BOARD OF TRUSTEES

February 5, 1974

To: Senior Administrators

From: Robert E. Mahn, Secretary, Board of Trustees

Re: Draft of January 21 Minutes

Please review the text and report errors and recommend changes by February 8. You need not return the copy.

Attachments are omitted. You had these with the Agenda.

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BOARD OF TRUSTEES

February 12, 1974

To:

Those Listed Below \*

From:

Robert E. Mahn, Secretary, Board of Trustees

Re:

January 21, 1974 Minutes

Enclosed for your file is a copy of the minutes of the January 21, 1974 meeting. This draft, which has been approved by President Sowle and the senior administrators, will be presented for approval by the Board at the March 11, 1974 meeting. Notice of approval will be sent soon after that date.

If approval is with changes, the changes will be sent for incorporation in your copy.

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\* Chairman and Members of Board Mr. Hodes President Sowle Mr. Mahn Senior Administrators Archivist Resident Auditor

# MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES OF OHIO UNIVERSITY

9:00 A. M., Monday, January 21, 1974 The Ohio University Inn Athens, Ohio

## I. OPENING PRAYER

James Bollman, freshman and member of Fellowship of Christian Athletes, offered the opening prayer.

#### II. ROLL CALL

Mrs. Johns, due to illness, was the only member unable to attend. In attendance were Charles E. Holzer, Jr., Fred H. Johnson, Edwin L. Kennedy, William L. Kircher, Robert B. McAlister, William R. Morris, Mrs. J. Wallace Phillips and C. Paul Stocker. This constituted a quorum. Also present were President Claude R. Sowle and Secretary Robert E. Mahn.

Wallace Hodes, President of the Ohio University Alumni Association, was unable to attend the meeting. Executive Vice President and Dean of Faculties Taylor Culbert, Vice President and Treasurer John F. Milar, Vice President for Administrative Services W. Charles Culp, and Vice President for Regional Higher Education Beaumont Davison were present to present reports or business for Board consideration.

Sixty visitors were present for the meeting.

# III. ACTION ON MINUTES OF NOVEMBER 19, 1973 (Previously distributed)

No corrections were offered for the minutes. Mr. Kennedy moved approval. Mrs. Phillips seconded the motion, which was unanimously approved.

## IV. COMMUNICATIONS, PETITIONS AND MEMORIALS

The Secretary reported that nothing had been received for presentation under this category.

# V. REPORTS OF PRESIDENT AND ADMINISTRATIVE OFFICERS

President Sowle reported that there were no reports beyond those sent previously.

#### VI. REPORTS OF BOARD COMMITTEES AND OFFICERS

1. Report on Approval of Implementation of Revised Ph.D. in Curriculum and Instruction

In the absence of Chairman Johns of the Educational Policies Committee, Dr. Culbert reported a determination by Mrs. Johns and Mr. Morris that the revision had been found not to involve significant policy matters, and therefore was not a matter for consideration by the full Board. The letter confirming this appears as Attachment 1.

#### VII. UNFINISHED BUSINESS

1. Honorary Degree Recommendation

In accordance with Board policy not to publish names of persons approved for honorary degrees until the time the degree is conferred, the following resolution is now entered for record:

# Resolution 1974 - 95

BE IT RESOLVED that the Ohio University Board of Trustees does hereby approve Cornelius J. Ryan for the honorary degree Doctor of Humane Letters.

Board members unanimously approved this recommendation of the University Committee on Honorary Degrees on November 18, 1973. The degree was conferred on January 22, 1974. Materials pertaining to this action appear as Attachment 2.

#### VIII. NEW BUSINESS

1. Executive Vice President and Dean of Faculties Culbert

A. CONSIDERATION FOR CONFIRMATION OF THE ACTION OF DECEMBER 18, 1973, OF THE EDUCATIONAL POLICIES COMMITTEE APPROVING RECOMMENDED PROFESSIONAL LEAVES AND THE SEGREGATION OF FUNDS FROM OTHER THAN APPROPRIATED FUNDS FOR THE SUPPORT OF THOSE LEAVES

Dr. Culbert reviewed the actions of the Board of November 19, 1973 and December 18, 1973 (Attachment 3), and explained the need for the following resolution:

#### Resolution 1974 - 96

WHEREAS, on November 19, 1973, the Board of Trustees approved the Professional Leave Program for faculty members of Ohio University, and

WHEREAS, at the same time this Board empowered the Educational Policies Committee of the Board to approve such professional leaves for the 1973-74 academic year as were recommended by the President, and to direct the segregation of all funds associated with those leaves from other than appropriated funds, subject to final confirmation by the full Board, and

WHEREAS, the President recommended to the Educational Policies Committee fourteen professional leaves for the 1973-74 academic year with associated funds in the amount of \$101,628, and

WHEREAS, the Educational Policies Committee met in Columbus on Tuesday, December 18, 1973, considered and approved the recommended leaves and directed the Vice President and Treasurer to segregate funds from other than appropriated funds in the amount of \$101,628 for the support of those leaves,

NOW, THEREFORE, BE IT RESOLVED that this Board of Trustees hereby confirms those actions of the Educational Policies Committee.

Mr. Johnson moved approval of the resolution, which Mrs. Phillips seconded. President Sowle explained that, in response to a suggestion made at the last meeting, an opinion from the University's special counsel

had been obtained on the legality of segregating funds from other than appropriated funds. The opinion was that this was consistent with the laws of the State of Ohio. The vote to approve the motion was unanimous.

# B. CONSIDERATION OF PART-TIME FACULTY PROPOSAL

Dr. Culbert explained that the Proposal, which follows, benefited both the University and the individuals falling under its provisions:

#### OHIO UNIVERSITY

# PART-TIME FACULTY PROPOSAL October 15, 1973

# Except for exceptions noted below,

- All persons holding faculty appointments, both full-time and part-time in Group I (as defined below) shall enjoy faculty rank and status. Furthermore, part-time faculty in Groups II and III (see below), along with full-time and Group I part-time faculty, will have rights and benefits as specified in this statement. This document supplements and does not replace the current Faculty Handbook (with the exception of C.3.e., p. 5, which shall be deleted). The phrase "part-time faculty" as used in this document does not include in its reference undergraduate or graduate student assistants, teaching assistants, research assistants, teaching or research fellows or associates, or post-doctoral fellows. Persons whose responsibilities are defined as more than 50% administrative within the university and who teach part-time will fall into Groups II or III unless they have attained Group I status through faculty service prior to their assumption of administrative duties. An administrative officer of the university who is thus in Group I retains faculty rank but not faculty status as defined in section II.C.3. of the Faculty Handbook.
- II. All personnel holding faculty rank shall be classified according to the following groups:
  - A. Group I
    Group I consists of persons on full-time or part-time appointments specifically designated as Group I faculty who, except when on unpaid leave granted at their request are employed in at least 3 quarters of a fiscal year, and who are so employed from the date of receiving an appointment in the Group I category until that appointment terminates. A person may not change to Group II or III categories once the initial appointment in Group I is made.

Persons holding part-time appointments must have qualifications equal to those currently used by departments or regional campuses as criteria for full-time appointments.

Depending on their qualifications and experience persons holding part-time appointments in Group I may be appointed as Part-Time Professors, Part-Time Associate Professors, Part-Time Assistant Professors, Part-Time Instructors, and Part-Time Lecturers. All appointments to Group I will be reviewed according to the usual procedure by the dean and vice-president.

- 1. All faculty in Group I shall be employed, in terms of their work assignments, according to the following guidelines:
  - a. Faculty members may be employed on the basis of full-time or part-time appointments.
  - b. Faculty members of a given department or regional campus may negotiate a shift from a full-time to a part-time appointment, or from part-time to a full-time appointment.
  - c. A faculty member on a part-time appointment desiring, temporarily, to shift to a full-time appointment may seek a colleague holding such an appointment who wishes, temporarily, to shift to part-time employment and, with the department's or the regional campus' approval, such an exchange of appointments may be arranged.
  - d. The intention of a faculty member to seek change in the character of his appointment (full-time to part-time, or part-time to full-time) shall be discussed with his chairman or regional campus director one year in advance.
  - e. No person holding a regular full-time appointment shall be shifted to a part-time appointment without his written consent.
  - f. A person who is awarded tenure as a full-time faculty member does not lose tenure by accepting a part-time appointment. He or she reverts to full-time status when the agreed upon term of part-time service is completed.
- 2. All faculty in Group I and holding full-time appointment: shall enjoy all rights and benefits currently accorded full-time faculty members.
- 3. All faculty in Group I and holding part-time appointments shall be subject to the following conditions of appointment and to the rights and benefits associated with such appointments:
  - a. Salaries shall be negotiated at the departmental or regional campus level, the end product of negotiation to be a proportionate part, depending on work assignment, of the salary a similarly qualified full-time person would receive in the given department or on the given campus.
  - b. Tenure and promotion are both to be granted according to general University regulations and departmental or regional campus criteria currently operative as regards persons holding full-time appointment.

PART-TIME FACULTY PROPOSAL October 15, 1973 Page Three

c. The probationary period for persons eligible for tenure in part-time positions shall begin with the quarter in which they are first employed on the basis of a contract explicitly designating them as faculty members in Group I category.

The maximum probationary period for part-time faculty will be determined by the rank of initial appointment as a Group I part-time faculty member according to the following schedule:

Professor	4	years
Associate Professor	4	years
Assistant Professor	6	years
Instructor	8	years
Lecturer	8	years

Tenure for a part-time faculty entitles the holder to claim part-time employment as a tenured right. At tenurization a proportion of the normal work-load within the department will be set as the minimum employment which that specific part-time faculty person may expect. If a part-time faculty member in Group I is denied tenure, he or she may not continue to be employed as a Group II or Group III person.

When a tenured part-time faculty member shifts to a temporary full-time appointment his tenure status is still that of a part-time employee.

When a tenured part-time faculty member shifts to a permanent full-time appointment he automatically becomes a tenured full-time faculty member.

- d. Part-time faculty in Group I shall enjoy all other rights and benefits accorded faculty members holding full-time appointments.
- B. Group II
  Group II consists of experienced persons holding part-time appointments who are primarily considered instructional personnel and who have such qualifications as enable them to teach satisfactorily the classes assigned them. Persons who have taught at Ohio University for six quarters in 2 consecutive years on part-time appointments shall automatically be placed in this classification unless included in Group I. Other persons not included in Group I and holding part-time teaching appointments may be placed in Group II

at the recommendation of their departments or regional campuses. Faculty members in Group II are expected to perform those faculty activities agreed to in negotiations with their departments or regional campuses and shall enjoy the following rights and benefits:

- 1. Salaries and teaching assignments are to be negotiated at the departmental or regional campus level, the end product of negotiation to be a proportionate part, depending on work assignment, of the salary a similarly qualified full-time person would recieve in the given department or on the given regional campus. (One base for negotiations will be an annual schedule of minimum per-course rates of compensation and guidelines provided by the Vice President and Dean of Faculties. Salary increments shall be negotiated in accordance with University policies.)
- 2. Group II employees are entitled to nine-month contracts (to be issued according to the schedule set down in IT.E.7. p. 9, of the Faculty Handbook) in all instances where a department's or regional campus' experience, or other factors, indicates that a faculty member will be employed for the whole of the ensuing nine-month academic year. Such contracts shall be considered the norm for persons in Group II, and quarterly contracts (or contracts for two quarters) may be tendered only when a shift in enrollment patterns, or other factors, indicates that the services of a given faculty member will not be required for the whole of the ensuing academic year or, alternatively, when a faculty member requests in writing that his contract for the ensuing year be limited to one or two quarters.
- 3. All contracts issued to persons in Group II are term contracts, renewable solely at the University's pleasure, but not subject to the two-year limitation on full-time term contracts.

  Accordingly, those accepting such contracts shall be considered to have received due notice that the University has no obligation to furnish them with employment beyond the expiration date of their contracts.

Part-time faculty in Group II who are on 9-month contract shall be eligible for retirement according to the STRS system, Group Life Insurance, Major Medical Insurance, Travel Accident Insurance, membership in the Ohio University Employee Gredit Union, Tax Deferred Annuities, Twelve Month Pay Option, and parking places.

C. Group III
Group III consists of persons holding part-time appointments who are primarily considered instructional personnel and who have such qualifications as enable them to teach satisfactorily the courses

assigned them. Persons in Group III differ from those in Group II in that, because of the more recent date of their initial employment or the irregularity of their employment, their departments or regional campuses have had less opportunity to assess their work. Faculty members in Group III are expected to perform those faculty activities agreed to in negotiations with their departments or regional campuses and shall enjoy the following rights and benefits.

- 1. Salaries are to be negotiated at the departmental or regional campus level, with salary increments to be granted in accordance with University policies. (One base for negotiations will be an annual schedule of minimum per-course rates of compensation and guidelines provided by the Vice President and Dean of Faculties.)
- 2. Quarterly contracts shall be issued as early as possible and normally no later than when preregistration enrollments become available. Emergency appointments at the last minute are to be minimized.
- 3. All contracts issued to persons in Group III are term contracts, renewable solely at the University's pleasure, but not subject to the two-year limitation on full-time term contracts. Accordingly, those accepting such contracts shall be considered to have received due notice that the University has no obligation to furnish them with employment beyond the expiration date of their contracts.
- III. Except as modified by provisions of this statement, all persons holding faculty rank shall have access to all grievance procedures currently available to faculty holding full-time appointments.
- IV. All persons holding faculty rank and status (Group I with the exception of those performing more than 50% administrative duties) shall be eligible to vote in the election of their colleges' or regional campuses' representatives to the Faculty Senate, and any faculty member in Group I shall be eligible for election to that body.
- V. Each department, school, college, or regional campus shall define in writing the extent and manner of part-time faculty participation in internal decision-making processes, as well as the assignment of non-instructional duties.
- VI. Each person holding faculty rank shall hold but a single classification (Group I, II, or III) and shall be classified with respect to the campus where his teaching duties are principally performed.
- VII. All persons holding faculty rank whose primary employment is by an educational institution other than Ohio University shall be classified in Group II or III.

PART-TIME FACULTY PROPOSAL October 15, 1973 Page Six

- VIII.The words "department(s)", "departmental", and "chairman"—as used in this statement—have relevance solely for persons holding faculty rank and status on the Athens campus. Nothing in this statement, however, is to be construed as to alter the existing relationship between persons holding faculty rank and status on the regional campuses and the academic departments headquartered on the Athens campus.
- IX. This statement shall take effect notwithstanding any provisions to the contrary in the present Faculty Handbook.
- X. All time periods for eligibility begin when this document receives final approval.

# Dr. Culbert presented the following resolution:

## Resolution 1974 - 97

WHEREAS, the Faculty Senate has initiated a policy pertaining to part-time faculty members, which policy has been appropriately reviewed within the University and recommended to the Board of Trustees by the President, and

WHEREAS, the Educational Policies Committee has carefully studied the proposed policy and recommends its approval on the grounds that the proposed policy (1) will extend the variety of relationships between faculty members and the University and (2) establishes sound personnel practices, and (3) promises to redound to the ultimate benefit of the academic area and thus to the University as a whole,

THEREFORE, be it resolved that the Board of Trustees approves the part-time faculty proposal with the understanding that the specific provisions and general intent of the document will be incorporated into a revision of the text of the Faculty Handbook.

Mr. Johnson stated that the Educational Policies Committee recommended approval of the resolution and so moved. Mr. Kennedy seconded the motion. Approval was unanimous. Documents pertaining to the proposal appear as Attachment 4.

C. CONSIDERATION OF NAMING THE BUILDING AT 48 EAST UNION STREET THE ANTHONY G. TRISOLINI GALLERY

Dr. Culbert presented the following resolution:

# Resolution 1974 - 98

WHEREAS, Anthony G. Trisolini served Ohio University over many years as faculty member, chairman of the Department of Comparative Arts, and Dean of the College of Fine Arts, and

WHEREAS, in whatever capacity he served, he was universally loved and respected by his students and colleagues, and

WHEREAS, he was devoted to the arts and inspired others in both the practice and appreciation of the arts,

NOW, THEREFORE, BE IT RESOLVED that in recognition of his distinguished career the Board of Trustees of Ohio University hereby names the building at 48 East Union Street the Anthony G. Trisolini Gallery.

Mr. Kircher moved approval of the resolution, which Dr. Holzer seconded. Approval was unanimous.

Documents relating to the naming of the building appear as Attachment 5.

# 2. Vice President and Treasurer Milar

### A. CONSIDERATION OF MODIFICATION OF 1973-74 BUDGET

Dr. Holzer stated that the Budget, Finance and Physical Plant Committee recommended approval of a resolution concerning modification of the 1973-74 budget and so moved. Mr. Kircher seconded the motion. In response to a question by Mr. Morris about the probability of additional income, Mr. Milar stated it was remote.

The vote to approve the resolution, which follows Schedule A of the budget documents which follow, was unanimous.

# OHIO UNIVERSITY

# Inter-Office Communication

		DATE January 14, 1974
то	Members of the Ohio University Board of Truste	es
FROM	John F. Milar, Vice President and Treasurer	John I Milan
	Revised 1973-74 Budget	7

Attached are documents relating to a proposed revision to the 1973-74 Operating Budget upon which we will request action at your meeting on January 21, 1974, as follows:

Attachment A, Budget Analysis. This document provides an overview of the original budget, contingency plans made in early summer, and final adjustments which are being recommended.

# Revised Resolution.

Schedule I, Income and Resources for 1973-74.

Schedule II, Instructional and General Operating Expenses for 1973-74.

Attachment B, Letter from Sowle to Coulter of 11/8/73. This letter is being included to provide additional background material but should be considered a private document. As a result of the letter and discussions, we were recommended for full appropriated subsidy for 1973-74.

The revised budget has been reviewed and approved by the Senior Administrators and by the University Budget Committee.

JFM:eb Attachments

cc: Claude R. Sowle

# OHIO UNIVERSITY BUDGET ANALYSIS 1973-74

	Resources and Income	Base Expense	Reserve	Total Expense	Surplus
Beginning Balance Original Budget June 30, 1973 Appropriations	\$ 901,617 43,127,000	\$ -0- 42,795,680 274,421 582,951	\$ -0- 331,320	\$ -0- 43,127,000 274,421 582,951	\$ 901,617 -0- (274,421 (582,951
Carry-Over Contingency Reductions	(2,332,430)	(2,184,900)	(107,530)	(2,292,430)	(40,000
Total	\$41,696,187	\$41,468,152	\$223,790	\$41,691,942	\$ 4,245
Post Contingency	\$40,952,736	\$41,468,152	\$223,790	\$41,691,942	\$ (739,206)
Less Amounts Transferred to Rotaries by Change in Policy Write Down of Liability for Renegotiation	(347,000)	(396,000)	-0-	(396,000)	49,000
of Government Contracts	39,000	-0-	-0-	<del>-</del> 0-	39,000
Uncommitted Plant Funds	196,000	-0-	-0-	-0-	196,000
National Direct Student Loan Receivable	321,524	-0-	-0-	-0-	321,524
Research	-0-	(40,000)	-0-	(40,000)	40,000
Rental Increase	-0-	12,000	-0-	12,000	(12,000)
Vice President Academic Services	-0-	(25,000)	-0-	(25,000)	25,000
Vice President Regional Higher Education	-0-	(35,000)	-0-	(35,000)	35,000
Vice President Administrative Services	-0-	(10,000)	<del>-</del> 0-	(10,000)	10,000
Central Pool	-0-	(214,324)	-0-	(214,324)	214,324
Reserve Transfers	-0-	162,333	(162,333)	-0-	-0-
Civil Service Pay Bill	466,466	466,466	-0-	466,466	-0-
Change in Residency Policy	586,000	586,000	-0-	586,000	
Sub-Total	42,214,726	41,974,627	61,457	42,036,084	178,642
Transfer Surplus to Reserve		-0-	178,642	178,642	(178,642
Total	\$42,214,726	\$41,974,627	\$240,099	\$42,214,726	\$ -0-

## OHIO UNIVERSITY

## 1973-1974 BUDGET

#### REVISED RESOLUTION

RESOLVED: that the 1973-74 Budgets of expected income and expenditures as presented in Schedules I and II, are hereby appropriated subject to the following provisions:

- (1) The Vice President and Treasurer, with the approval of the President, may make adjustments in Instructional and General Operating Expense Allocations (Schedule II) provided the total of such expenditures does not exceed available unrestricted income and surplus, or \$42,214,726, whichever is less.
- (2) Should available unrestricted income and surplus exceed \$42,214,726, the expenditure of such additional income shall be subject to approval by the Board of Trustees.

# OHIO UNIVERSITY 1973-74 BUDGET INCOME AND RESOURCES

	Original	Contingency Plan	Revised	Increase/ (Decrease) Original
BEGINNING BALANCE (SURPLUS)	٥ 0	\$ -0-	\$ 587,196	\$ 587,196
Unappropriated	\$ -0-	\$ -0-	707,190	φ J07,190
Appropriated	-0-	-0-	18,607	18,607
O.U. Research	-		•	22,973
O.U. Research Fellows	-0-	-0-	22,973	-
Nursing Child Care Center	-0-	· -0-	10,835	10,835 91,614
Computer Services	-0-	-	91,614	•
Capital Improvements	-0-	-0-	110,392	110,392
Accelerator Laboratory	-0-	<u>-0-</u>	60,000	60,000
Total Beginning Balance	-0-	-0-	901,617	901,617
INCOME				
State Appropriation	20,650,000	21,076,710	21,170,419	520,419
Student Fees	21,177,000	18,417,860	17,550,700	(3,626,300)
Other Income	1,300,000	1,300,000	1,330,000	30,000
Total Income	43,127,000	40,794,570	40,051,119	(3,075,881)
OTHER RESOURCES Write down of Liability for Renegotiation of Government				
Contracts	-0-	-0-	39,000	39,000
Uncommitted Plant Funds	-0-	-0-	196,000	196,000
- National Direct Student				•
Loan Receivable	-0-	-0-	321,524	321,524
Total Other Resources	-0-	-0-	556,524	556,524
LESS AMOUNTS TRANSFERRED TO ROTARIES BY CHANGE IN POLICY Continuing Education, Correspondence and Course Credit by Examination	e -0-	-0-	(347,000)	(347,000)
and course credit by Examination			(347,000)	(347,000)
NET AVAILABLE FOR EXPENSE BUDGET	43,127,000	40,794,570	40,260,643	(2,866,357)
ADDITIONAL INCOME WHICH IS EQUAL TO ADDITIONAL EXPENDITURES				
Civil Service Pay Bill	-0-	-0-	466,466	466,466
Change in Residency Policy	-0-	-0-	586,000	586,000
TOTAL INCOME AND OTHER RESOURCES	43,127,000	40,794,570	41,313,109	(1,813,891)
GRAND TOTAL	\$43,127,000	\$40,794,570	\$42,214,726	\$ (912,274)

OHIO UNIVERSITY
1973-74 BUDGET
INSTRUCTIONAL AND GENERAL OPERATING EXPENSES

	Original Budget	Previously Reported Adjustments July÷October	Contingency Reduction	Carry Over	Adjustments Beyond Contingency	Proposed Budget	Increase/ (Decrease) Original
CENTRAL POOL ITEMS	A 221 220	\$(113,396)	\$ (107,530)	\$ -0-	\$129.705	\$ 240,099	\$ (91,221)
University Reserve	\$ 331,320	-0-	(100,000)	-0-	(120,000)	280,000	(220,000)
Facilities Fee	500,000	-0-	(95,700)	-0-	(14,300)	40,000	(110,000)
Unemployment Compensation	150,000	106,837	(44,900)	-0-	-0-	361,937	61,937
Capital Improvement	300,000		-0-	-0-	(43,482)	-0-	15,000
Workmen's Compensation	(15,000)	58,482	-0-	-0-	3,900	192,323	(97,677)
Insurance Premium Variance	290,000	(101,577)	-0-	<del>-</del> 0-	2,000	12,000	2,000
PERS Back Credit Payment	10,000	-0- -0-	-0-	-0-	4,042	31,042	4,042
University Legal Counsel	27,000	•	-0-	0-	-0-	9,000	-0-
University Memberships	9,000	-0-	-	-0-	29,900	97,900	29,900
Rental Properties	68,000	-0-	-0-	-0- -0-	(4,042)	-0-	(49,000)
PERS Rate Increase	49,000	(44,958)	-0=	+0-	(4,042)	-0-	(47,000)
• Educational Benefits				-0-	(60,000)	85,000	(60,000)
Faculty, Staff and Non-Academic Employees	145,000	-0-	-0-	-	(60,000)	118,000	-0-
Faculty and Staff Children	118,000	-0-	-0-	0-	-	13,700	(2,300)
Spouses of Graduate Assistants	16,000	-0-	-0-	-0-	(2,300)		37,958
Graduate Assistants (Summer Only)	65,000	-0-	<b>-</b> 0-	-0-	37,958	102,958	
Recruitment and Retention	-0-	37,670	-0-,	-0-	-0-	37,670	37,670
STRS Rate Reduction	-0-		<u>-0-</u>		<u>(36,000</u> )	(36,000)	<u>(36,000</u> )
Sub-Total	2,063,320	(56,942)	(348,130)	-0-	(72,619)	1,585,629	(477,691)
PRESIDENT							44
President's Office	119,359	1,794	(4,700)	1,088	-0-	117,541	(1,818)
Cutler Service Bureau	30,329	218	-0-	-0-	-0-	30,547	218
Secretary to Board & University	23,370	136	-0-	-O <i>-</i>	-0	23,506	136
Equal Opportunity Programs	27,786	321	<u>-0-</u>	-0-	<u>-0-</u>	28,107	321
Sub-Total	200,844	2,469	(4,700)	1,088	-0-	199,701	(1,143)
VICE PRESIDENT FOR UNIVERSITY RELATIONS							
Vice President's Office	63,318	1,249	(2,350)	6,255	-0-	68,472	5;154
Public Information	36,927	26,348	-0-	<del>0-</del>	<del>0-</del>	63,275	26,348
Sub-Total	100,245	27,597	(2,350)	6,255	-0-	131,747	31,502

January 11, 1974

# OHIO UNIVERSITY 1973-74 BUDGET INSTRUCTIONAL AND GENERAL OPERATING EXPENSES, CONTINUED

	Original Budget	Previously Reported Adjustments July-October	Contingency Reduction	Carry Over	Adjustments Beyond Contingency	Proposed Budget	Increase/ (Decrease) Original
VICE PRESIDENT & TREASURER	¢ 00.0/0	\$ 1.275	A (84 800)	A 00 000	۸ ۵	A 01'010	. 4 074
Vice President's Office Controller	\$ 90,943	, -,	\$ (24,288)	\$ 23,289	\$ -0- -0-	\$ 91,219	\$ 276
Development Office	616,694	12,403 448	(9,570) (6,307)	-0- -0-	-0-	619,527	2,833
	215,968	440	(6,307)	-0-	-0-	210,109	(5,859)
Planning, Budgeting & Information	1 200 702	100 003	/00 /0E\	^		1 200 200	70 507
Systems (See Note 1)	1,308,783	108,082	(28,485)	-0-	-0-	1,388,380	79,597
General Operating Support - Intercollegiate Athletics	742,169	13 1/3	-0-	(13 202)	-0-	742 020	(149)
Athletics	142,109	<u>13,143</u>		(13,292)	<del></del>	742,020	(143)
Sub-Total	2,974,557	135,351	(68,650)	9,997	-0-	3,051,255	76,698
EXECUTIVE VICE PRESIDENT & DEAN OF FACULTIES		4					
Arts & Sciences	9,272,548	105,020	(393,179)	55,442	-0-	9,039,831	(232,717)
Business Administration	1,650,328	10,978	(78,000)	15,930	-0-	1,599,236	(51,092)
Education	2,698,546	43,601	(158,000)	49,453	-0-	2,633,600	(64,946)
Engineering	1,476,263	51,800	(127,000)	9,683	-0-	1,410,746	(65,517)
Fine Arts	2,339,872	17,105	(136,000)	26,864	-0-	2,247,841	(92,031)
Communications	1,415,434	14,085	(72,821)	6,480	-0-	1,363,178	(52,256)
International Studies	194,189	17,361	(7,800)	(8,346)	-0-	195,404	1,215
Executive Vice President's Office	153,535	(6,917)	(25,000)	-0-	-0-	121,618	(31,917)
Reserve	59,410	(89,726)	61,767	(14,566)	-0-	16,885	(42,525)
Faculty Senate	22,909	433	-0-	-0-	-0-	23,342	` <b>433</b> ´
Honors College	65,163	996	(24,000)	2,194	-0-	44,353	(20,810)
Afro-American Studies	260,924	4,697	(49,350)	18,530	-0-	234,801	(26,123)
Graduate College and Research (See Note 1)	1,050,126	52,321	(52,317)	8,127	(40,000)	1,018,257	(31,869)
University College	294,808	27,326	(53,800)	4,078	-0-	272,412	(22,396)
O. U. Press (See Note 2)	48,037	1,604	<u>-0-</u>	(12,725)		36,916	(11,121)
Sub-Total	21,002,092	250,684	(1,115,500)	161,144	(40,000)	20,258,420	(743,672)

See Page 4 for Note 1 and Note 2.

