

March 30, 2023

# **Budget Planning Council**

## **Capital Program Overview**

### **Capital Improvement Plan**

# Capital Program Overview

Phase	Number of Projects	Budget	Expenditures
0 - Conceptual	7	\$ 2,131,250	\$ -
1 - PreDesign	14	\$ 167,099,257	\$ 9,920
2 - Design	37	\$ 63,974,648	\$ 2,794,350
3 - Construction	43	\$ 124,549,221	\$ 46,090,678
4 - Closeout	51	\$ 85,224,389	\$ 77,093,604
<b>Grand Total</b>	<b>152</b>	<b>\$ 442,978,765</b>	<b>\$ 125,988,551</b>

## Pre-Design

- HCOM Translational Research Facility
- Housing New Construction

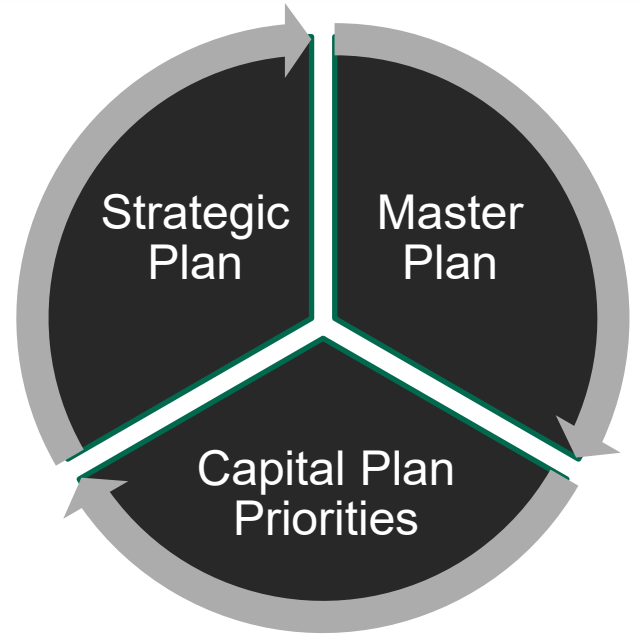
## Design

- Convocation Center MEP Upgrades
- Stocker Center DM and Programmatic Renovation
- Old Heating Plant Switchgear
- Boyd, Sargent and Treudley Lobbies Renovation

## Construction

- Clippinger Phase 3
- Russ Research Opportunity Center
- Bryan Hall HVAC and Life Safety
- Gamertsfelder Restroom and HVAC

# Six Year CIP: Process



	Jul	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
	Gathering of Information/Data				Filtering, Analyzing, & Prioritization				Vetting & Finalization			
Academic Priorities	CIP Process Revisions		Provost Process Discussion	Academic Deans Engagements	Provost Review and Prioritization	Project Analysis, Prioritization, and Integration		Align all Components and Prioritize Draft CIP	Review Draft CIP with Stakeholders	Present Draft CIP to BoT	Finalize CIP and BoT Materials	Final CIP Presentation to BoT for Approval (FY Annual, Six Year, and State Capital Submission)
Deferred Maintenance			Review DM Needs with FMS		DM List Prioritization							
Programmatic Priorities			Unit/Dept. Interviews & Assessments		Programmatic List Prioritization							
Budget Development			Budget Planning Assumptions		Financial Review Meetings	Planning Assumptions Revision	Forecast Development					
Cash Flows & Internal Bank			Internal Bank/Treasury Reviews		Internal Bank Model/Cash Flow Updates							
									Current Stage			

# Principles Drive Priority Decisions

	Where we started: 2010	2011-2022	Current
Issue	Years of lack of investment in facilities evident	Space needs and public climate/Ridges (town/gown)	Strategic Initiatives-Future of Higher Ed, Enrollment, Student Experience
Funding	\$ Gifts and State Appropriations	\$ Transparency in cost of space Built Century Bond	\$ Portfolio Reduction, Programmatic Investments
Request	Develop comprehensive understanding of issues and needs.	Built master plan foundations for projects direction and implementation	Invest for impact, Covid Response, Right Size Campus

Principles

- Reduce Deferred Maintenance
- Balance Investments across the University portfolio
- Increase resources to manage OHIO portfolio (Debt)
- Reduce Administrative Footprint & Reserve Swing Space
- Highest & best use of space and resources; Sustainable funding plan
- Balance investments in deferred maintenance & programmatic
- Right Size Campus and have Impactful Investments

# Example Prioritized CIP Projects By Functional Area

*Approved in last CIP and not expected to change in upcoming submission*

## Programmatic Renewal

- CoFA Facility Renewal
- Stocker Center-HVAC & Programmatic Improvements
- Grover Center Atrium
- Learning Space

## Deferred Maintenance

- Prioritized Roofs
- Prioritized HVAC
- Life Safety Updates
- Utility Infrastructure

## University Initiatives

- Bucket Investments (e.g. Paint, Learning, Safety, ADA, elevator, roadway)
- Multicultural Renovation
- Research Investments
- Library Improvements

## Athletics and Recreation

- Bird Arena Chiller and Ice Rink Floor
- Ping Center Carpet Replacement
- Peden Stadium Paint and Seal

## Utility Systems

- Steam Plant & Distribution Campus Chilled Water System Updates
- Electric Distribution System Upgrades

## Regional Campuses

- HVAC and Energy Efficiency Improvements
- Infrastructure repairs and upgrades
- Investments in program growth and development

