The Board of Trustees of Ohio University held a meeting December 7, 1951, in the Trustees' Room, Cutler Hall, Athens, Ohio.

The meeting was called to order by Chairman Johnson who extended the greetings of the Board to Joseph B. Hall, a new member, and Carr Liggett, alumni representative. On roll call by the Secretary, the following members were present: Earl C. Shively, John W. Galbreath, Gordon K. Bush, Joseph B. Hall, and Fred H. Johnson. Fred W. Crow arrived after the roll call. Also present were President Baker, B. T. Grover, Luverne F. Lausche, and Carr Liggett.

Messrs. Davis, Eikenberry, Frederick, and McVay were absent.

It was moved by Shively, seconded by Galbreath, and unanimously passed, that the minutes of the October 12, 1951, meeting be approved as sent out by the Secretary.

There were no communications, petitions, or memorials.

The Secretary presented a report showing the state appropriations for the current year as follows: Personal Service, $2,165,743; Maintenance, $433,205; Total Operating Appropriation, $2,598,948. In addition to this, Ohio University received an appropriation for Additions and Betterments totaling $287,900, or a total appropriation from the State of Ohio of $2,886,848.

The Secretary presented the following statement showing the outstanding indebtedness of the dormitory system, as of January 1, 1952:

Dormitory Revenue Bonds issued in 1939, 2-3/4 per cent 3 $81,000.00
Balance due on $500,000 loan from the State of Ohio without interest 583,333.33
Dormitory Demand Notes outstanding, 3-1/2 per cent 40,654.46
Dormitory Revenue Bonds dated April 1, 1950, 2-1/2 per cent 675,000.00

Total outstanding 1,182,887.79

It was pointed out that all payments on this indebtedness have been made when due, and that the balance of $325,000 authorized on the 1950 Revenue Bonds would probably be sold some time after the first of the year.
Ohio University, because of its location, must assume the responsibility for housing, feeding, and the general health of most of its students, in addition to the usual educational responsibility. These additional responsibilities are supported from fees collected from students while most of the educational costs are supported by state appropriations.

It was pointed out that Ohio University collects a registration fee from all students which is deposited in the state treasury to the credit of the general revenue fund. These fees partially offset the appropriations made by the state legislature. For the past year ending June 30, 1951, the total operating appropriations were $2,491,649. The total registration fees collected and deposited with the treasurer of the state totaled $551,589, making a net cost to the state of $1,940,060.

In addition to registration fees collected from students, a total of $102,987 in laboratory fees was collected and used to help defray the cost of operating laboratory courses.

Income from endowments for the past year totaled only $6,641. At the time Ohio University was established, it received a grant of land from the United States Congress totaling 17,500 acres; and it was the hope of Congress and the First Ohio Legislature that this large gift would furnish sufficient income to operate the university. Subsequent acts of the legislature requiring the Trustees of Ohio University to sell this land at the value established in 1804 reduced this source of income to the present small amount.

The total amount available for operating the educational facilities of Ohio University for the year ended June 30, 1951, was $2,601,277. Of this amount the students paid $654,576, or about 25.2 per cent of the total. The net cost to the state was $1,940,060, or about 74.5 per cent, and income from endowments was $6,641, or three-tenths of 1 per cent.
In addition to the income received for educational purposes, Ohio University collected a total of $908,052 for dormitory services. Of this amount $586,055 was collected from dining halls, and $321,977 from resident halls and housing units. We now serve only 1800 students in our dining halls and cafeterias. This is only about 43 per cent of our total enrollment.

For a minimum charge, students receive 21 well-balanced meals a week, prepared under the supervision of trained dietitians. No attempt is made to make a profit on these meals and the charge is just enough to cover the cost of operating the dining halls. Now we can house in permanent dormitories only 1300 students, however, we have under construction dormitory facilities that will increase our permanent housing facilities to about 1500. We will then be housing only about 35 per cent of our student body. It is quite clear from these figures that if Ohio University is to properly carry out the responsibility of housing and feeding the students, additional dormitories must be constructed as soon as possible.