# OHIO UNIVERSITY 1973-74 BUDGET INSTRUCTIONAL AND GENERAL OPERATING EXPENSES, CONTINUED

	Original Budget	Previously Reported Adjustments July-October	Contingency Reduction	<u>Carry Over</u>	Adjustments Beyond Contingency	Proposed _Budget	Increase/ (Decrease) _Original
VICE PRESIDENT FOR ACADEMIC SERVICES							
Vice President's Office	\$ 80,375	\$ 9,138	\$ (151,913)	\$184,660	\$ -0-	\$ 122,260	\$ 41,885
Special Services	25,474	(36)	-0 <del>-</del>	-0-	-0-	25,438	(36)
Health Services	782,758	(29,367)	(9,874)	-0-	(25,000)	718,517	(64,241)
Mutual Health Fund	42,500	-0-	0-	-0-	-0-	42,500	<b>~0~</b>
Placement & Internship	110,560	5,078	-0-	-0-	-0-	115,638	5,078
Student Life Program Research	69,560	7,284	(2,838)	-0-	<b>-</b> 0-	74,006	4,446
Student Governing Board	5,000	(7)	-0-	-0-	-0-	4,993	· (7)
University Judiciaries	28,330	10,335	-0-	-0+	-0-	38,665	10,335
O. U. Post	33,750	702	-0-	-0-	-0-	34,452	702
Public Occasions	43,363	(6,239)	-0-	-0-	-0-	37,124	(6,239)
Learning Resource Center	135,314	3,718	-0-	-0-	-0-	139.032	3,718
Psychological Services	199,679	23,914	-0-	-0-	-0-	223.593	23,914
Student Activities Board	40,750	-0-	-0-	-0-	-0-	40.750	-0-
Cultural Activities Committee	40,100	-0-	-0-	-0 <b>-</b>	-0-	40,100	-0-
University Ombudsman	38,234	645	-0-	-0-	-0-	38,879	645
Environmental Services	70,237	(3,585)	(11,990)	-0-	-0-	54,662	(15,575)
Administrative Internships	31,544	57	(31,601)	-0-	-0-	-0-	(31,544)
Library	1,681,038	12,807	(21,601)	-0-	-0-	1,672,244	(8,794)
Student Financial Aids	203,519	4,953	-0-	-0-	-0-	208,472	4,953
Student Financial Aids Awards	754,642	-0-	~0-	-0-	-0-	754,642	-0-
Admissions	200,386	5,140	(3,918)	-0-	-0-	201,608	1,222
Registration	471,470	25,203	(6,515)	-0-	-0-	490,158	
<b>G</b>			(0,010)			490,138	18,688
Sub-Total (See Note 2)	5,088,583	69,740	(240,250)	184,660	(25,000)	5,077,733	(10,850)
VICE PRESIDENT FOR REGIONAL HIGHER EDUCATION							
Vice President's Office	80,256	10,764	(1,200)	7,284			
Belmont County	826,000	(4,267)	(44,000)	-0-			•
Chillicothe	744,055	1,362	(39,700)	3,000			
Ironton	152,665	3	(8,100)				
Lancaster	881,000	15,525		2,000 -0-			
Portsmouth			(47,000)	-0-			*
Zanesville	780,945	1,227	(41,600				
Extension Division	873,000	7,451	(46,500)	-0-			
Telecommunications Center	293,398	5,324	(15,600)	4,000			
refecommunications center	520,000	14,051	(27,700)	<del>-0-</del>			
Sub-Total	5,151,319	.51,440	(271,400)	16,284	(35,000)	4,912,643	(238,676)

See Page 4 for Note 2.

January 11, 1974

#### OHIO UNIVERSITY 1973-74 BUDGET INSTRUCTIONAL AND GENERAL OPERATING EXPENSES, CONTINUED

	Original Budget	Previously Reported Adjustments July-October	Contingency Reduction	Carry Over	Adjustments Beyond Contingency	Proposed Budget	Increase/ (Decrease) Original
VICE PRESIDENT FOR ADMINISTRATIVE SERVICES		4 = 0.07		A = . =	A		
Vice President's Office	\$ 87,043	\$ 7,356	\$ 1,892	\$ 66,749	\$(10,000)	\$ 153,040	\$ 65,997
Administrative Senate	3,176	75	(117)	817	-0-	3,951	775
Office of Legal Affairs	18,962	6,234	(702)	702	-0-	25,196	6,234
Personne1	155,597	5,166	(5,742)	5,742	-0-	160,763	5,166
Publications and Graphics	116,269	2,090	(4,283)	7,400	0-	121,476	5,207
Materials Management & Purchases	329,563	6,999	(17,307)	18,166	-0-	337,421	7,858
Security & University Garage	555,220	16,400	(20,534)	15,499	-0-	566,585	11,365
Architect & Engineer	57,310	. 799	(2,098)	2,098	-0-	58,109	799
Physical Plant	4,754,205	(219,932)	(176,115)	90,252	-0-	4,448,410	(305,795)
University Planning	46,500	1,167	(1,717)	2,117	-0-	48,067	1,567
General Operating Support - Airport, Baker							
Center, Residence & Dining Hall Auxiliaries	422,195	<u>(11,910</u> )	(14,727)	<u>(6,019</u> )	-0-	389,539	<u>(32,656</u> )
Sub-Total	6,546,040	(185,556)	(241,450)	203,523	(10,000)	6,312,557	(233,483)
Total	43,127,000	294,783	(2,292,430)	582,951	(182,619)	41,529,685	(1,597,315)
AMOUNTS APPROPRIATED JUNE 30, 1973 AND NOT EXPENDED AS OF NOVEMBER 1, 1973: Capital Improvements Accelerator Laboratory	-0- -0-	-0- -0-	-0- -0-	10,000 18,575	~0~ ~0~	10,000 18,575	10,000 18,575
AMOUNTS TRANSFERRED TO ROTARIES BY CHANGE IN POLICY: Continuing Education, Correspondence and Course Credit By Examination	-0-	(396,000)	-0-	-0-	-0-	(396,000)	(396,000)
ADDITIONAL EXPENDITURES WHICH ARE EQUAL TO ADDITIONAL INCOME: Civil Service Pay Bill	-0-	-0-	-0-	-0-	466,466	466,466	466,466
Fee Credits Due To Change In Residency Policy		-0-	-0-		586,000	586,000	586,000
GRAND TOTAL	\$43,127,000	\$(101,217)	\$(2,292,430)	\$611,526	\$869,847	\$42,214,726	\$(912,274)

January 11, 1974

NOTES:
1. Academic Computer was originally budgeted in the Executive Vice President and Dean of Faculties (Graduate College and Research) which is now budgeted in the Vice President and Treasurer (Planning, Budgeting and Information Systems) - \$400,030.

<sup>0.</sup>U. Press was originally budgeted in the Vice President for Academic Services which is now budgeted in the Executive Vice President and Dean of Faculties - \$48,037.

Additional materials relating to the budget presentation appear as Attachment 6.

3. Vice President for Administrative Services Culp

# A. CONSIDERATION OF POLICY FOR THE CONVERSION AND PAYMENT OF SICK LEAVE CREDIT AT THE TIME OF RETIREMENT FOR CLASSIFIED EMPLOYEES

Dr. Holzer stated that the Budget, Finance and Physical Plant Committee recommended approval of the resolution and so moved. Mr. McAlister seconded the motion. The vote to approve was unanimous.

#### Resolution 1974 - 100

WHEREAS, Amended Substitute Senate Bill 31 which became effective on August 1, 1973, provides for the conversion and payment of all or part of any unused sick leave credit held by a classified employee at the time of retirement, and

WHEREAS, provisions of the aforementioned Senate Bill were incorporated under Section 143.291 of the Ohio Revised Code and are applicable to classified employees of Ohio University, and

WHEREAS, the administrative officers of Ohio University, as required by law, have developed and recommended a policy for the institution which establishes the criteria for determining to whom and in what amount such conversion and payment is to be made,

NOW, THEREFORE, BE IT RESOLVED that the Board of Trustees of Ohio University does hereby adopt the attached policy as the official University policy governing the conversion and payment of sick leave for classified employees at retirement, and

BE IT FURTHER RESOLVED that the appropriate administrative officers of Ohio University are hereby authorized to provide the benefits specified in the policy to classified employees who have retired on or after July 22, 1973.

Documents pertaining to sick leave conversion appear as Attachment 7.

# B. CONSIDERATION OF EASEMENT TO COLUMBUS AND SOUTHERN OHIO ELECTRIC COMPANY, EAST STATE STREET PROPERTY

Dr. Holzer stated that the Budget, Finance and Physical Plant Committee recommended approval of the easement resolution and so moved. Dr. Kircher seconded the motion.

## Resolution 1974 - 101

RESOLVED that the Board of Trustees of Ohio University does hereby approve the provisions contained in the attached easement document which grants the Columbus and Southern Ohio Electric Company permission to construct a power line across University owned property located on the old East State Street airport site, and further authorizes the Secretary to the Board of Trustees to execute said easement document.

#### EASEMENT

WHEREAS, the Party of the Second Part applied to <u>The State of Ohio</u>

Ohio University for an easement over the hereinafter described State land for the following improvement, <u>Strounds Run - Elliott 138KV Right-of-Way</u>; and

WHEREAS, said Ohio University by Board Action on

19\_\_\_, approved the granting of said easement; and

WHEREAS, the Party of the First Part, having considered such application of said Second Party, duly resolves to grant said easement for a period of <a href="twenty-five">twenty-five</a> (25) years upon the terms and conditions and under the restrictions as hereinafter set forth, said easement being described as follows:

Situated in Farm Lot No. 25 of Section 4, Athens Township (T9N-R14W), Athens County, Ohio; being a right-of-way fifty (50) feet in width, the center-line described as follows:

Beginning at a point in the south line of E. State Street located N83°54'W 25.03 feet from the intersection of the said south line with the Athens/Canaan Township line; thence S3°17'W 1750 feet on a line parallel with and 25 feet west of the said township line, to a point in grantor's south line which lies 100 feet north of the center-line of County Road No. 24.

Excepting 100 feet north of, and 25 feet south of the present trace center-line of the B & O Railroad. Also 278 feet of limited access right-of-way width for the relocation of U.S. Route No. 50.

Subject to prior easement to Hocking Conservancy District for relocation of river channel.

Reference V 181, P. 115; and V 273, P. 249, of the Athens County Records.

NOW THEREFORE, in consideration of the mutual covenants herein contained, the payment of \$1.00 by the party of the Second Part; the transfer of the following facilities to party of the First Part by parties of the Second Part; VIZ.,

Three 500KVA transformers and related equipment, serial numbers 3032350, 3032354, 3032355.

Manual control, 15KV, 400 amp switch.

Metering equipment.

Facilities from and including pole number 40-35 on Van Vorhes, continuing on Race Street, Ullom Street, McKinley Street and Wolfe Street area as per engineering inventory.

And conditioned that this grant of easement will not be effective until such time as party of First Part acknowledges in writing that it has received confirmed, executed copies of the necessary easements to be secured by Second Party as follows:

- 1. Over 100% of that portion of the proposed right-of-way for the entire project (Strouds Run Elliott 138 KV right-of-way) that lies within the corporate limits of the City of Athens, Ohio.
  - 2. Over 90% of that portion of the proposed right-of-way for the entire project (Strouds Run Elliott 138 KV right-of-way) that lies outside the corporate limits of the City of Athens, Ohio.

The Party of the First Part hereby grants to the Party of the Second Part, its successors and assigns, the easement hereinafter described, together with the right and privilege to said Second Party, its successors and assigns, to occupy and use said easement for the construction, operation, maintenance, repair and replacement of the improvement described herein for a term of twenty-five (25) years effective this date, and under the conditions and restrictions hereinafter provided, to wit:

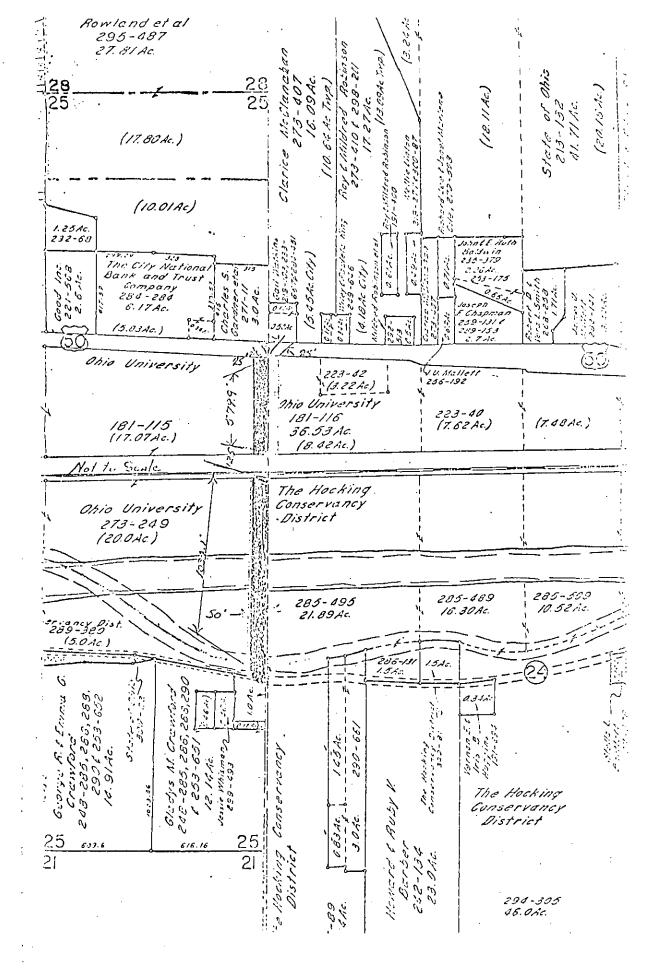
- 1. This right-of-way easement is granted with the understanding that said Improvement shall be constructed either overhead or underground, operated, maintained, repaired, reconstructed or replaced in accordance with good engineering practice, and the Party of the Second Part agrees, for itself, its successors and assigns, to indemnify and save harmless the Party of the First Part from all damages and claims thereof arising out of any act, omission or neglect by the Party of the Second Part or any of its agents during the period of construction, operation and maintenance as herein authorized.
- 2. This easement is granted on the condition that no special assessment to pay the direct cost of constructing said Improvement shall be made against the Party of the First Part, its successors or assigns, of the within named property, and no cost of any kind shall accrue to said Party of the First Part, its successors or assigns except such usage changes as are contracted for by the Party of the First Part.
- 3. The Improvement shall be constructed on the line and to the grade and within the easement limits as shown on the attached plan prepared by Columbus and Southern Ohio Electric Company and known as drawing No. E-722, and the attached plat of a portion of Athens Twp., Athens County, Ohio.
- 4. The Party of the Second Part shall, for a period of one year from completion of construction, provide necessary fill and make such repairs and replacements as may be needed by reason of settlement or similar causes in areas which have been disturbed by said construction.

- 5. It is understood and agreed that in any portion of the right-of-way easement that is now grassed lawn, the sod for the width of the trench and the temporary construction area shall be removed, stored and replaced, providing it is of sufficient depth to assure regrowth when replaced, or in lieu thereof, the top soil shall be replaced and the area seeded.
- 6. All field tile, sewers or other public utility underground installations or property of the State of Ohio, encountered in the construction of said Improvements shall be replaced if disturbed, and the Party of the Second Part shall notify the Party of the First Part when drainage lines or any other unusual conditions are encountered in the field.
- 7. The Party of the Second Part, its successors and assigns, agrees to replace in kind, rather than money, the loss of or damage to all trees, shrubs, fences or any other structures, the amount of such loss or damage to be determined through mutual agreement between the Party of the First Part and the Party of the Second Part.
- 8. In the event that it should become necessary, in order to operate, enlarge, repair, reconstruct or maintain said Improvement, to disturb the surface of the ground, the Party of the Second Part shall restore the same to its former condition or pay for all damage done thereto.
- 9. The rights granted herein shall not be construed to interfere or restrict in any manner the right of the Party of the First Part, its successors, assigns, leasees or licenses in the use and development of the premises with respect to the construction and maintenance of such uses and developments along and over the premises herein described. It is agreed that the Party of the First Part, its successors, assigns, leasees or licenses may develop the premises consistent with the uses of pedestrian and vehicular traffic along with construction consistent with this use. It is further agreed that any use or development that involves construction and maintenance of a permanent commercial structure on the premises covered by this easement will not impair the strength, use and maintenance of said improvement made by party of the Second Part.
- 10. It is understood and agreed that the Party of the First Part shall have the right to use said Improvement as provided in Section 2 of these conditions and such usage shall be restricted only by the accepted usage limitations of a property owner of such restrictions as are contained herein.
  - 11. Poles to be used on this project shall be self supporting steel poles.

IN WITNESS WHEREOF, the parties, by their duly authorized officers, have hereunto set their hands to duplicates hereof the day and year first above written herein.

In the presence of:	The President and The Board of Trustees of the Ohio University
	ByRobert E. Mahn, Secretary to the Board
	Columbus and Southern Ohio Electric Company
	Ву

SYSTEM ENGINEERING DEPARTMENT	COLUMBUS , OHIO
PROJECT <u>STROUDS RUN - ELL</u>	1077
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TOTAL AREA OF EASEMENT	PARCEL NO. <u>25</u> REF. PLAN 8 PROFILE DWG. NO. <u>72-/38-6</u>
IGHT OF WAY EXHIBIT ON PROPERTY OF	SCALE: DATE AUG 10, 1975
OHIO UNIVERSITY	PREPARED UNDER THE SUPERVISION OF DRAWING NO
181 113.	\ \ \
DEED BOOK VOL. 1/3 PAGE 2/49	REGISTERED SURVEYOR NO



In response to a question by Mr. Morris, Mr. Culp stated that consideration had been given to an underground line. He stated that it is in our best interest to have the line above ground because it will permit construction on the easement property.

The vote to approve the easement was unanimous. Documents pertaining to the easement appear as Attachment 8.

# C. CONSIDERATION OF DORMITORY ROOM AND BOARD RATE SCHEDULES

Dr. Holzer stated that the Budget, Finance and Physical Plant Committee recommended the resolution and so moved. Mr. Kircher seconded the motion.

#### Resolution 1974 - 102

- WHEREAS, Ohio University currently charges \$268 per quarter for all single and double rooms in new South Green dormitories and \$248 per quarter for singles, doubles, and quads in all other dormitories, and
- WHEREAS, all students residing in residence halls who have earned less than ninety (90) credit hours are currently required to participate in a board plan which provides for three (3) meals per day, seven (7) days per week, at a cost of \$225 per quarter, and
- WHEREAS, all students residing in residence halls who have earned more than ninety (90) credit hours are also currently required to participate in a board plan which provides for three (3) meals per day, seven (7) days per week, at a cost of \$225 per quarter, unless they have opted for the "room only" plan, and
- WHEREAS, students currently participating in the "room only" plan are required to reside in specific residence halls designated for that purpose, and whereas such students cannot opt for a board plan which provides less than twenty-one (21) meals per week, and
- WHEREAS, Ohio University desires to provide greater flexibility in living accommodations for undergraduate and graduate students so as to recognize individual preferences and financial constraints,
- NOW, THEREFORE, BE IT RESOLVED the Ohio University Board of Trustees does hereby approve the following quarterly room rates for the 1974-75 academic year to provide the desired flexibility in living accommodations:

	1973-74	1974-75	<u>Change</u>
Singles	•		
New South Green	\$268	\$290	\$22
All other dormitories	\$248	\$290	\$42
Doubles offered as singles in designated upperclass/grad-	_		
uate dormitories		\$290	

<u>1973-74</u>	1974-75	Change
\$268	\$268	0
\$248	\$248	0
\$248	\$230	(\$18)
	\$268	\$268 \$268 \$248 \$248

# Room Only Plan

1973-74 rate is \$248 per quarter for single or double rooms. The rate to be charged in 1974-75 will depend upon type of room desired.

BE IT FURTHER RESOLVED that the following quarterly rates are hereby established for the following board plans for the 1974-75 academic year:

	1973-74	<u>1974-75</u>	Reduction
Seven (7) Day Meal Plans			
Three (3) Meals per day Two (2) Meals per day	\$225	\$225 \$204	0 (\$21)
Five (5) Day Meal Plans			
Three (3) Meals per day Two (2) Meals per day		\$195 \$180	(\$30) (\$45)

In response to a question by Mr. Morris whether those most affected by room and board rate changes had had sufficient input, Mr. Culp stated that the President of Student Governing Board had been present during Board Committee discussion of the matter, that the President of the Graduate Student Council had been invited but had not attended, and that students are members of the Residence Services Auxiliaries Board which endorsed the proposal. Mr. Kennedy asked whether the adjustments would permit the University to meet its obligations to bondholders. Mr. Culp responded that he could not say in terms of next year's budget.

President Sowle stated that the proposal looked to maximization of occupancy of facilities and looked good in terms of accomplishing this. The final budget plan is being worked out for presentation in March. Mr. McAlister suggested that at a future meeting the Board discuss the propriety of passing on past debts to current students. Mr. Culp called attention to the Regents ad hoc committee on dormitory funding problems. The hope is that a relief plan may be developed for consideration by the Legislature. When all fees are taken into account, Ohio University's room and board rates are not excessive in comparison with those of other schools.

The vote to approve the resolution was unanimous. Materials relating to the proposal appear as Attachment 9.

# D. CONSIDERATION OF TRANSFER OF PARCEL 5X-1 TO STATE DEPARTMENT OF HIGHWAYS

Dr. Holzer stated that the Budget, Finance and Physical Plant Committee recommended approval of the resolution and so moved. Mr. Kircher seconded the motion. The vote to approve was unanimous.

## Resolution 1974 - 103

# EASEMENT TO STATE DEPARTMENT OF HIGHWAYS - PARCEL 5X-1

- WHEREAS, on June 11, 1971, the Board of Trustees of Ohio University approved a request submitted by the State of Ohio, Department of Highways granting temporary right-of-entry over a parcel of land designated as 5X-1 for the purpose of repairing a landslide; said parcel being located on State Route 682 approximately three-fourths of a mile west of its intersection with Richland Avenue, and
- WHEREAS, the Department of Highways now desires to obtain a perpetual easement over said parcel for the purpose of maintaining drainage facilities thereon, and
- WHEREAS, said parcel contains 0.23 acres, more or less, and is so located in relation to other University property that granting the easement would neither cause inconvenience to the operations of Ohio University nor cause significant diminution of value to its property,
- NOW, THEREFORE, BE IT RESOLVED that the Board of Trustees does hereby authorize the President of Ohio University, or his designated representative, to execute the attached perpetual easement document, said easement being subject to terms of a permanent easement previously granted to the Hocking Conservancy District for flood control purposes.

# EASEMENT FOR CHANNEL PURPOSES

KNOW ALL MEN BY THESE PRESENTS:

THE PRESIDENT AND THE BOARD OF TRUSTEES OF THE OHIO UNIVERSITY	<del>.</del>
the Grantor s	·
for and in consideration of the sum ofOne	
Dollars (\$ 1.00 ) and for other good and valuable considerations to paid the State of Ohio, the Grantee, the receipt of whereof is hereby acknowledged, does he grant, bargain, sell, convey, and release to the said Grantee, its successors, and assignered for the construction of a perpetual watercourse, ditch, channel other drainage facility, in upon, and over the lands hereinafter described and as shown plans on file in the Department of Highways. The Grantor herein retains the right to said lands for any and all other purposes provided that such use does not interfere whom impair, the exercise of the easement herein granted.	reby ians , or n by use
PARCEL NO. 5X-1	
Being a parcel of land situated in <u>Athens</u> County, Ohio, <u>Athens</u>	
Township, Section 61 , Town 9N , Range 14W , and lying on the right	
side of a survey made by the Department of Highways and recorded in Book9:	<u>}</u> ,
Page 331 , of the records of <u>Athens County</u> and being located within the follow	ring
described points in the boundary thereof: Athens 682-0.57 B	
Beginning at the Southwest corner of Farm Lot 61, said point being 1499.53 feet of Station 46+26.47 in the centerline of a survey made in 1965 by the Ohio Department Highways for the extension of S. R. 682 in Athens County; thence North $36^{\circ}08'06''$ deflecting East $38^{\circ}28'05''$ from the West line of Farm Lot 61, a distance of 1734.56 feet a point 73.204 feet right of Station $37+42.029$ ; Said point being the True Place of Beging; Thence North $72^{\circ}37'44''$ West, a distance of 100.10 feet to a point $68.782$ feet right Station $38+37.231$ ; Thence North $75^{\circ}03'44''$ West, a distance 100.10 feet to a point $66$ feet right of Station $39+32.807$ ; Thence North $14^{\circ}10'37''$ East a distance of $53.23$ feet point $120$ feet right of Station $39+32.807$ ; Thence South $78^{\circ}41'44''$ East a distance of $148^{\circ}66.75$ feet to the True Place of Beginning. Containing $0.23$ acres, more or less.	t of East t to inn- t of .771 to a
Being part of the land to which Grantor claims title as recorded in Deed Book Vo 81, Page 103, of the Athens County Records.	Lume
Description for this parcel is based on a survey made by W. K. Davis.	
This casement is subject to a permanent easement granted to the Hocking Conserval District for purposes of flood control as recorded in Book $314$ , Page $305$ , Athens County Records.	тсу
Said Stations being the Station numbers as stipulated in the hereinbefore mentioned surand as shown by plans of file in the Department of Highways, Columbus, Ohio.	'vey
It is understood that the tract of land above described contains $\frac{0.23}{\text{acres, more or less, exclusive of the present road which occupies {} acres, more or less$	res, ess.
OHIO UNIVERSITY,	
WITNESSES  Robert E. Mahn Secretary, Board of Trustees	
Date:	

Materials pertaining to the highway easement appear as Attachment 10.

- 4. Vice President for Regional Higher Education Davison
- A. CONSIDERATION OF APPROVAL OF APPOINTMENTS TO THE REGIONAL COORDINATING COUNCILS OF THE REGIONAL CAMPUSES

Mr. Johnson stated that the Educational Policies Committee recommended approval of the nominees and so moved. Mr. Kennedy seconded the motion. Approval of the resolution was unanimous.

BE IT RESOLVED that the following named persons are hereby approved for appointment to the Regional Coordinating Councils of the Regional Campuses of Ohio University:

#### **Belmont County**

James D. Diehl

to fill a vacancy, term expires December

31, 1974

Katherine F. Whinnery

to fill a vacancy, term expires December

31, 1980

Dom P. Boffo

reappointment to full term expiring December

31, 1982 after serving a two year initial

appointment

#### Chillicothe

Warren E. Henricks

reappointment to full term expiring December

31, 1982 after serving a two year initial

appointment

#### Lancaster

Roger H. Hetzel

reappointment to full term expiring December

31, 1982 after serving a two year initial

appointment

#### **Portsmouth**

Paul E. Flohr

reappointment to full term expiring December

31, 1982 after serving a two year initial

appointment

#### Zanesville

Mary Vashti Jones Funk

to fill a vacancy, term expires December

31, 1978

George Washington Morse

initial appointment to full term expiring

December 31, 1982

Biographical data on nominees appears as Attachment 11.

## B. CONSIDERATION OF PORTSMOUTH REQUEST FOR FORMATION OF A STATE GENERAL AND TECHNICAL COLLEGE

Chairman Morris called on Mr. Johnson, who had chaired the Educational Policies Committee before which the Portsmouth representatives in favor of the State General and Technical College had appeared.

Mr. Johnson expressed his personal appreciation and that of the Board to the Portsmouth group. He described the proposal (Attachment 12) as quite a departure from present arrangements which, if approved, could have a far-reaching effect on our other branches and those of other state universities. He emphasized that the Board would approach with sincerity consideration of the proposal, that "what is best" for the University, the Branch, and the student would be the basis for consideration. He then read the following proposed resolution, which was the recommendation of the Educational Policies Committee:

WHEREAS, in the view of the Educational Policies Committee of the Board of Trustees of Ohio University, the January 4, 1974, "Portsmouth Regional Coordinating Council's Request to Form a State General and Technical College in Portsmouth, Ohio," which includes separation of the Portsmouth Regional Campus from Ohio University, is not definitive enough for action by the Board, and, in view of many communications received, may not sufficiently reflect the views of the Portsmouth community, and

WHEREAS, the Board of Trustees concurs in this view,

NOW, THEREFORE, BE IT RESOLVED that the Board invites the Regional Coordinating Council to prepare, in cooperation with the President of Ohio University and such administrative officers and faculty as he may designate, a definitive plan for separation, this plan to be submitted to the Educational Policies Committee of the Board by February 15, 1974.

BE IT FURTHER RESOLVED that following acceptance of the plan by the Educational Policies Committee, the Committee conduct a public hearing in Portsmouth to determine the acceptability of the plan to the Portsmouth community, following which it will make a recommendation relative to separation to the full Board at its next regular meeting.

President Sowle emphasized that it was the desire of the University to cooperate with the Portsmouth group in preparing the report called for in the Resolution. He expressed the hope that the Regents would state publicly what they apparently had stated privately to individuals.

Mr. Johnson moved approval of the resolution, which Mrs. Phillips seconded. Chairman Morris suggested that it might be appropriate to defer discussion by visitors from Portsmouth and Ironton until the public hearing. President Sowle observed that interested parties had been welcomed to come on the basis of Board action today, and that it was vital to have information for Board discussion of the matter and for the public hearing. Mr. Morris suggested statements on the question of immediate action or postponement of action be heard. Mr. Stocker proposed permitting those present to speak according to a time schedule. Mr. Kennedy supported Mr. Morris' statement that there should be comments on the matter of postponement in view of the possibility of the technical college's position not staying in place if action was delayed. Mr. Strafford of the Portsmouth group concurred in Mr. Morris' view that this should present no problem if the Board promised action early in March. Mr. Morris invited comments from those advocating postponement of action.

Professor Forrest Colegrove, Chairman, Concerned Citizens for OUP, presented 49 petitions bearing 1,323 names to the Board. Basically, he stated, the petitioners were asking the Board to see that all possible efforts to retain Ohio University-Portsmouth were taken, until, through a public forum, all alternatives to separation were reviewed. He asked members of his delegation to rise and each to state his reason for wishing Ohio University-Portsmouth to remain a part of Ohio University. The sixteen representatives responded.

