

MINUTES -- OHIO UNIVERSITY BOARD OF TRUSTEES MEETING FEBRUARY 8, 1961

A regular meeting of the Board of Trustees of Ohio University was held in the Trustees' Room, Cutler Hall, Athens, Ohio, on Wednesday, February 8, 1961.

Chairman Fred H. Johnson called the meeting to order at 11:10 a.m. with the following members present: Gordon K. Bush, and C. Paul Stocker, in addition to the Chairman.

Also present were: President John C. Baker, L. F. Lausche, B. T. Grover, and Paul R. O'Brien.

Since no quorum was present, it was determined that this group should act as an Executive Committee and all of the official action should be distributed to the other members of the Board of Trustees, and an opportunity be given to them to vote on each question.

The Secretary read a letter from Edwin E. Kennedy suggesting a change in the Minutes of November 9, 1960, meeting as distributed by the Secretary.

(I). After a discussion, it was moved by Mr. Bush, seconded by Mr. Stocker, and unanimously carried, that the Minutes of the Meeting of November 9, 1960, be approved as distributed by the Secretary with the following correction:

On page 4 of the Minutes as distributed, the following paragraph is to be deleted:
"Mr. Kennedy further reported that he had sent a specialist in non-taxable bonds to visit Ohio University and study the dormitory setup and the specialist confirmed Mr. Kennedy's judgment that the first building could be financed with possibly a small short-term loan from a bank."

The following paragraph is to be substituted for the one deleted:

"Mr. Kennedy sent Mr. Ragsdale, a specialist in non-taxable bonds, to Athens to examine the West Green situation for the purpose of giving us a preliminary judgment on the possibility of public financing if the University cannot obtain funds from the Housing and Home Finance Agency. Mr. Ragsdale's opinion was that the situation looks like it would lend itself to public financing, but the rates, of course, would be higher than the rates would be if the University could obtain Government financing."

67

1920-3. VENICE - VENETIAN REPUBLIC - 10 PLATES VITRIFIED TILE -- EXTRUDED

The following memorial to Richard L. Bitters was presented by the Secretary.

RESOLUTION IN MEMORY AND HONOR OF RICHARD LOWELL BITTERS

WHEREAS, the Trustees of Ohio University note with profound regret the tragic death of Richard L. Bitters in an airplane accident while on official business for the University on December 16, 1960; and

WHEREAS, Mr. Bitters graduated from Ohio University in 1950 and returned to the University in 1953 as Director of the News Bureau and also served in various capacities at Ohio University until the time of his death when he was an Assistant in the Office of the President and Associate Director of the Ohio University Fund, Inc.; and

WHEREAS, Richard L. Bitters' fine personal qualities, his highly valuable, skilful, and loyal service to Ohio University caused him to be held in high esteem by all who knew him; therefore, be it

RESOLVED, that as a token of their esteem, respect, and appreciation the present members of the Board of Trustees respectfully request the Boards of Trustees acting when the children of Richard L. Bitters are of college age to grant Ohio University scholarships to Joel Bitters, Joyce Bitters, and Jennifer Bitters, these scholarships to be in an amount equal to all of the educational fees effective on the dates the children respectively request admission, and be it further

RESOLVED, that a copy of this resolution be entered in the permanent record of the Minutes of the Board of Trustees and that copies be sent to Mrs. Martha Bitters, the widow of Richard L. Bitters; and to Mr. and Mrs. Dean Bitters, his parents; as an expression of our deep sympathy.

* * * * *

(II). It was moved by Mr. Bush, seconded by Mr. Stocker, and unanimously carried, that the foregoing resolution be approved, and incorporated in the Minutes of the Meeting of the Board of Trustees of Ohio University.

66.

... was a good boy, but he was possessed by a spirit of violence which often led

REGULATIONS FOR THE WORK OF THE CHURCH

These regulations were made by the members of the church of St. George's, New York, for the government of their church, and for the better observance of the commandments of God, and for the promotion of the spiritual welfare of the members.

It is ordered that all members of the church shall observe the commandments of God, and shall not commit any sin, but shall strive to do all that is right and just, and shall not bear false witness against their neighbors, nor shall they covet their neighbor's goods, nor shall they steal, nor shall they commit adultery, nor shall they commit fornication, nor shall they commit any other sin.

It is ordered that all members of the church shall observe the commandments of God, and shall not bear false witness against their neighbors, nor shall they covet their neighbor's goods, nor shall they steal, nor shall they commit adultery, nor shall they commit fornication, nor shall they commit any other sin.

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The Secretary presented a copy of the last Will and Testament of Elizabeth Starr, of Hamilton County, Ohio, in which she bequeathed one-half of the proceeds of real estate located at 284 McGregor Avenue, in Cincinnati, Ohio, to Ohio University. The total value of this property is \$10,000. Ohio University's share would be approximately \$5,000. This Will is now being contested by some relatives. The executor reports that this suit can be settled at a cost of considerably less than 5 per cent of the Estate. The Attorney General of Ohio recommended that Ohio University accept this settlement, and presented the action for the Board of Trustees.

(III). It was moved by Mr. Stocker, seconded by Mr. Bush, and unanimously carried that the following resolution be adopted:

Elizabeth Starr, deceased, left a bequest to Ohio University by Item II of her Will which was dated July 30, 1958, and admitted to probate by the Probate Court of Hamilton County, Ohio. This bequest would have amounted to approximately five thousand dollars (\$5,000.00) but for a suit brought in the Common Pleas Court of Hamilton County, Ohio by Marie Jamison and Elsie Christie (plaintiffs) disputing the fact that this Will is the last Will and Testament of Elizabeth Starr.