## Auxiliaries

- Shively Roof
- Culinary venue refreshes
- Airport Improvements
- Parking improvements and maintenance

## Residential Housing

- New build-600 beds & associated projects
- Chilled water/utilities
- Minor renovations: Gamertsfelder and Washington

# CIP: Funding To Prioritize

## Prioritized:

**Approximately:**  
**CB – 56M**  
**State – 37M**  
**Auxiliaries – 190M**

Amount is currently **prioritized** in the annual and six-year CIP with no intent to reprioritize (e.g. on previous slide)

## To Prioritize for upcoming submission:

**37M~ Century Bond**

Amount is prioritized for large DM projects (RTV, Grosvenor, Morton, Porter) & with buildings we have **question on future use or priority**

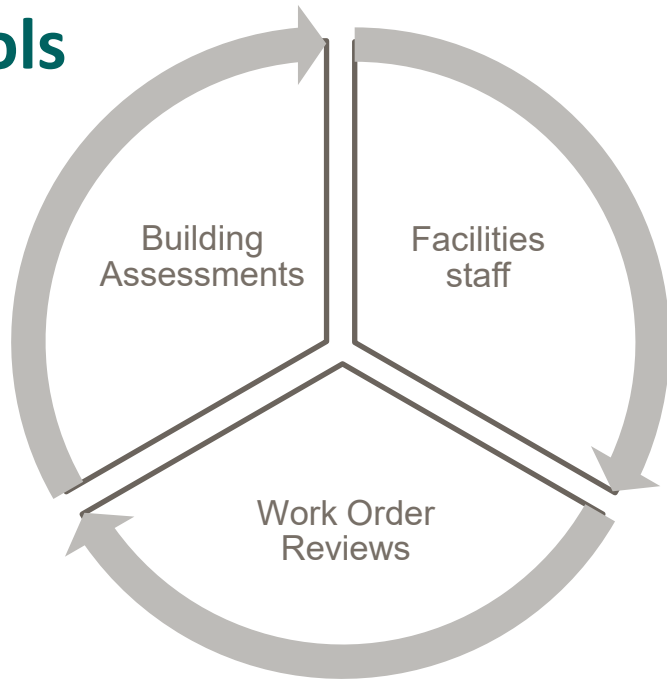
**39M~ State Capital**  
**7.1M~Century Bond**

Available State Appropriations (**new money (FY29-FY30) and assignment of bucket funding**)

# Deferred Maintenance Approach

## *Reviewing Priorities by Assessments and Criteria*

### Tools



### Considerations

- Total DM Backlog: Update in Progress and Metric being evaluated
- How to factor Utility/non-building related DM
- Evaluation of Regional campus in addition to Athens
- Consideration of modernization and facility renewal

### Example Criteria for Prioritization

Building Envelope

Mechanical Failures

Building-wide DM Issues

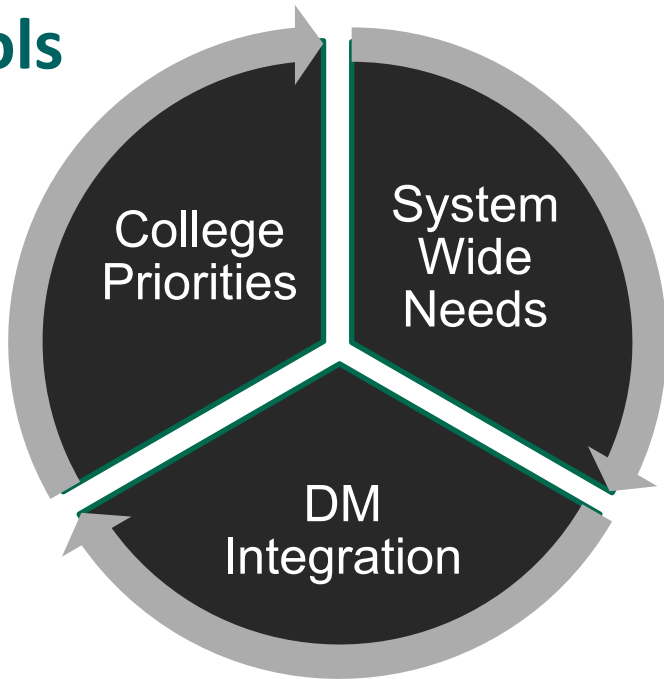
Smaller need that alleviates larger cost

DM impacts multiple bldgs. (e.g. utilities)

# Programmatic Approach

## *Reviewing Priorities by Unit*

### Tools



### Considerations

- High student impact: closes equity gaps in student success and across colleges/units
- Enhances ability to recruit prospective students
- Enhances quality of academic programming and ability to deploy curriculum
- Strengthen population health and business incubation and entrepreneurial support
- Invest and Divest maximizing limited resources

### University Strategy Areas

Student  
Experience &  
Success

Enrollment  
University Wide

Academic  
Quality

Serving Our  
Communities

Long-Term  
Financial  
Sustainability



Unfunded		
<b>Morton</b>	<b>\$34,305,000</b>	<b>\$-</b>
HVAC and Controls	\$10,330,000	
Classroom Refresh	\$16,610,000	
Plumbing	\$2,250,000	
Life Safety	\$1,200,000	
Electrical	\$3,915,000	

