

MINUTES—OHIO UNIVERSITY, Board of Trustees--February 2, 1962

A regular meeting of the Board of Trustees of Ohio University was held in the Trustees' Room, Cutler Hall, Athens, Ohio on Friday, February 2, 1962, at 10 a.m.

The meeting was called to order by Chairman Fred Johnson with the following members present: Gordon K. Bush, Joseph B. Hall, C. Don McVay, C. Paul Stocker, Edwin L. Kennedy, and John W. Galbreath. There were no members absent.

Also present were: President Vernon R. Alden, Brandon T. Grover, Luverne F. Lausche, and Paul R. O'Brien.

Action approving the Minutes of the December 4, 1961 Meeting was deferred until later in the meeting.

The Secretary reported there were no communications, petitions, or memorials.

The Secretary presented the Monthly Statement which is summarized as follows:

MONTHLY REPORT FOR MONTH ENDED JANUARY 31, 1962

	Appro- priations	Vouchers Issued	Cash Balance	Outstand- ing Orders	Unencumbered Balance
Personal Services	\$4,238,053.00	\$2,686,264.94	\$1,551,788.06	\$	\$1,551,788.06
Student Fees	<u>1,872,900.00</u>	<u>660,967.92</u>	<u>1,211,932.08</u>		<u>1,211,932.08</u>
Total Pres.Ser.	\$6,110,953.00	\$3,347,232.86	\$2,763,720.14		\$2,763,720.14
Maintenance	903,949.00	465,258.00	438,691.00	62,971.81	375,719.19
Equipment	<u>176,904.00</u>	<u>73,812.35</u>	<u>103,091.65</u>	<u>2,390.72</u>	<u>100,700.93</u>
Total	\$7,191,806.00	\$3,886,303.21	\$3,305,502.79	\$ 65,362.53	\$3,240,140.26
Rotaries	<u>2,106,337.05</u>	<u>1,014,862.21</u>	<u>1,091,474.84</u>	<u>64,504.12</u>	<u>1,026,970.72</u>
Grand Total	\$9,298,143.05	\$4,901,165.42	\$4,396,977.63	\$129,866.65	\$4,267,110.98

The Secretary presented a report on the accumulated overhead funds, that have been collected from various research projects and the Nigerian Projects, totaling \$34,612.00. These funds are available for expenditure by the Board of Trustees.

The Secretary presented the following schedule showing pending additions and betterment projects and an estimated time schedule when payments would be necessary and also possible funds that would be available for these projects:

PENDING ADDITION AND BETTERMENT PROJECTS

	3/31	6/30	9/30	12/31
Land Purchases	\$45,000	\$10,000	\$-0-	\$35,000
West Green Utilities	162,000	6,000	9,000	75,000
Architect-Ellis Hall	46,000	10,000	28,000	-0-
Air Conditioning Baker Center Rooms	5,000	5,000	-0-	-0-
Space Arts Bldg. Equipment	35,000	-0-	20,000	15,000
Bond Payment Due 10/1/62	35,000	-0-	-0-	35,000
Bentley Hall Basement Rehabilitation	50,000	10,000	20,000	20,000
Television Transmitter	110,000	-0-	110,000	-0-
	\$488,000	\$41,000	\$187,000	\$180,000

AVAILABLE FUNDS

Building Funds (Student General Fund)	\$ 88,425
Funds on Hand	335,591
Estimated Receipts Feb. 1962	<u>158,000</u>
TOTAL AVAILABLE MARCH 31, 1962	582,016
Estimated Receipts Summer 1962	<u>42,000</u>
TOTAL AVAILABLE JUNE 30, 1962	624,016
Estimated Receipts Fall 1962	<u>184,600</u>
TOTAL AVAILABLE SEPT. 30, 1962	608,816
Projected \$50 Fee Increase	<u>420,000</u>
Total Available Dec. 31, 1962	<u>\$1,228,816</u>

President Alden was called on for his report. He reported that during the past month he has been meeting with faculty members, deans, and other administrative officers attempting to learn their problems.

