April 24, 1985

TO: Those listed below*

FROM: Alan H. Geiger, Secretary, Board of Trustees

SUBJECT: Minutes of the April 13, 1985 Meeting of the Board

Enclosed for your file is a copy of the April 13 minutes. This draft will be presented for approval at the next stated meeting of the Board. I have also enclosed a copy of the minutes from the Edison Animal Biotechnology Center Authority March 20 meeting. These minutes finalize actions and discussions from the Authority's first meeting.

AHG.vg

Enclosures

*Chairman and Members of the Board
Mr. Johnson
Mr. Line
Dr. Ping
Mr. Kennard
Dr. Geiger
Dr. Bruning
Dr. Harter
Dr. Turnage
Mr. Rudy
Archives (2)
Mr. Burns
MINUTES OF THE MEETING OF
THE BOARD OF TRUSTEES OF OHIO UNIVERSITY

Saturday, April 13, 1985, 10:00 A.M.
Room 319, Alden Library
Ohio University, Athens, Ohio

I. ROLL CALL

Eight members were present, namely Chairman William D. Rohr, Frank C. Baumholtz, Richard R. Campbell, Priscilla S. D'Angelo, Dennis B. Heffernan, Dean W. Jeffers, Fritz J. Russ and Denver L. White. This constituted a quorum.

Milton J. Taylor, who attended committee meetings on Friday, was unable to attend the Saturday session. This was Mr. Taylor's last meeting as a University Trustee. He has served a full nine year appointment, in addition to a one year appointment preceding his full term appointment.

President Charles J. Ping, Treasurer William L. Kennard and Secretary Alan H. Geiger were present. M. F. Line, Jr., who sits with the Board by invitation as President of the Ohio University Alumni Board of Directors was not able to attend. He was meeting with his Board of Directors who were meeting concurrently as a part of participating in the Ping Celebration activities.

II. APPROVAL OF MINUTES OF THE
MEETINGS OF JANUARY 26, 1985 and
MARCH 12, 1985
(previously distributed)

Mr. Jeffers moved that both sets of minutes be approved as distributed. Mr. Baumholtz seconded the motion. Approval was unanimous.

III. COMMUNICATIONS, PETITIONS AND MEMORIALS

Secretary Geiger reported none had been received.

IV. ANNOUNCEMENTS

There were no announcements.
V. REPORTS

Chairman Rohr invited President Ping to present the Cleveland Week report. The President commented on the hard work and effort that had gone into the planning for Cleveland Week and asked Vice President for University Relations, Martha Turnage to present the report. Dr. Turnage noted that the Cleveland Week project was quite successful and accomplished its major objectives. These objectives included raising the profile of the university to the Cleveland area media, creating new alumni chapters, meeting and greeting new students and their parents, current students and alumni and the meeting with local business people to explain the activities and needs of the university. Dr. Turnage thanked President Ping for his presence at the Cleveland Week activities. Board members expressed appreciation to Martha Turnage for her good work and leadership of the Cleveland Week project. A copy of the Schedule of Events for the Ohio University Week in Cleveland is included with the official minutes.
Ohio University Week in Cleveland

**Schedule of Events**

**Saturday, March 30, 1985**
- Alumni College in Cleveland*
  Marriott Inn—Beachwood, 9:00 a.m.—4:00 p.m.
- Reception for Alumni College Participants, and Alumni of the College of Arts and Sciences
  Marriott Inn—Beachwood, 4:30—6:30 p.m.

**Sunday, March 31, 1985**
- Office of Admissions’ Reception for Fall 1985, New Students
  Holiday Inn—Independence, 2:00—4:00 p.m.
- Reception for Parents of Currently-Enrolled Students
  Marriott Inn—Beachwood, 7:00 p.m.

**Monday, April 1, 1985**
- Luncheon for High School Guidance Counselors, Principals, and Superintendents*
  Marriott Inn—Beachwood
- Reception for Alumni of the College of Education
  Marriott Inn—Beachwood, 6:30—8:30 p.m.

**Tuesday, April 2, 1985**
- First Amendment Congress*—Sponsored by the E.W. Scripps School of Journalism, Cuyahoga Community College, WEWS-TV, and The Plain Dealer
  Cuyahoga Community College—Metro Campus
- Reception for Alumni of the College of Communication
  Lobby of the Museum of Natural History, 5:30—7:30 p.m.
- Fine Arts Performance Showcase: “Image of the Arts”
  Auditorium of the Museum of Natural History, 8:00 p.m.
- Reception Following the Performance
  Lobby of the Museum of Natural History, 9:30—11:00 p.m.

**Wednesday, April 3, 1985**
- Medical Ethics Workshop*
  Brentwood Hospital
- Reception for Alumni of the College of Engineering and Technology
  Marriott Inn—Beachwood, 7:30—9:00 p.m.
- Green and White Club “Meet the Coaches” Reception
  Marriott Inn—Beachwood, 7:00 p.m.

**Thursday, April 4, 1985**
- Symposium on Improving Performance in American Business*
  Stouffer’s Inn on the Square
- Luncheon for Symposium Participants and Special Guests*
  Stouffer’s Inn on the Square

*Attendance by invitation/reservation only

For further information about Ohio University Week in Cleveland contact:
Dr. Martha A. Turnage
Vice President for University Relations
or
Ms. Maggi Channel
Assistant to the Vice President
110 Cutler Hall
Ohio University
Athens, OH 45701-2979
614/594-5276

In Cleveland, March 30—April 4: 216/464-5950 from 9:00 a.m. to 5:00 p.m.
(Headquarters Hotel—Beachwood Marriott)

*Ohio University is an affirmative action institution.*
VI. UNFINISHED BUSINESS

The Secretary reported no unfinished business.

VII. NEW BUSINESS

Chairman Rohr stated that Board committees had, at their respective meetings, discussed matters being presented to the Board. Chairmen, or committee members designated by them, presented matters for action.

A. BUDGET, FINANCE AND PHYSICAL PLANT COMMITTEE

Mr. Jeffers outlined matters related to the Committee's deliberation which are to be presented to the Board. He noted that Board members had lunch Friday with members of the University Planning Advisory Committee and that their recommendations this year, represented a very strong consensus. He stated that the Committee had reviewed the UPAC Report, proposed Tuition and Fee Schedule, Compensation Pool, Residence Hall proposed Budgets and Rates and Capital Improvement matters. He commented the Board was pleased that only a minimum tuition increase was necessary and that the budget outlined permitted the institution to do the most important things. However, he noted, the available funding does not provide for all that is needed.

President Ping, at the request of Mr. Jeffers, described the major factors of the UPAC Report. The President indicated that the Report shapes the Budget for next year and acts as a policy statement for detailed budget preparation once the legislature enacts an appropriations bill. He also mentioned the work of the seven UPAC Task Forces and their reports dealing with future university issues and possible actions for each. The President concluded his remarks by reviewing the basic assumptions of the UPAC Report and noting that this planning document represents a direction of future movement for the university.

1. Acceptance of Program Planning Report and Outline for 1985-86 Budget Plan

Mr. Heffernan moved approval of the resolution. Mr. Campbell seconded the motion. Approval was unanimous.
WHEREAS, the Ohio University Board of Trustees has been granted the full power and authority on all matters relative to the administration of the University,

NOW, THEREFORE, BE IT RESOLVED that the Board of Trustees receives the "Ohio University Program Planning Report, March, 1985," recommended by the President and approves the outline of the 1985-86 budget plan.

BE IT FURTHER RESOLVED that if the legislature fails to pass an appropriations bill equivalent to the Governor's recommendation or passes an interim budget with funding significantly lower than the governor's recommendation, the President shall propose an alternative fiscal plan which is commensurate with available revenue.
To: Charles J. Ping, President
From: James L. Bruning, Provost

Subject: Planning Report

Attached is the Ohio University Program Planning Report. The process which culminated in this series of recommendations regarding enrollment, income and expenditure projections, planning pool allocations, compensation increases and fee changes began in September. Initial discussions focused on issues facing the institution and culminated in a series of preliminary reports summarized in Appendix H. These and other topics will become the focus of further discussion to expand the planning horizon during the next three to five years.

The recommendations included in the Report summarize the plans during FY 1985-86 for the Athens General Programs, Regional Higher Education and the College of Osteopathic Medicine.

jc
Attachment
OHIO UNIVERSITY PROGRAM PLANNING REPORT

March, 1985

- Athens General Programs
- Regional Higher Education
- College of Osteopathic Medicine
Planning and budgeting activities at Ohio University for the past two years have been facilitated by a period of relative fiscal stability. While the development of each new state biennial budget brings with it attendant uncertainty, one of the basic premises of this planning report is that a repetition of the recurring disruptive financial crisis is unlikely.

Student enrollments at the upper division and graduate levels have remained stable and enrollments by new freshmen have increased. University faculty have achieved good success in securing increased support for sponsored research, grants and contracts.

Ohio University has been particularly successful in first round of competition for special state funding for the Selective Excellence programs established during the present biennium. Awards have included one of nine Eminent Scholar endowments, Program Excellence grants totaling $390,000 representing three awards out of seventeen given to state universities, and matching contributions from the state of $3,000,000 for the Edison Animal Biotechnology Center.

Prospects for 1985-86

The executive budget recommendations to the legislature call for strengthening the base budget and for the expansion of the Selective Excellence programs initiated during the current biennium. New programs, if funded, will strengthen outstanding academic units of the University and stimulate growth in sponsored research programs. The institutions and Regents had proposed funding for instructional equipment and plant renovations in the operating budget, but these recommendations were not endorsed by the Governor. The final outcome of that debate will be determined by legislative action.

While some additional new funding may be provided in the coming biennium for categorical programs which address state level needs and issues, a second premise of this planning report is that little additional revenue beyond increases for inflation is expected in the enrollment based subsidy.

Enrollment Projections

The number of graduating high school seniors has continued to decline in Ohio and nationally since 1977. By 1990 the pool of high school graduates in Ohio will have declined by 30% to about 120,000. Ohio high school graduates will drop from the 1977 level of 175,000 to 138,000 in 1985.

The 1984 freshman class on the Athens campus of Ohio University was 2,995 for Fall 1984. This was an increase of 455 over Fall 1983 and about 500 more freshman than would have been expected based on projections from the declining pool of high school graduates. The present flow of applications is similar to last year. While the pool of graduating high school seniors continues to decline, the third major premise of this planning report is that the number of new freshmen expected to matriculate to the Athens Campus for Fall 1985 is 3,000. The composite enrollment forecasts for fiscal 1985-86 on which our planning activities have been based, are presented in Appendix A.
UPAC Action Agenda

In previous years much of the work of the University Planning Advisory Council has been devoted to the preparation of the annual financial plan. As a result, long range perspectives have not routinely been the central focus from which short-range policies and practices evolved. One result has been the need for greater clarity regarding broader institutional issues and perspectives so that yearly planning proposals may be better formulated.

A renewed effort to expand the planning horizon was undertaken during the current planning cycle. Seven task force groups were appointed, each charged with studying and reporting on major issues which face the campus during the next three to five years.

An attempt was made to extract the major conclusions which evolved from the work of each task force and to outline a proposed plan for action which will be discussed broadly throughout the University community. This proposed action agenda has been summarized in outline form and is presented in Appendix H.

In addition to the UPAC task force groups, two additional study committees were appointed during the fall quarter with membership consisting of individuals with special knowledge or expertise. These committees studied the role of the computer and computer related technology throughout the University, and the current status of minority recruitment and retention programs.

The UPAC action agenda and the reports of the special University-wide committees will be studied and discussed throughout the university during the spring and summer and will serve as the guiding framework for the 1985-86 planning cycle.

I. Athens General Programs

Income Estimates

Income for the Athens General Program budget is derived from three major sources: 1) enrollment-based instructional subsidy from the State; 2) student tuition and fees; and 3) other income from investment, indirect cost recovery from grants and contracts, and miscellaneous sources. In addition to these basic sources of general revenue, funds are intermittently provided by the state for mandated pay increases for civil service employees. While separately legislated pay raises were appropriated for the current fiscal year, none are anticipated for the coming biennium.

State subsidy is projected to be $42,396,000, an increase in 1985 of $3,688,000 over the current year. This estimate is based upon the executive budget proposal introduced into the legislature process in January. While it is unlikely that the final appropriation law passed by the legislature will correspond precisely to the executive proposal, large differences are not anticipated. In addition, the enrollment forecasts for Ohio University, upon which the executive budget recommendations are based, do not recognize the
larger than expected freshman class of Fall 1984. This increase, coupled
with a similar increase projected for Fall 1985, suggests that the enrollment
forecasts by the Regents and the Office of Budget Management are under-
estimated. The uncertainty regarding the final appropriation, the funding of
actual enrollments, and the variation between projected and actual
enrollments at other institutions, has led the planning committee to propose
the use of the executive subsidy proposal as the best available estimate of
state support. Suitable accommodation of this level of uncertainty will be
made in the expenditure plan through phased implementation of expenditure
proposals.

Student tuition and fee income for 1985-86 is projected to be
approximately $36,509,000. The fee income estimate is based on revised
enrollment projections and a proposed tuition increase of $20 per quarter, a
student general fee increase of $5 per quarter and an increase in the
non-resident surcharge of $20 per quarter. Proposed fee increases will
become effective with the fall quarter 1985. The recommended increases are
below the fee increase limits proposed in the executive budget for the coming
biennium, and less than expected increases in the Higher Education Price
Index. The Higher Education Price Index increased by 5.4 percent in 1984,
and the estimated increase for 1985 is between 6 to 7 percent. The
recommended overall increase in fee charges for resident undergraduates is
3.9 percent and 3.6 percent for graduate students.

The proposed student fee schedules for the various programs of the
University are presented in Appendix E, F and G. A summary of the projected
revenue for the Athens General Programs follows:

<table>
<thead>
<tr>
<th>TABLE I</th>
<th>Athens General Program Income</th>
</tr>
</thead>
<tbody>
<tr>
<td>Category</td>
<td>Revised Budget 1984-85</td>
</tr>
<tr>
<td>State Appropriations</td>
<td></td>
</tr>
<tr>
<td>Instructional Paybill</td>
<td>$37,802,000</td>
</tr>
<tr>
<td>Sub-total</td>
<td>$38,708,000</td>
</tr>
<tr>
<td>Student Fees</td>
<td>$35,047,000</td>
</tr>
<tr>
<td>Other Income</td>
<td>5,443,000</td>
</tr>
<tr>
<td>Total</td>
<td>$79,198,000</td>
</tr>
</tbody>
</table>

Expenditure Plan

The continuing base budgets for Athens General Program units carried
forward into 1985 from the current year total $78,662,000. This amount has
been adjusted to accommodate permanent adjustments provided by the 1984-85
planning pool; expenditure increases for grants-in-aid, scholarships and
educational benefits budgets associated with the proposed fee increase; the addition of continuing expenditures funded from the operating reserve during the current year and the removal of one-time-only spending authorizations from the current planning pool.

As noted earlier, a major uncertainty affecting the income forecast is the level of state subsidy support for the first year of the biennium. The enrollment based subsidy recommendations contained in the executive budget have been chosen as the best available information, but the actual subsidy earned could vary from that level. Decreases could result from legislative action to fund less than the executive request. Increases are possible resulting from student enrollments at Ohio University, which are significantly greater than those proposed by the Regents and the Office of Budget and Management. The possible variance is assumed to be more limited than recent planning reports, but there is still a measure of uncertainty regarding contingency planning. In response to this uncertainty, the Expenditure Plan is recommended for implementation in stages with an opportunity to adjust to both increases and shortfall in projected income.

To protect against unexpected income shortfall, the release of funds for some planning proposals will be delayed until after the fall term has begun. Expenditure budgets will then be adjusted, if necessary, to correspond to changes in income that may result from unanticipated fluctuations in enrollment or state enrollment subsidy.

The Expenditure Plan is presented in Table II. It begins with the ongoing base expenditure commitments of $78,662,000. To this amount must be added various mandated increases of $1,277,000. These include the net costs of occupying new facilities for the College of Engineering and Journalism, required increases for purchased utilities and the annual costs of purchased service credit associated with the Trustee approved Retirement Incentive Plan.

Beyond the provision for mandated increases, top priority is given to faculty and staff compensation; to increasing summer teaching rates, raising stipends for graduate students, and pay increases for civil service employees. While faculty and staff compensation is recommended at 7 1/2%, approximately 1 1/2% of that amount is dedicated to covering the costs of increased usage of current benefits. Studies currently are underway to determine if benefits costs can be reduced without reducing coverage afforded faculty and staff. Any savings achieved by efforts to reduce the cost of health benefits will be used to increase faculty and staff salaries.

