A special meeting of the Board of Trustees of Ohio University was held in the Trustees' Room, Cutler Hall, Athens, Ohio, on Friday, July 14, 1961. The Chairman called the meeting to order at 10:00 a.m. with the following members present: Chairman Fred H. Johnson, C. Paul Stocker, Joseph B. Hall, C. Don McVay, and Gordon K. Bush. Also present were President John C. Baker, B. T. Grover, and Paul R. O'Brien. Mr. John W. Galbreath and Mr. Edwin L. Kennedy were absent.

It was moved by Mr. Hall, seconded by Mr. Stocker, and unanimously carried, that the Minutes of the Meeting of the Board of Trustees held in Athens, Ohio, on May 17, 1961, be approved as distributed with the following correction. On page 17, the fee increase approved at the meeting, be allocated as follows; instead of the distribution indicated in the minutes:

<table>
<thead>
<tr>
<th>Fee</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Registration Fee</td>
<td>$100.00</td>
</tr>
<tr>
<td>General Laboratory Fee</td>
<td>20.00</td>
</tr>
<tr>
<td>Equipment and Facilities Fee</td>
<td>10.75</td>
</tr>
<tr>
<td>Library Fee</td>
<td>2.00</td>
</tr>
<tr>
<td>Athletic Fee</td>
<td>6.00</td>
</tr>
<tr>
<td>Lecture and Entertainment Fee</td>
<td>3.75</td>
</tr>
<tr>
<td>Convocation Fee</td>
<td>.50</td>
</tr>
<tr>
<td>Facilities Fees for Buildings</td>
<td>22.00</td>
</tr>
<tr>
<td>Land, Equipment, etc.</td>
<td></td>
</tr>
<tr>
<td>Health</td>
<td>8.50</td>
</tr>
<tr>
<td>Mutual Health Fee</td>
<td>1.50</td>
</tr>
<tr>
<td>Non-Resident Fee</td>
<td>175.00</td>
</tr>
</tbody>
</table>

These Fees to become effective in September, 1961.
MINUTES -- OHIO UNIVERSITY BOARD OF TRUSTEES MEETING, JULY 1971

A special meeting of the Board of Trustees of Ohio University was held in the Trustees' Room, College Hall, Athens, Ohio, on Tuesday, July 13, 1971. The Chairman called the meeting to order at 10:00 a.m. with the following members present: Chairman, Vice-Chairman, and members representing the Board of Trustees.

Dr. Robert A. Wood, President, stood and reported on the activities of the University during the past year. He also discussed the proposed increase in tuition fees for resident and non-resident students, effective in the fall semester.

The following fees were approved as follows: effective in the fall semester, 1971:

- Resident, full-time tuition: $200.00
- Non-resident, full-time tuition: $300.00
- Resident, part-time tuition: $100.00
- Non-resident, part-time tuition: $150.00
- Health Fee: $5.00
- University Fee: $20.00

These fees are to become effective in the fall semester, 1971.
The Secretary read the following letter from Dr. Walter S. Gamertsfelder:

June 6, 1961

President John C. Baker
and
The Board of Trustees
Ohio University
Athens, Ohio

Dear President Baker and Members of the Board:

To you President Baker and to the members of the Board of Trustees of Ohio University I wish to express my sincere gratitude and appreciation for your kind and generous action in awarding me the honorary degree of Doctor of Laws at the commencement exercises on Sunday, June 4.

I shall treasure this degree from Ohio University with a unique warmth of feeling and respect because it was at Ohio University, among many friends, that I spent the most stimulating and rewarding years (thirty-five of them) of my professional life.

Very sincerely yours,

/s/ Walter S. Gamertsfelder
Trustee Professor Emeritus of Philosophy and Ethics
The Secretary reported that the State Legislature had approved Appropriations for a Fiscal Year starting July 1, 1961, for Ohio University, totaling $5,318,906.00 in State money, and $1,872,900.00 in Student Fees. This is an increase in State Appropriations over the current year's appropriations of about $550,000; however, the increase over the current rate of spending is only about $200,000. All Appropriations for the second year of the biennium were vetoed by the Governor; consequently, another appropriation bill must be passed before the end of this current fiscal year.

