June 28, 1978

To: Those listed below*

From: Robert E. Mahn, Secretary, Board of Trustees

Subject: Minutes of June 24, 1978, Meeting of the Board

Enclosed for your file is a copy of the June 24 minutes. This draft will be presented for approval at the next regular meeting of the Board.

REM:csb

Enclosure

*Chairman and Members of the Board
Mr. Johnson
Mr. Jones
Dr. Ping
Mr. Mahn (2)
Dr. Bucklew
Mr. Peebles
Mr. Kurlinski
Dr. Harter
Mr. Kennard
Archivist (2)
Resident Auditor
Mr. Burns

Copy sent to Johns
MINUTES OF THE MEETING OF
THE BOARD OF TRUSTEES OF OHIO UNIVERSITY

Saturday, June 24, 1978, 9:00 a.m.
Room 319, Vernon R. Alden Library
Athens, Ohio

I. ROLL CALL

Members present were J. Grant Keys, Chairman, G. Kenner Bush, Charles E. Holzer, Jr., Dean W. Jeffers, William A. Lavelle, Mrs. J. Wallace Phillips, William D. Rohr and Milton J. Taylor. This constituted a quorum. Donald A. Spencer, Vice Chairman, was unable to attend.

President Charles J. Ping and Secretary Robert E. Mahn also were present, as was John M. Jones, who sits with the Board by invitation as President of the Ohio University Alumni Board of Directors.

II. WELCOME TO NEW MEMBER

Chairman Keys welcomed William D. Rohr, newly appointed member succeeding Mrs. Dorothy Johns, to the Board. (Appointment letter follows page 818.)

III. APPROVAL OF MINUTES OF THE MEETINGS OF APRIL 13 AND APRIL 15, 1978 (previously distributed)

Mr. Jeffers moved approval of the minutes as distributed. Mrs. Phillips seconded the motion. Approval was unanimous.

IV. COMMUNICATIONS, PETITIONS AND MEMORIALS

The Secretary stated that none had been received.

V. ANNOUNCEMENTS

There were no announcements.
VI. REPORTS

A. President Ping

President Ping commented on the report of the Calendar Committee. He stated that the recommendation of the Committee that an early semester system be adopted would be presented to the Board for study and for action in the fall.

Commenting on the operating budget which was before the Board, he stated that it reflected the directives of the Board of three years ago. It not only would permit living within income, but would permit implementation of the directive to improve the relative standing of faculty in respect to salary.

Referring to the recent problem of the recall of a dean, the President stated that at the Winter meeting he would have a recommendation for the Board on appointment and evaluation of officers of the University based on a study by the Faculty Senate and an ad hoc committee.

B. Provost Bucklew

Dr. Bucklew reported on two organizational changes under consideration -- the request of the Department of Economics to be moved from the College of Business Administration to the College of Arts and Sciences, and the creation of a new College of Human Services.

The move of Economics, he said, would probably occur before September. The proposal for the new college, he stated, would probably be recommended to the President by late fall for consideration by the Board at its Winter meeting.

C. RETENTION STUDY

Dr. James Barnes

Dr. Barnes, who chaired the Committee on Retention, presented information on some of the recommendations that will be contained in the report to be presented to the Provost. Dr. Barnes emphasized the need to find the reasons why students with satisfactory academic records leave the University and of finding ways of encouraging them to remain.
VII. UNFINISHED BUSINESS

The Secretary reported no unfinished business.

VIII. NEW BUSINESS

In opening the meeting to consideration of new business, Chairman Keys referred to the cover page of the Agenda which listed the 1977-78 committee rosters and committee areas of responsibility. He explained that the Governor had announced the successor to Mrs. Johns subsequent to publication and release of the Agenda, and that he had charged the 1978-79 committees, which he had named the day before, to be responsible for presenting agenda matters. He reported committee memberships as follows:

Board-Administration
Keys, Chairman, Spencer,
Holzer (the last chairman who is still a member of the Board)

Budget, Finance and Physical Plant
Bush, Chairman, Lavelle, Spencer, Jeffers

Educational Policies
Holzer, Chairman, Phillips, Taylor, Rohr

Chairman Keys stated further that he wanted disciplined meetings. Preparation of agenda and appearance of individuals or groups at meetings, he said, would be governed by "Board of Trustees Agenda Preparation Procedure" (Attachment 1, page 219).

A. BUDGET, FINANCE AND PHYSICAL PLANT COMMITTEE MATTERS

1. 1978-79 OPERATING BUDGET

Mr. Bush presented the resolution and moved its adoption. Mr. Jeffers seconded the motion. Approval was unanimous.
RESOLUTION 1978--417

BUDGET RESOLUTION 1978-79

RESOLVED: That the 1978-79 budgets of expected income and expenditures as presented in Exhibits I, II, III, IV, V and VI are hereby appropriated subject to the following provisions:

1. The Provost, with the approval of the President, may make adjustments in instructional and general operating expense allocations, providing the total of such expenditures does not exceed available unrestricted income.

2. Expenditures for designated and restricted funds estimated on Exhibit I shall be limited to the income generated.

3. The Treasurer shall report to the Chairman of the Budget, Finance and Physical Plant Committee on a quarterly basis changes to the expected unrestricted income and allocations of that income.
## OHIO UNIVERSITY
### 1978-79 BUDGET
#### INCOME AND EXPENSE SUMMARY

**TOTAL UNIVERSITY**

<table>
<thead>
<tr>
<th>Income</th>
<th>Unrestricted</th>
<th>Restricted (A)</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Instructional and General</td>
<td>$55,646,000</td>
<td>$3,826,000</td>
<td>$59,472,000</td>
</tr>
<tr>
<td>Organized Research</td>
<td>-0-</td>
<td>1,000,000</td>
<td>1,000,000</td>
</tr>
<tr>
<td>Public Service</td>
<td>1,511,000</td>
<td>1,473,000</td>
<td>2,984,000</td>
</tr>
<tr>
<td>Auxiliary Enterprises</td>
<td>-0-</td>
<td>933,000</td>
<td>933,000(B)</td>
</tr>
<tr>
<td>Student Aid</td>
<td>-0-</td>
<td>3,530,000</td>
<td>3,530,000</td>
</tr>
<tr>
<td><strong>Total Income</strong></td>
<td>57,157,000</td>
<td>10,762,000</td>
<td>67,919,000</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Expense</th>
<th>Unrestricted</th>
<th>Restricted (A)</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Instructional and General</td>
<td>55,646,000</td>
<td>3,826,000</td>
<td>59,472,000</td>
</tr>
<tr>
<td>Organized Research</td>
<td>-0-</td>
<td>1,000,000</td>
<td>1,000,000</td>
</tr>
<tr>
<td>Public Service</td>
<td>1,511,000</td>
<td>1,473,000</td>
<td>2,984,000</td>
</tr>
<tr>
<td>Auxiliary Enterprises</td>
<td>-0-</td>
<td>933,000</td>
<td>933,000(B)</td>
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<tr>
<td>Student Aid</td>
<td>-0-</td>
<td>3,530,000</td>
<td>3,530,000</td>
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<tr>
<td><strong>Total Expense</strong></td>
<td>57,157,000</td>
<td>10,762,000</td>
<td>67,919,000</td>
</tr>
</tbody>
</table>

**Ending Balance**                         | -0-          | -0-            | -0-       |

### NOTES:

(A) Included are funds received for specific purposes (Restricted) and funds generated by departments for goods and services rendered which have been designated by the administration to offset expenditures applicable to those goods and services.

(B) Excludes Residence and Dining Halls.

6/6/78
### General University Programs and College of Medicine

#### Income Summary

<table>
<thead>
<tr>
<th></th>
<th>Unrestricted</th>
<th>Designated and Restricted (A)</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Instructional and General</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>State Appropriation</td>
<td>$27,338,000</td>
<td>$0</td>
<td>$27,338,000</td>
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<td>17,454,000</td>
<td>85,000</td>
<td>17,539,000</td>
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<tr>
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<td>3,541,000</td>
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<tr>
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<td>Total Public Service</td>
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<td>0</td>
<td>933,000</td>
<td>933,000(B)</td>
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<tr>
<td><strong>Student Aid</strong></td>
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<td></td>
<td></td>
</tr>
<tr>
<td>Endowment</td>
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<td>70,000</td>
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<td>Private Gifts and Grants</td>
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<td>Governmental Grants</td>
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<tr>
<td>Total Student Aid</td>
<td>0</td>
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<tr>
<td><strong>Total Income</strong></td>
<td>$47,678,000</td>
<td>$10,074,000</td>
<td>$57,752,000</td>
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</table>

**Notes:**

(A) Included are funds received for specific purposes (Restricted) and funds generated by departments for goods and services rendered which have been designated by the administration to offset expenditures applicable to those goods and services.

(B) Excludes Residence and Dining Halls.

*6/6/78*
### OHIO UNIVERSITY
#### 1978-79 BUDGET
##### INCOME SUMMARY

**REGIONAL HIGHER EDUCATION AND EXTENSION DIVISION**

<table>
<thead>
<tr>
<th>Source</th>
<th>Unrestricted</th>
<th>Restricted</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Instructional and General</strong></td>
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<tr>
<td>State Appropriation</td>
<td>$4,062,000</td>
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<td>$4,062,000</td>
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<tr>
<td>Student Fees</td>
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<td>141,000</td>
<td>200,000</td>
<td>341,000</td>
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<td>8,168,000</td>
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</tr>
<tr>
<td>Private Gifts and Grants</td>
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<td>33,000</td>
</tr>
<tr>
<td>Other Sources</td>
<td>1,511,000</td>
<td>0</td>
<td>1,511,000</td>
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<tr>
<td>Total Public Service</td>
<td>1,511,000</td>
<td>33,000</td>
<td>1,544,000</td>
</tr>
<tr>
<td><strong>Student Aid</strong></td>
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<td></td>
<td></td>
</tr>
<tr>
<td>Endowment Income</td>
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<td>5,000</td>
</tr>
<tr>
<td>Governmental Grants</td>
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<tr>
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<td>0</td>
<td>455,000</td>
<td>455,000</td>
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<tr>
<td><strong>Total Income</strong></td>
<td>$9,479,000</td>
<td>$688,000</td>
<td>$10,167,000</td>
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</tbody>
</table>

6/6/78
### OHIO UNIVERSITY
1978-79 BUDGET
UNRESTRICTED INCOME
GENERAL UNIVERSITY PROGRAMS AND COLLEGE OF MEDICINE

<table>
<thead>
<tr>
<th></th>
<th>Revised 1976-77</th>
<th>Revised 1977-78</th>
<th>1978-79</th>
<th>Increase/Decrease</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Income</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>State Appropriations</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Subsidy</td>
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<td>$20,375,000</td>
<td>$22,114,000</td>
<td>$1,739,000</td>
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<td>Civil Service Pay Bill</td>
<td>-0-</td>
<td>-0-</td>
<td>524,000</td>
<td>524,000</td>
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<tr>
<td><strong>Total Appropriation</strong></td>
<td>20,002,000</td>
<td>20,375,000</td>
<td>22,638,000</td>
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<td><strong>Student Fees</strong></td>
<td>14,390,000</td>
<td>15,681,000</td>
<td>17,218,000</td>
<td>1,537,000</td>
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<tr>
<td><strong>Other Income and Resources</strong></td>
<td>2,247,000</td>
<td>2,838,000</td>
<td>2,880,000</td>
<td>42,000</td>
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<td><strong>Total General Programs</strong></td>
<td>36,639,000</td>
<td>38,894,000</td>
<td>42,736,000</td>
<td>3,842,000</td>
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<tr>
<td><strong>College of Medicine</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>State Appropriation</td>
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<td>3,172,000</td>
<td>4,687,000</td>
<td>1,515,000</td>
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<td>Civil Service Pay Bill</td>
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<td>13,000</td>
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<tr>
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<td>124,000</td>
<td>236,000</td>
<td>112,000</td>
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<tr>
<td>Other Income</td>
<td>164,000</td>
<td>40,000</td>
<td>6,000</td>
<td>(34,000)</td>
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<td><strong>Total College of Medicine</strong></td>
<td>682,000</td>
<td>3,336,000</td>
<td>4,942,000</td>
<td>1,606,000</td>
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<tr>
<td><strong>Beginning Balance</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Allocated</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>General Programs</td>
<td>143,000</td>
<td>134,000</td>
<td>-0-</td>
<td>(134,000)</td>
</tr>
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<td>College of Medicine</td>
<td>11,000</td>
<td>(57,000)</td>
<td>-0-</td>
<td>57,000</td>
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<td><strong>Total Allocated</strong></td>
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<td>77,000</td>
<td>-0-</td>
<td>(77,000)</td>
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<tr>
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<td>14,000</td>
<td>-0-</td>
<td>(14,000)</td>
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<td><strong>Total Income and Resources</strong></td>
<td>$37,518,000</td>
<td>$42,321,000</td>
<td>$47,678,000</td>
<td>$5,357,000</td>
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6/6/78
### OHIO UNIVERSITY
### 1978-79 BUDGET
### UNRESTRICTED INCOME
### REGIONAL HIGHER EDUCATION AND EXTENSION DIVISION

#### Income

<table>
<thead>
<tr>
<th>Source</th>
<th>Revised 1976-77</th>
<th>Revised 1977-78</th>
<th>Revised 1978-79</th>
<th>Increase/Decrease</th>
</tr>
</thead>
<tbody>
<tr>
<td>State Appropriations</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Subsidy</td>
<td>$2,807,000</td>
<td>$3,519,000</td>
<td>$3,996,000</td>
<td>$477,000</td>
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<td>Civil Service Pay Bill</td>
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<td>-0-</td>
<td>66,000</td>
<td>66,000</td>
</tr>
<tr>
<td>Total Appropriations</td>
<td>2,807,000</td>
<td>3,519,000</td>
<td>4,062,000</td>
<td>543,000</td>
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<tr>
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<td>2,570,000</td>
<td>2,756,000</td>
<td>2,806,000</td>
<td>50,000</td>
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<tr>
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<td>68,000</td>
<td>85,000</td>
<td>88,000</td>
<td>3,000</td>
</tr>
<tr>
<td>Extension and Continuing Education</td>
<td>832,000</td>
<td>817,000</td>
<td>959,000</td>
<td>142,000</td>
</tr>
<tr>
<td>Workshops and Conferences</td>
<td>767,000</td>
<td>963,000</td>
<td>1,511,000</td>
<td>548,000</td>
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<td>Total Income</td>
<td>7,044,000</td>
<td>8,140,000</td>
<td>9,426,000</td>
<td>1,286,000</td>
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<tr>
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<td></td>
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<td>Allocated Correspondence</td>
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<td>53,000</td>
<td>7,000</td>
</tr>
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<td>$7,090,000</td>
<td>$8,186,000</td>
<td>$9,479,000</td>
<td>$1,293,000</td>
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</tbody>
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6/6/78
I. President
   A. Office of President
      Board of Trustees
      University Memberships
      Affirmative Action Office
      Legal Counsel
      Legislative Liaison

   B. Institutional Reserve
      President Total

II. Provost
   A. General
      Office of Provost
      Summer Session Office
      Faculty Senate
      Ohio University Press
      Ohio Review
      Legal Affairs
      Ombudsman

   B. Academic Programs
      1. Afro-American Studies
      2. Arts and Sciences
      3. Business Administration
      4. Communications
      5. Education
      6. Engineering
      7. Fine Arts
      8. Graduate College
      9. Honors Tutorial
     10. International Studies
     11. Medicine
     12. University College

   C. Support and Services
      1. Library
      2. Learning Resource Center
      3. Information Systems, Analytical
         Research and Computer Services

   D. Regional Higher Education
      1. Office of Vice Provost
      2. Belmont Campus
      3. Chillicothe Campus
      4. Ironton Academic Center
      5. Lancaster Campus
      6. Zanesville Campus
      7. Portsmouth Resident Credit Center
      8. Campus Services
      9. Telecommunications
     10. Extension and Continuing Education
     11. Workshops and Conferences

Sub-Total

<table>
<thead>
<tr>
<th>Program</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>President</td>
<td>$271,000</td>
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<tr>
<td>Provost</td>
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<tr>
<td>Support and Services</td>
<td>$3,323,000</td>
</tr>
<tr>
<td>Regional Higher Education</td>
<td>$9,887,000</td>
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</table>
II. Provost, continued
E. Intercollegiate Athletics

<table>
<thead>
<tr>
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</tr>
</thead>
<tbody>
<tr>
<td>$ 951,000</td>
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<tr>
<td>43,620,000</td>
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</table>

III. Vice President and Dean of Students
A. General
Office of the Vice President and Dean of Students

B. Residence and Dining Hall Auxiliary
Resident and Dining Halls (A)

C. Student Services
1. Admissions
2. Registration, Records and Scheduling
3. Financial Aid
4. Placement

<table>
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<th>Sub-Total</th>
</tr>
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<tbody>
<tr>
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D. Unified Health Services

E. Student Organizations & Activities
Student Life
Student Senate
The Post
Baker Center
Lindley Hall Center
Cultural Activities
Student Activities Support

Vice President and Dean of Students Total

| $ 3,333,000 |

NOTE: (A) Resident and Dining Hall Plan Reported Separately

IV. Vice President for Operations
A. General
Office of Vice President for Operations
Facilities Planning
Administrative Senate

B. Fiscal Management
1. Treasurer and Controller
Bureau of Inspection
Insurance
2. Purchasing
3. Stores and Receiving
4. Debt Service (Convo Center; Lindley Hall Rental)

<table>
<thead>
<tr>
<th>Sub-Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>1,472,000</td>
</tr>
</tbody>
</table>

C. Physical Plant
1. Physical Plant Operations
Administration
Maintenance
Housekeeping
Utilities
Grounds
2. Capital Improvements
3. Rental Properties
4. Purchased Utilities

<table>
<thead>
<tr>
<th>Sub-Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>5,052,000</td>
</tr>
</tbody>
</table>
IV. Vice President for Operations, Continued

D. Personnel

1. Administration
   - President 1699 $218,000
   - Supplemental Retirement
   - Medicare
   - Retirees Sick Pay
   2. Unemployment Compensation 70,000
   3. Faculty & Staff Education Benefits 338,000
      Sub-Total 626,000

E. Support and Services

1. Security 488,000
2. Other Services
   - Airport 235,000
   - Garage
   - Mail Service
      Sub-Total 723,000

Vice President for Operations Total 8,090,000

V. Vice President for University Relations

A. Office of Vice President for University Relations 65,000
B. Development 224,000
C. Publications 189,000
   - Graphics
   - Cutler Service Center
D. Public Information 113,000
   - Sports Information
      Vice President for University Relations Total 591,000

VI. Items To Be Distributed

A. Civil Service Pay Bill 603,000
B. Increased Expense Due To Increased Student Fees
   1. Graduate Stipends 13,000
   2. Fee Benefits and Scholarships 153,000
      Items To Be Distributed Total 769,000

$57,157,000

6/6/78
2. 1978-79 RESIDENCE AND DINING HALL AUXILIARY BUDGET

Mr. Bush presented the resolution and moved its approval. Mrs. Phillips seconded the motion. Approval was unanimous.