Professor Colegrove stated that he had striven not to antagonize anyone, and that he and his group wished to cooperate fully to accomplish the retention of Ohio University-Portsmouth.

President Sowle reported having received approximately 350 letters and telegrams, which he had read and was passing along to Mr. Johnson. He asked Professor Colegrove to inform those who had written that a personal response to each letter would be impossible.

Mr. Johnson stated for the record that the group from Portsmouth that had met with the Educational Policies Committee had been friendly. He assured them that the Board would search out the best answer to the problem.

The vote to approve the resolution was unanimous.

Following the vote on the motion, Representative Oakley Collins from Ironton was recognized. He stated his belief that the Board action was appropriate. His wish, he said, was that whatever action was eventually taken in respect to the Portsmouth proposal, the Ironton Academic Center operation not be disturbed.

## IX. ANNOUNCEMENT BY CHAIRMAN MORRIS OF NEXT MEETING DATE AND SITE

Monday, March 11, 1974, was selected as the date for the next meeting. Athens will be the site. The meeting will be at 9:00 A.M., with committee meetings being scheduled at 8:00 P.M. on March 10.

#### X. GENERAL DISCUSSION--ROLL CALL OF MEMBERS

Chairman Morris commended all who had contributed to the success of the meeting. He expressed appreciation to Mr. Stocker for his recent generous gift to the University. Other members concurred in this expression. They offered no comments other than to concur in the Chairman's view that the meeting had been most successful.

#### XI. ADJOURNMENT

The Chairman, determining that there was no further business to come before the Board, declared the meeting adjourned at 10:20 A.M.

William R. Morris, Chairman Robert E. Mahn, Secretary

BOARD OF TRUSTEES

December 28, 19/3

To:

President Claude R. Sowle

From:

Robert E. Mahn, Secretary of the Board

Subject:

Revised Ph.D. in Curriculum and Instruction

Mr. Morris called at approximately 5:00 P.M. on Wednesday, December 26, to report that he and Mrs. Johns had reviewed the Revised Ph.D. in Curriculum and Instruction and found no significant policy matters involved. They, therefore, approved implementation of the proposal and will report their action to the Board on January 21, 1974.

Robert E. Mahn, Secretary

REM ed

cc Mr. William R. Morris Mrs. Dorothy S. Johns Dr. Taylor Culbert Dean Norman Cohn Dean Samuel Goldman

#### Inter-Office Communication

	DATE November 14, 1973
ТО,	Chairman and Members of Board of Trustees
FROM	Claude R. Sowle Rule 14-17
SUBJECT	Proposed Honorary Degree for Cornelius J. Ryan

Although I prefer not to present honorary degree recommendations to the Board on a piecemeal basis, there is some urgency with respect to the attached recommendation, which I believe has merit.

I would like to discuss this recommendation with you at our dinner meeting on Sunday evening, November 18.

CRS mw

Attachments

Attachment 2, pg. 1

Honorary Degree Proposal for Cornelius J. Ryan

a. Rationale

The Honorary Degrees Committee is recommending to the President of the University and the Board of Trustees the conferment of the degree of Doctor of Humane Letters upon Cornelius J. Ryan, prominent author of historical books.

Ohio University is one of the few institutions of higher learning in the world offering a course in foreign correspondence, and Mr. Ryan's career has fallen within this broad area which gives him a special relationship with Ohio University. He has compiled probably the largest single collection of first-hand accounts of World War II from the armies of all forces involved to exist outside of the official war and defense departments.

From this immense basic research have come a number of most distinguished books.

Certainly the best known is "The Longest Day," published in 1959 and which as an historical account was the outstanding book of that period and later a widely heralded movie under the same name.

His other books, also based upon authentic historical research, included "The Last Battle," 1966, and his forthcoming and final book, "A Bridge Too Far" which will be published late in 1974. Other books include the stories of the American occupation of Japan: "Star Spangled Mikado," "MacArthur," "One Minute to Ditch," and "Across the Space Frontier."

All of these books are the work of painstaking research on the scene, personal record accounts by participants, and an amazing collection of maps, charts and battle records, all of which are contained in rooms in Mr. Ryan's home in Ridgefield, Connecticut.

Mr. Ryan's remarkable work has been assessed as most valuable to historians by Professor Lobdell of our History

Department and other testimonials have come from the distinguished literary critic, John Barkham, who stated that he strongly endorsed the conferment of a degree on Mr. Ryan "for the unique contribution his books have made to the history of World War II" and added "such labors, it seems to me, merit recognition by a university which prides itself on its College of Communication."

Edward Barrett, former Dean of the Graduate School of Journalism at Columbia University and former Undersecretary of State, writes that Cornelius Ryan "has done a remarkable job of combining the arts and skills of the journalist with those of the historian to make a singular contribution to human knowledge."

The Correspondents Fund of New York, a group of eminent journalists, chaired by Stanley Swinton, Vice President of The Associated Press, has recently given Cornelius Ryan a citation as "a true giant of their profession." He has worked over the years as a foreign correspondent and editor for the Daily Telegraph of London, Colliers, Time magazine, and is still a roving editor of The Reader's Digest.

Honorary Degree Proposal for Cornelius J. Ryan Attachment 2, p. 3 a. Rationale

Despite a terminal illness, Mr. Ryan, who is 53 years old, is able to lecture and will be invited to Ohio University in January or February to deliver a major lecture on international communication and foreign correspondence. Ohio University is one of a handful of universities offering such a course and ours is very likely outstanding.

This could well be an appropriate time for the conferment of the degree if the President and Trustees are so disposed. The vote of the Honorary Degrees Committee was unanimous.

COMMUNICATIONS INSTITUTE

a division of the

ACADEMY FOR EDUCATIONAL DEVELOPMENT, INC.

a nonprofit planning organization

October 18, 1973

Professor Elizabeth Smith, Chairman Honorary Degrees Committee Ohio University 305 Gordy Hall Athens, Ohio 45701

Dear Professor Smith:

It was with great pleasure that I learned there has been a proposal for Ohio University to confer an honorary degree, Doctor of Humane Letters, upon Cornelius Ryan. I don't need to recite all the detailed reasons why I think a degree is highly deserved. Let me just say that I think Cornelius Ryan, whom I have known for 30 years, has done a remarkable job of combining the arts and skills of the journalist with those of the historian to make a singular contribution to human knowledge. Research work he did over many years has been monumental. The writing, I think, speaks for itself.

While it is not strictly germane, the state of Mr. Ryan's health and his other problems associated with his long illness would make this a case where a degree would mean an incredible amount to the individual concerned (in contrast with the welter of honorary degrees given across the country to those who have already been overhonored).

As one who has been both an editor and dean of a graduate school of journalism. I support the recommendation with great enthusiasm.

Sincerely yours

Edward W. Barreti

Director

EWB:cjc

JOHN BARKHAM 27 LAST GSTH STRUCT, NEW YORK, N. Y. 10021

October 15, 1973

Ms. Elizabeth Smith Ohio University Athens, Ohio.

Dear Ms. Smith:

It has come to my attention that your Honorary Degrees Committee is considering the award of an honorary degree to Cornelius Ryan. As a book critic for the past 30 years and as Pulitzer Prize juror for the past 14 years I strongly urge that such a degree be conferred on Mr. Ryan for the unique contribution his books have made to the history of World War II.

Mr. Ryan is a journalist-author whose diligent on-the-spot research and in-depth interviews with surviving participants in that war make his books invaluable source material for historians of the future. I cite particularly his researches on both sides of the Iron Curtain for "The Longest Day" (1959) and "The Last Battle" (1966), as well as his forthcoming and final book, "One Drop Too Many," about the disastrous parachute drop at it magen, to be published in the Fall of 1974.

These books, the products of painstaking research in situ, will be invaluable to other writers in the field hereafter. Such labors, it seems to me, merit recognition by a university which prides itself on its College of Communications.

Sincerely yours,

John Barkham

Editor, John Barkham Hovious.

BE IT KNOWN BY ALL . . .

That the Trustees of The Correspondents Fund of America hereby record their appreciation for the services to The Fund and to the profession of journalism of Cornelius Ryan, author, war correspondent and dedicated newsman.

A Trustee of The Fund since 1970, Cornelius Ryan represents the finest aspects of his profession. Born in Dublin, Ireland, on June 5, 1920, he covered World War H for The Daily Telegraph of London and for Reuters.

Never a manashy from the danger of combat, he flew 14 bombing missions over Germany and was awarded the U.S. Air Medal for his reporting. He covered the bloody fighting in Normandy and was among the first U.S. Third Army correspondents to enter liberated Paris. After the fall of Berlin, Cornelius Ryan flew to the Far Eastern Theater.

Henry Luce, founder of Time Magazine, brought him to the United States in 1946. Soon thereafter he covered the atom bomb tests at Bikini and then flew to the Middle East to report the birth of Israel. He left Time for Colliers and remained with that distinguished weekly until it ceased publication in 1956, then joining The Reader's Digest as a Roving Editor.

His books are legend: "The Longest Day," which sold over ten million copies and led to a famous motion picture; "The Last Battle;" chronicling the fall of Berlin; "One Minute to Ditch;", "Star Spangled Mikado; ", "MacArthur; ", "Across The Space Prontier; "the forthcoming "A Bridge Too Far".

Trance honored him with her Medaille de la France Liberce/Legion of Honor, and The University of Illinois gave him its award for distinguished writing. He won The Benjamin Franklin Award, The Overseas Press Club Award, the Christopher Literary Award and in 1964 was made a Research Fellow of the University of Manchester, Since 1951 he has been an American citizen.

His fellow Trustees of The Correspondents l'und regard Cornelius Ryan as a true giant of their profession and by unanimous vote direct that this tribute so stating be presented to him.

Account the factor of the fact

- Whereas, the Faculty Senate has initiated a proposal for Professional

  Leaves aimed at the enhancement of the professional capabilities

  of the faculty in its teaching, research, and creative activities, and
- Whereas, it is recognized that, particularly within a university, vigorous steps should be taken to provide for professional development, and
- Whereas, the proposed method of implementation carries out the spirit and intent of the Faculty Senate proposal and establishes sound procedures and guidelines for implementation of the policy, and
- Whereas, both the policy and the proposed implementation set up careful mechanisms for appropriate screening of applications.
- Therefore, be it resolved that the Board of Trustees approves the policy regarding Professional Leaves initiated by the Faculty Senate and also approves the proposed implementation recommended by the appropriate administrative officials.
- Whereas, some Professional Leaves will start with the commencement of the winter quarter of the 1973-74 academic year, prior to the next meeting of the Board of Trustees, and
- Whereas, the Board of Trustees must segregate the funds associated with the approved Professional Leaves,
- Therefore, be it further resolved that the Educational Policies Committee of the Board of Trustees, after consultation with the Chairman of the Board of Trustees and the Chairman of the Budget, Finance and Physical Plant Committee of the Board of Trustees, is empowered to discharge the Board of Trustees' responsibilities to approve the Professional Leaves for the 1973-74 academic year recommended by the President and to segregate the funds associated with the approved Professional Leaves from other than appropriated funds, subject to final confirmation by the full Board of Trustees at a subsequent meeting.

Approved by Board of Trustees November 19, 1973

- WHEREAS, the Board of Trustees has previously approved a professional leave policy and a method of implementation of that policy, and
- WHEREAS, the Board of Trustees has empowered its Educational Policies Committee, after consultation with the Chairman of the Board of Trustees and the Chairman of the Budget, Finance, and Physical Plant Committee of the Board, to discharge the Board of Trustees' responsibilities to approve professional leaves for the 1973-74 academic year approved by the President and to segregate the funds associated with the approved professional leaves from funds other than appropriated funds, subject to final confirmation by the full Board of Trustees at a subsequent meeting, and
- WHEREAS, fourteen professional leaves have been reviewed and approved by the appropriate faculty groups and administrative officials of Ohio University and are in full compliance with the approved policy and method of implementation of that policy, and
- WHEREAS, an accurate calculation of the full costs associated with those approved professional leaves has been made, in the amount of \$101,628, for the current academic year,
- THEREFORE, be it resolved that the Educational Policies Committee of the Board of Trustees approves the professional leaves and, as required by law, segregates the funds associated with those leaves from non-appropriated funds of the University and directs the Vice President and Treasurer to pay all costs associated with the professional leaves from the funds so segregated and to establish and maintain a clear accounting track for those funds from the non-appropriated funds of the University.

Approved by Educational Policies Committee, December 18, 1973

#### Inter-Office Communication

Attachment 4

DATE December 20, 1973

то	Claude R. Sowle, President
FROM	Taylor Culbert, Executive Vice President and Dean of Faculties
SUBJECT	Discussion by Educational Policies Committee of the Board of Trustees of the Part-Time Faculty Proposal

Should the Part-Time Faculty proposal be sent to the Educational Policies Committee of the Board of Trustees before action upon it by the full Board and should the Educational Policies Committee desire, as a means of its consideration of the policy, to discuss it with a representative group of people on Sunday night, January 20, I suggest that the following persons be invited to attend the discussion.

- Dr. Taylor Culbert, Executive Vice President and Dean of Faculties and Professor of English
- Dr. -John -J. -Jewett, -Dean; -College -of-Arts and -Sciences; -P-rofessor of -Chemistry -(a -dean -with part-time-faculty)
- Dr. Edward R. Sanford, Professor of Physics and Chairman of the Faculty Senate
- Dr. Alan R. Booth, Associate Professor of History and Vice Chairman of the Faculty Senate
- Dr. George Weckman, Associate Professor of Philosophy and Chairman of the Professional Relations Committee of the Faculty Senate
- Dr. Roderick D. Rightmire, Professor and Director, School of Radio-Television (a chairman who hires part-time faculty)
- Ms. Barbara Daniel, a part-time faculty member
- Dr. John Peterson, Dean, College of Business Adm., Prof. of Economics On the assumption that the Part-Time Faculty proposal proceeds as outlined above, I attach a draft of an appropriate resolution for the full Board of Trustees.

TC/lil

Attachment

PRESIDENTS OFFICE
DEC 18 1973

Inter-Office Communication

Attachment 4, pg. 1

DATE <u>December 17. 1973</u>

TO	Claude R. Sowle, President
FROM	Taylor Culbert, Executive Vice President and Dean of Faculties
SUBJECT	Proposed Policy Concerning Part-Time Faculty

The attached proposal concerning part-time faculty, initiated in the Faculty Senate, has been developed over the last two years. spring, it was passed in its original form by the Faculty Senate and was subsequently forwarded to the Deans' Council. As a result of examination at the Deans' Council, it was returned to the Faculty Senate for consideration of a number of changes proposed by the Deans' Council. The changes were considered by the Faculty Senate and at its meeting on October 15, 1973, the Faculty Senate passed the following revised version, which incorporates a number of the suggestions proposed by the Deans' Council. At its meeting on October 31, 1973, the Deans' Council considered and approved the attached revised Senate version, recommending in the process the addition of the phrase "Except for exceptions noted below..." at the beginning of the first sentence in Section I. This editorial modification has been approved by the Executive Committee of the Faculty Senate and by the Chairman of the Professional Relations Committee of the Faculty Senate. On December 13, the policy was considered and approved by the Senior Administrators.

Several major aspects of the proposed policy deserve comment. First is the question of the cost of the proposal if it is put into effect. I asked the deans of colleges to estimate the number of part-time faculty members who would fall into categories I and II, the two categories that involve changed benefits. Subsequently, with the assistance of Mr. Kennard in making the financial estimates, Dr. Perotti figured that the additional cost of the proposal's stipulations concerning benefits would be \$7,512.00 (see attached memo from Dr. Perotti to me, dated November 14, 1973).

President Sowle
Part-Time Faculty Proposal
December 17, 1973
Page 2, Attachment 4

A second financial implication of the policy is the requirement of proportional pay for proportional work, assuming an equivalency of qualifications and experience. This provision could, and doubtless should, cost something if the University is guilty of discriminatory salary practices. The problem, however, is very complex. portional pay cannot be computed on the basis of the number of courses taught or the total of the credit hours associated with courses taught. as if that were the only and comprehensive measure of required faculty services. Faculty members at Ohio University are expected to teach, to perform scholarship, research or creative activity, to engage in appropriate professional activities, to counsel and advise students at all levels, to serve on committees, to participate in University governance, to render public service, to administer, and to participate in other special activities -- recruiting of students, to provide an example. As a consequence of the varied assignments, proportional pay cannot be determined on a course for course basis. For instance, a full professor may teach one course and be expected to participate for the balance of a full load in several of the other activities named above. It would be highly improper for a part-time faculty member who is asked to teach one course and nothing else to expect that he should receive 100% of the salary of the full-time professor because each teaches one course. It is perfectly possible and proper that under the circumstances outlined above, the part-time person would accurately be judged to be employed at a rate of 33% and the full-time faculty member at 100%. In other words, all aspects of a faculty member's total load must be considered when arriving at a judgment as to what proportion of a full-time load a particular part-time faculty member is being asked to assume. this view of what constitutes a full-time load, it is impossible to estimate what the "proportional pay" feature of the proposal will cost. I conjecture that it will prove to be relatively little. But whatever it is, the academic area will have to pay it and should pay it. a matter of sound practice, not just a burden imposed by the proposed policy.

Part-time faculty members in Group I, according to the proposal, would be in a tenure track and could become tenured several years from now. The ultimate effect would be to increase the proportion of the total faculty that could be tenured. I do not regard the impact of this proposal upon degree of tenurization as serious. The numbers involved--seven are anticipated--appear to be small. Moreover, tenure is not the bar to change and flexibility that it is commonly thought to be. It is a bar to arbitrary and whimsical action but not to properly conducted and wise change.

President Sowle
Part-Time Faculty Proposal
December 17, 1973
Page 3, Attachment 4

I envision this proposal as a step in the direction of both affirmative action and just plain good personnel practices. Many of the persons in Group I will be women. There is no reason why properly qualified persons opting for this group and for whom the academic department sees a long-range need should not enjoy the advantages of tenure. The ultimate effect upon women in Groups I and II is to regard them as regular members of the faculty.

Finally, from a University point of view, it seems that the policy will work to the advantage of the academic programs. There are highly qualified persons whose academic specialities will be needed, not on a full-time basis, to enhance the range of course offerings and research in various academic programs. We would do well to take advantage of such possibilities and to offer an attractive status to such persons.

In short, I see the advantages as compelling and the disadvantages more seeming than real. On balance, therefore, I approve the proposal with the understanding that this document will not appear in the <u>Faculty Handbook</u> in its present form but rather the <u>Faculty Handbook</u> will be revised to incorporate the substance of the proposed policy. I forward the proposed policy to you with the recommendation that you approve it in similar fashion.

The Faculty Handbook is currently written on the assumption that all faculty appointments are full-time appointments. Thus a wholesale rewriting will be necessary. Approval as outlined above will authorize the required rewriting. Final definitive approval can be given subsequently to the revised text of the Faculty Handbook when it is available for consideration.

Since the above has been written with regard to the main campus only, I have requested Vice President Davison to write a commentary on the proposed policy from the point of view of the regional campuses of Ohio University. I attach his statements to my document.

Part-Time Faculty Proposal December 17, 1973 Page 4, Attachment 4

I suggest that the proposed policy be made effective as of September 1, 1974.

(Approved/Not Approved) Rule 1 12/20/73

Claude R. Sowle Date

President

TC/ljl Attachments

#### Distribution:

Edward Sanford, Chairman, Faculty Senate
Senior Administrators
Members of the Deans' Council
Peg Black, Director, Public Information
James Dunphy, Assistant Director, Computer Services
Gary Musselman, Chairman, Administrative Senate
Beverly Price, Assistant to the President for Equal Opportunity Program
Student Government Board
Graduate Student Council

\* Approved for Ambruintion to the Educational Policies Committee of the Board of Thurters for Either final action at the Committee level or reciew and tubunisms to the free Board.

#### INTER-OFFICE COMMUNICATION

	• •	DATE
то	Taylor Culbert, Executive Vice President and	Dean of Faculties
FROM	Edward R. Sanford, Chairman, Faculty Senate	5 11
SUBJECT	Parts Time Faculty Policy	

I attach the amended policy as adopted by the Faculty Senate on October 15, 1973.

In adopting this policy, the Senate indicated its intent that:

- 1. The policy be made effective September 1, 1974.
- 2. Faculty status be reserved for faculty in Group I only (except for those currently on administrative appointment).

Of course, this policy must be imbedded in the Faculty Handbook. This will necessitate a significant rewriting of the Handbook and so will not occur until later in this academic year coincident with a total reprinting. At that time formal approval of the modified Handbook will have to occur. Meanwhile, the policy can be approved subject to being written in Handbook form.

ERS: vg

#### Inter-Office Communication

DATE INCACIDACE LT. 1970	DATE	November	11.	197
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FROM James Perotti, Assistant Dean of Faculties

SUBJECT Additional Costs of Part-Time Faculty for 1974-75/

- 1. There will be 7 Group I and 30 Group II persons according to Deans' estimate.
- 2. Insurance: all are entitled to insurance
  - a) However, 32% of part-timers have faculty spouses and do not need medical
  - b) but can use life.
  - c) Therefore,
    10 will not opt for any insurance
    12 x 40 (life insurance) = 480
    15 x 416 (all insurance) = 6,240

Total 6.720

3. Group I--get tuition waivers

2 @ 396 = 792

- 4. Retirement -- no additional costs, policy has required us to pay STRS all along.
- 5. Professional Leave--no cost.
- 6. Unemployment Compensation and Workmen's Compensation were in effect all along.
- 7. Total Additional Cost \$7,512

JP:cd

cc: William Kennard, Controller

## Marie

#### OHIO UNIVERSITY

#### Inter-Office Communication

Attachment 4, pg. 7

DATE	_December	5,	1973

то	Senior Administrators	
FROM	Beaumont Davison, Vice President for Regional Higher Education	
SUBJECT	Proposed Policy Concerning Part-Time Faculty	V()

The proposed policy concerning part-time faculty has been reviewed by me and all of the Regional Campus Directors. We agree in principal with the thrust of the proposal. The categories of part-time service present no special problems. However, serious concerns have been expressed about the possible financial impact on regional campus programs. I would like to point those out briefly below and include them in the discussion of the policy by the Senior Administrators on December 6.

First, it should be noted that roughly half of the regional campus instruction is done by resident full-time faculty members and half by those who will be covered by the new policy. Any increase in rates will have a much more significant effect on budgets and programs than on the Athens campus where the percentage of part-time instruction is much smaller.

Regional campus budgets are now at the level where the only flexibility is in part-time faculty salaries and related travel. Any cost increases in faculty salaries will mean fewer ections offered. Recent past experience has shown that reduced offerings, particularly of hose specialized courses usually taught on a part-time basis by Athens campus faculty members, leads to an almost proportional loss of enrollment and income.

The position of our area is that the new schedules developed as required by the policy must not increase the overall costs of part-time instruction in the regional campuses. Interpretation of the "proportional pay" requirement is discussed in Dr. Culbert's memo of November 27 and we concur with his comments. However, other factors such as current rates must be considered and may make it very difficult to develop equitable new scales.

The part-time rates which I believe are now in effect on the Athens campus are given in the Penson memo of March 27, 1972, attached. Note that the scale is based on academic training and not rank. Also a notation "12 hours = full load" appears. The scales currently being used by the regional campuses are listed below.

A. Faculty holding full-time academic appointments at Ohio University or elsewhere and teaching at another campus:

Rank	For Each Contact Hour*
Instructor	\$ 235
Assistant Professor and Lecturer	\$ 250
Associate Professor	\$ 270
Professor	\$ 280



B. Faculty holding full-time academic appointments at Ohio University and teaching at own campus:

<u>Rank</u>	For Each Contact Hour*
Instructor	\$ 220
Assistant Professor and Lecturer	· \$ 230
Associate Professor	<b>\$ 24</b> 5
Professor	\$ 260

C. Other personnel, not holding academic rank, teaching at <u>any</u> campus of Ohio University:

Level of Academic Training	For Each Contact Hour*
Master¹s degree or equivalent	\$ 190
A.B.D. **	\$ 215
Doctoral degree or equivalent	\$ 230

<sup>\*</sup>Laboratory work is generally compensated at one-half the contact hour rate.

For full-time faculty members teaching overtime the scales are based on rank. For others, as in Athens, training is the criterion but the scales are not the same. The picture is further complicated by the requirement that all persons who teach must be assigned an appropriate academic rank. There is an official faculty salary range adopted by the Board of Trustees each year which for 1973-74 is:

Instructor	6,500 - 16,000
Assistant Professor	9,500 - 17,700
Associate Professor	12,500 - 21,700
Professor	14,500 - 34,000
Lecturer	7,500 - 19,000

The minimum for Professor is more than double that for Instructor while on the current part-time scales the difference is only around 20%. Any attempt to tie the full-time and part-time scales together leads to difficulty particularly at the Professor and Associate Professor levels.

nir Attachments

<sup>\*\*</sup> A.B.D. = All But Dissertation

INTER-OFFICE COMMUNICATION

MICE PRESIDENTI

AND DEAN OF FACULTIES

Attachment 4, pg. 9

	DATE	March	27,	1972
--	------	-------	-----	------

10	Members of Doons	Council
FROM	Edward M. Penson	Associate Vice President and Dean of Faculties
SUBJECT	Proposed Salary Sc	ule for Part-Time Instruction

Following the action of the Deans' Council on Thursday, March 23, approving the proposal of Dean Josse Day as amended, I discussed the Council's recommendation for approval with Taylor. He agrees that it is an acceptable scale and suggests that it should serve to provide guidance for our own administrative actions, and in particular, for the administrative actions of each of the degree college deans.

The scale which we recommended for approval, as amended, is as follows:

#### SCALE

Level of Academic Training	(12 hrs. = full load) For Each Credit Hour	Full Load/Academic Yr.	
Bacholor's degree Mastar's degree (\$8,000)	167 to 225 222 to 270	\$6,000 to \$8,100 8,000 to 9,720	
A.B.D. (\$9,000) Ph.D. (\$10,000)	250 to 300 273 to -	9,000 to 7,720 to 9,000 to	

This scale is to increase by the average percentage raise for University faculty each year. A faculty member's position within each range should reflect years of experience.

\*A.B.D. - All But Dissertation

If you have any questions in this regard, please contact any one of us on the third floor of Cutler.

. Sa

EMP:no

cc: Taylor Culbert V William Day Francis Borkawski Jamos Perotti

#### Inter-Office Communication

	DATE Dece			
TO	Taylor Culbert, Executive Vice President and Dean of Facultie	\$		
FROM	Beaumont Davison, Vice President for Regional Higher Educati	on		
SUBJECT	Part-Time Proposal	<b>W</b> O		

The Senior Administrators on December 6 discussed the Proposed Policy concerning Part-Time Faculty. Consideration was given to the financial impact on the Regional Campus System and Extension Division as expressed in my memorandum of December 5.

During the discussion it was pointed out that Athens campus faculty members teaching on an overload basis would normally, because of the irregularity of this service, fall in Group III. This was later confirmed by the Chairman of the Faculty Senate. For the same reason, those from other institutions and many of the remaining part-time staff would also fall in Group III.

The wording of the proposal regarding salaries for Group III faculty members differs somewhat rom that in the other two categories. It is not specifically required that salary be equal to proportionate part" of the salary for a similarly qualified full-time person. This allows us to recognize the inherent difference between "overtime" and "part-time" in Groups I and II. We can then develop a salary scale or range for Group III teachers based on a minimum per course (or credit hour) with additional amounts for experience, academic qualifications and/or rank, etc. It need not be related directly to salary ranges for full-time faculty members and can be similar to the current rates.

With the above understandings, the Proposal is acceptable to Regional Higher Education. I recommend its approval effective September 1974 in accordance with your earlier recommendation. After proper consultation, the required new pay scales will be developed and published as part of the 1974-75 budget development.

njr

cc: Senior Administrators

# PRESIDENTS OFFICE PRESIDENTS OFFICE PRESIDENTS OFFICE PRESIDENTS OFFICE

Inter-Office Communication

Attachment 5, pg. 1

DATE December 21, 1973

TO	Claude R. Sowle, President		
FROM	Taylor Culbert. Executive Vice President and	Dean of Faculties	
SUBJECT	Naming of a Building		

Dean Lin has proposed that the building known variously as "48 East Union" or "the OCAP House" be officially named the "Anthony G. Trisolini Gallery."

Dean Lin consulted widely before submitting his recommendation. The Building Priorities Committee was involved in the plans to assign space in the building to Dean Lin and Dr. Marks and major portions of the building to gallery and library functions. The specific proposal with regard to naming the building was considered and approved by the Deans' Council. On Thursday, December 20, 1973, the proposal was considered and approved by the Senior Administrators. I forward the proposal to you along with my recommendation that you forward it with your recommendation for approval to the Board of Trustees.

I attach a draft of a resolution for the Board of Trustees in the event that you approve this recommendation.

If the Trustees approve this proposal, I will request Dean Lin to arrange for a suitable ceremony.

In the attached documents, variations in the proposed name appear. I have recommended the name of "Anthony G. Trisolini Gallery" as being in conformity with our past practices and as being the most simple and straightforward.

President Sowle December 21, 1973 Page 2, Attachment 5

If you approve this recommendation, I suggest distribution as indicated below.

(Approved/Not Approved) Claude R. Sowle, President Date

TC/ljl

Attachment

cc: Henry Lin, Dean, College of Fine Arts
Wm. Charles Culp, Vice President for Administrative Services

#### INTER-OFFICE COMMUNICATION

DATE March 27, 1973

10 Joseph B. Tucker, Chairman, Building Priorities Committee

FROM Henry H. Lin, Dean of the College of Fine Arts

SUBJECT

Anthony G. Trisolini Memorial Art Gallery

On January 3, 1973, I submitted a proposal to you for the utilization of the space at 48 East Union Street as a possible site for the Anthony G. Trisolini Memorial Art Gailery.