<b>Porter</b>	<b>\$11,010,000</b>	<b>\$-</b>
Roof	\$1,125,000	
Interior Refresh, Includes HVAC	\$9,885,000	

<b>RTV</b>	<b>\$9,840,000</b>	<b>\$9,840,000</b>
HVAC and Controls	\$5,930,000	
Plumbing	\$2,550,000	
Life Safety	\$1,360,000	

<b>Grosvenor</b>	<b>\$12,375,000</b>	<b>\$-</b>
HVAC and Controls		
Plumbing		
Electrical		
Life Safety		

<b>Chillicothe</b>	<b>\$-</b>	<b>\$-</b>
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<b>COF</b>	<b>\$25,800,000</b>	<b>\$-</b>
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<b>Can</b>	<b>\$4,214,110</b>	<b>\$-</b>
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<b>Res</b>	<b>\$20,000,000</b>	<b>\$-</b>
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<b>Col</b>	<b>\$-</b>	<b>\$-</b>
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<b>DoSA Baker Center-Student Engagement</b>	<b>\$2,000,000</b>	<b>\$-</b>
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<b>Library Restrooms and student engagement</b>	<b>\$3,000,000</b>	<b>\$2,148,599</b>
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<b>CHSP Grover atrium improvements</b>	<b>\$200,000</b>	<b>\$-</b>
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<b>Mid-life building "Keep Up" Investments</b>	<b>\$500,000</b>	<b>\$-</b>
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<b>Campus and grounds connectivity and enhancements</b>	<b>\$500,000</b>	<b>\$-</b>
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<b>Total Costs</b>	<b>Total Unfunded</b>	
<b>\$155,240,890</b>	<b>\$74,377,709</b>	

Unfunded		
<b>Morton</b>	<b>\$34,305,000</b>	<b>\$-</b>
HVAC and Controls	\$10,330,000	
Classroom Refresh	\$16,610,000	
Plumbing	\$2,250,000	
Life Safety	\$1,200,000	
Electrical	\$3,915,000	

<b>Porter</b>	<b>\$11,010,000</b>	<b>\$-</b>
Roof	\$1,125,000	
Interior Refresh, Includes HVAC	\$9,885,000	

<b>RTV</b>	<b>\$9,840,000</b>	<b>\$-</b>
HVAC and Controls	\$5,930,000	
Plumbing	\$2,550,000	
Life Safety	\$1,360,000	

<b>Grosvenor</b>	<b>\$-</b>	<b>\$-</b>
HVAC and Controls		
Plumbing		
Electrical		
Life Safety		

<b>Chillicothe</b>	<b>\$-</b>	<b>\$-</b>
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<b>COF</b>	<b>\$,000</b>	<b>\$,000</b>
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<b>Can</b>	<b>\$,000</b>	<b>\$-</b>
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<b>Res</b>	<b>\$,000</b>	<b>\$-</b>
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<b>Col</b>	<b>\$,000</b>	<b>\$-</b>
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<b>DoSA Baker Center-Student Engagement</b>	<b>\$2,000,000</b>	<b>\$2,635,475</b>
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<b>Library Restrooms and student engagement</b>	<b>\$3,000,000</b>	<b>\$-</b>
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<b>CHSP Grover atrium improvements</b>	<b>\$200,000</b>	<b>\$-</b>
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<b>Mid-life building "Keep Up" Investments</b>	<b>\$500,000</b>	<b>\$-</b>
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<b>Total Costs</b>	<b>Total Unfunded</b>	
<b>\$148,830,000</b>	<b>\$74,377,709</b>	

Unfunded		
<b>Morton</b>	<b>\$34,305,000</b>	<b>\$24,187,709</b>
HVAC and Controls	\$10,330,000	
Classroom Refresh	\$16,610,000	
Plumbing	\$2,250,000	
Life Safety	\$1,200,000	
Electrical	\$3,915,000	

<b>Porter</b>	<b>\$11,010,000</b>	<b>\$9,885,000</b>
Roof	\$1,125,000	
Interior Refresh, Includes HVAC	\$9,885,000	

<b>RTV</b>	<b>\$9,840,000</b>	<b>\$8,480,000</b>
HVAC and Controls	\$5,930,000	
Plumbing	\$2,550,000	
Life Safety	\$1,360,000	

<b>Grosvenor</b>	<b>\$,000</b>	<b>\$,000</b>
HVAC and Controls		
Plumbing		
Electrical		
Life Safety		

<b>Chillicothe</b>	<b>\$-</b>	<b>\$-</b>
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<b>COF</b>	<b>\$,000</b>	<b>\$,000</b>
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<b>Can</b>	<b>\$-</b>	<b>\$-</b>
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<b>Res</b>	<b>\$-</b>	<b>\$-</b>
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<b>Col</b>	<b>\$-</b>	<b>\$-</b>
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<b>DoSA Baker Center-Student Engagement</b>	<b>\$2,000,000</b>	<b>\$-</b>
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<b>Library Restrooms and student engagement</b>	<b>\$3,000,000</b>	<b>\$-</b>
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<b>CHSP Grover atrium improvements</b>	<b>\$200,000</b>	<b>\$-</b>
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<b>Mid-life building "Keep Up" Investments</b>	<b>\$500,000</b>	<b>\$500,000</b>
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<b>Total Costs</b>	<b>Total Unfunded</b>	
<b>\$148,830,000</b>	<b>\$74,377,709</b>	