The following basis for a settlement of this dispute has been agreed upon between the executor of the estate and the plaintiffs: The plaintiffs will settle all controversies in reference to the Will with the understanding that they will receive seven thousand five hundred dollars (\$7,500); this amount and the court costs will be paid out of the estate of Elizabeth Starr; Ohio University's burden in this settlement shall be in the proportion that the amount it would have received bears to the total amount that would have been available for distribution to all legatees.

Therefore, conditioned upon all parties to this dispute agreeing to this settlement, Ohio University hereby authorized the executor of the estate of Elizabeth Starr to consummate this settlement agreement and consents to its bequest being reduced by an amount to its proportionate share of the cost of this settlement. It is understood that this settlement will not exceed 5 per cent of the value of the estate.

The Secretary presented letters from the following Emeriti expressing their thanks and gratitude to the Board of Trustees for the increase in supplemental income granted them, effective December 1, 1960: Edith E. Beechel, Julia Cable, H. L. Dunlap, John A. Hess, Florence Justin, Charles R. Kinison, Mariam S. Morse, George C. Parks, Harry H. Peckham, Thurman C. Scott, and A. B. Sias, Thomas C. McCracken, Melvia L. Danielson, and Hazel Willis.

Mr. Johnson called on Mr. Bush for a report of the Planning, Building, and Land Purchase Committee.

staton laesu lo abeoong ent lo llesv-arr. Confermed one reitru ni lois. vymoq nollimash lo
entav lsfot ent lufianevint offlo or lois. lsfanmous ni lomav. rospnqlo alis. ts. bedcoof
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strong siliques or slender ones which are easily overlooked. The result of this is that
most of the species of *Desmodium* are easily overlooked.

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-sicht der anderen beiden auf beiden Hs. Hoch hervorheben, während
Wundertat zu letzteren ein folgenderweise wieder auftaucht. Nur
durch dasgeschilderte Verfahren kann man diese zwei Hs. unterscheiden, ob es sich
um verschiedene Hs. zu derselben Vorlage handelt oder nicht. Dagegen ist die
Vorlage selbst so verschieden, daß sie nicht als eine einzige Hs. angesehen werden
kann.

Communist

Mr. Bush reported that Earl Bridgewater, the attorney for Wade Tom, had presented an option to purchase the Wade Tom property, recently damaged by fire, located at the corner of East Mulberry and University Terrace, for \$50,000.

It was pointed out that the following citizens of Athens had appraised the Wade Tom property, at the request of Attorney Bridgewater, for the following amounts:

| | |
|--|----------------------|
| Carol L. Beaty, Cashier of the Athens National Bank, | \$35,000 |
| Carl C. Buck, Real Estate and Ins. Dealer, | \$35,000 to \$40,000 |
| Raymond Cook, Cashier of the Security Savings Bank, | \$40,000 |
| P.G. Chapman of Athens County Savings and Loan Co. | \$60,000 |

(IV). After a complete discussion, it was moved by Mr. Bush, seconded by Mr. Stocker, and unanimously passed that Mr. Wade Tom be offered \$35,000 for his property, and that if this is not acceptable, that the University Board of Trustees request the Department of Public Works to commence condemnation proceedings to acquire the property.

Mr. Bush asked the Secretary to read a progress report submitted by Arnall T. Connell and Associates on the Urban Redevelopment Project that is now being considered for the City of Athens.

PROGRESS TO DATE TOWARD COMPLETION OF THE PROGRAM FOR COMMUNITY DEVELOPMENT
AND THE SURVEY AND PLANNING APPLICATION

(A). Program: Local organizational meetings, committee formation and general discussions of program are complete except for a formal statement from the Planning Commission concerning a tentative time schedule for completing a comprehensive Community Plan and Neighborhood Analysis. Data Collection and Assembly is about 80 per cent complete, the only items remaining are a Declaration of Policy by the Mayor and a few statistics concerning the number of building permits, stop orders, court cases, etc. occurring in 1960. We are approximately 50 per cent complete with the final draft of the application, the remaining half awaiting the items mentioned above. Total completion of this phase to date is about 70 per cent.

(B). Survey and Planning Application: Preliminary discussions concerning Project boundaries and financing, land use and structural condition surveys and an environmental survey have been completed. We are presently refining the project financing estimates to conform with the University's instructions and results from the field eligibility surveys. This phase of the work is about 25 per cent complete.

НОВАДЕСА ВІДМІННІСТЬ ОЧІКУЄТЬСЯ ІЗІДОРІЙ

Estimaciones de los precios de los bienes y servicios que se producen en el país y que se destinan a la exportación, así como las estimaciones de los precios de los bienes y servicios que se destinan a la importación, así como las estimaciones de los precios de los bienes y servicios que se destinan a la exportación, así como las estimaciones de los precios de los bienes y servicios que se destinan a la importación.

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agencia notificando s'entenderá que se han cumplido los establecidos. Esas
entidades autorizadas por el Presidente Necesitan verificara información de sus
hechos, autorizándoles a 'v'isitarlos en su oficina o establecimiento autorizado de forma
sencilla, sin que sea motivo de costo, gasto o cualquier otro tipo de carga.

Mr. Bush reported that the Attorney General had notified us that the President and Trustees of Ohio University VS the Athens Live Stock Sales Company Case would be heard by the Court of Appeals in Athens, Ohio, on March 1, 1961. Mr. Bush reported that he had submitted the following communication to the Attorney General for his assistance in preparing the brief.