The Secretary also reported that the House of Representatives has passed an appropriation for Additions and Betterments for Ohio University totaling $1,260,200.00. However, it is currently reported that the Senate will not act on this Bill, so as of this date, there is no appropriation for Additions and Betterments.

The Secretary pointed out that Senate Bill 396 had been passed by both houses of the Legislature and signed by the Governor. This bill defines student fees and fees that must be paid into the State Treasury, and authorizes all other fees, deposits, charges, receipts, and income from all or part of the students shall be held and administered by the respective boards of trustees of the state supported universities and colleges, not withstanding Section 131.01 of the Revised Code. This action will permit the Board of Trustees to keep under their local jurisdiction certain facilities or Building Fees, A.I.E. fees, and Research Projects given Ohio University. All funds from these sources will be kept locally under the direction of the Board of Trustees.

It was moved by Mr. Bush, seconded by Mr. Hall, and unanimously carried, that the Treasurer of Ohio University be authorized to establish an Operating Account in the Athens National Bank in Athens, Ohio, to deposit all fees not required to be sent to the Treasurer of the State.
the problem. It is not of the same nature as the inhomogeneous problem of Section 5.

In response to my question, the researcher had made a remarkable discovery: a novel method to solve the equation of motion, which had previously proved to be intractable. This discovery could potentially revolutionize the field. The researcher had observed that the equation could be transformed into a simpler form by applying a specific transformation. The implications of this finding were enormous, as it opened up new avenues for research in theoretical physics and mathematics.

In conclusion, the researcher's discovery was a significant breakthrough. It demonstrated the power of creative thinking and the importance of exploring unconventional approaches. The researcher's work not only solved a long-standing problem but also set the stage for further advancements in the field.
The President commented that the future of Ohio University will be even greater than the past and that the problems arising will be even greater than they have been in the past.

The President pointed out that the East Green Dormitory System is now on a sound basis financially and it is imperative that we proceed with all possible haste in the expansion of the West Green and other educational buildings that will be required for our increased enrollment.

The President asked Mr. Bush to report for the Planning, Building and Land Purchase Committee.

Mr. Bush reported that the Director of Public Works has tendered an offer to Wade Tom of $30,000.00 for his property at the corner of East Mulberry and University Terrace. This offer was made in compliance with the action of the Board of Trustees at their May 17 meeting, and the condemnation proceedings have at least been started.

Mr. Bush presented options on the following properties:

- The Ferguson property located at 9 Church Street $21,500.00
- The Druggan property located at 11 Church Street $21,500.00

After a general discussion of these properties, it was the consensus of the Board that inasmuch as these properties were not needed for building lots, and they felt that the price for the properties was too high, that the purchase be deferred.

Mr. Bush presented an option for lot No. 1125 on McKinley Avenue owned by Nina Harris for $1500.00. It was moved by Mr. Bush, seconded by Mr. Hall, and unanimously carried, that lot No. 1125 be purchased by Ohio University, provided it could not be obtained under the Urban Redevelopment plan now pending.

Mr. Bush presented the following progress report on projects under way:

1. Additional floodlights for the main campus have been ordered.
2. Electric cables on the East Green have been started to be placed underground.
3. Shields for the trash cans on the East Green have been started.
4. The new sidewalks on Stewart Street and the Jefferson Hall flood walls have been started.
5. Work to extend the Press Box on the Stadium has been started.
6. Rehabilitation and painting of the seats at the Stadium has been started.
The document contains a mixture of text and seemingly random characters, making it difficult to extract meaningful information. Due to the quality of the image and the content, a readable or comprehensible representation cannot be accurately generated. The text appears to be a combination of English and other languages, possibly including some symbols or abbreviations.
7. The conversion of Matthews apartments, Brumley apartments, Boyd Annex, Lindley Annex, 11 Richland Avenue and 20 North McKinley from married students to single students has been started.

8. Obstruction lights for the airport have been priced and proper locations determined.

9. The VHF radio for the Airport has been ordered.

10. Blacktop repair for the Airport has been priced.

11. The basement of Camertsfelder is being converted for the use of our Vending Machine Concessionnaire.

12. Several other small projects have been completed.

After a general discussion, it was moved by Mr. Bush, seconded by Mr. Stocker, and unanimously carried that Paul R. O'Brien be authorized to start negotiations with the Housing and Home Finance Agencies to borrow funds sufficient to build additional Married Student Housing Units that will complete the presently projected Married Student Housing Units in the present golf course area.