Proposals from individual planning units were reviewed and arranged in priority order for the planning pool. UPAC recommends funding amounting to $491,000 for 21 proposals. The planning pool is set aside to fund special projects which are judged to (1) increase income or reduce costs, (2) enhance the quality of the institution, (3) increase recruitment or retention of students, (4) make better use of existing physical and staff resources and (5) encourage cooperation and coordination among units.

Next in order of priority are a set of University-wide needs, as determined by UPAC, totaling $343,000. Under the present estimate of income, all of the funding proposals presented in the Preliminary Expenditure Plan could be funded. While all of the University-wide items and approximately
half of the planning pool proposals are tentatively approved, actual release of the funds will be delayed until the state budget is passed and fall 1985 enrollments are known. This phased release of allocations will afford a contingency against unrealized income forecasts of nearly $600,000.

The specific planning proposals which are formally recommended for funding from the $491,000 planning pool are presented in Appendix B. The University-wide needs addressed by UPAC recommendations of $343,000 are presented in Appendix C.

<table>
<thead>
<tr>
<th>Description</th>
<th>Cost</th>
<th>Cumulative Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Base Operating Expenses</td>
<td>$78,662,000</td>
<td>$78,662,000</td>
</tr>
<tr>
<td>Mandated Additional Expenses:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Purchased Utilities</td>
<td>$589,000</td>
<td></td>
</tr>
<tr>
<td>New Building Costs</td>
<td>226,000</td>
<td></td>
</tr>
<tr>
<td>Retirement Incentive Purchase Costs</td>
<td>462,000</td>
<td>1,277,000</td>
</tr>
<tr>
<td>Compensation:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Faculty/Staff (Salary &amp; Retirement 6%; Health Care Benefits 1%; Educational benefits .5%)</td>
<td>$2,984,000</td>
<td></td>
</tr>
<tr>
<td>Civil Service Employees</td>
<td>643,000</td>
<td></td>
</tr>
<tr>
<td>Summer Teaching Rates</td>
<td>160,000</td>
<td></td>
</tr>
<tr>
<td>Graduate Student Stipends (6 1/2%)</td>
<td>200,000</td>
<td>3,987,000</td>
</tr>
<tr>
<td>Planning Pool</td>
<td>491,000</td>
<td>84,417,000</td>
</tr>
<tr>
<td>University-wide Needs:</td>
<td></td>
<td></td>
</tr>
<tr>
<td>University Scholarships</td>
<td>50,000</td>
<td></td>
</tr>
<tr>
<td>Library Acquisitions</td>
<td>90,000</td>
<td></td>
</tr>
<tr>
<td>Equipment and Supplies</td>
<td>150,000</td>
<td></td>
</tr>
<tr>
<td>Repair and Maintenance</td>
<td>30,000</td>
<td></td>
</tr>
<tr>
<td>IUC Advocacy Project</td>
<td>23,000</td>
<td>343,000</td>
</tr>
</tbody>
</table>

**TABLE II**

Preliminary Expenditure Plan
Athens General Programs
1985-86
II. Regional Higher Education

Regional Higher Education's planning process is similar to the process used by the Athens General Programs. The Regional Campuses submit proposals for evaluation by a planning advisory council that makes its budget recommendations to the Vice Provost.

Income Estimates

The change in total income for the Regional Higher Education will be significantly greater than for the Athens General Programs or for the College of Osteopathic Medicine. This is due to the executive budget recommendation which proposes to reduce the undergraduate share of instructional costs. Since Regional Campus enrollments are primarily undergraduate, the change in subsidy over the current year is proportionately larger than for units with graduate or professional enrollments.

The Table III describes the estimated income for the Regional Higher Education budget. The student fee schedule on which fee income estimates are based is presented in Appendix F.

<table>
<thead>
<tr>
<th>Category</th>
<th>Revised Budget 1984-85</th>
<th>Projected Budget 1985-86</th>
<th>Change</th>
<th>Percent</th>
</tr>
</thead>
<tbody>
<tr>
<td>State Appropriations</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Instructional</td>
<td>$7,040,800</td>
<td>$8,150,800</td>
<td>$1,112,000</td>
<td>15.1</td>
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<tr>
<td>Paybill</td>
<td>98,000</td>
<td>0</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Sub-Total</td>
<td>$7,138,800</td>
<td>$8,150,800</td>
<td>$1,012,000</td>
<td>14.1</td>
</tr>
<tr>
<td>Student Fees</td>
<td>$5,824,200</td>
<td>$6,049,900</td>
<td>$225,700</td>
<td>3.8</td>
</tr>
<tr>
<td>Other Income</td>
<td>69,900</td>
<td>91,200</td>
<td>21,300</td>
<td>30.5</td>
</tr>
<tr>
<td>Total</td>
<td>$13,032,900</td>
<td>$14,291,900</td>
<td>$1,259,000</td>
<td>9.6</td>
</tr>
</tbody>
</table>

Expenditure Plan

The Regional Higher Education beginning base budgets for 1985-86 total $12,850,900. Mandated expenses such as purchased utilities and new building costs at Ironton total $410,700. In addition, compensation for Faculty and Staff, Civil Service Employees and Part-time Teaching will cost $691,600. The expenditure recommendations are presented in Table IV below.

The Regional Campuses enrollments are projected to be stable. However, emphasis will be placed on the recruitment of students interested in the technologies. The planning pool requests which total $258,600, will be funded in two stages. These are summarized in Appendix D.
### Table IV

**Preliminary Expenditure Plan**

**Regional Campuses**

**1985-86**

<table>
<thead>
<tr>
<th>Description</th>
<th>Cost</th>
<th>Cumulative Cost</th>
</tr>
</thead>
<tbody>
<tr>
<td>Base Operating Expenses</td>
<td>$12,850,900</td>
<td>$12,850,900</td>
</tr>
<tr>
<td><strong>Mandated Additional Expenses:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Purchased Utilities</td>
<td>$218,900</td>
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</tr>
<tr>
<td>New Building Costs</td>
<td>191,800</td>
<td>410,700</td>
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<tr>
<td><strong>Compensation:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Faculty/Staff (7 1/2%)</td>
<td>376,300</td>
<td></td>
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<tr>
<td>Civil Services Employees</td>
<td>69,000</td>
<td></td>
</tr>
<tr>
<td>Summer Part-time and Overload Teaching Rates</td>
<td>246,300</td>
<td>691,600</td>
</tr>
<tr>
<td>Planning Pool</td>
<td>258,600</td>
<td>14,211,800</td>
</tr>
<tr>
<td><strong>Campus-wide needs:</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Library Acquisitions</td>
<td>8,600</td>
<td></td>
</tr>
<tr>
<td>Equipment &amp; Supplies</td>
<td>18,500</td>
<td></td>
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<tr>
<td>Repair &amp; Maintenance</td>
<td>47,000</td>
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</tr>
<tr>
<td>IUC Advocacy Program</td>
<td>6,000</td>
<td>80,100</td>
</tr>
</tbody>
</table>

**III. Medical Education**

Budget planning for the College of Osteopathic Medicine has proceeded independently, but in conjunction with the planning activities of the Athens General Program and Regional Higher Education. Medical enrollments have been forecast according to a prescribed schedule of growth associated with the development of the College and its academic programs. Admission to the entering class of the College is granted to only a small percentage of applicants.

**Income**

In contrast to the Athens General Programs, little deviation is anticipated from the projected medical enrollments used in formulating the executive budget proposal. Hence, income available to the College of Osteopathic Medicine from state sources is estimated to be about 97% of the Governor's budget request. This conservative approach is based upon the historical treatment of the Governor's request by the legislature in past biennial budget cycles.
State appropriations consist of instructional subsidies and clinical subsidies. Support for clinical instruction costs is critical to the College's instructional program because of the need to utilize a number of remotely located community teaching hospitals. The legislature increased clinical subsidy funds in the last biennial budget in response to the needs of the medical schools which did not own training hospitals. The estimated income is presented in Table V.

The tuition income is based upon projected enrollments and assumes a 4% increase in student charges consistent with the planning guidelines of other units of the University. Enrollment is still increasing to the planned class size of 400.

The state appropriations, tuition, and other income represent approximately 75% of COM's budget in 1984-85. Other restricted state appropriations for primary care programs, family practice programs, geriatrics programs and Area Health Education Centers, in addition to federal grants and contracts for sponsored programs, make up the remainder.

<table>
<thead>
<tr>
<th>Category</th>
<th>Revised Budget 1984-85</th>
<th>Proposed Budget 1985-86</th>
<th>Change</th>
<th>Percent</th>
</tr>
</thead>
<tbody>
<tr>
<td>State Appropriations</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Instructional</td>
<td>$5,221,000</td>
<td>$5,839,400</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Clinical</td>
<td>$3,800,000</td>
<td>$3,870,300</td>
<td></td>
<td></td>
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<tr>
<td>Paybill</td>
<td>$99,000</td>
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</tr>
<tr>
<td>Sub-total</td>
<td>$9,120,000</td>
<td>$9,709,700</td>
<td>$589,700</td>
<td>7.0</td>
</tr>
<tr>
<td>Student Fees</td>
<td>$1,767,000</td>
<td>$1,962,800</td>
<td>$195,800</td>
<td></td>
</tr>
<tr>
<td>Other Income</td>
<td>$315,000</td>
<td>$315,000</td>
<td>0</td>
<td></td>
</tr>
<tr>
<td>Total</td>
<td>$11,202,000</td>
<td>$11,987,500</td>
<td>$785,500</td>
<td>7.0</td>
</tr>
</tbody>
</table>

Expenditures

The increase in state appropriations will fund compensation increases for contract personnel at the same levels approved for other programs of the University. COM estimates this cost to be $260,000. An additional $85,000 will be needed for civil service compensation increases.

New programs to be funded include a summer scholars program for minority students with an estimated budget of $60,000. Also, a newly approved postdoctoral program will begin July 1. Budgets are estimated at $75,000 for the residency program and $100,000 for the intern program based at O'Bleness Hospital.
A 3% increase for supplies and equipment expenditures over the current $5,000,000 budget is planned at $250,000. Increases in other sources of income will aid in meeting those needs.

Strong attempts will be made to fill open physician faculty positions. Funds which have accumulated due to COM's inability to fill faculty positions will be made available to expand facilities in an effort to catch up with medical school growth. The staff and budget for COM are expected to stabilize as we reach full enrollment.

Accumulated funds will also allow the College to construct and implement a marketing plan in the current year aimed at maintaining and improving the quality of our students and faculty.

The College of Osteopathic Medicine annually funds a Long Range Planning Pool within the College. All OU-COM faculty, staff and students including those located at regional teaching sites are eligible to submit proposals for funding as part of this on-going process. Proposals must address the missions, goals and objectives of the College's published Long Range Plan. A committee reviews the proposals and selects the most appropriate ones for funding according to established guidelines.

The allocation for the 1985-86 fiscal year Long Range Planning Pool will be determined during the College's annual budget allocation process. Planning Pool funds are intended to support new and/or promising ideas but are not intended to replace departmental operating or grant funding.

Planning pool proposals for the College of Osteopathic Medicine are formulated and evaluated during the late spring and early summer. Unlike the Athens General Programs and Regional Higher Education planning units, funding of planning proposals for the College of Osteopathic Medicine often are dependent upon many funding sources. The formulation of specific proposals is often delayed until the start of the new fiscal year and the review of the expenditure options possible from several inter-dependent funding sources.

Examples of widely diverse projects funded in the current year include: a marginal students program, a surgical conference, a pilot research project, a psychosocial theater, tissue culture research, a geriatric screening clinic, a medical center marketing project, as well as various items of equipment. While no specific planning pools have yet been reviewed, a total of $100,000 has been budgeted to fund proposals. The proposed expenditure plan is presented in Table VI.
<table>
<thead>
<tr>
<th></th>
<th>Cost</th>
<th>Cumulative</th>
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</thead>
<tbody>
<tr>
<td>Base Operating Expenses</td>
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<td>$11,057,500</td>
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<td>Compensation:</td>
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<tr>
<td>Faculty/Staff</td>
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<td>Civil Service</td>
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<td>Planning Pool</td>
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<td>College-wide Needs:</td>
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<td>Summer Scholars Program</td>
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<td>Post-Doctoral Intern Program</td>
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<td>Post-Doctoral Residency Program</td>
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<td>Supplies &amp; Equipment</td>
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# APPENDIX A

**Summary of Enrollment Projections**  
*For 1985-86 Budget Planning*

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<th>1984 Actual</th>
<th>1985 Projection</th>
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<tr>
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<tr>
<td>Graduate</td>
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<tr>
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<tr>
<td>OPIE</td>
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<td>85</td>
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<td><strong>Sub-Total</strong></td>
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<td><strong>TOTAL MAIN AND C.E.</strong></td>
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<tr>
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<tr>
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<td><strong>GRAND TOTAL ALL CAMPUSES</strong></td>
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</tr>
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</table>
APPENDIX B

Planning Pool Summary: Recommended Allocations Totaling $490,561

The following proposals were carefully reviewed by the University Planning Advisory Council and ranked in order of greatest priority:

Math Faculty (Arts & Sciences) $32,238

The inability of the Department of Mathematics to meet the demand for courses has reached alarming proportions. Funding will enable the Department of Math to offer needed courses at the 300, 400 and graduate levels to meet the needs of students in the secondary education program, pure and applied options for majors, and graduate level courses.

PACE Funding Increase (VP for Administration) $50,000

The PACE program has been successful in providing students with the opportunity to earn money to help meet educational expenses while working in positions which offer career-related experience. The PACE program also maintains and enhances the University's ability to recruit and retain high quality students. An increase in funding for the PACE program will help ensure that a quality program is maintained.

Computer Science Laboratory Instructors (Arts & Sciences) $16,500

In an attempt to strengthen the Department's instructional efforts and to support programmatic changes, funding is recommended for three TA positions to serve as Computer Science Laboratory Instructors.

Communication Management Position (Communication) $33,958

Funding is recommended for a full-time faculty position in the area of Regulation and Policy related to Communication Management to raise teaching and advising capacity to meet the needs of 150 majors and our future program development. Current staffing consists of three half-time appointments for 1.5 FTE.

Physical Therapy Neuroscience Faculty Position (Health & Human Services) $32,576

Approved by the Board of Regents on December 16, 1983, the School of Physical Therapy enrolled its first class in June 1984. The second class will matriculate in June 1985. The funding of this request will make it possible to complete the second phase of the implementation plan and thus fully implement the educational program for two classes of students. Once the program is fully implemented, the School will be eligible to apply for full accreditation status.
Pre-Matriculation Program/Minority Student Retention $16,539
(University College)

University College proposes to implement a pre-
matriculation program which will be open to new black freshmen
across the University as an intervention strategy to improve the
freshman-to-sophomore year retention rate. The proposed program
will take place in summer 1985 prior to the beginning of pre-
college and will run for four days after which students will go
through the regular pre-college program.

Computer Systems in Business Instructor (Business Administration) $33,035

Computer System in Business has three full-time faculty.
Fourteen of the 20 sections taught by CSB every quarter are
staffed by temporary faculty. This staffing request will
provide a full-time term instructor for CSB 200 and five part-
time sections of COBOL.

Laser Printer (VP for Administration) $40,600
Equipment $33,400 one-time
Maintenance $7,200 on-going

Funding is recommended for the purchase of laser printer
equipment for the Office of Admissions in order to provide high
quality communication with prospective Ohio University students.
The University's current mass letter printing equipment is 20
years old and provides a very low quality of printing. Funding
will enable Ohio University to match the majority of competitor
institutions in quality of letter communications.

Repair and Maintenance of LRC Equipment $8,000
(University Computing & Learning Services)

The funding of this proposal will provide the Learning
Resource Center with the capabilities for repair and maintenance
of existing equipment. The cost of repair parts, projection
lamps, and replacement footage for films has increased
dramatically.

Maintenance on Data Base Management System $47,695
(University Computing & Learning Services)

Ohio University has acquired multiple copies of a Data Base
Management System (DBMS) which will be used in support of
instruction and research as well as the business functions of
the University. This data base is the latest in
state-of-the-art software. Funding will make it possible to
totally integrate the University's business activities into an
information system which will support the University's
information needs well into the next century.
Pre-Engineering Minority Program (Engineering & Technology) $10,000

This request will provide funds for the continuation of the Pre-Engineering Program for Minorities (PEP) and the Minority Introduction to Engineering and Technology Program (MITENT). PEP is a five-week program for high school graduates offered during the summer quarter and is intended to enable a smooth transition into an engineering curriculum.

Satellite Service $29,168
(Career Planning & Placement/Business Administration)

Career Planning and Placement and the College of Business Administration jointly request funding for a staff member plus partial support to more effectively meet the career planning and placement needs of business students and to expand the existing internship program.

