted) and funds generated by departments for goods and services which have been designated by the administration to offset expenditures applicable to those goods and services.

(B) Excludes Residence and Dining Halls.

OHIO UNIVERSITY
1993-94 BUDGET
INCOME SUMMARY
REGIONAL HIGHER EDUCATION

Exhibit III

	Unrestricted	Restricted	Total
Instructional and General			
State Subsidy	\$ 11,523,000	\$ 0	\$ 11,523,000
Student Fees	16,171,000	0	16,171,000
Other Income	118,000	450,000	568,000
	-----	-----	-----
Total Instructional and General	27,812,000	450,000	28,262,000
Student Aid			
Governmental Grants	0	7,760,000	7,760,000
	-----	-----	-----
Total Student Aid	0	7,760,000	7,760,000
	-----	-----	-----
Total Income	\$ 27,812,000	\$ 8,210,000	\$ 36,022,000
	=====	=====	=====

OHIO UNIVERSITY
 1993-94 ORIGINAL BUDGET
 UNRESTRICTED INCOME
 GENERAL UNIVERSITY PROGRAMS
 AND COLLEGE OF MEDICINE

Exhibit IV

General Programs		
State Appropriations		
Subsidy		\$ 66,969,000

Total State Appropriations		66,969,000
Student Fees		74,533,000
Lifelong Learning		2,777,000
Other Income		10,037,000

Total General Programs		154,316,000
College of Medicine		
State Appropriations		13,472,000
Student Fees		3,875,000
Other Income		2,852,000

Total College of Medicine		20,199,000

Total Income		\$ 174,515,000
		=====

OHIO UNIVERSITY
1993-94 ORIGINAL BUDGET
UNRESTRICTED INCOME
REGIONAL HIGHER EDUCATION

Exhibit V

State Appropriations Subsidy	\$ 11,523,000

Total State Appropriations	11,523,000
Student Fees	16,171,000
Other Income	118,000

Total Income	\$ 27,812,000
	=====

OHIO UNIVERSITY
 BOARD OF TRUSTEES
 1993-94 ORIGINAL BUDGET
 UNRESTRICTED EXPENDITURES

Exhibit VI

I.	President		\$	675,000
	A.	Office of the President Secretary to Board & University Legislative Liaison		
	B.	Affirmative Action		275,000
	C.	Institutional Contingency Fund		572,000
		President Total		1,522,000
II.	Provost			
	A.	General Provost Ombudsman Office of Legal Affairs Summer Sessions Institutional Research Faculty Senate		2,765,000
	B.	Academic Programs		
	1.	Arts and Sciences		34,409,000
	2.	Business Administration		6,289,000
	3.	Communication		6,598,000
	4.	Education		5,275,000
	5.	Engineering		7,887,000
	6.	Fine Arts		9,270,000
	7.	Graduate College & Research		2,491,000
	8.	Health and Human Services		7,210,000
	9.	Honors Tutorial		330,000
	10.	International Studies		1,589,000
	11.	College of Medicine		20,199,000
	12.	University College		1,127,000
		Sub-Total		102,674,000
	C.	Support and Services		
	1.	University Library		6,805,000
	2.	Computing and Technology		4,344,000
		Sub-Total		11,149,000

OHIO UNIVERSITY
 BOARD OF TRUSTEES
 1993-94 ORIGINAL BUDGET
 UNRESTRICTED EXPENDITURES

Exhibit VI

D.	Regional Higher Education		\$ 732,000
1.	Office of the Vice Provost		3,769,000
2.	Eastern Campus		5,519,000
3.	Chillicothe Campus		3,990,000
4.	Ironton Campus		6,410,000
5.	Lancaster Campus		4,586,000
6.	Zanesville Campus		31,000
7.	Portsmouth Resident Credit Center		520,000
8.	Development Incentive		2,260,000
9.	Campus Service		1,315,000
10.	Telecommunications		3,389,000
11.	Lifelong Learning		-----
	Sub-Total		32,521,000
E.	Intercollegiate Athletics		4,731,000
F.	Funds To Be Allocated		
1.	Part-Time Teaching		500,000
2.	UPAC Awards		1,125,000
3.	Supplies and Equipment		620,000
4.	Incremental Fee Waivers		159,000
	Sub-Total		----- 2,404,000
	Provost Total		----- 156,244,000
III.	Dean of Students		
A.	General		
1.	Office of the Dean of Students		249,000
2.	Career Services		426,000
3.	Counseling and Psychological Services		484,000
	Sub-Total		----- 1,159,000
B.	Student Organizations and Activities		1,838,000
	Student Activities		
	Student Senate		
	The Post		
	Baker Center		
	Cultural Affairs		
	Student Activities Commission		-----
	Dean of Students Total		2,997,000

OHIO UNIVERSITY
 BOARD OF TRUSTEES
 1993-94 ORIGINAL BUDGET
 UNRESTRICTED EXPENDITURES

Exhibit VI

IV.	Vice President for Administration		\$ 550,000
	A. General		
	V.P. for Administration		
	Administrative Senate		
	Professional Development		
	B. Facilities Planning		292,000
	C. Baker Center Food and Beverage		230,000
	D. Student Services		
	1. Admissions		1,206,000
	2. Registration, Records and Scheduling		1,371,000
	3. Financial Aid		3,841,000
	4. Student Health Service		1,348,000

	Sub-Total		7,766,000
	E. Physical Plant		
	1. Physical Plant Operations		10,827,000
	Custodial Maintenance		
	Buildings Maintenance		
	Grounds Maintenance		
	Utilities Maintenance		
	2. Capital Improvements		274,000
	3. Rental Properties		41,000
	4. Purchased Utilities		5,834,000

	Sub-Total		16,976,000
	F. Support and Services		
	1. Personnel		594,000
	President Local 1699		
	2. Campus Safety		1,173,000
	3. Other Services		1,419,000
	University Garage		
	Environmental Health & Safety		
	Mail Services		
	Airport Support		
	Campus Recycling		

	Sub-Total		3,186,000

	Vice President for Administration Total		29,000,000

OHIO UNIVERSITY
 BOARD OF TRUSTEES
 1993-94 ORIGINAL BUDGET
 UNRESTRICTED EXPENDITURES

Exhibit VI

V.	Treasurer and Controller		
	A.	General	
	1.	Office of the Treasurer and Controller	\$ 2,205,000
	2.	Materials Management and Purchasing	449,000
	3.	Stores Receiving	393,000
		Sub-Total	3,047,000
	B.	Fiscal Management	
	1.	Services	1,159,000
		Legal Counsel	
		Legal Settlements	
		Audit	
		Insurance	
		University Memberships	
		VISA/MasterCard	
	2.	Faculty and Staff Benefits	2,245,000
	3.	Retirement Benefits	346,000
	4.	Unemployment Compensation	81,000
	5.	Debt Service (Convocation Center)	425,000
	6.	Compensated Absences and Payroll	
		Accrual	440,000
	7.	Medicare	75,000
	8.	Graduate Fee Waivers	963,000
	9.	Fee Waiver Variance	195,000
		Sub-Total	5,929,000
		Treasurer and Controller Total	8,976,000

OHIO UNIVERSITY
BOARD OF TRUSTEES
1993-94 ORIGINAL BUDGET
UNRESTRICTED EXPENDITURES

Exhibit VI

VI.	Vice President for University Relations		
A.	Office of the Vice President for University Relations	\$	572,000
B.	Alumni Relations		435,000
C.	Publications Cutler Service Bureau		530,000
D.	University News Services		351,000

	Vice President for University Relations Total		1,888,000
VII.	Vice President for Development		
A.	Office of the Vice President for Development		1,700,000

	Vice President for Development Total		1,700,000

	Total University Expenditures	\$	202,327,000
			=====

Mr. Nolan presented and moved approval of the resolution. Ms. Grasselli seconded the motion. All agreed.

CONTINUATION OF RETIREMENT CENTER LAND LEASE OPTION

RESOLUTION 1993 -- 1299

WHEREAS, Ohio University has designated Highpointe Retirement Village, Inc., as the authorized developer of a retirement center at The Ridges in accordance with Resolutions 1991-1770 and 1992-1238, and

WHEREAS, Highpointe Retirement Village, Inc., in consultation with University officials, has identified a site of 17 plus acres for the retirement center and has continued discussions with appropriate parties regarding ownership, financing and management.

NOW, THEREFORE, BE IT RESOLVED that the Ohio University Board of Trustees hereby extends the option to Highpointe Retirement Village, Inc., for the 17 plus acre site until June 30, 1995, in order to proceed to prepare the necessary development and financing proposals to be granted a lease by the Ohio University Board of Trustees.

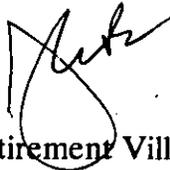
BE IT FURTHER RESOLVED the Ohio University Board of Trustees hereby continues to resolve to authorize the President to commit up to \$500,000 for the purposes of utility and roadway construction in conjunction with the development at The Ridges in return for receiving exclusive use in perpetuity four (4) of the retirement center units to be used for visiting faculty and other purposes as determined by the President.

Ohio University

Interoffice Communication

DATE: June 8, 1993

TO: The President and Board of Trustees

FROM: John F. Burns, Director, Office of Legal Affairs 

SUBJECT: Extension of the Lease Option to Highpointe Retirement Village, Inc. at the Ridges

During the past year, the Board of Highpointe Retirement Village, Inc. has spent a great deal of time reviewing the best available options regarding the establishment a retirement center at the Ridges. The issues of ownership, management and finances are very complex; and, although, the market studies show the need and probable success of such a retirement center, Highpointe Retirement Village, Inc. has requested a two (2) year extension on their option on the 17 acre site at the Ridges to continue to develop their plans.

The University staff has reviewed their request and recommends to the Board of Trustees their request be granted. Attached is a resolution for your review, and your questions can be reviewed at the board meeting.

JFB:ndw

cc: Dr. Alan H. Geiger, Secretary to the Board

Mr. Reimer presented and moved approval of the resolution. Mrs. Eufinger seconded the motion. All voted aye.

UNIVERSITY MUSEUM PLANS AND SPECIFICATIONS

RESOLUTION 1993-- 1300

WHEREAS, the 118th General Assembly, Regular Session, 1989-1990 introduced and approved Amended House Bill Number 808 which contained an appropriation totaling \$4,000,000.00 for the Museum of American Art Project, and

WHEREAS, the 119th General Assembly, Regular Session, 1991-1992 has introduced and approved Amended Substitute House Bill Number 904 which contains a Basic Renovations appropriation totaling \$3,752,937.00, and

WHEREAS, the Board of Trustees at their Regular Meeting of April 17, 1993 did approve the use of \$500,000.00 for electrical improvements at Kennedy Hall at The Ridges, and

WHEREAS, these electrical improvements are integral to the renovation of Kennedy Hall and will be undertaken as a part of the Museum of American Art Project, and

WHEREAS, the University identified \$46,000.00 in local resources to assist with the planning of the Museum of American Art Project, and

Whereas, the total funding available for the Museum of American Art Project is \$4,546,000.00, and

WHEREAS, the Ohio University Board of Trustees did at their regular meeting of October 5, 1990 authorize the President or his designee, to recommend to the Division of Public Works the selection of an architectural consultant for the Museum of American Art Project, and

WHEREAS, Ohio University did select the firm of Glaser Associates, Inc. as associate architect for the project, and

WHEREAS, final plans and specifications have been prepared for advertisement on the rehabilitation work in Kennedy Hall.

NOW, THEREFORE, BE IT RESOLVED, that the Ohio University Board of Trustees does hereby approve plans and specifications for the Museum of American Art Project.

BE IT FURTHER RESOLVED, that the Ohio University Board of Trustees does hereby authorize the advertisement for and receipt of construction bids for the Museum of American Art Project, and does hereby empower the President or his designee to accept and recommend to the Deputy Director, Ohio Division of Public Works, construction bids received for the Project provided total bids do not exceed available funds.

Ohio University

Vice President for Administration
Cutler Hall 209
Ohio University
Athens, Ohio 45701-2979
614/593-2556

June 7, 1993

Charles J. Ping
President, Ohio University
Cutler Hall
CAMPUS

Dear Dr. Ping:

Attached is a request from John Kotowski that the Board of Trustees approve plans and specifications and the recommendation of contract award for the Museum of American Art project (Kennedy Hall rehabilitation).

I recommend approval.

Sincerely,



Gary North
Vice President for Administration

GBN/rs

OHIO UNIVERSITY

Interoffice Communication

June 2, 1993

TO: Dr. Gary B. North, Vice President for Administration
FROM: John K. Kotowski, Director, Facilities Planning 

SUBJECT: APPROVAL OF PLANS AND SPECIFICATIONS AND THE
RECOMMENDATION OF CONTRACT AWARD FOR THE
MUSEUM OF AMERICAN ART PROJECT
(KENNEDY HALL REHABILITATION)

Amended Substitute House Bill Number 808 provided a capital appropriation totaling \$4,000,000.00 in July, 1990 to develop the Museum of American Art at Ohio University. The University, in addition, has identified \$46,000.00 in local resources and another \$500,000.00 in Basic Renovation funds from Amended Substitute House Bill Number 904 for this project. These funds make available a total of \$4,546,000.00 for the project.

On October 5, 1990, the Board of Trustees, at their regular meeting, authorized the selection of Glaser Associates, Inc. as the associate architect and directed the University to proceed with the development of construction documents for the project.

The development of plans and specifications for the partial rehabilitation of Kennedy Hall is complete. This rehabilitation includes the complete renovation of the ground and first floors of Kennedy Hall as well as the upgrading of the old storeroom and connector building for the Museum of American Art.

In order that the University may proceed to construction, I have enclosed a resolution for consideration by the Board of Trustees at their June 26, 1993 meeting which seeks approval of plans and specifications and permits the recommendation of contract award so long as total bids received do not exceed total funds available.

I will provide construction documents the week of June 21, 1993 for use by the Board. Please let me know if there is anything else that I can do to assist with this matter.

JKK/slw/MART9002.GBN

enclosure

pc: Dr. Adrie H. Nab

Mr. Nolan presented and moved approval of this resolution. Mrs. Eufinger seconded the motion. The motion passed.

BENNETT HALL REHABILITATION - PHASE I

RESOLUTION 1993 -- 1301

WHEREAS, the 118th General Assembly, Regular Session, 1989-1990 has introduced and approved Substitute House Bill Number 808, and

WHEREAS, the Substitute House Bill Number 808 includes \$557,000.00 for the Bennett Hall Rehabilitation - Phase I and \$187,000.00 for Basic Renovations of which \$62,000.00 will be utilized for this project, making \$619,000.00 available for the Bennett Hall Project, and

WHEREAS, the Ohio University Board of Trustees did at their regular meeting on October 26, 1991 authorize the President or his designee to recommend to the Division of Public Works the selection of Wilson and Associates, Inc. as architectural consultant for the Bennett Hall Rehabilitation, Phase I Project, and

WHEREAS, final plans and specifications have been completed and are ready for advertisement on the heating, ventilating, air conditioning, and electrical systems as well as the lecture hall in Bennett Hall.

NOW, THEREFORE, BE IT RESOLVED, that the Ohio University Board of Trustees does hereby approve plans and specifications for the Bennett Hall Rehabilitation, Phase I Project.

BE IT FURTHER RESOLVED, that the Ohio University Board of Trustees does hereby empower the President or his designee to accept and recommend to the Deputy Director, Ohio Division of Public Works, construction bids received for the project provided total bids do not exceed available funds.

Ohio University

Vice President for Administration
Cutler Hall 209
Ohio University
Athens, Ohio 45701-2979
614/593-2556

June 7, 1993

Charles J. Ping
President, Ohio University
Cutler Hall
CAMPUS

Dear Dr. Ping:

Attached is a request from John Kotowski that the Board of Trustees approve plans and specifications and the recommendation of contract award for the Bennett Hall rehabilitation, phase I project.

I recommend approval.

Sincerely,



Gary North
Vice President for Administration

GBN/rs

OHIO UNIVERSITY

Interoffice Communication

June 3, 1993

TO: Dr. Gary B. North, Vice President for Administration
FROM: John K. Kotowski, Director, Facilities Planning 
SUBJECT: APPROVAL OF PLANS AND SPECIFICATIONS AND
RECOMMENDATION OF CONTRACT AWARD FOR THE
BENNETT HALL REHABILITATION, PHASE I PROJECT

Substitute House Bill Number 808 provided two capital appropriations for the Chillicothe Regional Campus which are intended to be utilized on the subject project. The first is an appropriation titled, Bennett Hall Rehabilitation - Phase I which is in the amount of \$557,000.00. The second is for basic renovations. The University proposes to use \$62,000.00 of the \$187,000.00 identified for basic renovations for this project making \$619,000.00 available for phase one work in Bennett Hall.

On October 26, 1991, the Board of Trustees at their regular meeting, authorized the President to recommend the selection of Wilson and Associates, Inc. as consulting architect. The Board also authorized the University to proceed with the development of construction documents.

The development of plans and specifications for the Bennett Hall Rehabilitation, Phase I are now complete. This project will rehabilitate the Bennett Hall heating, ventilating, and air conditioning system. In addition, the building's electrical service will be overhauled and expanded so that the facility will be able to continue to accommodate new electronic technology. The lecture hall will also be renovated to accommodate much needed lecture space. Upgraded audio systems, improved lighting systems, new tablet arm seating and audio/visual podium linked to the University's microwave system will be added to improve utilization of the lecture hall.

I have enclosed a resolution for consideration by the Board of Trustees at their June 26, 1993 meeting which seeks approval of plans and specifications and permits the recommendation of contract award so long as total bids received do not exceed total funds available.

I will provide construction documents the week of June 21, 1993 for use by the Board. Please let me know if there is anything else that I can do to assist on this matter.

JKK/slw/BENT9002.GBN

enclosure

pc: Dr. James C. Bryant, Vice Provost, Regional Higher Education
Mr. Thomas R. Pruckno, AIA, Facility Planner

Mr. Hodson presented and moved approval of this resolution. Mr. Leonard seconded the motion. All agreed.

PROGRAM PLANNING POOL -- PART II

RESOLUTION 1993 -- 1302

WHEREAS, the Ohio University Board of Trustees has been granted the full power and authority on all matters relative to the administration of the University.

NOW, THEREFORE, BE IT RESOLVED that the Board of Trustees receives the "Ohio University Program Planning Report -- Part II, June, 1993" recommended by the President and approves the proposals to be funded in the 1993-94 budget plan.

Office of the Provost
Cutler Hall
Ohio University
Athens, Ohio 45701-2979

June 7, 1993

TO: Charles J. Ping, President

FROM: 
David Stewart, Provost

SUBJECT: Ohio University Program Planning Report -- Part II

Attached is Part II of the Ohio University Program Planning Report. The recommendations included in the report summarize the FY 1993-94 plans for the Athens General Programs, Regional Higher Education, and the College of Osteopathic Medicine.

Part I of the Ohio University Planning Report was approved by the Board of Trustees at the April 17 meeting and contained four options for funding UPAC planning pool to be included in the expenditure plan for 1993-94. These four options were dependent on the level of state support. The expenditure plan for the Athens Campus labeled Option A prepared a planning pool of \$850,000 and increased to \$1,050,000 in Option B. The process of assessing the proposals is now complete, and they are ranked in order of greatest priority in Part II of the report. The proposals included in the first grouping would be funded if \$850,000 were available for planning needs. The proposals in the second grouping will be funded if income up to \$1,050,000 is available.