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He called the attention of the Trustees to three factors that will cause Ohio University to grow more rapidly in the next ten to fifteen years than in the past. These factors are:

1. The population growth of college age youth will be greatly accelerated in the next ten to fifteen years.
2. A higher per cent of high school graduates are seeking a college education.
3. The state universities must take a larger per cent of the student population because many privately endowed colleges cannot expand fast enough to take the per cent of students they now take.

These factors will require Ohio University to expand its physical facilities much faster than in the past, and to recruit many additional faculty and civil service employees.

President Alden further reported that he has been asking questions instead of outlining a program, and he hopes to learn more about the educational philosophy and problems of the various university departments by this procedure.

He has been asking the following questions:

1. Do we have all of the environmental facilities and funds sufficient to encourage good scholarship?

a. Do the faculty members have sufficient time by sabbatical leaves, reasonable teaching loads, etc. to further their scholarship?

b. Are the library facilities sufficient for good scholarship, both in size of physical facilities and in number of books available?

c. Are sufficient research facilities available for the faculty and students to encourage research?

2. Do we put sufficient recognition on great teaching ability as well as research? President Alden pointed out that the administration must maintain a delicate balance between the importance placed on teaching ability and research projects.

Under this question, also, is the present administrative organization flexible enough to take care of the large estimated growth in the future? He reported that at a later meeting of the Board he hopes to have some recommended changes in the administrative organization.

3. If the State of Ohio does not assume its obligation to furnish sufficient financial support to Ohio University in the future that will permit us to take all students applying for admission, can we accept students on a selective basis?

4. Is the balance between in-state and out-of-state students at the proper level?

The President pointed out that Miami's freshman class consists of approximately 20% out-of-state students while Ohio University's is about 6%.

5. What kind of institution should Ohio University be?

a. Should a ceiling on enrollment in Athens be instituted?

b. Should we put more energy in expanding our present branches?

c. Should we develop a relationship with the privately endowed colleges and our graduate program in which students would attend one of the private colleges for three years and two at Ohio University, and receive an undergraduate degree from the private college and a graduate degree from Ohio University?

d. What should be the ultimate balance between our graduate and undergraduate programs? In the future, should we put more effort into expanding our graduate program, or should we continue our present balance between graduate and undergraduate programs?

6. Do we have the proper breakdown in our academic divisions at present? That is, should we eliminate certain courses that have been offered for years and the reason for their being offered has now disappeared?

Should we inaugurate new courses or divisions such as schools of nursing and forestry in order to meet the demand for this training in Southeastern Ohio?

7. What should our policy be on developing international programs? Should we limit it to our present plans that include the Western Region of Nigeria, the Northern Region of Nigeria, Cambodia, possibly South Viet Nam and Colombia? Should we eliminate any of these programs or should we expand them?

8. What action should be taken relative to our continuing education programs? Should we put more effort in training teacher education and programs such as the Executive Development Program?

9. What action should we take relative to new teaching methods, such as teaching machines, closed circuit T.V. or educational T.V. programs? Should we take the lead in developing these new methods, or should we follow along and accept them after they have been developed at other schools?

10. Can we be more effective in influencing our students outside of the classroom by improving their educational environment in the dormitories, libraries, and other extra-curricular activities?

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11. It seems evident that the needs of Ohio University will far exceed the amount of money available from state appropriations. We must explore all sources of funds and possibly include private foundations, gifts from alumni, friends of Ohio University, and all avenues of federal support both in grants and low interest loans which may become available. One method of exploring the possibility of additional gifts and grants would be the establishment of visiting committees in the colleges other than in the College of Applied Science. These visiting committees, if properly selected, can raise the sights of the present faculty and administrators and be very helpful in obtaining funds to make these projects possible.

12. President Alden reported that he will welcome any suggestions from the Trustees. He further believes that we should not let the shortage of funds lower our educational vision. We should determine what is the best possible university we could have, then determine the cost and then make every effort to obtain funds from whatever sources available.

Mr. Galbreath reported that there are many projects for which federal funds are available and Ohio University should be a leader in obtaining these funds. He pointed out the importance of the future expansion of Athens to the future growth of Ohio University and that in order for the City to keep pace with the University's growth, the Urban Renewal project must be pushed in every way possible.

Mr. Hall concurred in the importance of pushing through the proposed Urban Renewal project in the City of Athens.