Unfunded		
<b>Morton</b>	<b>\$34,305,000</b>	<b>\$-</b>
HVAC and Controls	\$10,330,000	
Classroom Refresh	\$16,610,000	
Plumbing	\$2,250,000	
Life Safety	\$1,200,000	
Electrical	\$3,915,000	

<b>Porter</b>	<b>\$11,010,000</b>	<b>\$-</b>
Roof	\$1,125,000	
Interior Refresh, Includes HVAC	\$9,885,000	

<b>RTV</b>	<b>\$9,840,000</b>	<b>\$-</b>
HVAC and Controls	\$5,930,000	
Plumbing	\$2,550,000	
Life Safety	\$1,360,000	

<b>Grosvenor/Grosvenor West</b>	<b>\$13,675,000</b>	<b>\$12,375,000</b>
HVAC and Controls		
Plumbing		
Electrical		
Life Safety		

<b>Chillicothe</b>	<b>\$-</b>	<b>\$-</b>
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<b>COF</b>	<b>\$,000</b>	<b>\$,000</b>
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<b>Can</b>	<b>\$,000</b>	<b>\$,000</b>
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<b>Res</b>	<b>\$,000</b>	<b>\$,000</b>
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<b>Col</b>	<b>\$,000</b>	<b>\$,000</b>
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<b>DoSA Baker Center-Student Engagement</b>	<b>\$2,000,000</b>	<b>\$1,702,709</b>
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<b>Library Restrooms and student engagement</b>	<b>\$3,000,000</b>	<b>\$-</b>
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<b>CHSP Grover atrium improvements</b>	<b>\$200,000</b>	<b>\$-</b>
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<b>Mid-life building "Keep Up" Investments</b>	<b>\$500,000</b>	<b>\$-</b>
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<b>Total Costs</b>	<b>Total Unfunded</b>	
<b>\$148,830,000</b>	<b>\$74,377,709</b>	

Majorly renovate academic facilities such as Morton, Porter, Fund Strategic Initiatives such as wellness/CPS

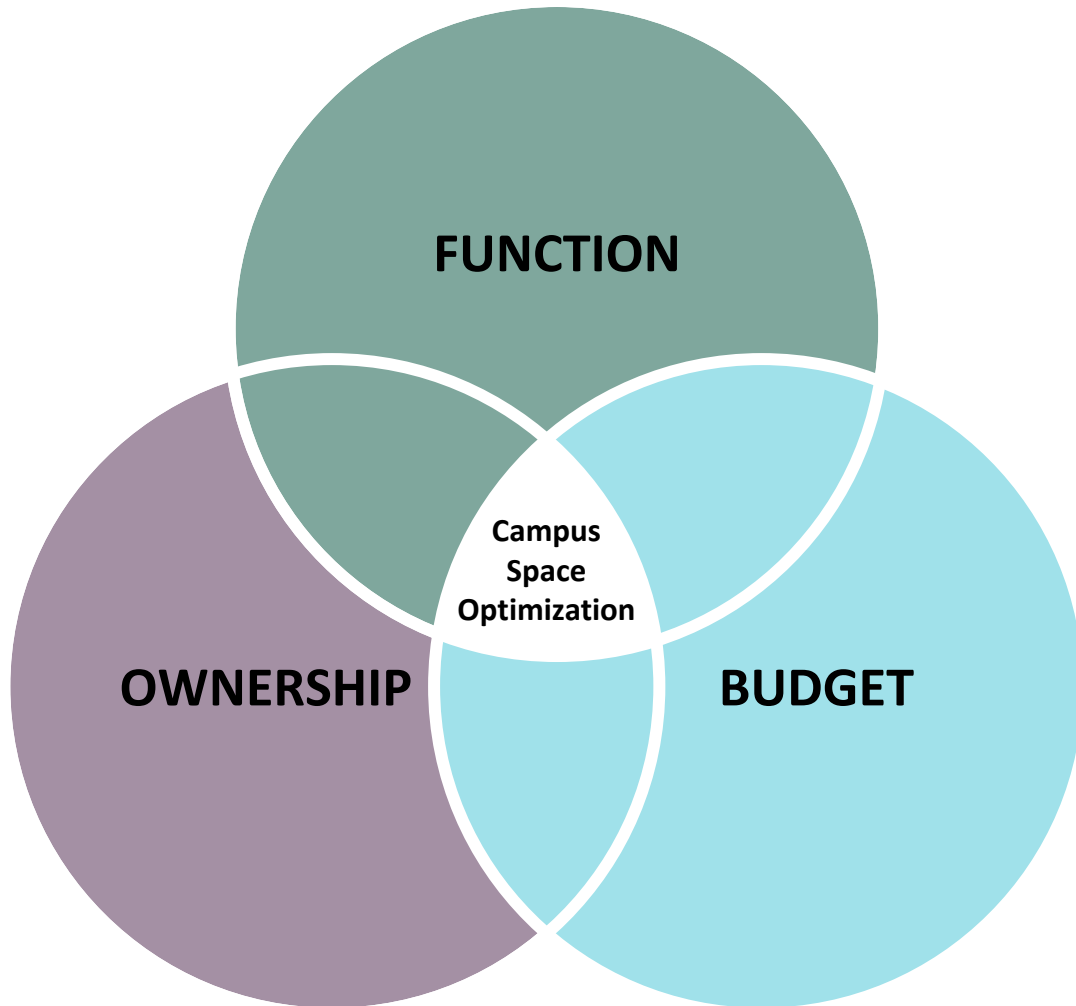
Prioritize investments in core academic buildings, partially touching several

Invest in research, minor investments in several dm facilities, some strategic initiatives

Make choices based on strategies in flight, impact in more than one unit, etc.