Regional Higher Education has an approved planning pool of \$192,000 under both Option A and B. The College of Osteopathic Medicine, due to budget constraints had no planning pool under Option A and \$50,000 under Option B expenditure plan but will not make any planning pool allocations until final income has been determined.

DS:je
attachment

OHIO UNIVERSITY PROGRAM PLANNING REPORT

PART II

June 1993

Athens General Programs Planning Pool Summary

The Ohio University Planning Report that was approved by the Board of Trustees at the April 17 meeting contained four options for funding UPAC planning pools to be included in the expenditure plan for 1993-94. These four options were dependent on the level of state funding and increased with infusion of state subsidy support. The expenditure plan labeled Option A proposed a planning pool of \$850,000 and increased to \$1,050,000 in Option B, \$1.3 million in Option C, and \$1.5 million in Option D.

The usual planning cycle is to invite units to prepare their planning pool proposals in the fall for consideration by UPAC during the winter quarter. Given budget uncertainties facing the University, invitations to units to prepare planning pool requests were not sent out until late in the fall quarter. Consequently UPAC recommended that the planning pool cycle be pushed back by one quarter, with units allowed the winter quarter to prepare their proposals and UPAC's evaluation of them being done during the spring quarter. This change of the planning cycle allowed more time for the units to assess their needs and prepare their proposals and seemed in the best interest of all concerned. This process is now complete, and all proposals were carefully reviewed by the University Planning Advisory Council and ranked in order of greatest priority. The proposals included in the first grouping would be funded if \$850,000 were available for planning needs. The proposals in the second grouping will be funded should income be available to fund up to \$1,050,000 of planning requests.

Science Lab Teaching Assistants
(Arts & Sciences)

\$70,000

During the past four years, enrollment in introductory science courses linked to the various premedical and prephysical therapy programs has increased nearly 40 percent, from 4766 to about 6600. After space, the most difficult aspect of the problem has been staffing the laboratory sections. For example, in the three departments involved, the number of lab sections has increased by 93, from 233 to 326 per year. The expansion has been very costly. For 1993-94, the amount the College is budgeting for lab assistants in Chemistry and Biological Science alone is already \$165,000 beyond what was spent in 1991-92. These funds have had to come from the College's part-time teaching budget. This proposal calls for \$70,000 to be held by the Dean's Office to support nine to ten FTE TAs per year. Allocation of additional TAs to departments will be made in the spring in accord with projected enrollments. Incremental tuition scholarships will be provided by the college.

Physical Therapy Clinicians/Lab Instructors
(Health & Human Services)

\$40,104

A critical shortage of physical therapy clinicians is jeopardizing the School's ability to provide local field placements for students. Traditional recruitment efforts directed towards hiring clinicians have been ineffective and costly. This proposal constitutes a new approach to recruitment based upon the finding that many clinicians are interested in academic teaching, but do not wish to give up clinical practice. Funding is requested for the creation of two clinician/laboratory instructor positions as a strategy for recruiting therapists to staff clinical education sites and strengthening the link between the academic and clinical components of the curriculum.

Undergraduate Research Apprenticeships
(Honors Tutorial College)

\$10,000

Research experience is currently recognized as an important enhancement to undergraduate education. Program Excellence funds have been used for the past three years to fund undergraduate research apprenticeships, enabling students to work as research assistants on faculty research projects. The opportunity has been particularly significant to faculty in humanities and social science areas, because of the relative scarcity of grant funds. The students and faculty are enthusiastic, and the number of proposals has increased each year. Past apprenticeships have resulted in publications and presentations at meetings, as well as a job offer to a graduate.

Grant & Scholarship - Part I.
(University-Wide Proposals)

\$50,000

Three proposals were submitted to increase funding grant and scholarship programs. The three areas were minority and under-represented students, transfer students, and the Ohio University grant fund. Part I of this request was funded with a \$50,000 allocation to be used by the Admission and Financial Aid Office to implement this request.

Teaching Materials for Undergraduate Lab Classes
(Arts & Sciences)

\$55,000

Ohio University enjoys the benefit of an increasingly positive public image. An important component of the positive public image is the quality of the educational experiences students have at the University. The biological sciences, as disciplines, are major facets of the current popularity of the University. Student interest in these disciplines is growing at an impressive rate. Furthermore, the academic preparation of the admitted students is improving, year by year. Biological Sciences, as an academic department of the University, is faced with the task of meeting the needs of rapidly increasing numbers of bright students, while operating with budgets, facilities,

and instructional aids that were intended to provide for one-third the number of students enrolled today. This proposal will help us meet some of the deficits created by the large influx of student departmental majors and other majors as well.

Maintenance Costs of the Ohio Link System
(University Libraries)

\$32,040

The Libraries will be installing OhioLINK, a major advance over and successor to the existing ALICE system, in the coming months. This exciting new system will be substantially financed by the Ohio Board of Regents, but Ohio University's cost for the local installation and network infrastructure is substantial, nearly \$200,000. This initial cost has been covered; however, the new system will also increase the annual maintenance costs for hardware and software charged against the Libraries' operating budget. This request is to enable the Libraries to cover this sharply increased cost in 1993-94 and beyond.

Library Acquisitions - Part I.
(University-Wide Proposals)

\$50,000

The cost of library materials has continued to soar--far out-pacing the overall Higher Education Price Index--and the trend is projected to continue into 1993-94. With costs rising more than ten percent a year, coupled with a \$20,000 increase in 1991-92 and a \$43,000 decrease in 1992-93, the purchasing power of the Libraries' acquisitions budget has declined dramatically. This severely curtails the acquisition of books, periodicals, and other materials to support the curriculum, not to mention research. Moreover, the declines leave the Libraries and many academic departments facing the need to cancel many journal subscriptions. To offset these factors, \$50,000 has been allocated in Part I of the library funding request. This is in addition to \$75,000 that is being allocated for library acquisitions as part of the Option B spending plan.

Student Activities Commission
(University-Wide Proposals)

\$30,000

The Student Activities Commission's (SAC) principal function is to serve as the primary vehicle by which student organizations obtain funding. The current SAC annual budget of \$131,000 is allocated to over 300 registered student organizations on the Ohio University campus. These funds are allocated to implement campus wide events that are cultural, educational, and recreational. The Student Activities Commission has continued to provide programming on the Ohio University campus without receiving an increase within the last four years. In an effort to increase both the quantity and the quality of programming for the student body, SAC is requesting an increase of funds.

Undergraduate Chemistry Lab Supplies \$20,000
(Arts & Sciences)

The Chemistry Department requests a continuing increase in the departmental supplies budget of \$20,000 per year to maintain, make more efficient, reduce costs and minimize waste generation, and enhance the quality of the undergraduate laboratories taken by approximately 3800 students per year. This increase will be used to introduce more microscale experiments which will use fewer materials and create less hazardous waste and to replace, on a continuing schedule, the needed laboratory glassware and equipment in the undergraduate laboratory lockers.

Occupational Health & Safety Program Coordinator \$56,931
(Administration)

Due to new OSHA legislation the University will have to comply with new standards by July 1, 1994. In order to effectively assess and put in place an OSHA program before the deadline, an individual with the appropriate credentials must be hired to coordinate the program.

Visiting Artist Program - 1993-94 Base \$42,375
(Fine Arts)

The College of Fine Arts is requesting funding to establish a College-wide Visiting Artist program. Each of the following schools has committed all or part of its UPAC allocation to this College-wide proposal: Art, Dance, Film, Music, Theater, and Comparative Arts. Visiting Artists have the professional experience that makes it possible for them to transmit a unique sense of reality, artistic depth and perspective to students aspiring to be performers and artists upon graduation. They are able to provide the master classes, performance expertise and instruction that enriches the artistic, aesthetic, and educational experience of the student.

Animal Facilities & Equipment Maintenance \$10,000
(Graduate & Research Programs)

Ohio University maintains four central animal facilities and two specialized facilities supported with external funds. The U.S. Department of Agriculture requires the inspection of facilities housing species covered by its regulations, and only a portion of the University's facilities are currently inspected. Inspections include an examination of the entire environment, floors, ceilings, and walls of rooms used for animal care and sets standards in the size and type of cages and equipment. Changes in federal regulations in 1995 will bring all University facilities under inspection. This proposal requests a base adjustment to establish a maintenance and equipment replacement program for the animal facilities.

Assistant Registrar Position
(Administration) \$31,320

Effective maintenance and development of DARS and the security system for SIS will enhance the efficiency, service, and accuracy of the advising system, undergraduate catalog, and transfer student recruiting efforts, as well as expand access to student information for faculty. These systems were put in place by one full-time staff person and one graduate assistant who leave in June. This effort is unprecedented. Others coming close to this have done so with much larger numbers without the results we have realized at Ohio University. However, this system cannot be managed by one person.

Part-Time Instruction
(Communication) \$60,000

This funding proposal will be used to provide part-time instruction in the college, specifically in the School of Interpersonal Communication, School of Telecommunications, and School of Journalism. Eighteen classes will be added to the schedule with this funding. Since the college lost three positions and its funds for part-time instruction to budget cuts, this would restore some of the cuts made in the past two years. This part-time instruction funding would restore some of the sections of classes that have been cut in the past three years.

Instructors for Undergraduate Lab Classes
(Arts & Sciences) \$82,780

The quality of the educational experiences students have at the University, as disciplines, are major facets of the current popularity of the University. Student interest in these disciplines is growing at an impressive rate. Furthermore, the academic preparation of the admitted students is improving, year by year. Biological Sciences, as an academic department of the University, is faced with the task of meeting the needs of rapidly increasing numbers of bright students, while operating with budgets, facilities, and instructional aids that were intended to provide for one-third the number of students we have today. This proposal will help us meet some of the deficits created by the large influx of students--the department's majors and other majors as well. These funds will be used to create two positions to teach in the laboratories in introductory courses. These positions will allow the department to add twelve sections of laboratories per quarter for our introductory courses. These positions will be less costly and more consistent in teaching quality than could be achieved with graduate teaching assistants alone. These positions will benefit a large number of students for years to come.

Clinical Supervisor: Model for Teacher Education
(Education)

\$49,300

This funding will restore one full-time clinical supervisor position and create two graduate assistantships to replace a portion of more than \$500,000 cut from the State Department of Education budget over the past three years. This line item is referred to as "419" money and has been traditionally used by colleges of education to defray expenses associated with field or, clinical experiences, with emphases on student teaching. The college has absorbed the loss through attrition, reduction in support staff by moving toward the adoption of a new, more collaborative model for clinical supervision involving classroom teachers, building administrators and teacher education professors. The full-time clinical supervisor will work with one other supervisor (funded through internal sources) and coordinate the involvement of several graduate students (experienced classroom teachers) in coordinating the more than 400 students involved in clinical settings during the year.

Memorial Auditorium Operating Support
(University-Wide Proposals)

\$32,160

This proposal seeks \$32,160 in funding that will make it possible to provide operational support for the Alumni Memorial Auditorium. This funding is critical if the facility is to meet the basic operational requirements of providing classroom space for academic classes, programming space for the University Programming Council, the Performing Arts Series, the International Student Union, Greek Life and the Office of Residence Life, and the University's Honors Convocation, the College of Osteopathic Medicines' Oath and Awards Ceremony, as well as various external constituencies. The support is needed to maintain, repair and replace the lighting, sound, and stage equipment, and to support the student staff who will work with the technical director to maintain the stage house and related technical equipment. In addition the funds are needed to support a student staff to operate the ticket office for evening events which are ticketed.

Women's Studies Position & 300-900 Increase
(Arts & Sciences)

\$42,181

The surge in female enrollment, coupled with the increase in students of both sexes pursuing the undergraduate and graduate certificates, has put tremendous strain on the Women's Studies Program. Currently staffed by two half-time positions (one of which is funded by one-time only money), the program is already taxed as it attempts to meet the needs of students for mentoring (scholarship, careers, and graduate studies), programming, and new courses on gender and equity issues, as well as of faculty for development, information on curriculum transformation and new scholarship. The program requests permanent funding for a full-time associate director to provide support for the director and an increase in its operating budget.

Ohio University Research Committee
(Joint Proposals)

\$35,000

The Ohio University Research Committee (OURC) requests an increase of \$35,000/year in base funding to support research projects. While the number of requests to the OURC has increased by 38 percent in the past six years, with total dollar amount requests increasing from \$137,766 to \$221,320 (61 percent), base funding has remained constant at \$85,000 since 1987. Competition for these awards has increased dramatically, with many truly meritorious grant proposals being denied. The OURC is the sole institutional source for critical pilot and seed project funds. This funding is vital to researchers to successfully compete for external funding and assist junior faculty to initiate successful research and academic careers.

Faculty Position - Environmental Health
(Health & Human Services)

\$43,910

As the fields of environmental health and industrial hygiene have expanded over the past twenty years, so have the breadth, depth, and diversity of knowledge required and the degree of responsibility conferred upon practitioners of both professions. Graduates require a breadth of knowledge and a variety of experiences that can only be accomplished through interaction with a diverse faculty. Current staffing levels of one faculty member for each program do not provide the necessary diversity and are insufficient to meet the needs of the increasing numbers of students in these programs. Thus a tenure track position in the Environmental Health and Industrial Hygiene program is requested.

Dance 300-900 Increase
(Fine Arts)

\$8,000

This proposal requests an increase of \$8,000 in the school's 300-900 operating budget. Minimal budget increases over the past ten years have not kept pace with the growing costs of the School's operations and activities. Costs of producing concerts (minimum of five per year) which are integral to the curriculum have escalated considerably. Additionally, the school has acquired computers, printers, audio and video equipment, a copier, essential technology for curricular and administrative use, all of which require maintenance and supplies. Ongoing expenses for recruitment and publicity include annual updates of brochure advertising in trade journals and magazines, all printed materials, mailings, and postage.

TOTAL \$851,011

Classified Staff Advisory Council \$8,500
(University-Wide Proposals)

The Classified Staff Advisory Council has a budget of only \$5,000. Program costs for the council have been much greater than the original budget and a modest increase is needed.

Assistant Deans for Development - FAR & HHS \$24,589
(Development)

The Office of Development, in conjunction with the Colleges of Health and Human Services and Fine Arts, request \$24,590 in UPAC support to match which \$63,770 in reallocated funds, will be used to establish two assistant deans for development, one in each college. These positions will provide dedicated development support for these colleges. The assistant deans will raise \$566,000 more than is currently being raised. Similarly, the cost of raising these funds will decrease from the current level of \$.25 per dollar raised to \$.11 per dollar raised. This suggests a fine return on UPAC's investment.

Environmental Pollution Prevention Faculty \$55,000
(Engineering & Technology)

The Departments of Chemical Engineering (ChE) and Civil Engineering (CE), in collaboration with the Center for Geotechnical and Environmental Research (CGER), propose to coordinate their programs in environmental engineering. Governmental requirements and public demands have mandated pollution prevention as the future directive for environmental control. Based on the academic and analytical strengths, expanding research and excellence of the CE, ChE and CGER programs, it is proposed to broaden academic and research efforts in the environmental area, focusing on the pollution prevention agenda. Specifically, support will be used for a new faculty position with a joint appointment in CE and ChE Departments. This new faculty person would be given the charge to coordinate and develop a set of new courses and research in the two departments in Environmental Engineering. Overall, the goal would be to provide sequences of courses for undergraduates and graduates that will allow an emphasis on Environmental Engineering to be added to their major.

Animal Care Technician \$14,500
(Graduate & Research Programs)

In 1989-90, Ohio University consolidated its animal care in response to a proposal from the faculty to insure compliance with federal regulations in the care and use of animals including the provision of trained personnel. The Laboratory Animal Resources Department maintains four central facilities with

four full-time employees. At the time of the consolidation, one-time-only funds supported 50 percent of the technician line transferred from Psychology and the division maintains this line with carry-forward or continuing one-time-only allocations. This proposal requests a base adjustment to fully fund an animal technician in the Department of Laboratory Animal Resources.

Forensics Budget Enhancement
(Communication)

\$10,000

This proposal seeks funds to simultaneously enhance the forensics program of the School of Interpersonal Communication and the recruitment efforts of the University as a whole. The team composition for 1991-92 included students from the following colleges: 4 percent Business, 4 percent Fine Arts, 11 percent Education, 20 percent Arts & Sciences, and 61 percent Communication. In 1992-93 students are from the following colleges: 16 percent Arts & Sciences, 36 percent Education, and 48 percent Communication. A quality forensics program attracts high school students of the highest caliber with interests in political science, pre-law, social policy, philosophy, economics, engineering, theater, and communication. Moreover, a quality program attracts strong graduate students to the School of Interpersonal Communication where they can serve as instructors to undergraduate forensics students. A strong forensics program strengthens the entire University. Unfortunately, while forensics costs have increased astronomically since 1986, the forensics budget has risen only 2.1 percent in that same time period.

Outreach Program for Under-Represented Students
(Engineering & Technology)

\$30,000

Engineering programs have been, and are currently, populated primarily by white males. However, the demographics indicate that this number of white males has been declining for several years, and will continue to do so in the future. In order to remain technologically competitive, more enrollments in the engineering and technology programs must come from under-represented students. Nationally, women currently make up 52.4 percent of the population, and only approximately 15 percent of the engineering enrollments, and minorities make up 18 percent of the population and 11 percent of the enrollment. The College currently has a bridge program for minority high school graduates, which was initiated in 1981. It has been successful in increasing the minority enrollment and graduate numbers. College resources have been used to partially support this program. However, with present budget reductions the College's ability to provide adequate resources for the program are limited. This proposal requests a total of \$30,000--\$20,000 to initiate a program for high school females, and \$10,000 to sustain the existing minority bridge program (PEP).

Grant & Scholarship
(University-Wide Proposal)

\$50,000

This proposal would add another \$50,000 to the three proposals that were submitted to increase funding grant and scholarship programs. The three areas were minority and under-represented students, transfer students, and the Ohio University grant fund. Part II of this request would increase the grants and scholarship budget by a total of \$100,000.

TOTAL \$1,043,600

Regional Campuses

Increased Acquisition of Educational Videos (Ohio University-Lancaster)

\$1,500

Faculty requests for purchase of educational video cassettes for classroom use have exceeded the Library's resources to respond. For example, presently pending are requests from Dr. Baker (for the "Eyes on the Prize" series) and Dr. Mowry (for science/evolution cassettes) although the Library's budget for video cassette purchases is virtually exhausted. This continuing increase will not only immediately respond to the need for classroom materials from these faculty but permit planning for greater use by other faculty in coming quarters.

Community Recruiting Mailer Program (Ohio University-Lancaster)

\$30,000

For each of the past eleven years, the Lancaster Campus has prepared and sent out two informational mailers during the Spring and Summer. Each of these mailers is circulated to over 140,000 homes. These mailers provide recruiting articles, calendars, admissions information, and the tentative schedule and Fall schedules for the next academic year. Included in these mailers are "return cards" for those who wish more information. Our student recruiting staff follows up on these cards by mail and phone. The mailers are four page, two color newsprint publications which provide a considerable amount of space for pictures, articles, and information. The mailers will cover all of Fairfield, Pickaway, and Hocking Counties and the southern part of Franklin County.

Campus Advising Program (Ohio University-Lancaster)

\$11,000

Several years ago, the Lancaster Campus increased the number of part-time academic advisors in order to provide more effective and timely advising services to incoming students. This increase in advisors helped to provide advising from 9:00 a.m. until 7:30 p.m. from mid-July until classes begin in the Fall and from 10:00 until 7:30 Monday through Thursday during the entire academic year. These part-time advisors are thoroughly trained and contribute substantially to improving the advising process on the Lancaster Campus. An increase is requested this year to also provide advising on Saturdays from 9:00 until 12:30 from mid-July throughout the academic year.