RESOLUTION 1978 -- 418

WHEREAS, sustained effort has been made to achieve financial stability for Ohio University's dormitory and dining hall auxiliary while still providing necessary services for student residents, and

WHEREAS, the dormitory and dining hall auxiliary is legally obliged to budget for all operating expenses and debt service obligations by means of fees which are collected from students who use the residential and dining hall facilities, and

WHEREAS, the 1978-79 budget incorporates Board of Trustees action on room and board rates for the next fiscal year, and

WHEREAS, the executive officers of the University have reviewed the financial premises and the 1978-79 budget and recommend its adoption,

NOW, THEREFORE BE IT RESOLVED that the Board of Trustees does hereby adopt the 1978-79 Residence and Dining Hall Fund Budget, dated June 7, 1978.
Since the meeting of the Board in February, the civil service pay bill has been passed and will be effective on July 1, 1978. When translated into specific wage increases for Residence and Dining Hall classified personnel, the direct cost of the pay bill is approximately $290,000. We have, according to your previous directions, passed this cost directly to all student residents (including married students) and have thereby adjusted room, board and apartment rate increases accordingly (see attachment). While it was our desire to increase auxiliary charges by modest amounts for 1978-1979, the pay bill and other significant cost increases (waste collection, utilities and raw food, etc.) have resulted in an overall average 6.1% increase in rates to resident students.

Our expenditure budget reflects only one major programmatic change: the costs of the Security Aide program, which will be implemented by Residence Life in September, 1978.

Wherever possible, we continue to take advantage of staff attrition in all auxiliary departments. We believe we have successfully utilized professional consultants in our efforts to reduce staff yet operate efficiently.

I am, however, concerned that we are still unable to allocate sufficient funds to much needed capital improvements and deferred maintenance projects. Substantial inflation in wages, utilities, supplies, and raw food makes it difficult to generate the revenue for capital improvements without passing prohibitively high rate increases to student consumers.

We are pleased with the results of the recent bond refunding and hope that future capital funding will continue to reduce system-wide dormitory indebtedness to a level where self-sufficiency is once again possible.
Rate Increases:
See Attached

Income Considerations:
In addition to the above proposed rate increases, certain other income categories have been increased slightly, including:

A. Summer school and Pre-college
B. Guest room
C. Linen service
D. Workshop, snack bar and all other food service income

Income has also been adjusted to reflect differences between the 1977-78 budget and the most current financial forecast of actual income for this fiscal year.

Facility Utilization:
All residence halls will be operative for the 1978-79 academic year exclusive of those buildings purchased by the State of Ohio. The University will, however, designate James Hall as a guest housing facility.

Occupancy Levels:

<table>
<thead>
<tr>
<th></th>
<th>Fall Quarter</th>
<th>Yearly Average</th>
<th>Retention %</th>
</tr>
</thead>
<tbody>
<tr>
<td>1977-78 Budget</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Student residence</td>
<td>6,170</td>
<td>5,885</td>
<td>95.38</td>
</tr>
<tr>
<td>&amp; dining halls</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1978-79 Budget</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Student residents</td>
<td>6,130</td>
<td>5,748</td>
<td>93.77</td>
</tr>
<tr>
<td>Dining hall students</td>
<td>6,034</td>
<td>5,502</td>
<td>91.19</td>
</tr>
</tbody>
</table>

Yearly average (retention) based on 1977-78 actual experience.

Cost Containment Measures:
Consultants have been effectively utilized in the Food Service and Housekeeping Departments. The implementation of their recommendations has resulted in significant expense reduction amounting to approximately $250,000.

Debt Service Requirements:
The 1978-79 Budget reflects the refunding of bonds which included the use of funds from the State of Ohio for the purchase of buildings.
Inflationary Considerations:

Careful analysis has been made regarding current consumer and wholesale price index increases which have been applied to the most current forecast of operating expenditures. The overall inflationary increase amounts to approximately 8.7%, including an 8.1% increase for the mandated legislative pay increase which approximates $290,000. Specific areas affected include utilities, raw food, wages and benefits (all categories), and all other operating supplies.
## 1978-79 Summary of Rate Increase

<table>
<thead>
<tr>
<th></th>
<th>1977-78 Rates</th>
<th>February 1978 Increase</th>
<th>Pay Bill Increase</th>
<th>Total Increase</th>
<th>1978-79 Rates</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Amount</td>
<td>Per cent</td>
<td>Amount</td>
<td>Per cent</td>
<td>Amount</td>
</tr>
<tr>
<td>Single</td>
<td>$340</td>
<td>$ -</td>
<td>$9</td>
<td>2.6</td>
<td>$9</td>
</tr>
<tr>
<td>Double (standard)</td>
<td>263</td>
<td>10</td>
<td>9</td>
<td>3.4</td>
<td>19</td>
</tr>
<tr>
<td>Double (new South Green)</td>
<td>305</td>
<td>-</td>
<td>9</td>
<td>3.0</td>
<td>9</td>
</tr>
<tr>
<td>Quad</td>
<td>245</td>
<td>10</td>
<td>9</td>
<td>3.7</td>
<td>19</td>
</tr>
<tr>
<td>Triple</td>
<td>215</td>
<td>10</td>
<td>9</td>
<td>4.2</td>
<td>19</td>
</tr>
<tr>
<td>14-Meal Plan</td>
<td>$260</td>
<td>$10</td>
<td>$8</td>
<td>3.5</td>
<td>$18</td>
</tr>
<tr>
<td>20-Meal Plan</td>
<td>280</td>
<td>10</td>
<td>8</td>
<td>3.2</td>
<td>18</td>
</tr>
</tbody>
</table>

Average Increases:
- Room: 2.1, 3.2, 5.3
- Board: 3.7, 3.0, 6.7
- Total: 3.0, 3.1, 6.1

Range of room and board charges per quarter:
- Lowest $512
- Charges vary depending on type of room and board plan
- Highest $647
- Triple; 14-meal plan
- Single; 20-meal plan
### Monthly Married Student Apartment Rates (13% Increase)

<table>
<thead>
<tr>
<th>Apartment Type</th>
<th>1977-78 Rates</th>
<th>Proposed Increase</th>
<th>1978-79 Rates</th>
</tr>
</thead>
<tbody>
<tr>
<td>Wolfe Street Apartments</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Efficiency, furnished</td>
<td>$120</td>
<td>$16</td>
<td>$136</td>
</tr>
<tr>
<td>One-bedroom</td>
<td>139</td>
<td>18</td>
<td>157</td>
</tr>
<tr>
<td>Bedroom-nursery</td>
<td>153</td>
<td>20</td>
<td>173</td>
</tr>
<tr>
<td>Two-bedroom</td>
<td>170</td>
<td>22</td>
<td>192</td>
</tr>
<tr>
<td>Mill Street Apartments</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>One-bedroom, unfurnished</td>
<td>$157</td>
<td>$20</td>
<td>$177</td>
</tr>
<tr>
<td>One-bedroom, furnished</td>
<td>176</td>
<td>23</td>
<td>199</td>
</tr>
<tr>
<td>Two-bedroom, unfurnished</td>
<td>185</td>
<td>24</td>
<td>209</td>
</tr>
<tr>
<td>Two-bedroom, furnished</td>
<td>204</td>
<td>27</td>
<td>231</td>
</tr>
</tbody>
</table>
Ohio University
Residence and Dining Hall
Current Auxiliary Fund

<table>
<thead>
<tr>
<th></th>
<th>1977-78 Budget</th>
<th>1978-79 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Income</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Residence halls</td>
<td>$6,105,689</td>
<td>$6,409,813</td>
</tr>
<tr>
<td>Dining halls</td>
<td>5,705,139</td>
<td>5,720,519</td>
</tr>
<tr>
<td><strong>Total Income</strong></td>
<td>11,810,828</td>
<td>12,130,332</td>
</tr>
<tr>
<td><strong>Operating Expenditures</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Residence life</td>
<td>714,173</td>
<td>768,323</td>
</tr>
<tr>
<td>Director of residence services</td>
<td>86,922</td>
<td>84,967</td>
</tr>
<tr>
<td>Housing office</td>
<td>161,739</td>
<td>200,506</td>
</tr>
<tr>
<td>Upholstery and sewing shop</td>
<td>100,162</td>
<td>107,463</td>
</tr>
<tr>
<td>Laundry</td>
<td>135,645</td>
<td>147,901</td>
</tr>
<tr>
<td>Housekeeping</td>
<td>1,492,658</td>
<td>1,500,176</td>
</tr>
<tr>
<td>Food service</td>
<td>4,312,330</td>
<td>4,389,361</td>
</tr>
<tr>
<td>Direct maintenance</td>
<td>730,644</td>
<td>770,520</td>
</tr>
<tr>
<td>Purchased utilities</td>
<td>1,211,300</td>
<td>1,351,795</td>
</tr>
<tr>
<td>Capital improvements</td>
<td>116,886</td>
<td>60,347</td>
</tr>
<tr>
<td>Other administrative and legal</td>
<td>96,405</td>
<td>93,407</td>
</tr>
<tr>
<td>General fund allocations</td>
<td>737,913</td>
<td>803,973</td>
</tr>
<tr>
<td>Unemployment compensation</td>
<td>48,748</td>
<td>55,207</td>
</tr>
<tr>
<td><strong>Total Capital Improvements</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Increased civil service insurance due to new Union contract</td>
<td>-</td>
<td>20,800</td>
</tr>
<tr>
<td>Consultant fees</td>
<td>59,525</td>
<td>80,536</td>
</tr>
<tr>
<td>Repair and replacement reserve</td>
<td>43,354</td>
<td>-</td>
</tr>
<tr>
<td>Other contingencies</td>
<td>35,000</td>
<td>35,000</td>
</tr>
<tr>
<td><strong>Total Operating Expenditures</strong></td>
<td>10,083,404</td>
<td>10,470,282</td>
</tr>
<tr>
<td><strong>Net Income from Operations</strong></td>
<td>1,727,424</td>
<td>1,660,050</td>
</tr>
<tr>
<td><strong>Investment Income from Debt Service Reserve</strong></td>
<td>172,285</td>
<td>220,000</td>
</tr>
<tr>
<td><strong>Total Net Income Before Debt Service</strong></td>
<td>1,899,709</td>
<td>1,880,050</td>
</tr>
<tr>
<td><strong>Debt Service</strong></td>
<td>2,399,709</td>
<td>2,380,050</td>
</tr>
<tr>
<td><strong>Net Income (Deficit)</strong></td>
<td>(500,000)</td>
<td>(500,000)</td>
</tr>
<tr>
<td>Beginning fund balance</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Support from general fund</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Debt service state subsidy</td>
<td>500,000</td>
<td>500,000</td>
</tr>
<tr>
<td><strong>Ending Fund Balance</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>$</td>
<td>$</td>
</tr>
</tbody>
</table>
(1) Residence life department

A) Security Aide Program
B) Increased wages and salaries - primarily inflationary
C) Telephones for RA rooms

(2) Housing department

A) Increased wages and salaries - summer workshop and guest housing

(3) Food service

A) Increased wages and salaries - all inflationary
   B) Raw food - all inflationary

(4) Direct maintenance

A) Increased salaries - all inflationary
   B) Increase in waste collection contract

(5) Purchased utilities

A) Energy increases - all inflationary

(6) General fund allocations

A) Heat plant cost for guest facility
   B) Additional services - Key Shop
   C) Increased cost for telephone service
   D) Increased wages and salaries
3. GUIDELINES FOR SPACE PLANNING

Mr. Bush presented the resolution and moved its adoption. He emphasized that the 15,000 student population planning figure was not to be taken as an enrollment projection. Mr. Lavelle seconded the motion.

President Ping reviewed the space planning process to date. He said the proposed guidelines spoke to the concerns that had surfaced in conversations and meetings on the subject, and that they provided the basis for a long-range campus plan for consideration by the Board in the fall or winter.

Mr. Keys reported on the tour of eleven potentially affected sites the previous day.

The vote to approve the resolution was unanimous.

RESOLUTION 1978--419

WHEREAS, the "Proposed Guidelines for Space Planning" have been developed by the University, and

WHEREAS, these Guidelines contain within themselves the reasons and justification for their development, and

WHEREAS, the Guidelines have been reviewed by the Space Advisory Committee, the University Planning Advisory Committee, and Administrative and other officers of the University,

NOW, THEREFORE, BE IT RESOLVED that the Board of Trustees approves these Guidelines.

1. The historical and architectural uniqueness of the Ohio University campus will be preserved by remodeling and restoration of existing buildings. Grounds, gardens, walkways, landscapings will receive attention to maintain and enhance the appearance of the campus. The College Green, a 175 year old legacy of the people of the Athens community, the State of Ohio and the nation, will reflect the campus heritage as Ohio's first university.
2. Ohio University will maintain instructional and general facilities for a maximum student population of 15,000. The facilities will serve undergraduate, graduate and professional education, research activity and the needs of a residential student population.

3. Ohio University will remain a residential campus housing a major portion of the undergraduate students on campus. The design capacity of the dormitory system and apartments will level at approximately 6,000 spaces.

4. Estimates of space requirements for particular academic departments, student services and support units will be based on: (1) long range program plans; (2) need analysis reflecting realistic national and state standards for space; (3) instructional enrollment projections.

5. Since present space exceeds relevant state standards for some types of space and for enrollment projections, the campus development plan will describe both restoration and phased processes for a net reduction over the next five biennia of 10 to 15 per cent of total space maintained by the university. Where space has definite potential for alternate use, the facility will be preserved. When the space change involves the replacement of obsolete or undesirable space, the space to be replaced will not be vacated until replacement space is available. A decision to demolish any space will require approval by the State Architect and action by the Board of Trustees. Such action will be based on detailed analysis of condition, possible alternate uses, new program potential, cost and energy savings.

6. Restoration of existing facilities rather than new construction will be the major goal of the long range plan. Replacement of facilities will be undertaken only when analysis makes it clear that current facilities are not suitable for restoration, or that remodeling will not provide appropriate spaces of the needed quality or type. Replacement will be considered where there is evidence of major operating cost and energy reductions or potential to improve dramatically the quality of instruction and research.
4. 1979-81 CAPITAL REQUEST BUDGET SUBMISSION

a. General University Programs

Mr. Jeffers presented the schedule of requests. He reminded those in attendance that self-renewal of the University was a great concern of trustees and administrators.

President Ping stated that Category A requests reflected things already in process, that Category B requests reflected the beginning of the 13 year plan the trustees had viewed, and that Category C requests represented an effort to preserve the architectural and historical uniqueness of the campus.

Mr. Jeffers read the resolution and moved its adoption. Mr. Bush seconded the motion. Approval was unanimous.

A copy of the capital requests brochure prepared by Richard Fleischman Architects is filed with the official minutes.

RESOLUTION 1978--420

WHEREAS, the University must submit to the Regents a capital request budget for the 1979-1981 biennium, and

WHEREAS, the University Space Advisory Committee has recommended projects to be included in the capital request for general university programs, and

WHEREAS, after further review and consultation, the University Planning Advisory Council has recommended the requests for general university programs herein listed,

NOW, THEREFORE, BE IT RESOLVED that the Board of Trustees approves the proposed capital request budget for 1979-1981.
<table>
<thead>
<tr>
<th>Project Description</th>
<th>Estimate of Total Costs</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>A. Continuing Capital Projects</strong></td>
<td></td>
</tr>
<tr>
<td>1. Hocking Conservancy District Assessment</td>
<td>$ 750,000</td>
</tr>
<tr>
<td>2. Acquisition of Crook Hall</td>
<td>$ 1,227,000</td>
</tr>
<tr>
<td>3. West Green Site Development</td>
<td>$ 250,000</td>
</tr>
<tr>
<td><strong>Subtotal</strong> $ 2,227,000</td>
<td></td>
</tr>
<tr>
<td><strong>B. Replacement of Obsolete Space</strong></td>
<td></td>
</tr>
<tr>
<td>1. College of Engineering &amp; Technology and Department of</td>
<td>$ 9,750,000</td>
</tr>
<tr>
<td>Computer Sciences relocated to Crook Hall</td>
<td></td>
</tr>
<tr>
<td>2. Chemistry</td>
<td></td>
</tr>
<tr>
<td>Basement and addition to Clippinger</td>
<td>$ 1,750,000</td>
</tr>
<tr>
<td>3. Natatorium</td>
<td>$ 2,500,000</td>
</tr>
<tr>
<td><strong>Subtotal</strong> $ 14,000,000</td>
<td></td>
</tr>
<tr>
<td><strong>C. Renovation of Existing and Continuing Facilities</strong></td>
<td></td>
</tr>
<tr>
<td>1. McGuffey Hall</td>
<td>$ 750,000</td>
</tr>
<tr>
<td>2. Ellis Hall</td>
<td>$ 2,000,000</td>
</tr>
<tr>
<td>3. Porter Hall</td>
<td>$ 3,000,000</td>
</tr>
<tr>
<td><strong>Subtotal</strong> $ 5,750,000</td>
<td></td>
</tr>
<tr>
<td>Total for General University Programs</td>
<td>$ 21,977,000</td>
</tr>
</tbody>
</table>
b. College of Osteopathic Medicine

Mr. Jeffers presented the motion in support of the proposed capital improvements for the College of Osteopathic Medicine. Mr. Lavelle seconded the motion. Approval was unanimous.

RESOLUTION 1978--421

BE IT RESOLVED that the Board of Trustees approves the proposed capital improvements request budget for the College of Osteopathic Medicine for 1979-1981.

<table>
<thead>
<tr>
<th>Project Description</th>
<th>Estimate of Total Costs</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Clinical Teaching Facility</td>
<td>$2,000,000</td>
</tr>
<tr>
<td>Docotors Hospital, Columbus</td>
<td></td>
</tr>
<tr>
<td>2. Rural Clinic - Matching Funds</td>
<td>$150,000</td>
</tr>
<tr>
<td>3. Ambulatory Clinic - Parks Hall</td>
<td>$1,700,000</td>
</tr>
</tbody>
</table>

5. LAND SALE, ECHOING HILLS PROJECT

Mr. Jeffers presented and moved adoption of the motion, which Mr. Rohr seconded. Approval was unanimous.
WHEREAS, The Ohio University holds title to a certain tract of land obtained from the State of Ohio in 1963 in the area of the O'Bleness Memorial Hospital; and

WHEREAS, The Ohio University desires to develop this area as a health and educational complex and Echoing Hills, Inc., a non-profit corporation involved in assisting the developmentally disabled wishes to develop a portion of this property to construct a facility for their purposes; and

WHEREAS, Ohio University and Echoing Hills, Inc. have agreed to a purchase price of 2.8 acres for $28,200 and have agreed as to the terms and conditions as to the development of this property;

NOW THEREFORE, BE IT RESOLVED that The Ohio University Board of Trustees hereby authorizes the President or his designee to finalize the arrangements for purchase of this land by Echoing Hills, Inc.; and pursue legislative authorization to transfer title to the land to Echoing Hills, Inc.
A BILL

To authorize and direct the transfer of the use of certain real property of Ohio University to Echoing Hills, Inc., all real property being situated in the county of Athens.

BE IT ENACTED BY THE GENERAL ASSEMBLY OF THE STATE OF OHIO:

SECTION 1. The President and Board of Trustees of Ohio University is hereby authorized to execute a deed in the name of the State conveying to Echoing Hills, Inc., a non-profit corporation, all right, title and interest of the State in a tract of land held by the State for the use and benefit of Ohio University, in Athens County, Athens, Ohio, none particularly described as follows:

Situated in the City of Athens, Athens County, Ohio, further described as follows, to wit: Beginning in the south line of West Union Street at the NW corner of O.L. 71; thence on the street and lot line S86 E50.0 feet, passing an iron at 17 feet; thence S4W102.26 feet; thence S49W432.38 feet, passing the common lot line at 70.71 feet, to a point 16.5 feet, NE of the centerline of an open drainage ditch; thence N44W 200.0 feet crossing the west line of O.L. 92 at 105.8 feet, the said ditch at 150 feet, and the mouth of a side ditch at 294.5 feet, thence N49E 2770 feet in the line of a 36" maple tree, crossing the main ditch at 16.5 feet, the side ditch at 138 feet, and the said west line of O.L. 92 at 194.2 feet, to a point in the south line of West Union Street and north line of O.L. 92; thence on the street and lot line S68E 272.0 feet to the place of beginning; containing an area of 2.821 acres, more or less, (146 ac. in O.L. 91, 2.242 ac. in O.L. 92, and 0.433 ac. in O.L. 93).