43 West Union Street
Athens, Ohio
February 3, 1961

Mr. Mark McElroy
Attorney General
State House
Athens, Ohio

My dear General McElroy:

Relative to the forthcoming hearing before the Court of Appeals on the issue of Ohio University vs. the Athens Livestock Sales Company, I have such an intense interest in this matter, both as a trustee of Ohio University and as a citizen, I make bold to ask if the following considerations might be helpful in presenting the brief?

While the point of law is interpretation of the lease agreement between the original owners of the land and the original owners of the livestock concern, there are other considerations which I think we should attempt to get into the presentation.

Chief of those is the public interest. While I understand that there is no law covering the matter of obstructions to airport operation and hazards to aircraft safety, the fact remains that there is an equitable interest here which has been used many times in making and keeping established airport facilities free from unnatural or man-made hazards.

The existence of the cattle barn on our airport property close to the runway has repeatedly been cited by airline personnel as highly objectionable. Even with smaller and private craft (and I am an ex-pilot of some experience) the buildings are clearly objectionable as an unnecessary hazard to night flight.

I feel that any presentation of our case definitely should include reference to this public interest in air safety, and the moral suasion often used to prevent unnatural hazards to aircraft and airport operational safety. Although probably not actionable in this case, if it is run into the presentation, it should have an effect upon the court's thinking.

Now, moving into your field of law, which may be presumptuous, I feel that the ruling of this ambiguously-worded lease giving perpetual right was all wrong. There is very good basis for pleading that a lease should say what it means. To say that the livestock concern can stay there forever is unnaturally to deny the owners of the land the right of determining its use as conditions change over the years.

the Court of Appeals of New York, in 1871, held that the legislative construction of the statute was correct, and that the judicial construction was erroneous.

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Appleton Center
States from
Europe, City

Evolution Lessons Web Site

¹See also the discussion of the relationship between the two concepts in the introduction.

gymnospermae I will go ahead and try out this trial and see if it can't help us to find some answers.

on all credit card transactions. The most obvious way to do this is to make sure that the cardholder's name is printed on the card itself. This will prevent anyone from using your card without your knowledge.

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seconderă obiectul său de determinare a secolului în care s-a realizat
într-o altă zonă românească. În ceea ce privește situl său exact, obiectul ar fi
de considerat cunoscut întrucât în apropierea localității se întâlnește o
zona cu soluri sărate și sărăcăcioase, unde se dezvoltă vegetația
de stepă și unde cresc și unele specii de cireșe și măr.

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Many like us are deeply interested in the great problems of life, and we are very glad to have you visit us here.

Even the rental price of \$150 a year is totally unrealistic. When, in 1938, the original owners of the land made the deal they understandably felt that \$150 a year was ample for this piece of farm land which was not even being used for crops. Today, nearby land is selling at \$5,000 an acre! When not plainly specified, can a lease perpetuate an archaic value and the owners of the land be denied reconsideration of its use forever?

It is my understanding, also, that in 1938 the livestock people were chiefly interested in a 3-year term of lease as they could not know their business would succeed. The original owners of the land were willing to establish this short-term arrangement as they had no other foreseeable demand for that land; but intended to indicate that if the parties were mutually agreeable, the arrangement could be extended.

Again, of course, supportable only by arguing the public interest, is the development of aviation, the growth of the University and the city, the need for airport facilities, the potential of air traffic and flight training, both military (ROTC) and public. This interest has developed a situation which makes the original arrangements untenable, and we should be given the benefit of these facts when interpretation of the lease is established.

Sincerely yours,

GKB:nc

Gordon K. Bush

Mr. Bush presented the following progress report on the physical plant:

1. The rehabilitation of the Home Economics Laboratory in the Agriculture Building has been completed now with the exception of the floor covering and painting which is proceeding satisfactorily.
2. The Steam Tunnel loop to the East Green was completed on January 2, 1961.
3. The Married Student Housing Project is making satisfactory progress despite the cold weather.
4. The remodeling of the men's old gymnasium is proceeding satisfactorily.
5. The construction of the Space Arts Building is proceeding satisfactorily.
6. The first West Green Dormitory is now under construction. There was a delay of approximately 30 days because the first bids received exceeded the estimates and it was necessary to take additional ten-day bids. These bids came in approximately \$9,000 lower than the original bids; however, we did lose about 30 days in the construction. This first dormitory on the West Green will house 186 students, and the dining hall will feed 1600, and there will be a garage under the building to provide space for 75 cars. It is hoped that it will be completed in February, 1962.

After a brief interval of 2 days, the first signs of improvement were observed, and the patient was able to walk with a cane. He was discharged from the hospital on the 10th day.

and at the same time reducing the administrative burden. It has been calculated that this will end up saving a massive amount of time and effort. The distinction of administrative functions and responsibilities will be employed as a means of streamlining existing work (DMS), which is expected to reduce the number of subordinates. This administrative arrangement will facilitate easier communication between the various departments.

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and the first specimen of *Leptostomum* was collected from the same locality.