Student Activities
(Ohio University-Ironton)

\$5,000

The opening of the Collins Center has permitted Ohio University to offer day classes. More 18-22 year old students are taking advantage of such offerings. If one examines the various environmental factors that research has demonstrated to affect student retention, a clear-cut pattern emerges. The key ingredient in this theory is the notion of student involvement. Involvement manifests itself in how much time and how much physical and psychological energy the students invest in the educational process. The following factors promote greater student involvement: having a job on campus, studying hard, interacting with faculty, joining student activities, and participating in intramural. This pool proposal addresses one key construct--student activities.

Speaker Series
(Ohio University-Ironton)

\$6,000

The theme at OUSC since Fall-89 has been to promote international understanding. A speaker series would raise the awareness and understanding levels in both the students and the community of the necessity to think globally. The series would be programmed to maximize interaction with other activities that promote this objective at OUSC. It is now time to fund a Speakers Series; a series that can bring to OUSC a program of regional /national speakers to further the involvement of the students and the community in this internationalization effort. The series, an activity within the International Awareness Program, will place emphasis on education, culture and the future; on occasion the focus may be on other than an international topic. It is intended to arrange for two speakers per quarter, i.e., Fall, Winter, and Spring.

Property Usage
(Ohio University-Ironton)

\$2,500

The acreage seven miles west of the Ohio University Southern Campus has limitless possibilities. The campus has started the process of surveying the boundaries, making a topo, as well as a committee to study the best possible use of this area. Based on the findings a plan that will benefit the entire University community will be implemented. Including development of established plant and wild life to be available for many field studies.

Video Teleprompter
(Ohio University-Ironton)

\$6,750

With the Southern Campus using video production more as a vital tool in the education process, the addition of a Video Teleprompter will increase the quality of instruction by faculty and public speakers. Not only will this enable the speaker in front of the camera the ability to communicate with accuracy and confidence, it will also open up our entire educational video program to the hearing impaired with its close captioning features.

Data Card Identification System
(Ohio University-Ironton)

\$15,000

Ohio University Southern Campus at present, does not have a means with which to identify students. This system would allow Ohio University Southern Campus to not only identify students but allow each person to use their card for credit. Thus allowing each card holder the ability to make purchases in the Library, Media Lab, Art Lab, and Computer Lab. This also allows for tracking of funds from these areas as well as using the bar code in the Library for book loans etc..

Reprinting of OUC Student Handbook
(Ohio University-Chillicothe)

\$3,000

Our current student handbook was last printed in 1987. It is outdated and no longer useful to students.

Audio/Video Post-Production System
(Ohio University-Chillicothe)

\$16,000

This proposal requests funding to set up an audio/video post-production (a/v) system for the Fine Arts program. This system will be used by both Fine Arts faculty members in their creative research. It will be part of a larger system which includes a Silicon Graphics Elan computer workstation. In addition to faculty creative research, there system will be used to meet institutional needs; post-production work on audio and video course material; and as a springboard to develop curricular for Multi-Media courses to be offered through the Business Management Technology program.

Computer Services Uninterruptible Power Supplies
(Ohio University-Chillicothe)

\$738

Uninterruptible power supplies are needed for three servers, housing for 30 WAN ports, and an additional computer to receive and send data to and from Athens. These power supplies will continue service for 6-15 minutes in the event of a power outage.

Interfacing with OhioLINK project
(Ohio University-Chillicothe)

\$8,000

The library will need to acquire 3 computers to be used with Ethernet; also required will be computer desks, printers, and wiring.

Computer Workstations
(Ohio University-Eastern)

\$9,000

Five workstations are requested for individuals who have an immediate need for an upgrade to a 486 level computer to run software that is essential to adequate job performance. One professor needs to use statistical software in his classes and needs graphics capability, the librarian needs to upgrade to use all the services of the OhioLink, and three administrators need to upgrade to processing capability that allows them to be more efficient in their respective areas.

Software
(Ohio University-Eastern)

\$4,500

Software programs and multi-user licenses, are needed to upgrade the staff server to make these programs available to all faculty, staff, and administrators.

Multimedia Classroom
(Ohio University-Eastern)

\$4,000

Presentation of classroom material is moving more and more into multimedia presentations. We need a classroom equipped with a computer station tied in to other media hardware and software so instructors can use the new technology in teaching their classes.

Computer Workstations
(Ohio University-Eastern)

\$14,012

To bring all faculty, staff, and administrators on line with E-Mail and other programs, using 386 level hardware. Eight workstations are needed for faculty and staff who have no computer and the rest are needed for staff and administrators who need upgrades.

Educational Resources Center
(Ohio University-Zanesville)

\$35,000

With the recent move of the food service to the new Campus Center building, Herrold Hall is due for renovations to produce new service areas including an Educational Resources Center. The Resource Center, which is required by the State Department of Education for teacher education programs, will be for the use of teacher education majors and faculty (both Ohio University and Muskingum Area Technical College faculty) as well as practicing area teachers for the production of classroom instructional materials. Teacher education courses will also use the facility as a training lab. This proposal requests \$35,000 of the \$44,425 needed for the project.

Mr. Hodson presented and moved approval of this resolution. Ms. Grasselli seconded the motion. Approval was unanimous.

STOCKER CENTER, ADDITION AND RENOVATION, PLANS AND SPECIFICATIONS

RESOLUTION 1993 -- 1303

WHEREAS, the College of Engineering and Technology has identified a need for additional space and has completed a preliminary study which recommends the construction of three additions totaling 17,930 gross square feet, and

WHEREAS, the College of Engineering and Technology has identified \$1,950,000.00 for the project from private contributions, basic renovation dollars, research incentive funds, a plant fund advance and other College resources, and

WHEREAS, the Ohio University Board of Trustees did at their regular meeting on April 4, 1992 authorize the President or his designee to recommend to the Division of Public Works the selection of an architectural consultant to plan the renovation and additions to the Stoker Engineering and Technology Center, and

WHEREAS, Ohio University did select the firm of Levin Porter Associates, Inc. as associate architect for the project, and

WHEREAS, final plans and specifications have been prepared for advertisement on the three additions for Stoker Center.

NOW, THEREFORE, BE IT RESOLVED, that the Ohio University Board of Trustees does hereby approve plans and specifications for the Stoker Engineering and Technology Center Renovation and Addition Project.

BE IT FURTHER RESOLVED, that the Ohio University Board of Trustees does hereby empower the President or his designee to accept and recommend to the Deputy Director, Ohio Division of Public Works, construction bids received for the project provided total bids do not exceed available funds.

Ohio University

Vice President for Administration
Cutler Hall 209
Ohio University
Athens, Ohio 45701-2979
614/593-2556

June 7, 1993

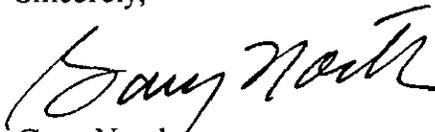
Charles J. Ping
President, Ohio University
Cutler Hall
CAMPUS

Dear Dr. Ping:

Attached is a request from John Kotowski that the Board of Trustees approve plans and specifications and the recommendation of contract award for the Stocker Engineering and Technology Center renovation and addition.

I recommend approval.

Sincerely,



Gary North
Vice President for Administration

GBN/rs

OHIO UNIVERSITY

Interoffice Communication

June 3, 1993

TO: Dr. Gary B. North, Vice President for Administration
FROM: John K. Kotowski, Director, Facilities Planning 
SUBJECT: APPROVAL OF PLANS AND SPECIFICATIONS AND
RECOMMENDATION OF CONTRACT AWARD FOR THE
STOCKER ENGINEERING & TECHNOLOGY CENTER
RENOVATION AND ADDITION

Documents are now complete for the construction of three small additions to the Stoker Engineering and Technology Center. The total area planned is approximately 17,930 gross square feet of space which will be mainly laboratory facilities. The total estimated project budget for the Stoker Center Renovation and Addition Project is \$1,950,000.00. The total project budget includes \$1,646,500.00 for construction with the remaining funds being necessary for architectural and engineering fees, a contingency, printing, plan approval and advertising.

Funding for the project will come from several sources. Amended Substitute House Bill Number 904 provides an appropriation for basic renovations in the amount of \$3,752,937.00. The Board of Trustees has authorized the use of \$400,000.00 of these funds for this project. The University has received a private contribution in the amount of \$775,000.00 specifically intended for this work. A advance in the amount of \$500,000.00 will be made for this project from university plant funds. The College of Engineering and Technology is committed to paying the advance back over a period of ten years utilizing private and other College resources. The College of Engineering and Technology has previously identified \$200,000.00 to plan this project which came from various sources within the College. The remaining \$75,000.00 will likewise be identified and committed from resources at the College's disposal.

I have enclosed a resolution for consideration by the Board of Trustees at their June 26, 1993 regular meeting which will permit the University to proceed with this project. This resolution seeks approval of plans and specifications and permits the recommendation of contract award so long as total bids received do not exceed total funds available.

I will provide construction documents the week of June 21, 1993 for use by the Board. Please let me know if there is anything else that I can do to assist with this matter.

JKK/slw/STCK9102.GBN

enclosure

pc: Dr. T.R. Robe, Dean, College of Engineering & Technology
Mr. Thomas R. Pruckno, AIA, Facility Planner

Ms. Grasselli presented and moved approval of the resolution. Mr. Nolan seconded the motion. All agreed.

**AUTHORIZATION TO RETAIN INVESTMENT BANK
AND UNDERWRITING FIRM**

RESOLUTION 1993 -- 1304

WHEREAS, the Board of Trustees has heretofore authorized architectural planning for a proposed student recreation facility (the "Project"), and

WHEREAS, the Project is to be financed by the issuance of general receipts bonds by the University under Chapter 3345 of the Ohio Revised Code in a principal amount presently estimated not to exceed \$24,000,000 (the "Bonds"), and

WHEREAS, the Board of Trustees desires to authorize the President or his designee to commence the search for and selection of a purchaser for the Bonds.

NOW, THEREFORE, BE IT RESOLVED that the Board of Trustees hereby authorizes the President, or his designee, to solicit proposals and presentations from investment banking and underwriting firms for the purchase of the bonds.

BE IT FURTHER RESOLVED that the Board of Trustees hereby authorizes the President, or his designee, in conjunction with the Budget, Finance and Physical Plant Committee to select an investment banking and underwriting firm for the purchase of bonds.

Mr. Hodson presented and moved approval of the resolution. Mrs. Eufinger seconded the motion. All voted aye.

CAPITAL IMPROVEMENTS PLAN, ATHENS AND REGIONAL CAMPUSES

FISCAL YEARS 1995 THROUGH 2000

RESOLUTION 1993 -- 1305

WHEREAS, the Ohio Board of Regents has notified Ohio University that the Capital Improvements Plan for the Fiscal Years 1995-2000 must be submitted in July 1993, and

WHEREAS, the Ohio University Board of Trustees on January 30, 1993, by Resolution 1271, approved the Consultant's report on "Space Utilization and Management" as the guide to campus development and capital requests for the next decade, with the provision that specific plans for biennial capital funding and recommendations for demolition of buildings require further Board action.

NOW, THEREFORE, BE IT RESOLVED that the Ohio University Board of Trustees does approve the attached Summary of Capital Improvement Projects on the Athens and Regional Campuses for the period beginning on July 1, 1994 through June 30, 2000.

BE IT FURTHER RESOLVED that the Ohio University Board of Trustees does hereby empower the President or his designee to submit to State Officials a Fiscal Year 1995-2000 Capital Improvements Plan for Ohio University.

Ohio University

Vice President for Administration
Cutler Hall 209
Ohio University
Athens, Ohio 45701-2979
614/593-2556

June 7, 1993

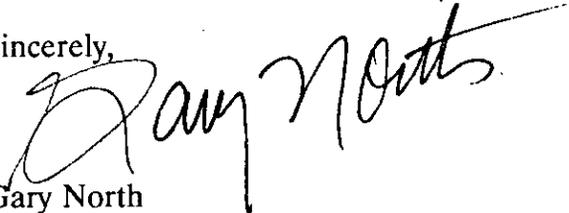
Charles J. Ping
President, Ohio University
Cutler Hall
CAMPUS

Dear Dr. Ping:

John Kotowski has developed a six-year capital improvement plan which follows the guidelines established by the Space Utilization and Management document for the Athens and regional campuses. The plan covers the fiscal years 1995 to 2000 and establishes priorities for both new construction and renovation projects for that period.

I recommend approval.

Sincerely,



Gary North
Vice President for Administration

GBN/rs

OHIO UNIVERSITY

Interoffice Communication

June 10, 1993

To: Dr. Gary B. North, Vice President for Administration
From: John K. Kotowski, Director, Facilities Planning

SUBJECT: CAPITAL IMPROVEMENTS PLAN
ATHENS AND REGIONAL CAMPUSES
FISCAL YEARS 1995-2000

Mr. Clyde Eberhardt, III, Director of Capital Development with the Ohio Board of Regents wrote each institution on May 10, 1993 notifying all that the Colleges, Universities, and Technical Colleges will be required to submit a Capital Improvements Plan in July, 1993. Toward that end, I have enclosed a Resolution and a Capital Improvements Request Summary for the Athens and Regional Campuses for consideration by the Board of Trustees at their regular meeting of June 26, 1993.

I have also included, for the Board's benefit, a Capital Plan Overview for the Athens and Regional Campuses. These overviews describe the strategy used in the development of the University's long range plan for capital improvements (1992 SUMS Plan) and the rationale used to prioritize project implementation. The FY 1995-2000 Capital Improvements Plan for the Athens and Regional Campuses is consistent with the SUMS planning document with only minor deviations. A description of 'Variations of Recommended Campus Development as set forth in the 1992 SUMS Plan' which is included with the Athens Campus Capital Plan Overview outlines the deviations in the main campus plan. The Regional Campus deviations are included in the text of the overview itself.

The final Capital Improvements Plan for Fiscal Year 1995 through 2000 will be submitted to the Ohio Board of Regents following Board of Trustee action.

Thank you for your consideration of this matter. If I can be of further assistance, please advise.

JKK/slw/CAPLN95.GBN

enclosure

pc: Dr. Alan H. Geiger, w/enclosures
Dr. James C. Bryant, w/selected enclosures

STATE FUNDED CAPITAL REQUEST SUMMARY

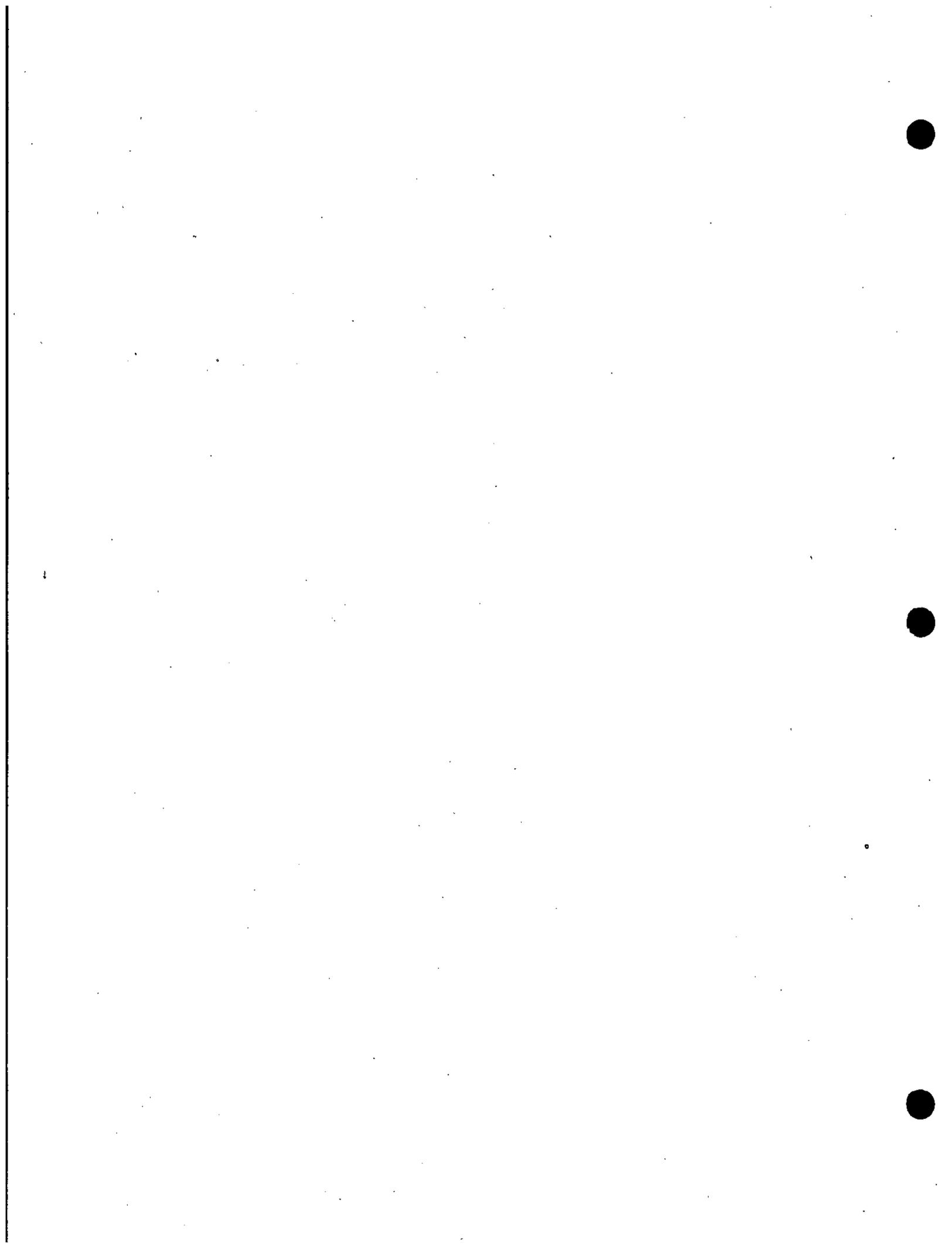
1. PRIORITY LIST OF INDIVIDUAL PROJECTS FOR EACH BIENNIUM - ATHENS CAMPUS

FY 1995-1996 BIENNIUM

A.	Capital Improvements Request Essential to Continue the University's Role and Mission	
1.	Hocking Conservancy District Assessment (Maintenance Cost)	\$ 750,000.00
2.	Basic Renovations - Formula Funding	4,321,000.00
3.	Gordy Hall Rehabilitation and Addition	10,700,000.00
4.	Building 22 Rehabilitation - The Ridges (Life Long Learn'g/Contin'g Education)	2,500,000.00
5.	Memorial Auditorium Rehabilitation	5,200,000.00
6.	Innovation Center Rehabilitation (former Morton Hall)	4,865,000.00
7.	Tupper Hall Rehabilitation	4,700,000.00
8.	Burson House Renovation	495,000.00
9.	Gibson Building Rehabilitation for Remote Library Storage	1,300,000.00
	TOTAL FY 1995-1996 BIENNIUM	\$34,831,000.00