Excepting and reserving an easement for right-of-way over and across the easterly fifty foot width (all that part within O.L. 91) of the described tract.

Subject to easements to the City of Athens for raw water, sanitary sewer, and telecommunication pole lines.


SECTION 2. The Echoing Hills, Inc. its successors and assigns shall hold the property solely for the health and educational purposes. Should the property cease to be used for such purposes it shall be conveyed to the State of Ohio for the same consideration paid to the State for conveyance to be made pursuant to this Act. Further, the deed of conveyance shall provide for provisions of mutual access to Ohio University and Echoing Hills, Inc. to contiguous property and provisions providing for the President and Board of Trustees of Ohio University approval of plan for development of the tract.
SECTION 3. The purchase price for the tract described herein shall be $282,200 plus additional benefits which will accrue to Ohio University by reason of the use of the land for health and educational purposes. Upon receipt of the purchase price, the Ohio University, with the assistance of the Attorney General, shall deliver a deed to Echoing Hills, Inc. and recorded in the Records Office of Athens County, Ohio and in the Office of Auditor of State. The proceeds of the sale shall be placed in the general revenue fund of Ohio University.

SECTION 4. This act is hereby declared to be an emergency measure necessary for the immediate preservation of the public peace, health and safety. The reason for such necessity lies in the fact that Echoing Hills needs to have proper title to the tract of land to facilitate construction as soon as possible.
TO The President and Board of Trustees of Ohio University
FROM John F. Burns, Director, Legal Affairs
SUBJECT Development of O'Bleness Hospital area land owned by the University

In 1963, the University received title to a large tract of land from the State which was formerly used as the Mental Health Center farming land for the purposes of campus expansion. During the past 15 years the area has been developed into the West Green, the Hocking River relocated, and the site for the O'Bleness Memorial Hospital.

At present Echoing Hills, Inc. a non-profit corporation whose purpose is to house and assist the developmentally disabled desires to develop a portion of this area; particularly that which is north west of the hospital adjacent to hospital drive with frontage on West Union Street. The University's representatives have reviewed the proposal and plans of Echoing Hills, Inc. and have concluded that selling 2.8 acres of University land for the appraised price of $28,200 with the attendant rights reserved to the University covering access and control over development plans, would be in the best interests of the University as this proposal would be an important step in developing this general area into a health and educational complex.

Therefore, the attached resolution and draft of legislation necessary to accomplish this transfer are attached for your review. Since the land was obtained from the State of Ohio and is not held as endowment property we should seek legislative approval for transferring ownership.

If you have any questions or concerns regarding this matter please contact me.

xc: Mr. Gene Peebles, VP for Operations
    Dr. Gerald Faverman, VP for Planning
    Mr. Alan Geiger, University Planner
6. ROUTE 682 LAND SETTLEMENT

Mr. Jeffers presented the resolution and moved its approval. Mr. Bush seconded the motion. Approval was unanimous.
RESOLUTION 1978 -- 423

WHEREAS, The Ohio University Board of Trustees has authorized the President or his representative to conclude negotiations with the Department of Transportation with respect to damages and compensation as a result of a taking of University land by Resolution 1977-367; and

WHEREAS, Representatives of Ohio University have concluded these negotiations, resulting in the University receiving $119,000 as compensation; and

WHEREAS, the University desires to carry out the terms and conditions of those negotiations and the contract of sale and purchase entered into with the Department of Transportation.

NOW THEREFORE, BE IT RESOLVED, that the Ohio University Board of Trustees hereby authorizes the President or his designated representative, the Vice President for Operations, to execute the proper and necessary documents to convey parcels 270 WL, 270 WL-1, 270 WL-2, 270 WL-3, 270 AWD, 270 X, 270 X-1, 270 X-2, 270 X-3, 270 X-4, 270 T, 270 T-1, 270 T-2, 270 T-3, that are to be transferred to the State of Ohio for the consideration mutually agreed to.

FURTHER, BE IT RESOLVED, that the Ohio University Board of Trustees hereby ratifies the conveyances previously executed by the Vice President of Operations as the President's representative in this matter.
Rt. 682 Land Settlement

OHIO UNIVERSITY
INTER-OFFICE COMMUNICATION

DATE June 9, 1978

TO The President and Board of Trustees of Ohio University

FROM John F. Burns, Director, Legal Affairs

SUBJECT Compensation and Damages for Route 682 Property

This matter was previously brought before the Board of Trustees at the October 1 meeting last year whereby the Board authorized by Resolution 1977-367 the President or his representative to conclude negotiations with the Department of Transportation for compensation and damages with specific reference to funding landscaping.

University officials have concluded these negotiations and after some discussion with officials of the Highway Department they have requested a more specific resolution be adopted by the Ohio University Board of Trustees with respect to this matter.

Therefore, attached is a resolution suggested for adopting by the Board which more specifically covers the transfer of the property at issue with reference to the amount of compensation, individual parcels and signature authorization.

If you have any questions regarding this matter please contact me.

xc: Mr. Gene Peebles, VP for Operations
    Mr. Alan Geiger, University Planner
    Mr. Bill Kennard, Treasurer
7. COMPUTER PURCHASE PLAN

Mr. Lavelle presented the resolution and moved its approval. Mr. Taylor seconded the motion. Approval was unanimous.

RESOLUTION 1978 -- 424

WHEREAS, the Board of Trustees of Ohio University recognizes the need for the University to have an updated, efficient and cost-effective computer and data processing system, and

WHEREAS, the Board of Trustees has been apprised of the financial and legal issues involved with the acquisition of such equipment.

NOW, THEREFORE, BE IT RESOLVED that the Board of Trustees authorizes the President or his designee to acquire the computer and data processing equipment necessary for operation of the University. Be it further resolved that the President or his designee be authorized to pursue lease purchase arrangements with manufacturers and third party leasing companies with the selection to be based on the most favorable financial arrangements.
OHIO UNIVERSITY
INTER-OFFICE COMMUNICATION

DATE June 15, 1978

TO Dr. Charles Ping, President

FROM Neil S. Bucklew, Provost

SUBJECT Computer Purchase Plan

In May of 1976 we installed an IBM System 370/158. This system replaced two smaller systems; one which had been in use only for instruction and research and a larger system which served both administrative and instructional use. The primary objective in making this change was to provide time-sharing or interactive computing. The IBM 370/158 was acquired from the State Data Center with more than half a million dollars of purchase accruals.

Interactive computing which was pioneered by Dartmouth has become the most prevalent method of providing computer technology for instruction and is the method used by most state universities of Ohio. This procedure permits large numbers of users to be connected to the computer facility from their classroom or work area via remote computer terminals.

Since the installation of our present system several new administrative applications have been developed for interactive use including Housing, Financial Aids and Planning. A graduation check sheet system approved from Planning Pool I and II will also be developed for remote access.

Time-sharing use for instruction and research has grown significantly faster than had been anticipated. Our current systems have reached near capacity during the spring quarter and the planned use continues to accelerate. We will have over 120 computer terminals in use before the end of the coming fiscal year. In addition to this added need for service, the College of Medicine will require significant computing support. These services will be for instruction as well as administration.

The quality and extent of computer services at Ohio University have been impressive in recent years notwithstanding the fact that for the current year we rank eleventh out of twelve among state universities in both the percentage of the university budget expended on computing and the cost per student. These accomplishments have been possible largely through opportunities to secure the greatest flexibility and capacity by exploring all available options for financing our computer acquisitions.

Approval is sought to explore the feasibility of acquiring a larger, more technologically advanced system to be financed over an extended period of time. Our aim in this effort is to obtain significantly enhanced capacity primarily for instruction at approximately the current annual equipment expenditure.

NSB: jm

Form P-38
8. PURCHASE OF CHILlicoTHE LAND

Mr. Lavelle presented the resolution and moved its approval. Mrs. Phillips seconded the motion. Approval was unanimous.
RESOLUTION 1978 - 425

Board of Trustees of Ohio University

WHEREAS, the aforesaid President and Board of Trustees of Ohio University did obtain certain real property situate in Ross County, Ohio, by Quitclaim Deed dated June 28th, 1967, from the United States of America, to be utilized for educational purposes; and

WHEREAS, said real property owned by The President and Board of Trustees of Ohio University is subject to certain conditions subsequent as described in the aforesaid Quitclaim Deed, and has been used for the purposes set forth in said deed of conveyance; and

WHEREAS, said real property located in Ross County, Ohio, and more particularly described in Exhibit A attached hereto and by reference incorporated herein, including any and all improvements thereon together with all and singular the tenements, hereditaments and appurtenances thereto belonging or in anywise pertaining; and

WHEREAS, it is desired to abrogate the conditions subsequent contained in said deed of conveyance from the United States of America in order that the President and Board of Trustees of Ohio University use said real property for the purpose of applying the proceeds from the sale of the property to enhance the recreational facilities of the Ohio University-Chillicothe Regional Campus located in Ross County, Ohio, free from all restrictions;

NOW THEREFORE BE IT RESOLVED THAT Charles J. Ping, President of Ohio University, be and he is hereby authorized for and on behalf of said The President and Board of Trustees of Ohio University, to do and perform any and all acts and things which may be necessary to accomplish the abrogation of the conditions subsequent contained in the Quitclaim Deed above referred to including the payment of any and all sums necessary to obtain a release of the said conditions subsequent from the United States of America.

The Resolution was adopted unanimously.

The President and Board of Trustees of Ohio University
Cutler Hall
Athens, Ohio 45701
EXHIBIT A

Being a part of the land formerly owned by Mary and Bernard Kathe, V.M.S. Survey 1445 and 1418; Margaret F. Marfield, Volume 185, page 320 and the Henry Schaefer Tract.

Being more fully described as follows: Beginning at a point in the centerline of Frankfort Pike, said point being a concrete monument #56, said monument being U.S.A. Monument #56 (Camp Sherman Survey of 1919)

Thence along the centerline of the said Frankfort Pike the following courses and distances; S-40 deg. - 10 min. 40 sec. - E. a distance of 78.64 feet to a concrete monument #57 (U.S.A. Monument #57)

Thence S-21 deg. - 01 min. -40 sec. - E. a distance of 109.56 feet to a concrete monument #58 (U.S.A. Monument #58) said monument being in the division line between the land of the aforementioned Kathe and Schaefer parcels now owned by the United States of America.

Thence along the said division line the following courses and distances; S-62 deg. -08 min. -39 sec. - W a distance of 219.03 feet to a concrete monument #60 (U.S.A. Monument #60)

Thence S-12 deg. -41 min -00 sec E. a distance of 384.03 feet to a concrete monument #61 (U.S.A. monument #61)

Thence N-62 deg. -09 min. 53 sec. E a distance of 222.78 feet to a concrete monument #63 (U.S.A. monument #63), said monument being in the centerline of Frankfort Pike.

Thence S-16 deg. -00 min. 30 sec. E along the centerline of said Frankfort Pike a distance of 383.60 feet to a concrete monument #64 (U.S.A. monument #64)

Thence with a line bearing S-27 deg. 23 min. -30 sec W. a distance of 43.53 feet to a concrete monument #65 (U.S.A. monument 65) said monument being a corner common to the land of the United States of America and a parcel leased to the Department of Agriculture (Commodity Credit Corporation).

Thence with a line bearing N-16 deg. 00 min 30 sec - W a distance of 31.00 feet to an Iron Pin in the fence line along west right-of-way line of Frankfort Pike.

Thence with a line bearing in a Southwesterly direction to a point in the Easterly right-of-way line of relocate U.S.R. 35, said point being left of centerline station 1012 + 21.54 a distance of 117.57 feet left of said centerline station.

Thence with a line bearing N-18 deg. 40 min - 48 sec - W. a distance of 694.06 feet to a point said point being left of centerline station 1004 + 45.77 a distance of 160.00 feet.
Thence with a line bearing N-51 deg. -33 min -54 sec W. a distance of 982.77 feet to a point, said point being left of centerline station 994 + 63 a distance of 160.00 feet and said point being a wooden fence post.

Thence with a line bearing N-35 deg. 40 min. E. more or less along a fence line a distance of 1273 feet more or less to the centerline of Frankfort Pike.

Thence with a line bearing S-55 deg. -23 min. -26 sec. -E along the centerline of Frankfort Pike a distance of 1292 feet more or less to the point of beginning, said point being a concrete monument #56 (U.S.A. monument 56)

Said parcel contains 53.3 Acres more or less and is subject to an easement along the eastern boundary, in its entirety, to the County of Ross for a highway known as Frankfort Pike.

Fee simple title to all of the above land acquired by the United States of America by warranty deeds, recorded in Ross County, Ohio, as follows:

<table>
<thead>
<tr>
<th>Name</th>
<th>Recorded Date</th>
<th>Book</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>Henry Schaefer</td>
<td>June 23, 1919</td>
<td>185</td>
<td>255</td>
</tr>
<tr>
<td>Mary &amp; Bernard Kathe</td>
<td>June 20, 1919</td>
<td>185</td>
<td>243</td>
</tr>
<tr>
<td>Margaret Marfield</td>
<td>July 2, 1919</td>
<td>185</td>
<td>320</td>
</tr>
<tr>
<td>Standard Cereal</td>
<td>Aug. 9, 1920</td>
<td>188</td>
<td>428</td>
</tr>
</tbody>
</table>

Acquired by the Department of Justice by Public Law 532, 70th Congress dated May 26, 1928 (45 Stat 769) and transfer order of the Secretary of War dated June 30, 1928.

And subject, in addition, to all easements, rights-of-way and encumbrances of record; and subject further to any facts an accurate survey may disclose. And subject further, to easements for public roads, highways, public utilities, railroads and pipelines if any, not shown of record.
Further developments regarding purchase of former federal land in Ross County held by Ohio University as recreational area for the Ohio University-Chillicothe Regional Campus.

This matter was formerly brought before the Board at the October 1, 1977 meeting, where the Board by Resolution 1977-371 decided to pursue purchase of this property according to the terms of the deed we received from the federal government. A brief review of this matter is that the federal government granted the University a deed to certain of its surplus property in 1967 for recreational purposes; and this deed contains both a reverter clause if the land is not so used and gives the grantee an opportunity to abrogate certain of the restrictions in the deed by purchasing the property based on a declining cost formula keyed to time of usage. The University, along with the OU-C Regional Council, are of the opinion that the property is no longer conducive for recreational uses and to avoid reversion to the federal government we should consider exercising our abrogation rights and purchase it. Further, and very crucial to this opinion, is the view that the present market value of this property will substantially exceed the abrogation price; and according to the provisions of the deed the proceeds from the sale must be used for recreational purposes such as purchase of recreational equipment.

University officials have been in contact with government officials regarding this matter and although the abrogation price of $41,067 is more than we anticipated we still wish to pursue the possibility of exercising our purchase option. Indeed the University is not absolutely positive we will exercise the purchase option due to the many factors involved in this proposal, including but not limited to the potential market price for the land, the federal government waiving another reverter clause relating to national emergencies and other factors. However, to pursue this the federal government has forwarded a resolution it wants adopted by the Board of Trustees as part of the arrangements in this matter and that resolution is attached for your review and approval.

The University will be continuing to review the merits of this option and if it is to be exercised it will probably be done sometime this summer.

If you have any questions regarding this matter please contact me.
9. REVISION OF RESOLUTION OF FEBRUARY 11, 1978

Mr. Lavelle presented the resolution and moved its approval. Mr. Rohr seconded the motion. Approval was unanimous.
REVISED RESOLUTION

APPROVAL OF CONSULTING ENGINEER FOR THE LAUSCHE HEATING PLANT
EFFLUENT DISCHARGE AND COAL PILE STORAGE WATER RUN-OFF PROJECT

Resolution 1978--426

WHEREAS, the 112th General Assembly approved Amended Substitute House Bill 618 which appropriated $925,000 to Ohio University for purposes of utility and renovation type projects, and

WHEREAS, as a part of this appropriation Ohio University seeks to use $175,000 to meet boiler plant effluent discharge and coal pile storage water run-off problems associated with the operation of the Lausche Heating Plant, and

WHEREAS, the Ohio Board of Regents and the Department of Administrative Services, in conjunction with the Ohio Environmental Protection Agency, did request Ohio University to develop a project to correct the effluent and water run-off problems, and

WHEREAS, Mr. Carl E. Bentz, State Architect, did on November 18, 1977, recommend retaining the consulting engineering firm currently working on the Lausche Heating Plant Modification Project to serve as a consulting engineer for the effluent discharge and water run-off project.

NOW, THEREFORE, BE IT RESOLVED, that the Ohio University Board of Trustees does hereby approve the recommendation of the firm of Fosdick and Hilmer, Inc., of Cincinnati, Ohio, to serve as Consulting Engineers for the Lausche Heating Plant Discharge and Water Run-off Project, and recommends to the Deputy Director, Ohio Division of Public Works, that the firm be retained to develop plans and specifications for the project.
REVISION OF RESOLUTION OF FEBRUARY 11, 1978

OHIO UNIVERSITY
INTER-OFFICE COMMUNICATION

DATE June 6, 1978

TO Dr. Charles J. Ping, President

FROM Gene Peebles, Vice President for Operations

SUBJECT Revision of Approval of Consulting Engineer for the Lausche Heating Plant Effluent Discharge and Coal Pile Storage Water Run-off Project Resolution of February 11, 1978

The Ohio University Board of Trustees did at their February 11, 1978 meeting approve the attached Resolution approving Fosdick and Hilmer, Inc., Cincinnati, Ohio, as consulting engineers for the subject project. The second paragraph of the approved Resolution indicated that Ohio University would receive approximately $100,000 from the State of Ohio to meet the boiler plant discharge and coal pile storage water run-off problems. Because of limited monies received by the Ohio Board of Regents and the need to distribute these monies as widely as possible for air pollution type projects, it now appears that Ohio University will not receive special state funding for the subject project.

Funding from Amended Substitute House Bill 618 has $175,000 available for utility and renovation projects. I have reviewed potential projects eligible to use this money, including roof repair, tunnel replacement, and so on, and find that the monies are insufficient to accomplish any of these projects. I feel that correcting the effluent discharge and water run-off problems is of high priority, and ask that the $175,000 be identified for this purpose.

I believe that it will be necessary to amend the Board's originally approved Resolution, and have enclosed wording to that effect.

Thank you.

GP:eb
B. EDUCATIONAL POLICIES COMMITTEE MATTERS

1. STUDENT CODE OF CONDUCT AMENDMENTS

Mr. Taylor moved approval of the motion, which Dr. Holzer seconded. Approval was unanimous.

RESOLUTION 1978 -- 427

WHEREAS, it has been determined that amendments to the Student Code of Conduct are necessary to make it conform more clearly to applicable provisions of the Ohio Revised Code, and to better serve the University,

THEREFORE, BE IT RESOLVED that the Board approves Proposed Change #1 and Proposed Change #2 as incorporated in this Resolution.
TO BE INSERTED AS DISCRETE SECTION J: WORDING VIRTUALLY IDENTICAL TO STATUTE LANGUAGE

J. State of Emergency

Pursuant to Section 3345.26 of the Revised Code:

1. The Board of Trustees or President of a college or university which receives any state funds in support thereof, may declare a state of emergency when there is a clear and present danger of disruption of the orderly conduct of lawful activities at such college or university through riot, mob action, or other substantial disorder, and may do any one or more of the following, as are necessary to preserve order and discipline at such college or university during such emergency:
   a. Limit access to university property and facilities by any person or persons;
   b. Impose a curfew;
   c. Restrict the right of assembly by groups of five or more persons;
   d. Provide reasonable measures to enforce limitations on access, a curfew, and restrictions on the right of assembly imposed pursuant to this section.