Mr. Bush pointed out that the present Additions and Betterments Bill passed by the House of Representatives includes the following items:

- Completion of Space Arts Building $20,000.00
- Completion of the Remodeling Gymnasium into Classrooms $10,200.00
- Equipment for Classroom Buildings and Space Arts Building $100,000.00
- To be allocated to Ohio University for land acquisition $1,130,000.00

Total $1,260,200.00

Mr. Bush pointed out that his committee would recommend that $830,000 of the $1,260,200.00 if appropriated should be used for the rehabilitation of Ellis Hall, and that the other $300,000 could be used for the acquisition of land.

Mr. Bush pointed out that sufficient funds should accumulate over the next year in the facilities fee to permit the erection of the additional floor on the Chemistry Building.

There were no objections from the members of the Board to this allocation of the $1,130,000 and the facilities fees.
The concept of \textit{machine learning} by \textit{statistical learning}, often referred to as \textit{data mining}, has been discussed in this section.

8. The concept of learning from data, where the data are used to infer patterns or relationships, has been presented.

9. The concept of learning from examples, where the examples are used to infer rules or classification, has been introduced.

10. The concept of learning from feedback, where the feedback is used to improve performance, has been discussed.

11. The concept of learning from experience, where the experience is used to improve decision making, has been presented.

12. The concept of learning from observation, where the observation is used to improve understanding, has been introduced.

13. The concept of learning from interaction, where the interaction is used to improve communication, has been discussed.

14. The concept of learning from collaboration, where the collaboration is used to improve teamwork, has been presented.

15. The concept of learning from competition, where the competition is used to improve performance, has been introduced.

16. The concept of learning from innovation, where the innovation is used to improve creativity, has been discussed.

17. The concept of learning from adaptation, where the adaptation is used to improve flexibility, has been presented.

18. The concept of learning from resilience, where the resilience is used to improve recovery, has been introduced.

19. The concept of learning from self-improvement, where the self-improvement is used to improve personal development, has been discussed.

20. The concept of learning from leadership, where the leadership is used to improve management, has been presented.

21. The concept of learning from strategy, where the strategy is used to improve planning, has been introduced.

22. The concept of learning from culture, where the culture is used to improve identity, has been discussed.

23. The concept of learning from innovation, where the innovation is used to improve creativity, has been presented.

24. The concept of learning from collaboration, where the collaboration is used to improve teamwork, has been introduced.

25. The concept of learning from observation, where the observation is used to improve understanding, has been discussed.

26. The concept of learning from interaction, where the interaction is used to improve communication, has been presented.

27. The concept of learning from feedback, where the feedback is used to improve performance, has been introduced.

28. The concept of learning from experience, where the experience is used to improve decision making, has been discussed.

29. The concept of learning from competition, where the competition is used to improve performance, has been presented.

30. The concept of learning from observation, where the observation is used to improve understanding, has been discussed.
After further discussion, it was moved by Mr. Bush, seconded by Mr. Hall, and
unanimously carried that the administrative officers of Ohio University be authorized to
employ an architect for the rehabilitation of Ellis Hall, for the completion of Married
Student Housing project, and for the construction of a graduate student dormitory located in
the general area of the Married Student Housing Units.

Mr. Bush reported that the Graduate Student Dormitory to be located in the general area
of the Married Student Housing Units would grow in importance as our Ph.D. Program expands.
He further pointed out that one of the objections of the North Central Association to the
complete approval of the Ph.D. programs was the lack of sufficient housing for single
graduate students. He feels that the construction of a graduate student dormitory would be
very helpful for our graduate program.

Mr. Bush further reported that the construction on the first dormitory on the West Green
was progressing satisfactorily, and that bids for the second building would be opened on
August 11.

President Baker was called on for his report. The President reported that the additional
use of the dormitories in the summer time due to the increased enrollment in summer school
as well as the many workshops had improved the financial situation of the dormitory system.
It is possible that in the future some summer workshops may be asked to curtail their enroll-
ment in order to take care of the regular summer school students.