Mr. Bush reported that there is resistance in the community to Urban Renewal, and that a petition will be presented at the next meeting of council against Urban Renewal.

Chairman Johnson thanked President Alden for his report and assured him that he will have the full support of the Trustees in every way possible.

Mr. McVay was called on for a report of the Athletic and Public Relations Committee. He asked Mr. Grover to read a letter outlining the records of the football, and basketball teams for the past year, and reported that football attendance was up in 1961 over 1960.

Mr. Grover reported that the Department of Physical Education and Athletics is the largest division in the University. This semester 156 classes were offered with 4,465 students registered. He reported that the Division of Physical Education, in keeping with the increased interest throughout the nation in physical fitness, was attempting to do its share in this program. He reported that the new Physical Education Center was meeting the needs of the department completely. He also reported that the Division of Physical Education and Inter-Collegiate Athletics would live within its budget of approximately \$180,000 during this year.

Mr. Hall reported for the Faculty Relations Committee and recommended that John Calhoun Baker be elected President Emeritus of Ohio University in recognition of the high quality of leadership he had exercised at Ohio University for the past seventeen years.

It was moved by Mr. Hall, seconded by Mr. Galbreath, and unanimously passed, that John C. Baker be elected President Emeritus of Ohio University.

Mr. Hall reported that according to rules and regulations of the State Teachers Retirement System, John C. Baker could not receive retirement pay until June 30, 1962. Mr. Hall proposed that Mr. Baker be kept on the Payroll at a rate of \$500 per month, effective February 1, through June 30, 1962, at which time his retirement would become effective in the State Teachers Retirement System.

It was moved by Mr. Hall, seconded by Mr. Bush, and unanimously carried, that President Emeritus John C. Baker be paid a monthly salary of \$500 from February 1 through June 30, 1962.

Mr. Hall recommended that the Eleonora L. Schmidt, Professorship of Student Health, be awarded to Dean Rush Elliott for his interest in student health.

It was moved by Mr. Hall, seconded by Mr. Galbreath, and unanimously carried, that Dean Rush Elliott be awarded the Eleonora L. Schmidt Professorship of Student Health, in recognition of his long and outstanding service as a teacher of zoology, his initiation and implementation of the high standards of excellence in the pre-medical program at Ohio University, and his lively interest in the problems of student health.

Mr. Hall called on the Secretary for an explanation of the tax-sheltered annuity.

The Secretary pointed out that the President of the United States on October 4, 1961, signed a bill amending the Internal Revenue Act which would permit employees of State supported educational institutions to obtain certain tax advantages by accepting a reduction in salary and having the University make contributions to an annuity in lieu of salary. It was pointed out that there is still a question whether this "tax-sheltered" annuity will be possible under Ohio laws; however, due to the benefits that may incur to a large percentage of our faculty members, it is felt that every effort must be made to implement the establishment of this "tax-shelter" for our faculty.

It was moved by Mr. Hall, seconded by Mr. Kennedy, and unanimously carried, that the administrative officers of Ohio University be instructed to explore all the possibilities of obtaining the tax benefits for our faculty members under Section 403b of the Internal Revenue Code, including, if necessary, requesting a formal opinion from the Attorney General as to the legality of this procedure in Ohio.

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Mr. Kennedy was called on for a report of the Finance Committee. He reported that at the December 4, 1961 meeting, the Trustees had instructed the administrative officers to apply to the Emergency Board of the State of Ohio for \$150,000 to partially install the utility connections on the West Green Dormitory Project.

Since there are no funds available at the present time in the State Emergency Fund, Mr. Kennedy moved, seconded by Mr. Hall, and unanimously carried, that \$162,000 of the Student Building Fee Funds be allocated for the utility connections on the West Green.

The Secretary reported that he had accumulated approximately \$15,000 by investing state funds in Treasury Bills until the proper determination of the account in which these funds should be deposited in the State. This delay in forwarding funds to the State Treasurer has been concurred in by the Representative of the Auditor of State's Office.

Mr. Galbreath moved, seconded by Mr. Hall, and unanimously carried, that \$15,000 of this interest fund should be set up as a Travel and Promotion Fund for the benefit of Ohio University. This fund will be under the control of the President of the University.

The Secretary presented the attached Loan Agreement with the Housing and Home Finance Agency for \$3,250,000.