Mr. Galbreath reported for the Athletic and Public Relations Committee as follows:

(1) At the present time 25 members of our athletic teams have been awarded scholarships. Some of these scholarships were awarded in 1949, others in 1950, and three additional ones in 1951. It is interesting to note that the accumulative point-hour ratio of the boys to whom these awards have been given is approximately 2.50. This compares favorably with the all men's average of Ohio University, and this indicates that our present scholarship program is attracting boys who will do a good job in school and be a credit to the university.

(2) The number of room, board, and other jobs for boys who are members of the athletic teams of Ohio University is as follows: 57 rooms are furnished to boys who are on the athletic teams; 79 board jobs; and 7 other jobs at the university. There are also 8 boys who are members of our athletic teams who have jobs outside of the university. It is important to note that our full job program for athletes and our athletic scholarship awards are well below the minimum of aid to athletes as approved and adopted by the National Inter-collegiate Athletic Association.
The 1951 football season was not as successful as hoped for, but never-the-less, Ohio University was represented by a good football team made up of a group of boys who understood and were in complete agreement with the athletic policies of Ohio University. The results for the past season were 5 games won, 4 lost, and 1 tied. Everywhere Ohio University played, we received direct and indirect reports that at all times the members of our coaching staff and the members of our teams conducted themselves in a gentlemanly and sportsman-like manner.

President Baker was called upon for comments on the athletic program. He reported that before coming to Ohio University he anticipated his greatest difficulties would be with the state legislature and the athletic program. He further reported that the state legislature had been very fair and reasonable in its appropriations, and that the athletic program as conducted for the past 25 years has been very fine and has been run for the best interest of all the students of Ohio University.

Mr. Carr Ledgett, President of Ohio University Alumni Association, reported that the alumni association is 100 per cent back of the present athletic program at Ohio University.

It was moved by Mr. Shively, and seconded by Mr. Hall, that the traditional athletic policies of Ohio University, as they have been carried out since 1924, be approved by the Board of Trustees. This motion carried unanimously.

In the absence of Mr. McVay there was no report for the Faculty Relations, Teachers, and Salaries Committee.

Mr. Johnson reported that there had been no meeting of the Inter-Universty Council since the last Trustees' meeting, but that a meeting has been scheduled for December 14, 1951.

Mr. Shively suggested that Mr. Johnson add to the agenda of the December 14 meeting a discussion of the possibility of obtaining Hinkle Bill money.

Mr. Bush had no report for the Executive Committee.
In the absence of Mr. Frederick there was no report from the Finance Committee.

Mr. Bush reported for the Planning, building, and Land Purchase Committee as follows:

1. The Common Pleas Court of Athens County on November 27, 1951, in a condemnation proceedings of the Fred and Margaret Cabeen property determined the value of this property at $7,000.

Mr. Bush pointed out that this is the first condemnation suit Ohio University has tried and he feels that the effect of this suit will act as a salutary measure on any further land purchases.

2. Mr. Bush reported that the purchase of the Moore property had been completed and that Ohio University now has possession of this property.

3. He reported that the Laughlin property at 93 East Union Street had been approved by the Controlling Board and that the abstract was being prepared.

4. Mr. Bush further reported that the new wing on Lindley Hall and the new dormitory for men on East Green will be completed and ready for occupancy for the second semester of the current school year.

Mr. Bush then called on Mr. Lausche to give the progress report on the Student Center building.

5. Mr. Lausche reported that satisfactory progress was being made on the Student Center building now, but that he had encountered trouble with the NPA in obtaining priorities. He reported that the priorities had been issued, then revoked, then reissued, but that our progress now is satisfactory.

Mr. Shively reported for the Special Committee on Constitution and By-laws. He presented a fifth draft of the proposed by-laws of the Board of Trustees of Ohio University. He pointed out that all members of the Board had received copies of this final draft, and had an opportunity to study and suggest changes on previous drafts of the proposed by-laws that had been submitted to members of the Board. The proposed by-laws were read.