Maintenance For Upgraded Library Automation (Library) $21,652

To meet immediate and projected demands campus-wide and from the Regional Campuses, the Library upgraded its automated online catalog and circulation system to operate on Hewlett Packard's most powerful HP 3000/68 computer. To assure the maintenance required for quality service and equipment performance, funding is recommended.

Visiting Professional Position (Communication) $5,000

The College of Communication is over 17 faculty members short of meeting current staffing needs. Funding will allow the establishment of a visiting professional fund and will enable departments in the College to invite professionals to bring instruction to the campus.

Rehabilitation Equipment for Hudson Health Center $10,500
(VP for Administration)

This request will provide funding for additional rehabilitation equipment for the Physical Therapy Clinic at Hudson Health Center. The Physical Therapy Clinic is staffed by faculty and students of the School of Physical Therapy and treats over 2,000 students per quarter. With ongoing growth of the School of Physical Therapy, the number of students who can be treated in the clinic will be increased dramatically.

CALL Lab Computers and Air Conditioners (Arts & Sciences) $9,500

The Computer Assisted Language Learning Lab in Ellis Hall is presently serving students and faculty from Modern Languages, OP1E, and Linguistics. Increased usage of the facility has brought many problems. Funding will improve the lab by purchasing five computers and installing two window air conditioning units.
Computer Instructional Laboratory Support (Business Administration) $19,000

The Copeland IBM PC lab is open approximately 80 hours per week and serves over 600 students per quarter. The DEC lab in Copeland is open approximately 40 hours per week and served approximately 200 students this quarter, but that number will exceed 400 students by next Fall. This request will provide funds for supplies and student wages for lab assistants.

Faculty Redeployment Pool (Institutional Services--Provost) $15,000

This proposal will provide awards each year to faculty who propose a program for development or retraining that enables them to teach courses in fields in which they were not previously qualified to teach.

Parking Lot and Street Improvements (VP for Administration) $25,000

This request is recommended so that a budget allocation can be made to the General Fund Capital Improvement Account for Parking Lot and Street Improvements.

Support Services (Communication/Telecommunications) $25,000

This joint request is the College's top priority for funding activities critical to the continued well-being of programs in both Communications and Telecommunications. Funding will provide service and maintenance of new and existing equipment.

Inputting Grad Student Data Directly from OGSS (Graduate Programs) $9,600

Funding for this request will provide equipment which will permit the entry of graduate student record information into the Ohio University Data Base directly from the Office of Graduate Student Services.

GRAND TOTAL $490,561

If additional funds should become available beyond the current income estimate, the following proposals will be funded in priority order:

Staff Position in Public Information (University Relations) $27,925

The Office of Public Information requests funding to permit hiring an additional public relations staff person. This would increase the professional staff from three to four.

Practice Piano Replacement for School of Music (Fine Arts) $12,000

The School of Music is requesting funding to replace six worn-out practice pianos.
Ultra Software Maintenance Fee (Business Administration) $11,235

This proposal will provide for funding to pay the annual software maintenance for Ultra. Ultra, a database software system for the VAX 11/780, was given to the College of Business by Cincom Systems.

Laboratory Machinist (Engineering & Technology) $23,500

This request will provide funds to hire a full-time laboratory machinist for the College of Engineering and Technology.

Repair & Maintenance of Computer Workstation Equipment (University Computing & Learning Services) $7,000

Funding will enable the repair and replacement of computer workstation equipment in UCLS.

Japanese Language and Culture Position (Arts & Sciences) $12,000

Funding will make it possible for the Department of Linguistics to offer a more complete and stable program of instruction in the Japanese Language by securing funding which will allow it to establish a permanent tenure-track position in Japanese Language and Culture.

Enrollment Management--Phase I (Fine Arts) $25,000

Funding will provide support for the Enrollment Management program in the College of Fine Arts. Enrollment Management is a systematic approach to the recruitment and retention of quality students.

Top Loading Balances for Freshman Laboratories (Arts & Sciences) $12,000

Chemistry is an experimental science and balances are necessary to essentially every experiment. Ideally, there should be four balances for each laboratory, one at each of four benches serving six students per bench. To achieve this, funds are needed to purchase ten additional balances.

Cooperative Education Coordinator (Engineering & Technology) $25,838

This request will be used to support a part-time staff position, approximately ten percent of a Career Planning and Placement person, travel, and other miscellaneous items.

Opera Theater Funding (Fine Arts) $7,000

Funding for this request will be used to absorb the costs that result in preparing and executing yearly a fully-staged opera production--costumes, sets, music rental, stage assistants, box office management, etc.
Library Equipment Needs (Library)  
$30,000

Funding for this request will provide for a planned, continuing replacement program of library equipment.

Delivery Truck Replacement (Institutional Services)  
$15,000

Funding will make it possible to replace a delivery truck in the Stores/Receiving Department.

TOTAL  $208,498
APPENDIX C

Athens General Programs
Summary of University-wide Needs: Recommended Allocations Totaling $343,000

Allocations for the following University-wide needs are recommended by UPAC for funding in priority order.

University Scholarships $50,000

As federal resources for student financial assistance decreases, scholarship awards occupy an increasingly vital role in the recruitment and retention of outstanding students. UPAC has responded to this need by proposing increases in the PACE student employment program from the UPAC pool and by recommending that the present university scholarship budget be increased.

Library Acquisitions $90,000

Rampant inflation in the cost of library materials has reduced the capacity of the library to maintain the rate of acquisitions. Not only has UPAC recommended that the library acquisitions budget receive a proportional share of any University-wide allocation for supplies and equipment, but a special allocation is recommended.

Equipment and Supplies $150,000

Financial resources for non-personnel expenditures are critical determinants of program quality. While equipment inventory replacement has been partially addressed through the capital funding process, maintenance and repair budgets have been eroded for all budget units. UPAC recommends an increase in non-personnel budgets, including library acquisitions, of a minimum of 2% for the 1985-86 year.

Repair and Maintenance $30,000

The University budget for capital improvements has not been increased during the past ten years. Needed repairs have been funded from the University contingency reserve or from unexpended carry-forward funds at the end of each fiscal year. UPAC recommends that the capital improvements fund be increased on a regular basis.

Inter-University Council Advocacy Project $23,000

The Inter-University Council plans a state-wide effort to develop public understanding and support and to encourage a higher level of participation in education in Ohio. Individual institutions will be asked to contribute in proportion to enrollment to support the effort.
APPENDIX D

Regional Campus Planning Pool Proposals
and University-wide Needs

**Computer Science Position (Chillicothe Campus)**  
$13,650

The addition of a full-time faculty person will enhance the growth of the program enabling us to attract or retain high quality students, as well as provide faculty and staff development. This position will be partly funded through campus budget adjustments.

**Computer Science Position (Lancaster Campus)**  
$28,500

The campus believes Science and Technology Goals #6 and #8 and Lifelong Learning and Regional Higher Education Goal #14 will be fulfilled in offering a Computer Science Technology degree program. It is anticipated that with the addition of this program at least 20 incremental students will be added and additional requests will be provided for programming with business and industry.

**Minority Recruiter/Counselor (Ironton Branch)**  
$26,010

In surveying Lawrence and Scioto counties, it was concluded that the minority population was not being adequately served in terms of their post secondary education needs. The individual will identify and secure special funds and financial aid, assist with the offering of a special college curriculum, and perform all advising functions.

**Nursing Faculty (Zanesville Campus)**  
$30,000

It is proposed that a full-time faculty position in Nursing be funded. This position will give the program much needed professional support at a time when there is a need for some curricular revisions to accommodate the changes in today's health care delivery system, and meet the demands created by a tight job market for the graduates of the program.

Sub-total  $98,160

The second priority category totals $160,000. The following pool requests (by campus) are tentatively approved; but allocations will be withheld until the state budget is passed and the Summer/Fall 1985 enrollments are known.

**BELMONT CAMPUS**

**Film Library**  
$744

The funds will be used to purchase additional video cassettes of classic films to add to our present collection and increase our film course offerings. Students at the campus have shown strong and continuing interest in previous film offerings.
A primary goal of this campus is to reach a wider audience and, thereby, recruit more students. To that end, we created Prime Time, a women's re-entry program for which the TV Commercial is designed.

The James Wright Poetry Program is sponsored jointly by the Campus and other local interested groups. It promotes recognition of a local Pulitzer Prize winning Poet.

A primary goal of the Student Services area is to develop more support activities for the students, and which help improve our recruitment and retention efforts.

The goal of the continuing education unit is to broaden its base of enrollment in the non-credit area, especially in business and industry.

A main goal of the campus is to develop a Career Center for both students and the community. Basic furnishings are needed to make it possible for students to sit and work comfortably.

The present equipment does not provide the service we need to handle the large volume of mailings we now process. This equipment will help us meet one of our primary goals, which is the development of a comprehensive recruitment and campus awareness program.

This project is an implementation of a computerized registration and scheduling program.

A telephone operator is needed to efficiently coordinate communication on and off the campus. This is particularly important during school closings because of inclement weather.
CHILLICOTHE CAMPUS

Coordinator of Business Management Technology $5,750

As the Business Management Technology program has grown, it has become apparent that it requires a coordination similar to the other technical programs. Budget adjustment will be made to offset some of the expenses.

Copier Rental Increase $3,100

The request is for a yearly base budget increase to cover increased usage and rental for a new copier.

Lease of Van for Campus Use $4,900

This request to lease a Van is for greater safety, convenience and a spreading of decreased costs in an orderly fashion.

Challenge Grant Program $12,500

The purpose of this proposal is to place some resources into areas of most critical need. For example, if we are to devise new technical programs, we shall need consultants and outside expertise.

Library--Business Periodicals $3,684

One major long-range goal of OUC is that of becoming a regional resource center. This proposal will include the designation of major business/economics resources in the library.

Physical Plant--Student Assistant $3,367

Student assistant hours are needed to provide aid to the physical plant for central ordering, receiving, inventory, processing of requests, warehousing, key control, etc.

Faculty Terminal System $2,460

The current use of terminal system and the projected increase of usage by faculty, administrators and students makes it necessary to locate a separate area devoted to faculty only.
LANCASTER CAMPUS

Southeastern Ohio Training Center and Orient Program $39,097

In 1980 the Ohio Board of Regents directed Ohio University-Lancaster to provide post-secondary education to incarcerated students at the Southeastern Ohio Training Center (S.O.T.C.). The program at S.O.T.C. is growing, and in 1984 the Ohio Department of Corrections requested the OU-L begin a program of university courses at the new Orient Correctional Complex, which is 45 miles from Lancaster.

Periodical Subscriptions $2,500

Increase in the periodical base budget is requested because of extraordinary inflation not only this year, but cumulative over the past ten years.

ZANESVILLE CAMPUS

Student Services Assistant Director Budget Supplement $2,000

Because of the addition of the Assistant Director of Student Services position this past fall, a 300-900 budget is needed.

Library Acquisitions $3,000

There is a need to increase the money available for library acquisitions so that faculty members will be able to order the research materials necessary to develop their academic programs and expand the educational resources of the library and the University.

New Recruiting Publications $7,500

This proposal is submitted in the hope that additional monies can be allocated to the Student Services printing budget for new recruiting brochures: 1) a recruiting folder to spark initial interest in OU-Z; 2) an informational bulletin to provide more specific information about degrees, course offerings, etc. and to provide prospects with an application from; and 3) individual advising sheets to provide detailed information about specific majors.

Audio Visual Equipment Maintenance Contract $2,400

This contract will bring the equipment up to proper working order and then will be serviced as necessary over the year.
Maintenance Repairs  
$13,000

The cost of keeping the campus in basic repairs has risen geometrically in the last three years. Thus, it is requested that monies be provided for basic repairs.

Replace Pickup Truck  
$4,500

It is proposed that a new truck is purchased to replace the one used currently on campus.

Library Shelving  
$6,000

The Zanesville Campus Library was designed to hold sixty thousand books; we are now nearing fifty-six thousand volumes.

GRAND TOTAL  $258,600

REGIONAL CAMPUS-WIDE NEEDS

The Campus-wide needs, like the second priority pool requests, are tentatively approved until Summer/Fall 1985 enrollments are known and the state budget is passed.

Library Acquisitions  
$8,600

The Regional Campuses have a need to increase library acquisitions budget because of inflation and the development of new programs.

Equipment and Supplies  
$18,500

Increases in equipment and supplies have been limited in the past. Inflation and the purchase of computer equipment requiring service contracts have intensified this need.

Repair and Maintenance  
$47,000

All of the Regional Campuses do not have special line item funding for major expenses, thus a reserve fund is necessary to cope with unexpected physical plant failures and maintenance costs.

Inter-University Council Advocacy Project  
$6,000

The Inter-University Council plans a state-wide effort to develop public understanding and support and to encourage a higher level of participation in education in Ohio. Individual institutions will be asked to contribute in proportion to enrollment to support the effort.

TOTAL  $80,100
### APPENDIX E

Schedule of Graduate and Undergraduate Student Fees

**Athens General Programs**

1984-85 to 1985-86

#### Proposed Increase over Fall 1984

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<th>Category</th>
<th>Proposed Increase</th>
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#### Actual 1984-85

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#### % Change Over 1984-85

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<td>Resident</td>
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<td>Non-Resident</td>
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## Schedule of Undergraduate Student Fees
### Regional Campus General Programs
#### 1984-85 to 1985-86

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<tr>
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<td><strong>Regional Campuses</strong></td>
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APPENDIX G

Schedule of Medical Student Fees
College of Osteopathic Medicine
1984-85 to 1985-86

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UPAC ACTION AGENDA

The study group preliminary reports which have been presented to UPAC have identified many of the issues and concerns which should guide the resource allocation decisions of UPAC.

This tentative outline is an attempt to summarize the major underlying issues and conclusions contained in those reports or from the discussions that accompanied their presentation. These and other topics will become the focus of a renewed effort to expand the planning horizon during the next three to five years.
I. SUPPORT OF THE ACADEMIC MISSION

Conclusions:

+ Financial resources for non-personnel expenditures are critical determinants of institutional quality. Increases for such expenditures must be provided annually.

+ Instructional units have received and will likely continue to receive funding for instructional equipment from the State for equipment inventory replacement. A systematic allocation for equipment inventory replacement in support areas must also be developed.

+ While equipment inventory replacement in the instructional programs has been partially addressed, maintenance and repair budgets have been eroded for all budget units across the entire University.

+ There is a documented need to dramatically increase the acquisitions budget of the library. The O.U. acquisitions budget ranked second among the state universities in 1971 and now it ranks eighth.

+ Deferred maintenance of plant facilities at Ohio University has resulted in a backlog of unbudgeted maintenance projects just now beginning to surface in the form of leaking roofs, crumbling steps and repeated failure of HVAC equipment. The current small operating reserve is inadequate to continue to deal with these crises on an ad-hoc basis.

Action Agenda:

1. A significant portion of the UPAC pool should be allocated for non-personnel expenditures.

2. The 300-900 expenditure categories for all units should receive a base increase of at least the general rate of inflation.

3. A special pool should be established for the purchase, repair or replacement of high cost equipment items which are beyond the capacity of individual units to accommodate.

4. The budget units that did not participate in past capital equipment purchase programs should receive a budget adjustment for equipment inventory replacement.

5. A large base allocation should be recommended by UPAC for library acquisitions and the acquisitions budget should also be included in any base 300-900 allocation.

6. Operating funds should be set aside for HVAC, carpet replacement, roof repair and other large plant maintenance needs.
II. COST OF QUALITY EDUCATION

Conclusions:

+ Fees at Ohio University are high in relation to the other universities of Ohio.

+ Student charges among the public universities of Ohio rank above the national average.

Action Agenda:

1. Tuition increases for the 1985-86 fiscal year, must not be more than the general rate of inflation.

2. The general fee which is already very high, should not be increased at the same rate as tuition and the non-resident surcharge.

3. The non-resident surcharge, which is the offset for loss of state support for eligible students, should be increased as much or more than increases in tuition. This reflects the fact that the current rate for non-resident undergraduates falls far short of the level of state support for resident undergraduates. However, before major changes are made, a study should be conducted to determine the effects on non-resident enrollments of significant increases in the surcharge.

4. UPAC should consider corresponding increases in various forms of student financial aid to accompany any increases in student fees. This is to minimize barriers to college for talented students with limited financial resources.
III. ATTRACTING AND RETAINING OUTSTANDING STUDENTS

Conclusions:

+ The successful recruitment and retention of outstanding students is inextricably linked to the effective communication of the rich and varied opportunities available at Ohio University.

+ UPAC should encourage those activities that contribute most to this sense of community and encourage various sponsors to effectively communicate "The Ohio University Story."