# Campus Space Optimization Initiative

## *Planning Model:*



## Focus Areas of Initiative

**Student & Community  
Engagement**

**Research Space &  
Governance**

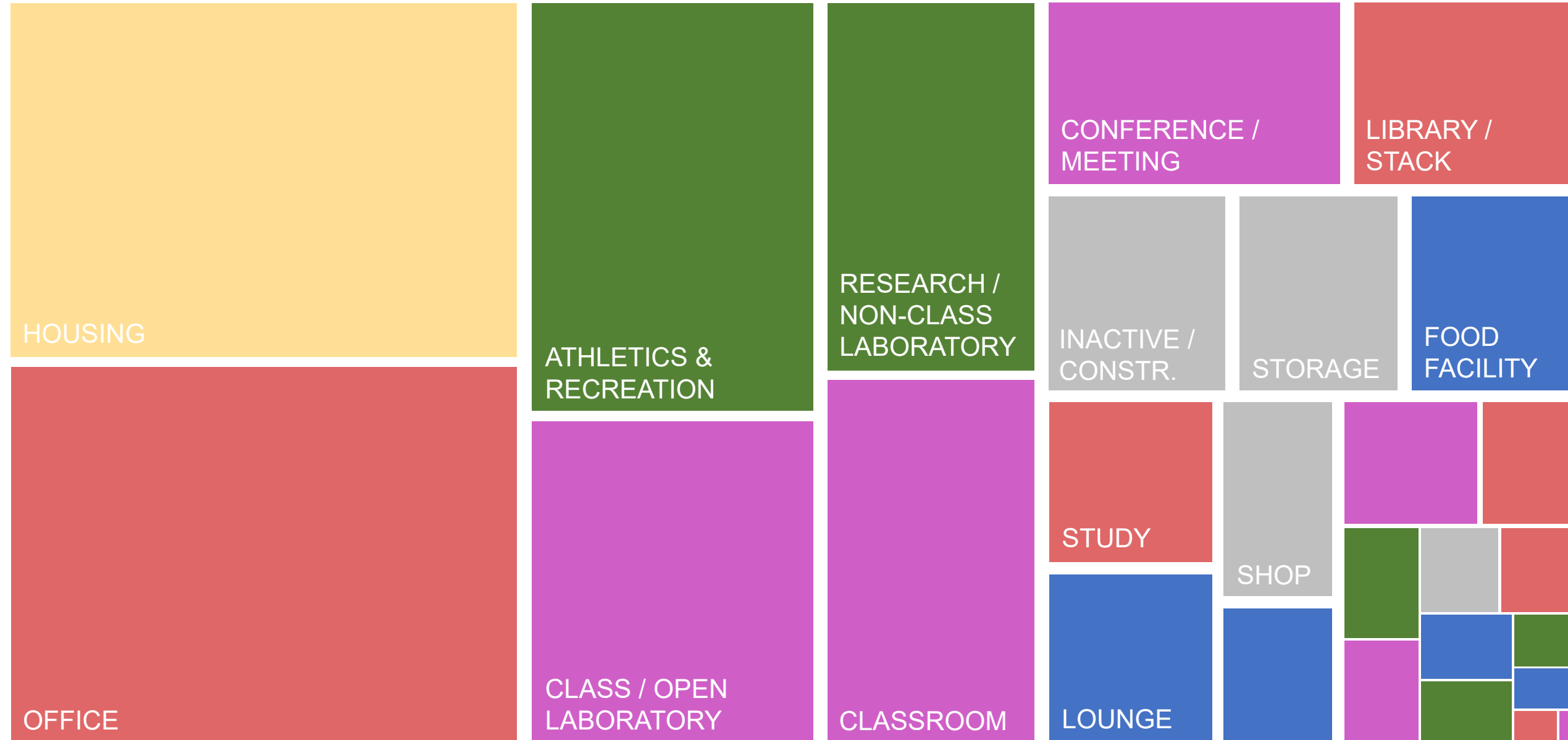
**Learning Space  
Strategy**

**Technology, Scheduling &  
Space Management**

**Collaboration, Work &  
Study Space Strategy**