2. Notice of action taken pursuant to division 1. of this section shall be posted or published in such manner as is reasonably calculated to reach all persons affected.

3. Division 1. a. and 1. b. of this section shall not be construed to limit the authority of the Board of Trustees, President, or other proper official of a college or university to impose reasonable restrictions on use of and access to, and the hours of use of and access to university property and facilities, for purposes of regulating the proper operation of such university, and regardless whether any emergency exists.
K. Presidential Interim Suspension:

1. At any time when the actions of a student(s) threaten the good order and discipline of the University, the Vice President and Dean of Students will provide the President with information of (a) the events causing the threat to exist, (b) the name(s) of student(s) and actions allegedly violating university regulations and (c) a statement of the university regulations allegedly violated by the student(s).

2. Thereafter, the President may interimly suspend the student(s), pursuant to Section 3345.24(8) of the Revised Code, pending a prompt hearing by the University Judiciary. The President shall also determine whether the interimly suspended student(s) may or may not remain on university property pending his or her hearing.

3. If the President interimly suspends a student(s), the Director will immediately notify the student(s) of his or her Interim Suspension and his or her hearing, according to the policies and procedures of the University Judiciary, including, (a) a statement of the rules and/or regulations the student(s) allegedly violated, (b) a specific statement of the operative facts constituting the alleged violation, (c) the time and place of the hearing and (d) a statement of the policies and procedures of the University Judiciary.

4. A prompt hearing shall be held within a reasonable time of the receipt of the Interim Suspension notice, with extensions granted to the student(s) by the Director for "good cause". Unless excused, failure to appear may be considered grounds for Suspension according to the guidelines in Section B above.
K. Presidential Interim Suspension: (CONTINUED)

5. If the University Judiciary decision is to suspend the student(s), the Suspension takes effect from the time of the President's decision to interimly suspend him or her with the right to appeal as provided in the policies and procedures of the Ohio University Student Code of Conduct. If the University Judiciary decision is a lesser sanction, for purposes of the record, the Interim Suspension shall be deemed not to have occurred.
OHIO UNIVERSITY
INTER-OFFICE COMMUNICATION

DATE June 15, 1978

TO President Charles J. Ping and the Ohio University Board of Trustees

FROM Dr. Carol Harter, Vice President and Dean of Students

SUBJECT Amendments to the Student Code of Conduct

Present language in the Student Code of Conduct (section J) referring to "Presidential Interim Suspension" needs clarification. The current language yokes together, in a somewhat confusing manner, two separate provisions in the Ohio Revised Code: Section 3345.26, "state of emergency declared", and Section 3345.24(8), "authority and regulations of college administrations: summary suspension."

Since these two processes are distinct in the statutes (albeit, related), we propose the attached amendments to further clarify both these distinctions and the related Presidential and Board authority.

If approved, proposed section J. will define appropriate procedures available to the President if a state of emergency should be declared. We have adopted virtually identical language to statute 3345.26 in describing the conditions of an emergency situation and the available remedies.

If approved, proposed section K. will clarify current Code of Conduct (section J.) language and procedures.

I have provided you both the proposed new sections and language and the current section. Areas where substantive modifications have been made are underlined in the current Code of Conduct document.

We believe the proposed amendments will better serve us if unfortunate events require the President to take prompt action to protect the "good order and discipline" of Ohio University.

CH/pl

Attachments
CURRENT CODE OF CONDUCT, SECTION J

J. Presidential Interim Suspension:

1. During a state of emergency declared by the President pursuant to his or her legislative authority under Section 3345.26 of the Revised Code, or at any time when the actions of a student violate University regulations to the extent that actual or threatened personal injury or property damage to the University community results, the Security Office will provide the President with information of (a) the events causing the emergency or threat to exist, (b) the names of students and their actions allegedly resulting in violations of University regulations and (c) a statement of the University regulations allegedly violated by the student or students.

2. If the President determines from the information that there is sufficient probable cause that the student is a clear and present danger to the University community, he or she may interimly suspend the student, pursuant to Section 3345.24(b) of the Revised Code, pending a prompt hearing by the University Judiciary. The President shall also determine whether the interimly suspended student may or may not remain on University property pending his or her hearing.

3. If the President interimly suspends a student, the Director will immediately notify the student of his or her Interim Suspension and his or her hearing, according to the policies and procedures of the University Judiciary, including, (a) a statement of the rules and/or regulations the student allegedly violated, (b) a specific statement of the operative facts constituting the alleged violation, (c) the time and place of the hearing and (d) a statement of the policies and procedures of the University Judiciary.

4. A prompt hearing shall be held within at least one week (7 days) of the receipt of the Interim Suspension notice, with extensions granted by the Director for good cause. Unless excused, failure to appear may be considered grounds for Suspension.

5. If the University Judiciary decision is to suspend the student, the Suspension takes effect from the time of the President's decision to interimly suspend him or her with the right to appeal as provided in the policies and procedures. If the University Judiciary decision is a lesser sanction, for purpose of the record, the Interim Suspension shall be deemed not to have occurred.

Some language deleted: section expanded; see proposed section J.

See proposed section K: "Vice President and Dean of Students"

Most of this wording is eliminated.

"within reasonable time" (statute language)
2. MASTER IN ADMINISTRATION PROGRAM

Mr. Rohr moved approval of the resolution. Mr. Taylor seconded the motion. Approval was unanimous.

RESOLUTION 1978 -- 428

WHEREAS, there is a growing nationwide trend toward programs which stress broad aspects of administration, rather than the more functional aspects of a specific institutional setting, and

WHEREAS, Ohio University has determined that there is a need for such a program in its service area, and several departments have jointly proposed the program which has been approved by the University Curriculum Council,

THEREFORE, BE IT RESOLVED that the Board of Trustees approves the new degree program Master of Administration and directs the President to take the necessary steps to secure approval of this program by the Board of Regents.

Descriptive material pertaining to the Program is filed with the official minutes.
3. ASSOCIATE DEGREE PROGRAM IN SECURITY/SAFETY TECHNOLOGY (CHILlicothe)

Dr. Holzer moved approval of the resolution. Mr. Taylor seconded the motion. Approval was unanimous.

RESOLUTION 1978 -- 429

WHEREAS, the new program leading to the degree Associate in Applied Science in Security/Safety Technology has been recommended by the Chillicothe Regional Coordinating Council for approval by the President and the Board of Trustees, and

WHEREAS, the program has been approved by the University Curriculum Council, and, after study of the program, the Board believes it is sound and in the best interests of Ohio University,

NOW, THEREFORE, BE IT RESOLVED that the Board approves the program and directs the President to take the necessary steps to secure approval of this program by the Ohio Board of Regents.

Descriptive material pertaining to the Program is filed with the official minutes.
4. POSTHUMOUS EMERITUS AWARDS

Mr. Rohr moved approval of the resolution. Dr. Holzer seconded the motion. Approval was unanimous.

RESOLUTION 1978 -- 430

WHEREAS, the following individuals have rendered dedicated and outstanding service to Ohio University, and

WHEREAS, their colleagues and deans have recommended action to recognize this service,

NOW, THEREFORE, BE IT RESOLVED that emeritus status be posthumously awarded to the following individuals:

Gordon Wiseman Professor Emeritus of Interpersonal Communication

William Hess Associate Professor Emeritus of Health, Physical Education and Recreation
May I recommend to the trustees, through your office, that emeritus status be conferred on Gordon Wiseman, deceased full professor of Interpersonal Communication. He died May 7, 1978.

Dr. Wiseman was a faculty member at Ohio University for 29 years beginning in 1949. He was director of the basic speech program, then a University wide requirement, for many years as well as being director of the University's forensic program for an extensive period.

Dr. Wiseman was a senior member of the School of Interpersonal Communication when it was formed from the former speech department of the then School of Communication previously the School of Dramatic Arts and Speech. He participated actively in both teaching and faculty assignments on committees and special assignments from the Dean's office. He was for some time the graduate coordinator of the school and a member of the Graduate Council for a number of years. He was author of a widely used text, "Speech-Interpersonal Communication," and a respected member of a number of professional organizations, such as the National Society for the Study of General Semantics, and the International Communication Association.

The faculty members of the School of Interpersonal Communication currently on the campus and Dr. Paul Boase, director, join me in supporting this proposal to honor Dr. Wiseman. I personally found him an invaluable source of wisdom and support.

An official letter from the President, if this is the form used, could be directed to his wife, Barbara, addressed probably to Mrs. Gordon Wiseman.
OHIO UNIVERSITY
Inter-Office Communication

DATE June 13, 1978

TO Dr. Samuel Goldman, Dean, College of Education, McCracken

FROM James A. Lavery, Director, The School of HPER

SUBJECT Emeritus Status for Mr. William R. Hess

Mr. William R. Hess held the rank of Associate Professor in The School of Health, Physical Education and Recreation. Mr. Hess served Ohio University with distinction for twenty years.

Mr. Hess had a distinguished career at Ohio University as a student, coach and faculty member. He competed in both football and wrestling while an undergraduate and was undefeated in wrestling his junior and senior years. As Head Football coach, Mr. Hess had a career record of 108-91-4 with his teams winning three Mid-American Conference titles and tying for a fourth. He was the second winningest coach in the university's 81 year history of intercollegiate football and tenth in the nation among active major college coaches. He was named the Mid-American Conference Football Coach of the Year in 1968, The Ohio College Coach of the Year in 1960 and 1968, and was the recipient of a Governor's Award at the annual Ohio Newspaper Association Banquet in 1969. In addition, Mr. Hess was honored by the Green and White Club in 1961 and was inducted into the Ohio University Hall of Fame in 1969. Mr. Hess also made two trips to Vietnam to visit American troops stationed there, for which he received Certificates of Esteem from the Department of Defense.

In addition to his dedication to Ohio University's Intercollegiate Football program, Mr. Hess continued his interest in the educational development of the present School of Health, Physical Education and Recreation. He has taught a course in The Principles of Coaching Football in the undergraduate professional preparation program. Mr. Hess has cooperated in the development of the practical experience component of The Sports Administration and Physical Education graduate programs by allowing students to work directly within the Intercollegiate Football program. He was also generous with his time by making himself available as a guest lecturer in graduate seminars and as a personal advisor to those students whose primary interest was in coaching interscholastic and/or intercollegiate football.
Emeritus Status for Mr. William R. Hess

Mr. William R. Hess is recommended for Emeritus Status by both the faculty of The School of Health, Physical Education and Recreation and the coaches and staff of The Department of Intercollegiate Athletics. I wish to add my personal recommendations that Mr. Hess be awarded the status of Associate Professor Emeritus at Ohio University.

APPROVED
Samuel Goldman, Dean
College of Education

APPROVED
Neil Bucklew
Provost

JAL
C. BOARD-ADMINISTRATION COMMITTEE MATTERS

Chairman Keys stated that Dr. Holzer would present matters for the Committee.

1. FACULTY COLLECTIVE BARGAINING ELECTION REQUEST

Dr. Holzer moved approval of the resolution. Mr. Bush seconded the motion.

RESOLUTION 1978 -- 431

WHEREAS, the Board of Trustees recognizes that collective bargaining requires a functional structure, and

WHEREAS, only the Ohio General Assembly can provide that structure, and

WHEREAS, a number of faculty have expressed interest in the scheduling of an election to determine whether the faculty wishes to be represented by a bargaining agent,

THEREFORE, BE IT RESOLVED that the Board authorizes an election be held when there is an adequate demonstration of interest, and when the State of Ohio has established procedures and regulations governing public employee bargaining, and when a state agency to regulate elections, bargaining and conflict resolution is in place.

Mr. Keys reported that he had granted the request of Professor Roger Rollins, President of the Ohio University Faculty Association, to make a statement to the Board. He distributed the statement presented to him by Professor Rollins dated June 24, 1978 (Attachment 2, page 220).

Professor Rollins characterized the resolution as a camouflage, stating that the only issue was to refuse or to grant an election. To refuse to grant an election, he said, would strain the collegial relationship on campus. He then yielded to his colleagues for statements.
Professor James Coady, Vice President of the Faculty Association, characterized President Ping's action in presenting the resolution as a sleight-of-hand fete. He said the resolution deprived him of his rights as a citizen, as a faculty member and as an employee. Deprivation of rights, he described as a serious matter that eventually would be righted.

Professor J. David Stewart, member of the Association's Board, rejected President Ping's view that there were three alternatives for Board review (Attachment 3, page 222). He expressed the hope that members would vote against the resolution.

Chairman Keys asked Board members and the President to comment and ask questions.

President Ping declared the right of the faculty to an election, but in the context of public policy and structure. Chairman Keys expressed disagreement with the interpretation given the resolution by Faculty Association officers. He cited his deep respect for, and activity in behalf of, human rights and collective bargaining, stating that he did not wish to be in the position of making a judgment in circumstances of confusion resulting from the absence of a state statute.

Mr. Lavelle recalled that the Board had on a previous occasion taken action to delay an election, and on another occasion authorized an election. He said that on the matter of whether the faculty should have the opportunity to make a judgment, his conscience dictated opposition to the proposed resolution.

On vote, only Mr. Lavelle opposed the resolution. The motion was declared approved.

2. COMPENSATION FOR PRESIDENT AND EXECUTIVE OFFICERS

Dr. Holzer moved approval of the resolution. Mr. Taylor seconded the motion. Approval was unanimous.

RESOLUTION 1978 -- 432

RESOLVED that the Board of Trustees authorizes its Board-Administration Committee to review with the President the salaries of executive officers of the University and to determine the compensation for these officers and the President for fiscal 1978-79.
Chairman Keys announced that he would convene the Board-Administration Committee in executive session following adjournment. He invited all members to attend the meeting. (See Attachment 4, page 217.)

3. 1978-79 MEETING DATES

Dr. Holzer moved approval of the resolution. Mrs. Phillips seconded the motion. Approval was unanimous.

RESOLUTION 1978 -- 433

RESOLVED that the following dates, which are Saturdays, be designated the stated meeting dates for the Board of Trustees for the year beginning July 1, 1978, and ending June 30, 1979, with committee meetings and study sessions incident to each stated meeting being scheduled the preceding Friday:

September 30, 1978
January 27, 1979
April 14, 1979
June 23, 1979

D. OTHER BUSINESS

1. Resolution of Appreciation

Chairman Keys read the following resolution:

RESOLUTION 1978 -- 434

WHEREAS, Connie Starkey-Brozak is moving to another position on campus, and

WHEREAS, she has served Board members well during her three years as Secretary to the Secretary of the Board,

THEREFORE, BE IT RESOLVED that the Board extend to Ms. Starkey-Brozak its appreciation for this service and its best wishes for satisfaction and success in her new position.
Mrs. Phillips moved approval of the resolution. Mr. Bush seconded the motion. Approval was unanimous.

Secretary Mahn introduced Mrs. Virginia Goodwin, who he said would be his secretary effective July 1.

IX. ANNOUNCEMENT OF NEXT MEETING DATE AND SITE

Mr. Keys confirmed September 30, 1978, as the next regular meeting date, with the site to be determined.

X. GENERAL DISCUSSION -- ROLL CALL OF MEMBERS

Each member, in turn, congratulated Mr. Rohr on his appointment and welcomed him to the Board.

Mr. Rohr thanked the members, saying that he was grateful to be a part of the University organization.

XI. ADJOURNMENT

At 11:20 a.m., Chairman Keys determining that there was no further business to come before the Board, invited a motion to adjourn. Dr. Holzer made the motion, which Mr. Taylor seconded. Approval was unanimous.

XII. CERTIFICATION OF SECRETARY

Notice of this meeting and its conduct was in accordance with Resolution 1975--240 of the Board, which resolution was adopted on November 15, 1975, in accordance with Section 121.22 (F) of the Ohio Revised Code and of the State Administrative Procedures Act.
I, James A. Rhodes, Governor of the State of Ohio, do hereby appoint William D. Rohr, Oxford, Butler County, Ohio, as a Member, Ohio University, Board of Trustees, for a term beginning May 15, 1978 and ending at the close of business May 13, 1987, vice Dorothy S. Johns, whose term expired.

IN WITNESS WHEREOF, I have hereunto subscribed my name and caused the Great Seal of the State of Ohio to be affixed at Columbus, this 20th day of June, in the year of our Lord, one thousand nine hundred and seventy-eight.
I, James A. Rhodes, Governor of the State of Ohio, do hereby appoint William D. Rohr, Oxford, Butler County, Ohio, as a Member, Ohio University, Board of Trustees, for a term beginning May 14, 1978 and ending at the close of business May 13, 1987, vice Dorothy S. Johns, whose term expired.

IN WITNESS WHEREOF, I have hereunto subscribed my name and caused the Great Seal of the State of Ohio to be affixed at Columbus, this 20th day of June, in the year of our Lord, one thousand nine hundred and seventy-eight.

[Signature]
Governor

* See amended letter of appointment attached.
OATH OF OFFICE

I, William D. Rohr, promise and swear to support the Constitution of the United States and the Constitution of the State of Ohio, and to faithfully discharge the duties of the Office of Member, Ohio University, Board of Trustees, to which I have been appointed by Governor James A. Rhodes for the term designated. This I shall do as I shall answer unto God.

STATE OF OHIO

County of BUTLER, ss:

Personally sworn to before me, a Notary Public in and for said County, and subscribed to in my presence this 26 day of JUNE, 1978.

ARTHUR P. GOLDNER, Attorney at Law
Notary Public, State of Ohio
My commission has no expiration date.
O.R.C. Section 147.03
BOARD OF TRUSTEES AGENDA PREPARATION PROCEDURE

Article IV, Section 2, of the Bylaws, The President and his Duties, states: "He shall have the authority to initiate any subject at Board meetings."

Article V, Section 7, of the Bylaws, Agenda, states: "The Chairman of the Board, or the President of the University, except in emergencies, shall prepare and place in the hands of the Secretary a suggested agenda for each Board meeting in time for the Secretary to include it in the notice provided for in Section 3 of this article." (Section 3, Notice of Meetings: "Except in cases of emergency, the Secretary shall give at least five days' notice of all meetings to Board members and to the President.")

Apart, then, from agenda matters communicated directly to the Secretary by the Chairman or President (or generated by members and communicated to the Secretary through the Chairman or President), the procedure is this:

Agenda preparation is a continuous procedure, finalization of the official agenda being concentrated in the three-week period preceding an announced Board meeting.

Persons having items for the agenda make a formal request to the Secretary not later than twenty days before the announced meeting date. The request will describe the matter to be presented, documents pertaining to it, name of person or persons who will present the matter to the Board, and the estimated time required for the presentation.

The Secretary, if he finds the request complete, submits it to the President with such notes as he considers appropriate. Approximately two weeks before the Board meeting the President discusses the proposed tentative agenda with the Chairman of the Board. Upon the Chairman's approval, the official agenda is prepared by the Secretary. The Agenda is sent to Board members approximately ten days before the meeting date. At this time those who requested an appearance before the Board are notified of the decision relative to their request, time allotted, etc. At the time the agenda is mailed a copy is released to the University's Public Information office.
June 24, 1978

In previous discussions with President Ping, representatives of The Ohio University Faculty Association requested that he share with us his recommendation to the Board prior to the Board's meeting. This did not happen, the result being that we did not have an opportunity in advance of the Board's meeting to prepare a response to his recommendation to the Board. This we would now like to do.

The Faculty Association emphatically rejects President Ping's suggestion that there are three alternatives facing the Board. There are really only two: to grant the faculty the right to vote on collective bargaining, or to deny the faculty this right. The Faculty Association presented a reasoned request, supported by a substantial number of the faculty, for an election this fall. If the Board accepts President Ping's recommendation, this will be an emphatic "no" to this request.