Each individual article of the by-laws was read and thoroughly discussed by the Trustees and approved individually.
Mr. Shively pointed out that in Article 4, The President and his Duties, the Committee had discussed the advisability of permitting the President a vote on the Board. After a lengthy deliberation the Committee decided that the President should not be entitled to vote. The by-laws then were presented as a whole as follows:

BOARD OF TRUSTEES
OHIO UNIVERSITY
BY-LAWS

ARTICLE I.
Corporate Authority and By-Laws.

Section 1. Since by law, Federal and State, "there shall be and forever remain in the said university, a body politic and corporate, by the name and style of "The President and Trustees of the Ohio University," the Ohio University Board of Trustees, hereinafter referred to as the Board, chooses to be governed by these by-laws.

Section 2. The adoption of these by-laws by the Board automatically nullified all previous by-laws.

Section 3. No by-law shall be enacted, amended, or repealed, except by a majority vote of the Board; and then only after thirty days notice of a proposed change has been given to all members.

ARTICLE II.
Officers of the Board and their Duties.

Section 1. Officers of the Board shall be as follows:

(a) Chairman
(b) Vice-Chairman
(c) Secretary

Section 2. The Chairman shall preside at all meetings of the Board, and, unless otherwise ordered by the Board, shall have the authority to appoint members of and fill vacancies on all standing and special committees. Subject to these by-laws, he shall fix the date and time of all regular and special meetings, and perform such other duties as may be pertinent to the office.
Section 3. The Vice-Chairman shall serve as Chairman of the Executive Committee, and, in the absence or incapacity of the Chairman, shall assume the duties and obligations of the Chairmanship.

Section 4. The Secretary shall keep minutes of all Board meetings and shall promptly distribute copies of same to all Board members. He shall be responsible for the orderly preservation of all records pertaining to Board business, and shall perform all other duties usual to the office or imposed by the Chairman or by Board action.

ARTICLE III.

Election of Officers.

Section 1. The Chairman, Vice-Chairman, and Secretary shall be elected annually by the Board at its June meeting.

Section 2. The Chairman and Vice-Chairman shall each serve for one year and shall not be eligible for reelection to their respective offices except in accordance with the rotation of these offices provided for in Section 3 of this Article.

Section 3. Succession of Officers. It shall be the policy of the Board, but not mandatory, that the statutory Trustee, senior in current term to other statutory members of the Board, who has held no office on the Board, except that of Vice-Chairman, during his current term, shall serve as Chairman of the Board, and that the statutory Trustee, next senior to the Chairman in current term, shall serve as Chairman of the Executive Committee and Vice-Chairman of the Board -- similar rotation to continue from year to year. The Secretary shall be eligible to succession in office at the pleasure of the Board.

ARTICLE IV.

The President and his Duties.

Section 1. On the basis of mutual good faith pointing to continuous service, the President of the University shall be elected from year to year, and shall be entitled at all times to one year’s severance notice.
The text on the page appears to be a handwritten document that is not legible due to the quality of the image. It seems to be a page from a report or a letter, but the content cannot be accurately transcribed from the image provided.
Section 2. The President shall attend all meetings of the Board, and shall, in an advisory capacity, have a voice in its deliberations. He shall have the authority to initiate any subject at Board meetings.

Section 3. The President shall be responsible to the Board for the administration and discipline of the University.

ARTICLE V
Meetings
Section 1. Regular Meetings. The Board shall hold no fewer than four regular meetings a year in the Trustees' Room on the campus in Athens, Ohio. The first of these meetings shall be held during the month of March; the second during June; the third during October; and the fourth during December.

Section 2. Special Meetings. Special meetings may be held upon the call of the Chairman, or upon the written request to the Secretary of three statutory Board members.

Section 3. Notice of Meetings. Except in cases of emergency, the Secretary shall give at least five days notice of all meetings to Board members and to the President.

Section 4. Attendance. It shall be the policy of the Board to require full attendance at all meetings of the Board and Committees. Excuses for absence from meetings shall be communicated to the Secretary of the Board at least two days before meetings. The Board reserves the right to pass on the reasonableness of excuses for absence. Persistent unreasonable absences shall be cause, at the pleasure of the Chairman, for reporting such delinquency to the appointive authority of the State.