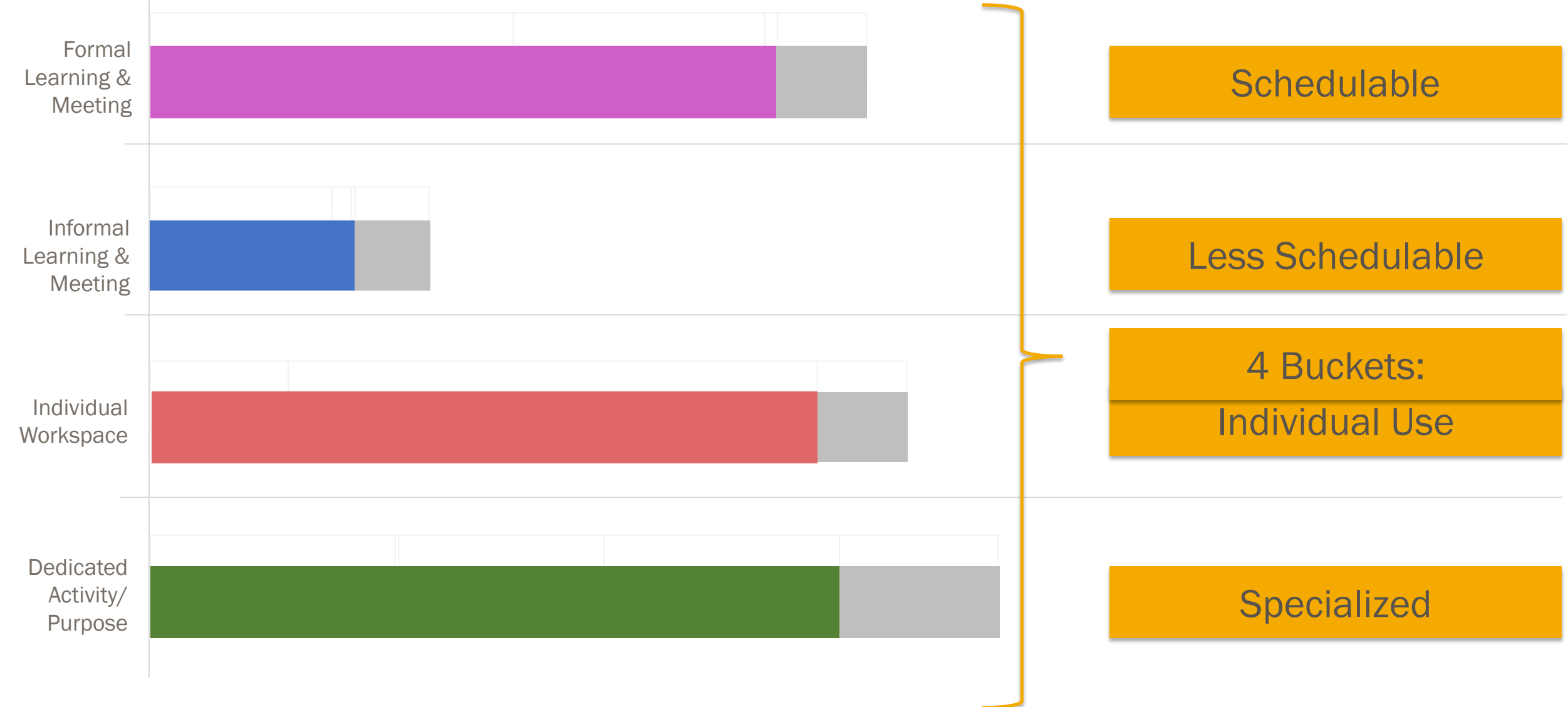
**Budget Model &  
Funding**

# Traditional Room Types: *Lack of Transparency/Low Utilization*



# Rethinking Space: Combining Room Types

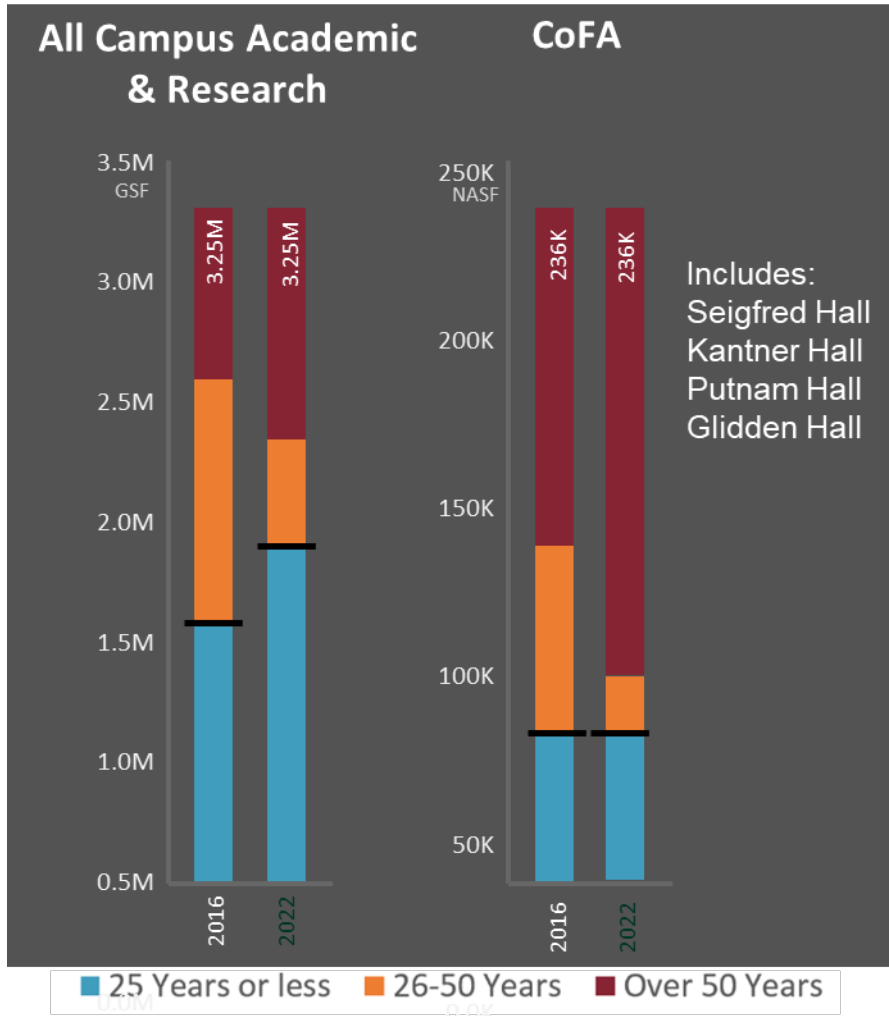
*Example strategy to increase utilization and reduce portfolio*