FY 1997-1998 BIENNIUM

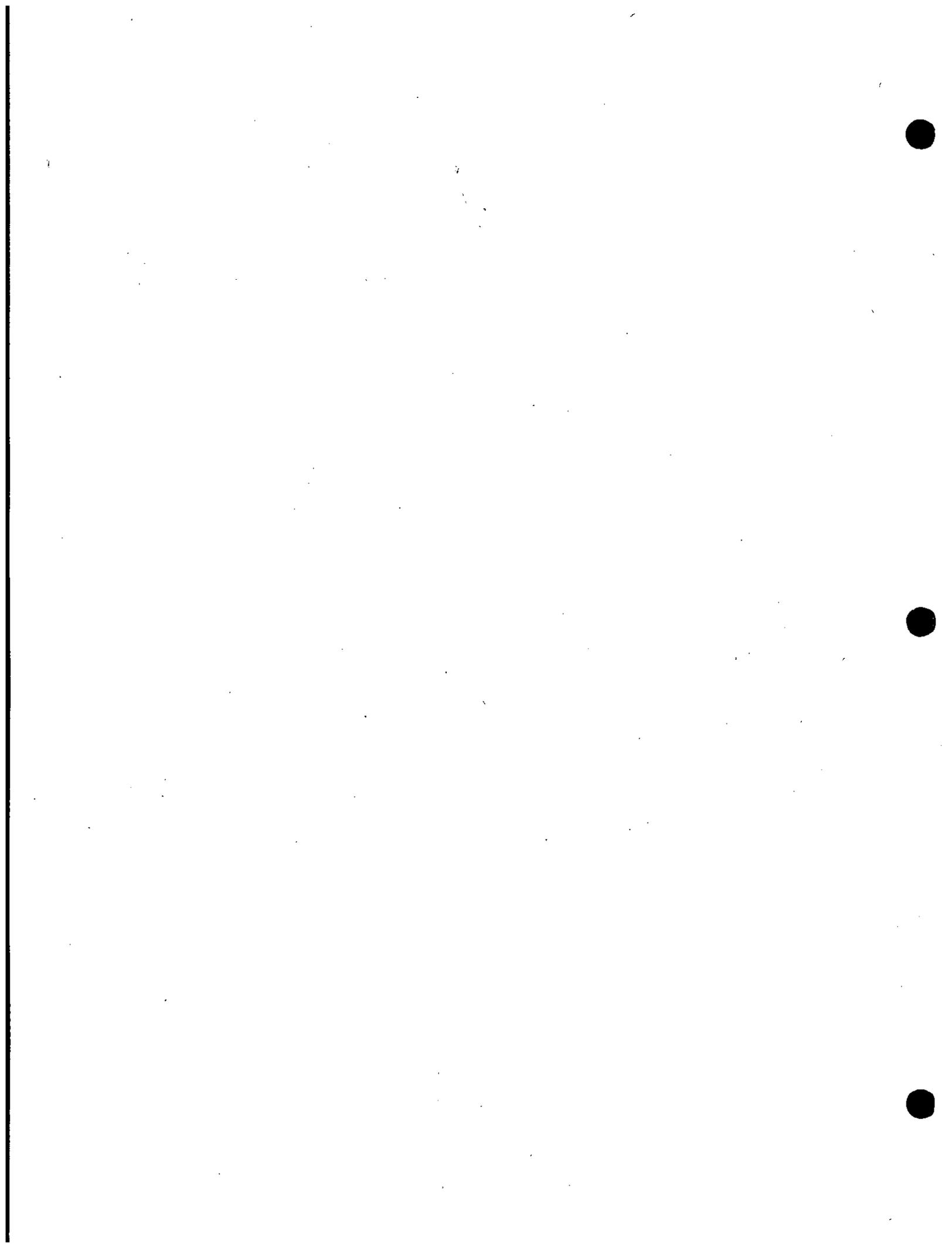
A.	Capital Improvements Request Essential to Continue the University's Role and Mission	
1.	Hocking Conservancy District Assessment (Maintenance Costs)	\$ 750,000.00
2.	Basic Renovations - Formula Funding	4,321,000.00
3.	Bentley Hall Rehabilitation	3,600,000.00
4.	Haning Hall Rehabilitation	1,800,000.00
5.	Wilson Hall Rehabilitation (College Green Facility)	780,000.00
6.	Baker Center Rehabilitation and Addition	10,700,000.00
7.	Biological/General Sciences Building (New Construction)	15,000,000.00
8.	Child Development Teaching Lab. - Ridges (New Construction)	2,270,000.00
9.	Steam Capacity and Reliability Improvements (Lausche Heating Plant)	2,100,000.00
	TOTAL FY 1997-1998 BIENNIUM	\$41,321,100.00



A.	Capital Improvements Request Essential to Continue the University's Role and Mission	
1.	Hocking Conservancy District Assessment	\$ 750,000.00
2.	Basic Renovations - Formula Funds	4,321,000.00
3.	Grover Center Rehabilitation	2,700,000.00
4.	University Services Building (New Construction)	7,500,000.00
5.	Ellis Hall Rehabilitation	4,200,000.00
6.	Putnam Hall Rehabilitation	3,300,000.00
7.	Scott Quad Rehabilitation - Phase I	5,500,000.00
8.	Bird Arena Rehabilitation	550,000.00
9.	Building 24 Rehabilitation - The Ridges (Office Facility)	1,250,000.00
10.	Green House Facility (New Construction)	1,650,000.00
11.	West Green Steam Capacity Improvements	1,900,000.00
12.	Irvine Hall/Wilson Hall Rehabilitation (Laboratory and Mechanical Systems)	2,200,000.00
	TOTAL FY 1999-2000 BIENNIUM	\$35,821,000.00

NOTE: All cost estimates listed above are in 1993 construction dollars.

CAPSMRY3.ALT



VARIATIONS OF RECOMMENDED CAMPUS DEVELOPMENT
AS SET FORTH IN THE 1992 SUMS PLAN

I. CAPITAL FUNDING CHANGES:

Memorial Auditorium	Moved forward to	1995-96 Cycle
Baker Center (Independent)	Moved back to	1997-98 Cycle
University Services Building	Moved back to	1997-98 Cycle
Grover Center (Independent)	Moved forward to	1999-00 Cycle
Irvine/Wilson Halls (West Green)	Move back to	1999-00 Cycle

II. CAPITAL PROJECT REVISIONS:

Gibson Building (Remote Library Storage)	Renovation in lieu of new construction, Reduced Capital Investment.
Child Development Teaching Lab	New construction in lieu of renovation of Building 21 (Cottage 'O'), more cost effective solution.

III. CAPITAL REQUESTS (NEW)

Biological/General Sciences Building	Recommended 1997-98 Cycle. Need for this facility is based on continued student enrollment growth in Life Sciences, the heavy use of space and the inadequacy of current space. The addition of a Life Sciences Building will permit a more careful analysis of the Irvine/Wilson space and will allow us to solve a serious classroom/auditorium space problem in Clippinger Hall.
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CHART 9

OHIO UNIVERSITY - SUMS PLAN RENOVATION AND NEW CONSTRUCTION BY PLANNING PERIOD

RENOVATIONS

M: Move

FM: Final Move

R: Renovate

B: Build

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Ⓢ

Planning Periods:	Copeland	Porter	Gordy	Innov. Ctr.	Tupper	Baker	Bentley	Haning	Wilson (College Gr.)	Mem. Aud.	Irvine/Wilson (West Gr.)
A	R M • Business & Econ. to Haning	R M Psych., Botany to Engineering		M • VP/Res. • Innov. Ctr. to Ridges	M • Cont. Ed. & L-L Learning to Ridges		M Ilgard to Ridges	M In College of Business, Econ.		M Cont'd. Ed, L-L Learning to Ridges	
B	FM College of Business	FM • Psych • Botany	RB Gordy, Music add M - Instr. music to Music - Philo to Eng - OPIE, Ling. to Morton	R M	R M • Home Ec to Conv. Cr., Eng., Campus Services Bldg.	R M • Occup. to Eng. • Mem. Aud.		M Out College of Business			M • Biotech Ctr. to Ridges, Vac. Space to Bio. Sci.
C			FM • Phil • Ling • Opie • Mod. Lang. • Soc. Work • Ctrs.	FM • Econ • Ctrs.	FM • Home Ec. • College Dean, H & HS	FM • Baker Occup	R M History, Pol. Sci., Soc/Anth. to Engineering	R M Out Econ. to Innov. Ctr.	R M A & S to Vac. Ellis Space, Grad. Serv. to Eng.	R	R (Labs & Mech'l. only)
D							FM • History • Poli. Sci • Soc/Anth • CLR's	FM • Housing • Bursar • Fin. Aid • Res. Life • CLR's	FM • College of A & S	FM Int'l. Programs (office space only)	FM • Bio Sci.
E											
F											

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Independent, "Non-Linked" Projects

CHART 9, cont.

RENOVATIONS continued

		(I)	(I)	(I)	(I)	(I)			Campus Serv. Bldg. (Incl. Tech)	Siegfred	
Ellis	Putnam	Scott	Bird	Lindley	Hudson	Cutler	Grover	Chubb			
		M In Personnel from McKee									
	FM Child Dev. to Ridges	M Out. Business Fac. to Copeland									
FM Mod. Lang. to Gordy		M Out • Film to Lindley • Linguistics to Gordy		M In Film from Scott, Campus Serv. Bldg. (Incl Tech)							
R M Eng., Class. Lang. to Eng'g.	R M • Dance Fac to McCracken • Studios to Grover	R (in phases) M Occup's. to Eng.	R								
FM • English • Class. Lang. • Clr's	FM • School of Dance	FM Scott occup's as phases completed		R M Occup's to Eng. Campus Serv. Bldg.	R M Offices to McCracken	R (No Moves)	R (No Moves)		M In part of Lindley occup's		
				FM • Lindley Occup's	FM • Hudson Occup's			R M Occup. to Eng.	R M out part of Lindley occups.	R M In phases to McCracken	
								FM • Univ. Col. -Reg. • Admin. Adv. Ctr. • Honors Tut -Grad Serv • Intern St. Serv.	FM • Future program use	FM Siegfred occups.	

788

CHART 9, cont.

SWING SPACE

NEW CONSTRUCTION

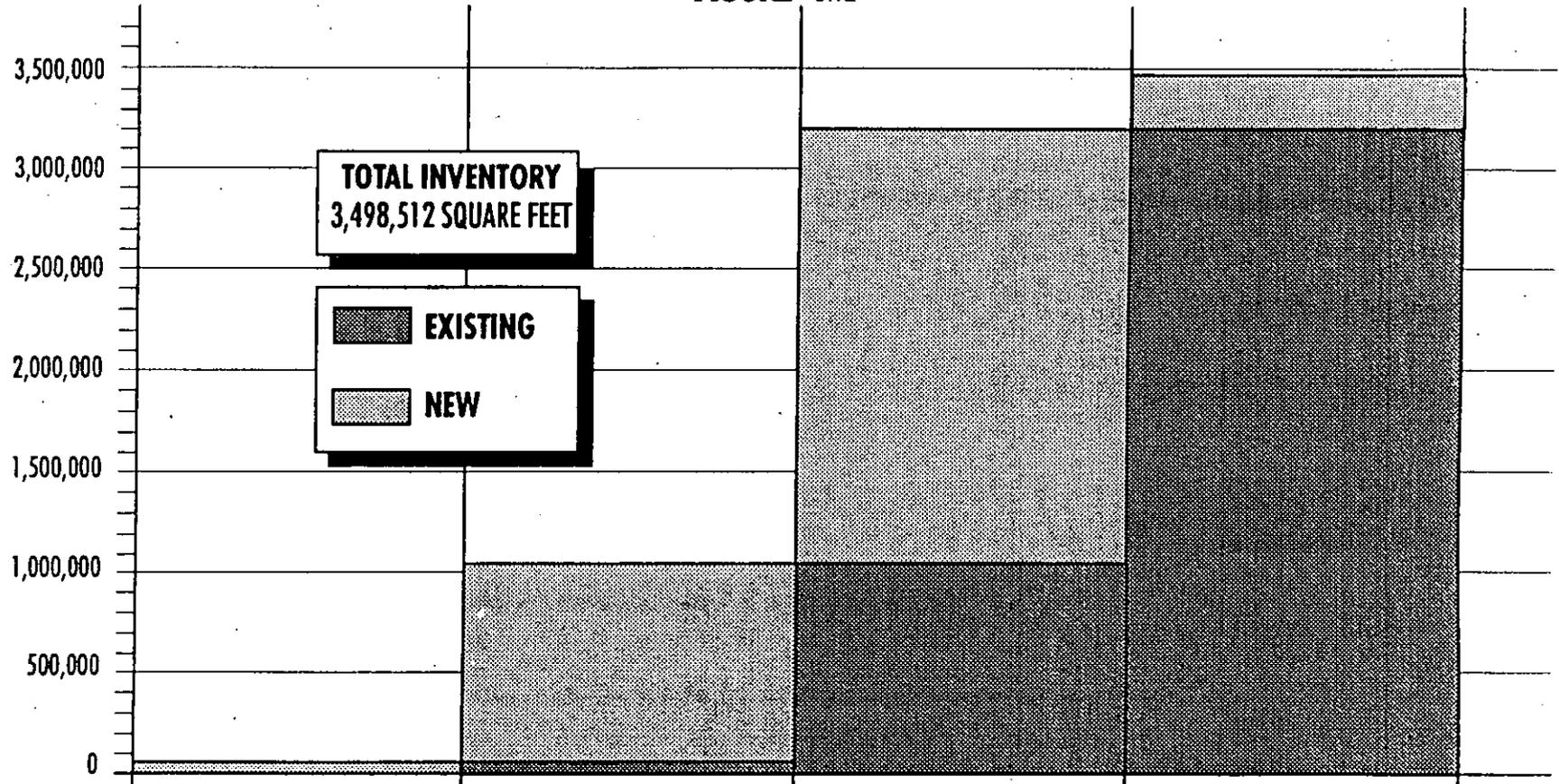
HOUSES - RENOVATION

Ridges	Old Eng.	Stocker Addition	Biotech	Remote Library Storage	Student Rec'r.	Univ. Services B	Green House	McKee	Burson	Trisolini	Jennings	35 Park Pl.
RM In - Ilgard • Coll. HIs (Part) • Museum • Spon Resh • Inv Ctr • Vp Res • Psych Res • Cont Ed LLL	M In • Botany • Psych	B	B					R M Personnel to Scott				
RM • Clinics Speech & Hear. • Nursing • Child Dev Ctr	M In • Home Ec (partial) • Baker Ctr offices			B	B			FM Use for/by Alumni Ctr.	R M Occupants to Mem Aud.			
R Add'l. Program Space	M In • History • Poli Sci • Soc/Anthro • Grad Serv.					B For • Stores + Rcg. • Phys. P. Shops, Storage • Golf Maint. Facility			FM International Programs			
R Add'l. Program Space	M In • English • Class. Lang. • Phased Scott Occ. • Grad Serv cont.						B					
	M In • Lindley occup's.											
	M In • Chubb occup. • 35 PP, Trisolini, Jennings occup.									R M Occup's to Eng.	R M Occup's to Eng.	R M Occup's to Eng.
	(Vacant)									FM	FM	FM
										ACADEMIC AND SUPPORT SPACE		

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ATHENS CAMPUS BUILDING OVERVIEW

FIGURE ONE



	1900	1950	1970	1991
	57,138 SQUARE FEET 9 BUILDINGS	1,055,487 SQUARE FEET 45 BUILDINGS	3,269,378 SQUARE FEET 76 BUILDINGS	3,498,512 SQUARE FEET 92 BUILDINGS
ADDITIONAL SQUARE FOOTAGE ADDED	—	998,349	2,213,891	229,134
ADDITIONAL NUMBER OF BUILDINGS	—	36	31	16
% OF TOTAL SQUARE FOOTAGE	2%	29%	63%	6%
% OF SQUARE FOOTAGE REMODELED	78%	66%	50%	7%

CAPITAL PLAN OVERVIEW - ATHENS CAMPUS

Every building supported by the general fund was studied by the architectural firm, Bohm NBBJ, Inc., in 1991 and 1992. This investigation was summarized in a report titled the 'Space Utilization and Management Study' (1992 SUMS) and was completed in 1992. The previous SUMS Plan, completed in 1977, has served the University well for several years. However, enrollment has increased substantially since the previous SUMS Plan was conducted. Several changes in programs have occurred, both at undergraduate and graduate levels, which impact upon the use and need of campus facilities. Moreover, the University has developed a new mission statement which will guide the institution into the next century. All these factors considered, the University determined a need to re-visit the SUMS Plan to provide the necessary basis for facilities and capital improvements planning as Ohio University prepares to move into the next century.

In 1991 Bohm NBBJ, Inc. was charged to chart the course for each building included in the Study for the coming ten to fifteen years and was to cover: 1) What are its problems, 2) How do the problems need to be addressed by physical improvements or changes in space use, 3) What units or departments should occupy the building in the coming decade or more, and 4) What changes in facilities are required to adapt the building for their needs?

The 1977 SUMS report contained guiding principles which were re-studied and revised in consultation with the University. The SUMS Principles for the 1992 project were approved by the Ohio University Board of Trustees on April 4, 1992. These principles have three important functions: first, they guide development of the 1992 SUMS Plan; second, the SUMS principles will serve as a basis for decision making about the uses and improvements of University facilities in the coming ten to fifteen years; and third, over the coming decade or more as conditions change the SUMS principles will serve to guide modifications to the SUMS Plan.

The Space Utilization and Management Principles provide nine major guidelines for decision making regarding space utilization and management on the Athens Campus. These guidelines or principles are as follows:

1. Preserve the architectural and historical uniqueness of the Athens campus central area through careful restoration/remodeling/renovation of existing buildings and their environs.
2. Maintain the Athens campus as a primary residential institution of 18,000 to 20,000 students with about one-third housed on the campus.
3. Integrate The Ridges land and buildings into campus operations and programs.

4. Determine both quantity and quality of space requirements for academic and supporting units through analysis of present and long-term future needs using realistic state and/or national standards.
5. Follow a policy of "highest and best use" for space allocation within the Athens campus academic area.
6. Maximize effective and efficient use and re-use of existing physical plant to control growth in cost of owning and operating space.
7. Limit dependence on new construction in meeting space needs and provide base adjustments to cover costs of any new construction.
8. Preserve flexible space on the Athens campus to accommodate temporary occupant re-location during building renovation.
9. Develop university and campus-wide technological and systems linkage to interconnect our campus and programs.