Action Agenda:

1. Provide resources to coordinate campus constituencies in understanding and prompting the various programs of the University.

2. Strengthen linkages with groups and individuals who share this common aim. Included are alumni, advisory boards, the various campuses of the University, public school officials and teachers, residents of SEO, the state and region.

3. Utilize available sources of financial aid to strengthen and re-enforce outstanding programs and stimulate interest and commitment of current and potential students in strong but under-represented programs of study.

4. For overall institutional consistency, evaluate admission criteria for selected student markets and instructional programs to balance enrollment by ability, ethnic origin, sex and residency status.
IV. THE QUALITY OF POST-BACCALAUREATE EDUCATION

Conclusions:

+ Strong graduate programs at Ohio University are essential components of the concept of a university.

+ Such programs stimulate research and scholarly productivity among the faculty, serve the broader interests of the state and nation by the production of new knowledge and have a direct and measureable positive impact on the quality of undergraduate programs.

+ To remain a vital component of the university enterprise, graduate programs of Ohio University must attract and retain outstanding students.

+ Stipend and other forms of financial support for graduate students in some programs of Ohio University have not remained competitive with support levels throughout Ohio or the nation.

+ The level of increase in graduate student financial aid required to remain or become competitive differs among competing programs.

Action Agenda:

1. Raise the minimum stipend for all programs by a uniform amount.

2. Increase the funds available for stipends in selected areas where it can be demonstrated that there is both the potential and need.

3. Allocate additional stipend increases in accordance with market demand and the potential for improving the quality of future students to be recruited. The basis of selective funding should be academic preparation, minority recruitment, institutional need and service potential.
V. THE OHIO UNIVERSITY PRESS

Conclusions:

+ The Ohio University Press is an important facit of Ohio University.

+ The Press has historically been underbudgeted.

+ The hidden subsidy which the Press has received has complicated the press management function and impeded the broader understanding and acceptance of the role of the Press and its contributions to the aims of the University.

Action Agenda:

1. Provide the budgeted subsidy required to sustain the Press at its present level of operation as a permanent base allocation.

2. The Ohio University Press should continue to report administratively to the Provost.
VI. COMPENSATION AND QUALITY OF EDUCATION

Conclusions:
+ Summer, part-time, and overload rates need not be set at the same levels.
+ The University must increase summer teaching compensation.
+ Compensation incentives are needed to induce Group I faculty to offer more upper division instruction at the regional campuses.
+ The University should continue making progress toward the commitment of the 1976 Trustee Resolution to reach the upper quartile among the twelve public universities of Ohio.
+ Health benefit costs have increased at unreasonable rates in comparison to increases in faculty and staff compensation. Changes in the benefit program should be implemented which reduce the costs while at the same time preserve benefits consistent with the primary needs of the professional staff.

Action Agenda:
1. No changes should be made in the part-time and overload compensation rates.
2. A travel incentive plan for Athens-based faculty should be adopted by the regional campuses.
3. Summer teaching rates should be based on a percentage of average salary by rank for each course credit hour.
4. Summer teaching rates should be increased annually at the same rate as faculty and staff compensation generally.
5. Faculty and contract staff compensation should be increased at a rate exceeding the general rate of inflation and to levels which preserve or improves the present relative standing among comparable positions at other Ohio institutions.
6. The changes in the health insurance program proposed to UPAC which result in the reduction of premium costs should be adopted. When such reductions are achieved, the savings should be translated into salary increases for faculty and staff.
VII. COPING WITH SELECTIVITY AND HIGH DEMAND

Conclusions:

+ Programs with selective admission standards have experienced reduced enrollment as a result of selective admission.

+ University College has experienced enrollment increases as that college absorbs pre-majors from other colleges.

+ The quality of students in the professional colleges with selective admissions has improved.

+ The advising load for University College advisors has greatly increased due to selective admission.

+ Selective admission to various programs has resulted in the attraction of fewer minority students into those programs.

+ Selective admissions has resulted in improved retention in such programs.

Action Agenda:

1. The core requirement concept should be adopted by all colleges that implement selective admissions.

2. Summer programs should be provided for minority students who become applicants to programs with selective admissions criteria.

3. Additional faculty and staff positions should be allocated to planning units with student demand which exceeds present capacity.

4. UPAC should recommend the funding of professional development proposals which result in better utilization of existing personnel.

5. The recruitment of minority faculty and staff, especially in areas with high minority student demand, must be encouraged.
2. Tuition and Fee Schedule for 1985-86

Mr. Campbell moved approval of the resolution. Mr. Baumholtz seconded the motion. Approval was unanimous.

RESOLUTION 1985--785

WHEREAS, the Program Planning Report, March 1985, contains program enhancements after extensive review, and

WHEREAS, the Program Planning Report, March 1985, contains fixed and mandated cost increases, as well as faculty and staff compensation increases,

NOW, THEREFORE BE IT RESOLVED that the Board of Trustees adopt the attached schedules of fees effective with the Fall Quarter 1985.
OHIO UNIVERSITY  
FEE SCHEDULE  
EFFECTIVE FALL QUARTER 1985  
ATHENS/CAMPUS

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## OHIO UNIVERSITY
### FEE SCHEDULE
#### EFFECTIVE FALL QUARTER 1985
#### REGIONAL CAMPUSES, IＲΟΝＴΟΝ AND PORTSMOUTH

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3. Compensation Pool for 1985-86

Mr. Campbell moved approval of the resolution. Mr. Heffernan seconded the motion. Approval was unanimous.

RESOLUTION 1985--786

WHEREAS, the Program Planning Report, March 1985, contains compensation pools for faculty and staff,

NOW, THEREFORE BE IT RESOLVED that the Board of Trustees authorizes the President to prepare contracts to implement adjustments for faculty and staff in the next fiscal year in accordance with the Program Planning Report, March 1985.

BE IT FURTHER RESOLVED that the President is authorized to prepare recommended compensation for university executive officers for 1985-86. The recommendations will be reviewed with the Board of Trustees at their next board meeting.

BE IT FURTHER RESOLVED that if the legislature fails to pass an appropriations bill equivalent to the Governor's recommendations or passes an interim budget with funding significantly less than the Governor's recommendations, the President shall propose an alternative fiscal plan which is commensurate with available revenue.
Ohio University Interoffice Communication

To: President Ping and Members, Ohio University Board of Trustees

From: Dr. Carol Harter, Vice President for Administration

Subject: Residence and Dining Hall Financial Plan, Budget, and Proposed Rate Increases

Date: March 20, 1985

I am pleased to present a revised five year financial plan which projects relatively high occupancy, fiscal solvency, and strong commitments to refurbishing, renovation, and to the repair and replacement reserve through the 1985-1990 period.

A 3% increase in room, board, apartment, and other charges is proposed for 1985-1986. While overall inflation remains at just under 5%, higher than anticipated occupancy projections permit us to raise charges in a modest way to cover all expense items.

Included in the proposed budget is a $100,000 planning pool and $25,000 for "program excellence." The planning pool will fund various student work programs, the creation of special program space, and several items designed to enhance the residential environment. The "program excellence" fund is designed to elicit creative projects from student residents and will be administered by the Dean of Students and Residence Life staff.

Also included in the expenditure plan is $575,000 for capital improvement items to be completed in 1985-1986. The projects scheduled for funding reflect both the financial commitment and renovation and refurbishing plan the Board approved last April.

The documents attached describe all proposed recommendations for your review and consideration.

CCH/rs
Rate Increase Request:

A proposed rate increase of 3% has been applied to all room, board and apartment charges.

Income Consideration:

In addition to the above rate increases, certain other categories have been increased correspondingly:

a. Workshops
b. Garage Rent
c. Snack bar, catering and banquets, and guest meals
d. Guest Housing

Facility Utilization:

All residence halls will be available for the 1985-86 academic year. A section of Scott Quadrangle will continue to be utilized as guest housing.

Occupancy Levels:

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<td>1984-85 Actual/Forecast -</td>
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<tr>
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<td>6,028</td>
<td>5,623</td>
<td>93.28</td>
</tr>
</tbody>
</table>
Financial Premises for the 1985-86 Budget

March 1985

Cost Containment Measures:

Cost containment efforts are to be continued for fiscal year 1985-86.

Inflationary Considerations:

The following inflation increases have been applied to the 1984-85 forecasted operating expenditures as presented in column B of the budget display:

- Contract and Civil Service Compensation (average)........ 5.3%
- Raw Food........................................... 5.0%
- Utilities (average)............................... 8.0%
- All Other non-Personnel Expense............... 3.0%

Total overall operating inflation increases above forecasted operating expenditures amount to approximately 4.9%.

Repair and Replacement Reserve:

The Residence and Dining Hall Auxiliary shall make every effort to contribute to the Repair and Replacement Reserve for the funding of future major Capital Improvement projects.

Planning Pool and Program Excellence Funds

A revised approach to planning pool allocations is incorporated in the 1985-86 budget proposal:

1. $100,000 will be allocated for projects designed to enhance the residential environment or upgrade critical operations (see attached list of recommended projects). The residence and dining hall planning group ranks proposals for funding in this category.

2. A new "Program Excellence" fund of $25,000 will be created. This fund will be administered by the Director of Residence Life and the Dean of Students and will be devoted to student initiated projects designed to enhance the quality of student life. (See attached description of the process.)
## OHIO UNIVERSITY
### RESIDENCE AND DINING HALL
#### CURRENT AUXILIARY FUND
### 1985-86 Proposed Budget
March 1985

### -A- 1984-85
**Trustee Approved Budget March 1984**

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<tbody>
<tr>
<td>Residence Halls</td>
<td>$10,040,000</td>
<td>$10,660,300</td>
</tr>
<tr>
<td>Dining Halls</td>
<td>7,820,400</td>
<td>8,561,300</td>
</tr>
<tr>
<td><strong>Total Income</strong></td>
<td><strong>17,860,400</strong></td>
<td><strong>19,221,600</strong></td>
</tr>
</tbody>
</table>

### -B- 1984-85
**Forecast 1/31/85**

<table>
<thead>
<tr>
<th>Income</th>
<th>1984-85</th>
<th>1985-86</th>
</tr>
</thead>
<tbody>
<tr>
<td>Residence Halls</td>
<td>$10,234,100</td>
<td>$10,660,300</td>
</tr>
<tr>
<td>Dining Halls</td>
<td>8,151,600</td>
<td>8,561,300</td>
</tr>
<tr>
<td><strong>Total Income</strong></td>
<td><strong>18,385,700</strong></td>
<td><strong>19,221,600</strong></td>
</tr>
</tbody>
</table>

### -C- 1985-86
**Proposed Budget**

<table>
<thead>
<tr>
<th>Income</th>
<th>1984-85</th>
<th>1985-86</th>
</tr>
</thead>
<tbody>
<tr>
<td>Residence Halls</td>
<td>$10,660,300</td>
<td>$10,660,300</td>
</tr>
<tr>
<td>Dining Halls</td>
<td>8,561,300</td>
<td>8,561,300</td>
</tr>
<tr>
<td><strong>Total Income</strong></td>
<td><strong>19,221,600</strong></td>
<td><strong>19,221,600</strong></td>
</tr>
</tbody>
</table>

### Operating Expenditures

<table>
<thead>
<tr>
<th>Expense</th>
<th>1984-85</th>
<th>1985-86</th>
</tr>
</thead>
<tbody>
<tr>
<td>Residence Life</td>
<td>1,067,000</td>
<td>1,038,700</td>
</tr>
<tr>
<td>Director of Residence Services</td>
<td>200,100</td>
<td>328,700</td>
</tr>
<tr>
<td>Housing Office</td>
<td>297,500</td>
<td>304,400</td>
</tr>
<tr>
<td>Upholstery &amp; Interior Services</td>
<td>195,700</td>
<td>378,100</td>
</tr>
<tr>
<td>Laundry Service</td>
<td>115,100</td>
<td>111,700</td>
</tr>
<tr>
<td>Housekeeping</td>
<td>2,354,800</td>
<td>2,423,300</td>
</tr>
<tr>
<td>Food Service</td>
<td>5,454,600</td>
<td>5,634,300</td>
</tr>
<tr>
<td>Direct Maintenance</td>
<td>1,059,600</td>
<td>1,215,800</td>
</tr>
<tr>
<td>Purchased Utilities</td>
<td>2,357,900</td>
<td>2,272,400</td>
</tr>
<tr>
<td>Capital Improvements</td>
<td>550,000</td>
<td>748,900</td>
</tr>
<tr>
<td>Other Administrative and Legal</td>
<td>116,700</td>
<td>121,200</td>
</tr>
<tr>
<td>General Fund Indirect Cost</td>
<td>1,763,800</td>
<td>1,743,000</td>
</tr>
<tr>
<td>Repair and Replacement Reserve</td>
<td>375,000</td>
<td>375,000</td>
</tr>
<tr>
<td>Planning Pool</td>
<td>50,000</td>
<td>100,000</td>
</tr>
<tr>
<td>Program Excellence - Res. Life</td>
<td>-</td>
<td>25,000</td>
</tr>
<tr>
<td>Operating Contingency</td>
<td>80,000</td>
<td>63,200</td>
</tr>
<tr>
<td><strong>Total Operating Expenditures</strong></td>
<td><strong>16,037,800</strong></td>
<td><strong>16,758,700</strong></td>
</tr>
<tr>
<td><strong>Net Income from Operations</strong></td>
<td><strong>1,822,600</strong></td>
<td><strong>1,761,300</strong></td>
</tr>
<tr>
<td>Interest on Debt Service Reserve</td>
<td>376,000</td>
<td>427,300</td>
</tr>
<tr>
<td><strong>Total Net Income before Debt Service</strong></td>
<td><strong>2,198,600</strong></td>
<td><strong>2,188,600</strong></td>
</tr>
<tr>
<td>Debt Service--Mandatory</td>
<td>2,380,000</td>
<td>2,377,700</td>
</tr>
<tr>
<td><strong>Net Income (Deficit)</strong></td>
<td>(181,400)</td>
<td>(323,400)</td>
</tr>
<tr>
<td>Beginning Fund Balance</td>
<td>801,500</td>
<td>1,031,100</td>
</tr>
<tr>
<td>Transfer to Plant Funds--Energy Management Savings</td>
<td>-</td>
<td>600,000</td>
</tr>
<tr>
<td><strong>Ending Fund Balance</strong></td>
<td><strong>$476,300</strong></td>
<td><strong>$600,000</strong></td>
</tr>
</tbody>
</table>

**Beginning Fund Balance**

**Ending Fund Balance**

**Net Income (Deficit)**

**Debt Service--Mandatory**
4. Residence and Dining Hall Budgets and Rates for 1985-86

Dr. Carol Harter, Vice President for Administration, presented and reviewed the proposed five year Residence Hall Budget Plan. She stated that the Residence Hall System was financially healthy and that its future looks strong and sound. Mr. Jeffers noted that the Board is pleased with the minimal rate increase proposed by the 1985-86 System budget.

Mr. Jeffers moved approval of the resolution. Mr. Russ seconded the motion. Approval was unanimous.
WHEREAS, sustained effort has been made to achieve financial stability for Ohio University's residence and dining hall auxiliary while still providing necessary services for student residents, and

WHEREAS, the residence and dining hall auxiliary is legally obliged to budget for all operating expenses and debt service obligations by means of fees which are collected from students who use the residential and dining hall facilities, and

WHEREAS, the residence and dining hall auxiliary fund is experiencing additional expense due to inflation and service costs, a series of new rate structures has been developed for room, board, married student apartments, and other services which will generate additional revenue, and

WHEREAS, the executive officers of the University have reviewed and evaluated the recommended increases in conjunction with a proposed budget for the 1985-86 fiscal year, and have concluded that the rates are commensurate with projected costs of operation, they hereby recommend that the following rate changes be approved.