7. On February 1, 1961, the Housing and Home Finance Agency approved our preliminary application for a loan of \$2,975,000 for the construction of three additional dormitories on the West Green. The architectural firm of Potter, Tyler, Martin, and Roth has completed the preliminary plans for the first of these dormitories and the drafting department of the architectural firm is now in the process of completing these plans.
 8. The new Gateway to the campus is now completed.
 9. The steel Garage Building has been completed and the trucks moved from the hangar at the Airport. The hangar has been cleaned and painted, and now is ready for use for Airplanes.
 10. All materials are on hand for putting the East Green Electric Lines Underground, and this work should start this next summer.
 11. There has been no progress made on the Administration Building at the Airport; the floodlighting at Chubb Library, or Memorial Auditorium, or Cutler Hall, and the Gateway.
 12. The new 1500 kilowatt steam turbine was put in operation on December 30, and worked satisfactorily until January 27. At that time troubles at the Power Plant seemed to multiply unbelievably fast; however, through almost superhuman efforts by the power plant employes and the maintenance employes generally, the plant was kept running and satisfactory heat furnished all buildings until Saturday, January 28, when with the overloaded boilers it was almost impossible to get sufficient heat in various buildings. This was remedied on Sunday, January 29, and the heat has been satisfactory since January 28.
- (V) There was a long discussion of the need for Additions and Betterments money during the next biennium. After this discussion, it was moved by Mr. Bush, seconded by Mr. Stocker, and unanimously carried that the Administrative Officers of Ohio University make every effort to obtain Additions and Betterments Funds from the current Appropriation Bill for the following items.
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theistic and heretical views, scholars like this have to work it out for themselves. In this case, the author, Mr. E. S. R. Rao, has got to do something more difficult, like trying to reconcile the two extremes. He has tried to do this by pointing out that the two extremes are not necessarily incompatible. He has also tried to show that the two extremes are not necessarily irreconcilable.

The author has done a good job in this book. He has tried to show that the two extremes are not necessarily irreconcilable. He has also tried to show that the two extremes are not necessarily incompatible. He has also tried to show that the two extremes are not necessarily irreconcilable.

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| | |
|---|----------------|
| (a) Rehabilitation of Ellis Hall, | \$ 800,000 |
| (b) New Power and Heating Plant, | 1,800,000 |
| (c) Land Acquisitions, | 500,000 |
| (d) West Green Site Preparation, | 400,000 |
| (e) Footbridge across the Hocking River | <u>100,000</u> |

Making a total of \$3,600,000

and if this \$3,600,000 is not forthcoming from Appropriated funds, that the Administrative Officers are authorized to make every effort to persuade the Legislature to approve the presentation of a bond issue to the voters for the purpose of obtaining Additions and Betterments funds for higher education.

Mr. Bush reported that for the first time since the University had acquired the Airport, it is now operated as a full University operation with all facilities under the direct control of the University.

Mr. Bush reported that there is a possibility that the City of Athens will obtain a new U. S. Post Office in the not too distant future, and that the old post office will become surplus property and will be available for use as a University building. Mr. Bush further reported that the city officials were attempting to get the present Post Office as a new City Building.

After a general discussion, it was agreed that every effort should be made to obtain a new Post Office for the City of Athens, without reference to the disposal of the old building, through contacting Congressman Moehler and Senator Lausche.

The Board recessed for lunch at President Baker's home.

During the luncheon, Mr. Robert Morton, Professor Emeritus of Education, gave the Trustees a report on his recent visit to the Ohio University Nigerian Project.

Professor Morton's report indicated that the Project was going well, and that in his opinion the funds being spent there were well spent and that the Government was getting more than its money's worth in new friends for the educational aid given the Nigerians.

The Board reconvened at 1:25 p.m.

Mr. Bush asked the Trustees present to be sure and look at the new Gateway while they were in town, and suggested that President Baker write the architect, Mr. William Perry of Perry, Shaw, Hepburn, Kehoe and Dean Architectural Firm, of Boston, Mass., and commend him for the fine work he has done in planning this Gateway.

Mr. Johnson suggested that the elimination of the unsightly trash cans on the East Green be accomplished at the same time the electrical wiring was put underground.

President Baker was called on for his report. The President first asked Mr. Stocker for a report on the Board of Visitors for the College of Applied Science.

Mr. Stocker reported that the members of the Board of Visitors have not completed their study; however, he feels that their preliminary report will contain the following recommendations:

- (a) That a Faculty Committee be appointed to study the possibility of expanding the Engineering Courses from eight to ten semesters.
- (b) Every attempt should be made to obtain accreditation for the chemical engineering degree.
- (c) More travel funds be furnished faculty members to enable them to attend meetings of engineering societies.
- (d) Some additional financial assistance to young faculty members in order to help them obtain advanced degrees, such as sabbatical leave, or other encouragements.
- (e) The physical separation of the Engineering Library from the main Library.
- (f) That a trained Librarian be obtained for the Engineering Library.
- (g) Opportunities for research be enlarged.
- (h) That a committee of the Faculty be appointed to develop a Master Plan for the future expansion of the College of Engineering.
- (i) That the Physics Department and Chemical Engineering Department equipment budgets be substantially increased in order to provide better facilities.
- (j) That the Graduate Program be expanded in Engineering.

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for this reason there will be no new legislation this year.

Just as no one wants their feet off the mat during a fight, no one wants to be caught in a position where they have to make a decision.

Heathcote Park was sold to the Board of Education for £1000 in 1902.

Specifiers incorporate parts of speech, like nouns and verbs, into the body of a sentence, while
complements describe the objects or subjects of those parts.

San Antonio City Council meeting held on December 1, 1960.

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The following companies have been selected for comparison.

principio de la libertad es el principio de la igualdad. (c)

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application of next stages of treatment will not permit it and about 10% of cases.

of the present meeting, the Society to

Size of region of interest, input of coordinates, is determined by RegionSize (5).