The President urges the Board to wait for a public employee bargaining law. When there is such a law, the Board will no longer have a choice in the matter, and the terms and conditions of the election will be dictated by an outside agency. In effect, the President's recommendation to the Board is to grant a collective bargaining election to the faculty only forced to do so by law.

We fail to understand why the President will not recommend a fall election in view of the fact that (1) The Board has already granted one election to the faculty in the Spring of 1976; (2) The Board has a long history of negotiating with the nonacademic employees of Ohio University; and (3) The Board has given its approval for the clerical workers of Ohio University to have a collective bargaining election on
the basis of the same terms that we requested. We remind the Board that all this has occurred in the absence of the collective bargaining statute that the President implies is necessary for bargaining.

We reject the notion that there should be different laws for different employees of Ohio University. It would not reflect well on the public posture of Ohio University for its Board to treat faculty inequitably by denying them the basic democratic right to free and open elections.

We are puzzled by President Ping's catalog of difficulties of conducting an election without a public employee bargaining law. Is our administration less competent than the administrations of the University of Cincinnati, Kent State University, or Youngstown State University? We do not think so. All three of these universities are engaging in collective bargaining without a public employee bargaining law. Recently a member of the board of trustees of Bowling Green State University has stated in the media that he favors granting the faculty of that university a collective bargaining election. Are the faculty of Ohio University so different that we do not have the right to determine for ourselves the mode of our participation in University affairs?

The President's recommendation would like to be perceived as being a positive vote in favor of an election. It will not be. To vote for his recommendation would be to reject the Faculty Association's reasoned appeal for an election this fall. It will be perceived by the faculty, and by the community, as a vote against a collective bargaining election and as a deprivation of the faculty's rights as citizens, professionals, and employees of Ohio University.
Alternatives for Board Review on the Question of a Response to the Request for Collective Bargaining Elections this Fall

Background

On April 20, 1978, the local OEA Chapter passed a resolution requesting a collective bargaining election be scheduled during the Fall Quarter of 1978. The resolution indicated that a necessary condition for the call of such an election would be evidence of interest in the OEA by at least thirty per cent of the faculty. This request was communicated in a letter to the Provost and the President. The Ohio University AAUP Chapter passed a resolution on May 18, 1978, supporting the call for an election with the recommendation that it be a two-stage election. The AAUP Chapter also identified their interest in being the bargaining agent for faculty. On May 18, 1978, a communication was received from a group of concerned faculty petitioning the Board to deny the requests for a vote at this time. The petition was signed by 96 faculty and accompanied by a letter stating that the signatures were gathered in a short period of time as an expression of opposition to the position stated in newspaper accounts. The documents conveying the resolutions and statement of position are attached.

Alternatives for Board Review

Alternative I -- The Board can deny the request.

The State of Ohio has no public policy on the issue of public employee
bargaining. The decision to schedule an election or to engage in bargaining is within the power of the Board of Trustees to decide.

To deny the request would remove the issue from consideration. However, it would run counter to the Board established precedent of permitting an employee group to express its desire to be represented by a bargaining agent and of engaging in good faith bargaining. This alternative is not recommended.

Alternative II -- The Board can immediately authorize a collective bargaining election for faculty.

A number of faculty want a vote and this alternative would honor their expressed wish. Some oppose unionization but favor the scheduling of an election; others oppose the scheduling of an election. However, it seems more favor than oppose the scheduling of an election.

The issues involved in collective bargaining for faculty go far beyond the issues involved in bargaining with other groups on campus. Faculty bargaining entails a reordering of decision making processes and a change in the role of faculty and administration. Deliberative and collegial patterns are replaced by the processes of bargaining. The movement to faculty bargaining is extremely costly in terms of the resources, time and energy required. Although it need not be antagonistic, the bargaining process is inherently adversarial. Disagreement is inevitable. Without structures and processes for conflict resolution, bargaining can frequently become chaotic. This is particularly true when bargaining over the interest of an employee group entails so many fundamental changes in the life and role of the group. To schedule a vote under the present circumstances in Ohio is
to attempt to do bargaining without guidelines for public policy, without a regulatory structure and without any conflict resolution mechanism. Given the issues involved and the inevitable conflict of interest, this second alternative is not recommended.

Alternative III -- The Board can authorize an election when the State of Ohio has established procedures and regulations governing public employee bargaining and when a state agency to regulate elections, bargaining and conflict resolution is in place.

Whenever the Board agrees to scheduling an election, it must accept all potential outcomes of any such vote. The first alternative (Deny the request) contradicts established policy of recognizing the rights of employee groups. The arguments against the second alternative (Approve the request) identify the issues and problems of doing faculty bargaining without enabling legislation. This third alternative reflects a response to the expressed wish for a vote and a recognition that bargaining requires a functional structure.

If the faculty chooses to redefine the faculty role and to have their interests represented by a bargaining agent, the processes can be made to work. To minimize conflict, the processes require a structure governing public employee bargaining. From the start the effort to organize a faculty raises questions and issues. Supervision of an election can be solved; however, given the absence of a state labor board, the supervision is difficult. Membership of the bargaining unit is a complex issue involving, for example, different judgments about the role of faculty under collective bargaining and, therefore, the inclusion or exclusion of department...
chairmen in the unit. Another typical disagreement is the inclusion of part-time and non-teaching faculty. The scope of bargaining and the failure of either party to engage in good faith bargaining creates reoccurring dilemmas. Such issues are difficult to resolve without enabling legislation and an agency to direct and supervise the process of bargaining.

The third alternative of authorizing an election when there is a show of interest and when the State of Ohio has passed legislation governing public employee bargaining is recommended for approval.

Attachments
April 21, 1978

Provost Neil Bucklew
Cutler Hall
Ohio University

Dear Neil,

On April 20, the Ohio University Faculty Association (OUFA) unanimously passed the following resolution.

The Ohio University Faculty Association (OUFA) chapter of the OEA/NEA requests the administration to recommend that the Board of Trustees grant a representational election during the fall quarter of 1978 provided that appropriately verified evidence is presented showing at least thirty percent of the faculty unit wish to be represented for collective bargaining by the Ohio University Chapter of the Ohio Education Association.

We request an appointment at your earliest convenience to discuss the above resolution as well as the procedures involved in carrying out such an election.

I look forward to a constructive and productive session with you.

Sincerely,

Roger Rollins, President

unified with the national education association
May 19, 1978

Dr. Charles J. Ping, President
Ohio University
Athens, Ohio

Dear Dr. Ping,

The Ohio University Chapter of the American Association of University Professors unanimously approved the following statement at its May 18, 1978, membership meeting. We request that you submit this statement to the Ohio University Board of Trustees at its June 24 meeting.

"The Executive Committee and membership of the Ohio University Chapter of AAUP believe that the Faculty of Ohio University has the right to indicate whether or not they wish to have collective bargaining. We believe such an election, at this time, is in the best interest of the Faculty and if the Faculty choose to bargain collectively we believe we can best represent them.

We urge the Board of Trustees to consider favorably establishing a date for a collective bargaining election. We further recommend a two stage election. The first stage will consist of the choice between collective bargaining and no collective bargaining. If there is a second stage it will consist of a choice of agent. We request that any established election committee include a representative of AAUP."

Thank you for your cooperation.

Sincerely yours,

Burton W. DeVeau, President
Ohio University Chapter, AAUP

cc: Neil S. Bucklew, Provost
    Samuel R. Crowl, Chairman
    Faculty Senate
18th May, 1978

Dr. Charles J. Ping
President, Ohio University
Cutler Hall
Ohio University
Athens, Ohio 45701

Dear President Ping:

After reading in the press that the trustees are going to consider a faculty referendum for unionization, some of the faculty who are opposed to such a move have circulated a petition to that effect. I am enclosing the petition and respectfully request that you forward it to the trustees before their deliberations.

The ninety seven signatures were gathered in approximately ten days time, and you will note include many of our most productive scholars.

Very truly yours,

Mordecai J. Jaffe
Professor of Sensory Physiology and Botany

President Charles J. Ping
Cutler Hall
Ohio University
Athens, Ohio 45701

Dear President Ping:

We have read in the newspaper that there is a renewed move by the union interests in another faculty vote on collective bargaining. We disagree with the reported reasons for this, and feel that too brief an interval has elapsed to raise this issue once again.

The undersigned respectfully petition you not to agree to a faculty referendum at this time.
OHIO UNIVERSITY
Inter-Office Communication

DATE       June 26, 1978

TO         William Kennard

FROM       Robert E. Mahn, Secretary, Board of Trustees

SUBJECT    June 24, 1978, Actions relating to President

1. Salary for Fiscal 1978-79 is $54,500

2. Car allowance for Fiscal 1978-79 is $3,000

3. Disability insurance is provided for Fiscal 1978-79.
   It was reported that you are seeking bids on a 60 day-40% plan.

4. Except as noted above, all other perquisites continue at the current level.

REM: csb

cc: Charles J. Ping, President
PROPOSED PROGRAM: Master in Administration

DEGREE OFFERED: Master in Administration

PROPOSED BY: Departments of Economics, Management, Political Science and Theater

DATE OF SUBMISSION: April 3, 1978

RECOMMENDED FOR APPROVAL:

Chairman, College of Arts & Sciences and Sciences Curriculum Committee

Dean, College of Business Administration

Dean, College of Arts and Sciences

Chairman, College of Fine Arts Curriculum Committee

Chairman, College of Business Administration Curriculum Committee

Dean, College of Fine Arts

Chairman, Graduate Council

APPROVED BY:

Chairman, University Curriculum Council

Master in Administration

Agenda page number 48
PROGRAM PROPOSAL
MASTER IN ADMINISTRATION

Introduction

The proposed Master in Administration program will be part of a growing nationwide trend toward programs which stress the broader aspects of administration rather than the more narrow functional aspects of a specific institutional setting. It will give students a comprehensive understanding of managerial and economic concepts, institutional structures, and societal constraints as a foundation for professional administrative careers in both business and non-business enterprises (e.g., government agencies at all levels; hospitals and other health-care delivery organizations; museums, theaters, and other institutions devoted to the arts).

This approach has been adopted in recent years by a number of well-known colleges and universities which have chosen to use "Administration" or "Management" in their names without specifying a specific institutional setting. Among them are:

- Boston University School of Management
- University of California (Los Angeles) Graduate School of Administration
- Capital University Graduate School of Administration
- Case Western Reserve University School of Management
- M.I.T. Alfred P. Sloan School of Management
- Northwestern University Graduate School of Management

The Master in Administration concept itself permits a substantial pooling of resources, due to the use of a common core for all degree candidates together with a concentration sequence of courses largely available now in various departments. This concept allows continued additions over time to the concentration areas.

Concentrations which have been proposed are: General Administration, Arts Administration, Health Care Administration, Court Administration, and Public Administration.

The use of a common core and the basic similarities of program design from specialty to specialty would facilitate interaction among students with different career objectives. There should be a decided gain involved in having students with a Public Administration point of view, for example, work closely with students opting for a concentration in
Arts Administration.

The objectives of the program are:

1. To provide a broad-based degree program aimed at students who wish to develop administrative skills and perspectives not provided by their undergraduate degrees.

2. To provide students with a common approach to the administrative process coupled with specific preparation in terms of an institutional setting.

3. To cover the five categories of knowledge, skills, behavior, and values established in the Guidelines and Standards of the National Association of Schools of Public Affairs and Administration (NASPAA). These categories are: the context of administration; analytical tools; individual, group, and organizational behavior; management; and policy analysis.

4. To blend where possible academic training with practical experience in the degree program.

This program should have wide appeal in Southeastern Ohio, where there is a sizable market for advanced management training. Students from elsewhere in the state should also be attracted by the flexibility of the program. In addition, the program should be attractive for women and minorities who could combine almost any undergraduate degree with a graduate administrative emphasis without facing the typical two-year professional program with its restricted emphasis on a specific institutional setting.

The program has the distinct advantage of drawing on existing faculty; the program does not call for the addition of permanent faculty. Specialized faculty may be hired on a part-time basis once the program is fully developed.

Incremental costs of the program are minimal. A formal request for funding will be submitted to the University Planning Advisory Committee as a part of the current planning process. The program will be offered beginning in the fall of 1978. The off-campus programming will begin at the same time on the Belmont County Campus.
The Need for the Program

A. The opportunities for individuals trained in administration—whether in private or public organizations—has been on the increase in recent years. A recent issue of the Public Administration Review pointed out the growing need for public administrators in state and local governments.

A significant number of the individuals this program is aimed at are already employed. The program will offer them the opportunity to upgrade their skills. Therefore, while employment opportunities exist, this program has the advantage of appealing to individuals who are already employed.

B. No other university in Ohio offers a similar program. Institutions which offer the Master of Public Administration degree or Master of Hospital Administration, programs related to the Master of Administration, are experiencing strong enrollments.

C. While drawing on a number of courses which are integral to the MBA degree, this program is more flexible. It does not have the rigid prerequisites of the MBA. Additionally, it will be a one year program, (three quarters plus summer on a full time basis).

This program also incorporates some courses from the public administration option of the MA degree offered by the Political Science Department. While a public administration concentration is available, the degree is still a political science oriented course of study. There are a number of requirements which are not particularly relevant to the individuals it is anticipated will be attracted to the program.

D. This proposal has been reviewed by the departments of Economics, Management, Political Science and Theater. In addition, the Graduate College has been involved at all stages of the development. International Studies has been consulted and is supportive of the proposal.

E. To the extent that the program is offered at the regional campuses, the student
will be drawn from the areas served by each regional campus. On the Athens campus students will be drawn from across the state.

F. It is estimated that approximately 50 students will enroll in the program in each of the first four years. On the regional campuses it is estimated that all of the students will be incremental since the program will be filling a need not now being met. The program will initially be offered on the Belmont County campus; enrollment is expected to be 20 students.

On the Athens campus approximately one-half of the 30 students will be incremental. The other half it is estimated will be foreign students currently enrolled in the M.A.I.A. program or students enrolled in the public administration option of the political science M.A. degree.

Curriculum

1. Completion of at least 57 quarter hours of graduate-level work with a cumulative grade-point average of 3.0 or better. (52 quarter hours if statistical analysis is waived)

2. Completion of a core of twenty-two or twenty-three hours in the following courses:

   Econ. 630 Public Finance  
   Pol. Sci. 614 Seminar in Public Administration  
   Mgt. 640 Organizational Behavior (or)  
   Pol. Sci. 514 Public Administrative Organization and Behavior  
   Mgt. 650 Management Information Systems  
   +Statistical Analysis (Choose one of the following)  
   Econ 501 Statistical Foundations  
   Pol. Sc. 582 Quantitative Political Analysis  
   Q.M. 501 Statistical Foundations  
   +Statistical analysis may be waived if the student has had a comparable course. Core hours reduced to 17 or 18.

3. Completion of a twenty-hour concentration. Students, with the written approval of their advisor, may choose from the following sequences.

   Arts Administration  
   ThAr 502 Theater Management (4)  
   ThAr 505 Practicum Theater Management (2-4)  
   ThAr 605 Practicum Theater Management (2-4)
<table>
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<tr>
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<th>Course Title</th>
<th>Credits</th>
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<tbody>
<tr>
<td>ThAr 702</td>
<td>Theater Administration</td>
<td>(4)</td>
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<tr>
<td>ThAr 705</td>
<td>Practicum Theater Management</td>
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<td>ThAr 709</td>
<td>Independent Studies Theater Management</td>
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<td>*ThAr 603</td>
<td>Internship in Management</td>
<td>(12)</td>
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<td>*ThAr 604</td>
<td>Touring: Management</td>
<td>(12)</td>
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<tr>
<td>ThAr 580</td>
<td>Musical Theater Projects</td>
<td>(2-4)</td>
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<td>ThAr 680</td>
<td>Advanced Musical Theater Projects</td>
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<td>ThAr 689</td>
<td>Independent Studies in Musical Theater</td>
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<td>*Management 670</td>
<td>Museum and Gallery Management</td>
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<td>Management 520</td>
<td>Administration of Personnel</td>
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<td>Journalism 530</td>
<td>Magazine Editing and Production</td>
<td></td>
</tr>
<tr>
<td>Journalism 571</td>
<td>Public Relations Principles</td>
<td></td>
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<tr>
<td>Economics 521</td>
<td>Labor Legislation</td>
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<tr>
<td>*Economics 536</td>
<td>Economics of the Performing Arts</td>
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<tr>
<td>Mus Ed 571</td>
<td>Supervision of School Music</td>
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<td>*Courses to be developed.</td>
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### Public Administration

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<td>Pol. Sc. 508</td>
<td>Urban Public Administration</td>
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<td>Pol. Sc. 510</td>
<td>Public Policy Analysis</td>
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<tr>
<td>Pol. Sc. 512</td>
<td>Public Personnel Administration</td>
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<tr>
<td>Pol. Sc. 513</td>
<td>Administrative Law</td>
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<td>Pol. Sc. 518</td>
<td>Interest Groups in Am. Politics</td>
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<td>Pol. Sc. 590</td>
<td>Public Budgeting</td>
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<td>Econ. 510</td>
<td>Urban Economics</td>
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<td>Econ. 531</td>
<td>Economics of Transportation</td>
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<td>Economics of Energy</td>
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<td>Econ. 560</td>
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### General Administration

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<td>Management 520</td>
<td>Administration of Personnel</td>
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<td>Management 525</td>
<td>Labor Relations</td>
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<td>Marketing 502</td>
<td>Marketing Principles</td>
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<td>Finance 525</td>
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<td>Inco 545</td>
<td>Communication in Organizations</td>
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<td>Journalism 530</td>
<td>Magazine Editing and Production</td>
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<td>Public Relations Principles</td>
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<td>Economics 520</td>
<td>Labor Economics</td>
<td>4 hours</td>
</tr>
<tr>
<td>Economics 521</td>
<td>Labor Legislation</td>
<td>4 hours</td>
</tr>
<tr>
<td>Economics 600</td>
<td>Managerial Economics</td>
<td>4-5 hours</td>
</tr>
</tbody>
</table>

### Health Care Administration

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>*Introduction to Health Care Delivery Systems</td>
<td></td>
<td>5 hours</td>
</tr>
<tr>
<td>*Health Operations Management</td>
<td></td>
<td>5 hours</td>
</tr>
<tr>
<td>*Financial Management of Health Care Institutions</td>
<td></td>
<td>5 hours</td>
</tr>
<tr>
<td>Econ 515</td>
<td>Economics of Health</td>
<td>5 hours</td>
</tr>
<tr>
<td>Econ 521</td>
<td>Labor Legislation</td>
<td>4 hours</td>
</tr>
<tr>
<td>*Political Science 521</td>
<td>Politics of Health Policy</td>
<td>5 hours</td>
</tr>
</tbody>
</table>
Court Administration
Accounting 501, 502 4,4 hours
Mgt. 520 Personnel Administration 4 hours
Fin. 525 Managerial Finance 4 hours
Econ. 600 Managerial Economics 4 hours
Business Law 500 Law & Society 4 hours
*Court Public Relations 4 hours
*Court Administration 4 hours

*Courses to be developed

4. Serving an internship and/or the completion of a major research paper 5 hours (Min)

Each student will be required to submit a research paper based on his internship or work experience. Depending on the prior or current work experience of the student, the internship requirement may be waived.