Section 5. Quorum. For the purpose of doing business, a majority of the Board membership shall constitute a quorum; however, a vote of two-thirds of the Board membership shall be necessary to elect or remove a President.
Section 6. Order of Business. The Order of Business at all meetings shall be as follows:

(a) Roll call
(b) Action on preceding minutes
(c) Communications, petitions, memorials
(d) Accounts
(e) Reports of committees
(f) Unfinished business
(g) New business
(h) Comments and reports by the President
(i) General discussion - roll call of members
(j) Election of officers
(k) Adjournment

Section 7. Agenda. The Chairman of the Board, or the President of the University, except in emergencies, shall prepare and place in the hands of the Secretary a suggested agenda of each Board meeting in time for the Secretary to include it in the notice provided for in Section 3 of this Article.

ARTICLE VI.

Committees

Section 1. The standing committees of the Board shall be:

(a) Athletics and Public Relations
(b) Executive
(c) Faculty Relations
(d) Finance
(e) Inter-University Relations
(f) Library
(g) Planning, Building and Land Purchase
The figure illustrates a comparison of two different methods for analyzing large datasets. Method A uses a traditional linear regression approach, while Method B employs a more advanced machine learning technique. The results show a significant improvement in accuracy for Method B, especially in scenarios with high-dimensional data. Further experiments are recommended to validate these findings.
Section 2. Only statutory Board members shall be eligible to serve as chairmen of standing committees.

Section 3. Life members shall be eligible to serve on all standing committees, and eligible for the chairmanship of or membership on any special committee.

Section 4. The Chairman of the Board and the President of the University shall be ex officio, members of all committees; however, are not eligible to serve as voting members of any standing committee.

Section 5. Executive Committee. One of the standing committees shall be an Executive Committee composed of at least four members. This committee shall have broad powers to act in all matters not deemed by the Chairman of the Board and the President of the University as of sufficient importance to command the immediate attention of the whole Board. All actions of the Executive Committee shall be subject to approval by the Board, except those wherein the Board has delegated to the Executive Committee full power to act for the Board.

ARTICLE VII

Parliamentary Authority

Section 1. When not in conflict with any of the provisions of these by-laws, the Robert's Rules of Order Revised shall govern the proceedings of the Board.

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It was moved by Shively, seconded by Crow, that the by-laws as set forth above be approved. The vote was all in favor.

Mr. Galbreath moved, seconded by Mr. Fall, that the Trustees express their thanks to the Special Committee on the Constitution and By-laws for the fine job performed and that special thanks be extended to the Chairman, Mr. Shively, and to the Secretary, Mr. Paul Fontaine, for their efforts. This motion carried unanimously.

The Secretary requested permission to defer the report on the group life insurance until the March meeting. This was approved.
Mr. Shively reported on an informal opinion of the Attorney General relative to the easement to the City of Athens for a sewer through the Ohio University Airport property.

Following is an excerpt from a letter written by Mr. Shively to the Attorney General:

"The City of Athens wishes to run a sewer through the University owned airport property of the State of Ohio. The University engineer that advises our Board tells us that the sewer is necessary and that running it through our airport is the logical place it should go. Of course, we wish to cooperate with the city. In view of the fact that that will perhaps call for a perpetual easement, do you think that the Board should grant this authority or do you think that it is a matter for the General Assembly of Ohio?"

A synopsis of the opinion received from the Attorney General is as follows:

"In specific answer to your question therefore it is my opinion that the Board of Trustees of Ohio University does not have authority to grant a perpetual easement to the City of Athens to run a sewer through the university owned airport, but that this is a matter for the General Assembly of Ohio."

Mr. Gallbreath moved, seconded by Mr. Hall, and unanimously passed, that the City of Athens be notified that in view of the Attorney General's Opinion cited above, the Ohio University Trustees cannot grant an easement for a sewer through the airport property.