Concordia, 1999, Vol. 29, No. 1, pp. 1–12. © 1999 Kluwer Academic Publishers. Printed in the Netherlands.

¹ "The first of these was built by the Chinese in 1860, and the second in 1865, and the third in 1870." (6)

¹⁴ See also, *Surveillance and the Penitentiary*, 1990, 10(1), 1-16.

betrügt, auf verschiedene soziale politische Gruppen

edit mode (*ctrl*+*shift*+*e*) switch to *factory mode* (*ctrl*+*f*) switch to *normal mode* (*ctrl*+*n*)

10. The following table shows the number of hours worked by each employee.

¹ In 1990, the U.S. Congress passed the Americans with Disabilities Act (ADA), which prohibited discrimination against individuals with disabilities in employment, public accommodations, transportation, and telecommunications.

10. The following table shows the number of hours worked by each employee in a company.

10. The following table shows the number of hours worked by 1000 workers in a certain industry.

(k) Consider the offering of advanced engineering work at the various Branches of Ohio University.

(l) That the faculty teaching load be reduced if possible.

Mr. Stocker reported that he hoped to have the complete recommendations of the Visiting Committee to present at the next meeting of the Board of Trustees.

President Baker called on Mr. Johnson for a report of the meeting of the Council for Financial Aid to Education, held in New York, attended by President Baker and Mr. Johnson recently.

Mr. Johnson reported that this was a very fine meeting of twenty-four University Presidents and at least one Trustee from each University. He found that all of the universities have similar problems; most of these problems can be corrected by obtaining additional funds.

President Baker discussed enrollment and pointed out that enrollment statistics can be very misleading because of the various methods of counting students.

He also pointed out that no State would be able to build enough universities to permit each student in the State to enter the University of his choice; however, it should be possible to obtain sufficient facilities in the State to educate all of the students desiring a higher education.

The President reported that applications from new students on February 1, 1961, were about 35% ahead of the applications received and on file a year ago. This is misleading, however, as many more students each year are applying in several colleges and universities in order to be sure to be accepted at one. Also, our Admissions Policy put into effect last fall for the first time in which we accepted only the high school graduates in the upper two-thirds of their graduating high school class, without a special examination. All students in the lower third, and scoring low on the special examination, were required to enter in the summer or in February. This probably eliminated between 250 and 350 students; however, it is believed that the ones eliminated were many of our headaches. For example, we have only had four major discipline cases during the past semester, whereas a year ago, before the lower one-third of the high school graduating classes were eliminated, we had 13 major

-11-

disciplinary cases.

President Baker asked Chairman Johnson to read the following letter Mr. Johnson had received from Edwin L. Kennedy.

One William Street
New York
January 23, 1961

Mr. Fred H. Johnson
Ohio University
Athens, Ohio

Dear Fred:

American education has been a vital factor in the evolution of "our way of life." The influence of education has been immense and its contribution indispensable. Still, these words inadequately indicate the role of the American educational process in the years ahead. It seems probable that the outcome of the cold war will be determined not so much by military action as by the ability of our educational system effectively to influence and form our character, our attitudes and our national purpose in the decades that may pass before the cold war is concluded.

If this be so, then it must follow that never before in the history of this nation has it been so urgent as now that units of our system strive for excellence. Unfortunately, however, achieving quality in education is not an endeavor in which a crash program approach is feasible as it is in building a highway or developing a new missile. Rather it seems that results can more likely be attained by providing continuous incentives to quality over a long period of time. For this reason Mrs. Kennedy and I propose to set up and endow the John C. Baker Fund. The income from this Fund shall be used to create incentives to the achievement of excellence at Ohio University.

More than anything else John Baker stands for quality and his period of service can be described as a constant search for ways to attain advancing standards of excellence. It is fitting, therefore, that a Fund whose purpose is to seek these same objectives should be named in his honor. Mrs. Kennedy and I are grateful - as are the 25,000 alumni of the university - to John Baker for his leadership in building the university to its present outstanding position.

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We do not wish to prescribe rules and regulations for the operation of this Fund nor to outline the areas of activity in which application should be made. We leave that to the present Administration and Board of Trustees and their successors into the future. We request and require only that the Administration and the Board of Trustees commit themselves diligently to supervise and control the procedures of operation and the projects that will be selected to implement the purpose of the Fund. The Board must see to it that the income of the Fund is not put to use after only routine and purely mechanical administrative procedure. The objective should not be to expend a certain amount of money each year but to carefully select projects that offer specific merit and which in addition may well have a catalytic and compounding effect outside of the direct bounds of the specific proposal itself. This Fund will not achieve the Donors' expectations unless those who administer it do so with vision, creative imagination and enthusiasm.

No expenditure can be authorized for any purpose that typically is or should be included in the university's regular budget or which normally is provided from other sources of income.

The Distinguished Professor Awards should be incorporated into the John C. Baker Fund and the financial requirements necessary to grant these Awards should be provided from the income of the Fund. The suggestion of a general character made heretofore about the management of the Fund should, of course, apply with equal force to the granting of the Distinguished Professor Awards. We wish especially to emphasize that the standards of selection governing these Awards should be high. It is not intended that there be a given number of Awards passed out each year. On the contrary Awards are to be made only in a year in which high standards of excellence have been met and only in the number of instances, if any, in which they have been met. These Awards are not meant to be the consequence of a popularity contest nor can they in the slightest degree reflect self-promotion of a candidate. In addition to worthy accomplishments attaining wide recognition in literary, historical, scientific or other fields, we urge that no one shall be considered for an Award unless the candidate is an excellent teacher.