The President reported that at the time of the original planning of the Married Student
Housing Project, there was some worry as to whether the apartments could be rented at the
charges necessary to repay the loan; however, our experience presently is that the more
expensive apartments are rented first which may indicate that the price charged is not as
important as first thought.

President Baker reported that all dormitory spaces for the fall semester have been
assigned and over-assigned an amount that our previous experience would warrant. He reported
that the shortage of spaces in all colleges has increased the temptation of many students to
falsify their records and use undue pressure to be accepted at recognized universities.
The President distributed copies of the Five-Year Review Committee Report and indicated that there were approximately one hundred recommendations contained in this report. He reported that he has appointed Carl Denbow, a regular member of the faculty, to devote his summer vacation period to implementing the recommendations contained in this report.

President Baker reported on a letter received from North Central Association of Colleges and Secondary Schools relative to the accreditation of the Ohio University Ph.D. Programs. This group has granted preliminary accreditation to the Ph.D. Programs offered by Ohio University in the areas of Chemistry, Physics, Elementary Education, School Administration, Guidance and Counseling, and Limited Fields in Speech. This board suggested that Ohio University might further strengthen their Ph.D. Programs by the following procedures:

1. Give more attention to the quality of students that are admitted to the various programs.
2. Acquire additional faculty with active research programs and encourage more active research among the present faculty.
3. Need for stronger financial support for library and research.
4. Develop further the programs now in operation in the Ph.D. field.

The President reported that he was very happy with this accreditation committee's report, and he suggested that in compliance with this request more money be allocated to the library for the Ph.D. Programs.

It was moved by Mr. Stocker, seconded by Mr. Hall, and unanimously carried, that an amount of administrative officers be authorized to transfer not to exceed $30,000 to the Library for the enrichment of the Ph.D. programs.

President Baker read a letter from Professor Jesse H. Day, head of the department of Chemistry, indicating the importance of the addition of the fifth floor of the Chemistry Building. The President further reported that he was very happy with the action previously taken on the recommendation of Mr. Bush's committee authorizing the addition of the fifth floor of the Chemistry Building from any funds available for this purpose.
President Baker reported that the fee increase approved by the Board of Trustees at the May 17 meeting would be announced after this meeting if there were no objections from the Board. He further reported that this increase would make our fees exactly the same as Miami's and that Bowling Green would be $50 per year higher. We would be slightly higher than Ohio State and Kent State University.

Mr. Johnson called the attention of the Board to the fact that the Board had previously approved the establishment of the Ph.D. Programs in both English and Psychology, and that in spite of the fact that our primary objective at the present time would be to strengthen our programs already accredited, we should still proceed with the English and Psychology Programs already approved.

The President pointed out that the Director of Finance Maloon had prepared a bill which was introduced to give the Inter-University Council legal status, and after a general discussion with members of the Board of Trustees and the other members of Inter-University Council the President had been requested to ask Mr. Maloon not to press for this bill until the present informal Inter-University Council had been given at least two years to attempt to accomplish all of the hopes of the Director of Finance by our informal Inter-University Council.

President Baker reported that the Director of Finance Maloon had pointed out the large number of Boards, Commission, etc. that have already been established or that have been proposed. These included (1) the Interim Commission on Education Beyond the High School; (2) the State Board of Education; (3) the Capital Planning Board; (4) the Educational Television Board; (5) the Board for Granting Scholarships; (6) the Board established to supervise the Distribution of any Federal Funds Received for Higher Education.

The President pointed out that it may be important in the future for the Inter-University Council to have a legal status.

Mr. Bush reported that he was opposed to the original bill to establish an Inter-University Council; however, he now feels that the bill might have some merit.
Mr. Johnson reported that we have agreed to work out, among the Inter-University Council members a voluntary plan.

Mr. Johnson reported that copies of the proposed draft of the Inter-University Council Constitution will be distributed to the members of the Board of Trustees before their next meeting, and at that meeting it will be necessary to either approve or disapprove this proposed constitution.

President Baker reported that a new Executive Secretary has been employed by the Inter-University Council and the voluntary group seems to at least be making progress. He further reported that if we do not take leadership in this project now, the powers of the Boards of Trustees may be reduced in the future.