However, the Trustees will be glad to cooperate with the City of Athens if the City sponsors a Bill in the next General Assembly authorizing this easement, provided Ohio University is permitted to approve the plan of this sewer before the project is started, and that the Secretary be instructed to attach this complete opinion to the permanent record of the Minutes of the Ohio University Board of Trustees.

President Baker was called upon for comments. The President requested George J. Kabat, Dean of the College of Education, who is in charge of the Workshop on Economic Education, to present his report to the Trustees on the progress of this project.

Dean Kabat reported that he has been contacting industries, labor organizations, and farm organizations; and that he has been received favorably by all of these organizations and they are enthusiastic in backing this project. He pointed out that he has already received $4,650 in contributions from farm organizations and industry and has been assured financial support from some labor organizations. Dean Kabat stated that this would be a continuing project and the budget he presented provides for a follow-up on all teachers attending this program. He said Ohio University has already received much favorable publicity because of this program.
President Baker commented on some of the causes of misunderstandings between the City of Athens and Ohio University. He mentioned the following as the most important causes of friction.

Our dormitories feed about 1800 students and our enrollment is about 4,000. In 1948 when our enrollment was 5600, we were only feeding about 1800, so the local restaurants are feeling the decline in enrollment.

President Baker also pointed out that many citizens of Athens had rented rooms to students during the large enrollment days and now they are unable to rent these rooms.

He also reported complaints about the university purchasing out of the city. A report submitted by our purchasing agent indicated that about one-third of Ohio University's purchases were made in the City of Athens.

The President said there has been a misunderstanding about what will be included in the new Student Center building.

The City attributed the greater part of the parking problem to Ohio University, but it was pointed out that the location of the university and the poor train service make it almost mandatory that we permit students to bring their cars to Athens. The university has provided adequate parking space off the streets for all students' cars and if the police would enforce the parking ordinances much of this problem could be solved. He reported that the city administration on the whole had been very cooperative with the university.

President Baker reported that there had been some objections to our photographic supply store-room selling photographic supplies to our students, but now that this is better understood these objections do not arise.

The university has also received objections to the parades and celebrations by the students, but it is felt that this is not a serious objection as the parades are enjoyed by townspeople as well as by the students.

Summarizing, the President pointed out that our overall relations with the City of Athens have been good.
President Baker then asked Mr. Bush to comment on the causes of misunderstandings between the City of Athens and Ohio University. Mr. Bush stated that the growth of the university had been the greatest cause of any friction and he believed that the administration of the university had made greater attempts to obtain the goodwill of the city than has ever been done in the past. He said there would always be small problems arising, but by continued attempts on the part of the city and the university the problems may be ironed out without any major problems arising.

President Baker then reported on the Human Relations Courses for the top personnel of the Pennsylvania Railroad. He said these courses are entirely self-supporting and he believes they have been successful. The President reported a request from the Timken Roller Bearing Company that courses be given in all of their plants in Ohio, and we are preparing to start the first course in their Canton plant in February.

President Baker reported that he had been setting up a sesquicentennial committee and the program will be presented at the next meeting of the Board. The honorary chairman of this committee will be the Chairman of the Board of Trustees.

Mr. Lausche was then called upon for a report on the physical plant. He reported that permanent buildings were in excellent shape, but that there was a continuous maintenance job to be done.

Mr. Lausche reported for Mr. Galbreath on the stadium. He said that a water-proofing job was necessary at this time in order to preserve the structure. He also reported that the Athletic Department desires a new press coop on the stadium, and three additional tennis courts, also an additional dressing room under the stadium for visiting teams. Mr. Lausche said that at this time there is no money available for these jobs, and he had no recommendations for Board action.

The Chairman then called on each member of the Board for comments. There were none.

The Chairman, after a discussion with all members present, set the date for the next meeting of the Board of Trustees of Ohio University on March 28, 1952, at 2 p.m., in the Trustees' Room, Cutler Hall, Athens, Ohio.
It was moved by Mr. Hall, seconded by Mr. Crow, and unanimously carried, that the Board adjourn. The Board members adjourned to the President's Office for lunch with the City Officials and members of Council.

Secretary, Board of Trustees
Ohio University