If the Board of Trustees approves the proposal as outlined in this letter, we suggest that an announcement of the Fund and its objectives be made at the close of the school year.

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Initially the Fund will have a sum sufficient to start its operations on at least a moderate basis. We hope and intend to build the principal of the Fund to a larger objective than the initial amount. The time and amount of the build-up will be influenced markedly by the success of the Fund in meeting its objectives during the early years of its existence.

I am sorry that I will not be able to attend the meeting on February 8th. At your convenience after the meeting I will be interested to hear from you.

Sincerely yours,

ELK/bfh

Edwin L. Kennedy

President Baker explained that from conversations with Mr. Kennedy, he has learned that Mr. Kennedy hopes this gift will be used wisely so that the proper use may have an impact on other universities as well as Ohio University.

(VI). After further discussion, Mr. Bush moved, seconded by Mr. Stocker, and unanimously carried, that this gift be accepted by the members of the Board of Trustees with the understanding that it will be administered with all of the care and diligence possible as requested by Mr. Kennedy, and that the members of the Board extend their thanks to Mr. Kennedy for the fine gift.

President Baker reported that we have been negotiating with the Moller Organ Co. for the purchase of a pipe organ for Memorial Auditorium. We are now about to enter into a contract for the purchase of this organ for \$73,785, with the Moller Organ Co. In addition to the above costs, there will have to be some alterations made to Memorial Auditorium that can be made by Mr. Lausche's maintenance group.

(VII). Mr. Stocker moved, seconded by Mr. Bush, and unanimously carried, that Mr. Galbreath's gift of the Organ for Memorial Auditorium be accepted, and that the Trustees' thanks be extended to Mr. Galbreath.

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for the first time in
the case of Mr. Kennedy
and his wife, Mrs. Mary
Kennedy, who were married
in 1912. The couple have
been living in their home
at 1200 Franklin Street since
that time. They have three
children: a son, John, 18, a
daughter, Mary, 16, and a
son, James, 14. The family
is well known in the community
and is highly regarded.
The Kennedys are members
of the First Congregational
Church and are active in
the community. They are
also members of the American
Legion and the Veterans of
Foreign Wars. They are
very patriotic and support
the war effort.

President Baker reported that on the last two visits of Governor DiSalle to Ohio University, the Governor has suggested that the Board of Trustees establish a School of Nursing in conjunction with the Athens State Hospital, and the Sheltering Arms Hospital. A preliminary investigation seems to indicate that our local Sheltering Arms Hospital would not be qualified to be used as a training school for nurses at present without some modification. The possibility of obtaining sufficient land from the Athens State Hospital and possibly a building to be used for this project was discussed.

(VIII). After a general discussion, it was moved by Mr. Bush, seconded by Mr. Stocker, and unanimously carried that the President of Ohio University be authorized to employ a qualified specialist to prepare a study of the possibilities of establishing a School of Nursing at Ohio University.

President Baker reported that the Branch enrollment this year is larger than a year ago and all Branches seem to be well established. The Chillicothe Branch now operating as Day School is going along satisfactorily for the first year. The Ohio University Chillicothe Branch Committee has already made the first payment on a 45-acre parcel of land in Chillicothe, and the Committee is now negotiating with the County Commissioners of several counties for a gift of an additional 40 to 45 acres for the establishment of the Chillicothe Campus of Ohio University.

The President reported that the Interim Commission on Education Beyond the High School, of which he is a member, is preparing a Bill for submission to the Legislature for its consideration. President Baker feels that this Bill is not satisfactory and he read the following letter he is sending the Chairman of the Interim Commission on Education Beyond the High School indicating his dissent from the Committee's recommendations. The following letter was read and approved by the Board of Trustees.

one of several ways to achieve our goal and in fact before I had the chance

to look at it I was able to see what I wanted to do with the document and the best way to do it was to use the software that I had developed.

Initially I was going to use the Java code I had written for the first version of the application. However, I found that the Java code was not suitable for this purpose because it was not able to handle the complexity of the data that I needed to work with. Instead, I decided to use the Python programming language which has a much more flexible and powerful API for working with data.

I began by writing a simple script that would read in the data from the file and then parse it into a structured format. This allowed me to easily manipulate the data and perform various operations on it.

Once I had the basic structure of the data, I was able to start working on the user interface. I used the Tkinter library to create a graphical user interface that would allow users to input data and view the results.

After I had the basic interface up and running, I began to add more features to it.

One of the first features I added was the ability to search for specific data within the file. This was implemented using regular expressions and the Python standard library.

Another feature I added was the ability to filter data based on certain criteria. This was implemented using the Python standard library and the pandas library.

The final feature I added was the ability to export data to CSV files. This was implemented using the Python standard library and the pandas library.

With all of these features in place, I was able to create a powerful and flexible tool for working with data.

Overall, I am very happy with the results of this project and I believe that it will be a valuable tool for anyone who needs to work with large amounts of data.

I am currently working on adding more features to the application, such as the ability to import data from other sources and the ability to export data to other formats.

I am also looking into adding support for more complex data structures, such as nested lists and dictionaries, and I am considering adding support for machine learning algorithms.

In the future, I plan to continue developing the application and adding new features to it.