It was moved by Mr. Galbreath, seconded by Mr. Hall, that the Loan Agreement as presented with the open-end feature and the pledge of the income from Bryan Hall, be approved. On Roll Call vote, the following votes are recorded: Kennedy, Aye; Bush, Aye; Hall, Aye; Galbreath, Aye; McVay, Aye; Stocker, Aye; and Johnson, Aye.

Mr. Johnson reported for the Inter-University Council Committee and presented three Amendments to the Constitution which do not change the basic Constitution in any material way.

Mr. Bush moved, seconded by Mr. McVay, and unanimously carried, that the following three amendments to the Inter-University Council Constitution be approved:

Be it moved that:

Article II, Section 2 be amended to read as follows:

"Section 2. Means

Through the Council of State-assisted institutions of higher education in Ohio shall cooperate closely, placing common goals above conflicting institutional preferences yet preserving maximum recognition of the independence and existing diversity in the individuality and traditions of each institution."

Be it further moved that:

Article III, Section 1 of the Constitution of the Inter-University Council of Ohio be amended to read as follows:

"Section 1. Membership

The Council shall at any time consist of the President and one Trustee of each of the following: Central State College; and Bowling Green State, Kent State, Miami, Ohio State, and Ohio University."

and be it further moved that:

Article IV, Section 1 of the Constitution of the Inter-University Council of Ohio be amended to read as follows:

"Section 1. Officers

Officers of the Council shall be: Chairman, Vice-Chairman, and Executive Secretary. Following the order established in Article III, Section 1, the office of Chairman shall be rotated yearly among the presidents of the six institutions, provided that no one shall be eligible who has not served a minimum of two years as president of his institution. The institutional president next succeeding to Chairmanship of the Council shall serve as Vice-Chairman. The Executive Secretary shall be employed by the Council and shall serve at its pleasure."

Mr. Stocker was called on for a report of the Library Committee. He reported that the microfilmed copies of English and American Plays, previously reported as ordered, has now been delivered, and he also reported that three members of the history department and the Librarian recently went over a collection of duplicates in the Western Reserve Historical Society in Cleveland and selected about 1,000 pieces from this collection.

Mr. Bush was called on for a report of the Planning, Building, and Land Purchase committee. Mr. Bush recommended that the engineering work for the installation of the West Green Utilities be prepared by the engineering firm of Kral, Zepf, Frietag & Associates.

It was moved by Mr. Hall, seconded by Mr. Kennedy, and unanimously carried, that Kral, Zepf, Frietag and Associates be employed to prepare the engineering plans for the West Green Utilities at an estimated fee of \$12,000.

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Mr. Bush recommended that Potter, Tyler, Martin, and Roth be employed to prepare plans for dormitories No. 5 and 6 on the West Green Project.

It was moved by Mr. Hall, seconded by Mr. Galbreath, and unanimously carried, that the architectural firm of Potter, Tyler, Martin, and Roth be employed to prepare plans for the dormitories No. 5 and 6 on the West Green Project.

It was moved by Mr. Bush, seconded by Mr. McVay, and unanimously carried, that an application for a loan not to exceed \$3,000,000 with Housing and Home Finance Agency for the construction of dormitories No. 5 and 6 be submitted to Housing and Home Finance Agency as soon as possible and that Paul R. O'Brien be authorized to sign this application.

Mr. Bush reported that the United States Forest Service officials had met with the Business Manager and the Treasurer of Ohio University and had looked over the possible sites for a building to house the Athens Research Center of the Central States Forest Experiment Station.

After a general discussion of the importance of the proper location of this building and the possibility of the establishment of a School of Forestry at Ohio University, it was moved by Mr. Hall, seconded by Mr. Galbreath, and unanimously carried that the United States Forest Service be approved for a twenty-five year lease to a plot of ground sufficient in size for a research building; the location satisfactory to both parties to be determined at a later date.

Mr. Bush reported that in compliance with instructions of the Board of Trustees at the December 4, 1961 meeting, appraisals have been obtained on the two properties the purchase of which was approved at the December 4 meeting.

The appraisal received on the Nina L. Harris Lot No. 1425, on which we have an option for \$1500, was obtained appraising this lot at \$1500.