At that time, I had not had a chance to go through the space and my suggestions were made from floor plans. After having had the opportunity to look at the building carefully last week, I have reexamined my original proposal and would like to offer these changes for consideration by you and your committee.

#### Basement Floor

- B-1 Gallery
- B-2 Gallery
- B-3 Gallery Workroom
- B-4 Gallery
- B-5 Gallery
- B-11 Gallery Storage

#### First Floor

- 102 Gallery
- 103 Library and Gallery
- 104 Gallery
- 105 Gallery
- 106 Office and Service Area

#### Second Floor

- 201 Staff Office
- 202 Dean's Office
- 203 Conference Room
- 204 Staff Office
- 205 Assistant Dean's Office
- 206 Student Records Office

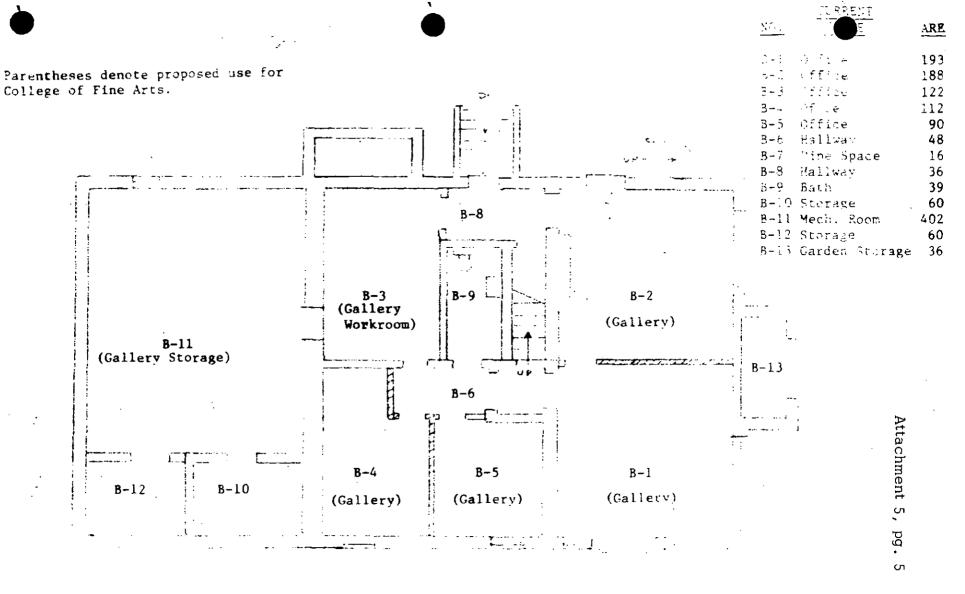
This new plan allows 1860 square feet for the gallery operation and 389 square feet for the offices of the College of Fine Arts - less space than we currently have to our location in the old German House. The plan also will make possible space for five large galleries on the basement and first floors. Due to budgetary decisions by \$5,000 can be provided for an operating budget for the gallery. I intend spend this full amount on cataloging, maintenance and restoration of the university's collection and on the purchase of art works to be added to the collection. No funds are available for a staff for the gallery. I, and the staff of the Dean's Office,

will supervise the Trisolini Gallery. This makes necessary our request as shown here to have the offices of the College of Fine Arts located on the second floor. It is simply not feasible for offices of personnel responsible for the gallery to be outside the building in which the gallery is housed. The only allocation of space in the building which is not directly dealing with the gallery is that of the office of the assistant dean and the office of student records. As these two offices are an integral part of the College and come under my administration it would make for a very difficult situation to have them in a location separate from the main offices of the College.

You will note that gallery space was assigned the basement and first floors rather than the first and second floors as in my original proposal. This was done for two reasons: first, a great deal of shipping and receiving, incoming and outgoing artwork, is involved with any gallery and it is advantageous to have easy access to the galleries — the basement and first floors both have separate entrances; second, the temporary walls separating rooms B-1 and B2, as well as B-4 and B-5, can easily be removed to provide large galleries with maximum wall space. Very little wall space is available on the second floor.

HHL/k

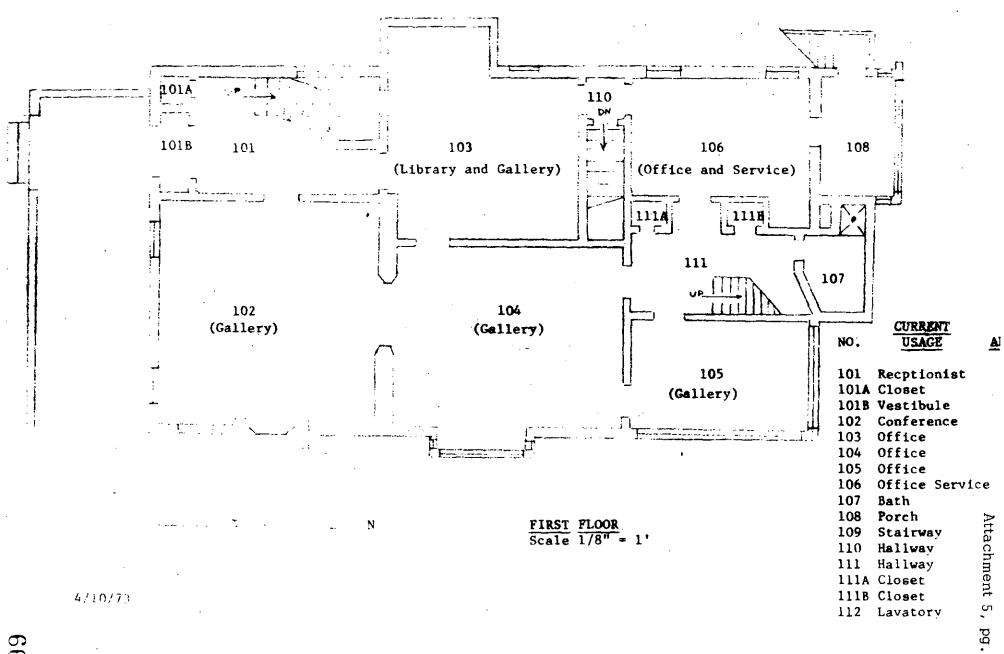
Copies to Taylor Culbert, Executive Vice President and Dean of Faculties
Alan H. Geiger, University Planner

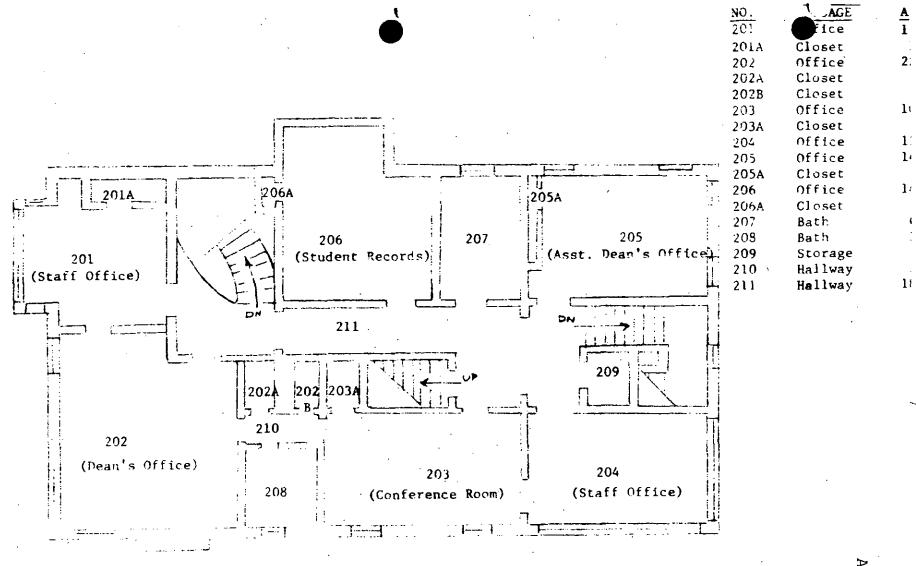


BASEMENT PLAN Scale 1/8" = 1' 7.0.A.M. House Hass union Street

NOTE: Should College of Fine Arts be granted this space for a gallery, we propose to eliminate walls between B-1 and B-2 and B-4 and B-5, as indicated by diagonal lines.

65





SECOND FLOOR Scale 1'8" = 1'

O.C.A.P. House East Union Street Attachment 5, pg.

#### OHIO UNIVERSITY ATHENS, OHIO 45701

OFFICE OF THE PRESIDENT

November 8, 1973

Mr. William B. Coulter Vice Chancellor Ohio Board of Regents 88 East Broad Street Columbus, Ohio 43215

#### Dear Bill:

The purpose of this letter is to summarize the information Dr. Culbert, Mr. Milar, and I presented to you at our recent meeting in your office.

#### (1) What are the dimensions of Ohio University's enrollment drop?

In terms of headcount at the beginning of each year, the figures are these:

<u>Year</u>	Athens <u>Campus</u>	Regional <u>Campuses</u>	<u>Total</u>	Drop
1971-72	18,773	5,243	24,016	₩
1972-73	17,541	4,833	22,424	1,592
1973-74	15,845	4,483	20,328	2,096

(2) What has Ohio University done to solve the budget problems resulting from these significant enrollment drops?

In the past twelve months, the University has reduced its authorized expenditure level by \$5,236,335.

On July 1, 1972, the University's operating budget for 1972-73 stood at \$46,030,905. Today, the University's operating budget for 1973-74 stands at \$40,794,570.

Four separate budget reductions were required in order to achieve the indicated savings of \$5,236,335:

\* In November, 1972, \$1,630,735 was cut from the 1972-73 budget due to our first enrollment decline.

- \* In February, 1973, an additional \$601,292 was cut from the 1972-73 budget due to an enrollment loss between the Fall and Winter quarters that was greater than expected.
- \* In March, 1973, a budget for 1973-74 was approved that established a spending level \$671,878 below the 1972-73 spending level that obtained following the two reductions noted above.
- \* In July, 1973, an additional \$2,322,430 was cut from the 1973-74 budget due to computer analyses received during the Spring and early Summer that projected a further, significant enrollment drop this Fall.
- (3) How was the University able to reduce its expenditure level by \$5,236,335?

By discharging personnel in cases where notice provisions did not preclude such action; by failing to fill a significant number of positions that became vacant during the reduction period; by reducing to a dangerously low level budgets for supplies, equipment, maintenance, and other non-personnel expenditures; by diverting to current use limited amounts of carry-over funds previously accumulated to cover known or anticipated future needs; and by postponing on a one-time-only basis certain expenditures originally budgeted.

(4) Notwithstanding the reduction of \$5,236,335, does the University still have financial problems for 1973-74?

Yes. Assuming no further reductions in our presently authorized expenditure level of \$40,794,570, our calculations indicate that if the University receives its appropriated subsidy for this year (\$21,170,419 vs. \$19,866,582—the estimated amount actually earned), we will still have a further problem potentially totalling \$1,225,951. The ingredients of the problem are as follows:

Total \$1,225,951

Mr. William B. Coulter November 8, 1973 Page 3, Attachment 6

# (5) <u>Does the University also foresee financial problems for the second year of the current biennium, i.e., 1974-75?</u>

Yes. Assuming the University (a) does not suffer a further enrollment drop in 1974-75 and (b) receives its appropriated subsidy for that year (\$23,341,060), with its provisions for inflation, we will nonetheless have a problem for 1974-75 totalling \$2,303,901. The ingredients of the problem are as follows:

*	Fee income loss (same as	in	19	973	3-7	4			
	assuming stable enrollmen	t)						\$	918,151

Total \$2,303,902

# (6) What, specifically, is the relief the University is requesting from the Board of Regents?

We are requesting that the University receive (a) its full appropriated subsidy in each year of the biennium plus (b) an emergency allowance of \$3,529,853 for the biennium (\$1,225,951 in 1973-74 and \$2,303,902 in 1974-75) to cover fee income losses and other special costs detailed above.

## (7) How does the University justify such a request?

For two consecutive years, Ohio University has suffered enrollment drops of dramatic proportions.

Mr. William B. Coulter November 8, 1973 Page 4, Attachment 6

The reasons for these drops are many. Among them, in our opinion, are the following: The end of the draft; uncertain placement opportunities for college graduates; an increase in state universities from five to twelve; the growing popularity of community and technical colleges, many of which are located in areas from which the University traditionally has attracted large numbers of students; the high costs associated with attendance at a residential university; the elimination of subsidies for non-resident students, which required an increase in non-resident tuition to nearly \$2,000 and contributed directly to a reduction in the University's non-resident undergraduate population from 3,754 in 1970 to 2,329 today, a loss of 1,425; an intensive, high-priority effort during the 1960s to maximize enrollment which resulted in an over-reaching of the University's natural and traditional market; and an over-expansion of the University's dormitory system which has required the establishment of stringent parietal rules that adversely affect both recruiting and retention.

It is not our intention to cite the above factors as excuses. Nor do we wish to point an accusing finger at our predecessors. Rather, we simply are recounting certain phenomena -- national, state, and institutional -- that we believe have contributed to our current dilemma. We also believe, however, that the major impact of these factors is now behind us. Accordingly, we hope, particularly in view of recruiting and retention efforts begun last year and intensified this year, that our enrollment can be stabilized during the current biennium.

Assuming stabilization does occur, what we need now is time to adjust to the incredibly difficult events which came upon us suddenly and brought in their wake the most severe financial consequences.

Up to the present, we have attempted to solve our financial problems on our own through exceedingly painful budget reductions totalling \$5,236,335. Short of imposing now further measures that we believe would devastate the institution, we simply can go no further. Absent special aid from the Regents, the only path remaining open to us is immediate termination of personnel and abrogation of contracts numbering in the hundreds. This, we believe, would destroy the spirit and morale of students, faculty, and staff, reduce the quality of academic programs to totally unacceptable levels, occasion protracted and costly litigation, and dash all hope for the stabilization of enrollment and the restoration of financial equilibrium during the current biennium.

Mr. William B. Coulter November 8, 1973 Page 5, Attachment 6

This, then, is our justification. We have, over the past year, responded promptly to the problems with which we were confronted. We have attempted to be good stewards. We have practiced self-help in the extreme. We have, as a result, reached the outer limits of our fiscal endurance. Reluctantly, we now have no choice but to turn to you with a plea for understanding and assistance.

Sincerely,

Claude R. Sowle

President

· CRS mw

## INTER-OFFICE COMMUNICATION

DATE January 2, 1974
TO Dr. Claude R. Sowle, President
"1
FROMWm. Charles Culp W
SUBJECT CONVERSION OF SICK LEAVE FOR CLASSIFIED EMPLOYEES
Amended Substitute Senate Bill 31 was passed as an emergency measure and became effective on August 1, 1973. Among other things, the Act provides for the conversion and payment of all or part of any unused sick leave credit held by a member of the classified service at the time of retirement.
Section 143.291 of the Ohio Revised Code now includes language that was added as a result of the passage of Amended Substitute Senate Bill 31 which reads as follows:
All other employees covered by Section 143.29 of the Revised Code and those covered by Section 3319.41 of the Revised Code shall at the time of their retirement receive payment for all or part of their unused sick leave to the extent consistent with the policy in effect in the employing unit.
Classified employees at Ohio University are covered by the provisions of Section 143.29 of the Revised Code, and the University is now required to adopt a policy for the conversion and payment of unused sick leave at the time of retirement for classified employees who retired on or after July 22, 1973.
The attached proposed policy was prepared by Ward Wilson, Director of Personnel. The proposed policy parallels the policy that has been in effect for classified personnel employed by agencies of the State of Ohio.
The proposed policy has been reviewed by the senior administrators and is recommended for your consideration. Adoption of the policy will require action by the Board of Trustees as the policy deals with fringe benefits. A proposed resolution for consideration by the Board is also attached.
WCC:nsa Attachments
Annroyod
Approved
Disapproved

#### Attachment 7, pg. 2

DATE ISSUED	DATE EFFECTIVE
ISSUED BY	APPROVED BY

#### SICK LEAVE CONVERSION AT RETIREMENT

PURPOSE: To establish policy and procedure for the conversion and payment of unused sick leave credit for classified employees at the time of retirement.

POLICY: Upon retiring from Ohio University, a classified employee with ten or more years of creditable state service may elect to be compensated for one-fourth of his accrued but unused sick leave credit. Payment will be based upon the employee's rate of pay at the time of retirement and will not exceed one-fourth of nine-hundred-and-sixty hours (30 days). Upon accepting conversion payment, all sick leave credit accrued to that time will be eliminated. Such payment may be made only once to an employee and only to those employees who are on the active payroll of Ohio University at the time of retirement.

PROCEDURE: An eligible employee, concurrently with filing his application for retirement must indicate his desire to elect the sick leave conversion option.

An appropriate form statement documenting the option request will be made available to each retiring employee. The Personnel Office will determine the amount of hours to be paid and will include these hours on the final Personnel Change Notice announcing the employee's retirement. Payment will be made in a lump sum and included in the employee's final pay. Payment will be subject to normal payroll deductions, excluding PERS contribution and dues to an employee organization. This policy does not apply to any employee who is placed on disability termination and who later applies for disability retirement. Nor will the conversion option be available to any employee who resigns but elects to delay retirement to a later date.

1074

#### OHIO UNIVERSITY

#### INTER-OFFICE COMMUNICATION

		DATE January 4, 1974
TO D	r. Claude R. Sowle, President	
FROM	Wm. Charles Culp	
SUBJECT	EASEMENT TO COLUMBUS AND	SOUTHERN OHIO ELECTRIC COMPANY

Prior to August, 1970, the Columbus and Southern Ohio Electric Company requested an easement across the old airport property located on East State Street for the purpose of constructing a 138KV power line across the premises. In return for said easement, an agreement was reached whereby the Columbus and Southern Ohio Electric Company would transfer metering equipment to Ohio University which would benefit the University in terms of a reduced electric bill of approximately \$2,000 per month.

Although the University has had advantage of the metering equipment since August of 1970, the easement to the Columbus and Southern Ohio Electric Company has not been granted because the property in question was being considered for private development. The easement has not been granted because the limits of the Kroger Company lease were not finalized until last spring.

On September 27, 1973, Mr. A. R. Johnson, Coordinator for Land Operations of the Ohio Department of Public Works, forwarded a proposed easement to the Columbus and Southern Ohio Electric Company to me for consideration by the Board of Trustees. I immediately referred the proposed easement to Mr. Clarence Lefler, Director of Physical Plant, for his review and recommendations. The attached memorandum dated November 1,1973, from Mr. Lefler and marked Exhibit A, provides an explanation of the requested easement and his recommendations regarding the easement request. I have not enclosed a copy of the easement which he refers to in his memorandum as it has been amended further at our request. Exhibit B provides a general outline of the easement which is being requested, and Exhibit C shows the easement as it relates to the East State Street property and the location of the support poles.

The proposed easement, as forwarded to me by Mr. Lefler, was reviewed by the senior administrators on December 6, 1973. It was their opinion that the easement would not be harmful to the future development of the remaining East State Street property. They also unanimously agreed that the easement should be granted but with the stipulation that the lines would be placed underground and that the easement from Ohio University would become effective after the Columbus and Southern Ohio Electric Company had obtained all other easements necessary for their proposed construction from private property owners.

Dr. Claude R. Sowle Page 2, Attachment 8 January 4, 1974

On December 27, 1973, John Burns and I met with Mr. Morgan Ballentine, Right-of-Way Supervisor for the Columbus and Southern Ohio Electric Company, for the purpose of dispessing the two stipulations which were recommended by the senior administrators. At that time he indicated that the Columbus and Southern Ohio Electric Company could not agree with the stipulation to require underground installation. Stipulation #9 on page 3 of the proposed easement (Exhibit E) states that construction of a permanent commercial structure on the easement property may take place if such construction does not impair the strength, use, and maintenance of the improvements to be made by the Columbus and Southern Ohio Electric Company. This provision was included at our request to permit use of the easement area by future developers. It is my opinion and recommendation that Ohio University should not insist upon placing the lines underground as a condition of granting the easement. If the lines are placed underground, Columbus and Southern Ohio Electric would not be able to permit a developer to place a commercial structure on the easement property.

Mr. Ballentine did agree with the stipulation that the easement from Ohio University would only become effective after they had obtained one hundred (100) per cent of the required right-or-way/outside the corporate limits of the City of Athens.

inside the Athens corporate limits and 90 per cent

Mr. Erle Bridgewater, Special Counsel to Ohio University, has reviewed the proposed easement and has indicated that the Board of Trustees has the authority to grant the easement. He also concurred with the conditions which we established for granting the easement. His opinion is attached as Exhibit D and all changes which he suggested are incorporated in the proposed easement document which is attached.

If the proposed easement meets with your approval, I recommend that it be placed on the agenda of the January 21 meeting of the Board of Trustees.

WCC:nsa Attachments

Attachment 8, pg. 3

#### Inter-Office Communication

	DATE November 1, 1973
то	Wm. Charles Culp, Vice President for Administrative Services
FROM	Clarence P. Lefler, Director of Physical Plant
SUBJECT	Columbus & Southern Ohio Electric Company Easement Across the East State Street Airport Property

Attached is a copy of an easement prepared by the Columbus & Southern Ohio Electric Company to run a 138KV power line across the East State Street Airport site. The easement was forwarded to you by Mr. A. R. Johnson of the Department of Public Works with his letter dated September 27, 1973. John Burns, Bob Jones, and I checked the easement carefully to assure that the easement as drafted was in the best interest of Ohio University. Minor changes to the easement were made and these were checked with both Mr. Johnson of the Department of Public Works and the Columbus & Southern Ohio Electric Company, and they have concurred with the changes. The easement is now ready for submission to the Board of Trustees for their approval.

To assist you in understanding what is involved in their request, I have prepared the attached drawing showing the proposed line. It should be understood that the drawing is not to scale and is intended to present the picture as to what is proposed. The proposed 138KV line which crosses the Airport will run from the Strouds Run substation to the Elliott substation presently under construction. This will serve to form a 138KV loop from Posten station to Strouds Run to the Elliott substation and back to Posten station. In addition, a new 69KV line is planned between the Elliott station and the Clark Street station located on the west side of Athens.

The proposed additions will have several benefits for the community of Athens in general and as well as for the University. Briefly, I will attempt to explain in the following paragraphs some of the benefits that will be realized from the proposed system.

The new Elliott substation will be used by Columbus & Southern Ohio Electric Company to provide service for the Athens area south of the Hocking River. This area is presently served by the Clark Street substation and transferring this load to the Elliott substation will make more power available at the Clark Street substation.

As you are aware, we are in the process of transferring the major portion of our University service to the Clark Street substation including the East and South Green loads which are presently served by Strouds Run. Our reason for transferring to one substation is to gain the advantage

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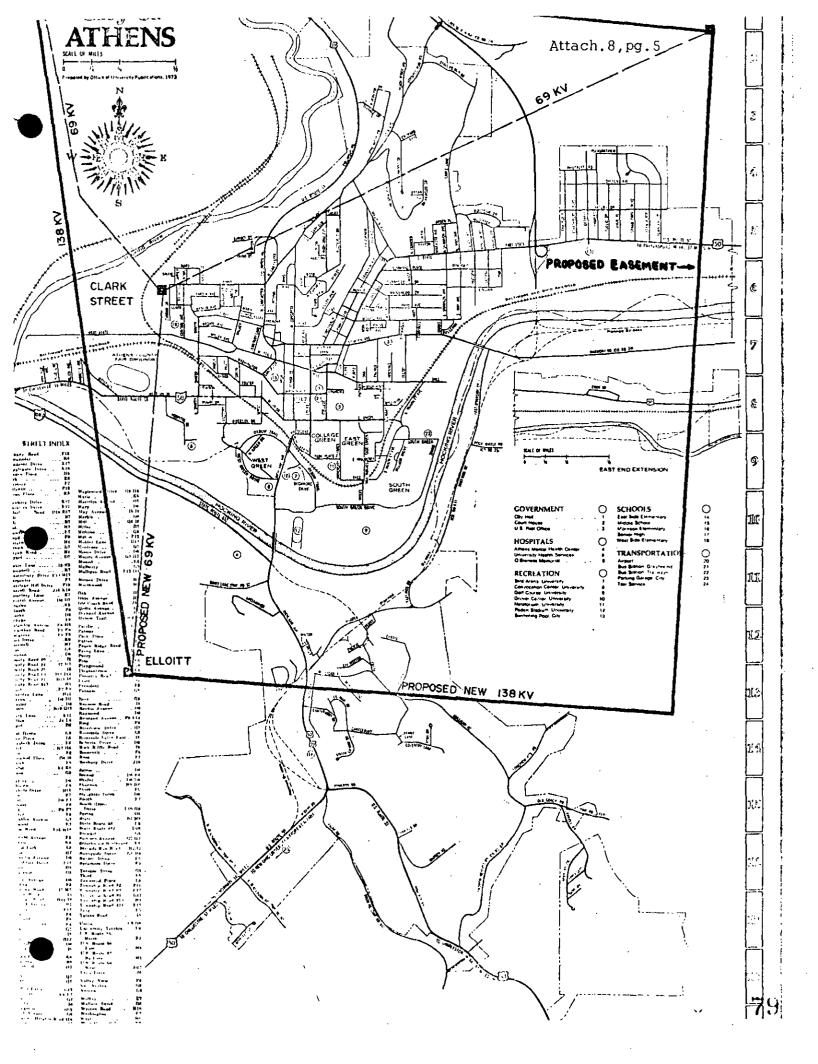
offered by purchasing all of our electrical power through a single meter. This avoids having to pay two separate demand charges and provides much of our electrical energy at a lower per KWH rate.

Also, as part of the plan a new 69KV line is planned from the Elliott substation to the Clark Street substation. This additional 69KV line will provide greater reliability at Clark Street since it will be possible for the University's load to be transferred to any one of the three feeds to this substation. While outages are infrequent, they do occur from time to time and the third service would serve to minimize the problems resulting from these failures.

In terms of potential long-range benefits to the University, the proposed plan would permit our considering installing a 69KV substation on campus and increasing our internal primary distribution voltage. The trend of the electrical industry is such that in ten to twelve years the building transformers currently used by Ohio University will no longer be made except on a special order basis. This will force us to either stock a large number of replacement transformers or go to a higher distribution voltage. With the completion of the new system, our chances of considering increasing the distribution voltage are greatly enhanced.

From the standpoint of a plant administrator, the improved system reliability and potential flexibility is most desirable. From a plant operating point of view, the granting of the easement to the Columbus & Southern Ohio Electric Company is recommended.

CPL/rk



EXISTING SHOPPING CENTER 15-23 FROPOSED EASEMENT COUS. & SO. OHIO ELEC. C e 50 FEET KROGER CO ATHENS CO. CITY OF ATHENS LEASE 16 ACRES UNDEVELOPED RECREATION AREA 41 ACRES MOTEL SITE HOCKING RIVER Attachment 8, pg. NO 6CALS

080

BRIDGEWATER, ROBE & STIMMEL

ATTORNEYS AND COUNSELLORS AT LAW

M W. WASHINGTON ST.

ATHENS, OHIO 45701

614 593-5576

HAL H. ROWLAND (1898-1971)

Attachment 8, pg. 7

EDWARD 5 ROBE IOHN P. STIMMET

RICHARD D. BROOKS, JR.

ERLE BRIDGEWATER

January 3, 1974

Dr. Claude Sowle President Onio University Cutler Hall Athens, Ohio 45701

Re: L.R. 73-12-5-96-BRS 11

Dr. Sowle:

The above legal request dated December 5, 1973, "Review proposed easement to Columbus and Southern Ohio Easement Co." as modified by letter of John F. Burns, dated December 28, 1973 and as supplemented by oral instructions from John F. Burns. essentially poses questions as follows:

- With respect to the premises at the eastern end of the East State Street Airport property, who or what agency or institution may grant the easement desired by the Columbus and Southern Ohio Electric Company?
- Is the submitted format and language proper for such grant of easement?

I.

The Honorable Herbert S. Duffy, Attorney General of the State of Ohio in Opinion Number 593, dated June 8, 1949, stated:

". . . I am of the opinion that it would be within the power of the President and Trustees, would violate no trust of the corporate body, and would be in furtherance of the objectives of the University to lease such property of the University not presently used for instructional purposes, as may be determined by its governing body to be unnecessary for its proper functioning."

Thus it becomes apparent that the Ohio University does possess power under its charter to alienate or encumber its real estate not needed for instructional or educational purposes.

Attachment 8, pg. 8

On June 26, 1952, the Honorable C. William O'Neill, then the Attorney General of the State of Ohio, in Opinion Number 1566, stated (with reference to opinion 593, supra):

"I construe the above quoted statement as the opinion that the Board of Trustees of the Ohio University, having the duty to maintain an educational institution, would have the implied power to convey an interest in real property where such conveyance would be in furtherance of and not in derogation of its duty to properly maintain such educational institution. As so construed, I am in agreement with such expression of opinion. In the last analysis, this question would be one for a factual determination of the Board of Trustees as to whether such a conveyance would result in direct benefit to the University itself and the use of the real property conveyed would not interfere with, but instead aid its use for educational purposes.

The above view, I believe, is given support by the cases of Long, et al. v. Board of Trustees of Ohio State University, et al., 24 O. App. 261 (appeal dismissed by the Supreme Court, 116 Ohio St. 738,) and State, ex rel. Gordon v. Taylor, 149 Ohio St., 427."

The specific questions then before the attorney general dealt with the matter of the power of the University to grant a sewer easement to the City of Athens across lands then used for educational purposes. His conclusion is as follows:

"In specific answer to your question, therefore, it is my opinion that the Board of Trustees of Ohio University, upon determining, as a matter of fact, that the installation and maintenance by the City of Athens of storm and sanitary sewers across University property will be of direct benefit to the University itself and thus reasonably incidental to the main purpose of the University, and upon entering into an agreement with such city by which the University will receive such benefits, may grant to such city an easement for right-of-way for installation and construction of such storm and sanitary sewers across University property."