### ROOM RATES - (QUARTERLY)

<table>
<thead>
<tr>
<th>Type</th>
<th>CURRENT RATE</th>
<th>PROPOSED RATE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Single</td>
<td>$543</td>
<td>$559</td>
</tr>
<tr>
<td>Single Staff</td>
<td>488</td>
<td>503</td>
</tr>
<tr>
<td>Double - Standard</td>
<td>440</td>
<td>453</td>
</tr>
<tr>
<td>Double - New South Green</td>
<td>488</td>
<td>503</td>
</tr>
<tr>
<td>Triple</td>
<td>364</td>
<td>375</td>
</tr>
<tr>
<td>Quad</td>
<td>411</td>
<td>423</td>
</tr>
<tr>
<td>Boyd Hall Large Single</td>
<td>584</td>
<td>602</td>
</tr>
</tbody>
</table>

### BOARD RATES - (QUARTERLY)

<table>
<thead>
<tr>
<th>Type</th>
<th>CURRENT RATE</th>
<th>PROPOSED RATE</th>
</tr>
</thead>
<tbody>
<tr>
<td>7 - Meal Flexible Plan</td>
<td>$310</td>
<td>$319</td>
</tr>
<tr>
<td>14 - Meal Flexible Plan</td>
<td>425</td>
<td>438</td>
</tr>
<tr>
<td>20 - Meal Plan</td>
<td>455</td>
<td>469</td>
</tr>
<tr>
<td>Green Carte Blanche</td>
<td>583</td>
<td>600</td>
</tr>
</tbody>
</table>

### MARRIED STUDENT APARTMENT RENTAL RATES - (MONTHLY)

<table>
<thead>
<tr>
<th>Type</th>
<th>CURRENT RATE</th>
<th>PROPOSED RATE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Efficiency, furnished</td>
<td>$218</td>
<td>$225</td>
</tr>
<tr>
<td>1 Bedroom, furnished</td>
<td>249</td>
<td>256</td>
</tr>
<tr>
<td>Bedroom, nursery, furnished</td>
<td>274</td>
<td>282</td>
</tr>
<tr>
<td>2 Bedroom, furnished</td>
<td>304</td>
<td>313</td>
</tr>
</tbody>
</table>
WHEREAS, The 1985-86 budget incorporates Board of Trustee action in room and board rates for the next fiscal year, and

WHEREAS, The executive officers of the University have reviewed the financial premises and the 1985-86 budget and recommend its adoption.

NOW, THEREFORE BE IT RESOLVED that the Board of Trustees does hereby adopt the 1985-86 Residence and Dining Hall Fund Budget including rate increases dated April 13, 1985.

<table>
<thead>
<tr>
<th>APARTMENT TYPE</th>
<th>CURRENT RATE</th>
<th>PROPOSED RATE</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 Bedroom, unfurnished</td>
<td>$279</td>
<td>$287</td>
</tr>
<tr>
<td>1 Bedroom, furnished</td>
<td>317</td>
<td>327</td>
</tr>
<tr>
<td>2 Bedroom, unfurnished</td>
<td>329</td>
<td>339</td>
</tr>
<tr>
<td>2 Bedroom, furnished</td>
<td>366</td>
<td>377</td>
</tr>
</tbody>
</table>

MARRIED STUDENT APARTMENT RENTAL RATES - (MONTHLY)

Mill Street
## Proposed Room and Board Rates

<table>
<thead>
<tr>
<th>Room Type</th>
<th>1984-85 Quarterly Rate</th>
<th>Total Increase</th>
<th>1985-86 Quarterly Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Standard Single Room</td>
<td>$543</td>
<td>$16</td>
<td>$559</td>
</tr>
<tr>
<td>Single Staff Room</td>
<td>488</td>
<td>15</td>
<td>503</td>
</tr>
<tr>
<td>Standard Double Room</td>
<td>440</td>
<td>13</td>
<td>453</td>
</tr>
<tr>
<td>New South Green Double Room</td>
<td>488</td>
<td>15</td>
<td>503</td>
</tr>
<tr>
<td>Triple</td>
<td>364</td>
<td>11</td>
<td>375</td>
</tr>
<tr>
<td>Quad</td>
<td>411</td>
<td>12</td>
<td>423</td>
</tr>
<tr>
<td>Boyd Hall Large Single Room</td>
<td>584</td>
<td>18</td>
<td>602</td>
</tr>
<tr>
<td>Board - 14 Meal Flexible Plan</td>
<td>425</td>
<td>13</td>
<td>438</td>
</tr>
<tr>
<td>Board - 20 Meal</td>
<td>455</td>
<td>14</td>
<td>469</td>
</tr>
<tr>
<td>Board - Green Card</td>
<td>583</td>
<td>17</td>
<td>600</td>
</tr>
<tr>
<td>Board - 7 Meal</td>
<td>310</td>
<td>9</td>
<td>319</td>
</tr>
</tbody>
</table>

### Linen Service
- **$20**
  - **$1**
  - **21**

### Garage Parking
- **$43**
  - **1**
  - **44**

## Married Student Apartments

<table>
<thead>
<tr>
<th>Apartment Type</th>
<th>1984-85 Monthly Rental</th>
<th>Total Increase</th>
<th>1985-86 Monthly Rental</th>
</tr>
</thead>
<tbody>
<tr>
<td>Wolfe Street Apartments</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Efficiency, furnished</td>
<td>$218</td>
<td>7</td>
<td>$225</td>
</tr>
<tr>
<td>One-bedroom, furnished</td>
<td>249</td>
<td>7</td>
<td>256</td>
</tr>
<tr>
<td>Bedroom, nursery, furnished</td>
<td>274</td>
<td>8</td>
<td>282</td>
</tr>
<tr>
<td>Two-bedroom, furnished</td>
<td>304</td>
<td>9</td>
<td>313</td>
</tr>
<tr>
<td>Mill Street Apartments</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>One-bedroom, unfurnished</td>
<td>279</td>
<td>8</td>
<td>287</td>
</tr>
<tr>
<td>One-bedroom, furnished</td>
<td>317</td>
<td>10</td>
<td>327</td>
</tr>
<tr>
<td>Two-bedroom, unfurnished</td>
<td>329</td>
<td>10</td>
<td>339</td>
</tr>
<tr>
<td>Two-bedroom, furnished</td>
<td>366</td>
<td>11</td>
<td>377</td>
</tr>
</tbody>
</table>
The Auxiliary has expanded its four-year old planning process to provide for program enhancements and to give student residents greater involvement in creating new programs or expanding existing ones. The new format to be implemented on a trial basis for 85-86, increases the annual Planning Pool to $125,000. Of this sum, $25,000 will be devoted to "Program Excellence" designed to fund student-initiated projects under the attached guidelines developed by the Dean of Students. The remaining $100,000 will be devoted to program enhancements approved by the Vice President for Administration in consultation with the residence and dining hall planning group. Following is a summary of the recommended projects for 1985-86. Expenditure of these funds will be authorized on a semi-annual schedule in accordance with the Trustee approved budget.

### GROUP 1 ALLOCATION - Summer 1985

<table>
<thead>
<tr>
<th>Department</th>
<th>Title</th>
<th>O-T-O/Cont.</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Food Service</td>
<td>IBM PC Computer and Software</td>
<td>X</td>
<td>$ 4,000</td>
</tr>
<tr>
<td>Physical Plant</td>
<td>Summer Student Work Program</td>
<td>X</td>
<td>9,010</td>
</tr>
<tr>
<td>Physical Plant</td>
<td>South Green MR1 Position</td>
<td>X</td>
<td>18,000</td>
</tr>
<tr>
<td>Res. Services</td>
<td>Student Paint Crew and Supplies</td>
<td>X</td>
<td>20,490</td>
</tr>
<tr>
<td>Food Service</td>
<td>Banquet/Catering Mgr. (.5 FTE)</td>
<td>X</td>
<td>15,000</td>
</tr>
</tbody>
</table>

**Sub Total** $66,500

### GROUP 2 ALLOCATION - Winter 1985/86

<table>
<thead>
<tr>
<th>Department</th>
<th>Title</th>
<th>O-T-O/Cont.</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Food Service</td>
<td>Additional Program Space for Nelson</td>
<td>X</td>
<td>$ 10,000</td>
</tr>
<tr>
<td>Res. Services</td>
<td>Carpet Maintenance System</td>
<td>X</td>
<td>5,000</td>
</tr>
<tr>
<td>Res. Life</td>
<td>Carpet</td>
<td>X</td>
<td>10,000</td>
</tr>
<tr>
<td>Res. Life</td>
<td>East Green Mail Boxes</td>
<td>X</td>
<td>4,000</td>
</tr>
<tr>
<td>Housing</td>
<td>Recruitment Brochure</td>
<td>X</td>
<td>4,000</td>
</tr>
<tr>
<td>Res. Services</td>
<td>Carpet Supplies</td>
<td>X</td>
<td>500</td>
</tr>
</tbody>
</table>

**Sub Total** $33,500

**TOTAL** $100,000
Program Excellence

The Program Excellence fund is designed to encourage creative projects and activities in the University Residence Life program. The fund of $25,000 will be administered by the Director of Residence Life in conjunction with the Dean of Students. Specifically, proposals will be evaluated twice annually by a committee composed of students and staff representatives. The funds will be used for two purposes:

1. A significant portion will be allocated to enhance existing Educational/Social Funds, with stipulations made so that these funds promote a balance of cultural, educational, alcohol education, recreational and academic support in each residence hall. Since these Educational/Social Funds are currently allocated on a quarterly basis, a quarterly report will be prepared to insure that funds are spent in accordance with the stipulations.

2. Individual proposals from residence hall Councils, Green Councils, and staff groups will be solicited. These proposals will range from program support to the development of facilities and services.

All proposals will be evaluated in the context of the "excellence" theme. Funds will be administered by the Department of Residence Life, and an annual assessment of each project's impact will be prepared. Every attempt shall be made to encourage Residence Hall Governments to contribute "Matching Funds" so that greater responsibility is exercised by student groups in the development of projects.
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Proposed Budget</td>
<td>6479</td>
<td>6479</td>
<td>6479</td>
<td>6596</td>
<td>6352</td>
</tr>
</tbody>
</table>

### Income:

<table>
<thead>
<tr>
<th></th>
<th>1985-86</th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Residence Halls</td>
<td>$10,660,300</td>
<td>$57,700</td>
<td>(329,000)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Dining Halls</td>
<td>8,561,300</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Income</strong></td>
<td>19,221,600</td>
<td>-</td>
<td>19,221,600</td>
<td>295,300</td>
<td>19,516,900</td>
</tr>
</tbody>
</table>

### Operating Expenditures:

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Residence Life</td>
<td>1,117,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Director of Residence Services</td>
<td>321,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Housing Office</td>
<td>318,100</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Upholstery &amp; Interior Services</td>
<td>371,500</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Laundry Service</td>
<td>118,100</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Housekeeping</td>
<td>2,495,700</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Food Service</td>
<td>5,856,100</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Direct Maintenance</td>
<td>1,240,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Purchased Utilities</td>
<td>2,478,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Capital Improvements</td>
<td>575,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other Administrative and Legal</td>
<td>129,900</td>
<td>(59,300)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>General Fund Indirect Cost</td>
<td>1,827,900</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Repair and Replacement Reserve</td>
<td>375,000</td>
<td>(125,000)</td>
<td>(50,000)</td>
<td></td>
<td>(175,000)</td>
</tr>
<tr>
<td>Operating Contingency</td>
<td>112,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Planning Pool</td>
<td>100,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Program Excellence-Res. Life</td>
<td>25,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Operating Expenditures</strong></td>
<td>17,460,300</td>
<td>(125,000)</td>
<td>(50,000)</td>
<td>37,200</td>
<td>16,937,700</td>
</tr>
</tbody>
</table>

### Net Income from Operations:

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Interest on Debt Service Reserve</td>
<td>427,300</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Net Income before Debt Service</strong></td>
<td>2,188,600</td>
<td>2,379,400</td>
<td>2,372,200</td>
<td>2,194,400</td>
<td>1,963,700</td>
</tr>
</tbody>
</table>

### Net Income (Deficit):

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Debt Service - Mandatory</td>
<td>2,375,600</td>
<td>2,379,400</td>
<td>2,372,200</td>
<td>2,379,700</td>
<td>2,381,300</td>
</tr>
</tbody>
</table>

### Transfer to Plant Funds:

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
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To: Dr. Alan H. Geiger, Assistant to President, Secretary to Board of Trustees

From: John K. Kotowski, Facility Planner

Subject: MOLECULAR AND CELLULAR LABORATORY CONVERSION, WILSON HALL
APPROVAL OF PLANS AND SPECIFICATIONS AND RECOMMENDATION OF CONTRACT AWARD

The development of final plans and specifications for the subject project is nearing completion and I anticipate the receipt of bids for this project in June, 1985. This project will involve the conversion of the first and third floors of the westerly wing of Wilson Hall on the West Green to laboratory facilities. The total funding available for this project is $300,000.00.

I have enclosed a resolution for consideration by the Board of Trustees at their April 13, 1985 meeting which seeks approval of plans and specifications and permits the recommendation of contract award so long as total bids received do not exceed total funds available.
5. Approval of Plans and Specifications and Recommendation of Contract Award for Molecular and Cellular Laboratory Renovation Project

Mr. Campbell moved approval of the resolution. Mr. Baumholtz seconded the motion. Approval was unanimous.
WHEREAS, the Ohio University Board of Trustees did at their regular meeting on September 15, 1984 authorize the President or his designee, in consultation with the Budget, Finance, and Physical Plant Committee to recommend to the Division of Public Works the selection of an architectural consultant for the Molecular and Cellular Laboratory Project, and

WHEREAS, the Ohio University did select the firm of Moody/Nolan, Ltd. as associate architect for the project, and

WHEREAS, final plans and specifications have been prepared for advertisement for bid.

NOW, THEREFORE, BE IT RESOLVED, that the Ohio University Board of Trustees does hereby approve plans and specifications for the Molecular and Cellular Laboratory Project.

BE IT FURTHER RESOLVED that the Ohio University Board of Trustees does hereby authorize the advertisement for and receipt of construction bids for the Molecular and Cellular Laboratory Project, and does hereby empower the President or his designee, in consultation with the Budget, Finance, and Physical Plant Committee to accept and recommend to the Deputy Director, Ohio Division of Public Works construction bids received for the Project provided total bids do not exceed available funds.
Date: March 26, 1985

Ohio University Interoffice Communication

To: Dr. Alan H. Geiger, Assistant to the President, Secretary, Board of Trustees

From: John K. Kotowski, Facility Planner

Subject: APPROVAL OF PLANS AND SPECIFICATIONS
RECOMMENDATION OF CONTRACT AWARD
PEDEN STADIUM RENOVATIONS, PHASE ONE

The development of final plans and specifications for the subject project is nearing completion and I anticipate the receipt of bids for this phase of the project in May 1985. The individual work to be undertaken as a part of this project includes the removal of bench seats on the east and west grandstands, sandblasting both structures, waterproofing the grandstand decks, replacement of bench seating with new aluminum planks, the construction of between four and five thousand new permanent seats at the stadium's north end and the addition of a new scoreboard at the stadium's south end. The total funding available for the Peden Stadium Renovation Project is $3,050,000.00. I anticipate the construction costs of this first phase to be no greater than $1,829,000.00.

I have enclosed a resolution for consideration by The Board of Trustees at their April 13, 1985 meeting which seeks approval of plans and specifications; and permits the recommendation of contract award so long as total bids do not exceed the total anticipated cost for this phase of work.

JKK/sw

enc:
6. Approval of Plans and Specifications and Recommendation of Contract Award for Peden Stadium Renovation Project, Phase I

Mr. Heffernan moved approval of the resolution. Mr. Baumholtz seconded the motion. Approval was unanimous.
WHEREAS, the Ohio University Board of Trustees did at their regular meeting on September 15, 1984 authorize the President or his designee, in consultation with the Budget, Finance, and Physical Plant Committee to recommend to the Division of Public Works the selection of an architectural consultant for the Peden Stadium Renovations Project, and

WHEREAS, the Ohio University did select the firm of Trautwein Associates, Inc. as associate architect for the project, and

WHEREAS, final plans and specifications have been prepared for advertisement for bid.

NOW, THEREFORE, BE IT RESOLVED, that the Ohio University Board of Trustees does hereby approve plans and specifications for the Peden Stadium Renovations, Phase One Project.

BE IT FURTHER RESOLVED that the Ohio University Board of Trustees does hereby authorize the advertisement for and receipt of construction bids for the Peden Stadium Renovations, Phase One Project and does hereby empower the President or his designee, in consultation with the Budget, Finance, and Physical Plant Committee to accept and recommend to the Deputy Director, Ohio Division of Public Works, construction bids received for the Project provided total bids do not exceed available funds.
Date: March 25, 1985

To: Dr. Alan H. Geiger, Secretary, Board of Trustees

From: John K. Kotowski, Facility Planner

Subject: RELOCATION OF EXISTING ROADWAY AND TENNIS COURTS AT PEDEN STADIUM
APPROVAL OF PLANS AND SPECIFICATIONS AND RECOMMENDATION OF CONTRACT AWARD

The development of final plans and specifications for the subject project is nearing completion and I anticipate the receipt of bids for this project in May, 1985. The work to be undertaken as a part of this project includes the relocation of the tennis courts north of Peden Stadium to an area near Nelson Commons, the relocation and widening of South Green Drive, improvements to drainage north of Peden Stadium and the expansion and improvement of parking at the intersection of South Green Drive and Oxbow Drive. The total funding available for this project is $750,000.00.