In preparing the recently completed Space Utilization and Management Study, the consultants developed six conclusions for the Athens Campus which are the result of the data analysis, the interviews and discussions with administrative and academic units, and the review of existing facilities for both physical and functional condition. The conclusions of those investigations are:

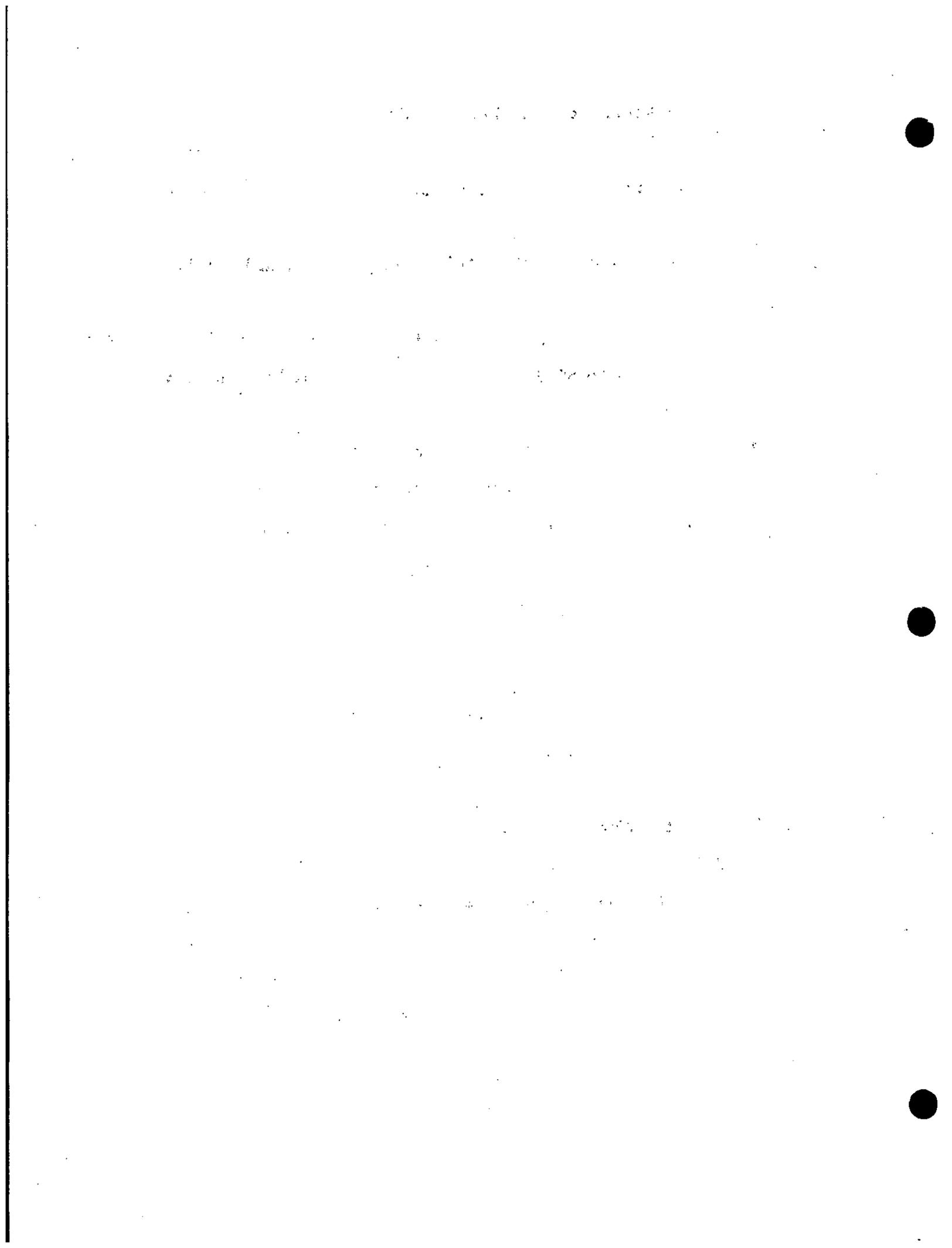
1. The Athens campus has an adequate overall quantity of space for the foreseeable future, but shortages nevertheless will occur by individual building or by type of space.
2. Some Athens space problems may be solvable only through new construction.
3. The Athens campus must designate about 30,000 NASF of "swing space" to allow vacating buildings during construction.
4. Most Athens campus buildings have adequate space for the needs of current or potential occupants but several have shortages, some are marginal when comparing need to supply, and a few have potential excess space.
5. Classroom net assignable square feet is adequate in quantity in all Athens campus areas except the "Town Square" area.
6. The "core" area of the Athens campus has an overall shortage of space.

To better understand its physical facilities needs, one must first recognize that the Athens campus of Ohio University is approaching two hundred years of age and will soon begin its third century of service. The oldest major building on campus is over 175 years. Understanding how the campus grew and developed historically and how facilities were put in place provides some background for understanding the problems and issues confronting

the University and the development of the Fiscal Year 1995-2000 Capital Improvements Plan.

The core area of campus, or hilltop as it is sometimes called, was the first to develop and contains the oldest buildings with three facilities completed in the early 1800's (Cutler, Wilson, and McGuffey) and another four (Ellis, Scripps, Gordy and Tupper) completed in the early 1900's. With the exception of Alden Library and Galbreath Chapel all the buildings in the campus core area were completed prior to 1940. The core area also contains several old houses which the University has acquired over the years. These old houses add to the historic ambience of the core campus area and, along with other buildings in this section of campus, should be preserved and maintained for their historic value and their contribution to the overall appearance of the campus. Open space in the core area is critical to the function and the image of the campus and, consequently, there are no logical additional building sites available unless released by demolition of an existing building.

The next campus area to develop is what is called the "Town Square" lying to the north and west of the core area. Its development began shortly after the turn of the century and six of the buildings located there were completed prior to World War II with the other three after the War but prior to 1960. The Town Square is very densely developed, city-like, and there are no further development sites available.



After 1950 development occurred in the North Green area of campus where most of the buildings housing the College of Fine Arts plus Baker Center and Hudson Health Center have been built. This area of campus is also quite densely developed and no additional independent building sites present themselves readily. Open space in this area should be preserved and maintained.

After 1950 came the "down the slopes" development of the East, South and West Greens with new academic buildings, residence halls and athletic/recreation facilities being completed. With the exception of Peden Stadium and Putnam Hall in the 1920's, all the facilities in the "down the slope" areas have been created since 1950. On the West Green, "down the slopes" facilities have been completed since 1960 and, although most were originally built as residence halls, several buildings have been converted to academic uses.

As one looks at how the campus developed and where those buildings with the greatest need reside, one can see that physical problems with buildings are strongly related to age. The most severe problems of building condition and space needs are found in the core area with the problems becoming less severe in relation to the overall age of the buildings and the age of the campus development area. The "Town Square" area probably is the second most critical area of the campus, given the age of its buildings and conversions of uses that have been made over the years. As "down the slopes" buildings are

considered, the problems become less severe although there are specific problems in several buildings which will need attention in the years ahead.

A large percentage of building space on the Athens Campus was constructed in post-World War II to 1970 period (see Figure One). This space is reaching the 25 to 45 year age in which major overhaul of building systems and components will be needed. Consequently the University faces a large amount of building renovation work in the next 10 to 15 years.

Land use on the campus can be understood also in relation to the historic development. The academic zone is the central land use area covering the core and the "Town Square" with some extension into the "down the slopes" areas through the completion or renovation of more recent buildings. The residential section of campus is entirely "down the slopes" or in the North Green area.

Ohio University's Capital Improvement Plan for FY 1995-2000 is an effort to implement the recommendations of the 'Space Utilization and Management Study' (1992 SUMS). The emphasis of the first three planning periods concentrates primarily on the older facilities and those located in either the core or the "Town Square" areas of campus. The six year Capital Improvements Plan presented herein does deviate from the recommendations of the 1992 SUMS Plan. The description of the 'Variations of

Recommended Campus Development as set forth in the 1992 SUMS Plan' outline these modifications. Deviations take three forms; one, variations in the planning period for which funds are being requested (capital funding request changes); two, proposed project revisions; and three, new capital requests. Variations between the 1992 SUMS Plan and recommended campus development found in this Capital Improvements Plan are, in part, driven by enrollment growth in selected areas, the sequencing of work and minimizing demands for temporary facilities during renovation.

Also central to the preparation of the University's Capital Improvements Plan for the period FY 1995 through 2000 is the campus utilities distribution and the reclamation of the facilities at The Ridges. In 1981, a 'Utilities Distribution Systems Study' was completed. The recommendations of that study are incorporated in this Plan. Table one titled the 'Utilities Distribution Systems Study Status Report' represents the status of the utilities study including variations in its implementation. The consultants for the 'Space Utilization and Management Study' made several critical assumptions which helped guide development of the Plan. One of those assumptions was that at least 100,000 net assignable square feet of space uses must be located at 'The Ridges' to provide a large enough base for economic operation. This, the FY 1995 to 2000 Capital Improvements Plan begins to address this very critical need.

CAPLNOVR.002

UTILITIES DISTRIBUTION SYSTEMS STUDY STATUS REPORT
BASED ON 1981 RECOMMENDATIONS

TABLE ONE

RELIABILITY AND SAFETY IMPROVEMENTS

STATUS

- | | |
|---------------------------------|-------------------------|
| 1. Southeast Tunnel Extension | Completed 1981-84 Cycle |
| 2. President Street Tunnel | Completed 1985-86 Cycle |
| 3. Park Place Tunnel Renovation | Completed 1987-88 Cycle |

OUTAGE REDUCTION AND IMPROVEMENTS

STATUS

- | | |
|--------------------------------------|---|
| 1. Richland Avenue (Porter) Tunnel | Completed 1981-84 Cycle |
| 2. Union Street Tunnel Repairs | Completed 1981-84 Cycle |
| 3. University Terrace Tunnel Repairs | Funded 1991-94 Cycle and
Recommended 1995-96 Cycle |

STEAM CAPACITY IMPROVEMENTS

STATUS

- | | |
|---|--|
| 1. Gas Boiler Addition - Lausche Heating Plant* | Funded with Recreation Center 1993-94 Cycle |
| 2. West Green/Heating Plant Area | Recommended 1997-98 Cycle
and 1999-20 Cycle |

*The hiring of an associate engineer to develop construction documents for the Gas Boiler Addition was approved by the Board of Trustees at their regular meeting of January 26, 1991 and the approval of plans and specifications and authorization to award contracts is being sought at the Board of Trustees regular meeting of June 26, 1993.

UTILITY.001

STATE FUNDED CAPITAL REQUEST SUMMARY

1. PRIORITY LIST OF INDIVIDUAL PROJECTS FOR EACH BIENNIUM-BRANCH CAMPUSES

FY 1995-1996 BIENNIUM

A. Capital Improvements Request Essential To Continue The University's Role and Mission

1.	Renovations - Formula Funding	\$ 849,000.00
	Chillicothe -	\$233,000.00
	Eastern -	\$143,000.00
	Southern	\$ 39,000.00
	Lancaster -	\$224,000.00
	Zanesville -	\$210,000.00
2.	Bennett Hall Rehabilitation, Phase III Chillicothe Campus	\$ 900,000.00
3.	Gymnasium Facility Site improvements Eastern Campus	\$1,310,000.00
4.	Brasee Hall Rehabilitation, Phase I Lancaster Campus	\$2,000,000.00
5.	Campus Sewer Connection Eastern Campus in Belmont County	\$ 650,000.00
6.	Site Improvements Zanesville Campus	\$ 200,000.00
7.	Shannon Hall Laboratory Rehabilitation Eastern Campus	\$ 882,000.00
8.	Elson Hall Rehabilitation Phase I Zanesville Campus	\$ 500,000.00

TOTAL FY 1995-1996 BIENNIUM **\$7,291,000.00**

FY 1997-1998 BIENNIUM

A. Capital Improvements Request Essential To Continue The University's Role and Mission

1.	Renovations - formula Funding	\$ 849,000.00
	Chillicothe -	\$233,000.00
	Eastern -	\$143,000.00
	Southern -	\$ 39,000.00
	Lancaster -	\$224,000.00
	Zanesville -	\$210,000.00
2.	Bennett Hall, Phase IV Chillicothe Campus	\$ 900,000.00
3.	Elson Hall Rehabilitation Phase II Zanesville Campus	\$ 500,000.00
4.	Brasee Hall Rehabilitation, Phase II Lancaster Campus	\$2,000,000.00
5.	Exterior Maintenance Equipment Facility Zanesville Campus**	\$ 500,000.00
6.	Academic Center Renovation Southern Campus	\$ 964,400.00

TOTAL FY 1997-1998 BIENNIUM **\$5,713,400.00**

** IN CONJUNCTION MUSKINGUM AREA TECHNICAL COLLEGE

FY 1999-2000 BIENNIUM

A. Capital Improvements Request Essential To Continue The University's Role and Mission

1.	Renovations - Formula Funding	\$ 849,000.00
	Chillicothe -	\$233,000.00
	Eastern -	\$143,000.00
	Southern -	\$ 39,000.00
	Lancaster -	\$224,000.00
	Zanesville -	\$210,000.00
2.	Bennett Hall, Phase V Chillicothe Campus	\$ 900,000.00
3.	Elson Hall Rehabilitation Phase III Zanesville Campus	\$ 500,000.00
4.	Exterior Maintenance Equipment Facility Chillicothe Campus	\$ 500,000.00
5.	Herrold Hall Renovation Lancaster Campus	\$ 250,000.00
6.	Classroom Addition at Campus Center Zanesville Campus**	\$ 168,000.00

TOTAL FY 1999-2000 BIENNIUM \$3,167,000.00

** IN CONJUNCTION MUSKINGUM AREA TECHNICAL COLLEGE

CAPSUMRY.REG

CAPITAL PLAN OVERVIEW - REGIONAL CAMPUSES

The five regional campuses contain eleven buildings totaling 587,165 square feet located in southeastern Ohio. Total driving times from the main campus to the regional campuses range from one hour to two and one half hours. These facilities' functions include academic and administration areas with offices, classrooms, art rooms, theaters, electronic laboratories, traditional laboratories, physical education spaces and physical plant space. These facilities were constructed between 1967 and 1989, with more than seventy (70%) percent coming on line in the late 1960's.

In 1992 the Space Utilization and Management Study was conducted for the main campus and on the branch campuses. The study concluded that no new space was necessary to maintain the current programs on the branch campuses and that current enrollments are such that there is enough space to satisfy current demands.

The 1995-2000 Capital Improvements Plan reflects this thinking. The capital plan's emphasis is maintaining the existing regional campus' buildings and any augmentation of the existing programs. Major building improvements include utility and energy conservation upgrades, roof replacements and exterior grounds improvements. Programmatic changes include remodeling a

library, major building upgrades, and laboratory improvements. Each campus is in various forms of physical change in response to an ever changing constituency and from changes in the University's programs. The regional campus facilities are in the early stages of rehabilitation and renovation, the first major improvements undertaken since their construction. This capital plan continues what has begun in previous capital plans and makes the necessary changes to the physical plant to compliment the University's mission.

The only variation or inconsistency with the 1992 SUMS Plan in the recommended six year Capital Improvements Plan for the Regional Campuses is the inclusion of the Exterior Maintenance Equipment Facility at the Zanesville and Chillicothe Campuses and the classroom addition to the Campus Center on the Zanesville Campus. In the case of the maintenance storage facilities, neither the Zanesville nor the Chillicothe Campuses have adequate sheltered space for mowers, plows and the like. And although the two campuses do have adequate space for academic purposes, they are deficient in appropriate space for maintenance equipment storage. The classroom addition project, although not recommended by the 1992 SUMS Plan, was a part of the plans for the new Campus Center. The new Campus Center is a joint facility funded through the Muskingum Area Technical College. The number of classrooms constructed as a part of the project were reduced because of funding limitations. The 'Classroom Addition at

Campus Center' request will complete the building as originally designed and is a joint request between Ohio University at Zanesville and the Muskingum Area Technical College.

CAPOVER2.REG

Mr. Reimer presented and moved approval of the resolution. Mr. Nolan seconded the motion. The motion passed.

LAUSCHE HEATING PLANT GAS BOILER ADDITION, PLANS AND SPECIFICATIONS

RESOLUTION 1993 -- 1306

WHEREAS, Ohio University has completed a Study of the Lausche Heating Plant and Future University Steam Requirements, and

WHEREAS, the Study recommends the addition of a gas-fired boiler in an existing bay at the Lausche Heating Plant, and

WHEREAS, the planned Student Recreation Center will tax the existing heating plant and demand steam beyond the current capacity of the facility, and

WHEREAS, the University anticipates the gas-fired boiler project will cost \$2,100,000.00 and had previously identified \$200,000.00 for planning from an account which accumulates savings from past energy conservation measures and will make the additional funding necessary available through the sale of bonds for the Student Recreation Center project, and

WHEREAS, the Ohio University Board of Trustees did at their regular meeting on January 26, 1991 authorize the President to recommend to the Division of Public Works the selection of Fosdick and Hilmer, Inc. an engineering consultant for the project, and

WHEREAS, final plans and specifications have been prepared for the Lausche Heating Plant project.

NOW, THEREFORE, BE IT RESOLVED, that the Ohio University Board of Trustees does hereby approve plans and specifications for the Lausche Heating Plant gas-fired boiler addition project.

BE IT FURTHER RESOLVED, that the Ohio University Board of Trustees does hereby authorize the advertisement for and receipt of construction bids for the Lausche Heating Plant gas-fired boiler addition project, and does hereby empower the President or his designee to recommend to the Deputy Director, Ohio Division of Public Works, construction bids received for the project provided total bids do not exceed available funds.

OHIO UNIVERSITY

Interoffice Communication

June 3, 1993

TO: Dr. Gary B. North, Vice President for Administration
FROM: John K. Kotowski, Director, Facilities Planning 
SUBJECT: APPROVAL OF PLANS AND SPECIFICATIONS AND
RECOMMENDATION OF CONTRACT AWARD FOR THE
GAS-FIRED BOILER ADDITION AT THE LAUSCHE HEATING PLANT

The Lausche Heating Plant and University Steam Requirements engineering study completed by the Physical Plant in April, 1989 recommended that the University install a gas-fired boiler in the open bay which exists at the heating plant. This improvement will provide the necessary steam capacity for the new Student Recreation Center, back-up capacity campus wide, and the ability to generate steam during the annual heating plant shut down each Fall. The estimated cost for the boiler addition work is \$2,100,000.00.

The University had previously identified \$200,000.00 from energy management funds (accumulated savings from past energy conservation measures) to proceed with the planning of this project. At their January 26, 1991 regular meeting, the Board of Trustees approved the hiring of Fosdick and Hilmer, Inc. a consulting engineer and authorized the development of construction documents.

The development of plans and specifications for the Gas-Fired Boiler Addition Project is complete. I will need authorization of the Board of Trustees to proceed to construction. Toward that end, I have enclosed a resolution for consideration by the Board of Trustees at their June 26, 1993 meeting which seeks approval of plans and specification and permits the recommendation of contract award so long as total bids received do not exceed total funds available. The construction portion of this project will be funded with dollars received as a result of the sale of bonds on the Student Recreation Center Project. Currently budgeted in the Student Recreation Center Project is \$1,900,000.00 for the gas-fired boiler addition.

I will provide construction documents the week of June 21, 1993 for use by the Board. Please let me know if there is anything else that I can do to assist with this matter.

JKK/slw/BOIL9002.GBN
enclosure
pc: Wm Charles Culp, Director, Physical Plant

Ohio University

Vice President for Administration
Cutler Hall 209
Ohio University
Athens, Ohio 45701-2979
614/593-2556

June 7, 1993

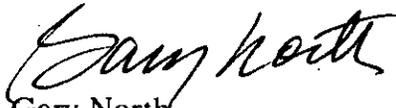
Charles J. Ping
President, Ohio University
Cutler Hall
CAMPUS

Dear Dr. Ping:

Attached is a request from John Kotowski that the Board of Trustees approve plans and specifications and the recommendation of contract award for the gas-fired boiler addition at the Lausche heating plant.

I recommend approval.

Sincerely,



Gary North
Vice President for Administration

GBN/rs

B. EDUCATIONAL POLICIES COMMITTEE

Acting Committee Chair Paul Leonard stated that Provost David Stewart reported to the Committee on the matter of promotion and tenure. He commented this is a matter not well understood and suggested it be the topic of a future focus session.

Ms. Arnovitz presented and moved approval of the resolution. Mrs. Eufinger seconded the motion. All agreed.

FACULTY/ADMINISTRATIVE EMERITUS/EMERITA AWARDS

RESOLUTION 1993 -- 1307

WHEREAS, the following individuals have rendered dedicated and outstanding service to Ohio University, and

WHEREAS, their colleagues and deans have recommended action to recognize their service.