The information provided me, particularly the 4th, 5th, 6th and 7th paragraphs of the Clarence P. Lefler Memorandum of November 1, 1973 and the 2nd and 4th paragraphs of the William Charles Culp Memorandum of November 6, 1973, makes it clear that substantial and direct benefits will accrue to the Ohio University when the service proposed by the Columbus and Southern Ohio Electric Company is constructed.

It is my opinion that on the authority of the foregoing, the Ohio University does have the power and authority to grant a permanent easement to a recognized public utility over and across lands of the University whether they are now used for educational purposes or have been determined to not be needed for the achievement of immediate educational goals of the University. Provided, however, that the Board of Trustees find and determine that direct as well as indirect benefits will accrue to the Ohio University as a result of the construction of the proposed service.

Ohio Revised Code Section 124.01 (9) provides in part:

". . . the director of public works shall grant leases, easements, or licenses of universities' lands for periods not to exceed twenty-five years, for purposes approved by the respective university's board of trustees wherein such uses are compatible with the uses and needs of the universities, and may grant leases of universities' lands for periods not to exceed forty years for purposes approved by the respective university's board of trustees pursuant to section 123.77 of the Revised Code; . . "

I am, therefore, of the opinion that the Director of the Department of Public Works has apparent authority to grant an easement to a public utility over university lands if the same is approved by the Board of Trustees.

I would, however, point out that the Ohio University Trustees by board action in May of 1970 made a finding that the East State Street Airport property was surplus to the immediate educational needs of the University and requested that the Director of the Department of Public Works proceed under the provisions of Ohio Revised Code Section 123.77 to solicit proposals for development of said real estate in conformity to the provisions of that law. The Department accepted said request and has proceeded thereon.

It is, therefore, my opinion that the apparent power and authority of the Director of the Department of Public Works to grant easements over university lands has been drastically limited by the designation of the subject property as being

surplus under the provisions of Section 123.77 of the Ohio Revised Code. I believe, with respect to such lands, that the authority of the Director of the Department of Public Works concerning easements is limited to those arising from the implementation of an approved development plan for those lands, and until the commitment for development of such lands by the University Board of Trustees is revoked or withdrawn, that the Director of the Department of Public Works of the State of Ohio would not have power or authority to grant an easement to a public utility the primary purpose of which would be to provide better or more adequate service to lands not included in the commitment for development.

I would further opine, that while the University Board of Trustees have declared the land to be subjected to easement. to be not now or in the foreseeable future needed for University educational purposes and have requested the Department of Public Works to proceed under Section 123.77 of the Ohio Revised Code with respect thereto; that such declaration by the Board of Trustees was not a total relinquishment of its jurisdiction over said lands. (The Board would, of course, have the right to withdraw such declaration; the Department of Public Works has recognized the continuing jurisdiction of the Board inferentially at least in connection with those lands when it concurred in the decision of the Board to release for immediate development only Tracts I and II of the former airport property -- see minutes of Board of Trustees dated July 17 and December 14, 1972.) Therefore, I conclude that the Ohio University is the proper institution to grant the subject easement.

#### II.

I have reviewed the proposed format and language of the draft easements submitted for my consideration. For the reasons set forth in the first part of this opinion, I will eliminate discussion of the form proposed for signature by the Director of the Department of Public Works and will confine my remarks to the proposed "University" easement.

I believe there is an error in language on page one in the last paragraph. In any event, I would suggest a modification thereof to read as follows:

"NOW THEREFORE in consideration of the mutual covenants herein contained, the payment of \$1.00 by the party of the Second Part; the transfer of the following facilities to party of the First Part by parties of the Second Part; VIZ.,

Three 500KVA transformers and related equipment, serial numbers 3032350, 3032354, 3032355.

Manual control, 15KV, 400 amp switch.

Metering equipment.

Facilities from and including pole number 40-35 on Van Vorhes, continuing on Race Street, Ullom Street, McKinley Street and Wolfe Street area as per engineering inventory."

And conditioned that this grant of easement will not be effective until such time as party of First Part acknowleges in writing that is has received confirmed, executed copies of the necessary easements to be secured by Second Party as follows:

- 1. Over 100% of that portion of the proposed right-of-way for the entire project (Strouds Run-Elliott 138 KV right-of-way) that lies within the corporate limits of the City of Athens, Ohio.
- 2. Over 90% of that portion of the proposed right-of-way for the entire project (Strouds Run-Elliott 138 KV right-of-way) that lies outside the corporate limits of the City of Athens, Ohio."

I would further propose an amendment of the last sentence of numbered paragraph 9, page 3, so that following such amendment it would read:

"It is further agreed that any use or development that involves construction and maintenance of a permanent commercial structure on the premises covered by this easement will not impair the strength, use and maintenance of said improvement made by party of the Second Part."

The motivating reason for the foregoing change is to eliminate any possibility of a claim that the Board of Trustees would subordinate its power and authority to that of the Electric Company (i.e., the Electric Company has right of approval of the Board's plan).

Dr. Claude Sowle

I trust that the foregoing responds fully to your request. If there are any questions, please advise.

Very truly yours,

Erle Bridgewater

EB/jr

xc: John F. Burns

William Charles Culp

Robert Mahn

#### INTER-OFFICE COMMUNICATION

					DATE	anuary	12, 1974	
TODr.	Claude R. Sowle, P	resident				_		
FROM	Wm. Charles Culp	pu	<u></u>			_		_
SUBJECT	ROOM AND	ROARD	PIAMS	A NI TO	D A ጥርር	F O P	1074 75	

The attached memorandum dated January 8 from Robert Hynes describes and provides rationale for the room and board plans and rates which are proposed for the 1974-75 academic year. The proposal, as described in the January 8 memorandum, was presented to and discussed with members of the Residence Services Auxiliary Advisory Board and the Ad Hoc Pricing Committee at a joint meeting on January 9. The recommendations of the two committees, as transmitted by Dr. Robert Winkler and Mr. Arthur Gibson, are attached.

The committees endorsed the proposal submitted by Mr. Hynes, but also made two recommendations regarding the rate charged for quads and the meals to be provided under the two meal per day plans.

With respect to the rate charged for quads, the Ad Hoc Pricing Committee recommended that the rate currently charged for such accommodations be decreased by approximately \$20 per quarter. Although not specifically stated in the report of the Residence Services Auxiliary Advisory Board, it is my understanding that the committee intended to submit a similar recommendation.

Both committees recommended permitting students who opt for either of the two meal per day plans to eat any two meals rather than limiting the two plans to lunch and dinner only.

I have discussed the proposal and recommendations of the committees with Mr. Hynes. We concur with the recommendation of the two committees regarding the rate charged for quads and propose that the rate charged for quads be reduced by \$18 per quarter from \$248 to \$230.

As of this date, we have not had sufficient time to thoroughly study the recommendation of the two committees regarding the two meal per day plans. The rates proposed for each of the meal plan options are based upon an expected reduction in raw food costs. It has been suggested that we should be able to permit a student to eat any two meals on the two meal per day plans and still charge the same rate. Until such time that

Dr. Claude R. Sowle Page 2, Attachment 9 January 12, 1974

certain implementation problems are resolved, I cannot recommend the adoption of the suggestion that we permit students to eat any two meals during the day as opposed to lunch and dinner only.

After having reviewed the proposal and committee recommendations, I recommend the plans and rates, as defined in the Hynes memorandum of January 8, to you for consideration with the following change and comment:

- The quad room rate should be set at \$230 per quarter for 1974-75, a reduction of \$18 from the current year rate.
- 2. When consideration is given to the alternate board plans which provide for two meals per day, approval should be limited to the proposed rates rather than the rates and specified meals. If we find that it is unnecessary to limit the plans to lunch and dinner only after our studies are completed, we wish to remove the limitation.

If you approve the plans and rates as proposed herein, I recommend that these materials be submitted to the Board of Trustees at their January 21 meeting for the purpose of establishing room and board rates for the 1974-75 academic year.

WCC:nsa Attachments

Disapproved

\* For tubunition to the Board of Trusters

#### Inter-Office Communication

	DATE January 8, 1974
то	Mr. Wm. Charles Culp, Vice President for Administrative Services
FROM	Mr. Robert A. Hynes, Director, Residence Sergices and Auxiliaries
	CT Room and Board Pates 1974-75

Pursuant to the forthcoming Board of Trustees meeting, the following information is submitted for appropriate action in regard to room and board rates for the 1974-75 academic year.

#### INTRODUCTION:

During the course of the past three months major attention has been given to program modifications in the residence hall system which would attract a greater number of students. A major change involves the new freshman student who will experience a somewhat more structured situation with greater attention to academic and service advising, increased supervision, reduction in residence hall visitation and a program of mandatory quiet to enhance study and rest. It is felt that such an educational approach to freshmen will maximize the potential for successful adjustment to the University community.

Thought has also been given to increasing the attractiveness of residential accommodations for upperclass and graduate students. Currently, the upper-level student has significant responsibility for determining his or her living environment as it relates to social regulations and other programmatic dimensions within the residence hall. It is assumed that this group of students does not demand the degree of attention and structure afforded freshman students. However, there is a need within the total residence program to increase the amount of flexibility in living arrangements for all students in the interest of recruitment and retention. Recognizing this very important objective, a number of proposals will be made in this communication which should contribute to the successful accomplishment of this goal.

#### STATEMENT OF PROBLEM:

There have been increasing requests by students for enlarged opportunities for single rooms. Accordingly, it is the feeling that such premium space should involve a price differential above other accommodations. Secondly, students have been quite strong in their desire to have alternate meal plans. In the development of such plans, the "savings" to the student are totally attributed to reduction in basic or raw food costs.

#### PROPOSAL:

Differential rates are proposed per quarter for the 1974-75 academic year according to the following schedule:

#### ROOM RATES

	1973-74	1974-75	Increase
New South Green - Single	\$268	\$290	\$22
All Other Single Rooms (including those buildings to be modified)	248	290	42
New South Green - Double	268	2.68	0
All Other Doubles and Quads	248	248	0

#### ALTERNATE BOARD PLAN RATES

•	1973-74	1974-75	Decrease
7 day meal ticket - 3 meals/day	\$225	. \$225	\$ 0
7 day meal ticket - 2 meals/day (lunch and dinner)		204	21
5 day meal ticket - 3 meals/day		195	30
5 day meal ticket - 2 meals/day (lunch and dinner)		180	45

#### RATIONALE:

Basically, the proposals reflect incorporation into the residence halls of a number of students' requests made over the past years. The plans also further diversify the living situations available to the student body at large. The redesign of some buildings from doubles to singles increases these accommodations by approximately 600. With the change in room capacity, the total number of spaces available in the system will amount to 7,763. The pricing differentials tend to reflect a philosophy that there is a large demand for single rooms for which many students are willing to encumber additional costs. Secondly, even though there is significant difference in space with some single rooms, the system should attempt to maximize the advantages of greater space to those students making housing arrangements at an early date.

#### Room and Board Rates

The addition of three more board plans is a direct response to student concern for the payment for meals not eaten. Prices established for the different dining arrangements were determined by the deduction of raw food costs, since all other facets of the food program are fixed costs. The University will continue to offer to all board students no matter what plan they choose, a program of unlimited seconds, special occasion dinners, salad bar, et cetera.

The room only plan initiated this past fall will now be made available to students over ninety earned hours in <u>all</u> residence halls rather than just one building. This change is possible because of increased capability in the Housing Assignments program. These students would, of course, be permitted to contract for board at a later date in the dining halls or take advantage of the food coupon program in Baker Center.

All the proposals accede to student request and should improve the marketability of residence hall space. Furthermore, the proposals utilize space and resources in an economical fashion while still enlarging flexibility and diversity to the student customer.

#### PROPOSAL REVIEW:

The proposals contained herein will be reviewed by the Residence Services Advisory Board and the Ad Hoc Committee on Pricing on Wednesday, January 9, 1974. I will ask the chairmen of the two committees to submit the reports of their respective committees to me by Friday, January 11.

As you will recall, room and board rates for 1974-75 must be established so that we can proceed with the printing of brochures and housing contracts for prospective students for 1974-75. At this point in time, we are approximately two months behind our normal schedule in determining rates and mailing information to prospective freshman students.

tl

#### Inter-Office Communication

	DATE January 10, 1974
TO	Mr. Robert A. Hynes, Director of Residence Services and Auxiliaries
FROM	Mr. Arthur R. Gibson, Co-Chairman, Ad Hoc Pricing Committee
SUBJECT	Review of Pricing Proposals for 1974-75

Review of Pricing Proposals for 1974-75

A joint meeting of the Ad Hoc Pricing Committee and the Residence Services Advisory Board was held on Wednesday, January 9, 1974 to review the proposed residence hall and food service rates for the 1974-75 academic year. There was considerable discussion and questioning of the proposal by the various members of the two committees.

The members of the Pricing Committee were most supportive of the proposal as written, but did make two requests relative to the pricing rates. These were:

- 1. Consideration should be given to lowering the rates of all quads on the campus to offset the proposed increase in price of the single accommodations. This would give the student on a stringent budget an additional option within the residence hall system and perhaps have an effect upon student retention. Since quads have not been among the more desirable spaces in the halls, a lower rate might attract additional students to those spaces who would not otherwise seek residence accommodations. It was further suggested that the rate reduction be in the area of \$20 per quarter below the double room rate in a traditional dormitory.
- 2. Food Service was asked to consider allowing the student who opted to either of the two meal per day programs to eat any two meals rather than designating these programs as lunch and dinner. The members of the committee felt that this would greatly add to the attractiveness of the optional meal plans and permit the student to have greater flexibility for meal selection. Food service agreed to look at the ramifications of the suggestion from the fiscal standpoint and voiced some problems relative to implementation and control.

It was agreed that the proposal rates with suggestion 1 above gave significantly greater choice within the residence hall system to the potential student resident. The proposal did parallel the recommendations of the Peterson Report which we were asked to review and make recommendations upon.

ARG/ru

cc: Members of the Pricing Committee

JAN 1 1 1974

Addition to a stone

#### Inter-Office Communication

	DATE.	January 11, 1974
TO Robert Hynes, Director, Residence Services		
FROM Robert Winkler, Chairman, Residence Services	Auxiliary	Advisory Board
SUBJECT Pricing Proposals	•	

This is to forward a consensus of endorsement for the pricing proposals which came out of the joint meeting of the Board and the ad-hoc Pricing Committee on this past Wednesday afternoon.

Eight of the eleven members of the Board were present at that meeting and participated in arriving at the changes in the initial proposal and in the consensus attained there, to approve the new pricing alternatives for forwarding. Two of the three members of the Board who were not present, are resigning from the Board (O'Connell and Patterson). The third (Beckham) met with me today and would have voted favorably had she been present on Wednesday.

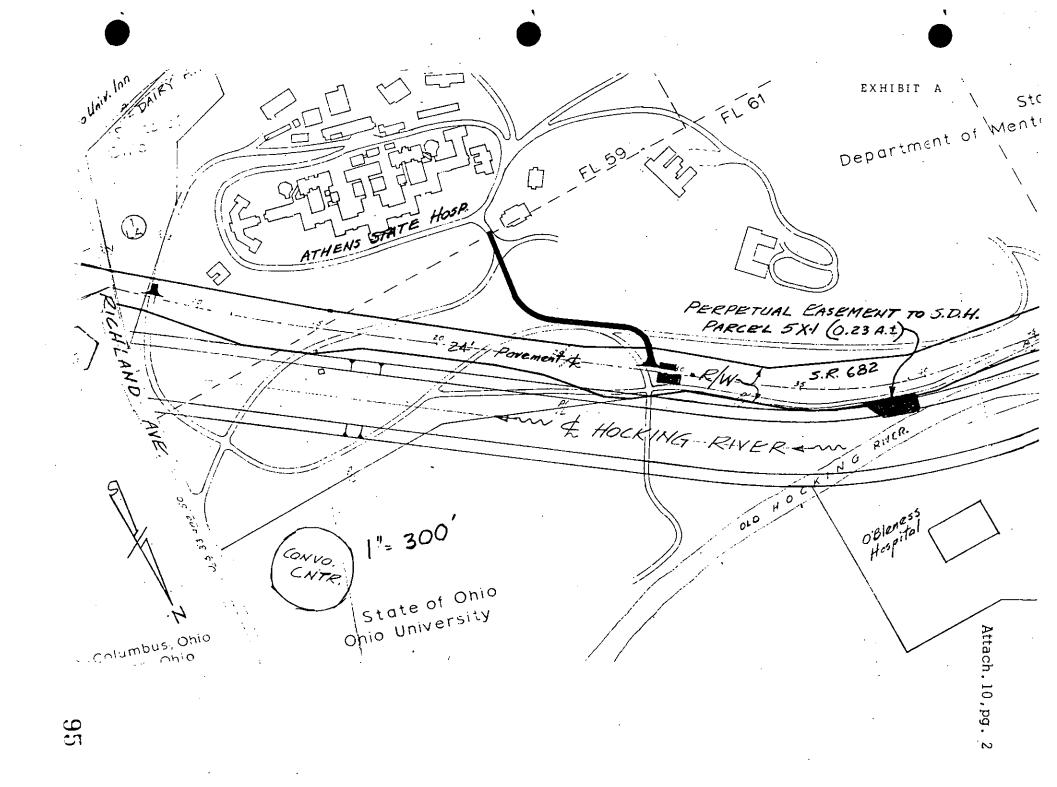
I would like also to highlight two other items which arose in the discussion on Wednesday, namely the desirability of arranging the necessary controls to allow students to have free choice of what meals would be involved if they paid for the two-meal a day plans, and also the possibility of further neal rate reductions in the event experience indicates that savings other than raw food costs also arise. The latter matter would affect the setting of rates during later years, after some experience with the meal options presently proposed.

JAN 1 1 1974

Adult / Par Staylors 93

### INTER-OFFICE COMMUNICATION

		DATEJanuar	y 2, 1973
TODr. Claude R. Sowle,	President		
FROMWm. Charles Culp	Mar		· · · · · · · · · · · · · · · · · · ·
SUBJECT STATE DEPART	MENT OF HIGHWAY	'S REQUEST FOR EAS	EMENT
On June 11, 1971, the Board Ohio, Department of Highwa along State Route 682 approximately point with Richland Avenue. Department of Highways to entitle that had partially closed a second control of the statement of the second control of the	ys for a temporary ri imately three-fourth (See Exhibit A) The nter the area for the	ight-of-entry over p ns of a mile west of e right-of-entry autl e purpose of repairir	roperty located its intersection norized the
The Department of Highways easement over this area which of allowing continued maintenant Exhibit B)	ch comprises approx	imately 0.23 acres	for the purpose
The area, designated by the isolated from other University terrain slopes steeply into the University. The parcel over easement granted to the Hocofficials have indicated that contains a provision which is	y property by the re ne river channel and laps property contai king Conservancy D they are agreeable	located Hocking Riving is of no foreseeable ned within the limit district. Conservant to the easement as	ver channel. The e use to the s of a perpetual cy District long as it
Section 3345.18 of the Ohio land to a political entity, or roadway purposes. (See Ext	the Department of 3		
I recommend that this easem placed on the agenda for the	<del>-</del>		approval, be
WCC:nsa Attachments			
* * * * * * * * * * * * * * * * * * * *	* * * * *	* * * * * *	* * * * * * *
Approved	17/74 -	Raule	Howte
Disapproved	(date)	Dr. Claude R.	Sowle President





STATE OF OHIO

## DEPARTMENT OF HIGHWAYS

Columbus, Ohio 43216

J. PHILLIP RICHLEY Director of Highways

JOHN J. GILLIGAN Governor

WILLIAM P. MCKENNA Chief Engineer

 Marietta, Ohio December 20, 1971

Mr. Robert E. Mahn Secretary, Board of Trustees Ohio University - Linley Hall City of Athens, Ohio - 45701

> Re: Channel Easement Athens County

State Route 682, Section 0.57B

Parcel Number 5 X - /

Dear Mr. Mahn:

Channel Easement allows continual maintenance:

The Department of Highways desires to purchase for One Dollar (\$1.00) the Channel Easement used in the repair of the road slip on State Route 682, located between Richland Avenue and State Route 56. Construction was completed by authority of a Right-of-Entry.

Reasons for the One Dollar (\$1.00) value placed upon this Channel Easement is explained in the attachment dated March 12. 1970, subject - Acquisition of Right-of-Way from Public Agencies.

Attached right-of-way plans and description locate and define the area involved.

Very truly yours,

W. G. Smith Right of Way Engineer

W. K. Minn

W. K. Minnick Right of Way Agnet

WGS/WKM/aw

#### THE HOCKING CONSERVANCY DISTRICT

BA WELF WASHINGTON ST.

Attachment 10, pg. 4

NELSONVILLE, OHIO 45764

P. O. BOX 270

THONE 614 - 753-2546

DONALD R. JOHNSON SECRETARY TREASURER JAMES F. SHUMAKER ATTORNEY

March 9, 1972

Alan Geiger, Planner Ohio University Athens, Ohio 45701

Dear Alan:

butterous:

B. VICTOR OAKLEY

ROBERT SC MATHEWS

JAMES R. KING. JR.

We are returning herewith the EASEMENT FOR CHANNEL PURPOSES requested by the Ohio Department of Highways designated as Parcel 5X-1 and containing 0.23 Acres, more or less.

This easement is not expected to interfere with the Conservancy District's plans and we have no objection to its execution.

However the parcel described in the easement overlaps an area to be included in the permanent easement to be granted the District, so I believe it would be well to add a clause such as the following:

"This casement is subject to an agreement to grant a permanent easement for purposes of flood control to The Hocking Conservancy District as recorded in Book 285, Page 605, Athens County Records."

I have discussed this addition with Theodore W. Sushka of the Highway Department and he is in agreement.

Thanks for keeping us informed.

Yours very truly,

D. R. Johnson,

THE HOCKING CONSERVANCY DISTRICT

Secretary

DRJ/mjh

Enclosure

97

The following section contained in Chapter 3345: State Universities—General Powers of the Ohio Revised Code empowers the University to grant this perpetual easement to the Department of Highways.

## § 3345.18 Conveyance of lands by boards of trustees.

The boards of trustees of the state universities, or other university or college created by the general assembly, may upon such consideration, terios, and conditions as are approved by them, grant to any municipal corporation or county, or transfer to the director of highways, the right to use in perpetuity or for such period of time as such board shall specify, any lands owned by any such university or college or any lands of the state under its supervision or control, for any street, road, or highway purpose which may include, or be limited to, areas or space on, above, or below the surface. Such grant or transfor may be subject to a reserved right of any such board of trustees, their successors and assigns, to use, improve, and permit the use and improvement of, such lands for buildings, structures, and other uses and purposes as shall not interfere with the use granted for streets, road, or highway purposes. Such grant or transfer shall be authorized by resolution of the board of trustees and such grant shall be executed in the same form and manner as is provided for by section 5301.13 of the Revised Code and shall be recorded in the records of deeds of the county or counties in which such lands are situated.

HISTORY: 131 v 835 (ER 11-9-65); 132 v 11 134, 01 (ER 8-15-67); 132 v 11 60, 01. ER 9-12-67.

Research Aids
Conveyances
O-Jur2d: Universities § 47

# OHIO UNIVERSITY Inter-Office Communication

Attachment 11, pg. 1

Attached is a resolution for Board consideration on January 21, 1974 which deals with appointments to the Coordinating Councils of the Regional Campuses.

The nominees were selected by joint consultation between the Regional Campus Director, other members of the Regional Council and myself. All are respected community leaders and have agreed to serve if appointed.

We are suggesting persons to fill all positions which are vacant at this time so that these appointments will bring each Council to full strength.

A short biographical sketch is attached for each person suggested for a new appointment.

nir

Consternant to Road - Consternant - 1/8/74

#### James D. Diehl

Owner of Diehl's Incorporated (clothing store in Woodsfield)
Graduate of Ohio Wesleyan University, 1952, with degree of B.S. in Economics
Past President of Woodsfield Chamber of Commerce
Past President of Woodsfield Kiwanis Club
Past President of Monroe Industrial Development
Past President of Switzerland of Ohio Country Club
Member of Buckeye Hills Resources and Development
Member of Appalachian Highway State Route 800 Improvement Plan

#### (Mrs.) Katherine F. Whinnery

Extension Agent, home economics, Harrison County
Graduate of Ohio State University, with degrees of A.B. in Home Economics Education and M.A. in Extension Education. Instructor field service, Ohio State University Sister to late Austin Furbee, former Chairman of Ohio University-Belmont County Regional Council

#### George Washington Morse

Graduated Allegheney Conference of the Wesleyan Methodist Church; Houghton Seminary, Houghton, New York; God's Bible School, Cincinnati, Ohio Ordained minister

Member Zanesville Community Chest
Chairman, Zoning Committee, Muskingum County Ministerial Association

President, Zanesville Civic League

Member of speakers bureau of Bethesda Hospital Campaign Committee

Member of Citizens Committee for Zanesville High School

Pastor, Wings of Hope Tabernacle Church, Zanesville, Ohio

Member of Board of Trustees, Bethesda Hospital

#### Mary Vashti Jones Funk

Lawyer and partner, Jones, Funk, and Payne, Zanesville, Ohio
Graduate of Denison University, with degree B. Ph. in Economics and Ohio State
University, with degree J.D. in Law
Director, Young Women's Christian Association
Director, Avondale Children's Home
Director, Salvation Army
Director, Salvation Army
Director, Zanesville City Board of Education
Charter Member, Republican Club
Bethesda Hospital Board
President, Ohio Federation National Farm Loan Association Officers
President, Ohio Federation Business and Professional Women's Clubs
President, Zanesville Business and Professional Womens Club
Member: Farm Bureau, Delta Kappa Gamma, Phi Alpha Delta, and Delta Omicron
Listed in "Who's Who in the Midwest"

Resolution and Supporting Information

Concerning the Ohio University

Portsmouth Regional Coordinating Council's

Request to Form a

State General and Technical College

in Portsmouth, Ohio

Submitted to the
Ohio University Board of Trustees
and President Claude R. Sowle

bу

The Ohio University Portsmouth Regional Coordinating Council

January 4, 1973

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Whereas the Ohio University Portsmouth Regional Coordinating Council must submit a resolution and supporting information to the Ohio University Board of Trustees for the purpose of asking the trustees (1) to separate the Portsmouth Regional Campus from Ohio University and (2) to request the Ohio Board of Regents to form a State General and Technical College by consolidating the Scioto Technical College with the Portsmouth Regional Campus, and

Whereas the Coordinating Council thinks it imperative that as many assurances as possible, concerning operational ingredients of a State General and Technical College, be provided the Ohio University Trustees, the Scioto Technical College Trustees, the administrators, faculty, supporting personnel, and students, and

Whereas the Coordinating Council, Technical College Trustees, and Ohio University officials are concerned about the leadership and direction the proposed State General and Technical College will take,

Be it, therefore, agreed by those parties, whose signatures appear below, that the document titled "Resolution and Supporting Information Concerning the Ohio University Portsmouth Regional Coordinating Council's Request to Form a State General and Technical College in Portsmouth, Ohio" is accepted by the Scioto Technical College Board of Trustees, the Ohio University Coordinating Council, and the administrators of the two institutions; and that the information in the document be utilized as the basis of the official plan of a State General and Technical College.

Chairman, Scioto Technical

College Board of Trustees

Chairman, Ohio University . Portsmouth Regional Coordinating Council

Signed this day of January, 1974 by

Director, Ohio University

Portsmouth Regional Campus College

Be it resolved by the Ohio University Portsmouth Regional Coordinating Council that the Council is appreciative of the long standing positive and supportive relationship Ohio University has had with the Portsmouth higher education service area, and thanks the University for its dedicated service to the educational needs of the people of Southern Ohio.

Be it, also, resolved that the Portsmouth Coordinating Council realizes that the need for an expanded approach to higher educational service has developed in the Southern Ohio area, and that this approach includes the provision for offering academic and technical programs under a single organizational framework as the most economically and educationally justifiable arrangement.

Be it, therefore, resolved by the Ohio University Portsmouth Regional Coordinating Council that the Council supports the "Ohio Board of Regents' Policy Statement and Guide for Establishment and Operation of State General and Technical Colleges" of October 18, 1972.

Be it further resolved that the Council supports the idea of creating a State General and Technical College for Southern Ohio and the development of a campus and facilities necessary to meet the needs of a minimum initial full time equivalent enrollment of 1,000 students on the site presently occupied by the Ohio University Portsmouth Regional Campus.

Be it further resolved that the Council requests the Ohio University Board of Trustees to release from Ohio University the Ohio University Portsmouth Regional Campus with its land, facilities, equipment, and supplies; and that the Ohio University Board of Trustees deed the Ohio University Portsmouth Campus with its land, facilities, equipment, and supplies over to the Board of Trustees of the State General and Technical College when such a board is designated.

Be it further resolved that the Council supports a development plan which would make use of the present Massie Hall building as part of the new facility, and which would encompass a geographical region of at least Adams, Scioto, Pike, Jackson, Gallia, Vinton, and Lawrence Counties, Ohio.

Be it further resolved that the Council asks that the Ohio Board of Regents permit the General and Technical College to offer junior and senior level courses by designating the College a Resident Credit Center. The Council believes that, since the closest Ohio institution of higher education, which offers a baccalaureate degree, is a minimum of 75 miles from the proposed State General and Technical College, the students in the region, served by such college, would be handicapped in their efforts to pursue work towards a baccalaureate degree were it not for the opportunity of the new college to provide some of these resident credit center courses.