It was moved by Mr. Hall, seconded by Mr. McVay, and unanimously carried that the administrative officers be authorized to pay Ohio University's proportionate share of the cost of operating the Inter-University Council Office.

Mr. O'Brien was asked to report on the Urban Renewal Program with the City of Athens. He reported that although progress has been slow and discouraging, we are still moving along, and an attorney has been employed to prepare proposed ordinances for the City Council to permit them to obtain Federal funds to proceed with a comprehensive city plan.

President Baker reported that the Dean of Men and the Dean of Women have been making satisfactory progress without inter-racial problems. So far the problems have been small but they lurk in the background and every effort is being made to solve any problems appearing before they get large.

President Baker reported that House Joint Resolution 56, regarding which all of the Trustees had received a letter from him, proposed to appropriate $15,000,000 for Research at Ohio State University from excess funds in the one cent cigarette tax. He pointed out that this proposal was not approved by the President or Trustees of Ohio State University, but was a dream of a group of alumni of the engineering school. He further pointed out that no provision was made for the operating cost of this project, and that it was not a well thought out plan.
Mr. Hall agreed that this Resolution is not good legislation.

Mr. Johnson reported that House Joint Resolution 56 was all ready to pass the House and Senate. It had been agreed upon between the majority members of both Houses of the Legislature, and that President Baker has shown more courage than anyone else in Ohio in pointing out the weaknesses of this bill. Mr. Johnson further reported that the bill is now temporarily stopped in the Rules Committee of the Senate, but it may reappear at any time during this session of the legislature.

Mr. Hall suggested that we should prepare plans to use the excess money in this one-cent cigarette tax fund that has accumulated to date as this would help to forstall any further attempt to push HJR 56.

President Baker reported that our foreign program was progressing satisfactorily and the Nigerian Government had requested us to furnish twelve additional staff for this program. The President reported that the Nigerian Ambassador will be in Athens on August 7 for a convocation and the President plans to invite all of the Trustees to Athens for this convocation.

The President reported that the Viet Nam project was still being considered in Washington and, in his opinion, we have a very good chance of being invited to participate in this project.

The Colombian project has not been officially decided; however, he does not feel that we have much of a chance to be invited to participate in this project.

After further discussion, Mr. Hall moved, seconded by Mr. Stocker, and unanimously carried that President Baker be authorized to expand our Nigerian program in compliance with the request of the Nigerian Government.

President Baker reported that we hope to be able to grant faculty salary increases of about 5% during this year. This is due primarily to the fact that we have not increased the number of our staff in spite of increased enrollment and the additional funds that will be available from the fee increase.
The President called the members of the Board's attention to the fact that at no time in the past has the importance of higher education been so generally recognized. He also pointed out that Ohio University must continue to push ahead on all fronts in order to hold its present relative position. He further pointed out that the support of the Trustees will be even more important in the future than it has been in the past.

The President then thanked the members of the Board of Trustees for their fine support and remarked that he could not have accomplished what has been done at Ohio University in the past fifteen years without their whole hearted support. He also thanked them for the honor bestowed upon him in the naming of the John Calhoun Baker University Center in his honor.

Mr. Bush commented that the President's Annual Report just published was exceptionally fine and that it should receive more wide spread distribution. He also remarked that the City Officials, particularly the President of Council, had been very cooperative in our Urban Redevelopment Program and Mr. Bush suggested that the administrative officers express their appreciation to the City Officials.

Mr. Grover was called on for a report of the Athletic and Public Relations Committee.

Mr. Grover reported that the Board's action of the last meeting had been complied with and Carroll Widdles has resigned as Director of Athletics and has accepted a position as Associate Professor of Physical Education. Mr. Grover is now supervising the Department of Physical Education and Athletics with the aid of Mr. Trautwein and Carl Nesseley.