5. Completion of suitable electives drawn from the following courses or others approved by the student’s advisor. (Students may wish to use one or more of the concentration courses in another field or their own field to satisfy elective requirements. Courses listed in the concentrations are not listed below.) 10 hours

BA 587 Comparative Administration
Bus L 570 Environmental Law
Bus L 575 Government and Business
Econ. 513 Economics of the Environment
Econ. 520 Labor Economics
Econ. 522 Economics of Human Resources
Econ. 571 Economics of Planning
Econ. 691 Seminar: Program Budgeting and Benefit-Cost Analysis
EdAd. 702 State and National Administration in Education
Inco. 746 Communicative Process in Organizations
ISE 637 Seminar in Computer Systems
ISE 6xx Technical Inventions -- Social Inventions
Fin. 650 Seminar in Money and Capital Markets
Pol.Sc. 511 Public Administration
Pol.Sc. 519 Public Opinion
Pol.Sc. 524 Intergovernmental Relations
Soc. 530 Sociology of Organization
Soc. 532 Political Sociology

(Note: The full range of readings, seminar, and research courses in each department would also be available.)
C. Since this program is rather unique, it is difficult to compare it to other programs. A somewhat related program, a Master of Public Service Administration, is attached as appendix I. This degree, offered by the University of Wisconsin-Oshkosh, is designed for individuals working in the public sector. It is similar to our public administration option.

D. There is no accreditation agency for such programs.

Faculty and Instruction

A. As indicated earlier, this program will draw primarily on existing Ohio University faculty. Some specialized part-time faculty may be hired on a quarter-by-quarter basis as the program is developed.

B. Most of the individuals teaching in this program will have the PhD; some of the part-time faculty will not hold a PhD, but will have significant administrative experience. (Resumes of all faculty who will participate are available.)

C. All but one of the Ohio University faculty who will be involved are tenured.

D. The off-campus teaching will be on an overload basis. The courses offered on campus will be a part of regularly scheduled teaching assignments.

E. Not applicable.

F. No new faculty will be hired for the program.

G. A steering committee representing faculty from the participating departments will ensure faculty control over the curriculum.

Admission Requirements

A.1. Possession of a bachelor's degree from an accredited college or university.

2. Undergraduate scholastic point-hour ratio overall of at least a 2.5 on a four-point scale.

3. Evidence of academic promise as determined by a required pre-admission interview, letters of recommendation, applicable work experience, honors, awards, and
professional activities. Applicant scores on the Graduate Record Exam or an equivalent test such as the Graduate Management Admission Test (G.M.A.T.) would be helpful in the admissions process but are not required.

B. If the number of students seeking admission exceeds original estimates, students will be admitted according to the criteria outlined in "A" above.

C. The faculty steering committee will make admissions decisions.

Administration

The Master in Administration will be coordinated by a director who will report to the Office of the Provost. A steering committee drawn from the disciplines involved in the program will recommend candidates for the director's position to the Provost as well as provide policy guidance to the director. The director will devote approximately one-half time to the coordination of the program and one-half time to teaching. It is anticipated that the director will be drawn from one of the participating departments.

Timing and Evaluation

A. No external publicity has been generated. Contact was made with private businesses and governmental agencies in the Belmont County area to ascertain potential interest in the program. No applications have been accepted and will not be until the program is approved.

B. The target date for the program to begin is fall quarter, 1978.

C. The Review Subcommittee of the UCC will evaluate the program at the end of three years according to current university policy. The steering committee of the program will also annually evaluate the program.
Budget and Financial

Support for the program will be requested through the university budget process. Costs will be minimal compared to the potential income the program should generate.

It is anticipated that a faculty member currently on contract will serve as a part-time director. Off campus the program will initially be offered in the Belmont County area. Expenses will involve overload compensation for faculty and travel costs. If the anticipated enrollment does not materialize, the courses can be cancelled reducing the costs to zero. Anticipated enrollments on the Athens Campus will not overburden regularly scheduled classes.

### Expenses

<table>
<thead>
<tr>
<th></th>
<th>1978-79</th>
<th>1979-80</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Director (1/2 time, 12 months)</strong></td>
<td>$15,000</td>
<td>$15,500*</td>
</tr>
<tr>
<td><strong>Clerical (1/2 time)</strong></td>
<td>$5,000</td>
<td>$5,300*</td>
</tr>
<tr>
<td><strong>Supplies</strong></td>
<td>$700</td>
<td>$400</td>
</tr>
<tr>
<td><strong>Travel</strong></td>
<td>$3,500</td>
<td>$3,500</td>
</tr>
<tr>
<td><strong>Advertising</strong></td>
<td>$500</td>
<td>$500</td>
</tr>
<tr>
<td><strong>Overload Compensation</strong></td>
<td>$7,440</td>
<td>$7,886*</td>
</tr>
<tr>
<td><strong>Totals</strong></td>
<td>$32,140</td>
<td>$33,486</td>
</tr>
</tbody>
</table>

### Enrollment

<table>
<thead>
<tr>
<th></th>
<th>1978-79</th>
<th>1979-80</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Headcount</strong></td>
<td>50</td>
<td>50</td>
</tr>
<tr>
<td><strong>FTE</strong></td>
<td>20</td>
<td>20</td>
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</table>

### Income

<table>
<thead>
<tr>
<th></th>
<th>1978-79</th>
<th>1979-80</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Fees ($1,140 annually)</strong></td>
<td>$22,800</td>
<td>$22,800</td>
</tr>
<tr>
<td><strong>Subsidy (Masters II $4118)</strong></td>
<td>82,360</td>
<td>87,300**</td>
</tr>
<tr>
<td><strong>Total Income</strong></td>
<td>$105,160</td>
<td>$110,100</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td>$32,140</td>
<td>$33,486</td>
</tr>
<tr>
<td><strong>Overhead Contribution</strong></td>
<td>$73,020</td>
<td>$76,614</td>
</tr>
</tbody>
</table>

* Reflects a 6% increase
** Assumes a 6% increase in subsidy rates
February 9, 1977

Dr. Norman S. Cohn  
Dean of the Graduate College  
and Director of Research  
Ohio University  
Athens, Ohio 45701

Dear Dr. Cohn:

Thank you for your inquiry concerning the MPSA program.

I am happy to provide you the following information about the MPSA. However, as a new program, some aspects are still in the developmental stage so please understand that not all of the program is clearly defined and that the present curricular design is likely to be modified as we develop.

The MPSA is specifically designed to provide improved management and administrative skills to professionals in public service employment. Typically, MPSA students are full-time employees holding a baccalaureate and frequently masters degree in subject areas such as social work, counseling, criminal justice, planning, etc. who are now in positions which require new or improved skills and knowledge of personnel management, budgeting, program evaluation, administrative law, etc. In addition, the MPSA is designed to provide a regionalized, practical set of learning experiences.

What does that mean in terms of the curriculum? First, there is a core curriculum composed of 12 1-credit modules. These are designed as self-paced learning experiences that can be largely completed at home. Each module is composed of a number of units that provide instructions on what to read, what issues, ideas or concepts one should look for in the reading, with periodic consultation and assessment with a faculty member. MPSA students must successfully complete all 12 modules.

Area of professional specialization courses, the second component, are to represent a combination of graduate level courses in an educational or professional development area such as personnel, human services or planning as determined by each student. Thus, a student will select 4-6 graduate level courses previously identified as applicable to the MPSA and currently available through various academic departments, or in the future at other cooperating regional institutions, that would be appropriate to meet student specific educational and professional needs. This will be done in a "graduation plan" with supporting narrative providing a rationale for the courses proposed.
Dr. Norman S. Cohn

February 9, 1977

There is also a concurrent seminar and field project to be taken at the end of the program. The seminar will focus on current trends and issues in local public service administration and each student will undertake a case study analysis of some issue within their own agency.

I am enclosing a tentative curriculum plan. As materials are further refined, I shall see that you receive copies. I would appreciate any comments you might have on the program as currently designed. There are presently 60 students enrolled. Should you desire further information at this time, please write or call me.

Cordially,

[Signature]

Edward L. Angus, Ph. D.
Director

ELA/mjt
### University of Wisconsin - Calhoun MPA Curriculum

#### Core curriculum (12 credits)

<table>
<thead>
<tr>
<th>83-720</th>
<th>The Political and Social Context of Public Service Administration</th>
</tr>
</thead>
<tbody>
<tr>
<td>83-720A</td>
<td>Organization and Goal Achievement</td>
</tr>
<tr>
<td>83-720B</td>
<td>Decision Making and Public Policy</td>
</tr>
<tr>
<td>83-720C</td>
<td>Communication and Behavior in Organizations</td>
</tr>
<tr>
<td>83-730A</td>
<td>Quantitative and Systematic Management Tools</td>
</tr>
<tr>
<td>83-730B</td>
<td>Budgeting</td>
</tr>
<tr>
<td>83-730C</td>
<td>Planning and Program Evaluation</td>
</tr>
<tr>
<td>83-740A</td>
<td>Personnel Management</td>
</tr>
<tr>
<td>83-740B</td>
<td>Collective Bargaining and Labor Relations</td>
</tr>
<tr>
<td>83-750</td>
<td>Public Finance</td>
</tr>
<tr>
<td>83-780</td>
<td>Administrative Law</td>
</tr>
</tbody>
</table>

#### Values, Ethics and the Public Interest (8 credits)

#### Professional Areas of Specialization (12-18 credits)

- **Personnel Administration**
  - Human Services Administration
    - a. Health Agency focus
    - b. Social Services Agency focus
- **Fiscal Administration**
- **Municipal Management**
- **Criminal Justice Administration**
- **Urban and Regional Planning**

<table>
<thead>
<tr>
<th>83-780</th>
<th>Seminar (3 credits)</th>
</tr>
</thead>
<tbody>
<tr>
<td>83-790</td>
<td>Field Project (3 credits)</td>
</tr>
</tbody>
</table>

- **Current Trends and Issues in Public Service Administration**
- **Field Project (3 credits)**

(A case study investigation and analysis involving one's own agency; taken concurrently with Seminar.)

ELA/mjt
1/19/77
3. Associate Degree Program in Security/Safety Technology (Chillicothe)

RESOLUTION 1978--

WHEREAS, the new program leading to the degree Associate in Applied Science in Security/Safety Technology has been recommended by the Chillicothe Regional Coordinating Council for approval by the President and the Board of Trustees,

WHEREAS, the program has been approved by the University Curriculum Council, and, after study of the program, the Board believes it is sound and in the best interests of Ohio University,

NOW, THEREFORE, BE IT RESOLVED that the Board approves the program and directs the President to take the necessary steps to secure approval of this program by the Ohio Board of Regents.
Title of Program: Security/Safety Technology

Degree to be Conferred: Associate in Applied Science

Administrative Unit Proposing Program:
Ohio University-Chillicothe

Date of Submission: May 4, 1978

Recommendation for Approval
Chairman, College Curriculum Committee

_____________________________

Dean, College

_____________________________

Chairman, New Programs Subcommittee, U.C.C.

_____________________________

Approved
Chairman, University Curriculum Council

_____________________________
II. Introductory Descriptive Statement

1. The purpose of the Security/Safety Technology program is to prepare students to successfully obtain employment in business and industry as security specialists. The curriculum has been designed, with input from professional security and safety managers, to provide the students with a broad base of knowledge. This program will provide potential employers with a qualified employee who has developed a professional attitude toward the occupation.

In the following sections we will have detailed the need for the program, the curriculum, course descriptions and other particulars of the proposed Security program.
III. The Need for the Program

a. What is the local, regional, and national demand for graduates of the proposed program? Any statistical documentation would be most helpful.

1. Local

The Goodyear Atomic Corporation, the Mead Corporation, Kenworth Truck Company, RCA Corporation and Dupont all have in-house security staff. The largest of these industries is the Goodyear Atomic Corporation with approximately 80 security officers and plans to double this staff in two years. The Mead Corporation has approximately 19 security officers and the Kenworth Truck Company has 12 security officers. Most large retail outlets in the Chillicothe area have their own security staff, i.e., Sears, Pennys, Bargain City and K-Mart.

Within a 30 mile radius of the Chillicothe regional campus there are approximately 125 in-house security officers with a projected 95 new positions within the next two years.

2. Regional and National

During the past few years the area of private, retail, industrial and corporate security has experienced tremendous change. The current trends are:
- Away from contract security to in-house security staff
- Developing in-house security where no security force was established
- Aligning security managers or directors with top management or corporate administration

Over the past two years manufacturers have experienced a 60% increase in losses due to theft which has prompted an expansion in the security field.

The following data, obtained from the International Security Conference in Atlanta, Georgia, June 1977, will indicate the magnitude of growth in this field.
- Employment opportunities: According to the U.S. Department of Labor, 800,000 personnel are now employed in security.

- Ratio of contract guards to in-house security is 3 1/2 to 1 (contract guards -- Burns, Pinkerton, etc.). By 1980 this ratio should approach, if not exceed, a 1 to 1 ratio.

- Currently there are two security officers for every law enforcement officer.

- By 1980 security will be a 10 billion dollar industry.

- 70% of all large industries have their own in-house security personnel.

b. What other schools within Ohio offer the same or a similar program? What has happened to enrollments at those schools in recent years?

1. To our knowledge Ohio higher education does not have a tagged security program. Many institutions within Ohio offer security courses but none have programs leading to a degree in security. Most of these courses are incorporated within a law enforcement program. However, our Security Advisory Committee feels this approach cannot be justified. The Academic Guidelines for Security and Loss Prevention Programs in Community and Junior Colleges published in 1972, identified five certificate programs, two Associate programs, and fifty-eight junior or community colleges offering at least one security course. Further research by the Standards and Goals, 1972, for private security revealed six certificate programs, twenty-two Associate programs, and forty-nine junior or community colleges offering at least one security course. The number of junior and community colleges offering some form of private security has grown from 65 in 1972 to 77 in 1976, and to 323 in 1977.

It has been brought to our attention that other institutions in Ohio are in the process of developing security programs. One of these institutions is Hocking Technical College. Attached is a copy of their draft proposal.
### SECURITY AND PROTECTIVE SERVICES TECHNOLOGY

<table>
<thead>
<tr>
<th>COURSE TITLE</th>
<th>LECTURE</th>
<th>LAB</th>
<th>CREDIT</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>FIRST QUARTER</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Communications I/II</td>
<td>G</td>
<td>3</td>
<td>0</td>
</tr>
<tr>
<td>Introduction to Security</td>
<td>B</td>
<td>3</td>
<td>2</td>
</tr>
<tr>
<td>Introduction to Psychology</td>
<td>G</td>
<td>3</td>
<td>0</td>
</tr>
<tr>
<td>Introduction to Investigation</td>
<td>T</td>
<td>3</td>
<td>2</td>
</tr>
<tr>
<td>Introduction to Criminal and Civil Law</td>
<td>B</td>
<td>3</td>
<td>2</td>
</tr>
<tr>
<td>Accounting I</td>
<td>T</td>
<td>3</td>
<td>4</td>
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<tr>
<td><strong>TOTAL</strong></td>
<td>18</td>
<td>10</td>
<td>18</td>
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<tr>
<td><strong>SECOND QUARTER</strong></td>
<td></td>
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<tr>
<td>Communications II/III</td>
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<tr>
<td>Social Problems</td>
<td>G</td>
<td>3</td>
<td>0</td>
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<tr>
<td>Abnormal Psychology</td>
<td>G</td>
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<tr>
<td>Business Law</td>
<td>B</td>
<td>3</td>
<td>0</td>
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<tr>
<td>Physical Security</td>
<td>T</td>
<td>2</td>
<td>5</td>
</tr>
<tr>
<td>Supervision and Leadership</td>
<td>T</td>
<td>3</td>
<td>2</td>
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<tr>
<td><strong>TOTAL</strong></td>
<td>17</td>
<td>7</td>
<td>18</td>
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<tr>
<td><strong>THIRD QUARTER</strong></td>
<td></td>
<td></td>
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<tr>
<td>Communications III/IV</td>
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<tr>
<td>Human Relations</td>
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<td>2</td>
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<tr>
<td>Psychology, Its Applications</td>
<td>B</td>
<td>3</td>
<td>1</td>
</tr>
<tr>
<td>Retail Security</td>
<td>T</td>
<td>3</td>
<td>2</td>
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<tr>
<td>Interrogation and Interviewing</td>
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<td>3</td>
<td>2</td>
</tr>
<tr>
<td>Criminal Evidence</td>
<td>T</td>
<td>3</td>
<td>3</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>17</td>
<td>10</td>
<td>18</td>
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<td><strong>FOURTH QUARTER</strong></td>
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<td>Public Relations</td>
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<td>First Aid</td>
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<td>Industrial Security</td>
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<td>Emergency Techniques</td>
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<td>2</td>
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<tr>
<td>Security Administration</td>
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<td>Civil Rights and Civil Liberties</td>
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<td>3</td>
<td>1</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
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<td>7</td>
<td>18</td>
</tr>
<tr>
<td><strong>FIFTH QUARTER</strong></td>
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<tr>
<td>Introduction to Fire Protection</td>
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<td>3</td>
<td>3</td>
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<tr>
<td>White Collar Crimes</td>
<td>T</td>
<td>3</td>
<td>0</td>
</tr>
<tr>
<td>Security Intelligence</td>
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</tr>
<tr>
<td>Bank Security</td>
<td>T</td>
<td>3</td>
<td>0</td>
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<tr>
<td><strong>TOTAL</strong></td>
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<td>8</td>
<td>18</td>
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<tr>
<td><strong>SIXTH QUARTER</strong></td>
<td></td>
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<td>Photography</td>
<td>B</td>
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<tr>
<td>Defense Investigation</td>
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<td>Labor Management</td>
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<td>Planning for Effectiveness</td>
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<tr>
<td>Management by Objectives</td>
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<tr>
<td>Current Security Problems</td>
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<tr>
<td><strong>TOTAL</strong></td>
<td>16</td>
<td>9</td>
<td>18</td>
</tr>
</tbody>
</table>
c. What Ohio University program comes closest to duplicating the proposed program? More generally, what duplication exists between the proposed program and other Ohio University programs? Can students fulfill their educational and/or vocational needs through existing programs? If they cannot, why not?

1. The Law Enforcement program at the Chillicothe regional campus comes the closest to duplicating the proposed program, but only from the standpoint of a couple of courses. Specifically, these courses are Constitutional Law; Procedures, Rules and Tests of Evidence; and Criminal Investigation.

A student cannot fulfill the educational needs of security by completing the Law Enforcement program. A student in security needs education in Fire Safety and Fire Codes; Loss Prevention; Security Administration; Fundamentals of Safety plus various other areas, i.e., OSHA requirements (refer to proposed curriculum). The principle concepts and strategies of security have a much different orientation than those of public law enforcement. Public law enforcement is oriented mainly towards providing a service to the community through public safety, welfare and protection of individual safety and property.

Private security has many meanings for many people. Colloquially, the term "private security" describes individual and organizational measures and efforts (as distinguished from law enforcement agency efforts) that provide protection for persons and property. It also describes business enterprises that provide services and products to achieve this protection. A universally acceptable and explicit definition is difficult to construct because private security is not only identified with the performance of certain functions and activities of a public nature, but also encompasses many activities for the private sector. Development of a realistic working definition of private security is important, however, in order to establish parameters upon which to base use and understanding of the term and its components, as well as to indicate the intent and applicability of the standards and goals that follow. To this end, specific elements of private security are explored and analyzed to evolve the working definition adopted for this report by the Private Security Task Force.\(^1\)

Richard S. Post and Arthur A. Kingsburg define the general concept of security as follows:

"... security provides those means, active or passive, which serve to protect and preserve an environment which allows for the conduct of activities within the organization of society without description."²

Given that law enforcement provides a service to the general population, and security provides a service to select a homogenous group, and the type of services provided is not similar, and Ohio University does not have a particular program or selection of courses that may be compiled to satisfy the needed requirements, we issue a curriculum leading to an Associate degree in Security.

d. List departments or other academic units at Ohio University and elsewhere that received this proposal or earlier versions of this proposal.

1. Management Department, College of Business

e. From what geographic area do you anticipate that students to the program will be drawn? In the case of off-campus technical programs, what are the levels and trends in high school enrollments in the service area?