Be it further resolved that the Council is interested in having Ohio University continue its affiliation with the Southern Ohio area by entering into a contract with the State General and Technical College for the purpose of providing upper division courses for junior and senior students at the State General and Technical College in Portsmouth, Ohio.

Be it further resolved that the Council believes that a total operational consolidation of the Ohio University Portsmouth Regional Campus with the Scioto Technical College will result in a substantial savings in tax monies to the taxpayers of Ohio as a result of the elimination of duplicate educational and operational services.

Be it further resolved that the Council asks that representatives of the Portsmouth Coordinating Council be permitted to meet with the Ohio University Board of Trustees at the November 19, 1973 meeting of the Trustees; and that the Council representatives will be permitted to discuss the Council's resolution and the supporting documentation the Council will provide the trustees prior to that meeting.

Passed this	7th		1973	bу	the	Ohic
University Portsmouth	Regional	Coordinating Council.				

Chairman

## HISTORY

Ohio University has a long and meritorious affiliation with Southern
Ohio and the Portsmouth geographical region. Beginning with Autumn Quarter
1945 an academic center was established by Ohio University in Portsmouth
High School. The academic center was the first effort by Ohio University to
establish a permanent setting from which higher education programs could be
offered, and in the center many adult educational needs were met. It
became apparent, however, that the center's student enrollment growth was
restricted by the facility, and in 1961 the academic center moved to
Griffin Hall. There, as a result of the efforts of local citizens in raising
almost \$127,000 for the refurbishment of Griffin Hall, the academic center
became an Ohio University Branch Campus which offered an expanded curriculum
for full time students.

It soon became evident that Griffin Hall left much to be desired in its service capabilities and decor, so the members of the Portsmouth Advisory Board raised another \$125,000 for the purpose of obtaining a suitable site for a new facility. The University agreed to build a new building in downtown Portsmouth, and Massie Hall was completed and opened for classes in February 1967.

Throughout these 28 years, the citizens of the Portsmouth geographical area and Ohio University have worked closely and cooperatively together for the

educational benefits of the people of Southern Ohio. However, during these years the educational needs and aspirations of the people were slowly changing and became more clearly identified; so that today, it seems that another new and different educational organizational configuration might better serve these needs.

When the Ohio University Portsmouth Regional Coordinating Council was formed from the OUP Advisory Board in 1972, the Council began meeting monthly for the purpose of more intimately involving itself in the operational policies of the regional campus than previously had been the case. As a result of the more active monthly participation in the formulation of local campus policies, and as a result of discussions that occurred during this time, the Council became increasely concerned with the future of OUP, and with its ability to provide a broad range of educational services to the students of the region.

Specifically, two discussions occurred in the Spring of 1973 which had a significant impact on the discussions and decisions which followed. First, conversations between Dr. Robert Flinchbaugh and Mr. Frank Taylor (President of the Scioto Technical College) reached culumination with a request from Mr. Taylor to meet with the OUP Coordinating Council. The discussions, which had been taking place since 1971, were originally concerned with cooperative educational arrangements which could be worked out between OUP and STC. Some cooperative efforts were consummated when the two institutions utilized the services of a single librarian, and created some common experiences in continuing education and student extra-curricular activities.

It became apparent, however, that Mr. Taylor needed additional facilities for the Scioto Technical College because of the rapid growth of the college. The technical college opened and began offering two year associate degree programs in September 1971 with a full time equivalent enrollment of 301. In 1972 the FTE increased to 458 and for the Autumn Quarter 1973 this number increased to 566. As a result of this growth in enrollment, all classrooms in the technical building are being utilized at various times during the day and Dr. Flinchbaugh and Mr. Taylor did not think it wise to add to the technical college facilities without considering the future of OUP as well. Consequently, Mr. Taylor requested a meeting on May 14, 1973, with the OUP Coordinating Council to discuss the future of the two institutions.

A second series of discussions occurred in April 1973 when the North Central Association of Secondary Schools and Colleges Evaluation Team visited the Portsmouth Campus. Since the team was concerned with the total higher educational services being provided in the Southern Ohio Region, it asked if it could visit the technical college for the purpose of talking with staff members and to tour the facilities. Dr. Flinchbaugh made arrangements for the team to visit STC.

The next day at a dinner meeting attended by the Evaluation team, the Coordinating Council, and Dr. Flinchbaugh, the team indicated its thoughts.

The Evaluation Team felt strongly about the necessity to merge the two institutions for the improvement of educational services to the people of the region. Some members of the Coordinating Council were very much opposed to such a move, especially since the team was implying separation from Ohio University if

necessary to accomplish the task. The following day, during the exit interview with Dr. Flinchbaugh, the team reiterated its position. At this time, the Director stated that the team's concern about consolidation of the two institutions should not influence its decision to recommend OUP for accreditation. He stated that accreditation should be considered solely on the basis of whether or not OUP was accomplishing its stated mission.

Subsequently, the North Central Evaluation Team submitted its written report to OUP in late June 1973. On pages 2-5, 8 and 24, the team discussed OUP's relationship with STC. A copy of these pages is included in Appendix I. In July, Dr. Davison and Dr. Flinchbaugh attended the North Central Review Committee meeting in Chicago where the Chairman of the Evaluation team, again stated his concern about the future of OUP and STC.

From these two beginnings many further discussions developed in which the Coordinating Council talked with members of the STC Board of Trustees, representatives of the Ohio Board of Regents, legislative leaders, community leaders, the Ohio University Board of Trustees, and others. These discussions culminated in a joint meeting between the STC Board of Trustees and the OUP Coordinating Council with Dr. Max Lerner, Vice-Chancellor of the Ohio Board of Regents. Following that meeting on November 7, 1973, the Coordinating Council unanimously passed a resolution to move forward with the development of a State General and Technical College.

Since the passage of the resolution, there has been a ground swell of support for the creation of a State General and Technical College in Portsmouth,

Ohio. Many governmental, civic, business, and educational organizations have passed resolutions supporting a new two year college. Copies of these resolutions are included in Appendix II. As can be seen from a review of the resolutions, the support comes from a geographical area larger than Portsmouth and represents a variety of people from the region.

With this brief history and the indication of regional support from the people of Southern Ohio, what follows is the rationale, supporting data, and basic plan for the creation of a State General and Technical College on the land presently owned by Ohio University and presently occupied by Massie Hall -- what is typically called the Ohio University Portsmouth Regional Campus.

#### RATIONALE

The rationale for the creation of a State General and Technical College, as a result of the proposed merger of the Ohio University Portsmouth Regional Campus with the Scioto Technical College, includes two primary aspects.

First, there are now four two year state higher education campuses in the seven county service region of the proposed State General and Technical College.

These are (1) the Ohio University Portsmouth Regional Campus, (2) the Ohio University Academic Center at Ironton, (3) the Scioto Technical College,

(4) the University of Cincinnati Academic Center in Adams County. The creation of the proposed State General and Technical College would combine at least OUP and STC into one institution. As a result of a consolidation, duplicate facilities and services would be eliminated with a commensurate savings to the taxpayers

in Ohio. For example, there would be only one head administrator instead of two, one library rather than two, one student program director rather than two, one bookstore, one set of faculty in a discipline, and so on.

Second, a State General and Technical College will provide a wider spectrum of educational opportunities for students who attend that institution than are presently provided by OUP. The Scioto Technical College is now responsible for all technical programs in the area, so that OUP can not be truly responsible to many of the educational needs of the region it serves. OUP has only one technical program, registered nursing, and it should have greater flexibility to develop unique liberal arts program than it now has. The critical need for special liberal arts program is illustrated by the type of student that attends OUP. The mean S.A.T. scores for OUP Freshmen in 1972 were Verbal 425 and Math 436 -- a total score of 861. These scores compare with an Ohio University average of Verbal 575 and Math 575 -- a total of 1150. Additional data included in the "Service Region" section which follows, provides more information about the kind of student that needs higher educational help in Southern Ohio. In addition, a different kind of liberal arts curriculum should be developed to help bridge

<sup>&</sup>lt;sup>1</sup>Fine, Benjamin; Barron's Profiles of American Colleges, New 1971-1972 Edition. Barron's Educational Service, Inc., Woodbury, New York, 1970, pg. 609.

the educational gap that exists between students from the Southern Ohio
Region and other areas of the State and Nation. A State General and
Technical College could be more responsive to educational poverty through
its ability to develop a liberal arts and technical curriculum which can better
serve the educational needs of the people in Southern Ohio.

#### THE PLAN

In the enclosed resolution requesting that the Ohio University Board of Trustees release the Ohio University Portsmouth Regional Campus, there are several implied and specific points which should be more fully explored before proceeding with a discussion of the arrangements that may be a part of a State General and Technical College. Section 3358.02 of the Ohio Revised Code (Appendix II) indicates that if a State General and Technical College is created in a community which has both a technical college and a university branch campus, such a creation can occur only with consent of the boards of trustees from the technical college and the university. The Scioto Technical College Board of Trustees gave its consent, in a resolution passed on August 23, 1973, in which it requested the Ohio Board of Regents to approve the creation of a State General and Technical College. (Appendix IV). The Ohio University Portsmouth Regional Coordinating Council is asking the Ohio University Board of Trustees to pass a similar resolution, as stipulated by Section 3358.02 of the Ohio Revised Code, because the creation of a State General and Technical College cannot occur without the consent of the Ohio University Trustees.

The plan provides tentative, broad, and general operational guidelines for the new college because many of the arrangements outlined herein will be the prerogatives of the State General and Technical College Board of Trustees and its President to decide. Nevertheless, the four signatures on the cover of this document indicate that Mr. Walter N. Brown, Chairman of the Scioto Technical College Board of Trustees (the board which becomes the Board of Trustees of the State General and Technical College under Section 3358.03 of the Ohio Revised Code), Mr. Frank Taylor, President of the Scioto Technical College, Mr. James Strafford, Chairman of the Ohio University Portsmouth Regional Coordinating Council, and Dr. Robert W. Flinchbaugh, Director of the Ohio University Portsmouth Regional Campus, agree with the proposals made throughout the planning section.

Second, the procedures for implementing a contractual arrangement with Ohio University for the purpose of providing junior and senior level courses on the campus of the General and Technical College must be decided. Is Ohio University willing to offer junior and senior level courses? Who will make this decision since departmental manpower considerations are involved? Who at Ohio University will negotiate the contract with the General and Technical College? An aspect of this area of concern is the question of transfer of academic credit into Ohio University Colleges from the General and Technical College. Will the Ohio University Board of Trustees insure that an attempt is made by Ohio University Colleges to work through the acceptance problems of freshman and sophomore academic credit, without impinging upon the new

college's freedom to develop innovative liberal arts programs? If the University is willing to contract with the new college for the purpose of providing junior and senior level courses, would not freshman and sophomore liberal arts courses of the college be acceptable to Ohio University?

In an attempt to alleviate the Coordinating Council's concerns relative to the upper division question, Dr. Max J. Lerner, Vice-Chancellor of the Ohio Board of Regents, stated in his September 24, 1973 letter to Mr. Strafford (Chairman of the Coordinating Council) that "... it will be entirely permissable for the new college board of trustees to contract with a four-year university to teach selected upper division courses on its campus .... It is our hope that Ohio University would continue to offer selected upper division courses in Portsmouth ...." (Appendix V). Dr. Lerner gave such permission because he realized that a State General and Technical College in Portsmouth would be a minimum of 86 miles from the nearest four year in-state institution of higher education. Thus, the Coordinating Council asks that the Ohio University Trustees request, in their resolution to develop such a college, that the Ohio Board of Regents formally identify the new college as a 'resident credit center'.

Agreement by Ohio University to provide upper division courses for the General and Technical College is extremely important to the citizenry of the seven county service region and to the success of the new college. In view of the information provided in the "Rationale" and the "Service Region" sections of this document, the service provided by Ohio University regarding the baccalaureate programmatic needs of students could be critical

for the up-lifting affect such service would have on the educational and economic conditions of the region.

What follows is the proposed plan for establishing a State General and Technical College.

# Goals

The following goals are general in nature and are intended to provide a sense of direction for the State General and Technical College. The goals, also, are quite basic rather than all inclusive, and will be expanded and refined once the new college becomes operational.

- I. The \_\_\_\_\_ State General and Technical College will endeavor to create a learning environment for students which:
  - A. is responsive to each student's occupational aims.
  - B. is aware of the individual personality differences of each student.
  - C. constructively assists each student to understand and accept himself and others.
  - D. assists students in fulfilling some of their personal needs through educational, recreational, and counseling experiences.
- II. The \_\_\_\_\_ State General and Technical College will provide a learning environment which enhances the development of the intellectual and/or occupational capabilities of each student through:
  - A. development of curricular programs which offer a variety of organizational, procedural, and conceptual classroom and non-classroom experiences.

- B. Development of curricular programs which provide a broad spectrum of academic and technical content options leading to two year associate degrees, baccalaureate degrees at four year colleges, or open-ended exploratory experiences for the non-degree aspirant.
- C. development of interdisciplinary academic and technical programs which emphasize a synthesizing of knowledge.

# III. The \_\_\_\_\_ State General and Technical College will offer a comprehensive curriculum which:

- A. consists of high quality lower division liberal arts course requirements applicable to most academic areas, and which transfer into four year colleges.
- B. consists of a variety of high quality two year technical programs which are identified as essential to the educational service region and to the occupational goals of students, and which transfer into four year colleges.
- C. provide for offering selected upper division courses under contractual agreement with a university.
- D. includes credit and non-credit adult education experiences as determined by regional needs.
- IV. The \_\_\_\_\_ State General and Technical College will provide student services which:
  - A. help students enroll with minimum effort.
  - B. help students transfer to another institution of higher education.
  - C. help students achieve financial stability through a comprehensive financial aids program.
  - D. help students resolve personal problems through a counseling service.
  - E. help students find employment suitable for their skills through an occupational placement service.

. 6.

- V. The \_\_\_\_\_ State General and Technical College will offer a varied extra-curricular activity and cultural program which:
  - A. encourages student involvement.
  - B. enhances students academic endeavors.
  - C. promotes communication among students, and between students, the administration, and faculty.
  - D. offers students and members of the region a diversity of activities for their personal enrichment and enjoyment.
- VI. The \_\_\_\_\_ State General and Technical College, in order to promote the educational, cultural, and economic growth of the people in the seven county region, will strengthen existing connections and develop new relationships with organizations in the region which:
  - A. improve communication between the college and organizations and agencies.
  - B. improve services provided to community agencies.
  - C. promote a regular assessment of academic and technical curriculum in response to educational needs of the region.

# Service Region

The service region which the State General and Technical College could serve, and which is indicated in the Resolution of the Coordinating Council, consists of all or parts of seven counties in Southern Ohio. These counties are Adams, Gallia, Jackson, Lawrence, Pike, Scioto, and Vinton. The population of these counties is indicated in Table 1.

As can be seen from a review of Table 1, the total 1970 population of

TABLE 1

1970 Population, Population in Age
Ranges 0-14, 15-24, and 25-44

Percent of Total Population in the Three
Age Ranges, and Median Ages
in Each of Seven Counties \*

County	Total Population Number	Population 0-14 yrs	Percent	Population 15-24 yrs	Percent	Population 25-44 yrs.	Percent	Total Percent Population	Median Age
Adams	18,957	5,443	28.6	2,767	14.0	3,858	20.0	62.6	31.6
Gallia	25,239	6,630	26.2	4,296	17.0	5,901	23.3	66.5	30.4
Jackson	27,174	7,679	24.5	4,355	16.0	5,779	21.2	61.7	30.6
Lawrence	56,868	16,982	29.8	8,811	15.4	13,709	24.1	69.3	28.7
Pike	19,114	6,010	31.4	2,925	15.3	4,209	21.1	67.8	27.8
Scioto	76,951	21,971	28.5	11,601	15.0	16,762	21.7	65.2	31.1
Vinton	9,420	2,692	28.5	1,584	16.8	1,885	20.0	65.3	29.2
Total	233,723	67,407	28.8	36,339	15.5	52,103	22.2	66.7	
	•			•				•	

<sup>\*</sup>U.S. Bureau of Census, U.S. Census of Population: 1970, U.S. Government Printing Office, Washington, D.C.

the seven county region is 233,723. The percent of the total population which fit into the pre-college or college age range (0-14, 15-24, 25-44) is 66.7 percent. Since this is probably the group of people from which present and future college students will come, there is a pool of 155,849 present and prospective students; and the pool does not include upper middle age people and senior citizens who might need re-training or expanded education. In addition, the largest group of people lies in the 0-14 age range (67,407 - 28.8%) which are the college students of the future.

It, also, is clear from a review of Table 1 that the largest group of pre-college and college age students come from counties contiguous to Scioto County; i.e. from Adams, Lawrence, Pike, Jackson and Scioto Counties— a total of 132,861 people in the three age ranges. Thus, a reasonable conclusion would indicate that the proposed State General and Technical College would have a more than sufficient minimum pre-college and college age population from which to attract students.

With a review of Tables 2 and 3, one can gain a better understanding of the educational needs of the people from the seven county region. Table 2 illustrates Ohio's standing in relation to other major industrial states as well as to the two contiguous Appalachian states to which the seven counties relate socio-economically and educationally. A comparison of the information in Table 2 with that in Table 3 even more clearly illustrates the seven county situation. The highest median school years completed is in Lawrence County with 11.1 years; the lowest median years of school completed is in Adams

TABLE 2

Median School Years Completed, High School Graduates, 18-19 Year Olds Enrolled in Schools and Colleges, and Percent of Population Which Has Completed 4 Years of College by State for 1970 \*

State	Median School Yrs. Completed	High School Graduates 25 Yrs. & Older as Percent of Population	Percent of 18-19 Yr. Olds Enrolled in All Schools & Colleges	Percent of Population which Has Completed 4 Yrs. or More of College
California	12.4	62.6	59.9	13.4
Kentucky	9.9	38.5	44.9	7.2
Michigan	12.1	52.8	56.9	9.5
New York	12.1	52.7	61.4	11.9
Ohio	12.1	53.2	57.0	9.3
nnsylvania	12.0	48.7	47.3	6.8
West Virginia	10.6	41.6	53.7	6.8
United States	12.1	52.0	57.0	11.0

<sup>\*</sup> U.S. Bureau of Census, U.S. Census of Population: 1970, U.S. Government Printing Office, Washington, D.C.

TABLE 3

Median School Years Completed, High School Graduates, Percent of 18-19 Year Olds Enrolled in Schools and Colleges, Percent of Population Which Has Completed 4 Years or More of College by County for 1970\*

County	Median School Yrs. Completed	High School Graduates 25 Yrs. & Older as Percent of Population	Percent of 18-19 Yr. Olds Enrolled in All Schools & Colleges	Percent of Population which Has Completed 4 Yrs. or More of College
Adams	9.1	33.2	48.8	.8
Gallia-	10.0	37.9	43.7	1.2
Jackson	10.4	39.9	41.2	.9
Lawrence	11.1	42.8	44.3	1.3
Pike	9.8	38.3	0.38	1.7
Scioto	10.4	40.0	45.2	1.5
Vinton	10.0	38.9	29.7	1.1
Seven County Average	10.1	38.7	41.5	1.2
Ohio	12.1	53.2	57.0	9.3

<sup>\*</sup> U.S. Bureau of Census, U.S. Census of Population: 1970, U.S. Government Printing Office, Washington, D.C.

County with 9.1 years. The average median years of school completed for the seven counties is 10.1 years. These figures compare to an Ohio median of 12.1 years, a West Virginia median of 10.6 years, and a Kentucky median of 9.9 years. It appears, then, that with respect to the median years of schooling completed, the seven county area is more similar to Kentucky and West Virginia than to Ohio or the other major industrial states.

The percent of the population that is 25 years or older and has graduated from high school, also, is revealing. The highest percentages in the seven county region are in Lawrence (42.8 percent) and in Scioto (40.0 percent) with a low of 33.2 percent in Adams County, as indicated in Table 3. The average for the region is 38.7 percent. These figures compare with Ohio at 53.2 percent, Kentucky with 38.5 percent, and West Virginia at 41.6 percent. Again the seven county region is more similar to Kentucky and West Virginia than to Ohio or the United States.

A review of the data concerning the percent of 18-19 year olds who are enrolled in any school or college further substantiates the seriousness of educational deprivation in the seven county region. Vinton County has the lowest percent (29.7) and Adams the highest percent (48.8) with an average for the region of 41.5 percent. It appears that the 18-19 year olds from Adams County are making a greater effort to complete their high school education or to go on to college than did their elders. Comparing the data from the counties to the percent of 18-19 year olds attending any school or college for Ohio (57 percent), Kentucky (44.9 percent), and West Virginia (53.7 percent), illustrates that the seven county region now has a lower percentage of

18-19 year olds in school or college than these states.

Lastly, the data illustrating the percent of the population which has completed 4 years or more of college, not only suggests that the need to continue offering junior and senior level courses is essential in the seven county region, but that the region must have a different type of higher educational service provided in the future than has been provided in the past. It appears that it will be necessary to bring students into a greater variety of academic and technical programs, and to provide experiences through a university in order to keep them working towards a baccalaureate degree. Table 3 indicates that the average percent of the population in the seven counties which has completed 4 years or more of college is 1.2 percent. This compares with Ohio which has 9.3 percent of its population with 4 or more years of college, Kentucky with 7.2 percent, and West Virginia with 6.8 percent. Clearly, the region is educationally impoverished to a most severe extent.

The conclusion derived from an analysis of Tables 2 and 3 is that more effort must be made to keep students in high school, enroll students in college, keep some students in college through baccalaureate programs, and curtail what might be a sizeable emigration of college graduates from the region. If it is valid to suggest that a variety of college academic and technical programs is essential to encouraging students to complete high school and enter college, it may be just as valid to assume that a State General and Technical College, with upper division courses provided by a university, is the most responsive type college for this purpose.

Table 4 contains data relative to the number and percent of 1970-73 high school graduates from the seven counties and the number and percent of the 1973 graduates who attended Ohio University Regional Campuses, the Ohio University main campus, and any kind of college. As can be seen from this data, an average of 4.6 percent of the high school graduates in 1973 attended a regional campus of Ohio University and an average of 4.2 percent went to Ohio University's main campus, and only 19.8 percent went to any kind of college. This last percent compares with the State of Ohio which has approximately 47 percent of its high school graduates going to college. This comparison is shocking, especially when one considers the data presented in Table 3, which illustrates the low percentage of people who are completing high school, resulting in a low number of people who are eligible for college from the seven counties. A closer comparison of data on Table 4, illustrates that in some counties, as few as 4.4 percent are entering any kind of Ohio University Campus, and at most the percent is 15.4. This data suggests that a different type of educational programming is critically needed in the seven county region than can presently be provided by a separate Regional Campus and Technical College.

In what follows, the most current available data concerning economic considerations is employed for the purpose of illustrating the seriousness of the economic situation in the seven county region. Table 5 contains data about the civilian labor force and the unemployed. The disturbing finding concerns the rate of unemployment in most of the counties. Adams County has a lower rate of unemployment because a large number of employable citizens

TABLE 4

Total High School Graduates 1970-73,

Number and Percent of High School Graduates from 1970-73

Attending Ohio University Regional,

Main Campus, and any kind of College

in 1973\*

County	High School Graduates 1970-73		School Graduates ling OU Branches 1973		hool Graduates ng Main Campus 1973	Gradua	High School ates Attending npuses 1973	High School Graduate Attending Any Kind o College 1973	
		No.	Percent	No.	Percent	No.	Percent	No.	Percent
Adams	1,241	44	3.5	14	1.1	58	4.6	174	14.0
Gallia	1,425	3	• 2	60	4.2	63	4.4	228	16.0
Jackson	1,811	24	1,3	113	6.2	137	7.6	362	19.9
Lawrence	3,575	301	8.4	88	2:4	389	10.8	715	20.0
Pike	1,391	83	5.9	54	3.9	137	9.8	264	18.9
Scioto	5,133	583	11.3	209	4.0	792	15.4	1,540	30.0
Vinton	550	. 8	1.4	43	7.8	51	9.2	110	20.0
Total	15,126	1,046		581		1,627	· ·	3,393	
Average	<u></u>		4.6	<u> </u>	4.2		8.8		19.8

<sup>\*</sup>Information taken from Thompson Report - Office of Admissions, Ohio University.

TABLE 5

Civilian Labor
Rate and Unemployment in 1970
for Seven Counties\*

County	Population 16 Years and older	Number in Labor Force	Percent of Population in Labor Force	Number of Employed Workers	Une	mployed
				· · · · · · · · · · · · · · · · · · ·	No.	Percei
Adams	13,101	6,042	46.0	4,010	323	5.3
Gallia	18,086	8,031	44.4	7,546	485	6.0
Jackson	18,836	8,868	47.0	8,186	676	7.6
Lawrence	38,652	18,814	48.7	17,593	1,174	6.2
Pike	12,688	5,562	43.8	4,879	678	12.2
Scioto	53,157	25,041	47.1	23,112	1,905	7.6
Vinton	6,536	2,960	45.2	2,710	245	8.3
Total	161,056	119,318		68,036	5,486	
Average			46.0			7.6

<sup>\*</sup>U.S. Bureau of Census, U.S. Census of Population: 1970, U.S. Government Printing Office, Washington, D.C.

work in farm related capacities. If one compares the data from Table 6 with that in Table 5, it becomes apparent that the economic situation is not what it first seems in Adams County. Median family income (\$5,563) in Adams County in 1969, was far below the median family income in the other six counties or the average median income (\$6,752) for the seven county region. Pike County has the most severe unemployment rate, about 2 1/2 times the national average, while Vinton, Scioto, and Jackson Counties were 1-3 percent above the national average. Only one fourth of the families in the region (25.9 percent) have incomes over \$10,000 annually. On the other hand, 20.1 percent of the families have annual incomes below \$6,000.

What is illustrated by this data, when compared with data from the preceding tables, is that there apparently is a relationship between levels of education and family incomes. Adams County with the lowest educational level, also, has the lowest median family income. The conclusions about the serious economic conditions are further amplified by the fact that 68.6 percent of the employed people work in their county of residence. This information is contained in Table 7, which, also, indicates that 22.1 percent of the employed work outside their county of residence. Since many of those working outside their county of residence may be working in one of the other six counties in the region, the seriousness of the economic conditions are further amplified, along with the implications the situation has for higher education.

When one considers that Greenup and Boyd Counties, Kentucky (counties across the Ohio River from the seven county region), have similar economic

TABLE 6

Distribution of 1969 Incomes

Among Resident Families in 1970 Census
for Seven Counties\*

	Number of Families,	Median Family				Ŧ	amilies	with Inco	me of			
County	1970	Income, 1969	Under \$1,000		\$2,000-\$2,999		\$5,000-\$5,999		\$8,000-\$8,999		\$10,000 & Over	
<u>oo direy</u>			No.	Percent	Nc.	Percent	No.	Percent	No.	Percent	No.	Percent
Adams	4,990	\$5,563	294	5.9	468	9.3	465	9.3	208	4.1	1,013	20, 3
allia	6,074	\$6,915	208	3.4	544	8.9	492	8.1	228	3.7	1,632	26.8
lackson	7,024	\$6,635	273	3.9	593	8.4	607	8.6	521	7.4	1,720	24.5
awrence	14,939	\$7,712	445	2.9	956	6.3	1,016	6.8	1,326	8.8	4,518	30.2
ike	4,825	\$6,559	181	3.7	438	9.0	327	6.7	300	6.2	1,334	27.6
cioto	20,130	\$7,546	549	2.7	1,505	7.4	1,419	7.0	1,904	9.4	5,997	29.8
linton	2,397	\$6,334	111	4.6	227	9.4	215	8.9	174	7.2	534	22.3
otal	60,379		2,061		4,731		4,541		4,661		16,748	
\verage**		\$6,752	· · · · · · · · · · · · · · · · · · ·	3.8	<del></del>	8.4	<del></del>	7.9	<del></del>	6.7	,	25.9

<sup>\*</sup>U.S. Bureau of Census, U.S. Census of Population: 1970, U.S. Government Printing Office, Washington, D.C.

<sup>\*\*</sup>Will not total 100 percent because of income catagories not included.

TABLE 7

Place of Employment in 1970
for Seven Counties

County	Number Employed	Employed in County of Residence		Employed C County of		Percent Not Reporting Place of Work	
<del></del>		No.	Percent	No.	Percent		
Adams	5,401	3,923	72.6	1,015	18.8	8.6	
Gallia	7,507	5,751	76.6	1,204	16.0	7.4	
Jackson	8,135	6,308	77.5	1,321	16.2	6.3	
Lawrence	16,916	8,527	50.4	7,022	41.5	8.1	
Pike	4,766	3,007	63.1	1,465	19.1	17.8	
Scioto	22,359	17,971	80.4	2,521	11.3	8.3	
Vinton	2,684	1,607	59.9	855	31.9	8.2	
Total	62,768	47,094	68.6	15,403	22.1	9.2	

and educational problems, it is clear that the problems for higher education in Southern Ohio are magnified even more. The people of Greenup and Boyd Counties consider Ironton and Portsmouth to be their cultural and economic centers; so many of these people, also, will be affected by decisions made in the seven county region.

Research concerning the Financial Aid program at Scioto Technical College supports the premise the students come from families with below average income. In fact, 62% of the full-time students are receiving financial assistance to attend college. A recent report from the Ohio Board of Regents revealed that the Technical College has a greater percentage of students receiving Ohio Instructional Grants than any two year college except Washington Technical College. In addition, although the Technical College ranks 9th in size among technical colleges in the state, it ranked third in the amount of money received through Ohio Instructional Grants. It is essential, then, that if students from middle and low income families in Southern Ohio are going to be attracted to college, a comprehensive financial program for the State General and Technical College must be established and maintained.