# College of Fine Arts: Investment Needs

Over \$200M\* identified in 2018

\*adjusted for inflation



**Putnam Hall**

Built 1926  
39,362 GSF  
School of Dance

**Kanter Hall**

Built 1951  
41,157 GSF  
School of Theatre

**Seigfred Hall**

Built 1962  
87,202 GSF  
School of Art + Design

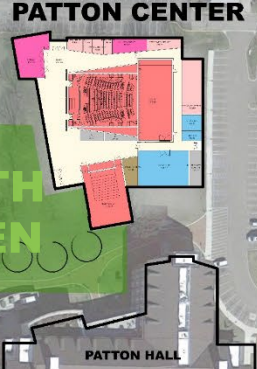
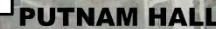
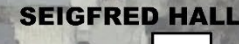
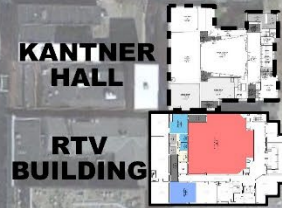
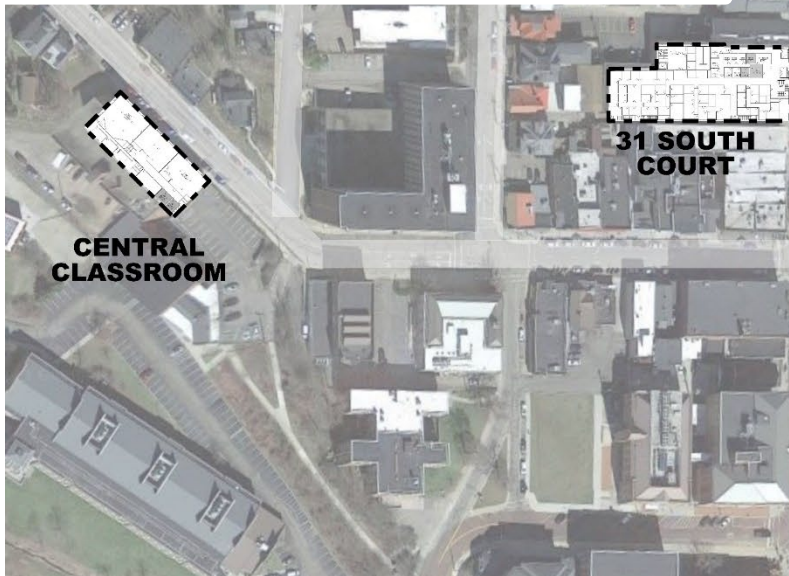
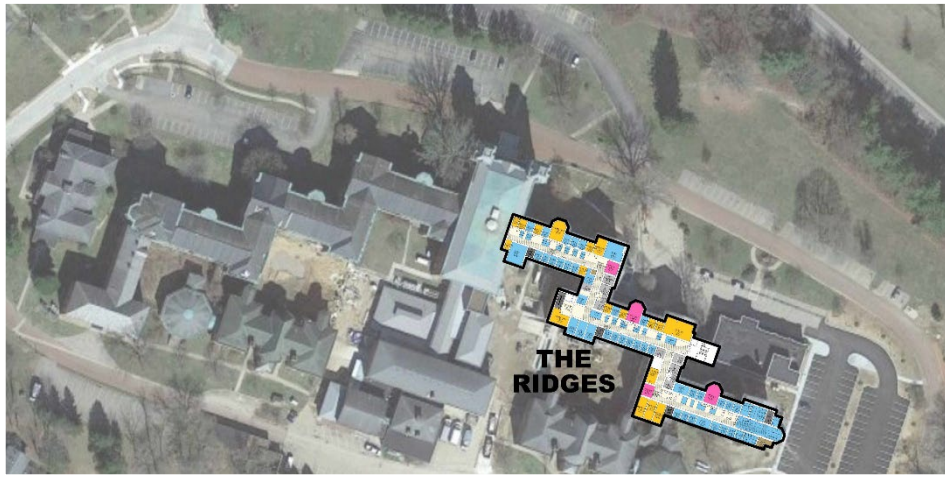
**Glidden Hall**