1. Students enrolling in the program will come from within a 30-40 mile radius of the Chillicothe regional campus.

f. How many students do you anticipate will enroll in the program in each of its first four years? To what extent will students in the program come from students who would enroll at this University anyhow? To what extent is it anticipated that the enrollment will represent "new" (incremental) students?

1. Projected Enrollments:

<table>
<thead>
<tr>
<th>Year</th>
<th>Students</th>
</tr>
</thead>
<tbody>
<tr>
<td>1978-79</td>
<td>14 FTE</td>
</tr>
<tr>
<td>1979-80</td>
<td>26 FTE</td>
</tr>
<tr>
<td>1980-81</td>
<td>37 FTE</td>
</tr>
<tr>
<td>1981-82</td>
<td>42 FTE</td>
</tr>
</tbody>
</table>

The students enrolling in the Security program would be new students who more than likely would not have attended Ohio University. Their purpose for enrolling would be for preparation in a specific occupation. Prior to the establishment of the Security program, that option was not available.

IV. Curriculum

a. List all courses that will be required, electives permitted, "field" requirements, the number of hours required for completion of the program, the sequencing of courses over the typical student's career, and the policy proposed on accepting transfer of credit from other institutions or other programs at Ohio University. Indicate which of the courses are newly proposed.

<table>
<thead>
<tr>
<th>Term</th>
<th>Course</th>
<th>Hours</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>FIRST YEAR</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>FIRST QUARTER</strong></td>
<td>SST-101 Introduction to Protective Systems</td>
<td>3</td>
</tr>
<tr>
<td></td>
<td>SOC-101 Introduction to Sociology</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td>ENG-150 Fundamental Usage Skills</td>
<td>4</td>
</tr>
<tr>
<td></td>
<td>HPER-227C First Aid</td>
<td>3</td>
</tr>
<tr>
<td></td>
<td>SST-110 Physical Security</td>
<td>3</td>
</tr>
<tr>
<td></td>
<td></td>
<td><strong>18</strong></td>
</tr>
<tr>
<td><strong>SECOND QUARTER</strong></td>
<td>LET-120 Constitutional, Criminal &amp; Civil Law</td>
<td>3</td>
</tr>
<tr>
<td></td>
<td>InCo-101 Fundamentals of Speech</td>
<td>3</td>
</tr>
<tr>
<td></td>
<td>PolS-101 American National Government</td>
<td>4</td>
</tr>
<tr>
<td></td>
<td>LET-130 Interviewing &amp; Report Writing</td>
<td>3</td>
</tr>
<tr>
<td></td>
<td>SOC-362 Criminology</td>
<td>4</td>
</tr>
<tr>
<td></td>
<td></td>
<td><strong>17</strong></td>
</tr>
<tr>
<td><strong>THIRD QUARTER</strong></td>
<td>SST-120 Occupational Safety &amp; Health</td>
<td>3</td>
</tr>
<tr>
<td></td>
<td>EdGs-410 Human Relations</td>
<td>3</td>
</tr>
<tr>
<td></td>
<td>LET-260 Criminal Investigation</td>
<td>3</td>
</tr>
<tr>
<td></td>
<td>PSY-101 General Psychology</td>
<td>5</td>
</tr>
<tr>
<td></td>
<td>SST-290 Special Area Studies or Elective</td>
<td>3-4</td>
</tr>
<tr>
<td></td>
<td></td>
<td><strong>17-18</strong></td>
</tr>
</tbody>
</table>
SECOND YEAR

FOURTH QUARTER

<table>
<thead>
<tr>
<th>Course</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>LET-200 Procedures, Rules and Test of Evidence</td>
<td>4</td>
</tr>
<tr>
<td>ATCh-103 Financial Accounting Procedures</td>
<td>3</td>
</tr>
<tr>
<td>BusL-255 Business Law</td>
<td>4</td>
</tr>
<tr>
<td>SST-201 Fire Safety &amp; Fire Codes</td>
<td>4</td>
</tr>
<tr>
<td></td>
<td>15</td>
</tr>
</tbody>
</table>

FIFTH QUARTER

<table>
<thead>
<tr>
<th>Course</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>ATCh-104 Financial Accounting Procedures</td>
<td>3</td>
</tr>
<tr>
<td>SST-210 Loss Prevention in Modern Retailing</td>
<td>3</td>
</tr>
<tr>
<td>BA-101 Business &amp; its Environment</td>
<td>4</td>
</tr>
<tr>
<td>SST-220 Analysis of Security Needs - Survey</td>
<td>3</td>
</tr>
<tr>
<td>CS-150 Computer Science - Survey</td>
<td>3</td>
</tr>
<tr>
<td></td>
<td>16</td>
</tr>
</tbody>
</table>

SIXTH QUARTER

<table>
<thead>
<tr>
<th>Course</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>SST-230 Information and Data Security</td>
<td>3</td>
</tr>
<tr>
<td>SST-240 Security Administration</td>
<td>3</td>
</tr>
<tr>
<td>SST-250 Current Problems in Security</td>
<td>3</td>
</tr>
<tr>
<td>SST-260 Analytical Accounting</td>
<td>3</td>
</tr>
<tr>
<td>PolS-102 Issues in American Politics</td>
<td>4</td>
</tr>
<tr>
<td></td>
<td>16</td>
</tr>
</tbody>
</table>

2. Transfer of credits

We will use the same procedure that already exists within the University structure.

3. New Proposed Courses

Introduction to Protective Services
Physical Security Systems
Occupational Safety & Health
Fire Safety & Fire Codes
Loss Prevention in Modern Retailing
Analysis of Security Needs - Survey
Information and Data Systems Security
Security Administration
Current Problems in Security
Analytical Accounting
Special Area Studies
b. Description of all new required courses

1. Refer to attached new course approval forms.

2. Semi-required courses

The program was developed in accordance with the Ohio Board of Regents Rule 1-04 and reflects the total number of hours required in each of the following areas: Technical, General and Basic courses. Each course was carefully selected as to its applicability to security and in consultation with the Security Advisory Committee. Therefore, there are no credit hours remaining to be assigned to semi-required courses, other than the SST-290 (special areas studies).

c. Curriculum comparisons

1. Refer to III-b

d. Accreditation agency

1. Nonexistent at this particular time.

e. New courses (approval forms)

1. Attached

V. Faculty and Instruction

a. Will present faculty, new faculty, or a combination of both be used?

1. The program will require one additional new faculty member in conjunction with the two full-time faculty in the Law Enforcement program.

b. Faculty - Minimum Qualifications

1. Master's Degree plus experience in the field

2. Current Faculty Vitae

Refer to attached

3. Who will be teaching courses currently not approved by the University Curriculum Council?

Not applicable
c. Tenure status of current Ohio University faculty who are probable program participants
   1. Neither David Harding or Gary Elkin have been granted tenure

d. Teaching load of faculty members
   1. The new faculty member for the Security Program will teach the bulk of the Security courses. The remainder of the courses will be taught by the two faculty members in the Law Enforcement Technology program and by a part-time staff.

e. Ratio of student FTE to faculty FTE
   1. Not to exceed 60-1

f. How will new faculty members for the program be selected and by whom?
   1. The Ohio University-Chillicothe regional campus will conform to the guidelines of Affirmative Action in the selection of a new faculty member in the Security Program.
   2. Ohio University-Chillicothe will develop a Search Committee composed of full-time faculty members.

g. Once the program is ongoing, what mechanism will assure that the principle of faculty control of the curriculum will be maintained according to procedures outlined in the Faculty Handbook?
   1. The Security program will be a part of the Technical Education Division represented by a Division Coordinator. The Division Coordinator provides faculty representation to the administration of Ohio University-Chillicothe in matters of faculty governance. This procedure provides conformity to the Faculty Handbook.

h. Compliance to Faculty Handbook
   1. The Security program will comply with the Faculty Handbook through the procedures outlined in V-g.
VI. Admission Requirements

a. Criteria for admission into program

1. If a student has met the requirements of admission to Ohio University he would be eligible for admission into the Security program.

b. If the number of students seeking admission exceeds the budget projections...

1. Our projected enrollments into the Security program are conservative. Even if we should reach third year projections in the first year, we would be able to accommodate this enrollment without losing the quality of instruction.

c. Who will made admissions decisions?

1. Program Coordinator

VII. Administration

a. Who will administer the program?

1. The Law Enforcement Technology Coordinator

b. What will be the title of the administrator?

1. Coordinator of Security/Safety Technology

c. Will that person have academic rank? Who will confer that rank? Who will choose the administrative officer?

1. Yes

2. The rank was established by Ohio University-Chillicothe

3. The Dean of Ohio University-Chillicothe

VIII. Timing and Evaluation

a. Has any external publicity about this program already been generated? If so, by whom and why? If a new administrator will be hired, what are the minimal academic credentials acceptable?

1. The only information about the program has been a survey and the meeting of the Advisory Committee in developing the curriculum. No applications have been entertained.
2. The program should be implemented in the Fall quarter, 1978-79. This would give us the necessary 120 days prior to implementation.

3. All technical programs have a built in yearly and five-year evaluation plan according to the Ohio Board of Regents Rule 1-04. This program must meet their specifications or state subsidy will be withdrawn.

IX. Budget and Financial

1. The number of students enrolled in the Security program will increase each year for the first few years. For the first two-years of the program the enrollment will consist mainly of in-service security personnel. We will then begin to attract a larger number of new students who anticipate a career in security.

Title of new program: Security/Safety Technology
Date: 5-4-78

2. Number of students expected to enroll in the program.

<table>
<thead>
<tr>
<th></th>
<th>1978-79</th>
<th>1979-80</th>
<th>1980-81</th>
</tr>
</thead>
<tbody>
<tr>
<td>Full-time (12 or more hrs)</td>
<td>8</td>
<td>17</td>
<td>24</td>
</tr>
<tr>
<td>Part-time</td>
<td>15 *6</td>
<td>20 *9</td>
<td>27 *13</td>
</tr>
<tr>
<td>Total FTE (students)</td>
<td>14</td>
<td>26</td>
<td>37</td>
</tr>
</tbody>
</table>

*Reflected number of FTE in Part-time status

3.  

<table>
<thead>
<tr>
<th></th>
<th>1978-79</th>
<th>1979-80</th>
<th>1980-81</th>
</tr>
</thead>
<tbody>
<tr>
<td>Full-time (12 or more hrs)</td>
<td>8</td>
<td>17</td>
<td>24</td>
</tr>
<tr>
<td>Part-time</td>
<td>14 *5</td>
<td>16 *7</td>
<td>21 *11</td>
</tr>
</tbody>
</table>

4. Number of new courses to be offered.

First year: 4
Second year: 7

5. Number of additional faculty needed.

<table>
<thead>
<tr>
<th></th>
<th>First year</th>
<th>Second year</th>
</tr>
</thead>
<tbody>
<tr>
<td>Full-time</td>
<td>1</td>
<td>0</td>
</tr>
<tr>
<td>Part-time</td>
<td>0</td>
<td>3</td>
</tr>
<tr>
<td>FTE faculty</td>
<td>1</td>
<td>.4</td>
</tr>
</tbody>
</table>
6. Net increase in total faculty due to new program 1.4

7. Estimated new income based on additional enrollies as indicated in IX - 3.

<table>
<thead>
<tr>
<th></th>
<th>1978-79</th>
<th>1979-80</th>
<th>1980-81</th>
</tr>
</thead>
<tbody>
<tr>
<td>a. State FTE Subsidy</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>General studies</td>
<td>$5,766</td>
<td>$13,040</td>
<td>$19,660</td>
</tr>
<tr>
<td>Technical</td>
<td>10,175</td>
<td>15,414</td>
<td>22,180</td>
</tr>
<tr>
<td>Sub total</td>
<td>15,941</td>
<td>28,454</td>
<td>41,840</td>
</tr>
<tr>
<td>b. Student Instructional fees</td>
<td>$9,750</td>
<td>$18,000</td>
<td>$24,750</td>
</tr>
<tr>
<td>c. other income</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>d. total</td>
<td>$25,691</td>
<td>$46,454</td>
<td>$66,590</td>
</tr>
</tbody>
</table>

8. Additional cost to be incurred from the establishment of the new program.

<table>
<thead>
<tr>
<th></th>
<th>1978-79</th>
<th>1979-80</th>
<th>1980-81</th>
</tr>
</thead>
<tbody>
<tr>
<td>a. Estimated cost of new faculty</td>
<td>$15,545</td>
<td>$22,166</td>
<td>$24,460</td>
</tr>
<tr>
<td>b. Estimated Cost of Supportive faculty</td>
<td>6,300</td>
<td>10,760</td>
<td>12,850</td>
</tr>
<tr>
<td>c. Other Institutional Costs</td>
<td>1,800</td>
<td>3,100</td>
<td>4,000</td>
</tr>
<tr>
<td>d. Estimated cost of needed equipment</td>
<td></td>
<td>2,000</td>
<td>2,000</td>
</tr>
<tr>
<td>e. Estimated Cost of building modification</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
</tr>
<tr>
<td>f. Indirect Costs</td>
<td>1,200</td>
<td>4,150</td>
<td>5,000</td>
</tr>
<tr>
<td>g. Estimated other cost</td>
<td>500</td>
<td>1,000</td>
<td>1,000</td>
</tr>
<tr>
<td>h. Total</td>
<td>$25,345</td>
<td>$43,176</td>
<td>$49,310</td>
</tr>
</tbody>
</table>
9. Financial Summary

<table>
<thead>
<tr>
<th></th>
<th>1978-79</th>
<th>1979-80</th>
<th>1980-81</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>a. Total Income</strong></td>
<td>$25,691</td>
<td>$46,454</td>
<td>$66,590</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td>25,345</td>
<td>43,176</td>
<td>49,310</td>
</tr>
<tr>
<td><strong>Total Gain</strong></td>
<td>$ 346</td>
<td>$ 3,278</td>
<td>$17,280</td>
</tr>
</tbody>
</table>

10. Fixed Costs

In order to institute the program, in the first year, we must meet the projected enrollment criteria. To a large extent the success of the program depends upon qualified faculty to teach particular courses. It is our desire to provide the program with a full-time faculty in the first year. If financial constraints dictate, it would be necessary to postpone acquiring this faculty until the second year. The latter would create concerns with the Ohio Board of Regents and Rule 1-04.

One-half reduction in enrollments

One-half the enrollment would require a delay in offering the program until we could meet the cost projections.

Income estimates be exceeded in the first-year

In our opinion the projected enrollment are very conservative. The income levels were based on current OBR subsidy levels by course. With the cooperation of our advisory committee and local industry it is quite evident our projections could be low. Even if we were able to reach the third-year projections in the first-year our cost factor would not be substantially increased and we would be able to accommodate the enrollments.
VITA
David O. Harding

ADDRESS: Route 3, Box 46B
Chillicothe, Ohio 45601
(614) 775-2262
Office: (614) 775-9500, Ext. 251

PERSONAL: Born April 23, 1940
Married. Wife, Sharon; three sons, Eric, Gregory and Paul

CURRENT EMPLOYMENT:
Assistant Professor of Law Enforcement Technology and
Director of Law Enforcement Technology
Chairman of the Technical Education Division

EDUCATION:
B.A. in Psychology, Western Michigan University, 1971
M.S. in Criminal Justice, Eastern Kentucky University, 1972

ADMINISTRATIVE EXPERIENCE:
Ohio University-Chillicothe: Director of the Law Enforcement
Technology Program; Director of the Bachelor's Degree
Program in Criminal Justice; Chairman of the Technical
Education Division

TEACHING EXPERIENCE:
Ohio University-Chillicothe: Instructor (1972 - 1974),
Assistant Professor (1974 - present). Introduction to
Law Enforcement, Police Role in Crime and Delinquency,
Cybernetics, Administration and Supervision, Criminal
Investigation, Traffic Enforcement, Education and
Engineering and Police Community Relations.

LAW ENFORCEMENT EXPERIENCE:
Deputy Sheriff, Kalamazoo, Michigan; Police Officer,
Vicksburg, Michigan.

EMPLOYMENT HISTORY:
Employer: United States Air Force
Position: Air Born Radio/Radar Electronic Repairman
Dates: December, 1959 - December, 1963
Employer: Kalamazoo County Sheriff's Department  
Kalamazoo, Michigan  
Position: Deputy Sheriff  
Dates: December, 1967 - March, 1969

Employer: Vicksburg Police Department, Vicksburg, Michigan  
Position: Police Officer  
Dates: May, 1969 - December, 1970

Employer: Glen Oaks Community College, Centreville, Michigan  
Position: Instructor of Psychology  
Dates: February, 1971 - August, 1971

Employer: Eastern Kentucky University, Richmond, Kentucky  
Position: Security Officer (while attending Eastern Kentucky University Graduate School)  
Dates: August, 1971 - January, 1972

Employer: Ohio University-Chillicothe, Chillicothe, Ohio 45601  
Position: Director/Assistant Professor of Law Enforcement Technology  
Division Chairman, Technical Education  
Dates: August, 1972 to date

RELATED PROFESSIONAL EXPERIENCE:

Chairman of the Pickaway-Ross County Joint Vocational School Law Enforcement Program Committee, 1975 - present

Member - Ross County Law Enforcement Association, 1972 - 1975

Chairman - Citizens' Advisory Committee for the Chillicothe Correctional Institute, 1975 - present

Member - North Atlantic Criminal Justice Educators Association, Chairman of Elections Committee, and Member of Affiliation Committee

Member - Academy of Criminal Justice Sciences

Member - The Ohio Council of Higher Education in Criminal Justice

REFERENCES:

Mr. Robert Guinn, Director of Security, Ohio University, Athens, Ohio 45701

Dr. William B. Abernathy, Professor of Psychology, Ohio University-Chillicothe, P.O. Box 629, Chillicothe, Ohio 45601

Mr. Richard Ward, Prosecuting Attorney for Ross County, 18 Foulke Block, Chillicothe, Ohio 45601

Mr. Ted Engle, Superintendent of Chillicothe Correctional Institute, Box 5500, Chillicothe, Ohio 45601
VITA

GARY LEE ELKIN
16 Farnsworth Avenue
Oakfield, New York 14125

Telephone:
Home- (716) 948-5521
Office- (716) 343-0055

Professional Work Experience

August, 1976 to Present
Assistant Professor at Genesee Community College, Batavia, New York.

I assisted in developing the Security Administration program and am the only full-time instructor in the program. I teach courses such as Legal aspects of Criminal Law, Criminal Investigations, Police Organization, Police-Community Relations, Introduction to Protective Services, Security Administration, Special Problems in Loss Prevention and Risk Management and sociology courses in Crime and Delinquency. I originated a lecture series in which Criminal Justice faculty visit local high school government classes and I lecture in workshops on management techniques for local agencies.

August, 1975 to August, 1976
Director of Law Enforcement at James Sprunt Technical Institute, Kenansville, North Carolina.

As first Director of the Law Enforcement program at James Sprunt, I administered and taught full-time in this two year associate degree program. In response to the needs of the students, I established two optional programs within the degree: one, a college transfer degree, and the second, a more specialized technical degree. The curriculum was designed to provide a well rounded introduction to the liberal arts as well as maintaining a high standard of specialization in the Criminal Justice courses. I did the budgeting, hiring of instructional personnel, curriculum design, scheduling, and evaluating of instructors and courses. In addition, I set up an internship program with local correctional and police agencies for non-inservice students. I also coordinated the State of North Carolina's mandatory police training program and other state specialized training courses for local officers.

January, 1972 to August 1974
Director of Security at Sears, Roebuck and Company, Dayton, Ohio.

During my two and a half years at Sears, I supervised the cash audit personnel, investigated all instances of internal loss, trained all cashier and security personnel, planned the departmental budget, and scheduled employees. I carried out many non-security functions, such as, teaching management courses in Human Relations and Leadership and was in charge of employee workman's compensation and customer product liability claims.