It is easy to philosophize about what directions higher education should take in an educationally and economically depressed area such as the seven county region in Southern Ohio. However, a philosophy is worth little if it is not geared to educational need and if it is not implemented. The facts, in this proposal speak so clearly about what some of the needs are, and they imply that the region needs a different type of higher educational opportunity for

the citizens. Some educators may argue that it is obvious that more citizens with four year degrees are needed in the region, and that a University can better fulfill this need. This argument is only partially correct, however. People will not complete four year degrees until they have entered college and have completed at least two years in curricular programs which are important to them. A University has an essential role to play in providing the necessary educational service by offering upper division courses which students can take as they work toward baccalaureate degrees. Just as important are the lower division academic programs and the technical programs which will prepare students for employment by helping them obtain the skills necessary to be fully functioning, contributing members of society. In cooperation, in consort, a State General and Technical College and Ohio University can bring superior educational programming and quality to a region that desperately needs help.

# Curriculum

There appear to be a sufficient number of students available for the State General and Technical College to operate with financial stability. A major factor which will contribute to students' decisions to attend the college will be the nature and quality of the curricular programs of the college. While it is not possible at this point in time to identify the many programs which will develop after the college is formed, it is possible to indicate curricular directions as well as what is presently taking place.

First, the new college will offer three associate degrees: Associate of Arts, Associate of Applied Business, and Associate of Applied Science.

The Associate of Arts degree will be offered to students who complete 90 quarter hours of credit in the liberal arts fields — fields which are usually considered academic in nature. The courses offered in the liberal arts fields, also, are courses which are considered transferable into a four year institution because most of these courses are pre-professional courses leading to a baccalaureate degree. It is essential that the State General and Technical College develop academic programs and courses which are acceptable to four year institutions' baccalaureate colleges.

As a part of the academic curricular concern, the question of junior and senior level courses is of major importance to the people of the seven county region. It is hoped that Ohio University will agree to contract with the State General and Technical College to provide junior and senior courses as these courses are needed by citizens in the area. As was pointed out earlier, the opportunity to provide upper division course work on the campus of the new college is extremely important in the consideration of forming such a college.

The academic curriculum of the new college may be designed in such a way that the basic or introductory courses will lead to interdisciplinary courses which help students consolidate their knowledge conceptually. Thus, the micro curricular ingredients lead to a macro curricular focus. In addition to this interdisciplinary micro-macro curricular approach, the academic courses may be consolidated into clusters so that programs can be identified

for students. For example, if a student were interested in entering a pre-medical baccalaureate degree program, the courses necessary for such a program would be identified at the two year associate level. He, then, could continue his pre-medical education with Ohio University by taking the appropriate junior and senior level courses.

It should be understood that, at the beginning of its operation, the State General and Technical College will probably utilize academic courses at the freshman and sophomore level which have been taught under Ohio University. The course numbers may be changed, but the course descriptions will remain the same. This will be a short term arrangement, however, used only until revised and identifiable programs can be developed by the faculty under the leadership of the Academic Dean.

The Associate of Applied Business and Associate of Applied Science degrees are technical associate degrees which will have many technical programs respectively. The Associate of Applied Business degree will have the following two year programs when the new college begins operation: executive secretarial, accounting, data processing and computer technology, retail mid-management, banking and finance. The Associate of Applied Science degree will include the following two year programs: dental hygiene, medical laboratory technology, registered nursing, park and recreation administration, civil engineering, electro-mechanical engineering, plastic engineering, social service, and corrections. In addition, the one year licensed practical nursing certificate program will continue. Additional technical programs

will be developed and added once the new college is operational and the needs for these programs are carefully identified. All technical programs will be developed in such a way as to provide students with employable skills and opportunities to transfer their work into four year institutions.

It is expected that in many of the technical programs which require academic course work, technical students will take these courses with the academic faculty. Some specially designed academic courses will need to be developed for certain technical programs because of particular skills which cannot be acquired through the normal academic course.

It, also, is expected that opportunities will be provided liberal arts students so they can take technical courses as they need them for special purposes. The opportunity will be provided students enrolled in both curricular areas — technical and academic — to take some elective courses in the curricular area other than that in which they are concentrating their energies.

Lastly, and probably most importantly is the curricular philosophy of the college. There have been concerns expressed by people from both curricular areas that either the academic or technical curricular area will dominate the new institution. Academically oriented people are fearful that technical education will be come more important than the liberal arts; while technically oriented people are certain that the liberal arts will dominate. Arguments have been purported to illustrate how the board of trustees will be more technically oriented than academically oriented. These concerns are understandable, but they are not justified. The State General and Technical board of trustees,

administration, and faculty must be dedicated to the creation and implementation of high quality programs in both the academic and technical areas. The college must be concerned with the "whole" of the students' educational development, not just isolated parts. To suggest that one curricular area will dominate over the other is to deny the fact that the college will be flexible to the changing programmatic needs of students as well as organizations for which the college will prepare employable citizens. Some programs in both the liberal arts and technical areas will be marginal programs which may continue to be offered so long as they serve an educational need and are not seriously deficit-causing. Other programs will excel in numbers of students, and as such will help support those more marginal programs. Whether there is greater strength in one curricular area or the other is unimportant because strengths will change as needs change. The critical issue is whether or not the various programs are serving priority-identified educational needs; and whether or not they are at least economically marginal, i.e., the degree to which they support themselves. Both curricular areas are necessary requisites in the development of the "whole" man, and both will be emphasized as necessary in the new college as it serves the educational needs of the people in the seven county region.

Finally, is the matter of accreditation. OUP received a five year accreditation from the North Central Association of Secondary Schools and Colleges in July 1973. STC will be under review in January 1974, and they have "accreditation eligible" status at this writing. North Central representatives have indicated that the State General and Technical College can apply for

a "Transfer of Accreditation" once it receives a charger. The transfer will provide the college with full-status accreditation as a two year college for a period of time until it becomes more fully operational. At a time mutually agreed upon by the college and North Central, a review will be held as was done during the previous year. This opportunity to carry full accreditation into the new institution gives much greater credibility to the college than would be the case if it was not fully accredited.

## Personnel

Planning, development, and implementation of the curricular programs is done by professionals who are supported by many staff members. This section will discuss the plans of the State General and Technical College relative to the following group of personnel: Board of Trustees, the President, administrators, faculty, secretarial staff, maintenance and custodial staff. Prior to a general discussion of the roles and responsibilities of these groups, several factors which will have an affect on the groups' role and relationships must be identified. All plans are subject to approval by the State General and Technical College Board of Trustees, so the plans stated in this document are tentative at this point.

First, in the formation of the State General and Technical College, as a result of the proposed merger of the Ohio University Portsmouth Regional Campus with the Scioto Technical College, it will be necessary to protect all employees for a period of time so that the personnel needs of the college and the personal futures of the people are not seriously disturbed. It is expected

that most professional and supporting personnel will be employed beyond this initial period, but the college must have the flexibility to make personnel adjustments necessary to develop excellent and efficient programs and operations.

Second, personnel policies for all personnel groups will be developed to the extent possible prior to the college's operational beginning, but many specific policies will necessarily have to be formulated after its beginning. Policies will be developed by administrators, with consultation by appropriate groups, for approval by the President and Board of Trustees.

Third, work schedules and salary schedules for all personnel will be brought into balance. For example, the technical and academic faculties will have similar work load expectations. Salaries for supporting personnel will be made equitable as soon as it is possible to do so. Salaries for faculty and administrators, also, will be equalized as much as possible while maintaining variations for merit in the future. In no instance will salaries be reduced; any salary adjustments will be upward to the salary range of the people handling comparable responsibilities. However, some salaries will be frozen for a year or two because they already are in a higher range. The principle is that no one should be adversely affected in position or salary. At the same time, the college must have the opportunity to assess its personnel needs in relation to its income and curricular needs.

What follows is a general description of the roles and responsibilities of the various personnel groups associated with the State General and Technical College. The descriptions are not all-encompassing, but are intended to provide

a flavor of roles and responsibilities of the groups, as well as a direction to the groups so that the institution can begin functioning easily at the out-set.

## A. Board of Trustees

The Board of Trustees will have the final overall responsibility for the college. The Board should be concerned with such issues as who the students are or should be, the nature and quality of the faculty, admission and retention policies and procedures, and the substantive nature of the curriculum. This does not suggest that the Board should recruit and select faculty, initiate promotions, or design curriculum. It simply means that the Board should be concerned with more than capital improvements and fiscal policy; it should be concerned with all the operational policies of the institution. The Board should delegate most of the work related to the above named areas to the President or his designated administrators, or faculty as the President sees fit; but it shall have the responsibility to determine final policy. It, also, shall see that the policy is implemented and evaluated by those who have been delegated respective responsibilities.

Nevertheless, whatever roles and responsibilities the Board of Trustees delegates, the Board is still accountable for ensuring the successful conduct of the institution. Thus, the Trustees must ask penetrating questions about every aspect of the

institution's operation, and must take decisive action related to the institution's policy formulations and implementation.

The Board of Trustees has the important power of appointing and removing the president. While the Trustees should be concerned with and informed about every aspect of the institution's operation, they should delegate much of the responsibility for the institution's operation to the president. He is the Board's chief executive officer, and his power should be what is ordinarily called 'reserved powers'. This principle means that the president is expected to assume all executive powers except those expressly reserved to the governing board. Unless the reserved powers principle is implemented, effective institutional leadership is endangered.

#### B. The President

The President is the chief executive officer of a college and is accountable to the board of trustees. It is recommended, that the State General and Technical College Board of Trustees implement the 'reserved powers' principle in its relationship with its president so that he can become the recognized leader of the college. Implied in this relationship is the idea that the Board of Trustees should provide the President with its trust as its representative and educational leader; and he

should, in turn, look to the board for objective opinions and guidance. Since the President, also, represents the professional and supporting personnel, he should have the responsibility to develop policies, in consultation with the appropriate staff members, and to recommend board action on these policies.

Thus, the President, while accountable to the Board of Trustees, represents both the Board and the college personnel to each other. This dual role places the President in the real position of the college leader. It is recommended that the State General and Technical College Board of Trustees adopt these principles as operational guidelines for the new institution.

More specifically, then, the President should have the privilege, after appropriate consultation, to select the individuals who are to serve on his management team, and to remove them when necessary. He must have the power to delegate specific duties to members of his administration, prepare the budget for final consideration by the trustees, represent the institution in its contacts with other organizations and agencies, and deal directly or through his designated representatives with faculty, staff members, and students on matters of institutional policy and operation.

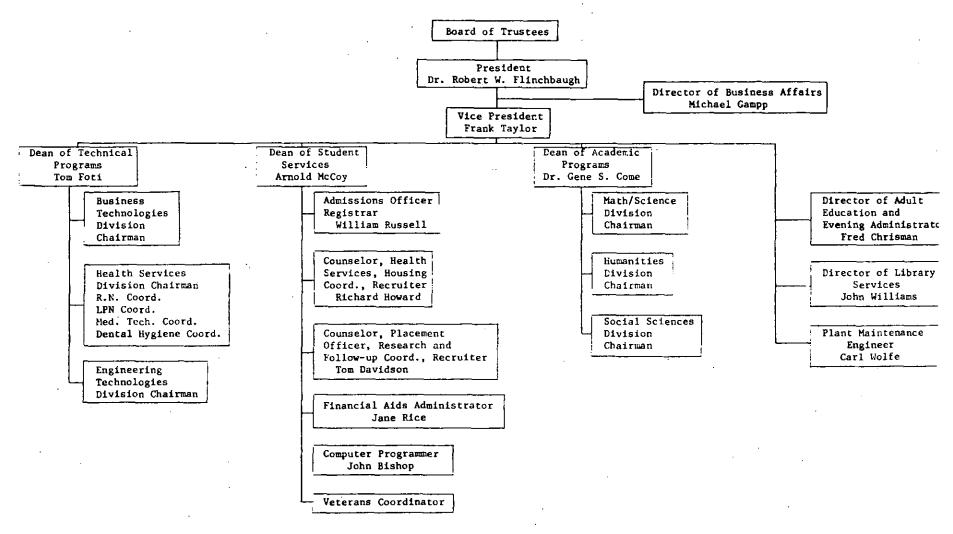
In dealing with his many constituencies -- his Board of Trustees, the Legislature, accrediting agencies, professional

ohio Board of Regents, administrators for educational institutions, executives from business and industry, labor leaders, faculty, students, and so on — the President must have a functional authority (as well as his formal authority) which is based on competence, integrity, trust, skill in leadership, and personal persuasiveness. He must lead through his ability to elicit the best efforts of his colleagues, and their full commitment to building an institution which serves the seven county region with high quality. His leadership will be exercised in large part through his vice president, the technical and academic deans, and the division chairmen.

## C. Administrators

The administrations of the technical college and regional campus will be brought together into a new organizational structure as is indicated on the "Proposed Organization of the State General and Technical College" organization chart. In addition, administrators presently employed at the two institutions will be provided positions for two years in the State General and Technical College. The organization and two year employment provision has the blessings of the OUP Coordinating Council, the STC Board of Trustees, Mr. Frank Taylor and his administrators, and Dr. Robert Flinchbaugh and his administrators.

#### PROPOSED ORGANIZATION OF THE STATE GENERAL AND TECHNICAL COLLEGE



The administrators of the State General and Technical College will have responsibilities for the areas noted on the chart and will be accountable to the individual above them in the organization. A basic principle, which will apply to the operational implementation of such an organization, is that a hierarchical reporting arrangement shall be in effect. Thus, for most day-to-day operational activities, individuals will not be permitted to circumvent their appropriate chain of command sequence.

In an attempt to develop a strong management and leadership team, it is recommended that the President create a "President's Cabinet" comprised of the Vice President, the three deams, and the Director of Adult Education and Evening Administrator.

Other administrative officers and faculty members should be 'on call' to the Cabinet as the necessity of securing accurate information dictates. The Cabinet should meet regularly for the purposes of (1) discussing operational problems, (2) planning and development considerations, and (3) to provide the President and members of the Cabinet with knowledgeable advice.

Administrators will be provided the same personal benefits that faculty members will enjoy. These benefits are described in the section on "The Faculty".

## D. The Faculty

The faculties of the Ohio University Portsmouth Campus and the Scioto Technical College shall be reorganized in such a way that members from each institution will become responsible to the appropriate deans in the two curricular areas which have faculty. The OUP registered nursing faculty shall become the responsibility of the Dean of Technical Programs, while the STC general education faculty shall become the responsibility of the Dean of Academic Programs. The remaining portions of the technical faculty shall be the responsibility of the Dean of Technical Programs, and the OUP academic faculty shall be the responsibility of the Dean of Academic Programs.

The Dean of Student Services shall report directly to the Vice President and shall be responsible for the overall program of Student Recruitment, Registration and Scheduling, Counseling, Financial Aid, Veterans Assistance and Student Activities. The Dean will interview and recommend to the Vice President and President those persons to be employed in the division of Student Services. He will work with other Deans and the Adult Education Administrator to coordinate recruiting activities and keep them informed on other Student Services activities.

There shall be three division chairmen reporting to each dean. The Dean of Technical Programs will have the chairmen of

the Business Technologies, Health Services and Engineering
Technologies Divisions reporting to him. The Chairman of the
Health Services Division will have coordinators reporting to
her from medical technology, licensed practical nursing,
registered nursing, and dental technology as well as the health
services faculty. The Dean of Academic Programs will have the
Chairmen of the Math/Science, Humanities, and Social Science
Divisions reporting to him. All six chairmen will each have their
respective faculties reporting to them.

Division Chairmen shall be appointed by the President who will utilize recommendations from the two program deans, and the recommendation of the Vice President in making his decision. As a general rule, Chairmen shall have no reduced teaching or counseling loads, but shall be financially compensated for their duties as chairmen. Each full time administrator and faculty member from OUP and STC will be guaranteed employment under a financial consideration's policy for a period of two academic years from the date the institution begins operation. People will not be retained if they are not competent, however.

It is recommended that protection of faculty members' academic freedom in the new college occur as a result of the adoption of a sequential or multi-year contract system, and carefully defined policies that include the principles stated in the section on

"Academic Freedom" of the 1940 State of Principles on Academic Freedom and Tenure of the American Association of University Professors. Policies developed by the college should include specific guidelines concerning (1) procedures for deciding faculty rank and promotions; (2) procedures for recruiting, interviewing, selecting, employing, and releasing faculty; (3) dates by which such decisions should attempt to be made; and (4) procedures and criteria to be used in making decisions about faculty salaries.

The merit system for determining salary increases will be utilized for all professional personnel. The procedures for making salary decisions will provide that division chairmen recommend the salaries of the faculty members in their respective divisions to the appropriate deans. The deans will act on the salary recommendations; and in turn, will recommend the salaries of division chairmen or administrative personnel, as well as the faculty salaries, to the Vice President. All salary increases must be approved by the Vice President, who will make his recommendations to the President. In addition, the Vice President will recommend to the President salaries for the three deans, the Director of Library Services, the Director of Adult Educational and Evening Administrator, and the Plant Maintenance Engineer.

The President will act on all salary increases and will establish the salaries of the Vice President and the Director of Business Affairs. All salary information will be considered confidential.

The major role of the faculty will be one of teaching and student counseling will be an important segment of the teaching process. In addition, faculty will be expected to (1) assist in the recruitment of students; (2) participate in the formulation of policies relative to student admission and retention standards; (3) initiate and recommend new curricular programs or courses through their divisions; (4) participate, through their divisions and by means of recommendations, in the recruitment, retention and promotion of faculty; (5) participate in promoting the institution through the utilization of faculty skills in public service; (6) where interested, contribute to their professional field and to their own knowledge through research and writing; (7) attend meetings in their academic and technical areas; and (8) visit other institutions which have strong programs in the faculty members' areas of expertise. The basic principle about faculty roles is that faculty members must be involved in development of academic policies, but this involvement takes the form of recommendationinvolvement and not decision-making involvement. Faculty, also, will be involved in non-academically related matters such as budget building and facility planning at the division level.

It is recommended that the professional staff, both administrators and faculty members, be provided personal benefits, and that these benefits be included in the policies of the State General and Technical College. Among the benefits should be the following:

- 1. Salaries will not be reduced for any of the professionals when the college is formed. Some salaries may be frozen for a period of time; others will be increased in order to bring about some equity in salary ranges for people with similar responsibility levels.
- 2. All professionals will be under the Ohio STRS retirement system.
- All professionals will be provided with a voluntary insurance program at least equal to what they bring with them from Ohio University and Scioto Technical College.

# E. The Supporting Staff

The supporting staff consists of the OUP plant maintenance engineer, two maintenance men, three custodians, and nine secretaries and libary clerks. The STC supporting staff consists of two custodial matrons, a library aide, and five secretaries. All of these twenty three people will be guaranteed employment for one year following the date the new college begins except for reasons of incompetency or insubordination. It is expected, however, that as the college matures and moves beyond its initial

stage of a two campus operation, that the supporting staff now employed will be needed in the future.

The supporting staff at STC does not function under Ohio Civil Service laws while the staff at OUP is under Civil Service. The new institution must have great flexibility to work out its personnel needs; but it, also, must develop personnel policies which protect those people who have worked under Civil Service. It is recommended that the new college develop personnel policies which are similar to Civil Service provisions and guidelines. As part of these policies, supporting personnel will be assured of the following benefits which are equal to or which surpass those benefits provided under Civil Service.

- Salaries will not be reduced in the new institution. Some salaries may be frozen for a period of time, while others will be increased in order to bring about some equity in salaries for comparable responsibility levels.
- 2. All staff members will be under the Ohio PERS Retirement System and the college will pay the same portion of retirement that Ohio University or STC now pays.
- All staff members will have the opportunity of joining a medical health insurance program which is at least comparable to Ohio University's and STC's.
- 4. Workman's Compensation will be in effect at the new institution.

- 5. All sick leave presently accumulated by staff members will transfer into the new college, and the same sick leave hours will be accruable as are now available under Civil Service.
- 6. Vacation hours presently accumulated will transfer into the State General and Technical College, and a set of policies developed for vacation hours accumulated at the college.
- 7. The work week for staff will consist of 40 hours, and payroll policies and procedures will be developed.

While some juggling of staff may be necessary between the two campuses at the beginning of the State General and Technical College's operation, ultimately the staff will be housed on the new campus of the college. When this merger of facilities is completed, the Plant Maintenance Engineer shall be in charge of all maintenance, custodial, and security staff. He will, in turn, report to the Vice President. All secretaries and library staff will report to the appropriate administrative officers; but the overall responsibility for the total secretarial pool will be given to the Director of Business Affairs.

# Physical Plant (Massie Hall, Land, Equipment)

The Ohio University Portsmouth Regional Coordinating Council requested, in its resolution, that the State General and Technical College be developed on the present site of the Ohio University Portsmouth Regional Campus. The Council, also, asked that the physical plant be deeded to the new institution. The physical plant includes Massie Hall, opened in 1967, 10.93 acres of land,

and considerable equipment and materials which are used educationally ——
library books, science equipment, copying machines, for example. Some
of these pieces of equipment or materials were either donated to OUP or
were purchased for OUP from financial contributions made by citizens in
the region. All equipment and materials have been properly property-tagged or
marked, however, so that they appear on the OUP inventory or in the OUP
Library catalog. These two reference sources are up-to-date and will act
as a reliable means of determining what is to be transferred to the new
college.

The Coordinating Council is hopeful that all equipment and supplies, as well as the building and land can be transferred through the simplest legal procedures possible. It would be difficult for the State General and Technical College to have to begin its operations by purchasing much of the equipment and many of the materials that are presently a part of the OUP operation.

Since a large number of donated funds from area citizens went into the purchase of the 10.93 acres (\$125,000), since much equipment has been purchased from gifts from area citizens, and since materials have been directly contributed to OUP (books to the library, e.g.), the Council believes that a justifiable case can be made in favor of total transferability.

Finally, any institution of higher education must consider itself financially accountable to all the people in the state in which it operates. Even though an institution may be serving the special educational needs of the people in a particular region, the institution receives much of its funding from taxes

which come from people throughout the state. Since this public support is not only regional, but statewide, the institution could be considered to belong to the people of the state. Indeed, a State General and Technical College implies such an accountability as does a state university such as Ohio University. The transfer of the entire OUP physical plant and its contents to the State General and Technical College in no way contradicts or breaks the trust of the people in Ohio in Ohio University. In fact, an institution's financial obligation to all the people can be better served by providing more economical and educationally necessary curricular programs to the people in a region of the state.

The actual transfer of the OUP physical plant and its contents and land to the State General and Technical College, should be consummated after the Ohio University Board of Trustees takes official action to form such a college, after the Ohio Board of Regents issues a charter to the new college, and after a State General and Technical College Board of Trustees is empowered with responsibility for the college. However, prior to an action by the Ohio Board of Trustees, on January 21, 1974, a committee composed of Dr. Beaumont Davison, Mr. John Milar, Dr. Robert Flinchbaugh, Mr. James Strafford, Mr. Frank Taylor, Mr. Walter Brown, Mr. Michael Gampp, and Dr. Max Lerner will be working with the problem involving facility transfer. The first such meeting is scheduled for January 4, 1974 in Athens. It is hoped that transfer procedures can be developed and recommendations provided the OU Trustees relative to what is to be transferred to the State General and Technical College.

Plans for development of new facilities at the State General and Technical College are being formulated with discussions occurring with the Ohio Valley Regional Development Commission in Portsmouth, the Ohio Board of Regents, and the Bob Newman and Associates Designers in Portsmouth.

Preliminary discussions indicate a justifiable need for three new buildings to compliment Massie Hall, which will be remodeled and used as a classroom building. One of the new buildings must be a technical laboratories building containing approximately 37,000 square feet. This building must be designed so that it provides adequate space for present technical laboratory needs, and so that it can be expanded to handle future program and student growth. The Ohio Board of Regents formula for technical facilities is being utilized to establish the space requirements in Portsmouth.

A second building being planned is a student services building, which would include (a) a resource learning center housing many media forms;

(b) a media center with intra and inter-campus television production and broadcast capabilities, and art and film capabilities for production of slides, films, transparenceis, tapes, etc. needed for classroom use; (c) a student recreation area with game rooms; (d) a student lounge with facilities for several privately operated restaurants; (e) a bookstore and storage area; and (f) a theater production area.

A third building which is being discussed with various groups is an auditorium-gymnasium. It is strongly recommended in the development of the State General and Technical College's curriculum that physical education

for physical fitness be a requirement in the curriculum. Young people with healthy bodies and minds usually do not waste their talents on debilitating activities. Physical education, intra-mural activities, and inter-collegiate athletics should be a part of the new college. Specifically recommended as intra-mural and inter-collegiate sports are track and field, soccer, swimming, basketball, golf, and tennis. All of these sports but swimming and golf can be practiced or conducted in a large gymnasium. The Portsmouth YMCA can be used for swimming; golf can be practiced and played on local courses; and tennis matches can be held either on the new college's courts or on courts in the Portsmouth area. The gymnasium should be large enough to permit large groups of students to be involved in a variety of simultaneous activities.

As part of the gymnasium, a civic auditorium should be developed which can be used for theater and music productions, commencements, speeches, etc. by the college and regional civic organizations. No such facility is available in the Southern Ohio region. It is hoped that a building can be designed which utilizes the large gymnasium as a part of an auditorium, thus providing for a sizeable seating capacity.

# Financial Information

Financial information provided in the form of current and future income and expenditures will be developed by utilizing enrollment information at STC and OUP for Autumn Quarter 1973. This procedure will make it possible to project the income necessary to begin operation as a State General and

Technical College on July 1, 1974 and to establish a proposed budget for the college for fiscal year 1974-75. Before financial data is included, it should be pointed out that the committee, which was mentioned in the "physical Plant" section, will address itself to the following kinds of concerns prior to the January 20 and 21 OU Board of Trustees meeting. One problem will be the question of what will happen to surplus funds or deficit accounts that OUP may have at the conclusion of the present fiscal year on June 30, 1974.

Second, is the question of purchase orders which have not been completed because only a part of the materials have been received at OUP. If an order were not complete, payment would not have been made to the company, yet the funds would be set aside by OUP to pay for the order once it was complete.

As a part of this problem is one related to library books orders. Many library books are received long after orders are placed, yet the money is encumbered by OUP for those books. What happens to those unreceived books, to outstanding orders, and to encumbered funds under blanket order provisions?

A third problem concerns personnel. Mrs Jane Meyers is employed by the Ohio University College of Education as an instructor in charge of student teaching on the OUP campus. She is paid from the main campus and is not considered a member of the OUP faculty. What will happen to Mrs. Meyers? In addition, there is the question of transfer of payroll and benefit responsibilities to the State General and Technical College so that employees do not lose salary or benefit provisions in a separation from Ohio University.

A fourth concern involves funds which are presently accounted for under the Ohio University Fund and which were donated by citizens for use by the Ohio University Portsmouth Campus. Will these funds be turned over to the State General and Technical College?

Financial data for the Ohio University Portsmouth Regional Campus and the Scioto Technical College will be developed after the special committee meets on January 4, 1974. Financial information will be provided the Ohio University Trustees as an addendum to this information document.

#### CONCLUSION

Through this information document, an attempt has been made to demonstrate the necessity of establishing a State General and Technical College in Portsmouth as a result of a proposed consolidation of the Ohio University Portsmouth Regional Campus and the Scioto Technical College. It is hoped that the Ohio University Board of Trustees will take positive action to release OUP, and will recommend to the Ohio Board of Regents the formation of such a college to begin operation under its own State of Ohio Charter and Board of Trustees on July 1, 1974. It, also, is hoped that the Trustees will make it possible for the new college to work out an upper division course contract with the university.

Several areas of concern have not been discussed in detail in this document because arrangements in these areas need to be worked out by the special committee prior to recommendations being made about the disposition.

For example, what will happen to student records that are stored at OU or OUP

and are needed by either institution? How will decisions be made about upper divison course offerings on the college campus? These and other problems will be worked out when discussions begin on January 4, 1974.

Extension Services at the main campus. Within the Ohio higher education system and the Ohio University system there are two specific roles for the Ohio University, Portsmouth branch:

(1) University Branch - a permanent full-time facility offering programs in general studies and technical education and (2) University Regidence.

Credit Center-a part-time facility offering baceslamente programs beyond the associate degree level and advanced degrees. Our an a university branch has a core of full-time faculty, a separate student body at Portsmouth, a resident administration and offers two years of associate and baceslaureste degree credit course work, an occupational program in nursing, and a certificate program in real estate. Our as a university residence center provides facilities and resources for upper division baceslaureste and advanced degree programs as well as providing continuing education facilities and limited community services.

These roles are adequately recognized and fulfilled by the Ohio University, Portsmouth, bosever, there is one area which is of concern.

The Ohio Board of Regents favored the creation of a General College and Caneral Technical College to serve a broader geographical area including Portsmouth and to serve as both a general college and a technical college providing one and two-year occupational programs. OUP serves the general role at its new facility with primary emphasis on transfer programs, and Scioto Technical College serves the technical college role sharing facilities at a new technical-vocational high school at another location. There have been some efforts to cooperate, sharing resources and in developing joint programs; however, the separate facilities, independent administrations and boards of control, separate facilities and varied sources

of operations and capital funds have hindered and frustrated cooperative efforts.

The number of OUP students has been small and declining, in part due to the declining population in Fortsmouth, the increasing competition for students from Scioto Technical College and the Ohio University Academic Center in nearby Irenton, which has also been seeking a separate facility. Scieto Technical College, because of its rapid growth and the growth of the area vocational high school, will be forced to build a new facility in the next few years. It would seem necessary, if not imperative, that a joint effort representing not only Portsmouth, but other adjacent communities, coupled with a careful examination of the feasibility of providing both general and technical programs and representing Ohio University, Scioto Technical College and the Ohio Board of Regents be undertaken as soon as possible. Such a study should focus primarily on a joint facility and programs designed to meet the broad needs of the larger community and consideration of the exact site location, and administrative control should be of secondary importance.