I have enclosed a resolution for consideration by the Board of Trustees at their April 13, 1985 meeting which seeks approval of plans and specifications and permits the recommendation of contract award so long as total bids received do not exceed total funds available.

Thank you.

JKK/sw

enc:
7. Approval of Plans and Specifications and Recommendation of Contract Award for Roadway and Tennis Court Relocation Project

Mr. Heffernan moved approval of the resolution. Mr. White seconded the motion. Approval was unanimous.
WHEREAS, the Ohio University Board of Trustees did at their regular meeting on September 15, 1984 authorize the President or his designee, in consultation with the Budget, Finance, and Physical Plant Committee to recommend to the Division of Public Works the selection of an engineering consultant for the Relocation of Existing Roadway and Tennis Courts Project at Peden Stadium, and

WHEREAS, the Ohio University did select the firm of Evans, Mechwart, Hambleton and Tilton, Inc. as engineer for the project, and

WHEREAS, final plans and specifications have been prepared for advertisement for bid.

NOW, THEREFORE, BE IT RESOLVED, that the Ohio University Board of Trustees does hereby approve plans and specifications for the Relocation of Existing Roadway and Tennis Courts Project.

BE IT FURTHER RESOLVED that the Ohio University Board of Trustees does hereby authorize the advertisement for and receipt of construction bids for the Relocation of Existing Roadway and Tennis Courts Project and does hereby empower the President or his designee, in consultation with the Budget, Finance, and Physical Plant Committee to accept and recommend to the Deputy Director, Ohio Division of Public Works, construction bids received for the Project provided total bids do not exceed available funds.
Mr. Jeffers reported that the Budget, Finance and Physical Plant Committee met Friday with Emilie M. Barnett of National Senior Developers and representatives of Athens City County Urban Development Corporation to discuss the Ridges Project. This was not an action item and the Committee has no recommendation to offer.

B. EDUCATIONAL POLICIES COMMITTEE

Priscilla D'Angelo thanked David Stewart, Associate Provost, for his report Friday dealing with students who transfer to Ohio University from two-year colleges. She also noted the reports given by recipients of the three Program Excellence Awards were informative and well done. Mrs. D'Angelo commented on the UPAC Report, particularly the Planning Pool Summary, and its appropriateness for Committee consideration.

1. Planning Pool Allocations

Mr. Russ moved approval of the resolution. Mr. White seconded the motion. Approval was unanimous.
RESOLUTION 1985--791

WHEREAS, the Educational Policies Committee has carefully reviewed Appendices B, C and D, "Planning Pool Summary" of the "Program Planning Report, March 1985" as recommended by the President, and

WHEREAS, a critical assumption underlying the recommendations of the University Planning Advisory Council is that the legislature will fund an appropriations bill equivalent to the Governor's recommendations.

THEREFORE, BE IT RESOLVED that the committee recommends the implementation of these recommendations if funds are available, and

BE IT FURTHER RESOLVED that if the legislature fails to pass an appropriations bill equivalent to the Governor's recommendations or passes an interim budget with funding significantly less than the Governor's recommendations, the President shall propose an alternative fiscal plan which is commensurate with available revenue.
2. Faculty and Administrative Emeritus Awards

Mrs. D'Angelo moved approval of the resolution. She stated that those recommended for the award hold a total of 321 years of quality service to the University. Mr. Baumholtz seconded the motion. Approval was unanimous. The Secretary notes that James E. Alsbrook and Archie M. Greer had previously been granted Emeritus Status. Therefore, the number of individuals now receiving Emeritus Status is 15 and due to previous discrepancies in individual years of service the total years of service remains 321.
RESOLUTION 1985--792

WHEREAS, the following individuals have rendered dedicated and outstanding service to Ohio University, and

WHEREAS, their colleagues and deans have recommended action to recognize their service,

THEREFORE, BE IT RESOLVED that emeritus status be awarded to the following individuals upon their retirement:

College of Arts and Sciences

Robert, F. Dakin, Professor Emeritus of Ohio Program of Intensive English
Warren A. Wistendahl, Professor Emeritus of Botany

College of Business Administration

Paul R. Dunlap, Associate Professor Emeritus of Quantitative Business Analysis

College of Communication

James E. Alsbrook, Professor Emeritus of Journalism
Archie M. Greer, Professor Emeritus of Telecommunications

College of Engineering

William H. Creighton, Professor Emeritus of Industrial Technology
Francis B. Fuller, Professor Emeritus of Aviation
Reuben M. Olson, Professor Emeritus of Civil Engineering
Charles M. Overby, Professor Emeritus of Industrial and Systems Engineering
Arlen Saunders, Associate Professor Emeritus of Industrial Technology
Robert L. Savage, Professor Emeritus of Chemical Engineering
Donald E. Scheck, Professor Emeritus of Industrial and Systems Engineering

College of Fine Arts

Robin T. Lacy, Professor Emeritus of Theater
College of Health and Human Services

Richard E. Ham, Professor Emeritus of Hearing and Speech Sciences
Freda A. Phillips, Associate Professor Emerita of Health and Sport Sciences

Library

Shirley Parker, Librarian Emerita

Administration

William Roberts, Director of Renovations Emeritus
March 26, 1985

To: Charles J. Ping, President
From: James L. Bruning, Provost

Subject: Recommendations for Emeritus Status

I am pleased to recommend the following individuals for emeritus status. They have rendered dedicated service to Ohio University in a variety of departments and disciplines. Their names and departmental recommendations are attached for your review.

jc
Attachment
Date: March 6, 1985

To: James Bruning, Provost

From: George R. Klare, Acting Dean, College of Arts and Sciences

Subject: Emeritus Status

Attached please find two requests for Emeritus Status for Professors Warren Wistendahl, Botany; and Robert Dakin, OPIE.

Both men will be retiring at the end of the academic year. Dr. Wistendahl will be under the early retirement plan while Dr. Dakin will go on full retirement.

As their Chairs have so aptly stated, these two men have made significant contributions to Ohio University; and I heartily support their nominations for Emeritus Status.

GRK/pch

Attachments
To: George R. Klare, Dean, College of Arts and Sciences
From: Irwin A. Ungar, Chair, Department of Botany

Subject: Emeritus Professor Rank for Warren A. Wistendahl

Professor Warren A. Wistendahl will be taking the early retirement option in June, 1985. He has made very significant contributions to the University during his 27 years of teaching in the Department of Botany at Ohio University.

Professor Wistendahl has contributed strongly in his teaching efforts with both undergraduate and graduate students. His teaching evaluations from students and peers have always been very good. Warren was nominated for and received the Outstanding Graduate Faculty Award in 1972. This award attests to the high regard our graduate students hold for his teaching. He has always been available for consultations with students in regard to their course work and research projects.

Warren has published regularly in peer reviewed scientific journals, averaging about two publications per year. He has attended and presented papers describing his research at scientific meetings on a continuing basis. Graduate students have completed a total of 31 degrees under his direction, and most of this research work has been published. He is appreciated by his peers and is often asked to review manuscripts in the area of plant ecology.

Professor Wistendahl has contributed his time and effort to many aspects of University service. Warren was Chairman of the Department of Botany from 1965 to 1969, during a period of rapid expansion of our programs. It was at this time that the Ph.D. program in Botany was initiated. In recent years he has performed at a very high level both as a member and chairperson of numerous departmental committees. Warren has served on a number of College committees and has acted as the Director of the Ohio University Dysart Woods Laboratory since the time of its purchase by the University in 1967. His many services to the professional community include: research manuscript reviewer for a number of scientific journals; plant sciences editor of the Ohio Journal of Sciences; consultant to several governmental agencies such as U.S. Corps of Engineers, Ohio Department of Natural Resources and Nature Conservancy.

Professor Warren A. Wistendahl has had an outstanding career at Ohio University. I feel that he should be awarded the recognition and privileges that go along with the rank of Emeritus Professor.
Date: February 28, 1985

To: Dean George Klare, Arts & Sciences

From: Dr. James Coady, Chairman, Linguistics

Subject: Dr. Robert Dakin - Emeritus

I would like to recommend Dr. Robert Dakin for Emeritus status at Ohio University. He is taking full retirement this June after 18 years of service at Ohio University.

I believe that all would agree that his most outstanding contribution was the creation of OPIE. He was recruited to O.U. for that purpose in 1967 and has succeeded in a most superb manner. He founded the OPIE and was its director for 13 years, having developed it into one of the most highly respected intensive English language training programs in the United States. He has served as a model and mentor to the OPIE staff as well as numerous graduate students through the years. He also taught graduate courses in the Department of Linguistics as his administrative duties allowed.

His selection to Emeritus status has the support of OPIE and Linguistics and would be a most fitting tribute to his valuable years of service to Ohio University.

JC/kd
To: Dr. John Stinson, Dean, College of Business

From: Dr. Arthur Marinelli, Chairperson Management

Subject: Emeritus Status — Dr. Paul R. Dunlap

Date: December 26, 1984

Ohio University Interoffice Communication

On behalf of the Department of Management Systems, I recommend upon the retirement of Dr. Paul Dunlap, Associate Professor of Quantitative Business Analysis that he receive Ohio University Emeritus status as Associate Professor of Quantitative Business Analysis.

Dr. Dunlap has been a faculty member since 1967 having received tenure in 1971. He has his BA from Penn State University, his MEd from Penn State and his PHD from American University. He has broad industrial experience with Metre Co, Avco RAD, Martin Marietta Co. and Ralph Parsons Co.

He is a member of a number of honor societies including Phi Kappa Phi, Alpha Iota Delta, and has served in NASA Summer Faculty Fellowships and Faculty Fellowships with the United States Environmental Protection Agency.

Date: June 20, 1984

To: David Stewart, Associate Provost

From: Paul E. Nelson, Dean

Subject: EMERITUS STATUS

Earlier I wrote to you a letter recommending Dr. James Alsbrook for emeritus status. Now I am making a similar case for Professor Archie Greer.

I don't think there is any question that Greer meets all the requirements. The attached letter from his Director, Dr. Drew McDaniel, tells the story.

Please make sure that Alsbrook and Greer get on the list for Trustees' approval. Thanks for your help.

jml

Approved: James L. Brining, Provost

Date: 3/26/85

140
Date: May 29, 1984

To: Paul Nelson, Dean, College of Communication

From: Drew McDaniel, Director, School of Telecommunication

Subject: Archie Greer

As you know, Archie Greer is retiring from full-time service at Ohio University next month. His recent resignation has stirred many memories, for Arch is a person who has symbolized the School of Telecommunication/Radio-TV for over three decades.

I would like to recommend Arch be given Professor Emeritus status on his retirement. This would be a fitting gesture for the great personal contribution he has made to our program, and to Ohio University.

I would base this request on the following considerations:

1) Arch has served in various capacities at Ohio University for 31 years. Before that he was a student, earning a B.A. and an M.A.

2) Arch has played a key role in advising in our school. He was the "official" program advisor for a number of years and has been the undergraduate coordinator for about ten years. He has been the chair of the Scholarship committee for as long as I can remember.

3) He has assisted student groups in telecommunications for many years. Arch single-handedly reorganized Alpha Epsilon Rho, our national honorary, several years ago. For his dedication to this organization he was honored as the national "Outstanding Chapter Advisor" last year. He also has been advisor to the All Campus Radio Network since its inception. Actually, he conceived the idea of the service and helped organize ACRN.

4) He has been President of the Ohio University Employee Credit Union for many years.

5) He is co-author of the widely-adopted text Broadcast Programming: The Current Perspective.

The list could go on, but perhaps this will illustrate the profound loyalty that Archie has shown Ohio University. I hope you will concur in this recommendation.
To: James Bruning, Provost

From: T. R. Robe, Dean, College of Engineering and Technology

Subject: Recommendations for Emeritus Status for Retiring Faculty

Attached are the departmental recommendations for Emeritus Status for seven of our faculty in the College of Engineering and Technology who are taking either full or early retirement during this current academic year 1984-85. As a group these retiring faculty represent some 140 years of service to Ohio University.

It is with great pleasure that I forward these recommendations to you with my full endorsement. Each of these faculty members has served the College and the University with distinction. They are as follows:

Mr. Francis B. Fuller, Professor, Aviation Department
Dr. Robert L. Savage, Professor, Chemical Engineering
Dr. Reuben M. Olson, Professor, Civil Engineering
Mr. William H. Creighton, Professor, Industrial Technology
Mr. Arlen E. Saunders, Associate Professor, Industrial Technology
Dr. Charles M. Overby, Professor, Industrial & Systems Engineering
Dr. Donald E. Scheck, Professor, Industrial & Systems Engineering

TRR:jcy

attachments

Approved: James L. Bruning, Provost 3/25/85
To: T.R. Robe, Dean, College of Engineering and Technology

From: Joan E. Mace, Aviation Department

Subject: Emeritus Status for Professor Francis B. Fuller, Aviation Department

The Aviation Department would like to recommend that Professor Francis B. Fuller be awarded the honor of Emeritus Status. Mr. Fuller will retire the end of the 84-85 academic year.

Mr. Fuller has served the department with excellence for over 25 years and has served as chairman for 24 years. Not only has he maintained status as an administrator, but at the same time made himself available to teaching students from the primary to advance level.

In December 1969, after receiving an unexpected announcement that the Aviation Department was being fazed out, Mr. Fuller, alone, took it upon himself to reverse this decision and accomplished the task. He contacted former students and associates with aviation careers to write letters of protest to the President and Board of Trustees. 1500 letters were received which are now bound and preserved in the University Archives. This prompted an Ad Hoc committee to be formed. They fairly evaluated the program, saw its possibilities and reinstated the Aviation Department.

His teaching responsibilities were always met with a high degree of efficiency and he always requested the assignment of teaching primary ground school because this was the student's first contact with a career in aviation.

Frequently he updated his knowledge and skill by attending FAA workshops and University Aviation Association Seminars. He has served the department well as a member of college committees. He has strong feelings that the Aviation Department should be an integral part of the College of Engineering. We are very sorry to see him leave, but hope that he will be able to remain active in the department.
Date: February 5, 1985

Ohio University Interoffice Communication

To: Dr. T.R. Robe, Dean, College of Engineering and Technology

From: Dr. Nicholas Dinos, Chairman, Chemical Engineering

Subject: Dr. Robert Savage.

I strongly urge that Dr. Robert L. Savage be awarded the title of Professor Emeritus.

As you know, Dr. Savage has retired as of December 31, 1984. He will, of course, remain actively involved in the research program, specifically those projects relating to coal.

I doubt that it is necessary to recount the long and excellent service Dr. Savage which has characterized his time here. He has been Professor, Dean, Vice President, Provost, Research Manager, etc. In all these capacities, he has served with vigor, honesty and serious purpose. When he returned to full-time professorial work about 10 years ago, he would have had every right to teach his courses, serve on committees, and let others pick up the torch of research. Instead, he created a whole new area of research for Ohio University, found the funds for it, and built a reputation for significance and excellence which will serve us all well in the years to come. In his 22 years of service, he has merited this recognition.

I cannot imagine a person more worthy of this honor and request that, after you have made your own evaluation, you submit his name to the Board of Trustees at the earliest opportunity.

Thank you.

ND:ah
Date: 11 February 1985

To: Dr. T. Richard Robe, Dean, College of Engineering and Technology

From: Harry M. Kaneshige, Acting Chairman, Department of Civil Engineering

Subject: Emeritus Status for Dr. Reuben M. Olson

Dr. Reuben M. Olson, Professor of Civil Engineering, is planning to retire at the end of the current school year in June 1985, and I recommend that he be awarded the rank of Professor Emeritus of Civil Engineering at that time.

Dr. Olson came to Ohio University in the fall of 1964 as Associate Professor of Civil Engineering, and was promoted to Professor in 1967. From 1975 to 1984, he served as Chairman of the Department.

Dr. Olson has taught rigorous courses in the area of fluid mechanics and is the author of an outstanding textbook on this subject. He has served actively on the Faculty Senate and on various College and University committees. He performed his duties as Department Chairman faithfully, always with the welfare of the College and the University in mind.

In recognition of his contributions, I believe that Dr. Olson is eminently deserving of appointment to emeritus rank.

HMK:ps
Date: February 4, 1985

To: T. R. Robe, Dean, College of Engineering and Technology

From: Menno DiLiberto, Chairman, Industrial Technology Department, ENT

Subject: Emeritus Status for Mr. William H. Creighton, Professor, Industrial Technology Department

On behalf of the Industrial Technology Department, I request emeritus status for Mr. William H. Creighton, who will retire at the end of the Spring Quarter, 1985.