May, 1969 to January, 1972
Police Officer, City of Kettering, Ohio.

The Kettering Police Department operated on a total "generalist"
concept. As a patrolman, I carried out all phases of police work, from investigation to court presentation. I spent three months as a helicopter patrol observer and one month as radio dispatcher.

September, 1967 to May, 1969  
Police Officer, City of Middletown, Ohio.

While working in the patrol division of this "traditional" police department, I carried out general patrol function and assignments to the traffic investigation unit and as jail attendant.

<table>
<thead>
<tr>
<th>Other Work Experience</th>
<th>August, 1966 to September, 1967</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Nuclear Reactor Operator at the Piqua Nuclear Power Facility, Piqua, Ohio.</td>
</tr>
<tr>
<td></td>
<td>Operated an organically-moderated nuclear reactor under contract to the Atomic Energy Commission.</td>
</tr>
</tbody>
</table>

| Educational Background | Master of Science in Criminal Justice Education, 1975, Eastern Kentucky University, Richmond, Kentucky. |
|                       | Bachelor of Science in Criminal Justice, 1974, University of Dayton, Dayton, Ohio. |
|                       | Associate of Arts in Police Administration, 1972, Sinclair Community College, Dayton, Ohio. |

|               | 1974-75 E.P.D.A. Scholarship to Eastern Kentucky University. |
|               | 1969-75 Dean's List throughout college. |

| Clubs and Professional Organizations | Academy of Criminal Justice Sciences. |
|                                     | Law Enforcement Association, Eastern Kentucky University. |
|                                     | Alpha Phi Sigma, National Law Enforcement Honor Society. |

| Military | Served seven years as a Nuclear Reactor Operator in the U.S. navy, Submarine Service. Honorable Discharge. |

| Personal and Family Information | I was born and spent most of my life in Ohio. I am married and have three school age children. My hobbies are reading, motorcycling and camping. I spend much of my free time speaking to local civic groups and public schools on crime prevention techniques, law enforcement, home safety and loss prevention programs for small businesses. |
SECURITY ADVISORY COMMITTEE

Mr. Robert E. Guinn  
Director of Security  
Ohio University  
Administrative Annex 140  
Athens, Ohio 45701

Mr. James Harris  
8 Delano  
Chillicothe, Ohio 45601

Mr. Ralph Channel  
Superintendent of Security  
Goodyear Atomic Corporation  
AEC Site RD1  
Piketon, Ohio 45661

Mr. B.J. Ehrstine  
Security Officer  
Third National Bank & Trust Company  
34 North Main Street  
Dayton, Ohio 45402

Mr. Greg Spieth  
Director of Security  
Children's Hospital  
700 Children's Drive  
Columbus, Ohio 43205

Mr. Robert Greenhalgh  
Director of Security  
The Bordon Company  
180 E. Broad Street  
Columbus, Ohio 43205

Lt. Bruce Scholl  
State Highway Patrol  
66 E. Main Street  
Columbus, Ohio 43205

Mr. Paul Davis  
Security Director  
The Mead Corporation  
South Paint Street  
Chillicothe, Ohio 45601

Mr. Richard Rowland  
Safety Director  
The Mead Corporation  
South Paint Street  
Chillicothe, Ohio 45601

Mr. Bob Curtis  
Security Consultant  
7480 Elin Court  
Dayton, Ohio 45415
CAPITAL REQUESTS
1979-1981 BIENNIAL
OHIO UNIVERSITY
JUNE 23, 1978

PREPARED BY:
RICHARD FLEISCHMAN ARCHITECTS
CONTENTS

INTRODUCTION

I PROPOSED REPLACEMENT FOR OBSOLETE SPACE

A COLLEGE OF ENGINEERING AND TECHNOLOGY, AND DEPARTMENT OF COMPUTER SCIENCE

B DEPARTMENT OF CHEMISTRY

C NATATORIUM

II RENOVATION OF EXISTING SPACE

D McGUFFEY HALL

E PORTER HALL

F ELLIS HALL

SUMMARY

INDEX

Note: Photographs and drawings are not numbered, but are identified within the respective text.
The proposed capital plan for the 1979-1981 Biennium for Ohio University includes the following projects:

College of Engineering and Technology, and Department of Computer Science

Department of Chemistry

Natatorium

McGuffey Hall

Porter Hall

Ellis Hall

These six projects were chosen for immediate consideration based on several contributing factors including, but not necessarily limited to: program requirements; consolidation, relocation and space reduction criteria; facility and equipment provisions; existing physical conditions and improvements; and renovation, reorganization and replacement application. Current and anticipated program needs; enrollment figures and projections; location and proximity to related areas; preservation of campus character; and vehicular and pedestrian movement and traffic patterns were also considered. Costs for renovation, replacement, maintenance and operation were figured in the evaluation process.

Each of these proposed projects for replacement of obsolete space and renovation of existing space reflects space planning guidelines established by the University and governing agencies.
The College of Engineering and Technology finds the existing space in the Engineering and Industrial Technology Buildings to be unsatisfactory for implementing the educational program envisioned for future years. The facilities lack adequate space for laboratories and expansion, possess major structural deficiencies and offer little capacity for modification.

The Engineering Building, built in 1948 and renovated in 1958, has a gross area of 45,814 sq. ft. and net assignable area of 31,040 sq. ft. Significant program, mechanical and structural deficiencies are evident.

The building is inefficient in its organization of space. Circulation is disproportionate and hinders educational activities.

Laboratory areas are restricted by size, equipment, placement and function.

Topographic limitations prohibit expansion.

The physical structure is deteriorating. The ground slabs, vinyl asbestos tile and exterior brick walls are cracking.

HVAC systems do not operate to program standards. The steam heating system requires excessive maintenance. The exhaust system capacity is inadequate; ventilation is inconsistent.

The electrical system is antiquated. No emergency electrical power system is supplied. The wiring is outdated and service in the electric power system is difficult.
Unsafe conditions exist within the structure. The fire alarm system, exit and emergency lighting is inadequate. The sub-basement level location offers poor egress.

Energy waste is evident in the deteriorating steel windows. Heat is lost through porous walls and weak roof frames.

Site conditions inhibit expansion capabilities. The location of the facility contributes to pedestrian-vehicle conflict.

No provisions for the handicapped are maintained.
The Industrial Technology facility, built in 1941 and renovated in 1957, has a gross area of 36,000 sq. ft. and net assignable area of 26,629 sq. ft. Inadequate structural conditions limit the educational program capacity.

Laboratory space is severely limited. Lack of flexible, open spaces discourages integration of Industrial Technology activities.

Space is mismanaged, providing areas in excess of program requirements.

Laboratory placement and conditions discourage project research and growth in contemporary technological areas.

Supervisory control is limited within laboratories due to scattered location of offices and work areas.

Structural materials are rapidly deteriorating. Masonry is exposed. Exterior brick walls and window sections are cracked. Acoustic tile ceilings, wood doors and steel windows are in need of major repair.

Mechanical systems are crude. The steam heating lacks temperature control. Air circulation is inadequate. No central air conditioning is supplied. The exhaust system capacity is limited.

The electrical power system is deficient and offers no emergency supply system.

Safe, secure building conditions are compromised. Panic hardware is missing from some required doors. The fire alarm system is inefficient, and exit and emergency lights are lacking.

Weak acoustic control within rooms inhibits class activities; interior walls offer little sound protection.

Poor handicapped provisions are evident.
Harting Hall was constructed as the original Athens Post Office in 1906 and renovated in 1965. With a total gross floor area of 24,780 sq. ft., and net assignable square footage of 20,570, this building houses the Department of Computer Science. The Department serves other academic areas as well as maintaining its own program, and the demand for University-wide computer use is expected to increase.

The contemporary requirements necessary for a modern EDP facility are not met in Haning Hall, and growth cannot be accommodated in the present structure, as indicated in the following existing conditions.

The rigid, columned spaces and campus location offer limited expansion capability.

Precise machine-room conditions are not maintained; i.e., temperature control, size, security, ceiling height.

Internal circulation is limited and the interior configuration is disorganized.

The one-pipe heating system lacks temperature control. The original galvanized steel water piping needs replaced.

No emergency electrical power system exists.

The fire alarm system is inefficient. Exit and emergency light coverage is inadequate.

Ingress and egress for the handicapped is impossible.

Traffic congestion surrounding the facility disrupts the flow of student and visitor movement.
At the present time, a recycling process of existing buildings on the Ohio University campus seems to be a logical direction in the space planning process. In keeping with this approach, reorganization and consolidation of the Engineering and Technology, and Computer Science programs could provide alternatives for future development.

A review of the Engineering, Industrial Technology and Computer Science facilities indicates the programs advanced by these Departments are seriously limited by physical conditions. Many of the activities and requirements presently associated with the Engineering and Technology College could be complemented by the integration of the Computer Science Department within the College. Examination of these program needs suggests incorporating the three facilities in a single unit.

Crook Hall seems to be a structure that could easily house all of the needs of the three units. With some additions to the basic structure, Crook Hall could provide a usable, flexible setting for the future development of complex, highly technical programs.
The existing dormitory has a partitionless ground floor garage with existing columns. Three floors of resident rooms structured with masonry bearing walls, as well as the fourth floor attic and garage area, could provide approximately 118,208 sq. ft. of academic space. The three-sided courtyard, 120 ft. x 120 ft., could accommodate flexible laboratories and classrooms for the College as required, as well as house the various spaces for Industrial Technology. The north and south wings have wall-bearing structures that could be generously perforated to accommodate flexible planning for laboratories and classrooms. The existing toilet facilities could be renovated and the corridors in the remaining structure could act as storage facilities for research laboratories, seminars and other similar program requirements.

A comprehensive evaluation of all three areas suggests that laboratories would account for 60,000 sq. ft. of space, offices would require 17,000 sq. ft., while classrooms and other similar program requirements would amount to 10,000 sq. ft. Ancillary College needs such as library, administrative offices and machine shop would account for 5,000 sq. ft. The garage level identified within the three-sided courtyard, as well as two additional floors in the same area, would more than suffice as a supplementary addition to Crook Hall.
The following exhibits describe the variety of spaces that could be included in the renovated facility, providing a College of Engineering and Technology on the West Green which would house all of the Engineering and Industrial Technology disciplines, the Department of Computer Science, as well as a modest area for the Coal Institute.
The Chemistry Building, containing 30,495 sq. ft. of net assignable space, cannot accommodate future requirements of the Chemistry program. Existing conditions prohibit possible expansion.

Storage provisions are inadequate to securely and safely shelve chemicals and related materials.

Available space does not lend itself easily to additions.

Laboratories are inefficiently organized, providing duplication of facilities and equipment, and disorganized placement of specialized activities.

An antiquated mechanical system retards demonstration and individual research activities.

Clay and tile interior walls and partitions, basement walls, structure, floors and framing are cracked. Brick exterior walls are cracked and spalling.

Vinyl-asbestos tile, asphalt tile and terrazo floors are deteriorating and require excessive maintenance.

Plaster ceilings are acoustically inadequate and hamper classroom activities.

Deteriorating windows contribute to heat loss.

Hardware on steel doors needs repair; doors are deteriorating.

The building is only 25% air-conditioned. Both central and individual window unit cooling systems are maintained. Excessive maintenance is necessary for the steam and hot water heating system to function properly.

The electrical system requires much repair. Inadequate illumination is provided from the incandescent and fluorescent lighting system. Wiring is inadequate and not enough outlets are provided. No emergency electrical power is offered.

Steam and condensate piping is in poor condition.
The fire alarm system is inefficient. Exit and emergency lights are inadequate.

Fixed equipment is in poor condition.

Adaptability for handicapped provisions is poor.
Program development could be enhanced by the relocation of the Department of Chemistry in Clippinger. Recently, the Physics Department was relocated in Clippinger. Pursuing a comprehensive plan that would include Chemistry in the same facility, the relocation strategy is suggested to correct many of the structural problems and program deficiencies now experienced by the Department.

The following exhibits describe the use of Clippinger at the ground floor, as well as a second floor addition, to complement the Chemistry program.
The existing Natatorium meets few of the academic, recreational or intercollegiate standards recommended for a collegiate swimming facility on a campus the size of Ohio University. Program space, located within 13,742 net assignable square feet of the existing facility, is unacceptable in all required categories, as explained below:

- The existing pool area limits scheduling of educational and recreational activities.
- Space is severely limited to maintain quality aquatic, diving, coaching, life saving and intramural programs.
- Deck space, storage, electronic timing devices and spectator seating areas are deficient.
- Ancillary areas such as dressing rooms, showers, storage and locker facilities are deplorable.
- Sanitary and health standards are compromised due to difficult maintenance of an archaic structure. Chemical, filter, drainage and sewer treatments are obsolete.
- An independently-controlled heating and ventilating system is nonexistent.
- Activity areas are not separated, causing inefficient use of program space; i.e., diving, aquatic, swimming and life saving areas.
- Floor finish, concrete basement walls, brick exterior walls and door hardware are deteriorating.
- In its present condition, the Natatorium represents an energy-wasteful building.
- The fire alarm system is inadequate. Emergency lighting is not provided.
- No provisions for the handicapped are maintained.
Renovation or expansion of the existing Natatorium has been determined as uneconomical, suggesting consideration of a replacement facility. In keeping with the philosophy of consolidation rather than independent construction, replacement of this facility could be logically accomplished by integrating an addition to a related, available facility.

Pool areas as well as classrooms, exercise rooms, offices, lockers and dressing rooms associated with swimming activities could be located in a flexible facility adjacent to Grover Center. A 40-foot wide diving well, with three-meter and one-meter boards, as well as areas for water polo and synchronized swimming, could be provided. Movable bulkheads could allow several learning activities to take place concurrently. Educational swimming classes as well as other aquatic programs could be scheduled simultaneously.

The proposed 25-meter pool area with seven lanes could be located on the south side of Grover and situated so as to provide movable exterior walls, so that this facility could be efficiently used 12 months of the year. Transparent or opaque sliding walls could provide an outdoor atmosphere during the summer months.
McGuffey Hall is a historic structure and must be maintained and restored in order to continue the tradition that is associated with the Main Green at Ohio University. Renovation to more efficiently accommodate the existing net assignable area of 5,867 sq. ft. of general office space is suggested.

The handsome colonial style contributes to the character of the Main Green. One of three earliest buildings on campus, McGuffey is registered with the National Trust. Because of the facility's proximity to other administrative buildings, McGuffey could be continued and improved as an office facility.

The following structural and program conditions could be improved.

- Interior space could be reorganized to provide efficient placement of activities and functions within McGuffey.
- Excessive deflection in masonry-bearing walls, wood structure floors, roof framing and decoration could be corrected.
- Deteriorating wood floor framing and metal roof could be repaired.
- Brick exterior walls, chimneys and wood windows could be repaired.
- Air circulation and heating system could be updated.
- Plumbing, lighting and electrical systems could be improved.
- Emergency and exit lights could be added; fire alarms could be provided.
- Handicapped provisions could be maintained.
Recycling of McGuffey Hall would deal primarily with efficient planning and proper restoration, fulfilling the design philosophy and criteria of a building built in 1839 and functioning in the 1980's.
Porter Hall was built in 1959 and presently houses the Departments of Psychology, Botany, Geology and Geography within 66,675 net assignable square feet. Basically a sound frame structure, Porter provides adequate interior walls, ceilings and windows. The location is accessible for service vehicles, and convenient to the Osteopathic School and Life Science Center on the West Green. The beam-and-column structure offers potential alternatives for the reorganization of more efficient academic and support areas.

The following inherent qualities could be corrected.

- Disorganized areas could be rearranged to provide more logical, efficient use of academic space.
- Uneven, cracked slabs on ground and deteriorating clay tile roof could be repaired.
- Inadequate illumination and wiring systems could be improved.
- Inefficient fire alarm systems could be corrected. Exit and emergency lights could be provided.
- Building partitions could be placed in proper balance.
- Heating and plumbing systems could be repaired; air-conditioning could be provided.
- Handicapped provisions could be maintained.
Primarily a classroom building containing a variety of spaces for lecture, classrooms, seminars and offices, the beam-and-column structure could provide a degree of flexibility in terms of planning. The present corridor in Porter could be relocated, for example, to accommodate different sized lecture and classrooms. More efficient use of space could be made by reducing the corridor size to enhance academic areas. The reorganization of space for each Department, as described in the following exhibits, as well as the possible relocation of functions, could complement the ongoing planning process for this section of the campus.
LABS

EXISTING

CLRM.

OFF.

OFF.

LABS

RENOVATED

CLRM.

T.

OFF.

TYP./PORTER
Built in 1902 as the City's high school and renovated in 1963, Ellis Hall reflects a historic significance for the University, as does McGuffey and other original buildings located on the Main College Green. The present structure, containing a net assignable area of 45,070 sq. ft., houses the English and Language Departments and their respective faculty offices.

Basically a sound structure and centrally sited, the handsome facade complements the College Green and therefore should continue to be an integral part of the campus.

Improvements could be made accordingly.

Poor organization of large and small classrooms could be rearranged.

Interior space could be reorganized to provide more efficient use of classroom areas.

The deteriorating wood roof deck, tile roof, suspended acoustical tile and cornice could be repaired.

The inefficient fire alarm system could be updated, and exit and emergency lights could be provided.

The heating and air-conditioning systems are inefficient and therefore costly.

Handicapped provisions could be made.

The interior and exterior could be painted.

HVAC and controls, windows and doors, roof, gutters and downspouts could be repaired and replaced.

More efficient use of space could be made through reorganization of existing open areas.
The excessive central corridor within Ellis Hall could be reorganized, as described within, to provide a more efficient facility. Classrooms and lecture rooms could thus complement the curriculum presently implemented by the faculty and envisioned during the coming years.
The proposed capital improvement projects for the 1979-1981 Biennium are the beginning of a consolidation and environmental enhancement program for Ohio University. The three replacement projects for the College of Engineering and Technology, and Department of Computer Science; Department of Chemistry; and Natatorium; and the three renovation projects for McGuffey, Porter and Ellis Halls, should provide sufficient evidence that the University intends to act upon changing conditions to complement the learning experience for all students.
INTRODUCTION

Campus Map

I PROPOSED REPLACEMENT FOR OBsolete SPACE 2

A COLLEGE OF ENGINEERING AND TECHNOLOGY 3 - 9
1 ENGINEERING BUILDING 3 - 4
Photographs of Existing Conditions
2 INDUSTRIAL TECHNOLOGY BUILDING 5
Photographs of Existing Conditions

DEPARTMENT OF COMPUTER SCIENCE 6
3 HANING HALL 6
Photographs of Existing Conditions
4 CROOK HALL 7 - 9
Photographs of Existing Conditions
Sketches, Model of Replacement

B DEPARTMENT OF CHEMISTRY 10 - 12
1 CHEMISTRY BUILDING 10 - 11
Photographs of Existing Conditions
2 CLIPPINGER HALL 12
Photographs of Existing Conditions
Sketches, Model of Replacement

C NATATORIUM 13 - 14
1 Photographs of Existing Conditions
2 GROVER CENTER 14
Photographs of Existing Conditions
Sketches, Model of Replacement

II RENOVATION OF EXISTING SPACE

D McGUFFEY HALL 15 - 16
1 Photographs of Existing Conditions
2 Sketches, Model of Renovated Space

E PORTER HALL 17 - 18
1 Photographs of Existing Conditions
2 Sketches, Model of Renovated Space

F ELLIS HALL 19 - 20
1 Photographs of Existing Conditions
2 Sketches, Model of Renovated Space

SUMMARY 21

Note: Photographs and drawings are not numbered, but are identified within the respective text.

INDEX 22