The appraisal of the property of Orville Martin, being part of Lot. No. 1028 in the City of Athens, on which we had an option to purchase at \$8,500, was obtained and the appraisers determined the value of this property at \$7,500. After negotiations in which Mr. Martin reduced his price to \$8,250, this amount exceeds the appraised value by only 10%.

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It was moved by Mr. Galbreath, seconded by Mr. Hall, and unanimously carried, that the purchases of the Harris and the Martin properties tentatively approved at the December 4, 1961 meeting, be approved formally.

Mr. Bush explained that only \$65,000 of the original appropriation for equipping the Space Arts Building had been released by the Controlling Board and that it was necessary to purchase an additional \$35,000 in equipment before this building would be completely usable.

It was moved by Mr. Bush, seconded by Mr. Hall, and unanimously carried, that \$35,000 be appropriated for equipping Space Arts Building from the Building Fee Account.

Mr. Bush explained that when Bentley Hall was rehabilitated, there were not sufficient funds appropriated to complete the rehabilitation of the basement. At the last meeting of the Board of Trustees, \$5,000 was appropriated for the purchase of laboratory equipment for the basement of Bentley Hall.

After further study, Mr. Bush recommended that a total of \$50,000 be appropriated for the completion of the basement of Bentley Hall. This would provide more usable space for the money than any other outlay of funds could do at this time.

It was moved by Mr. Bush, seconded by Mr. Hall, and unanimously carried, that a total of \$50,000 be appropriated from the Building Fee Fund for the completion of the rehabilitation of the basement of Bentley Hall.

Mr. Bush reported the reluctance of many citizens of Athens and some members of Council to push ahead with the Urban Renewal Program. He repeated his previous statement that it would require a lot of work on the part of the University Administrators to push this program through.

Mr. Bush reported that he had heard rumors that the City of Athens would approach the Trustees of Ohio University with an offer to purchase our present Television Building, at 29 South College Street, to extend the City Parking Lot.

After a general discussion, it was moved by Mr. Hall, seconded by Mr. Kennedy, and unanimously carried, that the building housing the Television Station should be retained by Ohio University and no offers to buy it shall be considered.

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Mr. Bush recommended that the naming of the West Green Dormitories and the Space Arts Building be deferred until a later meeting.

Mr. Bush reported that negotiations had been reopened with the Athens Live Stock Company for the purchase of the lease on the Live Stock Barn located on the Airport.

After a general discussion of the flying hazard created by the location of this barn, and the importance of obtaining this before we could ever have a first-class airport for this area of the state, Mr. Galbreath moved, seconded by Mr. Hall, and unanimously carried, that the administrative officers of Ohio University be authorized to open negotiations with the Athens Live Stock Company for the purchase of the lease on the Athens Live Stock property; that appraisers be employed that are suitable to the Athens Live Stock Company, and Ohio University, and that the administrative officers be authorized to offer the Athens Live Stock Company an amount not be exceed the appraised price, and in no event could the offer exceed \$100,000, and that the offer should not be less than the amount offered three or four years ago, at the time the negotiations for this sale were started.

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After a further discussion of the airport facilities, it was moved by Mr. Galbreath, seconded by Mr. Hall, and unanimously carried, that the administrative officers be authorized to obtain options on the two properties immediately east of the present airport and that appraisers be obtained to appraise these properties, and if the price seems reasonable to the administrative officers, that the Board of Trustees be polled and these purchases negotiated if possible, with funds from the Student Building Fee.

Mr. Bush discussed the action reported in the Minutes of the December 4, 1961, meeting in which the Board of Trustees authorized the use of \$400,000 of the Building Fee Fund for the rehabilitation of Ellis Hall. The Minutes show that Mr. Bush made this action, and he does not believe the Minutes properly reported his intention.

After a further discussion, it was moved by Mr. Bush, seconded by Mr. Hall, and unanimously carried that the Minutes of the December 4, 1961 meeting of the Board of Trustees be approved with the following corrections:

In the second paragraph on page 2 of the Minutes as distributed, the following action is reported: "And after a general discussion, it was moved by Mr. Galbreath, seconded by Mr. Kennedy, and unanimously carried, that the administrative officers of Ohio University be authorized to increase the comprehensive fee from \$350 per year to \$400 per year for Ohio residents; and the fee for out-of-state residents be increased from \$700 to \$800 per year. (All of these additional funds to be allocated for the purpose of constructing, repairing, or purchasing suitable educational buildings in the future.) This increase to be effective September 1, 1962, provided the administrative officers determine that it is necessary."