Mr. Creighton has taught in the department for a period of 20 years in a variety of different areas related to Industrial Technology. His teaching responsibilities have always been met with a high degree of efficiency. Students who have had him for courses have profited from his experiences through his teaching, as well as from his personal counseling.

His knowledge of content within his area of expertise has always been up-to-date as a result of his industrial and professional affiliations. In addition, his ability to maintain laboratory equipment through repair and maintenance has made a contribution to the department through his years of service.

He has also served the community well as a consultant whenever called upon in areas related to his area of expertise.

Mr. Creighton has served the Industrial Technology Department, the College of Engineering and Technology, and Ohio University well throughout the years. Emeritus Status for Mr. Creighton is well deserved and recommended.

MD:cjs
Date: February 4, 1985

To: T. R. Robe, Dean, College of Engineering and Technology

From: Menno DiLiberto, Chairman, Industrial Technology Department, ENT

Subject: Emeritus Status for Mr. Arlen E. Saunders, Associate Professor, Industrial Technology Department

Mr. Saunders has taught in the department of Industrial Technology for a period of 18 years. His teaching responsibilities have always been met with a high degree of efficiency. All of his students have profited from his many years of experience in industry. His knowledge of content within his area of expertise has always been up-to-date as a result of his professional and industrial affiliations. He has been quite resourceful through the years in maintaining old equipment in a laboratory for which he was responsible. This is a contribution which quite often is unrecognized in academia.

Mr. Saunders has been very active in community projects through the "Masons" and Boy Scout" organizations, giving many hours of his own time.

He has served the university and the community well and is deserving of Emeritus Status.

MD: cjs
This is to recommend that Dr. Charles M. Overby and Dr. Donald E. Scheck be granted emeritus status. Both have given Ohio University eighteen years of faithful service including sound teaching, scholarly activities, and service.

Dr. Overby has been a mentor to countless students especially those who are disadvantaged and those who are minority students. He was a leading force in the development of precollege minority programs for easing the transition into Ohio University. He has developed expertise in quality control and statistics, serving as a consultant to local industry in these areas. His interests in energy conservation have helped the University to examine options in power generation and energy management. Students have benefited from working with him in these areas. His writing in the interaction between the technical community and legislative bodies is very nearly unique. He has reflected honor on Ohio University and will continue to do so as an emeritus professor.

Dr. Scheck has advised dozens of students in their graduate research projects. He has brought to them his expertise in microcomputer applications, production and inventory control, applied operations research, and mining systems engineering. He is especially effective as a one-on-one teacher. He has had an active research program here which included design of a coal cleaning plant, microcomputer control of mining processes, microcomputer logging devices for traffic signal maintenance, and geostatistics. He developed the mining systems major in Industrial and Systems Engineering, providing guidance for curriculum development and taking a leading role in the progress of students. He has served Ohio University well and will also continue serving as an emeritus professor.
Date: January 17, 1985

To: Dr. James Bruning, Provost

From: Dr. Nicholas Dinos, Chairman, Chemical Engineering

Subject: Dr. Robert Savage.

I strongly urge that Dr. Robert L. Savage be awarded the title of Professor Emeritus.

As you know, Dr. Savage has retired as of December 31, 1984. He will, of course, remain actively involved in the research program, specifically those projects relating to coal.

I doubt that it is necessary to recount the long and excellent service Dr. Savage which has characterized his time here. He has been Professor, Dean, Vice President, Provost, Research Manager, etc. In all these capacities, he has served with vigor, honesty and serious purpose. When he returned to full-time professorial work about 10 years ago, he would have had every right to teach his courses, serve on committees, and let others pick up the torch of research. Instead, he created a whole new area of research for Ohio University, found the funds for it, and built a reputation for significance and excellence which will serve us all well in the years to come.

I cannot imagine a person more worthy of this honor and request that, after you have made your own evaluation, you submit his name to the Board of Trustees at the earliest opportunity.

Thank you.
To: Jim Bruning, Provost

From: Dora Wilson, Dean, College of Fine Arts

Subject:

I am pleased to recommend that Dr. Robin Lacy be awarded the status of Professor Emeritus of Theater effective at the time of his early retirement at the end of this academic year. Dr. Lacy has had a long and distinguished career as a member of the faculty of the School of Theater at Ohio University. The material enclosed serves as supporting documentation for his many contributions to the school, college, university and the community.

I would like to add my recommendation for emeritus status to those made by Dr. Lacy's colleagues. Thank you.

DW/gem
In 1966 I had just become an assistant professor on tenure after spending the previous three years as an instructor in the theater program at Ohio University. I had worked very hard and I had built, so I thought, a pretty good program in design and theater technology. A friend of mine, Stan Abbott, had joined me as technical director and I thought we had it made. Jack Morrison, who had become Dean, then notified Stan and I that a new man was coming in to take over the design program and that this man was coming from Yale and that he was to be Robin Lacy. We did not embrace this news enthusiastically. To some extent, we resented his coming and this attitude was not improved at all by the fact that he was from one of the east coast established universities while we were trained in the midwest.

The first years of attempting to work together were difficult. Lacy was high-powered, assured, self-confident, knew what he was about and had a very fine national, and in some ways international, reputation. We were quite the opposite and I think we didn't know how to deal with it. Gradually, after ego and pride were set aside, we began to learn. We began to learn about the man as a teacher and a human being. Probably most important of all for our students, we began to learn a great deal about scene design, technical theater and teaching. I don't know if we learned any more from him than his students did in those days, but we certainly didn't learn less.

My relationship with Lacy changed. I began to become a better design teacher and we began to share the design classes at different levels. He found value in us, was clever enough to use what he found and we learned from him.

In 1971 Lacy was appointed Acting Director of the School for a year and attempted to work with us to build the production design area while he was serving as director of the school. As you must understand, this was very difficult given the mood on campus in that time. Further, the school was going through the growing pains of moving into what had become its professional training programs. At that time, we found a new understanding of the man; he demonstrated a vision of what a theater school should be, he demonstrated an understanding of what is appropriate in the relationship of a professional training faculty and serious theater students.

Five or six years later, and after the School of Theater had had a new full time director, who subsequently resigned, I was put into the position of Director of the School of Theater and, in a sense, once again changed positions with Robin Lacy.
Perhaps this introduction is too lengthy, but I think it may point up a background and a depth of understanding that, as the Director of the School of Theater, I have for Robin Lacy as a teacher, an artist and as a member of the university community. It is interesting and maybe ironic, but for me very flattering and important to nominate him for the rank of Professor Emeritus as he retires from the School of Theater at Ohio University.

Robin took his bachelor's degree at the University of Denver and finished it in August 1942. He went directly into military service and was honorably discharged as a Staff Sargeant in 1945. From 1939 through 1946, when the war didn't interfere, Lacy was employed as a technical assistant at the Central City Opera House, where he worked under the direct supervision of Robert Edmund Jones, Donald Oenslager, Charles Elson and Felix Brentano. These are among some of the most important names in design and theater in this century.

From 1946 to 1949 Robin completed his MFA at the Yale School of Drama. In 1950 he served as assistant lighting supervisor at WCBS-TV network in New York City, where he designed and supervised lighting for the Fred Waring Show, I Remember Mama, and programs such as Studio One, Playhouse 57, etc. Also during this time, he found the opportunity to work in a series of summer and small theater situations.

From 1952 to 1963 Robin began as an instructor and rose to the rank of associate professor at the Department of Theater, University of Denver, Denver, Colorado. Robin, not only designed a number of productions, but designed several theaters as well.

From 1963 to 1967 Lacy was associate professor of scene design and technical director of the Yale Theater, Yale School of Drama and, of course, was appointed as professor of theater and head of the production design program at the Ohio University School of Theater from 1967 to the present.

Attached in Part III of this document you will find a list of published designs of Dr. Lacy's and a list of all of the scenic and lighting designs spanning his career.

In Part V you will find samples of letters indicating his contributions and the recognition of his work on a national and international scale. On one occasion, while sitting at my desk, I was interrupted by Robin, who had with him an elderly foreign gentleman. He turned out to be Ramzi Mostafa, who is the head of the scenic design program at the University in Cairo, Egypt. Mostafa indicated to me that, when he had been Robin's student at the University of Denver, he had learned the basis of all that had helped him create a highly satisfactory career and life in the theater. He had sent us a student prior to this time, who is now teaching in the American universities (most recently at University of Akron), and is a well-known young man named Adel Migid, but he wished now to send to Robin for training a young man that he (Ramzi Mostafa) had chosen to take over his position at his university.

I do not know a great deal about the students that Robin has trained at Yale and before, but I do know that a number of them that he has trained here at Ohio University have gone on to very successful careers in the university theaters and in the professional theaters. Philip Jung and Jim Fouchard, both bright young designers in New York, Michael Cesario, Bob
Barnett and Steve Pater in the regional theater movement, Zane Stemple at Juilliard, as well as many others, are among his former students at Ohio University. He has established an excellent training program and has maintained it on a daily basis.

As you read the supporting materials included in this nomination, I think you will agree that Robin Lacy has brought distinction and recognition to our School of Theater, our College, and our University. He has served as a highly valued member of many committees at all levels of the University and community life, he has brought high honor to the art of theater and to himself. It may be fairly said, I believe, that over the years Robin Lacy is, more than any other individual, responsible for the high standards of faculty, student work, production, and general reputation of the Ohio University School of Theater. Through his work and through the respect and attention he has brought to our school through his presence here, he has helped put us on what we feel is the proper path for our future.

I am very pleased to submit, for the School of Theater, his name in nomination for Professor Emeritus.
Ohio University

Interoffice Communication

To:     David Stewart, Associate Provost

From:   Hilda Richards, Dean, CHHS

Subject: Professor Emeritus Appointment

Attached please find a Review of Accomplishments of Dr. Richard Ham for your committees' consideration of awarding Professor Emeritus status to Dr. Ham. As stated in the review, Dr. Ham has been with Ohio University since 1956, and has contributed much to the School of Hearing and Speech Sciences and to Ohio University. I would appreciate any consideration given to this appointment.

h

Approved: James L. Bruning, Provost  3/26/86

James L. Bruning, Provost  Date
REVIEW OF ACCOMPLISHMENTS

RICHARD HAM

Joined faculty of the School of Dramatic Art and Speech, College of Fine Arts, in September, 1956, as Director of the Children's Clinic and Supervisor of Student Teaching in Speech Therapy.

Between 1959-65 became coordinator of all clinic services, graduate coordinator, and grant coordinator. Developed grant application programs for graduate support that ultimately secured over 1.2 million dollars in various grants to 1972. Proposed and administered physical expansion to basement and two floors of Jacobs House (site of R-TV Communication Bldg.). Designed, ordered equipment, supervised renovation and equipment installation of clinical audiology program. Designed and taught first graduate courses in audiology until audiologist appointed (1963). Designed and taught first courses in aphasia, cerebral palsy, advanced diagnostics, clinic administration, academic administration, plus seminars in articulation, phonation, and fluency disorders. Chaired conversion and curricular redesign in shift from semester system to quarter system and appointed vice-chairman of department.

In 1965, negotiated relocation of total program from Kantner/Jacobs buildings, supervised renovations and move. Worked under Claude Kantner to move from College of Fine Arts (involuntarily) to separate School status and, ultimately, form part of the new College of Communication. Conducted a series of federal/state research projects in the selection, training, and utilization of paraprofessionals, including hosting a conference on the results. Chaired national committee to design training program for local development, on-site of audiometric technicians. Chaired the ASHA committee on supportive personnel. Appointed Director in 1968.
Reorganized School to abolish sub-unit disciplinary lines, creating a Coordinator of Clinic Services, Graduate Coordinator, and Under-graduate Coordinator. Instituted a uniform evaluation system for tenure and promotion. In advance of University initiated formal student evaluation of teachers, and administrator evaluations. By 1970, there were 350 UG majors, 45 MA students, and 9-12 doctoral students served by 18 faculty. By USOE measures, we were rated as one of the top 10 training programs in the United States.

In 1957, worked with Ohio Department of Health to establish itinerant POD (Pediatric Otologic Diagnostic) Clinic program in the SEO quadrant. About 1966, worked with same source to develop weekly Saturday therapy programs in Portsmouth, Ironton, St. Clairsville, Chillicothe, and Logan - staffed by O.U. faculty and students.

In 1972, succeeded Claude Kantner as Associate Dean for the College of Communication. Designed and supervised college-wide uniform system for budgeting, monthly fiscal analysis and projection, T & P review procedures, classified personnel evaluation, and space planning/allocation.

At all times, in every quarter, taught at least one academic course, and directed dissertations and/or served as committee member, and performed personal research and writing.

In summer 1975 was appointed Chair of the committee to implement establishment of the Ohio University College of Osteopathic Medicine, covering all facets of space, staff, curriculum, budget, etc. In March 1976 accepted appointment as Associate Dean for Administration in the new medical school. Was responsible for all aspects of budget, personnel records, space and construction, purchasing, grant review, maintenance, hospital clerkship programs, and many other areas. Was permanent Chair of Committee on Student Progress which, on a quarterly basis, evaluated all students for
grade status, retention, advancement, and separation. Actively interviewed applicants, served as permanent member of admissions committee and provided administrative support to committee and designed its review procedures.

In 1980 returned to full-time faculty status as teacher, supervisor, researcher. Chaired T & P Committee first year, chaired committee that designed first quantitative merit point system (now used college-wide in revised form), and chaired committee to revise completely the undergraduate and MA level curricula. Designed and taught two new courses in neurology for pre-PT majors. Designed and twice taught new competency-based stuttering therapy course. Served on a variety of School and College committees. Proposed and secured contract (Prentice-Hall) for graduate-level text in stuttering therapy. Engaged in active research/publication, alone and with Don Fucci. Became Associate Editor for Gerontology and Geriatric Education journal.

During 1958-1968 participated as actor in OVST, served five years on Board of Directors, and was twice President.
Date: October 19, 1984

To: Dean Hilda Richards, College of Health and Human Services

From: Dr. James A. Lavery, Director, School of Health and Sport Sciences

Subject: Emeritus Status - Dr. Freda A. Phillips

Dr. Freda A. Phillips, Associate Professor in the School of Health and Sport Sciences, served Ohio University with distinction for twenty-four years. During her twenty-four years at Ohio University, she served as Acting Chairwoman of The Women's Physical Education Program, Chairwoman of the Graduate Physical Education Program, Coordinator of the Health Education Program and Coordinator of the School Nurse Certification Program.

Dr. Phillips in addition to her administrative assignments coordinated the acquisitions of library materials for the School, was instrumental in the development of the Health Education and School Nurse Programs and was Director of a Drug Education Project Grant in South-eastern Ohio which was funded by the Ohio Department of Education.

During her twenty-four years of service Dr. Phillips taught a wide range of courses in both the service and professional preparation programs. She was dedicated to teaching and advising her students. Her students respected her both as a professional and as a person. Her peers always regarded Dr. Phillips as totally dedicated to her profession. She was always willing to spend the time and energy for the betterment of The Ohio University and its students.

Community and professional service were also one of her commitments. She was one of the founders and a long time member of The State Planning Committee for Health Education in Ohio. Her local services were directed to The Red Cross and the March of Dimes. In addition, she was very active in State and Regional professional associations.

Dr. Freda A. Phillips is recommended for Emeritus Status by the faculty of The School of Health and Sport Sciences. I wish to add my personal recommendation that Dr. Phillips be awarded the Status of Associate Professor Emeritus at Ohio University.

Approved

Dr. Hilda Richards
Dean
College of Health and Human Services

Approved

Dr. James A. Lavery
Provost

Date: 10/19/84

Date: 10/29/84
Ohio University, Interoffice Communication

Date: July 23, 1984

To: Dr. James L. Bruning, Provost

From: Hwa-Wei Lee, Director of Libraries

Subject: Emerita status for Shirley Parker

Shirley Parker retired on June 30, 1984 after thirteen years of service to Ohio University. She held the title of Head of the Circulation Department. In addition to managing a department that included the Reserve Book Room, the Copy Service section, and the Stacks, as well as the hectic main Circulation Department, she was also the Library liaison with the entire College of Communication.

One of Ms. Parker's greatest assets is her communication skills, and these, coupled with her maturity and even disposition, made her especially good in dealing with her faculty and the patrons at the Circulation Desk. But her greatest contribution was in working with a Committee (the Task Force on an Automated Circulation System) that eventually selected our automated circulation system. She probably had more force in the selection of "ALICE" than anyone — and she presided over the initial implementation and subsequent birth, and then for a year following, she ministered to ALICE's growing pains.

For her thirteen years of meritorious service to Ohio University, and her managing of our Circulation system, but especially her leadership in bringing automation to the Circulation Department, Ms. Parker is most worthy of the special recognition of Emerita status, and I am pleased to recommend her for this signal honor.