THEREFORE, BE IT RESOLVED that emeritus status be awarded to the following individuals upon their retirement:

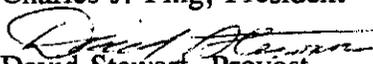
COLLEGE OF ARTS AND SCIENCES

Oscar B. Heck, Associate Professor Emeritus of Biological Sciences
J. Langdon Taylor, Professor Emeritus of Computer Science

COLLEGE OF EDUCATION

Max Evans, Professor Emeritus of Applied Behavioral Science and Educational Leadership
Donald Knox, Professor Emeritus of Applied Behavioral Science and Educational Leadership
Thomas Sweeney, Professor Emeritus of Applied Behavior Science and Educational Leadership

June 4, 1993

TO: Charles J. Ping, President
FROM: 
David Stewart, Provost
SUBJECT: **Recommendations for Emeritus Status**

I am pleased to recommend the following individuals for emeritus status. Usually these recommendations are presented to the Board of Trustees at the spring meeting. However, these professors elected to retire and they have rendered dedicated service to Ohio University in a variety of departments and disciplines. Their names and departmental recommendations are attached for your review.

DS/jt
Enclosures

Ohio University

Interoffice Communication

Department of Biological Sciences

Date: April 26, 1993

To: F. Donald Eckelmann, Dean, College of Arts and Sciences

From: Finnie A. Murray, Chair



Subject: Emeritus Nomination

RECEIVED

APR 29 1993

ARTS & SCIENCES

The faculty of the Department of Biological Sciences unanimously nominate Professor Oscar B. Heck, who retired last June, to be designated Associate Professor Emeritus.

Professor Heck joined this department in 1961. During his tenure in the department, he served faithfully in many ways. He was one of the first faculty to teach in the College of Osteopathic Medicine, where he taught in Medical Microanatomy from its inception until he retired. He was well respected by medical students and undergraduates alike. His undergraduate course in histology was considered one of the best courses premedicine students could take in preparing to perform well in medical school. Each chair of this department, over the past 15 years, has repeatedly heard from our graduates who have matriculated into medical schools that Dr. Heck's course in histology is "the best preparation for medical school among all the courses at Ohio University."

Over his tenure at Ohio University, Dr. Heck taught thousands of undergraduates and over one thousand medical students. Professor Heck served the university for many years as Pre-college advisor in summers. Dr. Heck also taught in the pre-matriculation program for minority students anticipating attending medical school at OU-COM.

Professor Heck, a parasitologist, has served the area medical community as a medical parasitologist consultant for many years.

Therefore, we greatly appreciate the many years of faithful performance of his duties in the department and the university. We hope you will agree that Professor Heck should be designated Associate Professor Emeritus.

Office of the Dean
Wilson Hall
Ohio University
Athens, Ohio 45701-2979

College of Arts and Sciences

614-593-2850
FAX: 614/593-0053

April 30, 1993

TO: David Stewart, Interim Provost
FR: F. Donald Eckelmann, Dean, College of Arts and Sciences *FE*
RE: Emeritus Nomination for Oscar B. Heck, Biological Sciences

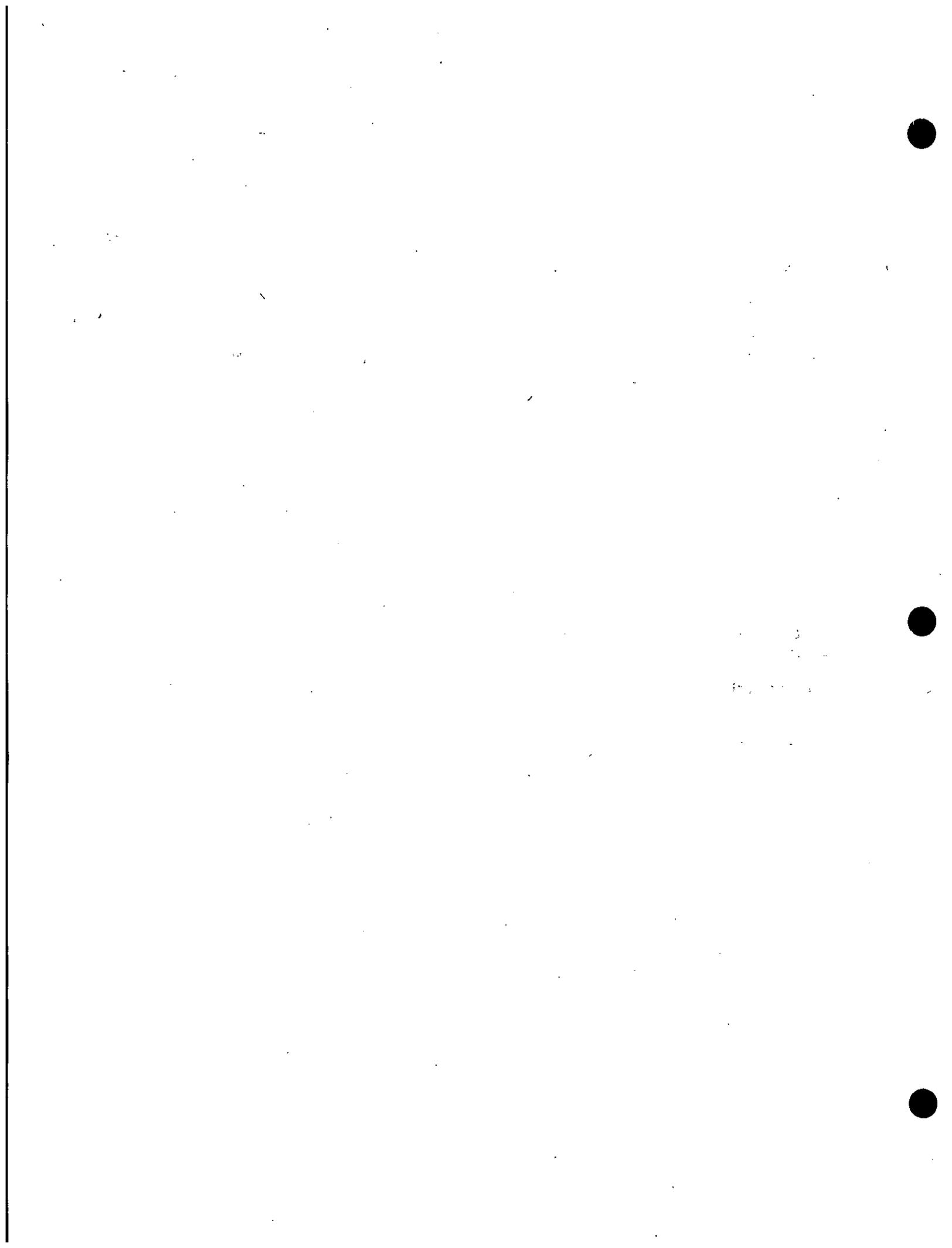
I wholeheartedly support the unanimous nomination by the Biological Sciences Department of Oscar B. Heck as Associate Professor Emeritus. Dr. Heck began early retirement in June of 1992 after thirty-one years in the Department of Biological Sciences.

During his tenure as a professor at Ohio University he was one of the first faculty to teach in the College of Osteopathic Medicine as well as the College of Arts and Sciences. He has often been cited by our graduates who have matriculated into medical schools that his course was "the best preparation for medical school among all the courses at Ohio University."

In addition to his classroom contributions, Dr. Heck served as a pre-college advisor during the summer, taught pre-matriculation courses for minority students, and has served the area medical community as a medical parasitologist consultant. In recognition of all his contributions to the community that is Ohio University, I concur with the recommendation that he be named Associate professor Emeritus in the Department of Biological Sciences.

FDE/at.obhemrJ

cc: Finnie A. Murray, Chair, Department of Biological Sciences



Office of the Dean
Wilson Hall
Ohio University
Athens, Ohio 45701-2979
614-593-2850
FAX: 614/593-0053

College of Arts and Sciences

April 12, 1993

TO: David Stewart, Interim Provost
FR: F. Donald Eckelmann, Dean, college of Arts and Sciences
RE: Late Emeritus Nomination

I wish to support the nomination from the Department of Computer Science for Professor Emeritus for J. Langdon Taylor. While Dr. Taylor came late to the College of Arts and Sciences, he provided a valuable service to our computer science survey course as well as to students participating in the Masters of International Affairs program.

As one of the founding administrators of the College of Osteopathic Medicine, Dr. Taylor has served Ohio University since January 1975. In addition, he has been active on several committees and various campus activities since joining the Computer Science department in 1988. His contributions to the department and the committees on which he service will be missed.



FDE/at.ltretI



Ohio University

Computer Science Department

416 Morton Hall
Ohio University
Athens, Ohio 45701-2979

614-593-1242
FAX: 614-593-0406

College of Arts and Sciences

Date: April 12, 1993

To: F. Donald Eckelmann, Dean, College of Arts & Sciences

From: *Klaus E. Eldridge*
Klaus E. Eldridge, Acting Chair, Computer Sciences

Subject: Emeritus Nomination

The Computer Science faculty is unanimously nominating Professor J. Langdon Taylor to receive the designation of Professor Emeritus of Computer Science upon his retirement this June.

Professor Taylor has a unique and valuable history with Ohio University and with the Computer Science Department. He first came to the campus as an associate dean for the College of Osteopathic Medicine (OU's is the third medical school he helped to build). After his tenure there he studied computer science and joined the department in 1982 as a part time instructor and finally in 1988 as a full time Professor of Computer Science. Professor Taylor was instrumental in maintaining our popular computer science survey course, teaching more than 150 students and managing eight graduate assistants in the process each quarter. He created and taught a special course for the students participating in the Masters of International Affairs program, providing Third World students with their first exposure to computer technology. His breadth of knowledge and maturity will be missed from the various departmental committees on which he served.

Professor Taylor is currently serving on the Faculty Senate, representing the Department and other college constituents. During his term with the College of Osteopathic Medicine he chaired the University Cultural Activities Committee for a number of years. In addition to these and other campus activities he gave extensive support to the Trisolini Gallery and the Dairy Barn. The Jigsaw Puzzle contests and Quilt shows benefitted greatly from his participation.

Date: April 27, 1993

To: David Stewart, Acting Provost

From: Wells Singleton, Dean, College of Education 

Re: Emeritus Status for Drs. Max Evans, Donald Knox and Thomas Sweeney

Due to an oversight, the School of Applied Behavioral Sciences Educational Leadership did not bring the above named individuals forward for consideration for emeritus status by the Trustees.

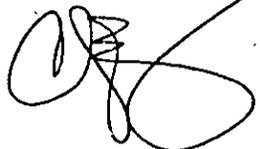
On their behalf, we regret the oversight and ask that you will find it possible to overcome this unfortunate oversight by communicating the University's recognition of Emeritus Status with the understanding that official action will be taken next spring.

gb

Date: April 20, 1993

To: Barbara Reeves, Associate Provost

From: Crystal J. Gips, Director



Subject: Emeritus Status for Faculty

On June 5, 1993, the Faculty of the School of Applied Behavioral Sciences and Educational Leadership voted unanimously to recommend that Emeritus status be award to both Dr. Donald Knox and Dr. Max Evans. Both professors have served the College of Education and Ohio University admirably in a variety of ways and for many years. They have provided exemplary service as faculty members, serving as teachers and mentors of many of our finest graduates and as leaders of the School. Their outstanding contributions to the leadership and development of educational programs in Nigeria, Viet Nam, Swaziland, and Botswana have made them most valuable members of the Ohio University community and the larger world.

I regret that the recommendation I wrote immediately after that vote was not carried forward to the Provost's Office and that Dr. Knox's and Dr. Evans' names were not put before the Trustees for their action at the recent Board of Trustees' meeting. I sincerely hope that you and Dr. Stewart will find it possible to overcome this unfortunate oversight by communicating the University's recognition of their Emeritus status with the understanding that official action will be taken as soon as possible.

Mr. Emrick presented and moved approval of this resolution. Ms. Grasselli seconded the motion. Approval was unanimous.

OUEBI/EBTC AGREEMENT

RESOLUTION 1993 -- 1308

WHEREAS, the Ohio University Board of Trustees established the Edison Animal Biotechnology Center (EABC) in 1984, and

WHEREAS, the EABC has been successful and wishes to refine its focus in the field of biotechnology through an affiliation with the Edison BioTechnology Center (EBTC), and

WHEREAS, a Memorandum of Understanding has been entered into between Ohio University and the EBTC, which has the support of the State of Ohio Thomas Alva Edison Partnership Program.

NOW, THEREFORE, BE IT RESOLVED that the Ohio University Board of Trustees hereby approves and ratifies the Memorandum of Understanding; and further resolves to amend the name of EABC to the Ohio University Edison Biotechnology Institute (OUEBI), and creates a twelve (12) member Authority as set forth in the proposed By-Laws.

Ohio University

Interoffice Communication

DATE: June 8, 1993

TO: The President and Board of Trustees

FROM: John F. Burns, Director, Office of Legal Affairs 

SUBJECT: Affiliation with the Edison BioTechnology Center (EBTC)

The Edison Animal Biotechnology Center (EABC) was established by the Ohio University Board of Trustees in 1984 pursuant to Resolution 1984-760.

As was reviewed with the Educational Policies Committee at the January 29, 1993 Committee meeting, we have an opportunity to affiliate with the Edison BioTechnology Center (EBTC), located in Cleveland, for financial, scientific, managerial and marketing reasons; and a Memorandum of Understanding to accomplish this has been entered into with the EBTC, subject to final approval by the Ohio University Board of Trustees. This affiliation has the support of the Ohio Department of Development's Thomas Alva Edison Partnership Program, which administers the Edison Programs.

As a result of this affiliation the EABC will change its name to the Ohio University Edison Biotechnology Institute (OUEBI), and will become a Center of Excellence of the EBTC for purposes of seeking continued financial support from the State of Ohio's Thomas Alva Edison Partnership Program. Also, the EABC's board, the Authority, will retain its basic structure as an independent advisory board of an Institute of the University, and the President of Ohio University shall appoint its members. Its membership shall consist of twelve (12) members, with the President of Ohio University being the non-voting chairperson. There will be two (2) Ohio University members, the Vice President for Research and Graduate Studies and the Director of the OUEBI; three (3) representatives from the biotechnology scientific community; three (3) representative from the Ohio biotechnology business community; two (2) representatives from Ohio University Alumni who possesses relevant industry and biotechnology experience; and one (1) representative designated by the EBTC. It should be noted that as part of this affiliation the EBTC will have at least one (1) member from the OUEBI Authority serve on its Board of Trustees.

The Ohio University Board of Trustees is requested to approve the attached draft Memorandum of Understanding between Ohio University and the EBTC, and approve the new name and organizational structure for the OUEBI, as set forth in the attached proposed By-Laws: A resolution is attached for your review and consideration; and the University staff will be available to answer your questions and the Board of Trustees meeting.

JFB:ndw

cc: Dr. Alan H. Geiger, Secretary to the Board
Dr. T. Lloyd Chesnut, Vice President for Research and Graduate Studies
Dr. Thomas E. Wagner, Professor of Chemistry
Dr. David N. Allen, Director of the OUEBI

PROPOSED
BY-LAWS
OF
THE OHIO UNIVERSITY EDISON BIOTECHNOLOGY INSTITUTE AUTHORITY
(An Institute of Ohio University)

The Ohio University Edison Biotechnology Institute (OUEBI), previously the Edison Animal Biotechnology Center (EABC) which had been established pursuant to Resolution 1984-760, and amended by Resolutions 1984-760 and 1990-1126 of the Ohio University Board of Trustees, has been established to continue Ohio University's role in biotechnology research.

The Ohio University Edison Biotechnology Institute (OUEBI), the successor to the EABC, has been established by Resolution 1993-_____ to implement the terms of a Memorandum of Understanding entered into between the OUEBI and Edison BioTechnology Center (EBTC) pursuant to Grant Agreements between EBTC and The State of Ohio Department of Development under the Thomas Alva Edison Partnership Program in order for the OUEBI to receive funds in support of its mission.

In accordance with the terms of the Memorandum of Understanding and to provide proper governance of the OUEBI, The Ohio University Edison Biotechnology Institute Authority (Authority) has also been established. The Authority will serve as the governing organization of the OUEBI in accordance with these By-Laws and other policies and procedures adopted by the Authority. The Authority shall operate within these By-Laws, Ohio University's Policy for Centers and Institutes and the terms of Memorandum of Understanding.

ARTICLE I. ORGANIZATION

Section 1. **Membership.** The Authority shall consist of twelve (12) members, eleven (11) of whom shall be voting members. Specifically, the President of Ohio University shall appoint the members and be the non-voting Chairperson; the Vice President for Research and Graduate Studies of Ohio University, and Director of the OUEBI; three (3) representatives from the Ohio

biotechnology business community; three (3) representatives from the biotechnology scientific community; two (2) representatives from the Ohio University alumni who possess relevant biotechnology industry experience; and one (1) representative designated by EBTC shall be voting members.

Section 2. Appointments. Initial and subsequent appointments of members shall be made by the President of Ohio University. If a vacancy occurs, the President shall appoint a replacement for the current term. Members shall be empowered to vote at all meetings of the Authority and may send a designee to such meetings without voting privileges. The Ohio University President, Vice President for Research and Graduate Studies, and Director of the OUEBI shall have continuing terms of appointment. Initially all other members will serve variable terms as established by the President and after three (3) years all other members will serve for an appointed term of three (3) years. Members shall not serve longer than two successive terms, or eight (8) years if completing a term, but may be re-appointed after an absence of one (1) year.

Section 3. Compensation. The members shall not receive salaries, fees or compensation for their service on the Authority; except that they may be reimbursed for all reasonable and necessary expenses applicable to such service under State of Ohio law.

Section 4. Conflict of Interest. A member having a possible conflict of interest on any matter involving the Authority or operation of the OUEBI, shall provide the Authority a written statement or a verbal statement to be included in the minutes of the Authority, disclosing such interests, and abstain from any votes on matters relation to such conflict of interest. Further, the Director of the OUEBI will be responsible to assure all OUEBI employees comply with the policies of Ohio University covering consulting, intellectual property and overload compensation.

ARTICLE II. MEETINGS

Section 1. Annual Meeting. The Authority will meet at least once each year to review the operation of the OUEBI at such time and place as the Authority shall determine. At the annual meeting and at regular and special meetings, the Director of the OUEBI shall prepare the agenda in consultation with the Vice President for Research and Graduate Studies, to be approved by the Chairperson.

Section 2. Regular Meetings. The Authority may establish a regular meeting schedule at such time and place as the Authority shall determine.

Section 3. Special Meetings. At the request of the Chairperson of the Authority, or five (5) members, the Authority will have a special meeting at such time and place as the Chairperson shall determine.

Section 4. Notice. Notice of each meeting of the Authority shall be given to each member by letter or in person not less than seven (7) days prior to such meeting. A special meeting may be held on shorter notice if all members waive notice of such meeting. A member, by attendance at any meeting without protesting the lack of proper notice, shall be deemed to have waived notice thereof.

Section 5. Quorums and Procedures. A quorum at any meeting of the Authority shall consist of at least six (6) members. Any action that may be taken at a meeting may also be taken by consent in writing, setting forth the action so taken, and signed by a majority of the members. Also, members may participate in meetings by means of teleconferencing or similar equipment and participation in this manner shall constitute presence at such a meeting.