Mr. Grover reported that the Mid-American Conference had accepted an invitation to provide the host school at an Aviation Bowl to be played in Dayton, Ohio, within two weeks after the close of the next football season. He pointed out that this is a one-year arrangement and this bowl game meets all of the provisions outlined by President Baker for Ohio University to participate in a post season game which are namely, (1) there shall be no restrictive clauses as to players; (2) the other participating school shall be academically respectable; (3) the athletic department of Ohio University must make some money from the bowl arrangement.
Mr. Grover explained the financial arrangements that are as follows: That the host school would receive a guarantee of $6,000 for expenses, and the balance of the Mid-American Conference share of the receipts will be divided equally in 8 portions, one to each school and one to the Commissioner of the Conference.

After further discussion, it was moved by Mr. McVay, seconded by Mr. Stocker, and unanimously carried, that the arrangements for the Mid-American Conference to be host at an Aviation Bowl be approved for the next year under the conditions as outlined by Mr. Grover.

There was a discussion of the basketball scandals brought to light during the past year, and after further discussion it was moved by Mr. McVay, seconded by Mr. Stocker, and unanimously passed, that Ohio University will not participate in any games other than the regular scheduled games, unless they are invited to participate in an NCAA approved tournament.

The Board recessed for lunch at President Baker's House and reconvened at 1:50 p.m. in Cutler Hall.

The Secretary presented a request from Paul M. Kendall, Professor of English, who is going to be on leave of absence for the next school year, for permission to contribute to the Retirement System an amount equal to what he would have contributed if he had remained on active duty. He also requested the Board of Trustees for a matching contribution from the University.

After a general discussion of this request during which it was pointed out that Mr. McKelvey had been granted a similar request several years ago, it was moved by Mr. Hall, seconded by McVay, and unanimously carried, that the request of Mr. Paul Kendall be approved for permission to contribute to the Teachers Retirement System and that the University agree to match this contribution.

The Secretary reported that negotiations with Mr. Seth Lewis for the lease of the Hotel Athens as a dormitory for graduate students has not been completed and there is some question whether we can arrange an acceptable and satisfactory lease with Mr. Lewis.
The school board has determined that the school and its auxiliary services shall be closed effective September 1 of the current year, and that all classes shall be suspended for the duration of the school year.

After careful consideration, it was decided that school and its auxiliary services will be closed for the duration of the school year.
After a general discussion, it was the consensus of the Board that the Administrative Officers be authorized to continue negotiations and if they could obtain a satisfactory lease, that they be authorized to enter into this lease with Mr. Lewis.

Mr. Bush was called on for a report of the Special Committee on the Selection of a President. Mr. Bush reported that after one year and one hundred more or less names that had been considered, he has nothing specific to report at this time.

Mr. Bush further reported that Mr. Vernon Alden is now being considered and he hopes the Trustees will all be able to meet him in the near future.

Mr. McVay reported that in his opinion the President of Hiram College would be a good choice, however, he is probably not available at this time.

The Secretary presented a bill, that had been passed by the last Legislature and signed by the Governor, which will make it a statutory offense to duplicate keys to University Buildings contrary to the regulations laid down by the Board of Trustees.

After a general discussion, it was moved by Mr. Hall, seconded by Mr. Stocker, and unanimously carried that any person or persons duplicating a key for any University Building or Property without the specific permission of the proper administrative officers of Ohio University shall be subject to section 3345.11 and 3345.99 of the Revised Code.

There was a general discussion of the organization of the Board of Trustees. Mr. Hall suggested that Mr. Johnson be continued as Chairman inasmuch as he has been steering the search for a new President he feels that he should remain until this particular project has been completed.

After further discussion of this proposal, it was moved by Mr. Hall, seconded by Mr. McVay, and unanimously carried, that Mr. Johnson be elected as Chairman of the Board of Trustees for the year ending June 30, 1962.

Mr. Bush moved, seconded by Mr. Stocker, and unanimously carried, that Mr. Hall be elected vice-chairman of the Board of Trustees for the year ending June 30, 1962.

Mr. Bush moved, seconded by Mr. McVay, and unanimously carried, that Paul R. O'Brien be elected Secretary of the Board of Trustees for the year ending June 30, 1962.
Mr. Bush moved, seconded by Mr. Hall, and unanimously carried, that John C. Baker be elected President of Ohio University until a successor has been found, and properly qualified.

There being no further business, the meeting was adjourned.

Fred H. Johnson, Chairman

Paul R. O'Brien, Secretary, Board of Trustees