Built 1969  
101,320 GSF  
School of Music



# College of Fine Arts: Implementation Plan

*Consolidating footprint & right sizing program space to minimize investment*

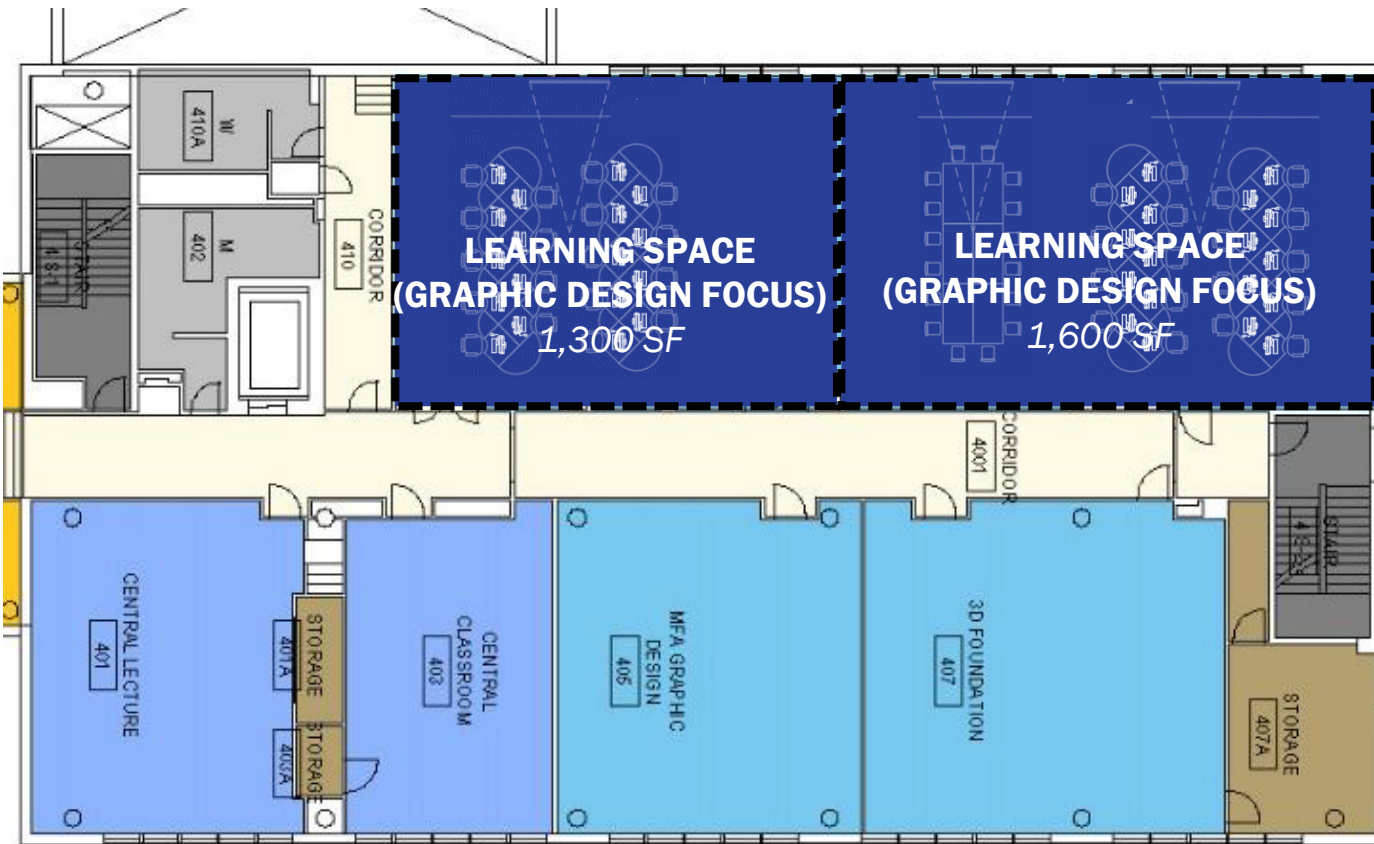




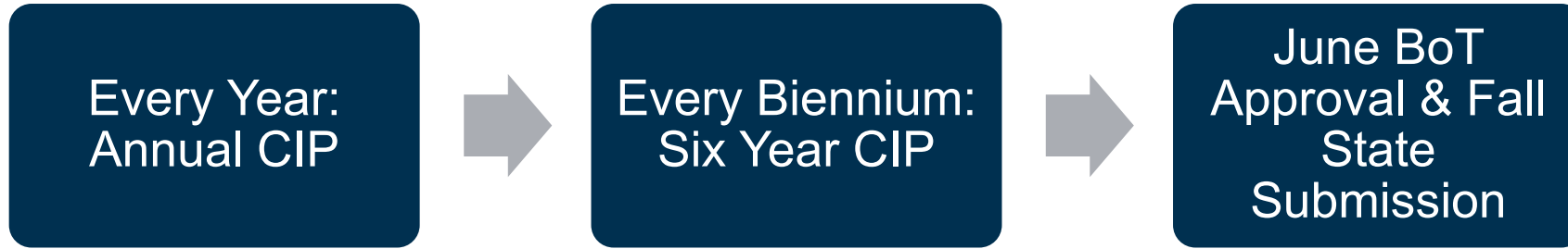
# College of Fine Arts: Space Strategy

## *Example space retyping that contributes to space reduction*

- Multifunctional spaces (classroom, class lab, seminar to learning space)
- Coordinated scheduling/technology system for transparency
- Solveable logistics: Creative storage solutions for materials, furniture, equipment



# Next Steps



Mar	Apr	May	Jun
Vetting & Finalization			
Review Draft CIP with Stakeholders	Present Draft CIP to BoT	Finalize CIP and BoT Materials	Final CIP Presentation to BoT for Approval (FY Annual, Six Year, and State Capital Submission)
<div style="border: 1px solid blue; padding: 2px; display: inline-block;">Current Stage</div>			

- Planning priorities for academic facility renewals
- FY 24, FY25-FY26 Priority Review
- Engagement with stakeholders on priorities
- Deferred Maintenance backlog review
- Age Balance Impact