HWL/rm

Approved: James L. Bruning, Provost

Date: 3/26/85
To: President Ping and Members, Ohio University Board of Trustees

From: Dr. Carol Harter, Vice President for Administration

Subject: Administrative Emeritus Status: William L. Roberts

On behalf of my staff and the entire staff of the Physical Plant, it gives me great pleasure to recommend William L. Roberts for Administrative Emeritus status.

Bill Roberts served Ohio University with distinction for over twenty-two years prior to his disability retirement, April 30, 1984. He began his service at Ohio University in December of 1961 as manager of the former Berry Hall and later became the University's Space Utilization Officer. In July of 1970, Bill was promoted to Director of Renovations, a position he held until his retirement in 1984. During this period, he was responsible for overseeing all major and minor renovation projects to University buildings. His architectural talents and his exceptional ability to work effectively with others were reflected in his successful tenure at Ohio University.

Bill Roberts is admired and respected by members of the entire University community. In recognition of his dedication and contributions to Ohio University, I recommend that he be honored with Administrative Emeritus status.

CCH/rs
cc: Wm. Charles Culp, Director, Physical Plant
March 26, 1985

To: Charles J. Ping, President
From: James L. Bruning, Provost
Subject: Faculty Fellowship Awards

I am pleased to recommend the names of the following faculty for Faculty Fellowship Awards. The research and special projects they propose to undertake will be of significant benefit to Ohio University. Their proposals have been reviewed by both departmental and college-wide committees and have the full support of the dean.

jc
Attachment
3. Ratification of Faculty Fellowship Awards

Mrs. D'Angelo moved approval of the resolution. She noted the purpose of the Awards is to enhance understanding of specific subject matter of importance to individual faculty members. Mr. Baumholtz seconded the motion. Approval was unanimous.
RESOLUTION 1985 ---793

WHEREAS, the proposed University Faculty Fellowships on the attached lists have been reviewed in accordance with University policy and found to be meritorious,

THEREFORE, BE IT RESOLVED that the attached University Faculty Fellowships for 1985-86 are approved.

BE IT FURTHER RESOLVED that the Provost can approve changes in the conditions of the Fellowships but not the total number of Fellowships.
<table>
<thead>
<tr>
<th>NAME</th>
<th>DEPARTMENT</th>
<th>LEAVE DATES</th>
<th>PURPOSE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Robert Atalla</td>
<td>Mathematics</td>
<td>Fall, Winter</td>
<td>Attend graduate courses and seminars in functional analysis and probability theory.</td>
</tr>
<tr>
<td>J. Ben Feallock</td>
<td>Modern Languages</td>
<td>Fall</td>
<td>Research on Goethe's Theory of Color.</td>
</tr>
<tr>
<td>James L. Cobban</td>
<td>Geography</td>
<td>Spring</td>
<td>Completion of a monograph entitled Urban Characteristics on Java During Colonial Times.</td>
</tr>
<tr>
<td>J. Ben Feallock</td>
<td>Psychology</td>
<td>Spring</td>
<td>Field work for a book on environmental psychology.</td>
</tr>
<tr>
<td>Roger W. Finlay</td>
<td>Physics and Astronomy</td>
<td>Fall, Winter</td>
<td>Basic research in nuclear structure using nuclear reactions induced by elementary probes.</td>
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<td></td>
<td>Spring</td>
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<tr>
<td>Raymond Fitch</td>
<td>English</td>
<td>Spring</td>
<td>Completion of a one-volume edition of selections from the writings of Harman and Margaret Blennerhassett.</td>
</tr>
<tr>
<td>Joseph D. Jollick</td>
<td>Zoological and Biomedical Sciences</td>
<td>Fall, Winter</td>
<td>Continuation of intensive research and development of recombinant DNA technology applications for the diagnosis of infectious diseases and human genetic disorders.</td>
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<td></td>
<td>Spring</td>
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<tr>
<td>Louise Luckenbill-Edds</td>
<td>Zoological and Biomedical Sciences</td>
<td>Fall, Winter</td>
<td>Research activity at the Laboratory of Developmental Biology and Anomalies, NIH.</td>
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<td></td>
<td>Spring</td>
<td></td>
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<tr>
<td>Lester Marks</td>
<td>English</td>
<td>Winter, Spring</td>
<td>Writing of articles dealing with D.H. Laurence's short fiction.</td>
</tr>
<tr>
<td>Lyle A. McGeoch</td>
<td>History</td>
<td>Spring</td>
<td>Research in British archives regarding activities of Unionist Party leaders from 1905-1914.</td>
</tr>
<tr>
<td>NAME</td>
<td>DEPARTMENT</td>
<td>LEAVE DATES</td>
<td>PURPOSE</td>
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<tr>
<td>Ruth Nybakken</td>
<td>Linguistics</td>
<td>Fall, Winter Spring</td>
<td>Complete manuscript of textbook on Modern Mandarin and additional research on Chinese Women writers.</td>
</tr>
<tr>
<td>Vattel T. Rose</td>
<td>Afro-American Studies</td>
<td>Fall, Winter, Spring</td>
<td>Research in Afro-American literature with special emphasis on the trickster figure in black American culture and literature.</td>
</tr>
<tr>
<td>Lee Soltow</td>
<td>Economics</td>
<td>Fall</td>
<td>Research for a book on wealth and income inequity in the United States in 1800.</td>
</tr>
<tr>
<td>David Sutherland</td>
<td>Sociology and Anthropology</td>
<td>Fall, Winter Spring</td>
<td>Revitalization of mathematical and computer skills; research on aging.</td>
</tr>
<tr>
<td>James R. Thompson</td>
<td>English</td>
<td>Fall, Winter Spring</td>
<td>Development of new expertise in American literature.</td>
</tr>
<tr>
<td>Thomas Worsley</td>
<td>Geological Sciences</td>
<td>Fall, Spring</td>
<td>Writing of a book on the geochemical and geodynamic history of the earth.</td>
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</tbody>
</table>

**COLLEGE OF BUSINESS ADMINISTRATION**

<table>
<thead>
<tr>
<th>NAME</th>
<th>DEPARTMENT</th>
<th>LEAVE DATES</th>
<th>PURPOSE</th>
</tr>
</thead>
<tbody>
<tr>
<td>S.B. Prasad</td>
<td>Management Systems</td>
<td>Fall, Winter</td>
<td>Research on the industrial strategies of the Republic of Ireland.</td>
</tr>
<tr>
<td>NAME</td>
<td>DEPARTMENT</td>
<td>LEAVE DATES</td>
<td>PURPOSE</td>
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<tr>
<td>Ralph Izard</td>
<td>Journalism</td>
<td>Winter, Spring</td>
<td>Research of the ombudsman movement in the United States and Canada.</td>
</tr>
<tr>
<td>William C. Miller, III</td>
<td>Telecommunications</td>
<td>Fall, Winter</td>
<td>Revision of a book on screenwriting; additional research on television criticism.</td>
</tr>
<tr>
<td>John H. Timmis, III</td>
<td>Interpersonal Communication</td>
<td>Fall</td>
<td>Study of computer theory and technology and its application to teaching in Interpersonal Communication.</td>
</tr>
<tr>
<td>E.V.S. Raju</td>
<td>Electrical &amp; Computer Engineering</td>
<td>Fall, Winter</td>
<td>Research in robotics, artificial intelligence and computer automation.</td>
</tr>
<tr>
<td>Denise Gabriel-Murray</td>
<td>Theater</td>
<td>Winter</td>
<td>Study of Japanese theater and actor training.</td>
</tr>
<tr>
<td>Ronald Kroutel</td>
<td>Art</td>
<td>Fall, Winter</td>
<td>Production of a series of large paintings.</td>
</tr>
<tr>
<td>Judith Perani</td>
<td>Art</td>
<td>Fall, Winter</td>
<td>Completion of work on a project on artistic patronage in Africa.</td>
</tr>
<tr>
<td>Margaret Tcheng</td>
<td>Dance</td>
<td>Fall, Winter</td>
<td>Study of Chinese folk dance at the Hong Kong Academy of Performing Arts.</td>
</tr>
<tr>
<td>NAME</td>
<td>DEPARTMENT</td>
<td>LEAVE DATES</td>
<td>PURPOSE</td>
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<tr>
<td>Shirley Slater</td>
<td>Home Economics</td>
<td>Spring</td>
<td>Study in the area of creativity and creative problem solving.</td>
</tr>
<tr>
<td>Lancaster Campus</td>
<td>Social Sciences</td>
<td>Fall, Winter</td>
<td>Research and writing on sex differences in political behavior.</td>
</tr>
<tr>
<td>Carol Christy</td>
<td>Social Sciences</td>
<td>Spring</td>
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</tr>
</tbody>
</table>
C. BOARD-ADMINISTRATION COMMITTEE

1. Honorary Degree Awards

Mr. Jeffers moved approval of the resolution. He stated the Committee had reviewed the recommendations for prospective honorees and found them to be deserving of the honorary degree award. Mr. Baumholtz seconded the motion. Approval was unanimous.
WHEREAS, the University Committee on Honorary Degrees has recommended that Ohio University honor the persons listed below through the conferral of an honorary degree, and

WHEREAS, it remains for the President to determine whether these persons wish to accept the award.

THEREFORE, BE IT RESOLVED that the degrees recommended be conferred at appropriate times in the future after the President has determined that the persons recommended wish to be honored.

Warren French      Doctor of Humane Letters
J. William Fulbright Doctor of Humane Letters
Hsino Kao          Doctor of Science
Cruse W. Moss      Doctor of Laws
Corwin M. Nixon    Doctor of Laws
Ralph Schey       Doctor of Laws
March 22, 1985

Dr. Charles J. Ping, President of Ohio University

Dr. Arthur J. Marinelli, Chairman, Ohio University Honorary Degree Committee

Honorary Degree Recommendations to the President for the Awarding of Honorary Degrees by Ohio University

The Committee has had an unusually large group of distinguished individuals who were nominated this year. Please find attached, the Committee's recommendations.

AJM:bc

Attachments
HONORARY DEGREE RECOMMENDATIONS TO THE PRESIDENT
FOR THE AWARDING OF HONORARY DEGREES BY OHIO UNIVERSITY

Warren French

The Committee recommends Professor Warren French, one of the most important scholars of Twentieth Century American Literature, for an Ohio University Honorary Degree. He is the author or editor of thirteen scholarly books, and over one hundred articles, reviews, and scholarly papers. He is a leading international authority on John Steinbeck's novels and other twentieth century writers such as J.D. Salinger, and Frank Norris.

Professor French's association with Ohio University includes having served as a Morton Visiting Professor, lecturing at the University, serving as a judge for the Athens International Film Festival, as well as being an outside reader on Ohio University Ph.D. dissertations. We would recommend the Doctor of Humane Letters or Doctor of Literature degree as appropriate degrees.

Senator J. William Fulbright

The Committee is pleased to recommend the name of Senator J. William Fulbright, who is a distinguished former United States Senator from Arkansas, and Delegate to the United Nations, for an Ohio University Honorary Degree. His many publications have brought greater understanding and knowledge to foreign affairs. Among his long and distinguished list of publications are Prospects for the West, Harvard University Press; Old Myths and New Realities, and Other Commentaries, Random House; The Arrogance of Power, Random House; The Two Americas, University of Connecticut Press. His distinguished academic career brought him membership in Phi Beta Kappa and the highest honor in legal scholarship, the Order of the Coif.

Ohio University is a particularly appropriate institution to grant this honor since through the "Center for International Studies" last year Ohio University began the Fulbright Lecture Series. No person better exemplifies and personifies Ohio University's commitment to international exchanges of information than the former Chairman of the Senate Foreign Relations Committee. The International Exchange of Scholars, known popularly as the Fulbright Program promotes international understanding, awareness, and exchanges of information among and between the people of the world. Either the Doctor of Laws or Humane Letters would be appropriate degrees to award.
Hsin Kao

It is a pleasure to recommend Hsin Kao, Chairman of the Board of Trustees of Feng Chia University, and Chair Executive Board of the Federation of Overseas Chinese Association, for an Ohio University Honorary Degree. He is an outstanding educational leader and statesman in Taiwan and his writings and work on land administration and land reform are known throughout the world.

He served as the founding president of Feng Chia University and made possible educational cooperation and educational exchanges between Ohio University and Feng Chia University. The degree awarded should be either Doctor of Science or Doctor of Laws.

Cruse W. Moss

It is a pleasure to recommend for the awarding of an Ohio University Honorary Degree, Cruse W. Moss, Chairman and Chief Executive Officer of the General Automotive Corporation, and a former corporate leader of American Motors Corp. and White Motor Corporation. He is recognized as an international expert in the bus, automobile, and truck industries throughout the world.

He is a devoted Ohio University alumnus serving on the College of Engineering and Technology Board of Visitors and formerly a member and President of the Ohio University Fund Board. He is a leader in various civic and charitable foundations including The American Red Cross, Association of the United States Army, and International Eye Foundation. The degree Doctor of Laws or Doctor of Science would seem appropriate.

Corwin M. Nixon

The Committee is pleased to recommend to you Corwin M. Nixon, Minority Leader of the Ohio House of Representatives, who as a member of the Ohio Legislature has been unselfish in his support of all levels of education, for an Ohio University Honorary Degree. He has been particularly concerned that high quality Health Care be delivered and access be available to all citizens of Ohio. He has served with great distinction as Member and Chairman of the Grandview Hospital Board of Trustees for many years in Dayton, Ohio. He also serves as a member of the Bethesda Hospital Board of Trustees in Dayton. He has given generously of his time and talents as Director of the Warren County Salvation Army, a member of the Boy Scouts of America Leadership Council, as well as many other civic organizations.

His work has been recognized with the Governors Award in 1980, American Heart Association, 1982, Ohio Association of County Boards of Mental Health, 1984. In recognition of his efforts to improve academia and health services across the State of Ohio, he was awarded the Phillips Medal of Public Service from Ohio University College of Osteopathic Medicine in 1977. The Committee thought that either the Doctor of Laws or the Doctors of Humane Letters would be appropriate.
Ralph Schey

It is a pleasure to recommend Ralph Schey, for the awarding of an Ohio University Honorary Degree. Mr. Schey serves as Chairman of the Board, President and Chief Executive Officer of Scott and Fetzer Corporation. He has had a remarkable business career in various other businesses and is recognized as one of the nation's leading experts on Marketing and Selling.

Mr. Schey has been a devoted Ohio University graduate serving as a Trustee of the Ohio University Fund and on the Board of the Ohio University Innovation Center. He has been instrumental in providing the Scott and Fetzer Program in Entrepreneurial Marketing, and active in numerous Ohio based civic and charitable organizations. The degree of Doctor of Law or Doctor of Humane Letters would seem appropriate.
VIII. ANNOUNCEMENT OF NEXT STATED MEETING
DATE AND SITE

Secretary Geiger announced the next stated meeting for Saturday,
June 29, 1985, in Athens. Committee/Study sessions are scheduled for
Friday, June 28.

Members of the Board were reminded that the 231st Commencement
is Saturday, June 15, 1985.

IX. GENERAL DISCUSSION-ROLL CALL OF MEMBERS

Members, in turn, complimented those responsible for the reports
given during the meetings and thanked Martha Turnage for her good
leadership of the Cleveland Week project and Jim Bruning for his work
with UPAC.

Members expressed appreciation to Milt Taylor for his loyal and
dedicated service as a Board member these past ten years.

Board members thanked those responsible for planning the Ping
Celebration and stated the President was well deserving of such
recognition and thanked him for his good leadership.

Members expressed appreciation for the return of Chairman Rohr to
the meetings and wished him continued good health.

President Ping announced that recognition of Milt Taylor's service
to the university as a Trustee will be held at a later date. The President
noted that Mr. Taylor is the only Board member to have served with him
since 1975.

The President indicated that he and Claire appreciated the good and
kind things said and done for them as a part of the celebration activities.
He is a bit embarrassed by all the fuss, and stated that the past is but
a prologue.

Chairman Rohr thanked everyone for their support and assistance
over the past several months. He stated he was glad to be able to
attend the meeting. Mr. Rohr complimented the President for his assembling
of a fine staff.

X. ADJOURNMENT

Determining that there was no further business to come before the
Board, Chairman Rohr declared the meeting adjourned at 11:30 A.M.
XI. CERTIFICATION OF SECRETARY

Notice of this meeting and its conduct was in accordance with Resolution 1975--240 of the Board, which resolution was adopted on November 5, 1975, in accordance with Section 121.22(F) of the Ohio Revised Code and of the State Administrative Procedures Act.

William D. Rohr  
Chairman

Alan H. Geiger  
Secretary