It was suggested that the sentence in parenthesis above, "all of these additional funds be allocated for the purpose of constructing, repairing, or purchasing suitable educational buildings in the future," be deleted.

On page 2, the last paragraph, the following action is recorded: "After further discussion it was moved by Mr. Bush, seconded by Mr. Galbreath, and unanimously carried, that \$400,000 of the foregoing listed funds be reserved for the rehabilitation of Ellis Hall." This action should be deleted, in compliance with Mr. Bush's earlier report.

There followed a discussion of the importance of establishing an Educational T.V. Station at this time, in order to help meet the anticipated future enrollment increase. It was moved by Mr. Kennedy, seconded by Mr. McVay, and unanimously carried that an Educational T.V. Station be established as soon as possible at Ohio University, and that \$110,000 be appropriated from the Building Fee Fund to purchase necessary equipment, including a Transmitter, for this proposed T.V. Station.

There was a general discussion of the accumulated balance in the Extension Rotary. This balance has accumulated during the past fifteen years from the operation of the Branches and the Extension Division. It was pointed out that there has been no overhead charged to this account during this period and it seemed only fair that these funds should be used for the betterment of the Athens Campus in lieu of overhead charged.

It was also pointed out that there was a calculated risk in asking for the transfer of these funds, but after further discussion, it was moved by Mr. Galbreath, seconded by Mr. Kennedy, and unanimously passed, that the Treasurer of Ohio University be authorized to request the transfer of \$553,000 from the Extension Rotary for the following purposes; and this action of the Board supercedes the action previously taken approving the payment of these items from accumulation of Building Fees:

Land Purchases	\$ 45,000
West Green Utilities	162,000
Architect - Ellis Hall Rehabilitation	46,000
Air Conditioning Baker Center Rooms	5,000
Space Arts Building Equipment	35,000
Bentley Hall Basement Rehabilitation	50,000
Television Transmitter	110,000
Estimated Funds Necessary for the Purchase of the Live Stock Barn and the two properties east of the present Airport	<u>100,000</u>
Total Request for Transfer from Extension Rotary	<u>\$553,000</u>

After a discussion of the possible date for the inauguration of President Alden as the Fifteenth President of Ohio University, it was moved by Mr. Kennedy, seconded by Mr. Bush, and unanimously carried, that Vernon R. Alden be inaugurated as the Fifteenth President of Ohio University at 2:30 p.m. on May 11, 1962, and that the Chairman be authorized to appoint a committee to conduct this inauguration.

The Chairman called the roll of members for comment. Mr. Bush commented that it may be time now to restudy the previous action of permitting all students to have cars on the campus in Athens. The Chairman suggested that the administrative officers make this study and report back to the Board at a later meeting.

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Mr. Galbreath suggested that all of the trustees rededicate themselves to Ohio University and make themselves available for any help necessary when called upon by President Aiden.

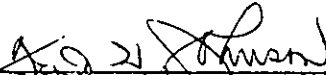
Mr. Kennedy re-emphasized the importance of teaching ability as a criteria for faculty promotions and salary. He also commended the fine relationship between the privately endowed schools and the state schools in Ohio and hoped this cooperation can continue in the future.

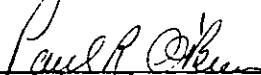
Mr. Hall re-emphasized the importance of quality teaching and pointed out that the area and the University must work together to meet the future needs of this community and the University.

Mr. Stocker reported that he was very happy with the breadth of the vision shown by the present administration and has enjoyed working with the Trustees and Administration of Ohio University.

There was a discussion of the next meeting date, and after checking all members, it was decided that the next meeting would be held Tuesday, April 17, 1962, at 10:00 a.m., in Athens, Ohio.

There being no further business, the meeting was adjourned.


Fred H. Johnson, Chairman
Board of Trustees


Paul R. O'Brien, Secretary
Board of Trustees of Ohio University