Ohio University, Portsmouth, in addition to the assigned and accepted duties as a university branch and university residence credit center, has identified some specific campus objectives in conjunction with their application for accreditation as operationally separate campus. These objectives include the individualization and personalization of student programs, comprehensive curricular offerings including occupational and associate degree programs sensitive to community and student needs through manpower planning, broad extra-curricular and cultural programs designed to meet student and

See pages 43-46 for a more detailed description. Application for Accreditation to North Central Association of College and Secondary Schools, Ohio University, Portsmouth Regional Campus, December, 1972.

community needs, closer working relationships with Scioto Technical College, and the promotion of growth in the community by improved communications and services. The general consensus of the examining committee and most of the students, faculty and administration at Ohio University, Portsmouth is that these objectives are future goals rather than operational and meaningful present realities.

2. Resources: The physical, financial and human resources available to achieve the educational objectives of the Ohio University, Portsmouth branch are major strengths of the institution.

The physical plant, although located on a relatively small plot of about 10 acres is more than adequate for the current envolment and instructional program. The instructional equipment available and the laboratories facilities are excellent. The physical plant is meticulously maintained and the decor warm and pleasant. The lack of physical education facilities and limited student recreational facilities are major limitations. Other limitations include the need for a learning resources center and the need for a convocation center.

The role of the library is very strong in supporting instruction. There are over 30,000 volumes, 450 periodicals and a number of newspapers and other titles to support fewer than 700 students. The comprehensiveness of the holdings is also more than adequate. The leadership provides a very comfortable atmosphere for students, as well as the staff being responsive to their requests for assistance. The community is welcome to use the materials also.

The Director of the Library is the primary tangible evidence of cooperation between the Scioto Technical College and OUP. He spends

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approximately two-fifths of this time at the Technical College, serving the administration and staff by ordering, processing and organizing the library at the Technical College located some ten miles from the OUP Branch.

The financial resources for operating OUP have been adequate to good. The small and declining enrollment have placed strains not only on the Portsmouth Branch, but other branches and the main compute as well, since the state support and student tuition and fees are dependent on enrollment and credit hour loads.

OUP. The director has established a representative committee and they have the responsibility to understand, analyze and to recommend allocations for the total budget. The OUP's role in the determination of its budget by the main campus, however, is limited. Furthermore, the means by which the total allocation is derived doesn't seem to be well understood by OUP personnel.

Student tuition and fees comprise a little less than fifty percent of the total revenue. State aid provides the remainder with the exception of a small amount from gifts. Auxiliary enterprises encompass the operation of the bookstore. The Director of the campus has no direct control over this operation. In fact, he has no control over any aspect of the bookstore at all including items purchased for sale or hours of operation.

Allocation of revenue is the responsibility of the Director. He uses the recommendations of the committee, but he has the final authority. The instructional program expends over fifty-five percent of the budget. The proportion expended for this category is declining while the amounts expended for library (12%) and general administration and other expenses

between the main campus and the OUP Branch. It appears to be indicative of other areas of concern between the two units and attention to communications is recommended.

As noted elsewhere in this report, the human resources available for the current program are excellent. The administration, faculty and supporting personnel are well qualified and committed to the primary educational tasks of the OUP mission as a university branch. There is also a nucleus of well qualified part-time faculty from the surrounding community and the main campus at Athens to meet the demands of upper division undergraduate, graduate and continuing education courses and to fulfill the mission of OUP. as a university residence credit center.

Another major concern with regard to the OUP resources is that in spite of adequate physical facilities, equipment, laboratories, and faculty and a supporting personnel, the instructional programs tend to be fairly traditional with very limited use of innovative instructional practices in the courses currently being taught. This is in part due to the lack of a strong commitment among the faculty and the lack of an instructional resources center which would encourage more innovative practices.

The major concerns of the examining team with regard to the resources of OUP are largely concerned with the small enrollments, and the need for closer cooperation and planning with Scioto Technical College and the Academic Center at Ironton. The declining enrollments, the limitations of the current facilities, the declining base of financial support, and the utilization of staff are placing increasing strains on the OUP campus. There is a general agreement at all levels both within and outside the OUP Branch, Ohio University and the Ohio Board of Regents, that university

branches and technical colleges should plan and cooperate in planning fature resources including a common campus, planning of facilities, joint library and instructional services, common student and administrative services and joint faculty appointments. This is documented in the Resolutions of the Ohio Board of Regents, a position paper of the Ohio University Off Campus Academic Program and the Status and Self study reports of CUP and the Scioto Technical College as well as other documents and sources. Yet, there is the uneasy feeling given the autonomy of the individual institutions and the current realities, that the OUP Branch, Scioto Technical College, and the Academic Center of Ohio University at Ironton which are operating fairly autonomously will continue to do so, unless more tangible efforts are made immediately. As a result, less than adequate physical, financial, and buman resources will be available in the individual operations to adequately meet their respective missions, whereas a joint effort which would combine facilities, services, programs, personnel and other resources could result in a more effective use of community and state resources which would more adequately meet the higher education needs of the Portsmooth-Ironton area.

3. Organization: The Ohio University, Portsmooth Regional Campus consists of a relatively simple and structure forward local organizational structure. However, the effectiveness of the OUP organization is both aided and aberted by the complex and intricate organization of not only Ohio University, but the total complex of higher education as organized and coordinated by the Ohio Board of Regents.

The Ohio Board of Regents, in addition to allocating monies appropriated by the Ohio General Assembly, has the broader responsibility of approving

#### SUMMARY

Ohio University, Portsmouth is satisfactorily operating as a regional branch campus. Its primary strengths are:

- 1. Strong liberal arts transfer program.
- 2. Responsiveness to the needs of the OUP student body.
- 3. An academically well-qualified faculty, adequate financial support and well maintained and adequate physical facilities.
- 4. Excellent library and well-equipped laboratory facilities.
- 5. Strong financial support for students of limited economic means.
- 6. Local budget participation process.
- 7. Student, faculty, administration and community participation in planning and decision making.
- Potential leadership.

The primary areas of concern with regard to the OUP branch campus are as follows:

- 1. Limited and potentially declining enrollments.
- 2. The need for more comprehensive planning with Scioto Technical College and the Academic Center at Ironton with a view toward sharing a common facility and relevant services.
- 3. Unclear and at times inadequate channels of communication with the main Athens campus and within the OUP campus.
- 4. Limited innovative teaching as well as need to provide more individualized and personalized instruction in view of stated objectives.



MEETS MONDAY 6:15 P. M. AMERICAN LEGION
705 COURT STREET
PORTSMOUTH, OHIO

#### RESOLUTION

WHEREAS the Ohio Board of Regents has endorsed a generaltechnical college for Southern Chio and a development of a campus and facilities to meet the needs of a minimum enrollment of fifteen hundred (1500) students, and;

WHEREAS the Ohio Board of Regents had indicated that the site now occupied by the Ohio University of Portsmouth, including the existing Massie Hall, would adequately provide for the physical requirements of the proposed general-technical college, and;

WHEREAS the union of Ohio University of Portsmouth and Scioto Technical College would provide for a more economic means of obtaining a two-year associate degree in general or technical education for the students of Southern Ohio, and;

WHEREAS the general-technical college would result in a saving of public tax monies for the citizens of Ohio; now,

BE IT THEREFORE RESOLVED that the Board of Directors of the Lions Club of Portsmouth, Ohio, Scioto County, has, on this date, Monday, November 19, 1973, at 8:00 p.m., officially and unanimously endorsed the concept of a general-technical college for Southern Ohio.

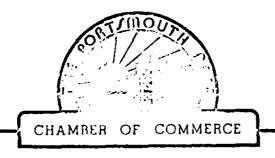
Signed b

Frank A. Tiedge President

Charles Dettwiller, Vice-

President

William R. Anderson, Secretary



Box 509

Fottemouth, Ohio 45662

353-1116

# <u>RESOLUTION</u>

- WHEREAS. The Ohio Roard of Regents has endersed a General-Technical College for Southern Obio and the development of a campus and facilities to meet the needs of a minimum enrollment of 1,500 students, and:
- WHEREAS, The Obio Board of Regents has indicated that the site now occupied by Ohio University Portomouth, including the exteting Massie Hall, would adequately provide for the physical requirements of the proposed General-Technical College, and:
- WHEREAS, The union of Ohio University Portsmouth and Sciato Technical College would provide for a more aconomic means of obtaining n two⇒year associate degree in General or Technical education for the students of Southern Ohio, and:
- WHEREAS, The General-Technical College would result in a savings of public tax monies for the citizens of On o:
- NOW, BE IT THEREFORE RESOLVED that the Point of Directors of the Portsmouth Area Chamber of Commerce has, on this date, officially and unanimously endorsed the concept of a General-Technical College for Southern Ohio.

Adopted: August 23, 1973

President

# RESOLUTION

WHEREAS the Ohio Board of Regents has endorsed a generaltechnical college for Southern Ohio and a development of a campus and facilities to meet the needs of a minimum enrollment of fifteen hundred (1500) students, and;

WHEREAS the Ohio Board of Regents had indicated that the site now occupied by the Ohio University of Portsmouth, including the existing Massie Hall, would adequately provide for the physical requirements of the proposed general-technical college, and;

WHEREAS the union of Ohio University of Portsmouth and Scioto Technical College would provide for a more economic means of obtaining a two-year associate degree in general or technical education for the students of Southern Ohio, and;

WHEREAS the general-technical college would result in a saving of public tax monies for the citizens of Ohio; now,

BE IT THEREFORE RESOLVED that the Board of Directors of the Rotary Club of Portsmouth, Ohio, Scioto County, has, on this date, Monday, November 12, 1973, at 12:00 o'clock, officially and unanimously endorsed the concept of a general-technical college for Southern Ohio.

Signed by:

John B. Marshall, President

Michael H. Williams, Vice-President

Charles H. Horr, Secretary-

Treasurer

IN THE MATTER OF RESOLUTION TO SUPPORT THE DEVELOPMENT OF A GENERAL AND TECHNICAL COLLEGE

It was moved by Mr. Griffith and seconded by Mr. Morgan that the following resolution be adopted:

# RESOLUTION

WHEREAS, the Ohio Board of Regents has endorsed a generaltechnical college for Southern Ohio and a development of a campus and facilities to meet the needs of a minimum enrollment of fifteen hundred (1500) students, and

WHEREAS, the Ohio Board of Regents had indicated that the site now occupied by the Ohio University of Portsmouth, including the existing Massie Hall, would adequately provide for the physical requirements of the proposed general-technical college, and

WHEREAS, the union of Ohio University of Portsmouth and the Scioto Technical College would provide for a more economic means of obtaining a two-year associate degree in general or technical education for the students of Southern Chio, and

WHEREAS, the general-technical college would result in a saving of public tax monies for the citizens of Ohio, and

WHEREAS, Ohio University of Portsmouth is encompassed in the Central Business District Development Flan;

NOW THEREFORE, BE IT RESOLVED, that the Board of County Commissioners, Scioto County, Ohio, does hereby express their desire to support the proposed development of a general and technical college on the current site of Ohio University. Portsmouth Branch. Portsmouth, Ohio.

As to such action, each member voted as follows: ...

Mr. Griffith "aye"

Mr. Morgan "aye" — Mr. Rase "aye"

Juinne Schmidt, Cierk

# CERTIFICATION

I, Jeanne Schmidt, the duly appointed and acting Clerk of the Board of County Commissioners, Scioto County, Ohio, do hereby certify the above to be a true and correct copy of a Resolution adopted by the Board of County Commissioners on November 12, 1973, Journal 38 and Page 211.

170

# RESOLUTION .

WHEREAS the Ohio Board of Regents has endorsed a general-technical college for Southern Ohio and a development of a campus and facilities to meet the needs of a minimum enrollment of fifteen hundred (1,500) students, and;

WHEREAS the Ohio Board of Regents had indicated that the site now occupied by the Ohio University of Portsmouth, including the existing Massie Hall, would adequately provide for the physical requirements of the proposed general-technical college, and;

WHEREAS the union of Ohio University of Portsmouth and Scioto Technical College would provide for a more economic means of obtaining a two-year associate degree in general or technical education for the students of Southern Ohio, and;

WHEREAS the general-technical college would result in a saving of public tax monies for the citizens of Ohio; now,

BE IT THEREFORE RESOLVED that the Board of Directors of the Kiwanis of Portsmouth, Ohio, Scioto County, has, on this date, Wednesday, November 14, 1973, at 12:00 o'clock, officially and unanimously endorsed the concept of a general-technical college for Southern Ohio.

Signed by:

Robert Sieling, President

Larry Loft, Vice-Presiden

Paul Hickman, Secretary-

Treasurer

# THE RETAIL MERCHANTS ASSOCIATION

413 MASONIC TEMPLE BUILDING

P. O. BOX 1367

PHONE 353-1191

# PORTSMOUTH, OHIO

45662

# RESOLUTION

WHEREAS the Ohio Board of Regents has endorsed a general - technical college for Southern Ohio and a development of a campus and facilities to meet the needs of a minimum enrollment of fifteen hundred (1500) students, and;

WHEREAS the Ohio Board of Regents had indicated that the site now occupied by the Ohio University of Portsmouth, including the existing Massie Hall, would adequately provide for the physical requirements of the proposed general-technical college, and;

WHEREAS the union of Ohio University of Portsmouth and Scioto Technical
College would provide for a more economic means of obtaining a two-year
associate degree in general or technical education for the students of Southern
Ohio, and;

WHEREAS the general-technical college would result in a saving of public tax monies for the citizens of Ohio; now,

BE IT THEREFORE RESOLVED that the Board of Directors of the Retail Merchants Association of Portsmouth, Ohio, Scioto County, has on this date, Wednesday, November 14, 1973, at 7:00 o'clock p. m., officially and unanimously endorsed the concept of a general-technical college for Southern Chio.

Signed by:

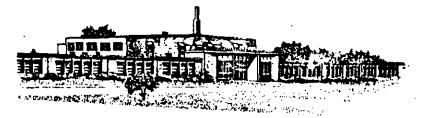
deorge derms, President

Fred Anderson, Vice-President

Richard Flowers, Secretary-Treasurer

# Forthwest High Sochool

Phone: 256-3366 (Area Code 614)



PRINCIPAL

Boute 1. McDERMOTT, OHIO 45852

Movember 19, 1973

Or. Flinchbaugh, Director Ohio University 902 Second Street Portsmouth, Ohio 45662

Dear Dr. Flinchbaugh:

Or. Scott Come attended our last counselor's meeting and explained the imminent merger of Chio University Ports-mouth and Scioto Technical College. Frank Taylor also entertained questions from our members.

All our Scioto Area Counselor's Association Members present voted to support the merger after we heard from Tr. Come and Mr. Taylor.

We passed the following resolution: Be it resolved that on this day, November 19, 1973, the Scioto Area Counselor's Association announces its support for the merger of Chio University Portsmouth and Scioto Technical College as a move in the best interests of the educational development of our community.

Scioto Area Counselor's Association

/ rresident

# Wortsmouth Eime

For 121 Years Furnishing All The News Of The Area

PORTSMOUTH, OHIO, WEDNESDAY, NOVEMBER 28, 1973

38 PAGES

# Commission Backs OUP Expansion

Scloto County commissioners this morning adopted a resolution expressing support for a general technical college n Portsmouth.

Plans announced Friday call or union of Ohio University or ts mouth and Scioto lechnical College with new uildings to be constructed on he grounds of the present tranch college.

The resolution adopted this norning during a regular necting states the new chnical college should tie in 7th the central business istrict development plan.

The board approved an greement with Appalachian I u m a n Development and 2 c o n o m i c C o m m u n i t y leganization. Inc., to cooperate n Operation Mainstream, a rogram to hire the chronically inemployed.

The organization received a 91.270 federal grant to administer the new employment rogram in Scioto, Pike, Ross, awrence. Vinton, Hocking, fallia, Meigs, Jackson and thens counties.

The commissioners have sked for 10 employes under the ew program. The employes ill receive \$80 a week with the county furnishing \$25.50 of the total paycheck. The one-ear program began Oct. 15.

The commissioners delayed id opening for construction of ne new county garage from lov, 19 to Nov. 29 to allow ontractors more time to ompile proposals. The opening fill be at 10 a.m. in the comnission office.

A resolution was adopted appressing the desire of the immissioners to have a local rice of the Appalachian egional Commission, which innels much of the federal inds into the Appalachian area. Approved was a payment of 17,336 to Standard Slag Co. for 724 tons of slag.

# Ramada Inn Addition Is Planned

Plans were unveiled Tuesday night for construction of about 66 new rooms at Ramada Inn.

Hymic Canter, owner of the local motor hotel, explained his plans to Portsmouth City Council following a regular meeting. James Wittenmeyer of Hayes, Donaldson & Wittenmeyer, local architects, accompanied Canter.

The new motel units would be in two separate double-deck buildings along the south side of Third St., just north of the present Ramade Inn building. The units would be slightly smaller than the ones in the present building and aimed at the economy-minded traveler.

Canter asked the city to vacate about eight feet of the right of way along Third St. for construction of the new units. The buildings would be on the present sidewalk on the south side of Third St.

Consideration of the request will be delayed until City Solicitor Edward Leach can complete a title check on the property. Contracts with the U.S. Department of Housing and Urban Development signed when the Ramada Inn was part of the University Urban Renewal from vacating portions of the property, Acting City Manager Lloyd Clausing said

Livel Clausing said.

During the regular meeting.
Council adopted a resolution
endorsing the formation of a
general technical college in
Portsmouth. Plans currently
under study call for combining
Ohio University Portsmouth and
Scioto Technical College.

An ordinance was chacted authorizing the acting city manager to purchase a lot at 847 Fourth St. at a cost of \$26,400 to expand the city parking lot in the 800 block of Fourth St. and provide access to Gay St.

(The property is about 41 feet wide and runs from Fourth St. north to the east-west alley. The city purchased the parcel from Edward Westphal Jr., with Bob Mitchell acting as agent, although the legislation approved by Council indicates the property is being purchased from Mitchell.

(Leach said the purchase price was determined on a front footage basis by state appraisers, using the same formula empoyed for other properties needed for the Gay St. Issue I Project.)

An ordinance authorizing the state to resurface Scioto Trait from Kinney's Lane north to the corporation limits was given first reading to allow the Ohio Department of Transportation (DOT) time to include the cost of raising catch basins along the curb. DOT officials originally didn't include the cost of raising the basins.

The councilmen approved '

APPENDIX III

# CHAPTER 3358: GENERAL AND TECHNICAL COLLEGES

## § 3358.01 Definitions.

As used in sections 3358.01 to 3358.08, inclusive, of the Revised Code:

(A) "General and technical college" means an institution of higher education established as provided in such sections, organized for the principal purpose of offering programs of education beyond the high school normally not exceeding two years duration and leading to the award of an associate degree. Such programs shall include programs in the arts and sciences and in technical education, as well as adult continuing education in these fields.

(B) "Arts and sciences program" means a general curriculum of two years or less duration provided within a general and technical college, planned and intended to enable students to gain academic credit for courses comparable to the general education or general studies courses offered in the first two years of accredited four-year colleges and universities in the state, and designed to enable students to transfer to such colleges and universities for the purpose of earn-

ing a bachelor's degree or to complete a general studies curriculum after two years with the appropriate recognition of academic achievement through receipt of the associate in arts degree.

(C) "Technical education program" means a post high school program usually of two years duration planned and intended to prepare students to pursue careers in which they provide immediate technical assistance to professional or managerial persons generally required to hold the baccalaureate or higher academic degrees in professional fields. Technical education programs would include, but are not limited to, business technologies, engineering technologies, educational technologies, and public service technologies.

(D) "Adult continuing education program" means the offering of short courses, seminars, workshops, exhibits, performances, and other higher educational activities for the general educational or occupational benefit of adult persons.

HISTORY: 154 v 8 329. Eff 9-20-72.

Underlining indicates new material; 🌰 indicates deletion

# § 3358.02 Creation of general and technical college.

(A) A state general and technical college may be created with the approval of the Ohio board of regents upon the proposal of the board of trustees of a technical mistitute district, or upon the proposal of the board of trustees of a state university, and pursuant to an agreement entered into under section 3358.05 of the Revised Code. Except for colleges created under division (B) of this section, a state general and technical college may only be created to take the place of a technical institute or of a university branch, but may not take the place of both a technical institute and a university branch in the same community without the consent of both boards of trustees.

(B) (1) Qualified electors residing in a county or in two or more contiguous counties may, in the manner prescribed in division (C) of section 3354.02 of the Revised Code, execute a petition proposing the creation of a state general and technical college within the territory of a county or two or more contiguous counties in which there is located no university branch or technical institute. Upon the certification to the board of regents that a majority of the electors voting on the proposition in the territory in which the proposed college is to be located voted in favor thereof, the board may create a college within the territory included in the petition.

(2) The board of county commissioners of a county in which there is no university branch or technical institute and which has a population of not less than seventy-five thousand may, by resolution approved by two-thirds of its members, propose the creation of a state general and technical college within the county. Upon certification to the board of regents of a copy of such resolution, the board may create a college within the county.

(3) The boards of county commissioners of any two or more contiguous counties in which there are no university branches or technical institutes and which have a combined population of not less than seventy-five thousand may, by a resolution approved by two-thirds of the members of each such board, jointly propose the creation of a technical college within the territory of such counties. Upon certification to the board of regents of a copy of such resolution, the board may create a college within the county.

(C) A state general and technical college is a body politic and corporate located in a particular place or places offering an arts and sciences program, a technical education program, and an adult continuing education program. A state general and technical college shall receive a charter from the Ohio board of regents. The board of regents shall not require the passage of

an operating levy as a condition for the board's approval of the establishment of a state general and technical college.

HISTORY: 134 v 8 329. Eff 9-20-72.

# § 3358.03 Board of trustees; appointment; term; compensation.

The government of a state general and technical college is vested in a board of nine trustees who shall be appointed by the governor, with the advice and consent of the senate. Trustees shall be appointed for six-year terms, the terms of three trustees expiring every second year, except that initial appointments shall be made three for two years, three for four years, and three for six years. Where a state general and technical college succeeds to the operations of a technical institute, the initial board of trustees of the college shall be comprised of the members of the board of trustees of the technical institute district, to serve for the balance of their existing terms, and such additional number appointed by the governor, with the advice and consent of the senate, as will total nine members; and the terms of such members appointed by the governor originally and to all succeeding terms shall be such that, in combination with the original remaining terms of the members from the technical institute district, the eventual result will be that three terms will expire every second year. The trustees shall receive no compensation for their services, but may be paid for their reasonably necessary expenses while engaged in the discharge of their official duties. A majority of the board constitutes a quorum.

HISTORY: 134 + \$ 329. Eff 9-20-72.

# § 3358.04 Board of trustees; organization; powers and duties.

The board of trustees of a state general and: technical college shall annually elect from their members a chairman and a vice-chairman, and they may also appoint a secretary who need not be a member of the board. The board of trustees shall employ a president, appoint or approve the appointment of other necessary administrative officers, faculty members, and operating staff, although approval of the appointment of operating staff may be delegated to the president. The board shall fix the rate of compensation of the president, principal administrative officers, and faculty. The board shall do all things necessary for the creation, proper maintenance, and successful and continuous operation of a state general and technical college, and may adopt and at any time amend bylaws, rules, and regulations for the conduct of the board and the government and conduct of the college.

HISTORY: 184 v 8 829, Eft 9-20-72.

## § 3358.05 Transitional agreements.

Upon proposal by the board of trustees of a technical institute district, the board of trustees of a state university, or both, and upon approval of the establishment of a state general and technical college by the Ohio board of regents, an agreement between the board of trustees of the proposing technical institute district, state university, or both, and the Ohio board of regents shall be entered into to effect the transition of the technical institute or university branch, or both, to a state general and technical college, including provision therein for the transfer of assets and contracts, assumption or discharging of liabilities and obligations, the date as of which such transition shall be effected, and such other matters as are necessary or appropriate to such purpose. Nothing in the agreement may, or shall be construed to, affect the rights of holders or owners of bonds or notes issued pursuant to section 3357.11 of the Revised Code until such bonds or notes are returned or provisions therefor made. Such agreement shall be entered into by the Ohio board of regents on behalf of such state general and technical college and is binding upon such college and its board of trustees. The board of trustees of a technical institute district shall not approve an agreement for the transfer of assets of a technical institute district, unless it finds and determines that such agreement adequately provides for the achievement of the purposes for which the district was created and will be beneficial to the people of the district.

HISTORY: 154 + \$ \$29. Eg 9-20-72.

Cross-References to Related Sections
See RC \$ 3358.02 which refers to this section.

# § 3358.06 Receipt of donations, grants, and bequests.

The board of trustees of a state general and technical college may receive, and hold in trust for the use and benefit of the college, any grant or devise of land and any donation or bequest of money or other personal property, to be applied to the general or special use of the college as directed by the donation or bequest. The board of trustees of a state general and technical college may enter into all contracts and agreements necessary to the acquisition of property for, and the operation of, such college.

HISTORY: 154 v 8 829. E# 9-20-72.

#### § 3358.07. Financial support.

The general assembly shall support a state general and technical college by such sums of money and in such manner as it may provide,

but support may also be obtained from other sources.

HISTORY: 154 v 8 329. Eff 9-20-72.

# § 3358.08 General powers of state universities apply.

In addition to the express applicability of Chapter 3345. of the Revised Code to state general and technical colleges by reason of being state colleges or colleges supported by or receiving support from the state, sections 3345.01, 3345.021 [3345.02.1], 3345.03, 3345.04, 3345.05, 3345.07, 3345.09, 3345.11, 3345.12, 3345.14, 3345.16, 3345.17, and 3345.18 of the Revised Code are also applicable to state general and technical colleges, and each state general and technical college and its board of trustees has the same authority thereunder as a state university and its board of trustees.

HISTORY: 184 v \$ 529. Eff 9-20-72.

APPENDIX IV

WHEREAS the Ohio Board of Regents and the Ohio General Assembly have encouraged joint use of facilities in areas which contain both a technical college and a university branch and have also encouraged a true merger of the institutions.

WHEREAS the Ohio University Portsmouth Advisory Board unanimously voted to adopt a resolution to combine the Ohio University Portsmouth Branch and the Scioto Technical College into a General Technical College.

WHEREAS the Scioto Technical College will develop a plan for operation of a General Technical College in accordance with Chapter 3358 of the Ohio Revised Code.

WHEREAS the General Technical College could develop programs to meet the needs of Adams, Lawrence, Pike, Jackson, Ross, Gallia, and Scioto counties.

WHEREAS the population of the seven counties to be served by the General Technical College is in excess of 300,000 people.

BE IT RESOLVED that the Scioto Technical College Board of Trustees, pursuant to the provisions of Chapter 3358 of the Ohio Revised Code, hereby proposes to the Ohio Board of Regents the creation of a state General and Technical College district encompassing the Scioto Technical College District and the Ohio University Portsmouth Branch on the site presently occupied by the Ohio University Portsmouth Branch. This proposal was adopted by the Scioto Technical College Board of Trustees at the Regular Meeting of August 23, 1973.

BE IT FURTHER RESOLVED that the Scioto Technical Board of Trustees respectfully requests the Ohio Board of Regents to approve the creation of a state General and Technical College district in accordance with Chapter 3358 of the Ohio Revised Code.

APPENDIX V

# OHIO BOARD OF REGENTS

88 East Broad Street, Room 770 Columbus, Ohio 43215 614-469-2575

Dr. James A. (Dolph) Norton, Chancellor

September 24, 1973

Mr. James Strafford, Chairman Ohio University Branch Advisory Council 2635 Gilbert Avenue Portsmouth, Ohio 45662

Dear Mr. Strafford:

The contents of this letter are offered in response to your query concerning the future of a resident credit center in Portsmouth.

The Ohio Board of Regents' concept of the operation in Portsmouth at the current time is a branch and a resident credit center; Ohio University prefers to call this a regional campus. Our description of these two titles is attached. main thrust through branch operations is to deliver freshman and sophomore level courses to the citizens of the particular We have not been particularly interested in promoting an expansion of resident credit center operations. These upper division courses should be offered only in a community when there is an expressed need for this type of course. Originally, these classes were to assist teachers in meeting certification requirements. The Regents are concerned that through offering upper division courses we are not encouraging the development of full-fledged baccalaureate degrees in the cities where branches The future expansion of all resident credit centers is currently being reviewed by the Board of Regents, and each university must justify why these courses are being offered prior to a local commitment. In some cities that now have branch campuses located within commuting distance of a university, there will be a deliberate attempt to reduce the number of upper division course offerings. Since the City of Portsmouth is located several miles from a university campus, there will probably be a need to offer selected upper division courses on the Portsmouth campus.

If it is ultimately determined that Scioto County should become a State General & Technical College operation, it will be entirely permissable for the new college board of trustees to contract with a four-year university to teach selected upper division courses on its campus. The extent of these offerings will be monitored by the Ohio Board of Regents. In a similar fashion,



John Marshalt Briley, Chairman Robert F. Dwolittle, Vice Chairman David G. Hill, Vice Chairman Marvin L. Warner, Vice Chairman Paul E. Belcher, Secretary Charles M. Barrett Mary Ellen Ludtum George M. Steinbrenner III Mr. James Strafford September 24, 1973 Page 2.

the Board will monitor upper division commitments offered on branch campuses of all public-supported universities. It is our hope that Ohio University would continue to offer selected upper division courses in Portsmouth; but in the event that they would elect not to proceed in this direction, the board of the new college would have the option of entering into a similar contract with other state-supported universities.

I trust this information will be helpful to you. If I can be of any further assistance, please do not hesitate to call.

Sincerely yours,

Max J. Lerner Vice-Chancellor

Two-Year Campuses

MJL:jl