February 8, 1961

Mr. Charles W. Ingler
Metropolitan Communities Studies, Inc.
410 West First Street
Dayton 2, Ohio

Dear Mr. Ingler:

Over the weekend I read and reread your letter as well as the proposed two-year college bill which came with it. Both your letter and bill posed difficult problems for me that cannot be answered by a categorical yes or no vote; rather they require a letter of explanation. The following ideas and developments affect definitely the stand I will take on your proposal:

1. Planned and intelligent decentralization of education in Ohio is absolutely essential at this time in our history. The size of present institutions, the costs of attending them, as well as the need to reach larger groups of students all support this point of view.

2. As Chairman of the Commission on Education Beyond the High School (1957-58), we struggled long and hard with this entire problem and made the following recommendations (p. 14 - "Ohio's Future in Education Beyond the High School")¹ favoring equal treatment for branches and any two-year community colleges which are established: "An act to establish and finance, as may be recommended by the Interim Commission, branch units, two-year terminal and two-year technical institutes in the form of community colleges."

At that time, and this I want to underscore, there was not the wide appreciation of the branches which exists at the present time nor was there enthusiastic support for them. Since that report was published, however, the number of branches has increased to 29 and now furnish decentralized higher education in practically every area where they are needed except in the Cleveland area. This area does have, in my opinion need for a vigorous new two-year community college at this time.²

3. The 29 branches last September enrolled over 10,000 students and furnished this education at very little cost to the State of Ohio.

¹Also see pp 15, 21, 39-40.

²See p. 14, ibid.

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Mr. Garryfield M. Jaffray
Pepito Lopez-Domínguez-Santos, Inc.
110 West First Street
Des Moines, Iowa

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and many other difficulties which have been mentioned by the members of the Committee. The Committee has also been asked to consider the question of the right of the Government to make such a proposal as that contained in the Bill, and the Committee has decided to postpone its report on this question until after the Committee has considered the Bill.

the effect of the new legislation on the economy of the country. The new law will be effective January 1, 1935, and it will be in force for a period of three years. It will affect all industries, agriculture, mining, construction, and transportation. The new law will also affect the banking and financial sectors. The new law will be implemented through regulations issued by the Central Bank of Chile.

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Mr. Charles W. Ingler -- 2

February 8, 1961

Any bill which fails to recognize clearly the significance of this extension of higher education is not based on reality and ignores important facts.

4. An analysis of the proposed bill and how it would affect our branch or center program indicates to me serious oversight and might cause more confusion than be a contribution to the wise solution of our problem of decentralizing higher education.

5. Although implied in the bill is a method of supporting branches, nevertheless, in three ways the program fails to assist the six branches established by Ohio University:

a. Three of our branches have been operating since 1946 and have enrollments at the present time of from 450 to 600 students, which a few years ago were considered fair-sized small colleges. These have existed for about 15 years and serve communities with populations from 25,000 to 40,000 at little cost. In the proposed bill there is no way of helping them secure permanent facilities.

b. The proposed bill would establish an unnecessarily unwieldy form of local organization in the form of a local board of trustees to have contractual relationships with Ohio University. The same complication, I believe, would arise with regard to all the state universities.

c. The proposal of an additional special board of trustees for all community colleges might well inject complications into this situation as far as branch operation is concerned.

6. My vote or criticisms of the proposed bill should not be interpreted in any way as being opposed to the establishment in Cleveland of a vigorous two-year community college now. Indeed, my position is just the opposite. I believe it would be a tragic oversight if Cleveland were not given the opportunity to establish a two-year community college in the immediate future.

7. The entire proposed bill emphasizes a state-wide pattern of decentralized higher education which does not recognize the real situation in Ohio at the present time. For all the above reasons, I find it is impossible for me to vote for your proposed bill, much as I believe in decentralized higher education.

Sincerely yours,

John C. Baker

jcb mw

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The Interim Commission for Education Beyond the High School is also studying the possibility of limiting admissions to State Universities. President Baker is Chairman of a sub-committee for this study and he requested that public school men, as well as school board representatives, be added to the committee. He believes this sub-committee will come up with a recommendation that State Universities be required to accept all students graduating from the college preparatory courses in high schools throughout Ohio without examination. Students graduating from other courses in high schools will be required to take an entrance examination.

President Baker asked Mr. Bush to discuss the proposed Bill to legalize the Inter-University Council. A copy of this bill is attached.

Mr. Bush emphasized that he believes we should do nothing that would weaken the powers of the Trustees of the State University System, and he feels this proposed Bill would take some of these powers from the Trustees and give it to the Inter-University Council that would be established under the Bill.

On a roll call, Mr. O'Brien suggested that this Bill might be all right, or that we might get a proposed Bill that would be more difficult to cope with if we do not accept this one.

Mr. Lausche reported that he had given the matter considerable thought and at first he opposed the present Bill; however, now he believes this Bill may be a satisfactory one for State Universities.

Mr. Grover pointed out that the present extra-legal Inter-University Council was set up in 1938 because Governor Bricker threatened to establish a State Board of Higher Education if the Universities did not get together. This Council has worked fine through the years; however, Mr. Grover now believes that the proposed Bill may be best for the Universities.

Mr. Stocker pointed out that he had not had much of an opportunity to give the matter any thought, but, on the face of it, he would favor the present Bill.

President Baker reported that he felt this Bill may be necessary for the future planning of Higher Education in Ohio, and it seemed to be the best way to handle unreasonable requests from the various State Universities. He believes that this Bill might be the

to the extent of compensation paid by the High Court in respect of the
loss of liberty in confinement in prison. It is evident that the State of
Karnataka is bound to pay compensation to the plaintiff in view of the
fact that he was confined in prison for a period of 10 months and
that he was compelled to remain there without any trial or conviction.
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the case of State of Bihar v. S. N. Singh.

most acceptable method available of controlling any unreasonable requests.