ARTICLE III. OFFICERS AND COMMITTEES

Section 1. Chairperson. The President of Ohio University shall be the non-voting Chairperson of the Authority. The Chairperson shall preside at all meetings and have such duties as may be prescribed by the Authority.

Section 2. OUEBI Director. The OUEBI Director shall be appointed by Ohio University. The OUEBI Director shall have the responsibility to administer OUEBI and have such duties as may be prescribed by Ohio University and the Authority.

Section 3. Secretary. The Secretary shall attend and keep minutes of all meetings of the Authority, and give all notices of meetings. The Secretary shall have such duties prescribed by the Authority, the Secretary need not be a member of the Authority.

Section 4. Executive Committee. There shall be formed an Executive Committee consisting of the Vice President for Research and Graduate Studies of Ohio University, as Chairperson of the Executive Committee, the President of Ohio University and one (1) other member as prescribed by the Authority. The Executive Committee will be responsible for daily operations of the OUEBI.

Section 5. Scientific Advisory Committee. The Executive Committee with the advice of the Authority will appoint a Scientific Advisory Subcommittee composed of seven (7) members to serve the purposes of providing scientific direction, and evaluation of Edison Program funded Core

Research projects. The Scientific Advisory Subcommittee shall consist of three (3) members from the Authority, three (3) people from the biotechnology scientific community and the EBTC Vice President for Technology/Education.

Section 6. Affiliation Review Committee. The Executive Committee with the advice of the Authority, will appoint an Affiliation Review Committee composed of three (3) members to work with a similar committee of the EBTC Board of Trustees to conduct an evaluation of the affiliation and suggest to the Authority improvements in the Memorandum of Understanding.

ARTICLE IV. AMENDMENTS OF BY-LAWS

The Authority shall have the power to amend the By-Laws.

Memorandum of Understanding

DRAFT 6/8/93

This Agreement is by and between the Edison BioTechnology Center, 11000 Cedar Avenue, Cleveland, Ohio 44106 ("EBTC") and the Edison Animal Biotechnology Center, A Research Unit of Ohio University, Wilson Hall/West Green, Athens, Ohio 45701 ("EABC") to accomplish a planned affiliation and eventual merger of their operations.

Whereas, EBTC has expanded its programs throughout the State of Ohio and desires to work with each major biomedical research institution in the state, including Ohio University; and

Whereas, EABC has developed a world-class research and technology development facility and technical capabilities, including the development of several significant technologies; and

Whereas, both EBTC and EABC desire to work with the Ohio Department of Development ("ODOD") in the continuous improvement of Ohio's Thomas Edison Program ("Edison Program") to better serve the economy of the State of Ohio;

EBTC and EABC have entered into this Memorandum of Understanding ("MOU") for the affiliation of their respective programs for the fiscal biennium from July 1, 1993 through June 30, 1995 (the current Edison Program funding cycle, the "Grant Period") for the purposes as noted above and for the development of a plan for the eventual merger of their programs by the end of the noted period. Both EBTC and EABC agree that this affiliation shall be guided by the following terms and principles:

1. **Center of Excellence** - EBTC will create a Center of Excellence to be named Ohio University Edison Biotechnology Institute (OUEBI) as a part of its Technology Focus Programs and will work with EABC as that Center of Excellence.
2. **Grant Request** - EBTC will prepare and submit a Grant Request to the ODOD, for Grant Period and will include within that Grant Request an amount mutually agreed upon for the support of EABC over that biennium. As a part of the Grant Request, EABC will provide EBTC with sufficient information and documentation in the form as required by ODOD for inclusion in the Grant Request for the purposes of describing this MOU and the justification for the EABC funding request. As a part of its Grant Request development and approval, EBTC retains the right to approve and/or modify EABC's funding request and programs as may be appropriate in the context of the Grant Request.
3. **Reporting** - During the Grant Period EABC will provide sufficient management reports in the detail and format required by EBTC or by the state for Edison Center reporting such that EABC reports may be included within EBTC's normal quarterly reports to ODOD in a timely fashion. EABC also agrees that all Edison Program funds will be handled and expended in accordance with ODOD guidelines and that EBTC will have regular access to EABC's operations and financial, project, and other management records and reports for the effective monitoring of EABC programs as may be required.
4. **Funding Payment** - EBTC will provide funding to EABC in quarterly installments as provided by ODOD. Recognizing that EBTC is providing funding to EABC only as provided to it by ODOD during the Grant Period, EABC will work closely with EBTC to insure that all of the requirements of ODOD are met for each funding payment.
5. **Intellectual Property** - All Intellectual Property developed by EABC as a part of its Core Research program funded in part by this affiliation ("Shared Intellectual Property") shall remain the property of Ohio University. Provided, however, that EABC and Ohio University shall provide sufficient

funding for the protection and marketing of the technology and shall provide to EBTC a one third (1/3) share of all income received by EABC according to Ohio University policies related to the license, sale, or other transfer of the Shared Intellectual Property. EBTC will continue to receive such share of all income for the life of the Shared Intellectual Property, even if such life is beyond the termination or expiration of this agreement. It is also understood that Intellectual Property that is identifiable prior to the start of this affiliation is not considered Shared Intellectual Property.

EABC agrees to inform EBTC of all invention disclosures and to provide a copy of the disclosure for review. If EABC determines that it does not desire to proceed with protection for a specific invention, EBTC may have the option of proceeding under terms and conditions to be agreed upon at the time.

6. **Term** - Unless terminated earlier in accordance with this section, this agreement shall automatically terminate at the end of the Grant Period. If the parties agree, the term may be extended for part or all of any subsequent Grant Periods by renewal of this agreement in writing. Either party may also terminate this agreement for any reason after giving six (6) months written notice to the other party. Recognizing that both EBTC and EABC may rely upon the continued existence of this agreement in internal planning and other commitments, this six (6) month termination period shall serve as the sole remedy for any losses due to cancellation.
7. **Board Members** - One seat on each of the EBTC Board of Trustees and the EBTC Advisory Council are to be reserved for a representative of EABC and/or Ohio University. Likewise, one seat on each of the EABC Authority Board and the EABC Scientific Advisory Sub-Committee of the Authority Board are to be reserved for a representative of EBTC.
8. **EBTC Membership** - As a part of this Agreement, Ohio University shall become a full institutional member of EBTC.
9. **Joint Marketing** - Both parties will assume joint responsibility for the marketing of EABC, its technology, and its position as a contributor to the Ohio economy. EBTC will assume the primary responsibility for marketing the combined EBTC/EABC operation to the general industry and ODOD. EABC will continue its marketing efforts directed toward the transfer of its technology to industrial partners.

IN WITNESS WHEREOF, the parties have executed this Agreement by their representatives duly authorized on the date first above written.

Edison BioTechnology Center

Edison Animal Biotechnology Center
A Research Unit of Ohio University

By: _____
Dorothy C. Baunach, President

By: _____
T. Lloyd Chesnut, Ph.D.
Vice President,
Research and Graduate Studies

By: _____
David N. Allen, Ph.D.
Acting Director, EABC

Mr. Leonard presented and moved approval of the resolution. Mrs. Eufinger seconded the motion. All voted aye.

**NAME CHANGE OF DEPARTMENT OF ACCOUNTING TO
SCHOOL OF ACCOUNTANCY**

RESOLUTION 1993 -- 1309

WHEREAS, the Accounting Department is responding to state and national initiatives for professional accounting programs, and

WHEREAS, the School of Accountancy is being more widely used to name such programs, and

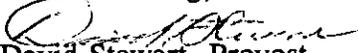
WHEREAS, the faculty of both the Accounting Department and the college have discussed the desirability of a change of name and the dean of the College of Business Administration supports this recommendation.

THEREFORE, BE IT RESOLVED that the name of the department of Accounting be changed to School of Accountancy effective immediately.

Ohio University

Office of the Provost
Cutler Hall
Ohio University
Athens, Ohio 45701-2979

June 4, 1993

TO: Charles J. Ping, President
FROM: 
David Stewart, Provost
SUBJECT: **Change of Name for the Department of Accounting**

I fully support the request from the Department of Accounting to change its name to the School of Accountancy. The change not only would better identify the interest of the School but would also be in line with national trends.

DS/jt

College of Business Administration
Ohio University

Office of the Dean
105 Copeland Hall
Ohio University
Athens, Ohio 45701-2979

614/593-2000

DATE: May 28, 1993
TO: J. David Stewart, Provost
FROM: William A. Day, Dean, College of Business Administration
SUBJECT: School of Accountancy

Per our discussion yesterday, we would like to have the Ohio University Board of Trustees approve a School of Accountancy at their meeting next month. Attached is a copy of the proposal from the Accounting Department to this effect plus a memo from the CBA Faculty President indicating support for the change.

We are asking the Board to approve a name change only, not a five-year accounting program or any attendant changes in curriculum. Future changes in program design and curriculum will naturally be made through the existing University process, starting with departmental proposals and moving through review by the University Curriculum Council and appropriate administrative approvals.

We appreciate your help in placing this proposal before the Board.



S

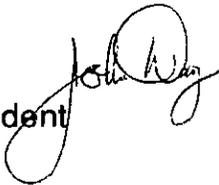
CC: E. James Meddaugh, Chair, Accounting Department

College of Business Administration
Ohio University

Office of the Dean
105 Copeland Hall
Ohio University
Athens, Ohio 45701-2979

614/593-2000

Date: May 27, 1993
To: Ohio University Board of Trustees
From: Dr. John C. Day, CBA Faculty President
Subject: School of Accountancy



The faculty of the College of Business Administration have recently met to discuss the proposal before you to change the name of the Accounting Department to the School of Accountancy. On behalf of the faculty of the College of Business Administration, I would like to express our support for this proposal.

The faculty of the College of Business Administration are proud of the quality of our accounting program and support this change as a way to continue the excellence that has already been achieved. We believe that housing the accounting program within a School of Accountancy will communicate to both students seeking an accounting degree, and employers seeking qualified applicants that Ohio University offers a progressive accounting program.

Mrs. Eufinger presented and moved approval of the resolution. Mr. Emrick seconded the motion. Approval was unanimous.

**OHIO UNIVERSITY REGIONAL CAMPUS NETWORK --
ZANESVILLE-MUSKINGHAM AREA TECHNICAL COLLEGE
CO-LOCATED CAMPUS STUDY**

RESOLUTION 1993 -- 1310

WHEREAS, both institutions have worked cooperatively for a decade to plan and share local facilities which has resulted in minimal duplication of services and no duplication of programs, and the understanding has resulted in a mutually satisfying articulation agreement, and

WHEREAS, both institutions have agreed to pursue mutually exclusive missions which do not conflict but better serve the community, and

WHEREAS, the Board of Trustees of Muskingum Area Technical College and the Regional Coordinating Council of Ohio University have conducted a joint study of their co-located campuses as requested by the Ohio Board of Regents, and

WHEREAS, the recently completed joint campus study indicates that their separate missions are being pursued in a cost efficient manner, and

WHEREAS, the analysis of tuition at the Ohio University regional campuses and specifically the Zanesville campus has determined the tuition is reasonable and fair given levels of support for students provided by the State of Ohio.

NOW, THEREFORE, BE IT RESOLVED that the Ohio University Board of Trustees endorses the position taken by the Muskingum Area Technical College Board of Trustees and the Ohio University-Zanesville Regional Coordinating Council on December 21, 1992, to maintain the existing programmatic and organizational structure.

BE IT FURTHER RESOLVED the Trustees of Ohio University reaffirm the University determination to provide a broad range of university educational programs and services throughout Southern Ohio.

Executive Summary

On January 12, 1993, the Ohio Board of Regents charged each co-located campus to conduct a joint self-study to include:

Benchmarking: to provide service performance comparisons with other two-year institutions with similar service areas

Tuition: a review of fee levels and fee differentials to determine if regional campus fee levels could be reduced to the level of technical college fees

Community Needs: an analysis of community needs, gaps and overlaps in meeting those needs,

Meeting Service Standards: meeting eight service standards stated in the guidelines provided by the Board of Regents

Organizational Efficiencies: a review of administrative and instructional offerings, duplication, and measures to be taken to achieve greater efficiency

Organizational Structure: recommendations on the best organizational structure to serve students and community.

This report is presented in response to that charge.

Report findings are summarized below:

Benchmarking

Comparisons with co-located campuses in Indiana and St. Clairsville, as well as financial comparisons with the mythical average Ohio community college indicates that Zanesville rates at least as good and often better in the following areas:

- Cooperation between co-located campuses in efficiently providing a sufficient array of support services and facilities.
- Associate level academic programs.
- Proportion of full-time students enrolled.
- Persistence rates of freshmen.
- Productivity in degree completion relative to the size of community and combined co-located campus enrollments.

Benchmarking (Continued)

- **Comparable operating and instructional costs per student relative to other co-located campuses and lower costs per student relative to the average Ohio community college.**

Areas where these campuses could benefit from continuing the benchmarking process aimed at improving existing practices include:

- **Relative to benchmarks, additional baccalaureate degree programs may be added.**
- **Relative to benchmarks and the service area, enrollment increases should be considered. (Editor's note: OU-Zanesville and MATC are always seeking enrollment increases.)**
- **Disproportionately high expenditures for institutional support" should be examined either as a possible consequence of diseconomies of scale or for extraordinary expenditures.**

Tuition

Benchmarking has shown that costs at the Zanesville Campus are in line or lower than costs at respective benchmark campuses and substantially lower than costs at the average Ohio community college. Taxpayers are getting a bargain at Zanesville in two ways: (1) lower costs per student than in other communities and (2) the state is paying a smaller share of these costs and students are paying a higher share of the costs. Current tuition costs at OUZ are not judged to be unreasonable for a university education. Reducing tuition at OUZ would require additional state support to maintain the same level of service which includes providing to the community region upper division and graduate access in a rural area, a university library and electronic access to other libraries, distance learning technology, economic development programs, public broadcasting and associated educational internships, delivery of highly credentialed university approved faculty, advantages of small classes, and quality assurance programs.

Community Needs

The community needs survey showed that a random sample of respondents from the Zanesville Campus service area felt that the two institutions were performing well in those areas respondents felt were most important. Most people surveyed were familiar with the campus, and nearly all would recommend MATC and OUZ to a friend.

Meeting Service Standards**1. Providing courses on a convenient schedule for students:**

Both MATC and OUZ operate on the quarter system with day, evening, and weekend classes. Both offer classes on the Zanesville Campus and both have off-campus locations. MATC offers classes as well as workshops for business and industry during the week and on weekends while OUZ offers workshops for fulltime students on Fridays and for teachers and school administrators on Saturdays. Master's degree courses offered by Ohio University at the Zanesville campus are offered in the evenings for the convenience of working adults. OUZ workshops and courses for teachers are offered during the daytime on weekdays during the summer as preferred by teachers.

2. Expanding developmental educational offerings:

Both OUZ and MATC have recently expanded their developmental educational offerings. In 1989, MATC received a Title III grant and established a program that the institutional budget currently supports. Additionally MATC has recently established a student success center for assessment and advising. OUZ's program has evolved to include an orientation course for all new freshman and transfer students, free tutoring, and a new learning advancement center.

3. Providing a wide range of technical programs that meet community needs:

Of the 31 technical programs provided by the Zanesville Campus, 29 are offered by MATC. The two technical programs offered by OUZ existed before the founding of MATC. Both of these programs, the Associate Degree in Nursing and the Radio Television Performance and Production Associate Degree, have completion components for bachelor degrees offered at OUZ or at Ohio University—Athens. Other courses of a technical nature include real estate licensure courses offered jointly by OUZ and MATC.

Meeting Service Standards (continued)**4. Meeting the work training and retraining needs of the community's workforce:**

The primary focus of MATC's workforce training and retraining is upon private enterprise while OUZ's programs are designed for public sector and nonprofit agency employees with a major emphasis upon school teachers and administrators. MATC's Dean of Training and Consulting and OUZ's Director of Community Education and Development share an office suite and make referrals to each other on workforce training and retraining. Both are cooperating in an effort to provide the community with a total quality educational program at the shared campus conference facility.

5. Providing non-credit continuing education programs:

The majority of the non-credit programs provided by MATC are in the area of human relations, ISO-9000 seminars, computer training, and total quality management programs. Most non-credit programs offered by OUZ are directed specifically to the public sector including non-profit organizations, government agencies, and educational institutions. Both MATC and OUZ meet regularly with representatives from these different constituencies and design programs with the input of those organizations who receive the training.

6. Providing college transfer programs or the first two years of a baccalaureate degree:

OUZ and MATC have jointly designed a transfer module that can be completed by MATC students who fulfill its requirements by taking both MATC courses and OUZ courses (at no additional charge when taken one per quarter). In addition, MATC and OUZ have established a 2 + 2 criminal justice program that allows an associate degree holder to complete a bachelor's degree in criminal justice at OUZ. All OUZ courses are automatically accepted by all OU campuses when students relocate.

7. Establishing linkages with local high schools to ensure that graduates are adequately prepared for postsecondary education:

MATC and OUZ are deeply involved with local high schools (and with junior high, elementary, and pre-school programs) through the Consortium for Instructional Improvement, a member organization of all school districts from a four-county area, the joint vocational school district, MATC, OUZ, and Muskingum

Meeting Service Standards (continued)

College. In this model arrangement, organized more than a decade ago, college and university faculty and school teachers organize professional development programs. Additionally, MATC has recently been funded to initiate the Mid-East Ohio Tech Prep Consortium. This initiative will generate interaction with secondary schools in a four-county area.

8. Expanding community awareness of the range of services that are offered to students and a high level of community involvement in decision making:

Both MATC and OUZ have provided numerous programs including College Day and Career Day which they offer jointly to make the community aware of the range of services that are offered to students. In addition, advertisements (print and broadcast), news releases, brochures, class schedules, PSA's and feature stories about the campus make it a well-known entity within the community. The community is involved in decisionmaking in a major way: MATC has a 9 member Board of Trustees that governs it, and OUZ has an 11 member Regional Coordinating Council. Each technology on the Zanesville Campus has advisory committee input. More than 275 people serve on advisory committees. The Muskingum Area Technical College Foundation also has a local ten-member board of community leaders who govern the activities of the foundation.

9. Additional Services of a University Regional Campus:

The services provided by OUZ and MATC contribute to the quality of life of our region in the distinctive ways corresponding to their separate missions. The services are not duplicative; on the contrary, they are cumulative. Without these two institutions the civic, cultural, and commercial life of this region would be diminished. Many people of our region are place bound by their jobs, their families, and by a reluctance to travel outside the region. They need more than a two-year postsecondary experience. The popularity of the OUZ bachelor degree programs in elementary education and in nursing as well as master's degree programs (15) offered completely at OUZ attest to an expanded role of the university. The large increase in enrollment experienced at MATC shows the need for two-year technical programs.

Organizational Efficiencies and Structure

The analysis of organizational efficiencies revealed twenty-five areas of shared services and facilities, and joint programming. Annually, reviews are conducted to locate potential areas of sharing. In 1992-93 alone, a joint fitness/wellness program and facility, child care, and campus security were added. In addition, the remedial/developmental services were brought into a new cooperative relationship. Sometimes, studies on possible new areas of sharing occur at the time of resignations or other dramatic changes on campus. These do not, however, always result in the merger of a function if other factors speak more strongly to maintaining separateness.

There are no duplicated academic programs and students in Law Enforcement at MATC can continue at OUZ in the Bachelor of Criminal Justice 2 + 2 program. There are some common general education offerings on campus, but these sections are full, timed to fit into particular programs, and sometimes tailored specifically to meet the needs of specific curricula. The common areas of general education are not considered redundant. Future planning efforts will be focusing on transfer issues, better curricular communications, and faculty interaction.

The organizational analysis identified eight areas of functioning that remain separate. Some cooperative action is evident in these areas, and most of these will probably remain mainly separate due to their sensitive nature relative to the individual campus missions. In some cases, the positions involved would remain even if departmental mergers were implemented due to the size of the combined enrollments and other considerations.

The areas of student services, continuing education, public relations, and reception/telephone were identified to be studied for developing future efficiencies.

Conclusions

Muskingum Area Technical College and Ohio University - Zanesville are community based institutions dedicated to serving the communities in Muskingum and contiguous counties. Both institutions will continue to sense the needs of the area and provide services and programs to best meet those needs through cooperation and sharing to the limit of available resources. The findings of this self-study will be used in the planning processes to improve service.

The agreements in Appendices C and D reflect the conclusion of the campus regarding organizational structure - that the two institutions with their different and important missions be maintained. The cooperative agreement has been in effect for nearly twenty years, with highly successful results for over ten years. It details how the campus cooperatively operates, but it represents only a fraction of the sense of importance given on

the Zanesville campus to serving through sharing and pooling resources.

The joint response agreement states that the Regional Coordinating Council of OUZ and the Dean, and the Board of Trustees of MATC and the President agree to maintain two strong institutions and the integrity of two important missions. The two institutions do not wish to merge or form a community college.

In conclusion, we think we have evolved an effective arrangement for higher education in our area that enables students to enroll in a technical college oriented to associate degree education, or to enroll in university programs that lead to a baccalaureate degree. As students here progress in their education, they can easily move horizontally between the two institutions or move vertically within Ohio University. With a record of joint-campus cooperation, and with a record of diverse university programming, we believe we have an effective system for maximizing educational opportunities in our area. Lacking any evidence from the students and community we serve contrary to the findings of the self-study, we respectfully submit this report.

Ohio University Regional Campus Tuition: A Fair Price

Southeastern Ohio is geographically unique in the state. Its Appalachian heritage stretches across hundreds of miles of small towns and villages. Ohio University plays a unique role as a state-assisted university serving the entire area. Since 1946, the regional campuses of Ohio University have brought quality education to the region.

The Role of Regional Campuses: Over this period of time, the role of the regional campuses has expanded beyond the freshman-sophomore mission. These campuses are now university centers of Ohio University that have the much broader role of bringing significant aspects of the University's mission to meet the needs of these communities. In addition to providing access to the first two years of a university education, this broader role includes offering upper division courses in the arts and sciences, baccalaureate degrees in education, business, and specialized studies, selected graduate programs, teacher training programs, and business and industry training programs. Approximately 25% of of the courses taught at university centers are at the upper division and graduate levels. Also, these university centers bring cultural options to their communities by offering programs in music, theater, art, and by hosting speakers of national and international reputation. Libraries located at each campus are shared by other post-secondary institutions and by community members, and the vast resources of the Athens library are available to the entire region through the regional university centers. All of these endeavors now draw from the resources of the University through faculty participation and the linking of the campuses with Athens by microwave and computer technology.

Bringing University Faculty to the Communities: Providing these opportunities to homebound and workbound students, however, is an expensive enterprise. Part of the expense is related to the geography of this region and part is related to the higher salaries, range of classes, library holdings, and technology necessary to bring the lower and upper division educational mission to these communities. Distance between campuses has required expenditures for travel and for technology to link the campuses. Resident faculty at each regional campus teach primarily lower division courses, but they also teach a significant number of upper division courses. To provide baccalaureate and master level courses, the University encourages Athens faculty members to participate in the teaching of students on regional campuses. Ohio University provides incentive for Athens faculty to teach at the centers by compensating them for mileage and meals in addition to a teaching stipend. Travel

often occurs at night and on secondary roads through rural areas and often in inclement weather.

Providing Access with a Cost-Effective System: Faculty who are Ph.D. prepared, which is generally the requirement for university faculty who deliver an upper division and/or graduate mission, command a higher salary than faculty who are prepared at the masters or bachelor's level. University center faculty spend most of their time in classroom instruction, their salaries are on the average \$7,000 per year higher than salaries of their counterparts at 2-year institutions. In addition, university centers spend approximately \$8,000,000 per year in part-time faculty costs. These costs include instructional compensation paid to Athens Campus faculty who commute to our campuses as well as part-time and tenure-track faculty whose credentials have been approved by the university academic departments in Athens. The average compensation rate paid to university center faculty is \$550 per credit hour as compared to the approximately \$250 per credit hour average of 2-year campuses. This cost differential is increased by travel and meals, which adds to the university center cost per credit hour another \$75. Smaller populations in the communities served by university centers could not support university-level faculty in many disciplines, yet they have access to such faculty through the university centers. Collectively, university center part-time instructional costs are more than double the part-time instructional costs of 2-year campuses. The regional centers provide a cost-effective and creative base for university courses and programs throughout these sparsely populated areas.

Assuring Quality and Service: The OU University Center System utilizes the University's Institutional Research Office to support several quality assurance efforts. Each faculty member is evaluated by the students in each class taught every term. This data is electronically sent to the the Office of Institutional Research and returned to each campus for review by the campus administration and the faculty. The Office of Institutional Research also provides reports for use in evaluating faculty load. The faculty of each campus is evaluated on productivity (fee income generated) each year and provided an incentive of 50% of the improvement in productivity to be returned to the faculty for professional development activities. The Office of Institutional Research also provides results of studies on freshmen profiles, marketing and recruitment, performance of regional campus students who relocate to the main campus, students' perceptions of treatment on the regional campuses, and selected other reports as needed.

Providing Access through Technology: The University Center System has also used several millions of operational dollars to support the development of a two-way microwave system that connects all six OU campuses. The microwave system began in the early 1980's as a pilot project initiated by Ohio University linking nursing courses between Gallipolis and Lancaster. After two years, the pilot was deemed successful and a proposal to the Ohio Board of Regents for a capital request was developed and endorsed by 14 institutions. Ohio University decided that the technology was so critical that it had to be developed. At a cost of \$5 million the University constructed 18 microwave towers, 5 television classrooms, and 4 FM radio stations. Courses can be broadcast to and from any of the six campuses of Ohio University. In addition, data transmission and phone lines now are supported by the system. Approximately \$200,000 per year is required to maintain and manage the system. An additional \$100,000 is spent on instructional costs for faculty who teach on the system. Over nine years the Higher Education Microwave System (HEMS) has cost approximately \$7.1 million in construction, maintenance, and instructional cost. This investment in technology to meet the needs of Southeastern Ohio was financed exclusively from fees and instructional subsidy generated by our campuses, since no other source of funding was available. In Winter Quarter, 1993, 60 credit hours of instruction was broadcast on the microwave system. Additional operational dollars will be used to support expansion of this system with additional courses, classrooms and fiber optic cable in the future.

Providing Service through Technology: The OU University Center System is also developing and paying for technology to deliver additional educational services to its students. All campuses are linked to Athens by wide area network (WAN). At each campus proposals for local area networks (LAN) are being prepared and submitted. These networks will be used to support the University's new computerized student information system (SIS), which now includes phone-in registration and a computerized application process. Within a year, computerized modules for accounting (which will include generating bills mailed centrally off of the phone-in registration system) and financial aids. A system for electronic submission of financial aids applications with a 72 hr approval turnaround is being piloted at our Southern Campus in Ironton. With LANs on each campus, students will have wide access to University administrative and research computers, and eventually will be able to access the internet. LANs will also be used to support OHIOLINK, the new statewide library network.

Linking University and Community Resources: Expense relates to the relatively smaller average section size and the cost of library holdings, equipment, and facilities required for university courses. The average class size at a university

center is 20 students. While benefiting students with more individualized instruction, small class sizes do not allow economies of scale achieved at some institutions that reduce the average cost of instruction through large class sizes. Combined library holdings at the university centers is approximately 220,000 volumes. Annual checkouts average about 75,000 per year. Each campus supports a small library staff. University center libraries are complemented by Athens campus holdings through OHIOLINK, interlibrary loans, and ALICE, a computerized library search system. Athens library staff meet with university center library staff members several times per year for inservice updates and to discuss professional issues. These libraries are resources for the entire region, supporting university programs, public libraries, public schools, and two-year technical and community college faculties and students.

Providing University Expertise for Economic Development:

Support for economic development activities and public broadcasting are additional expenses that are at least partially supported through university funds. Each university center conducts economic development programs that meet the needs of training and community education within their service areas. The programs are diversified: Quality training--a Deming model for quality assurance; certificate and technology programs in business management, office administration, medical administrative assistance, a leadership academy, a loaned executive program, the Institute for the Advancement of Non-Profit Organizations, training in team-building, leadership, assistance in grant writing, assisting chambers of commerce in recruiting new industries and in holding on to existing ones. Maintaining and developing these programs requires substantial resources. While some funding in the past has come from Productivity Improvement and Academic Challenge grants, these sources of funding are either no longer available or have been drastically reduced at a time when the greatest threat to the continuing success of these programs is a lack of financial resources to meet the growing demands on their services. General fund support for these programs keeps them alive. The greatest challenges for the future of these programs are identifying future community needs and assessing ways to attract resources through funding diversification that will assure these needs are met.

Providing Information and Training through Technology:

Public broadcasting uses the Athens and regional university centers in a unified program of broadcasting and training. Ohio University's public radio system has grown significantly in the past ten years and now reaches thousands of residents in southeastern Ohio. The four-station FM network reaches an area of more than 20,000 square miles. With transmitters in Athens, Cambridge, Ironton, and Chillicothe, the network provides a schedule of

music and news, the majority of which is produced locally. The FM network is affiliated with National Public Radio, American Public Radio, and Ohio Public Radio networks. Transmitters are linked to permit live origination of programs from those communities. Application to add another transmitter at Zanesville is currently pending. More than 50 students are active as volunteers or paid staff members in the radio programming area during each academic year, producing news and broadcast programs or participating in training. Ohio University's public television program service is delivered over the air to 36 counties and 367 communities in the southeastern Ohio area. Broadcasts are offered with closed captions for the hearing impaired, and beginning in July, 1992, in stereo with Descriptive Video Service for the blind. Over 5,500 hours of news, public affairs, performance, and children's programming are offered on public television each year. Of these, 750 hours of weekday morning programs service more than 130,000 children in K-to-12 classrooms in 18 counties; and an additional 4,750 hours a year consist of quality, non-commercial programming. An average of 66,460 households (or 173,000 persons) tune in to OU public television each week. In 1992, 400 undergraduate and graduate students were involved in paid and volunteer positions in various aspects of television programming and production. Again, any reduction in resources will make it impossible to maintain this level of public broadcasting in southeastern Ohio, and at the same time, jeopardize any associated educational experiences and programs.

The OU University Center System operates efficiently and effectively to bring significant parts of the University mission to remote areas of Southeastern Ohio. It has a tradition of serving these areas. It devotes all of its resources to paying for the many expenses related to bringing the University out to the people of Ohio, giving them access to its many resources and educational programs and selected baccalaureate degrees, and ensuring the quality of these programs and degrees.

C. BOARD-ADMINISTRATION COMMITTEE

Committee Chair Charlotte Eufinger reported the committee met Friday to consider matters to be presented to the Trustees.

ELECTION OF OFFICERS AND PRESIDENT

Election of Chair RESOLUTION 1993 -- 1311

RESOLVED that Charlotte Coleman Eufinger be elected Chair of the Board of Trustees for the year beginning July 1, 1993, and ending June 30, 1994.

Ms. Grasselli presented and moved approval of the resolution. Mr. Hodson seconded the motion. All agreed.

Election of Vice Chair RESOLUTION 1993 -- 1312

RESOLVED that Thomas S. Hodson be elected Vice Chair of the Board of Trustees for the year beginning July 1, 1993, and ending June 30, 1994.

Mrs. Eufinger presented and moved approval of the resolution. Mr. Leonard seconded the motion. All agreed.

Election of Treasurer RESOLUTION 1993 -- 1313

RESOLVED that William L. Kennard be elected Treasurer of Ohio University for the year beginning July 1, 1993, and ending June 30, 1994.

Ms. Grasselli presented and moved approval of the resolution. Mr. Hodson seconded the motion. All agreed.

**Election of Secretary
RESOLUTION 1993 -- 1314**

RESOLVED that Alan H. Geiger be elected Secretary of the Board of Trustees for the year beginning July 1, 1993, and ending June 30, 1994.

Mr. Hodson presented and moved approval of the resolution. Mr. Emrick seconded the motion. All agreed.

**Election of President
RESOLUTION 1993 -- 1315**

RESOLVED that Charles J. Ping be elected President of Ohio University for the year beginning July 1, 1993, and ending June 30, 1994.

Mrs. Eufinger presented and moved approval of the resolution. Ms. Grasselli seconded the motion. Approval unanimous.

Mr. Hodson presented and moved approval of the resolution. Mr. Emrick seconded the motion. Approval was unanimous.

COMPENSATION FOR PRESIDENT AND EXECUTIVE OFFICERS 1993-94

RESOLUTION 1993 -- 1316

WHEREAS, in executive session in Committee of the Whole there was a review of the performance of executive officers and a presentation of salary recommendations by the President based on this review, and a discussion of compensation for the President.

THEREFORE, BE IT RESOLVED that the Board of Trustees authorizes the Board-Administration Committee to review with the President the salaries of executive officers and to determine the compensation for the executive officers and the President for 1993-94.

Immediately following adjournment of the Formal Board meeting, the Board-Administration Committee met with Chair Charlotte Eufinger and Trustees Ms. Grasselli and Mr. Hodson sitting by assigned of Board Chair Schey.

Mrs. Eufinger moved, and Ms. Grasselli seconded, that the Board-Administration Committee approve the recommended 1993-94 salary levels for executive officers and the President as presented and reviewed in executive session. Approval was unanimous.

Mr. Hodson presented and moved approval of the resolution. Mr. Leonard seconded the motion. All agreed. Mr. Leonard asked that minutes indicate he will be unable to attend the October 2 meeting given a prior business commitment.

MEETING DATES FOR SUCCEEDING YEAR

Designation of Stated Meeting Dates for Year Beginning
July 1, 1993, and Ending June 30, 1994

RESOLUTION 1993 -- 1317

RESOLVED that the following dates, which are Saturdays, be designated the stated meeting dates for the year beginning July 1, 1993, and ending June 30, 1994, with committee meetings scheduled the preceding day.

October 2, 1993, Athens Campus (Committees meet on October 1)
January 29, 1994, Athens Campus (Committees meet on January 28)
April 23, 1994, Athens Campus (Committees meet on April 22)
June 25, 1994, Location to be announced (Committees meet on June 24,
Location to be announced)

RESOLVED further that, if committees dictate, the Board-Administration Committee be authorized to change the date of the stated meeting.

VIII. ANNOUNCEMENT OF NEXT STATED MEETING

The Secretary reported the Trustees will meet on the Athens campus, Friday, October 1, 1993, for committee/study sessions and Saturday, October 2, 1993, for the formal Board meeting. An executive session is being scheduled for the morning of October 1.

IX. GENERAL DISCUSSION - CALL OF MEMBERS

Members, in turn, thanked retiring Chair Ralph Schey for his strong leadership, in particular his initiative of receiving reports from university centers of excellence. Members congratulated Chair-Elect Charlotte Coleman Eufinger and pledged to support her efforts.

Trustees warmly welcomed new Student Trustee Amanda Arnovitz and commented they looked forward to her participation.

Trustees also said goodbye, in absentia, to retiring Trustee Dick Campbell. All appreciated the contributions he and Margaret had made.

Mr. Hodson thanked those helping with scheduled activities this weekend. He commented his reaction to reports given was one of consciousness, not criticism, and were intended to explore what we might do differently through an exploration of the mechanics and levels of perceptions on issues facing the university.

Mr. Emrick stated he was impressed with the quality of people, programs and facilities at the regional campuses and congratulated Vice Provost Bryant and Deans Laubenthal and Newton.

Ms. Grasselli thanked Jim Bryant for the stimulating series of activities and meetings held on the Zanesville and Eastern Campuses. She outlined the planned fall activities of the Search and Screening Committee and asked Trustees for their input and support.

Ms. Arnovitz thanked Trustees for their welcome and for the opportunity to serve. She commented on the sense of pride Trustees have for our students and how great of a place they help make this school.

Mr. Leonard stated these weekend meetings were his most satisfying as a Trustee. He noted he was pleased with the discussions regarding selection of the next president and minority recruitment and admission and noted the new generation of evolving board leadership.

Mr. Nolan commented we must continue to seek ways of telling others how great this university is and that the Trustees, administration and faculty do care about doing the right thing.

President Ping, on behalf of Trustees, presented retiring Chair, Trustee Ralph Schey with a certificate of appreciation for his outstanding leadership. Members enthusiastically expressed support for the feelings of the certificate. This presentation was made during the luncheon on the Eastern Campus.

RESOLUTION 1993 -- 1318

OHIO UNIVERSITY

June 26, 1993

CERTIFICATE OF APPRECIATION

presented to

RALPH E. SCHEY

Chair of the Board of Trustees

- FOR** *your leadership and diligence in meeting the responsibilities of the Board Chair,*
- FOR** *your insistence that Trustees must focus on centers of excellence on which to build the future of Ohio University,*
- FOR** *your strong reminders that the contemporary mission of the University includes a special role in the economic development of the State of Ohio and our nation,*
- FOR** *your wise counsel and willingness to share experiences, including your generous personal support of University programs,*
- FOR** *the personal qualities which have brought you our respect,*
- WE** *affirm our appreciation.*

Conferred as a Mark of Esteem by the President and the Board of Trustees of Ohio University.


PRESIDENT


SECRETARY

CHARLOTTE E. EUPINGER
RICHARD R. CAMPBELL
JEANETTE G. GRABELLI-BROWN
CHARLES R. ENRICK, JR.
THOMAS B. HODSON

PAUL R. LEONARD
HOWARD R. NOLAN
J. CRAIG STRAFFORD, M.D.
WILLIAM A. REIMER, JR.
MONICA A. TURCZY



Mr. Reimer thanked William Smith for his report on campus gender matters. He stated he was pleased with the awareness and creativity of solutions being considered dealing with sexual harassment. Mr. Reimer noted he liked the sense of community found on the regional campuses.

Mr. Lancaster reviewed for Trustees fall activities being planned by the alumni association. He described a new alumni sponsored award recognizing a combination of scholarship and athletic success by an Ohio team. He commented on the matter of needed liability insurance at alumni events and for seeking ways to overcome their current budget shortfall.

President Ping thanked, with deep gratitude, Trustees for continuing his appointment as President for the 19th consecutive year. The President noted the matter involving a faculty member, Clarence Martin, is currently a civil one and concluded by outlining Mr. Martin's credentials.

Mrs. Eufinger thanked Trustees for their confidence in electing her as Board of Trustees Chair. She noted the upcoming year will be different in many ways -- most sadly as the beginning of the end of the Ping Era. She concluded by thanking members of all the Coordinating Councils for their strong support and effort on behalf of their individual campuses and the university.

X. ADJOURNMENT

Determining there was no further business to come before the Board, the meeting adjourned at 3:30 p.m.

XI. CERTIFICATION OF SECRETARY

Notice of this meeting and its conduct was in accordance with Resolution 1975-240 of the Board, which resolution was adopted on November 5, 1975, in accordance with Section 121.22(F) of the Ohio Revised Code and of the State Administration Procedures Act.

Ralph E. Schey
Chairman

Alan H. Geiger
Secretary