Chairman Johnson suggested that there be no official Board action taken today, but that all members present and all members of the Board of Trustees study this Bill, and write President Baker any comments they have on the Bill and send a copy of the communication to Mr. Johnson.

The Chairman further reported that there will be a meeting March 3 in Columbus of all of the State University Presidents plus a Trustee from each University and one of the items to be discussed will be this proposed Inter-University Council Bill.

The Chairman is now of the opinion that the Board of Trustees should take no official action on this Bill.

The Chairman reported that discussion of the proposal to replace the Faculty Advisory Council with the so-called Faculty Senate would be postponed until some future date.

Under Finance, President Baker reminded the Trustees that they had given the Administrative Officers permission to increase registration fees up to \$30 per year if they determined this should be done. No action has been taken at this time and we plan to defer action until the appropriation has been at least introduced.

Mr. Stocker was called upon for a report on the Library. Mr. Stocker reported that the Library has budget allocations for this year for books, periodicals, bindings and other equipment and supplies in the amount of \$73,500, or an increase of \$8,000 from the previous year. In addition to this allocation, there was a total of \$39,000 allocated for the acquisition of books and periodicals for the Ph.D. programs. Of this fund, \$24,434 has been expended to date.

Mr. Stocker reported that the Library is on the lookout for sizable private libraries to acquire, and is now negotiating for two small private libraries. He further reported that the President had recently approved five additional staff members for the Library which will enable the Library to increase the services offered students. At present, the Library staff is studying the possibilities of changes in the Library that will make possible the following objectives:

It is my opinion that the best way to proceed would be to have the Board of Education make a formal application to the State Board of Education for a waiver of the requirement.

The first step in this process is to identify the specific needs of the organization and to determine the best way to meet those needs. This involves a thorough analysis of the organization's mission, values, and goals, as well as an assessment of its current resources and capabilities. The second step is to develop a plan for how to address these needs. This plan should be realistic and feasible, taking into account the organization's available resources and the time frame in which it needs to achieve its goals. The third step is to implement the plan, which may involve making changes to the organization's structure, processes, or culture. Finally, the fourth step is to evaluate the effectiveness of the plan and make any necessary adjustments to ensure that the organization achieves its intended outcomes.

the relationship is best described as one of
mutual dependence. Mr. Gooch has been offered a
position as manager of the new plant at Bellingham,
and he has accepted it. The new plant will be
located in the same building as the old one, and
will have a capacity of 1,000,000 bushels per year.
The new plant will be built at a cost of \$100,000,
and will be completed in time to start up in
September. The new plant will be located in the
same building as the old one, and will be
operated by the same management.

the following table gives the results of the investigation. The first column shows the number of cases, the second the percentage of positive reactions, and the third the mean age of the patients.

- (1) Provide greater availability of carrels to users of the collection;
- (2) Increase the study accommodations in the Library;
- (3) Better protection and preservation of the Library materials; and
- (4) To increase the book capacity of the present building.

Mr. Grover was called on for a report of the Athletics and Public Relations Committee, and specifically of the activities of the Green and White Club.

Mr. Grover pointed out that the Green and White Club is a Club formed to aid in any legitimate way intercollegiate athletics at Ohio University. It consists of between two hundred and three hundred persons in the Athens area. This Club contributes between two and three thousand dollars annually to the aid for intercollegiate athletics.

Mr. Grover reported that President Baker had recently met with the coaches of Ohio University and impressed upon them again that all of their activities must conform with the NCAA regulations. Mr. Grover has met with the directors of the Green and White Club and has outlined to them what could be done under the NCAA regulations. The directors have agreed that all of the aid furnished intercollegiate athletics will be in conformity with the NCAA regulations.

(IX). Mr. Grover pointed out that Ohio University is responsible for the activities of this type of Club whether they have any control over it or not. After a discussion of this fact, it was moved by Mr. Bush, seconded by Mr. Stocker, and unanimously passed, that the Green and White Club be required to submit an annual financial report showing the Club's total receipts and expenditures made during the year, including source of receipts and object of expenditure.

The Chairman called the roll call of members and those present for comment.

Mr. Grover reported that the General Telephone Company has a proposed rate increase, ranging from 28 to 55%, pending before the Public Utilities Commission.

gratuitous and to areas of effect of other military forces, except, however, (i)

(ii) areas where the military force has been withdrawn (iii) areas where the military force has been withdrawn (iv) areas where the military force has been withdrawn (v)

This provision is intended to prohibit the use of force by the military force. (6)

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This provision is intended to prohibit the use of force by the military force. (33)

(X). After a discussion of this proposed rate increase by the General Telephone Co., it was moved by Mr. Stocker, seconded by Mr. Bush, and unanimously carried, that the officials of Ohio University compare the proposed rates of the General Telephone Co. with those of comparable telephone companies in comparable cities, and if they seem out of line, that the University should object strenuously to any increase above what appears to be a reasonable rate.

There being no further business, the meeting was adjourned.

Fred H. Johnson, Chairman

Paul R. O'Brien, Secretary

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... (X) *After a discussion of the proposed test, release of the German telephone*

line was delayed by Mr. Strooker, secretary to Mr. Brink, and his colleagues advised that the best way to test the German Telephone line is to have it connected to the telephone line of the University of Groningen. This connection can be made through the telephone exchange of Groningen. It was agreed to proceed with this connection.

Upon completion of the connection, the telephone line was disconnected.

Mr. K. O. Petersen, Secretary